

ANNUAL BUDGET

for the fiscal year beginning January 1, 2020

2020



CITY OF LIGHTS



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CITY OF AURORA, ILLINOIS

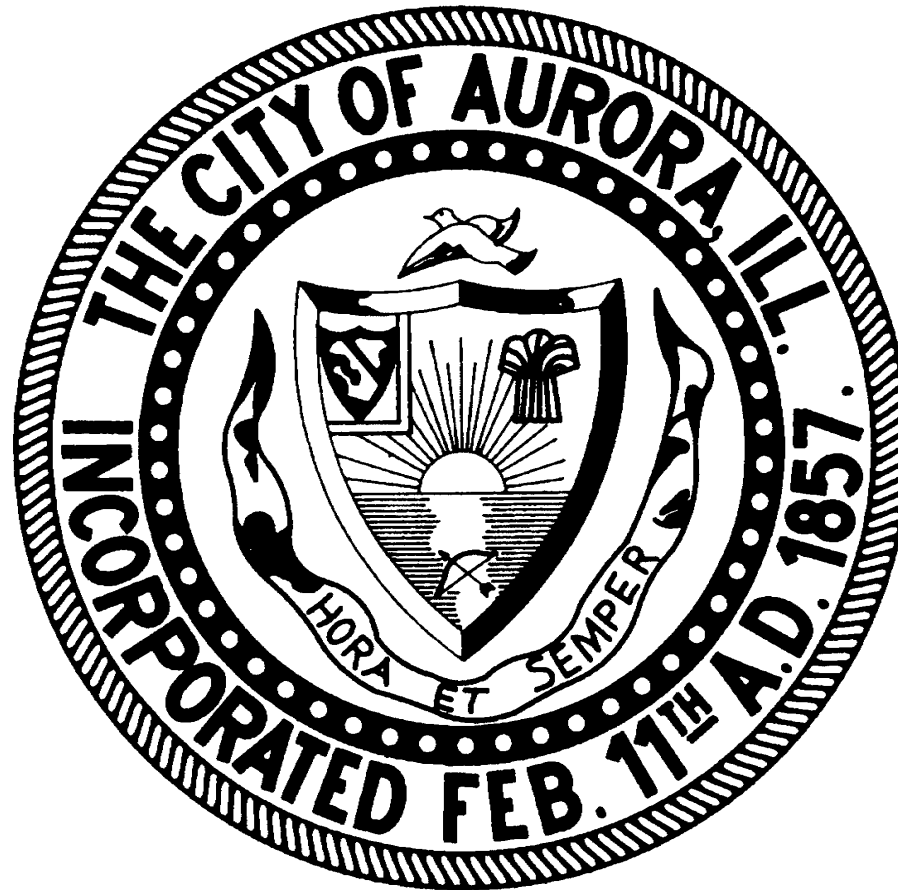
ANNUAL BUDGET
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2020

Richard C. Irvin
Mayor

Prepared by the Finance Department

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TABLE OF CONTENTS

SECTION I – INTRODUCTION

Reader’s Guide.....	1
City Council Photo.....	3
Principal Officials	4
Mayor’s Budget Message	5
Distinguished Budget Presentation Award	19
Map	20
Historical Summary	21
Community Profile.....	22
Organization Chart.....	27
The Budget Process.....	28
Flow of Planning Processes	34
Budget Planning Calendar	35
Long-Term Financial Policies.....	36
Budget Fund Structure	39
Description of Accounting Funds	40
Authorized Staffing.....	46
Authorized Staffing Notes	49
Summary of Revenues, Expenditures, and Changes in Fund Balances by Fund	52
Fund Balance Notes	54
Overview of Revenues, Expenditures, and Changes in Fund Balances by Fund Type	56

SECTION II – STRATEGIC PLAN SUMMARY

Strategic Plan	61
True North Goals by Department/Division.....	63

SECTION III – REVENUES

Revenue Sources – All Funds	79
Revenue Sources – General Fund	81

TABLE OF CONTENTS (Continued)

Discussion of Revenue Sources	83
History of Proceeds from Major Revenue Sources.....	91
Matrix of Revenues Allocated Across Multiple Funds.....	98
Revenue Summary by Fund.....	99
Revenue Detail by Fund.....	102

SECTION IV – EXPENDITURES

Expenditures – All Funds.....	145
Expenditures by Fund, Department, and Division.....	147
Matrix of Departmental Functions and Expenditures	153
Expenditure Summary by Fund	154
History of General Fund Expenditures by Class.....	157
2020-2024 Non-Capital Decision Packages	160
Description of Approved Non-Capital Decision Packages.....	168

General Fund:

Executive:

Mayor’s Office.....	171
City Clerk’s Office.....	176
Aldermen’s Office	178
Human Resources	181
Boards & Commissions	185
Community Relations & Public Information.....	186
Special Events	189

Law:

Law	193
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TABLE OF CONTENTS (Continued)

Innovation & Core Services:

Innovation & Core Services Administration.....	197
Community Services Administration.....	203
Customer Service	206
Neighborhood Redevelopment	208
Public Art.....	211
Grand Army of the Republic.....	214
Youth & Senior Services	217
Information Technology	220
Data & Analytics.....	223
Project Management Office	225
I.T. Security	228

Development Services:

Development Services Administration	231
Building & Permits	236
Property Standards	239
Economic Development.....	242
Zoning & Planning.....	246
Animal Control	250

Finance:

Finance Administration.....	255
Accounting.....	257
Budgeting.....	259
Revenue & Collection.....	261
Mailroom.....	263
Purchasing.....	264

Fire:

Fire	267
Emergency Management	272

Police:

Police.....	275
E911 Center	280

TABLE OF CONTENTS (Continued)

Public Works:

Public Works Administration	283
Central Services	287
Electrical Maintenance.....	290
Engineering	292
Downtown Services	294
Parks & Recreation	296
Phillips Park Zoo.....	299
Street Maintenance.....	302
Non-Departmental.....	305

Special Revenue Funds:

Motor Fuel Tax Fund	307
Sanitation Fund	308
Hotel-Motel Tax Fund	308
Wireless 911 Surcharge Fund	309
Municipal Motor Fuel Tax Fund.....	309
HOME Program Fund.....	310
Emergency Solutions Grant Fund	310
Gaming Tax Fund	311
Federal Asset Forfeiture Fund	315
State Asset Forfeiture Fund	316
Foreign Fire Insurance Tax Fund.....	316
Block Grant Fund.....	317
Section 108 Loan Fund	317
TIF District #10 (Galena/Broadway) Fund.....	318
TIF District #11 (Benton/River) Fund	318
TIF District #12 (Ogden/75th) Fund.....	319
TIF District #13 (River/Galena) Fund	319
TIF District #14 (Lincoln/Weston) Fund	320
TIF District #17 (Farnsworth/Bilter) Fund	320
TIF District #1 (Central Business District) Fund.....	321

TABLE OF CONTENTS (Continued)

TIF District #3 (RiverCity) Fund.....	322
TIF District #4 (Bell Gale) Fund	323
TIF District #5 (West River Area) Fund.....	323
TIF District #6 (East River Area) Fund	324
TIF District #7 (West Farnsworth Area) Fund	325
TIF District #8 (East Farnsworth Area) Fund.....	326
TIF District #9 (Stolp Island) Fund	326
Special Service Area Fund (14)	327
Safety, Health, and Public Enhancement Fund.....	328
Equitable Sharing-Justice Fund	329
Special Service Area Funds (24, 1, 34, 44).....	329
Stormwater Management Fee Fund.....	332
Long-Term Control Plan Fee Fund.....	333

Capital Projects:

Capital Projects Summary.....	335
2020-2029 Capital Improvement Plan Summary	339
2020-2029 Capital Improvement Plan Projects by Category	341
Operating Impact of Capital Expenditures	348
Ward Projects Funds	354
Capital Improvements Fund	364
Kane/DuPage Fire Impact Fee Fund.....	368
2017 GO Bond Project Fund.....	368

Debt Service Fund:

Discussion of Long-Term Debt	371
Annual Principal Requirements	373
Annual Debt Service Requirements.....	374
Bond and Interest Fund.....	375

TABLE OF CONTENTS (Continued)

Proprietary Funds:

Fleet and Parking Maintenance Fund	377
Airport Fund.....	379
Water & Sewer Fund	381
Motor Vehicle Parking System Fund.....	392
Transit Centers Fund.....	396
Golf Operations Fund	400
Property & Casualty Insurance Fund.....	405
Employee Health Insurance Fund.....	406
Employee Compensated Benefits Fund	407

Trust Funds:

Police Pension Fund.....	409
Firefighters' Pension Fund.....	409
Retiree Health Insurance Trust Fund	410

Public Library Funds:

Library General Fund.....	411
Library Capital Projects & Technology Fund.....	416
Library Bond & Interest Fund.....	417

SECTION V – MISCELLANEOUS

Budget Ordinance	419
Glossary	423

**CITY OF AURORA, ILLINOIS
2020 BUDGET
READER'S GUIDE**

The budget is organized with the objective of making the document useful for both those who are not familiar with local government budgeting methods and practices and those who are.

There are five major sections of the budget:

- 1) The Introductory Section.
- 2) The Strategic Plan Summary Section.
- 3) The Revenues Section.
- 4) The Expenditures Section.
- 5) The Miscellaneous Section.

Introductory Section

The Introductory Section includes:

- 1) This reader's guide.
- 2) A photograph of the City Council.
- 3) A list of the city's principal officials.
- 4) The Mayor's budget message providing an overview of the budget.
- 5) A depiction of the most recent Distinguished Budget Presentation Award presented to the city by the Government Finance Officers Association.
- 6) A city map.
- 7) A summary of Aurora's history.
- 8) A community profile.
- 9) A chart of the city's organization.
- 10) A discussion of the city's budget process and other planning processes that impact upon it.
- 11) A schematic of the flow of the city's planning and budget processes.
- 12) The city's budget planning calendar.
- 13) An enumeration of the city's long-term financial policies.

- 14) A chart of the city's fund structure.
- 15) A description of the city's accounting funds.
- 16) A chart reflecting the city's authorized staffing for the budget year and the preceding two years.
- 17) Notes with regard to authorized staffing.
- 18) A summary of revenues, expenditures, and changes in fund balances by fund type for the budget year and preceding two years.
- 19) Notes with regard to the city's fund balances.
- 20) An overview of revenues, expenditures, and changes in fund balances by fund for the budget year.

The reader can glean the highlights of the budget document by reviewing the Introductory Section, especially the Mayor's budget message and the overview of revenues, expenditures, and changes in fund balances by fund type for the budget year (items 4 and 18 above).

Strategic Plan Summary Section

The Strategic Plan Section articulates the city's priorities. Information on departmental and divisional goals that align with the priorities are restated in the departmental and divisional subsections within the Expenditures Section.

Revenues Section

The Revenues Section begins with summaries of the city's projected revenues for the budget year and figures for prior years. A discussion of revenue sources is also provided to explain how the city arrived at its revenue projections for the budget year. Finally, numerical information on the city's revenue sources is presented by type. Detailed line-item revenue information is available in a separately published Annual Budget Supplement.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
READER'S GUIDE**

Expenditures Section

Similar to the Revenues Section, the Expenditures Section begins with summaries of the expenditures for the budget year and expenditure amounts for prior years.

After the summary information in the Expenditures Section, the section is divided into subsections for the city's fund types. Those fund types are:

- 1) General Fund.
- 2) Special Revenue Funds.
- 3) Capital Projects Funds.
- 4) Debt Service Fund.
- 5) Proprietary Funds.
- 6) Trust Funds.
- 7) Public Library Funds.

The subsection for the General Fund is further divided into subsections that pertain to the city's various departments.

A departmental subsection may contain separate budgetary information for the divisions that are components of the department concerned. Where a department has component divisions, an organization chart is provided at the beginning of the departmental subsection. Each departmental or divisional subsection presents the element's mission, functions, short-term and long-term goals, accomplishments of the prior two years, performance measures, and a discussion of budget highlights. Highly summarized budget figures are also included. Detailed line-item (object) expenditure information is separately published in the Annual Budget Supplement.

Miscellaneous Section

The Miscellaneous Section includes a glossary of terms and acronyms used in the budget document and the ordinance passed by the Aurora City Council that evidences its approval of the budget.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
CITY COUNCIL**



Front row from left to right: Alderman-At-Large Robert J. O'Connor, Mayor Richard C. Irvin, and Alderman-At-Large Sherman L. Jenkins. Second row from left to right: First Ward Alderman Emmanuel Llamas, Second Ward Alderman Juany Garza, Third Ward Alderman Theodoros C. Mesiacos, Fourth Ward Alderman William M. Donnell, Fifth Ward Alderman Carl Franco, Sixth Ward Alderman Michael B. Saville, Seventh Ward Alderman Scheketa Hart-Burns, Eighth Ward Alderman Patricia Smith, Ninth Ward Alderman Edward J. Bugg, and Tenth Ward Alderman Judd Lofchie.

**CITY OF AURORA, ILLINOIS
PRINCIPAL OFFICIALS**

MAYOR

Richard C. Irvin

CITY COUNCIL

Robert J. O'Connor, Alderman at Large

Sherman L. Jenkins, Alderman at Large

Emmanuel Llamas, First Ward Alderman

Juany Garza, Second Ward Alderman

Theodoros C. Mesiacos, Third Ward Alderman

William M. Donnell, Fourth Ward Alderman

Carl A. Franco, Fifth Ward Alderman

Michael B. Saville, Sixth Ward Alderman

Scheketa Hart-Burns, Seventh Ward Alderman

Patricia Smith, Eighth Ward Alderman

Edward J. Bugg, Ninth Ward Alderman

Judd Lofchie, Tenth Ward Alderman

PRIMARY ADMINISTRATIVE OFFICIALS

Alex G. Alexandrou, Chief Management Officer

John P. Curley, Chief Development Services Officer

Adrienne M. Holloway, Chief Innovation Officer

Gary N. Krienitz, Fire Chief

Alisia Lewis, Director of Human Resources

Martin S. Lyons, Chief Financial Officer/City Treasurer

Jennifer Stallings, City Clerk

Michaela Haberkern, Director of Libraries

Kenneth D. Schroth, Director of Public Works/City Engineer

Kristen Ziman, Police Chief

Richard J. Veenstra, Corporation Counsel

City of Aurora



Finance Department |

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October 17, 2019

Members of the City Council and Aurora Residents and Businesses:

As I head into my third year as Mayor of the City of Aurora, I have made an effort to pause briefly and reflect on all of the changes that have occurred over the past two years, and then think about all of the possibilities the future holds. Aurora is a city undergoing a transformation, moving us from the past into the future, allowing us as a city to continue to grow and thrive. In continued partnership with the City Council, we will continue to create a strong foundation for today and create new opportunities for the future.

This year, we as a city faced the unthinkable when a mass shooting took place in our community. In spite of this unspeakable tragedy that saw the loss of five innocent lives and injured five of our police officers, the community banded together and became Aurora Strong. From raising over half a million dollars for the victims' families or showing up to thank all of our first responders at a community event, we banded together as one in order to heal. We are forever changed, and we will never forget.

Last year, we began using the tagline "There Is Something Happening Here, Can You Feel It?" as a way to highlight the projects happening throughout the City of Aurora. It caught on, and continues to be a way for all Auroran's to recognize and celebrate Aurora's progress. As we head into the next decade, I am proud to say there is certainly still something happening here – and I hope you can feel and see it.

Last year, we celebrated the opening of the Development Services Center, known as the DSC. The DSC is the nerve center for all development related activities as well as our Property Standards team. In 2020, we will usher in the final phase of the project, which will see the relocation of the Mayor's Office of Economic Development, Fire Prevention and Special Events to the DSC. These three divisions will complete the collaborative environment of the DSC, making it easier for residents, visitors and employees to access city services. The "DSC Effect" is still happening and the completion of the space will only continue to enhance the development renaissance that is currently underway citywide.

The DSC Effect has not limited itself to just the interior of the building, the changes to the space had a positive impact that spread throughout the downtown. The elimination of the structurally unsound former parking deck opened up the back side of the building to the river and created a large greenspace. This, combined with the demolition of the former Building & Permits building opened up the opportunity to create an expanded public parking lot, which then led to the relocation of the Farmer's Market from the Aurora Transportation Center back to the heart of the downtown, right along the Fox River. The relocation was a huge success, with patrons attending the market staying downtown to shop or eat or visit any one of the new businesses or enjoy the newly redesigned Mundy Park. The downtown was alive on Saturday mornings, with people participating in a yoga class or enjoying their breakfast along the river. The collaboration led to stronger support of our downtown businesses and increased weekend foot traffic. The DSC Effect is alive and well in our downtown.

Progress is happening all around us, and it makes me appreciate all of the hard work of our outstanding city employees as well as the support of the City Council. I continue to believe we will grow and thrive in spite of the challenges we will no doubt face. There is still something happening here, can you feel it?

Economic Overview

The 2020 budget prioritizes maintaining core city services, while working to minimize the property tax burden for residents. We continue to work aggressively to attract new jobs and investments to our community and continue to grow our tax base. To that end, unemployment is below 5% for Aurora and the assessed property value increased by approximately 6.5% based on property value data from all four counties.

Our new approach to economic development is already yielding investment opportunities citywide, including the downtown, along the I-88 corridor, our gateways, and in the Route 59 planning area. These developments include a blend of manufacturing, commercial, retail and residential uses, further diversifying our tax base. We will continue to optimize the use of our technology capabilities (fiber optic ring), our locational advantages, and the quality of our diverse community to attract quality partners to grow Aurora. The continued redevelopment of the downtown will remain a focal point, capitalizing on our growing arts and entertainment network to drive residents and visitors alike to the downtown for dining and entertainment. The success of the downtown, the DSC Effect, will spur additional interest, development, and redevelopment of our many gateways, improving our main entrances to the city.

Property taxes continue to be the city's largest single revenue source. The City of Aurora reports property tax revenue as the net amount available to provide resources for basic municipal services or the amount available after state-controlled pension requirements and long-term debt obligations are satisfied. In 2018 (taxes payable in 2019), the tax levy for General Fund purposes will remain virtually unchanged from the prior year. In fact, at \$42.3 million, the General Fund levy is \$2.2 million less than it was a decade ago.

2020 Priorities

Aurora continues to pursue strategies to move forward the city's top three priorities:

- 1) Economic Development - Attract and Retain Businesses and Jobs
- 2) Public Safety and Quality of Life - Preserve High Levels of Public Safety and Quality of Life
- 3) Innovation and Collaboration - Provide Efficient, Innovative, Transparent and Accountable Government

Economic Development

Aurora remains a regional economic leader and strong global economic competitor as we head into 2020. Our unemployment remains low and our two major retail corridors, Route 59 and the Chicago Premium Outlets (CPO) mall continue to perform. While we enjoy our high-performers, we also recognize that the ever-changing nature of retail requires us to think beyond the now and begin to plan for the future. The long awaited demolition of the two motels across from the CPO are set to begin towards the end of 2019, meaning we can start the 2020 year with a clean slate. While the acquisition and demolition of those two properties is progress in and of itself, we did not stop there. The City Council recently approved the purchase of approximately 45 acres of land off of Bilter Road, putting the City of Aurora in control of some of the most significant undeveloped parcels in Aurora. The land adjacent to the CPO and right off of the newly renovated Farnsworth I-88 ramp is now available for development, and there are exciting possibilities for that area. We did not wait for an opportunity to come to us, we created the opportunity and are now cultivating partnerships that will bring the possibilities to fruition.

The Fox Valley Mall, a mainstay of the Route 59 shopping corridor is currently undergoing a makeover of its own. The mall was purchased by Centennial who not only have renderings as to how to recreate the mall to take it into the future, they are actively implementing those plans. The Fox Valley Mall is on the cusp of becoming an indoor entertainment, shopping and dining destination point that will also offer housing conveniently located near the Route 59 train station, bolstering our already substantial portfolio of Transit Oriented Development.

Complementing the mall makeover is Pacifica Square, which is rapidly transforming the former Yorkshire Plaza into the largest Asian-themed shopping center in America – right here in Aurora. Pacifica Square is bringing several new dining and entertainment options to the far-east side of town, refreshing a distressed retail area in our prime Route 59 corridor.

Moving from the far-east side of town to our south-east side of town, there is new life being breathed into a long-standing vacant property in the heart of our Eastside Historic District. The former Copley Hospital, now known as Avalon Heights, will soon offer senior housing, much needed housing for adults with intellectual disabilities, an urgent care center and a park. The Avalon Heights campus will also welcome the School District 131 Administration Offices, providing much needed space in the heart of their district. This \$100 million development is well underway, taking a vacant eyesore and transforming it into a multi-use facility that will serve the neighborhood, bring hundreds of new professional jobs to the area and lift up a distressed Historic District near our downtown.

The influx of professionals will create new demand for housing and fortunately, thanks to the efforts of our Mayor's Office of Economic Development, our downtown is preparing to respond to that demand. The 2019 year saw the start of redevelopment on four of our downtown properties. Two were significant historic properties that have been vacant for decades, one vacant for the past few years and one severely underutilized historic gem with stunning river views. The Terminal Building is actively under renovation and will offer loft apartments and a first-floor restaurant. The Hobbs Building will also be restored with the onion dome once again sitting atop the building and will be home to apartments with restaurant and/or retail on the first floor. The former School District 129 Administration Building will offer loft apartments above a mixed-use retail and professional office space, bringing even more professionals to our downtown. And finally, the Keystone Building is also actively under construction, turning underused office space into stunning apartments with the businesses remaining on the first floor.

The 2019 year saw the opening of the \$35 million Paramount School of the Arts, which continues to bring foot traffic and new people through our downtown on a daily basis. Complementing the school are the Artist Lofts, which provides affordable housing for artists, bringing more artists to our growing downtown art scene as well as new residents. The end of 2019 will usher in the last phase of the Arts School project, the opening of the new restaurant on the corner. Amy Morton will be unveiling her yet to be named new restaurant that will provide new dining options for the thousands of visitors the Paramount Theatre continues to attract with their long-standing successful Broadway series. Directly across from the Paramount Arts Center, the Leland Tower will soon welcome Altiro Latin Fusion restaurant, providing yet another unique dining opportunity for visitors to our downtown, with more to come over the next year.

The downtown also welcomed several new businesses over the past year, from home décor to photography to a new art gallery to an old fashioned ice cream parlor to a gourmet popcorn shop, downtown Aurora has something to offer everyone. Gone are the days of people leaving the downtown to shop and dine, as our business community continues to expand its offerings.

Crossing the river to the west side of town, the Galena Boulevard corridor welcomed AC's Pub, A-Town Pizza and Pub, Anytime Fitness and the Weisner Family Center, which completed the School District 129 Campus. Orchard Road is now home to Lou Malnati's Pizza, Potbelly's, Small Cakes Cupcakes and more. From the far-east to the far west side of town, there is truly something happening here.

Public Safety and Quality of Life

The City of Aurora had a difficult start to 2019 with the mass shooting that took place in February. In spite of that incident, we remain firmly committed to keeping crime low within our boundaries. While always a challenge, the Aurora Police Department (APD) began looking for new and creative measures to reduce crime, which led to the creation of the "Critical Incident Intelligence Center" (CIIC) unit, which utilizes technology to better track and prevent criminal acts in our city. The CIIC unit is just one of the ways the APD is re-evaluating how they utilize their resources to meet the changing demands of our community. For example, the department is evaluating positions currently held by sworn personnel to determine if those roles could be managed by civilians, saving money and re-deploying our officers to positions that will have a direct positive impact on the community.

The APD will always continue to explore new ways to tackle crime, but as a department they have not taken the “old fashioned” methods of policing for granted – the relationships they hold in the community. The men and women of the APD continue to work closely with neighborhood groups, community leaders and residents to build relationships and create a safer community. Their efforts continue to pay off as crime in Aurora has slowed and Part One crime has declined 16.1% as of August.

Our other public safety arm, the Aurora Fire Department (AFD) also continues to grow and evolve. In 2019, funding provided by the Complex Coordinated Terrorist Attack (CCTA) grant, the AFD and APD joined forces to conduct training that allows paramedics to enter a scene with the police, providing much needed medical services in a timely manner. This technique is one that other police and fire departments are now leaning on Aurora to learn more about, and led to the creation of the “Tactical Emergency Medical” unit within our fire department. This unit now trains regularly with the APD to be prepared in the event that there is an incident where police or civilians may need medical attention during an active incident.

In addition to this new unit, the AFD also continues to pursue grant opportunities to purchase new equipment. The 2020 budget prioritizes the replacement of critical breathing equipment paid for out of the SHAPE fund to keep our firefighters up to date. The AFD has also requested another ambulance with personnel to keep up with increased demand.

The 2020 budget continues to prioritize improvements to the city’s transportation network. The Motor Fuel Tax Fund dedicates \$3.0 million to resurface arterial streets and \$3.0 million to the construction of a new salt dome at the new Maintenance Facility site on Liberty Street. The relocation of the city’s Maintenance Facilities will open up new investment opportunities along the east bank of the Fox River north of Illinois Avenue. Investing in regular vital infrastructure updates not only directly contributes to the quality of life in our city, it results in significant cost-savings over time and serves as a driver for business attraction and redevelopment.

The Water & Sewer Fund will furnish significant financial resources in 2020 for improvements to the city’s water and sewer systems, including:

- Sanitary Sewer Evaluation and Rehabilitation. In some older neighborhoods of the city, sections of the sanitary sewer are reaching the end of their useful lives. Maintenance costs escalate as the lines reach an advanced age. In 2020, we will apply \$4.0 million to identify and rehabilitate sewer lines that need attention.
- Watermain Evaluation, Repair, and Replacement. Similar to sanitary sewer lines, a program is needed to provide for the systematic replacement of watermain throughout the city that have aged, deteriorated, and weakened. In 2020, \$5.0 million will be committed.

In 2011, based upon a mandate from the U.S. Environmental Protection Agency, we established a long-term control plan fee. The proceeds of this fee will permit us to undertake our mandatory Long-Term Control Plan improvements in 2020. The purpose of this ongoing program is to reduce or eliminate sewer back-ups into homes and reduce combined sewer overflows into the Fox River and Indian Creek. The program involves separating combined sewers and constructing green infrastructure in various areas of the city as well as constructing an additional combined sewer treatment plant. In 2020, we have budgeted \$4.0 million for continued improvements.

Innovation and Collaboration

The city's focus on Innovation and Collaboration took on a new path in 2019, as the City of Aurora was accepted into the Bloomberg Harvard City Leadership Initiative. This yearlong program includes intensive staff training in the focus area of data and evidence, which will provide the city with the tools we need to progress in a productive manner and provide the transparency and accountability our constituents expect.

In addition to changing how we conduct business and present information to the public, we are also broadening our focus area to include social equity in our city. As we continue to grow and welcome new economic development opportunities, we need to be mindful about how to manage the impact – both the positive and negative – on our residents and the city as a whole. As a city we need to work to cultivate opportunities for all of our residents, meaning we cannot limit ourselves in terms of the types of opportunities we seek and the services we provide.

To that end, the 2020 year will see the opening of the first ever “Financial Empowerment Center” (FEC) in the City of Aurora. The FEC will offer free financial counseling to residents, providing them the much-needed tools to start off on the right foot financially or create a plan to get back on track and accomplish their goals. This center will be a valuable asset to our community that compliments several of our other nonprofit agencies and events throughout the year, providing a complete portfolio of services for our residents.

Our Department of Communication and Public Information also continues to find new ways to reach out to our community and 2019 was no exception. The “Mayor’s Weekly Update” grew into a popular way for residents and businesses alike to see what is happening every week in our community and added new features as well. In addition to the calendar, we provide highlights of what happened the week before, as well as staff and Aldermanic accomplishments and happenings. Events that are open to the public are highlighted on the calendar, providing yet another way to generate excitement about all of the things happening throughout our city.

In addition, a new “Weekend Update” was added that specifically highlights community events happening throughout the city over the weekend. This feature was created as a direct response to residents feeling like they did not have enough time or information about events. The department continues to add new features and options for residents in order to keep the lines of communication open.

Our Information Technology (IT) Division also joined the communication arena with the addition of six kiosks throughout the downtown and one at the Route 59 train station. Gone are the days where the ability for residents and visitors alike had to search for information on where to dine, what entertainment options are available or how to get around. The kiosks are a virtual welcome center that provides information in several languages, supports our local and small business community and includes an app that can be downloaded to a smart phone providing on-demand information. The kiosks are another step towards Aurora becoming a “Smart City.”

The IT Division also introduced a new platform for our Communication and Police Departments called “Zen City.” Zen City provides information on trending topics related to the City of Aurora. It provides timely information on how our constituents feel about a variety of topics including economic development, crime, the local economy and more. This platform allows us to target our information and often clues us in to what is or is

not going well in the community. The ability to acknowledge and respond directly to concerns and accolades has been an invaluable tool in how we provide services.

The IT Division will continue to work closely with OnLight Aurora to grow opportunities related to our fiber-optic network. This network remains one of our most valuable assets and will continue to attract new opportunities to the City of Aurora.

Policies Impacting Upon the Development of the 2020 Budget

The 2020 budget is based upon certain basic financial policies. Those policies are outlined below.

- The city will provide basic, high-quality municipal services at the lowest possible cost.
- High-priority capital projects, as reflected in the city's Capital Improvement Plan, will be funded.
- City staff members will receive salary increases of approximately 2.5%.
- The city will, once again, contribute to the Firefighters' Pension Fund and the Police Pension Fund the full amount of the employer contribution determined pursuant to state guidelines. The Police and Firefighters' Pension Boards have also requested an increase in funding due to changes in the basic mortality tables used to determine the duration of pension payouts. This increased request for funding is proposed to be funded over two years to reduce the total tax increase for pension purposes in 2020 to approximately \$3.5 million. In doing so, we are acting as responsible stewards of the pension plans.
- While not mandated to do so, the city began setting aside money for accrued retiree health insurance benefits in 2005. In 2020, the city will contribute to the Retiree Health Insurance Trust Fund 50% of the actuarially recommended employer contribution associated with governmental funds and the Golf Fund, and 100% of the contribution attributable to the other enterprise funds (Airport, Water & Sewer Fund, Motor Vehicle Parking System Fund, and Transit Centers Fund). The total contribution will be \$6.4 million, which is approximately equal to the contribution in 2019.

Expenditures Included in the 2020 Budget

The notable individual expenditure items included in the 2020 City Budget are discussed above. However, in total, the budget includes \$477.4 million in expenditures. The following chart summarizes the changes in the budget.

	<u>2019</u>	<u>2020</u>
Gross Total Expenditures	\$431,295,678	\$477,392,656
Less:		
Carryovers (provided for the final Budget)	<u>(26,187,300)</u>	<u>(34,786,200)</u>
Net Total Expenditures	<u><u>\$405,108,378</u></u>	<u><u>\$442,606,456</u></u>
Amount of Change		
Before Prior-Year Carryovers Deducted		\$46,096,978
After Prior-Year Carryovers Deducted		\$37,498,078
Percentage Change		
Before Prior-Year Carryovers Deducted		10.7%
After Prior-Year Carryovers Deducted		9.3%

Carryovers are items budgeted as expenditures in one fiscal year that are not spent and are then budgeted again in the subsequent fiscal year. Removing carryovers from the gross amount of total expenditures provides a perspective on the “new money” that is provided in the budget of a given year.

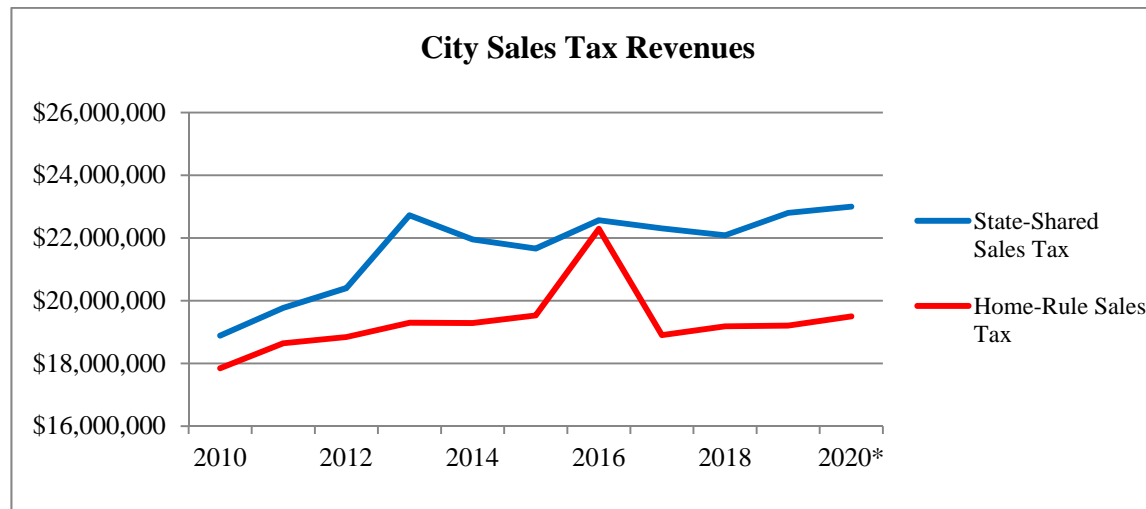
The General Fund budget for 2020 is \$193.8 million which is 7.6% more than in 2019.

Revenue Projections for 2020

Total revenues projected for 2020 are \$437.3 million. This is approximately \$13.0 million or 6.4% higher than the 2019 Amended Budget.

The primary General Fund revenue sources are sales taxes, income taxes and property taxes.

The city receives the equivalent of a 1% sales tax from the proceeds of a statewide sales tax that is distributed based upon point of sale by the Illinois Department of Revenue. During 2020, we project that state-shared sales tax revenue will be \$21.2 million. This figure considers reduced taxes due to the closing of big box stores on Lake Street and at the Fox Valley Mall. The Chicago Premium Outlets mall continues to show strong sales and the renovation of the Yorkshire Plaza by Pacific Square, LLC will help stabilize sales tax revenue in 2020 and beyond. The graph below presents the trend in state-shared and home-rule sales tax since 2010.



* 2019 and 2020 amounts are projected.

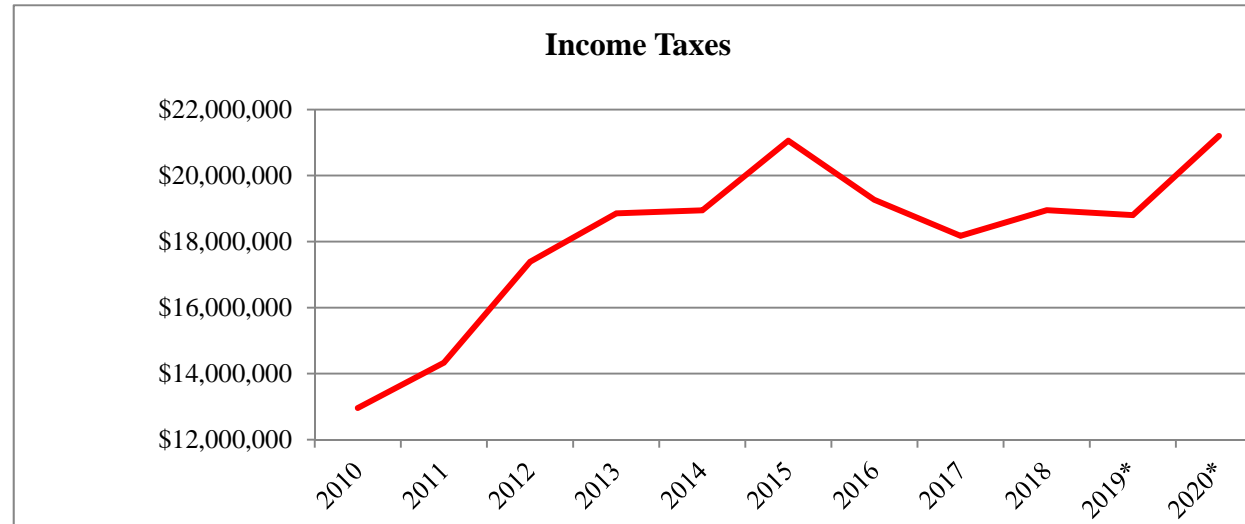
The city also has a home-rule sales tax in place. It is imposed at a rate of 1.25% generally upon all retail goods except motor vehicles, food, and drugs. For 2020, we have budgeted this revenue source at \$19.6 million. In 2017 the state imposed a 2% administrative fee for processing home-rule sales tax and this administrative fee was reduced to 1% in 2018 as of July 1. Extending past practice on the allocation of home-rule sales tax revenue across selected city funds, the allocation for 2020 will be:

Fund	Amount	Allocation Percentage	Allocation Purpose
General	\$13,105,000	66.8%	General governmental operations
SHAPE	3,820,000	19.5%	Public safety projects
Capital Improvements	2,240,000	11.4%	Capital projects
Motor Vehicle Parking Systems	460,000	2.3%	System subsidy
Total	<u>\$19,625,000</u>	<u>100.0%</u>	

Income taxes are distributed by the State of Illinois based upon a statewide per capita formula. Thus, the state's economy does affect the income tax revenues of the city. We estimate that those revenues will be \$21.2 million in 2020, an increase of 5.3% from \$18.8 million of revenues expected in 2019. Our 2020 projection is based upon the distribution forecast of the Illinois Municipal League.

During the past few years, elected officials of the State of Illinois have discussed certain proposals that would reduce the amount of income tax revenues distributed to Illinois municipalities. The city's 2020 forecast for income tax revenues assumes no reduction imposed by the state.

The 2010 census recognized an increase in Aurora's population from 164,681 to 197,899. The impact of the population increase was first seen in income tax revenues beginning in mid-2011.

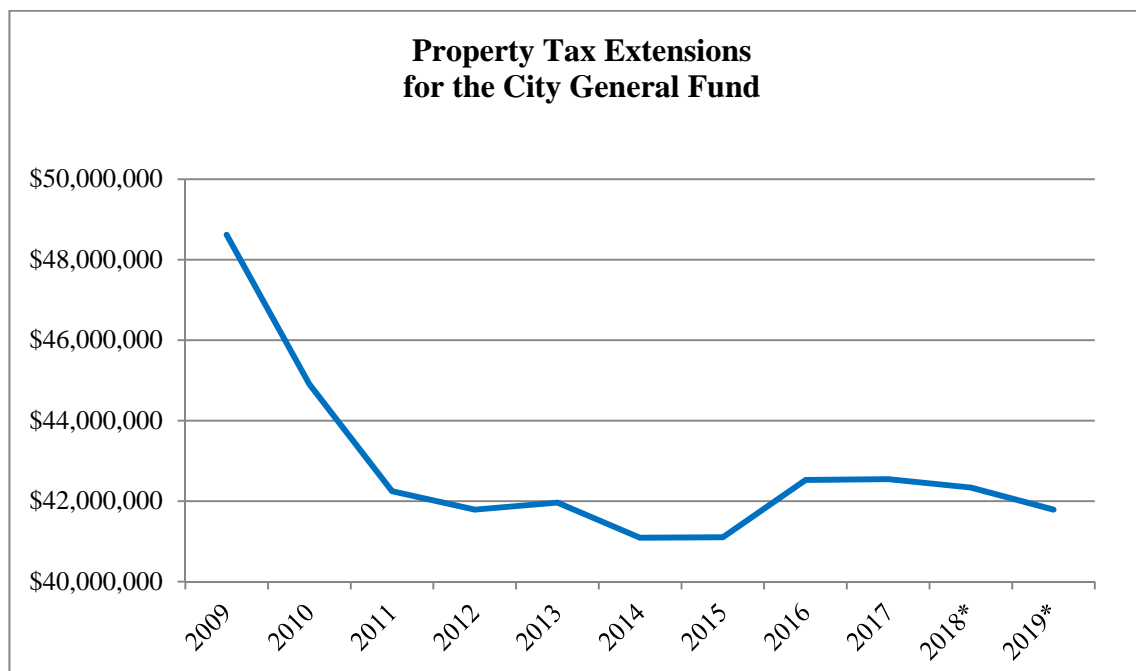


* The 2019 and 2020 amounts are projected.

Property taxes (from the 2019 tax levy) are expected to generate a total of \$80.4 million in 2020 for the city (excluding the library levy), compared to \$77.1 million in 2019. Recognizing the financial hardship inflicted upon many city residents and businesses by the Great Recession, the city reduced its levy for general municipal operations from about \$48.5 million in 2008 (taxes payable in 2009) to \$41.8 million in 2019 (taxes payable in 2020) – a decrease of \$6.5 million or over 12%. Also, the amount of the 2019 levy for operational purposes is precisely the same amount as it was in the prior year.

The total property tax levy will reflect a \$3.4 million increase to pay employer contributions for employee pensions, including those for public safety employees. It is important to note that the benefit formulae for employee pensions has been established by state law. The city has no authority to change the formulae. Municipalities pay the cost of benefits that have been mandated by the State of Illinois.

The graph below presents the trend of the city's property tax extensions for General Fund purposes since 2009 (2008 property tax levy).

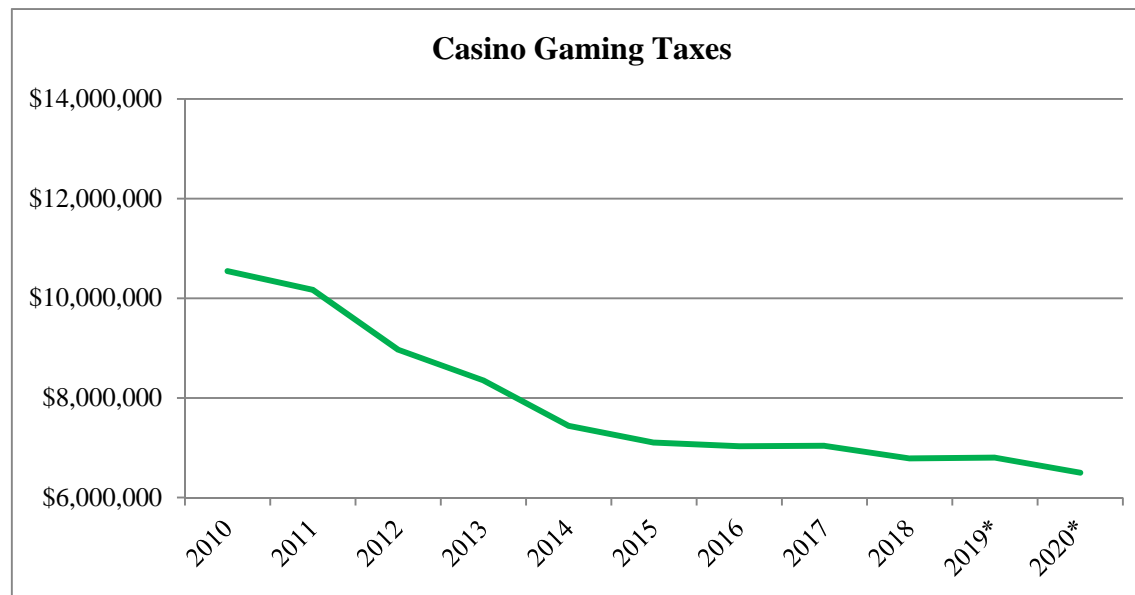


* 2018 is the budgeted amount and 2019 amount is projected.

Prior to 2011, the city's extension for its contributions to the Illinois Municipal Retirement Fund (IMRF) were actually included in the extension for the General Fund. The estimated IMRF extensions have been subtracted from the pre-2011 amounts included in the graph above to enhance comparability. The 2018 proposed levy is \$550,000 less than the 2017 levy due to the reduction associated with the elimination of the Aurora Election Commission expenses in 2018.

As in the prior 12 years, the 2018 property tax levy will include a \$4.0 million component to help pay the debt service on general obligation bonds issued to finance the construction of the new police headquarters.

The Aurora Public Library has requested an increase in the 2018 levy, payable in 2019, of \$698,000 associated directly with their projected costs for Illinois Municipal Retirement Fund expenses. Combining this with an estimated increase up to the Library Levy Cap of .255, brings their requested levy to \$10.7 million for library operations, compared to \$9.5 million for the 2017 levy.



*The 2018 and 2019 amounts are projected.

Casino gaming taxes, generated from Aurora's riverboat casino are projected to remain steady at \$6.5 million in 2020. Gaming taxes are deposited into a separate special revenue fund of the city and used primarily for economic development initiatives and certain non-core services.

Gaming taxes have proven to be a revenue source that can vary significantly from year to year. Over the past ten years, casino gaming taxes have been affected by tax law changes, an indoor smoking ban in public places, economic downturns, the opening of other casinos in Illinois and the approval of video gaming.

Two rate increases are included in the revenue projections:

- **Water and Sewer Service Fee.** An aggregate water and sewer rate increase of approximately 5%, to be effective July 1, 2020, is taken into account. This water and sewer rate increase is in keeping with the city's policy of imposing moderate increases on an annual basis so as to avoid large increases at irregular intervals. The rate change will offset increases in the cost of operating the water and sanitary sewer system and provide continued funding for water/sewer-related capital projects. The 2018 and 2019 rate increases were adopted by ordinance by the City Council in 2018 and a new ordinance will need to be considered by June 2020 for this rate change to take effect.

- Natural Gas Utility Tax. During the 2020 Budget approval process, the City Council approved an increase from 2 cents per therm to 3 cents per therm. This increase will generate just over \$700,000 in new revenue in the General Fund.

Distinguished Budget Presentation Award

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Aurora, Illinois, for its annual budget for the fiscal year beginning January 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to the GFOA to determine its eligibility for another award.

Conclusion

Preparation of the budget is a long and arduous task. I would like to thank all of the city staff members who participated in the preparation of the 2020 proposed budget. Special recognition is in order for Chief Financial Officer/City Treasurer Martin Lyons, Assistant Finance Director, Stacey Hamling, Chief Management Officer Alex Alexandrou, and Budget Analyst Silvia Cisneros who were at the center of the budget development and production process this year.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Richard C. Irvin". The signature is fluid and cursive, with a large initial "R" and a stylized "I".

Richard C. Irvin
Mayor



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Aurora
Illinois**

For the Fiscal Year Beginning

January 1, 2019

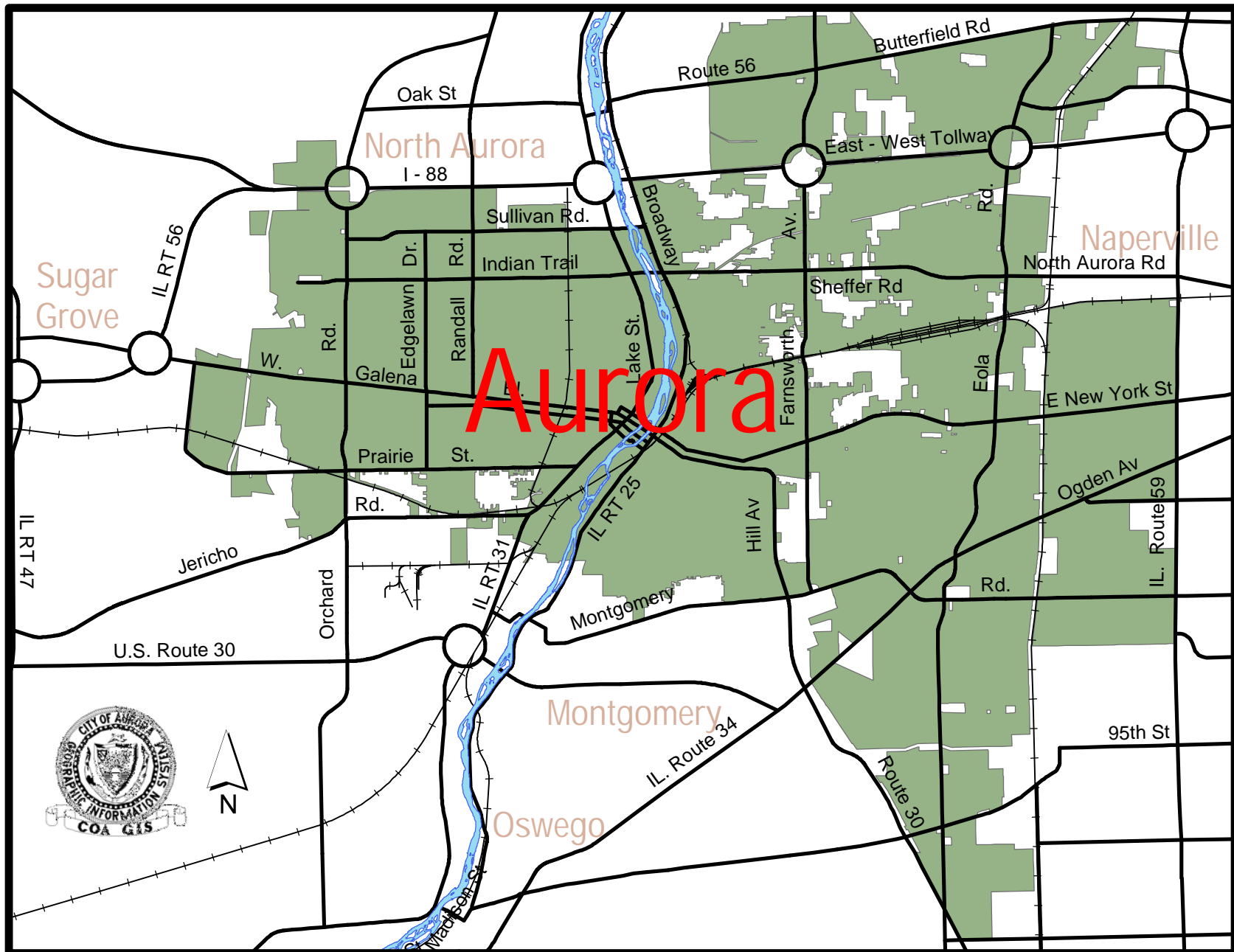
Christopher P. Merrill

Executive Director

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CITY OF AURORA, ILLINOIS

2020 BUDGET - LOCAL MAP



SOURCE: IT DIV. CITY OF AURORA, AURORA, IL., 2020

CITY OF AURORA, ILLINOIS 2020 BUDGET HISTORICAL SUMMARY

The City of Aurora is located approximately 36 miles west of Chicago, Illinois, on the Fox River. Aurora was settled by two brothers, Joseph and Samuel McCarty, in 1834. The men were drawn to the area by a narrow point in the river and a natural water fall that afforded the opportunity to obtain water power. At the time, Potawatomi Indians inhabited the area. A tribe led by Chief Waubonsie had its village on the west side of the Fox River about one mile north of Aurora's current downtown. The tribe was peaceful and friendly. However, about the time of McCartys' arrival, the United States Government purchased the Potawatomi's land and Chief Waubonsie relocated his tribe west of the Mississippi River.

Spurred by the availability of farmland, the opportunities created by the Fox River, and a stagecoach route, communities on both sides of the Fox River in present-day Aurora grew quickly. By 1848, the communities had reached a combined population of more than 1,000. On February 12, 1849, the Illinois legislature granted a charter for the Aurora Branch Railroad. This line, completed in 1850, extended north and connected with the Chicago and Galena Union Railroad line that, in turn, ran into Chicago. In 1864, a track was laid from Aurora directly to Chicago through Naperville. The railroads further accelerated Aurora's growth.

In 1837, the settlement on the east side of the river that had been known as McCarty Mills took the name of Aurora, and incorporated in 1845. The settlement on the west side of the Fox River was incorporated as West Aurora in 1854. On February 11, 1857, the Village of Aurora and the Village of West Aurora combined and incorporated as the City of Aurora. The first mayor of the City of Aurora was Benjamin F. Hall, a banker. The first city hall building was constructed on Stolp Island, a tract of land located in the Fox River between the east and west sides of the city. The two formerly separate communities considered the site to be neutral soil.

In 1881, Aurora became the first city in the United States to use electric streetlights to light its streets. By virtue of this initiative, Aurora became known as the "City of Lights."

Numerous sites in Aurora are on the National Register of Historic Places. Among the most prominent are the Chicago, Burlington, and Quincy Roundhouse and Locomotive Shop ("the Roundhouse") and the Grand Army of the Republic (GAR) Memorial Hall. The Roundhouse is the oldest limestone roundhouse in the United States and is currently the home of the Two Brothers Roundhouse -- an expansive restaurant, brewery, and banquet facility. The GAR Memorial Hall is now operating as a museum and displays military and other historical artifacts, to include those from the Civil War period.

The Latin meaning of the word "Aurora" is the rising light of morning or the dawn, and is the name of the Roman Goddess of Dawn.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
COMMUNITY PROFILE**

Date of Incorporation	February 11, 1857
Form of Government	Mayor-Council
Ten aldermen elected from one of ten wards and two elected at-large. Four-year terms.	
Geographic Location	36 miles west of Chicago
Area	46 Square Miles
Overlapping Taxing Districts	
Counties	Kane County DuPage County Kendall County Will County
Townships	Aurora Township Sugar Grove Township Batavia Township Naperville Township Winfield Township Oswego Township Wheatland Township
Park Districts	Batavia Park District Fox Valley Park District Sugar Grove Park District Oswego Park District
Junior College Districts	DuPage District #502 Waubonsee District #516

**CITY OF AURORA, ILLINOIS
2020 BUDGET
COMMUNITY PROFILE**

School Districts	Batavia District #101 West Aurora District #129 East Aurora District #131 Indian Prairie District #204 Kaneland District #302 Oswego District #308
Population (a)	199,602
Miles of Streets (Center Lane Miles)	580.5
Miles of Sanitary Sewers	343
Miles of Storm Sewers	479
Miles of Combination Sewers	156
Number of Water and Sewer Service Accounts	49,243
Total Annual Pumpage (Gallons)	5.87 Billion
Daily Pumpage Capacity (Gallons)	40.5 Million
Daily Storage Capacity (Gallons)	17.5 Million
Insurance Services Office Rating	2
Public Schools	
Elementary Schools	45
Middle Schools	17
Senior High Schools	8
Illinois Mathematics & Science Academy	1
Community College (Branch)	1
College – Private	2
University – Private	1

**CITY OF AURORA, ILLINOIS
2020 BUDGET
COMMUNITY PROFILE**

Library Services

Number of Libraries	3
Number of Books and Audio Visual Materials	524,008
Number of Registered Borrowers	114,802

Police Stations

1

Fire Stations

9

Recreation Facilities (City-Operated)

Number of Parks	16
Number of Playgrounds	13
Park Area in Acres	372

Employment by Industry (a)

	Number	Percent
Educational Services, Health Care, and Social Assistance	17,547	17.37%
Manufacturing	16,146	15.99%
Professional, Scientific, Management, Administrative, and Waste Management Services	13,298	13.17%
Retail Trade	11,624	11.51%
Arts, Entertainment, Recreation, Accommodation, and Food Services	9,818	9.72%
Finance, Insurance, and Real Estate; Rental and Leasing	7,389	7.32%
Transportation, Warehousing, and Utilities	6,844	6.78%
Construction	5,869	5.81%
Wholesale Trade	3,524	3.49%
Other Services, except Public Administration	4,443	4.40%
Public Administration	2,269	2.25%
Information	1,972	1.95%
Agriculture, Forestry, Fishing, Hunting, and Mining	254	0.25%
Total	100,997	100.00%

**CITY OF AURORA, ILLINOIS
2020 BUDGET
COMMUNITY PROFILE**

Employment by Occupation (a)	Number	Percent
Management, Business, Science, and Arts	31,785	31.47%
Sales and Office	22,990	22.76%
Production, Transportation, and Material Moving	21,326	21.12%
Service	17,297	17.13%
Natural Resources, Construction, and Maintenance	7,599	7.52%
Total	<u>100,997</u>	<u>100.00%</u>

Distribution of Family Incomes (a)

Income	Number of Families	Percent	Number of Households	Percent
Under \$10,000	1,311	2.80%	2,394	3.79%
\$10,000 to \$14,999	1,077	2.30%	2,014	3.19%
\$15,000 to \$24,999	2,578	5.52%	4,503	7.12%
\$25,000 to \$34,999	3,398	7.27%	4,942	7.82%
\$35,000 to \$49,999	5,682	12.16%	8,319	13.16%
\$50,000 to \$74,999	8,342	17.85%	11,673	18.47%
\$75,000 to \$99,999	6,308	13.50%	8,250	13.05%
\$100,000 to \$149,999	9,519	20.37%	11,657	18.44%
\$150,000 to \$199,999	4,178	8.94%	4,716	7.46%
\$200,000 or more	4,348	9.30%	4,736	7.49%
Total	<u>46,741</u>	<u>100.00%</u>	<u>63,204</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET
COMMUNITY PROFILE**

Elections

Number of Registered Voters	86,549
Number of Votes Cast in April 2019 Municipal Election	14,840
Percentage of Registered Voters Voting in Last Municipal Election	17.15%

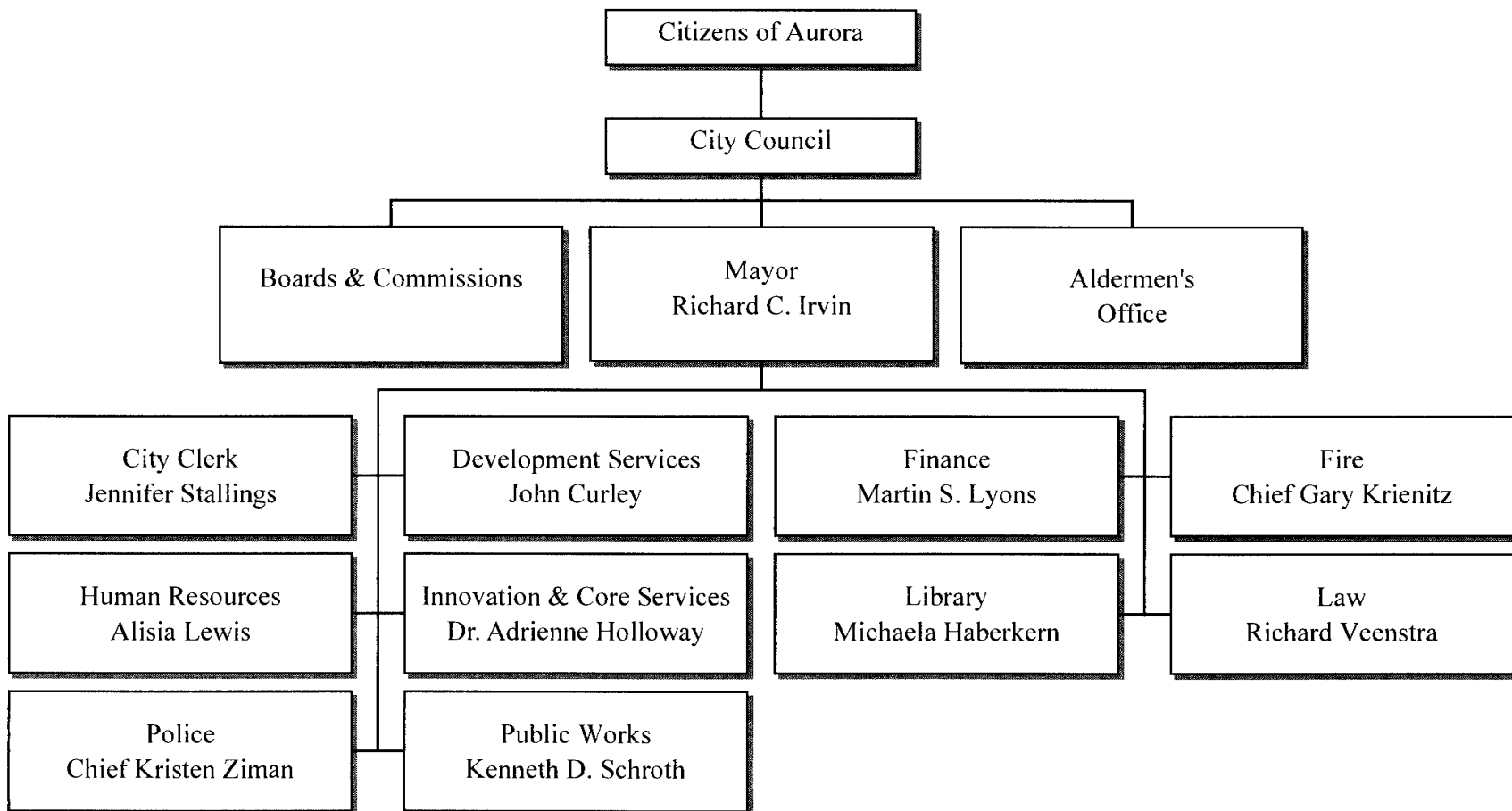
Top Ten Taxpayers (b)

<u>County</u>	<u>Taxpayer Name</u>	<u>Business Service</u>	<u>2018 EAV</u>
Kane	Simon/Chelsea Chicago Development, LLC	Shopping Center	\$72,481,374
DuPage/Kane	Liberty Illinois LP	Real Estate	\$37,863,093
DuPage	Real Estate Tax Advisors	Real Estate	\$35,400,750
DuPage	Fox Valley Mall LLC	Shopping Center	\$30,822,220
Kane	Chicago Premium Outlets Expansion LLC	Outlet Mall	\$21,654,069
DuPage	TGM Chesapeake Inc.	Apartments	\$18,998,100
DuPage	JVM Aventine Apartments	Residential Property	\$18,717,880
DuPage	Cyrusone LLC	Real Estate	\$14,581,960
DuPage	SSIL Fox Valley LLC	Apartments	\$14,101,790
Kane	LIT Industrial LP	Real Estate	\$13,210,686
Total			<u>\$277,831,922</u>
Ten Largest Taxpayers as a Percent of the City's 2018 EAV (\$3,928,150,165).			7.07%

Notes

- (a) Source: U.S. Census Bureau, including 2014-2018 American Community Survey 5-Year Estimates.
 (b) Source: DuPage and Kane Counties. Kendall and Will Counties have been excluded since they consist of approximately 10% of the city's 2018 EAV.
 All other data obtained from City of Aurora records.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
ORGANIZATION CHART**



CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget serves as a communications device, policy document, operations guide, and financial plan. As a communications device, it contains information pertaining to key issues facing the city, priorities of the city administration, major initiatives for the coming year, accomplishments of prior years, and more. As a policy document, it articulates and reflects major financial policies of the city. As an operations guide, it serves as the city's spending plan and indicates the level of services to be provided. As a financial plan, it includes information relative to debt service, revenue estimates and requirements, and future projects and needs. As a legal document, the budget serves as the annual spending authorization of the city.

The city's budget process spans over nine months and consists of many steps. A descriptive summary of the budget process is provided below. The budget calendar for the city is also included at the end of this section.

The Annual Budget

The city's fiscal year begins January 1st and ends December 31st. The city establishes annual budgets for all of its funds except the Working Cash Fund and agency funds. The city budget includes both revenues and expenditures.

The budget is prepared using the modified accrual basis of accounting. Under this basis of accounting, revenues are recognized when earned provided that they are both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed.

The city prepares its annual financial statements in accordance with generally accepted accounting principles (GAAP). GAAP are uniform minimum standards and guidelines for financial accounting and reporting. The primary

authoritative body promulgating GAAP for state and local governments is the Governmental Accounting Standards Board. With respect to city budgeting, the primary difference between GAAP and the basis of budgeting is seen in the treatment of transactions in the proprietary funds and the pension funds. Under GAAP, those funds are accounted for on the accrual basis of accounting. A definition of the accrual basis of accounting is presented in the glossary. However, the recording of capital asset purchases illustrates one of the most significant differences between the budgetary (modified accrual) basis and the accrual basis. Under the city's budgetary basis, capital asset acquisitions in the governmental funds are recorded as expenditures in the year when they are purchased or constructed. Under GAAP and in accordance with the accrual basis of accounting, capital assets acquired through the proprietary funds are recorded as assets and depreciated as an expense over the length of their useful lives.

In Illinois, municipalities may conduct their financial operations within one of two alternative frameworks: the appropriations system (65 Illinois Compiled Statutes 5/8-2-9) or the budget system (65 Illinois Compiled Statutes 5/8-2-9.1 through 9.10). The budget system is a more flexible system as it permits a municipality to adjust its annual financial plan more easily as circumstances require. Since January 1, 2000, the city has operated under the budget system.

The Aurora City Code requires that the Mayor submit a proposed city budget for the upcoming fiscal year to the City Council not later than October 15th. The Chief Financial Officer/City Treasurer, in his capacity as the city's budget officer, is responsible for compiling the proposed budget. In conjunction with the compilation of the budget, the City Code requires that the Chief Financial Officer/City Treasurer present to the City Council revenue estimates and an estimated property tax levy for the upcoming fiscal year not later than September 15th. State law requires that a municipality operating under the budget system adopt its annual budget prior to the start of the fiscal year to which it pertains.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget process begins with the Finance Department's development of budget workbooks during the first quarter of the year. Budget workbooks provide budgetary guidance to the city staff and examples of various forms and formats that must be used when a departmental or divisional budget request is submitted. After a budget kick-off informational meeting in the early spring, the city staff begins work on their budget requests for the upcoming year.

In developing their budget requests, departments and divisions separately consider a) the costs of maintaining current services and programs and replacing equipment and vehicles that are on hand, and b) the resources necessary to introduce new services and programs, expand the city's equipment and vehicle inventory, and undertake major capital projects. Costs associated with maintaining current service levels and replacing equipment and vehicles are considered part of the "base budget." Requests for resources for new services and programs, additional equipment and vehicles, and capital items are articulated in discrete units termed "decision packages." Requests for new capital items are actually submitted in the form of a special type of decision package: a capital project request.

Capital project requests are initially considered during the development of the city's Capital Improvement Plan as discussed below. However, requests for capital projects for the upcoming budget year must be evaluated for funding in the regular budget process.

Departments submit their budget requests to the Finance Department in the late spring. After the Finance Department compiles and organizes the budget requests, the Mayor meets with department heads to discuss their budget requests. The Mayor generally holds the budget review meetings in the early summer. The Mayor may adjust the budget requests based upon his findings during those meetings.

At the conclusion of the Mayor's budget review meetings in the late summer, the Finance Department adjusts budget requests as directed by the Mayor and

produces the proposed budget. The Mayor submits his proposed budget to the City Council, after which it is referred to the City Council's Finance Committee.

The Finance Committee, composed of three aldermen, reviews the proposed budget during a series of public meetings. The committee calls members of the city staff to appear to discuss and provide additional information on their portions of the proposed budget. The Finance Committee may recommend changes to the proposed budget by a majority vote. When the Finance Committee completes its review, typically in mid-autumn, it recommends approval of the proposed budget to the Committee of the Whole. The Committee of the Whole consists of the Mayor and all 12 aldermen (including two aldermen-at-large). At a meeting of the Committee of the Whole, the Chair of the Finance Committee reports on the proposed budget. If the Committee of the Whole recommends approval, the proposed budget is referred to the City Council for final approval.

State law requires that a public hearing be conducted prior to the adoption of the budget. Notice of this hearing must be published in a newspaper of general circulation in the city. A majority vote of a quorum of the City Council is required for adoption of the budget. The adopted budget must be filed with the clerks of the counties in which the city is located.

As stated above, the budget system is a more flexible system than the appropriation system. The major feature of the budget system that makes it more flexible is administrative budget transfers. Pursuant to state law and the City Code, the Chief Financial Officer/City Treasurer may transfer amounts between expenditure accounts within a departmental budget or between expenditure accounts within a fund without departmental segregation. The Mayor's approval is required to transfer amounts between expenditure accounts of different departments. Administrative budget transfers between the accounts of different funds are not permitted. Total budgeted expenditures in a fund may only be increased by a budget amendment approved by a two-third's vote of a quorum of the City Council.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The legal level of budgetary control is the department level or, where no departmental segregation of a fund exists, the fund level.

The Capital Improvement Plan

The city's Capital Improvement Plan (CIP) reflects a ten-year projection for a wide variety of capital projects, to include infrastructure. The CIP is a stand-alone document but it impacts upon the budget. For a project to be included in the CIP, it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. (Motor vehicles and equipment are excluded from the CIP.) The city groups the CIP projects into nine functional categories: Airport, Downtown, Economic Development, Facilities, Neighborhood Redevelopment, Stormwater Management, Recreation, Transportation, and Water and Sewer projects. The CIP is largely comprised of a collection of individual project summary sheets. The project summary sheet for a project includes its name, description, justification, estimated cost, potential revenue sources, and anticipated annual impact upon the operating budget.

CIP projects proposed by city departments are evaluated by the city's Board of Local Improvements (BOLI). The BOLI consists of the Mayor or his designee, the Director of Public Works/City Engineer, the Director of Public Properties, the Chief Development Services Officer and the Chief Financial Officer/City Treasurer. The city's two aldermen-at-large also sit on the board as non-voting members.

As stated above, the capital project requests are initiated through the budget process. However, in general, development of the CIP is less constrained than the development of the budget because the city makes no binding commitment to fund projects that are included in the CIP. Yet, those projects programmed for the first year of the CIP (i.e., the upcoming budget year) are most closely scrutinized by the BOLI because their funding must be addressed in the current year's budget process.

Other Planning Processes Impacting Upon City Budgeting

Strategic Plan. The Strategic Plan is a comprehensive program of major goals for the city as a whole. The achievement of many of the goals requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the goals outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his functional area. Through the Mayor's review of departmental budget requests, the city ensures that all goals are addressed.

Several other city planning processes are inputs to the Strategic Plan as discussed below.

Housing and Community Development Consolidated Plan. Pursuant to 24 CFR Part 91, every five years the city, as a direct recipient of federal CDBG and HOME funds, must analyze and plan for how these antipoverty monies will benefit the Aurora community, and produce a related Consolidated Plan for Federal Funding. The plan promotes projects and activities for housing and community development that are designed to benefit low- and moderate-income residents. The Consolidated Plan process mandates an intensive community participation process including Aurora residents and community stakeholders. Citizen input, demographic and mapping analysis, as well as staff analysis and discussions form the backbone of five-year funding recommendations to the Consolidated Plan, the goals of which are reinforced annually through CDBG and HOME funding recommendations in the Annual Action Plan Process.

Master Plan for Downtown Aurora. This document, adopted by the City Council in 2006, outlines a ten-year program and long-term vision for redeveloping Aurora's downtown. The plan calls for the addition of 300,000

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

to 500,000 square feet of new retail space, the construction of 2,500 residential units, and the injection of \$700 million of private investment. The Master Plan for Downtown Aurora has impacted upon the project plans for Tax Increment Financing Districts #1, #3, #5, and #6. It is also considered in the development of the city's Strategic Plan. This level of investment is necessary for economic growth and a stable property tax rate for the community.

Tax Increment Financing District #1 (Downtown) Project Plan. This document outlines a redevelopment program for the city's downtown. The major goals of the plan are to:

- Retain and expand existing businesses.
- Promote redevelopment using permissible incentives.
- Redevelop certain viable, existing building inventory.
- Construct certain public improvements to complement redevelopment.

TIF District #1 expires on December 2, 2021.

The TIF District #1 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #1 Fund (Fund 231) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #3 (RiverCity) Project Plan. This document outlines a redevelopment program for a 40-acre area of the city located just south of the downtown. The goals of the plan are similar to those expressed in the TIF District #1 Project Plan.

TIF District #3 expires on September 26, 2023.

The TIF District #3 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #3 Fund (Fund 233) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #5 (West River Area) Project Plan. This document outlines a redevelopment program for a 207-acre area on the west side of the Fox River and just north of the city's central downtown. The major goals of the plan are to:

- Promote the redevelopment of property in and around the downtown.
- Improve existing infrastructure including sidewalks, crosswalks, and streetscape.
- Provide for the necessary site preparation, grading, and excavation of property as a means to promote more modern land uses.
- Increase the city's property tax and sales tax bases.
- Identify economically viable reuse opportunities for adjacent downtown parcels in a manner to promote mixed-use development.
- Remediate environmental hazards.

TIF District #5 expires on April 24, 2030.

The TIF District #5 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #5 Fund (Fund 235) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #6 (East River Area) Project Plan. This document outlines a redevelopment program for a 530-acre area on the east side of the Fox River and just north of the city's central downtown. The major goals of the plan are the same as those for TIF District #5.

TIF District #6 expires on April 24, 2030.

The TIF District #6 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #6 Fund (Fund 236) or an associated bond proceeds (capital projects) fund.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Tax Increment Financing District #7 (West Farnsworth) Project Plan. This document outlines a development program for a 158-acre area of the city generally located northwest of Interstate Route 88 and Farnsworth Avenue. The major goals of the project plan are to:

- Encourage mixed-use commercial, retail, and industrial development.
- Foster the replacement, repair, and/or improvement of infrastructure.
- Develop the area's traffic system to improve accessibility.
- Coordinate redevelopment activities.

TIF District #7 expires on November 22, 2034.

The TIF District #7 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #7 Fund (Fund 237) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #8 (East Farnsworth) Project Plan. This document outlines a development program for a 43-acre area of the city generally located east of Farnsworth Avenue between Interstate Route 88 and Bilter Road. The major goals of the project plan are to:

- Reduce or eliminate impediments to redevelopment.
- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance of the area.

TIF District #8 expires on November 22, 2034.

The TIF District #8 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #8 Fund (Fund 238) or an associated bond proceeds (capital projects) fund.

Water Master Plan. This plan anticipates the water needs of the city through 2021. It forecasts population growth and system infrastructure components needed to meet increased water demand and water quality requirements. The primary goal of the plan is to develop a ten-year capital improvements program with estimated costs to address the following needs:

- Develop new sources of water (e.g., new deep wells).
- Maintain and improve the Water Treatment Plant's capabilities.
- Increase the city's water storage capacity and improve the distribution system.

The Water Master Plan is an input to the CIP. Approved projects are ultimately budgeted in the Water & Sewer Fund (Fund 510).

Storm & Sanitary Sewer Priority Plan. This document reflects a 20-year program of storm and sanitary sewer improvements. The major goals of the plan are:

- Rehabilitate sanitary sewers throughout the city.
- Eliminate the infiltration of stormwater into the sanitary sewers.
- Separate the existing combined sanitary and storm sewers.

The Storm & Sanitary Sewer Priority Plan is an input to the CIP. Approved projects are ultimately budgeted in the Stormwater Management Fee Fund (Fund 280) or the Water & Sewer Fund (Fund 510).

Long-Term Control Plan. This plan accounts for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The Long-Term Control Plan is an input into the CIP. Approved projects are ultimately budgeted in the Long-Term Control Plan Fund (Fund 281).

Airport Transportation Improvement Proposals. This is a five-year plan for infrastructure improvement projects to be undertaken at the Aurora Municipal Airport. The major goals of the plan are:

- Increase the capacity and maintain the safety of the airport.
- Increase the attractiveness of the airport for corporate uses.

Airport Transportation Improvement Proposals are an input to the CIP. Approved projects are ultimately budgeted in the Airport Fund (Fund 504).

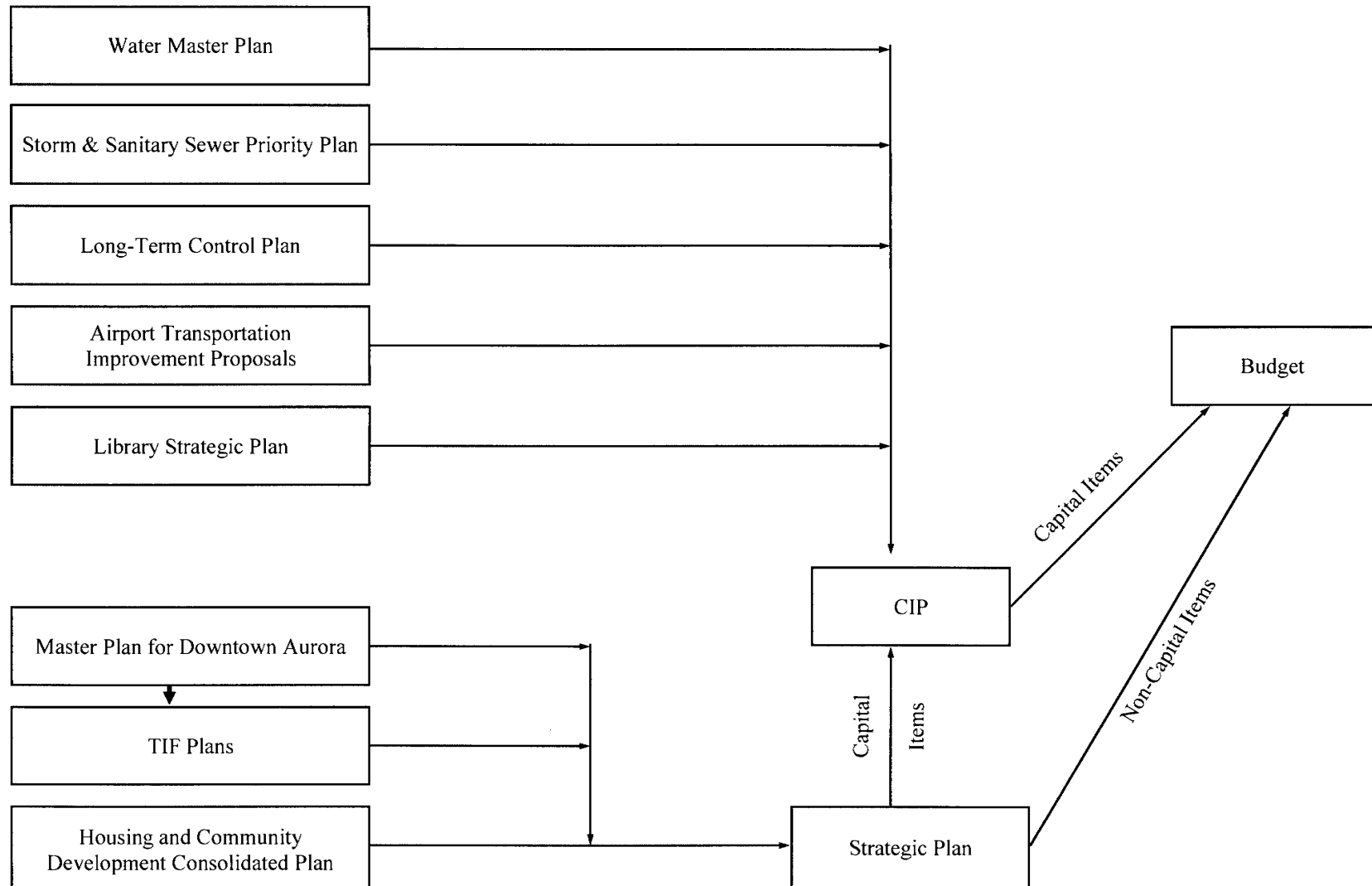
Library Strategic Plan. This plan considers the anticipated demands for library services with respect to programs and facilities. Major goals of the plan are:

- Ensure the library is meeting the needs of Aurora residents.
- Strive for maximum efficiency and fiscal responsibility.
- Replace or update technology-based services regularly.

The Library Strategic Plan is an input to the CIP. Approved projects are ultimately budgeted in the Library Fund (Fund 210), or the Library Capital Projects & Technology Fund (Fund 310).

A schematic of the flow of the city's planning processes follows.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
FLOW OF PLANNING PROCESSES**



**CITY OF AURORA, ILLINOIS
BUDGET PLANNING CALENDAR
2020 AND 2021**

2020 Date	Action	2021 Date
4/22/2019	Budget Kick-Off. (Distribution of budgeting materials to departments.)	3/30/2020
5/13/2019	Departmental base budgets due to Finance Department. (Numerical line-item detail only.)	4/13/2020
5/20/2019	Full departmental budgets due to Finance Department. (Decision packages and line-item justifications.)	4/27/2020
5/24/2019	Finance Department completes preliminary revenue projections.	5/25/2020
7/15/19 to 6/28/2019	Mayor reviews full departmental budgets in separate meetings with department directors.	5/26/2020 to 6/22/2020
7/15/2019 to 7/26/2019	Finance Department develops proposed Capital Improvement Plan from capital-related decision packages requested by department directors and endorsed by the Mayor.	7/14/2020 to 7/28/2020
10/15/2019	Mayor's proposed City Budget presented to the City Council.	9/11/2020
10/16/2019 to 11/14/2019	Finance Committee reviews proposed City Budget with department directors.	9/14/2020 to 10/20/2020
12/10/2019	City Council holds public hearing on proposed City Budget. City Council adopts City Budget.	11/11/2020
12/17/2019	City Council holds public hearing and adopts real estate tax levy ordinance.	11/25/2020
1/31/2020	City Budget published.	1/29/2021
2/27/2020	Capital Improvement Plan published.	2/26/2021

**CITY OF AURORA, ILLINOIS
2020 BUDGET
LONG-TERM FINANCIAL POLICIES**

Budgeting and Revenue Management

1. Maintain a diversified revenue structure.
2. Maintain a General Fund balance of the greater of:
 - a) \$1,000,000 plus 25% of the prior year's corporate property tax levy, or
 - b) 10% of expenditures as originally budgeted for the year.
3. Maintain a balanced General Fund budget (i.e., expenditures less than or equal to revenues) except for planned drawdowns of the fund balance when the fund balance exceeds the target expressed in item 2 above.
4. The budget of a fund shall be considered "balanced" if the fund's budgeted expenditures for the year do not exceed the total of its budgeted revenues and unassigned fund balance at the beginning of the fiscal year.
5. Prepare the budget using the modified accrual basis of accounting including the portion of the budget relating to the proprietary funds.
6. Restrict the use of gaming tax revenues to capital projects, general obligation debt service, and non-essential services. Maximize the use of gaming tax revenues for downtown redevelopment purposes.
7. Contribute to the Illinois Municipal Retirement Fund, Aurora Firefighters' Pension Fund, and Aurora Police Pension Fund the full amounts recommended each year by independent actuaries for employer contributions so as to ultimately achieve a funded ratio of 90% or 100%, as statutorily required, for each fund.
8. Consider staff proposals for non-capital expenditures (e.g., programs, services, equipment, and personnel) beyond the scope of the current base budget through decision packages. Proposals for new capital projects will be considered in the form of capital improvement plan requests.
9. Update the ten-year Capital Improvement Plan on an annual basis.
10. Budget for items that will be capitalized for financial reporting purposes in distinct expenditure accounts to facilitate the preparation of the Comprehensive Annual Financial Report.
11. Impose moderate annual water and sewer rate increases so as to avoid large increases at irregular intervals.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
LONG-TERM FINANCIAL POLICIES**

Debt Management

1. Limit the period during which debt is outstanding to a time period not greater than the useful life of the asset financed by the debt.
2. Where financing is required to undertake a capital project in a governmental or proprietary activity of the city and specific revenues are associated with that activity, issue revenue bonds rather than general obligation bonds whenever possible to obtain the needed financing.
3. Sell bonds through competitive, rather than negotiated, sales whenever possible.
4. Consider the refunding of outstanding debt when a net present value savings of at least 4% can be obtained.

Cash Management and Investments

1. Require that all bank deposits not insured by the Federal Deposit Insurance Corporation be collateralized with high-quality securities having a market value of 110% of the underlying deposits.
2. Deposit on-hand cash not later than the next business day.
3. Maintain liquidity adequate to promptly pay financial obligations.
4. Purchase only those investments allowable under the Illinois Public Funds Investment Act.
5. Purchase investments on a delivery-versus-payment basis pursuant to competitive bidding.
6. Earn a market rate of return on investments. The benchmark for short-term investments is the three-month U.S. Treasury Bill.
7. Place all investment securities with a third-party custodian for safekeeping.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
LONG-TERM FINANCIAL POLICIES**

Procurement

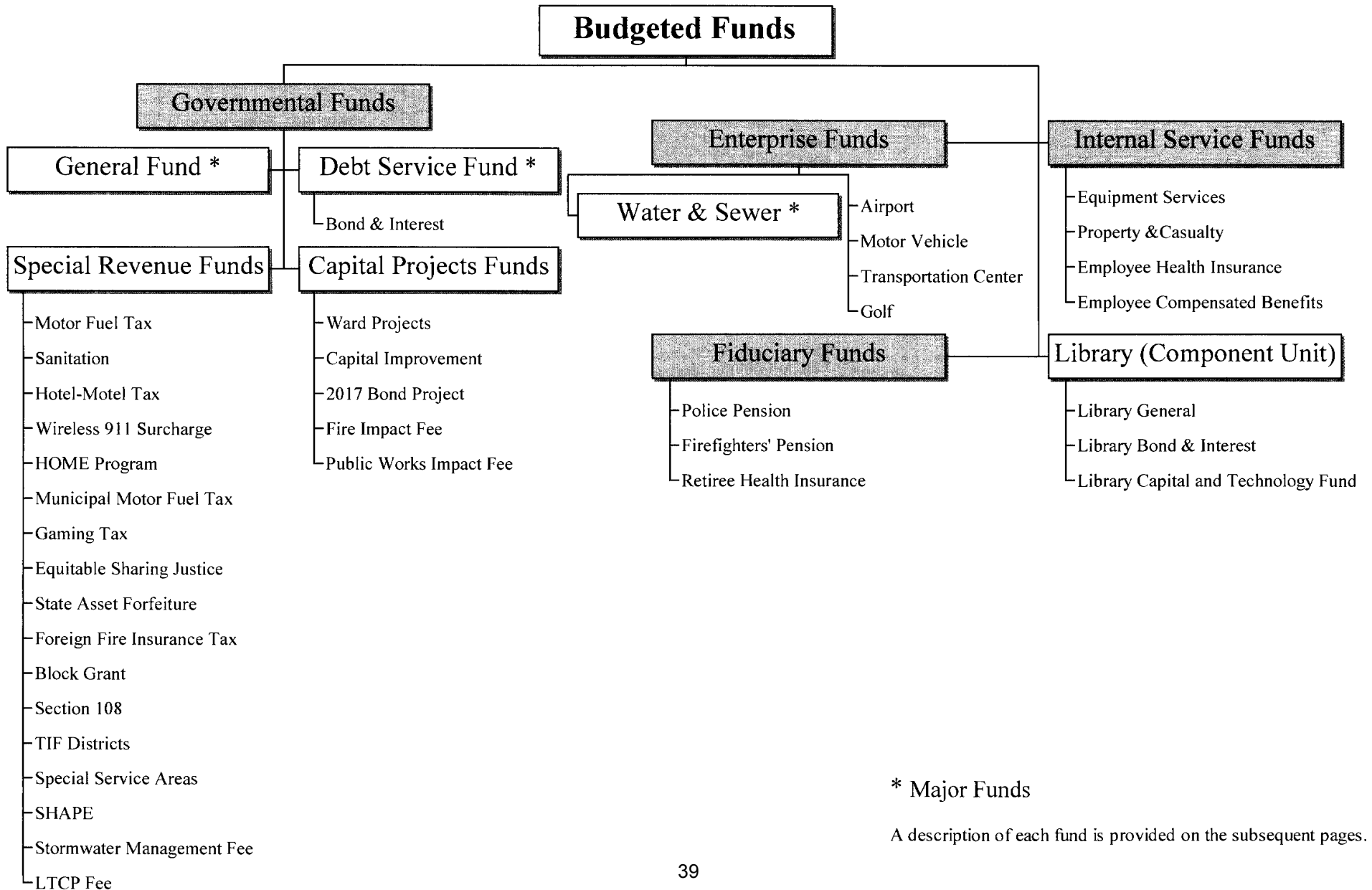
1. Conduct a formal competitive bidding process (newspaper publication) for purchases in excess of \$25,000.
2. Conduct an informal competitive quotation process for purchases in excess of \$5,000 up to \$25,000.
3. Obtain City Council approval of all proposed purchases in excess of \$25,000.
4. Publish a semi-monthly “large bill list” summarizing proposed city payments of \$15,000 or more for review by the City Council. The large bill list will also reflect proposed grant and donation payments of any amount.
5. Use purchasing credit cards for small-dollar purchases wherever possible.
6. Issue purchase orders for all but small-dollar purchases and certain other limited categories of purchases.
7. Require the signatures of two responsible, knowledgeable city officials on any request for the issuance of a check for the payment of goods or services provided to the city.

Accounting and Financial Reporting

1. Issue a Comprehensive Annual Financial Report within 180 days of the end of each fiscal year that complies with generally accepted accounting principles.
2. Report the city’s Debt Service Fund as a major fund due to its potential interest to financial statement users.
3. Capitalize building improvements, land improvements, and infrastructure with a purchase price of \$100,000 or more. Capitalize vehicles, machinery, furniture, and equipment with a purchase price of \$50,000 or more.
4. Controlled non-capital items (e.g., police weapons, audio-visual equipment) will be physically inventoried as required by law or as directed by the responsible department head, but shall not be inventoried less frequently than once each year.

CITY OF AURORA, ILLINOIS

2020 BUDGET FUND STRUCTURE



* Major Funds

A description of each fund is provided on the subsequent pages.

CITY OF AURORA, ILLINOIS
DESCRIPTION OF ACCOUNTING FUNDS

GOVERNMENTAL FUND TYPES

GENERAL FUND (101)

To account for resources traditionally associated with governments, which are not required to be accounted for in another fund.

SPECIAL REVENUE FUNDS

Motor Fuel Tax Fund (203). To account for the activities related to street maintenance and construction. Financing is provided by the city's share of state gasoline taxes. State law requires that these gasoline taxes be used for street-related purposes.

Sanitation Fund (208). To account for the expenditure of the city's environmental refuse disposal fee. The fee has been imposed to pay certain costs pertaining to the disposal of brush, leaves, natural Christmas trees, and recyclables in the community.

Hotel-Motel Tax Fund (209). To account for the expenditure of the city's 3% hotel-motel tax. The proceeds of the tax must be used to promote tourism.

Wireless 911 Surcharge Fund (211). To account for the expenditure of fees collected for the purpose of developing and maintaining the capacity to respond to calls for emergency assistance from wireless communication devices.

Municipal Motor Fuel Tax Fund (212). To account for the activities related to street maintenance and construction. Financing is provided by a locally imposed tax on retail gasoline and related fuel sales of 4¢ per gallon.

HOME Program Fund (213). To account for the revenue and expenditures associated with a program designed to expand the supply of decent, affordable housing available to low-income households in the community by fostering partnerships with nonprofit housing agencies and leveraging private sector participation. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Emergency Solutions Grant Fund (214). To account for the revenue and expenditures associated with the Emergency Solution Grant which provides essential services to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, critical services, and urgent non-facility-based care. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Gaming Tax Fund (215). To account primarily for the expenditure of a \$1 admissions tax and 5% wagering tax collected at the Hollywood Riverboat Casino in Aurora.

State Asset Forfeiture Fund (217). To account for monies acquired through the outcome of state, drug-related criminal cases. State law requires that these monies be expended locally in drug-related law enforcement efforts.

Foreign Fire Insurance Tax Fund (219). To account for the expenditure of a 2% tax on premiums for fire insurance policies covering property in the city that are sold by insurance companies not incorporated in Illinois. Under state law, the City of Aurora must annually appropriate foreign fire insurance tax monies to an administrative board comprised of members of its fire department.

Block Grant Fund (221). To account for the revenue and expenditures associated with the CDBG program. Grant monies are provided by the U.S. Department of Housing and Urban Development to develop urban communities by expanding economic opportunities, and providing decent housing and a suitable living environment. The beneficiaries of the CDBG program must be individuals with low or moderate incomes.

Section 108 Loan Fund (222). To account for a revolving loan program designed to provide resources for expanding businesses and/or locating new businesses in a designated area of the city (primarily on the near east side) and creating jobs within that area. Financing for the program is provided by a “seed loan” from the U.S. Department of Housing and Urban Development. Repayment of the seed loan is also accounted for through this fund.

TIF #1 Downtown Fund (231). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #1 in the downtown area.

TIF #3 RiverCity Fund (233). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #3 in the area south of the downtown.

TIF #4 Bell-Gale Fund (234). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #4 comprised of an industrial park on the west side.

TIF #5 West River Area Fund (235). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #5 in the area northwest of the downtown.

TIF #6 East River Area Fund (236). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #6 in the area northeast of the downtown.

TIF #7 West Farnsworth Area Fund (237). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #7, a 158-acre area, generally located in the vicinity of the intersection of Interstate Route 88 and Church Road.

TIF #8 East Farnsworth Area Fund (238). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #8, a 43-acre area, generally located north of Interstate Route 88 and east of the Chicago Premium Outlets Mall.

TIF #9 Stolp Island Fund (239). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #9, a micro TIF that is carved out of TIF #1 and is set up for the area bounded by the Fox River, Galena Blvd, Stolp Ave., and Downer Pl.

TIF #10 Galena/Broadway Fund (223). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #10, a micro TIF that is carved out of TIF #1 and is set up for the area adjacent to the corner of Galena Blvd and Broadway St.

TIF #11 Benton/River Fund (224). To account for revenue and expenditures associated with the city's Tax Increment Financing District #11, a micro TIF that is carved out of TIF #1 and is set up for the area adjacent to the corner of Benton Ave and River St.

TIF #12 Ogden/75th Fund (225). To account for revenue and expenditures associated with the city's Tax Increment Financing District #12, which is the triangle bounded by 75th St, Ogden Ave, and the future Commons Ave as it will be extended.

TIF #13 River/Galena Fund (226). To account for revenue and expenditures associated with the city's Tax Increment Financing District #13, a micro TIF carved out of TIF #1 for the area adjacent to the intersection of River St. and Galena Blvd.

TIF #14 Lincoln/Westin Fund (227). To account for revenue and expenditures associated with the city's Tax Increment Financing District #14 in the area commonly known as The Old Copley Hospital.

TIF #17 Farnsworth/Bilter Fund (230). To account for revenue and expenditures associated with the city's Tax Increment Financing District #17, which covers the 45 acres purchased along Bilter Road for potential development of a multi-use experiential/recreational facility and relocation of the Hollywood Casino.

SSA #14 (Sullivan Road) Fund (251). To account for expenditures for special maintenance of Sullivan Road in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Safety, Health, and Public Enhancement Fund (255). To account for the cost of certain public safety initiatives. Financing is provided by an earmarked 20% of the city's home-rule sales tax revenues.

Equitable Sharing (Justice) Fund (256). To account for monies acquired through the outcome of federal, drug-related criminal cases initiated by the U.S. Drug Enforcement Agency; Bureau of Alcohol, Tobacco and Firearms; or the Federal Bureau of Investigation. Federal law requires that these monies be expended locally in law enforcement efforts.

Equitable Sharing (Treasury) Fund (257). To account for monies acquired through the outcome of federal, drug-related criminal cases initiated by the U.S. Immigration and Customs Enforcement Agency. Federal law requires that these monies be expended locally in law enforcement efforts.

SSA #24 (Eagle Point) Fund (262). To account for the costs of constructing and maintaining certain improvements in the Eagle Point condominium complex in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA One (Downtown) Fund (266). To account for expenditures for projects and programs intended to promote economic development in the city's downtown. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #34 (Oswego) Fund (275). To account for the collection of SSA property taxes paid by property owners in certain areas of the city located in Kendall and Will Counties for debt service on debt certificates issued in 2006 and 2012. The proceeds of the obligations were used to construct two elementary schools in the SSA. Oswego School District 308 operates the schools.

SSA #44 (Blackberry Trail) Fund (276). To account for expenditures for special municipal improvements and maintenance of those improvements in the Blackberry Trail subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Stormwater Management Fee Fund (280). To account for resources for stormwater management projects. Financing is provided by a bi-monthly \$6.90 charge to each residential and business water and sewer service account.

Long-Term Control Plan Fee Fund (281). To account for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency. Financing is provided by a bi-monthly \$5.85 charge to each residential and business water and sewer service account.

CAPITAL PROJECTS FUNDS

Ward Projects Funds (311 – 320). To account for expenditures for various capital projects in the city's ten wards that are requested by "ward committees" comprised of residents from those wards. A separate fund exists to account for the projects of each ward. Projects include street improvements and the installation of sidewalks and streetlights, as well as other projects locally desired. Financing is provided by interfund transfers from the Gaming Tax Fund and Capital Improvements Fund.

Capital Improvements Fund (340). To account for resources to accomplish various capital projects in the city, especially street and building projects. Financing is being provided primarily by a portion of the city's 1.25% home-rule sales tax.

2008B Tax Increment Revenue Bond Project Fund (342). To account for land acquisition, environmental remediation, public infrastructure improvements, and other redevelopment costs associated with the Shodeen residential construction project in TIF District #3. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008.

Kane/DuPage Fire Impact Fee Fund (345). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kane and DuPage Counties. Financing is provided by development impact fees.

Kendall/Will Fire Impact Fee Fund (346). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kendall and Will Counties. Financing is provided by development impact fees.

Public Works Impact Fee Fund (347). To account for resources to purchase public works equipment for road maintenance and related services. Financing is provided by development impact fees.

2017 General Obligation Bond Project Fund (353). To account for expenditures related to a variety of capital projects to include, but not limited to, the construction of a new fire substation, certain roadway improvement projects, and property acquisition. Financing will be provided by the proceeds of general obligation bonds to be issued in 2017.

DEBT SERVICE FUND

Bond and Interest Fund (401). To accumulate monies for the payment of principal and interest on all general obligation bonds issued by the city.

PROPRIETARY FUND TYPES

ENTERPRISE FUNDS

Airport Fund (504). To account for activities related to the operation of the Aurora Municipal Airport. All activities necessary to provide services at the airport are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Water and Sewer Fund (510). To account for the provision of water and sewer services to residents and businesses of the city. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Motor Vehicle Parking System Fund (520). To account for the provision of public parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related primarily to vehicle parking facilities in the city's downtown are recorded in this fund.

Transportation Center Fund (530). To account for the provision of commuter parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to two surface commuter parking facilities, which are operated by the city along the Metra railroad tracks at Illinois Routes 25 and 59, are recorded in this fund.

Golf Operations Fund (550). To account for all aspects of the operations of the Phillips Park Golf Course, a course owned and operated by the city.

INTERNAL SERVICE FUNDS

Equipment Services Fund (120). To account for the maintenance and repair of vehicles and large equipment items accomplished by the city's central garage. Financing is provided through charges to the city's operating divisions and departments.

Property & Casualty Insurance Fund (601). To account for the city's property, general liability, and workers' compensation insurance programs. The general liability and workers' compensation programs are essentially self-insured; however, commercial excess insurance is in place. Financing is provided through charges to the city's operating divisions and departments.

Employee Health Insurance Fund (602). To account for the city's employee health insurance program. The city offers two medical plans and a dental plan to its employees. Financing is provided through charges to the city's operating divisions and departments as well as employee contributions.

Employee Compensated Benefits Fund (603). To account for the city's employee compensated benefits program. These benefits include accrued sick leave pay and earned severance. Financing is provided through charges to the city's operating divisions and departments.

FIDUCIARY FUNDS

TRUST FUNDS

Police Pension Fund (701). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Police Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Firefighters' Pension Fund (702). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Fire Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Retiree Health Insurance Trust Fund (704). To account for the city's retiree health insurance program. The city offers a medical plan and a dental plan to its eligible retirees. Financing is provided through charges to the city's operating divisions and departments, retiree contributions, and investment income.

COMPONENT UNIT

AURORA PUBLIC LIBRARY

Library Fund (210). To account for resources dedicated to operating the Aurora Public Library, including the central facility and three branches. Financing is provided primarily by an earmarked portion of the city's annual property tax levy.

Library Capital Projects and Technology Fund (310). To account for resources to accomplish various capital projects and implement technological advances in the library's central facility and branches.

Library Bond & Interest Fund (410). To accumulate monies for the payment of principal and interest on general obligation bonds issued by the city to finance the construction of capital improvements associated with the municipal library system.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2018				2019				2020			
		Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
10	02 MAYOR'S OFFICE	6	0	0	6.00	6	0	0	6.00	6	0	0	6.00
	03 CITY CLERK	3	0	0	3.00	3	0	0	3.00	3	1	0	3.50
	04 ALDERMEN'S OFFICE	5	12	0	11.00	5	12	0	11.00	5	12	0	11.00
	06 HUMAN RESOURCES	7	0	0	7.00	7	0	1	7.25	7	0	1	7.25
	07 BOARDS & COMMISSIONS	0	38	0	19.00	0	49	0	24.50	0	49	0	24.50
	25 COMMUNITY RELATIONS & PUBLIC INFORMATION	4	1	0	4.50	4	1	0	4.50	5	1	0	5.50
	26 SPECIAL EVENTS	2	1	0	2.50	2	2	0	3.00	2	2	1	3.25
	Subtotal - Executive	<u>27</u>	<u>52</u>	<u>0</u>	<u>53</u>	<u>27</u>	<u>64</u>	<u>1</u>	<u>59.25</u>	<u>28</u>	<u>65</u>	<u>2</u>	<u>61.00</u>
11	02 LAW	5	0	0	5.00	6	0	0	6.00	6	0	0	6.00
	Subtotal - Law Department	<u>5</u>	<u>0</u>	<u>0</u>	<u>5.00</u>	<u>6</u>	<u>0</u>	<u>0</u>	<u>6.00</u>	<u>6</u>	<u>0</u>	<u>0</u>	<u>6.00</u>
13	01 INNOVATION AND CORE SERVICES	2	0	0	2.00	2	0	2	2.50	3	0	2	3.50
	02 COMMUNITY SERVICES	3	1	0	3.50	3	1	0	3.50	3	2	0	4.00
	14 CUSTOMER SERVICE	2	4	0	4.00	2	4	0	4.00	2	4	0	4.00
	30 NEIGHBORHOOD REDEVELOPMENT	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
	60 PUBLIC ART	0	2	0	1.00	1	1	0	1.50	1	1	0	1.50
	61 G.A.R. BUILDING	0	0	2	0.50	0	1	2	1.00	0	2	0	1.00
	70 YOUTH & SENIOR SERVICES	1	0	2	1.50	1	1	2	2.00	1	1	2	2.00
	71 YOUTH & SENIOR GRANT SERVICES	0	0	1	0.25	0	0	0	0.00	0	0	0	0.00
	80 INFORMATION TECHNOLOGY	25	1	1	25.75	26	1	1	26.75	27	1	1	27.75
	Subtotal - Community Services Department	<u>36</u>	<u>9</u>	<u>6</u>	<u>42.00</u>	<u>38</u>	<u>10</u>	<u>7</u>	<u>44.75</u>	<u>40</u>	<u>12</u>	<u>5</u>	<u>47.25</u>
18	02 DEVELOPMENT SERVICES ADMINISTRATION	3	1	0	3.50	11	1	0	11.50	12	0	0	12.00
	20 BUILDING & PERMITS	16	1	0	16.50	12	1	0	12.50	12	1	0	12.50
	27 PROPERTY STANDARDS	25	0	8	27.00	19	0	8	21.00	19	0	6	20.50
	30 ECONOMIC DEVELOPMENT	4	0	0	4.00	6	0	0	6.00	7	0	1	7.25
	40 ZONING & PLANNING	7	0	1	7.25	6	0	1	6.25	6	0	1	6.25
	45 ANIMAL CONTROL	7	3	0	8.50	7	3	0	8.50	7	4	0	9.00
	Subtotal - Development Services Department	<u>62</u>	<u>5</u>	<u>9</u>	<u>66.75</u>	<u>61</u>	<u>5</u>	<u>9</u>	<u>65.75</u>	<u>63</u>	<u>5</u>	<u>8</u>	<u>67.50</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2018				2019				2020			
		Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs
25	02 FINANCE ADMINISTRATION	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
	21 ACCOUNTING	13	0	0	13.00	13	0	0	13.00	13	0	0	13.00
	22 BUDGETING	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	23 REVENUE & COLLECTION	7	0	0	7.00	7	0	0	7.00	8	0	0	8.00
	26 PURCHASING	4	0	0	4.00	4	0	0	4.00	4	0	0	4.00
	Subtotal - Finance Department	<u>28</u>	<u>1</u>	<u>0</u>	<u>28.50</u>	<u>28</u>	<u>1</u>	<u>0</u>	<u>28.50</u>	<u>29</u>	<u>1</u>	<u>0</u>	<u>29.50</u>
30	33 FIRE	211	8	0	215.00	213	8	0	217.00	215	8	0	219.00
	38 EMERGENCY MANAGEMENT SERVICES	1	1	0	1.50	1	1	0	1.50	2	0	0	2.00
	Subtotal - Fire Department	<u>212</u>	<u>9</u>	<u>0</u>	<u>216.5</u>	<u>214</u>	<u>9</u>	<u>0</u>	<u>218.5</u>	<u>217</u>	<u>8</u>	<u>0</u>	<u>221.0</u>
35	36 POLICE SERVICES	333	22	35	352.75	340	15	35	356.25	347	15	35	363.25
	37 E911 CENTER	37	0	0	37.00	37	0	0	37.00	37	0	0	37.00
	Subtotal - Police Department	<u>370</u>	<u>22</u>	<u>35</u>	<u>389.75</u>	<u>377</u>	<u>15</u>	<u>35</u>	<u>393.25</u>	<u>384</u>	<u>15</u>	<u>35</u>	<u>400.25</u>
40	02 PUBLIC WORKS ADMINISTRATION	4	0	0	4.00	4	0	0	4.00	5	0	0	5.00
	10 CENTRAL SERVICES	9	0	0	9.00	9	0	0	9.00	10	0	0	10.00
	20 ELECTRICAL MAINTENANCE	4	0	0	4.00	4	0	0	4.00	4	0	1	4.25
	40 ENGINEERING	21	0	4	22.00	21	0	4	22.00	20	0	4	21.00
44	30 DOWNTOWN SERVICES	7	0	4	8.00	6	0	4	7.00	7	0	4	8.00
	40 PARKS & RECREATION	13	0	12	16.00	13	0	15	16.75	13	0	16	17.00
	41 PHILLIPS PARK ZOO	5	0	9	7.25	5	0	10	7.50	5	0	11	7.75
	60 STREET MAINTENANCE	38	0	8	40.00	38	0	8	40.00	41	0	8	43.00
	Subtotal - Public Properties	<u>101</u>	<u>0</u>	<u>37</u>	<u>110.25</u>	<u>100</u>	<u>0</u>	<u>41</u>	<u>110.25</u>	<u>105</u>	<u>0</u>	<u>44</u>	<u>116.00</u>
	GENERAL FUND	<u><u>841</u></u>	<u><u>98</u></u>	<u><u>87</u></u>	<u><u>911.8</u></u>	<u><u>851</u></u>	<u><u>104</u></u>	<u><u>93</u></u>	<u><u>926.25</u></u>	<u><u>872</u></u>	<u><u>106</u></u>	<u><u>94</u></u>	<u><u>948.50</u></u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2018				2019				2020			
		Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs
120 4431	FLEET & PARKING MAINTENANCE	15	1	0	15.50	16	0	0	16.00	16	0	0	16.00
504 1810	AIRPORT	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
510 2560	WATER BILLING	12	0	0	12.00	12	0	0	12.00	12	0	0	12.00
510 4058	WATER PRODUCTION	31	0	0	31.00	31	0	0	31.00	31	0	0	31.00
510 4062	WATER METER MAINTENANCE	3	0	0	3.00	3	0	0	3.00	3	0	0	3.00
510 4063	WATER & SEWER MAINTENANCE	39	0	6	40.50	39	0	6	40.50	40	0	6	41.50
520 2533	MVPS REVENUE & COLLECTION	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
520 4432	MVPS MAINTENANCE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
530 4433	TRANSIT CENTER - ROUTE 25	3	3	3	5.25	3	3	3	5.25	3	3	3	5.25
530 4434	TRANSIT CENTER - ROUTE 59	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
550 4442	PHILLIPS PARK GOLF COURSE	3	0	36	12.00	3	0	37	12.25	3	0	37	12.25
	OTHER CITY FUNDS	114	6	45	128.25	115	5	46	129.00	116	5	46	130.00
	ALL FUNDS EXCLUDING LIBRARY	955	104	132	1,040.00	966	109	139	1,055.25	988	111	140	1,078.50
10 94	LIBRARY	85	44	30	114.50	85	44	30	114.50	84	46	30	114.50
	ALL FUNDS	1,040	148	162	1,154.50	1,051	153	169	1,169.75	1,072	157	170	1,193.00

Note: A full-time position counts as one FTE, a part-time position counts as one-half FTE, a seasonal position counts as one-quarter FTE.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
AUTHORIZED STAFFING NOTES**

- City Clerk's Office (Department/Division 1003). There was no increase in the full-time positions; however, the Administrative Aide was reclassified to a FOIA Specialist. The 2020 budget also reflects the addition of a Part-Time Confidential Secretary to assist with the operational needs of the division.
- Alderman's Office (Department/Division 1004). There was no increase in the full-time positions; however, the Administrative Aide positions were reclassified as Aldermanic Aides to better align with the duties and responsibilities of the division.
- Human Resources (Department/Division 1006). There was no increase in the full-time positions; however, one HR Generalist was reclassified as an Assistant Director and an Administrative Aide was reclassified to a Confidential Secretary.
- Community Relations & Public Information (Department/Division 1025). The full-time staffing increased by a Digital Communications Coordinator. This position will focus on digital communication to the public through the use of social media.
- Special Events (Department/Division 1026). The part-time seasonal staffing increased by one Seasonal Worker II to provide office coverage and assist in improving city-sponsored events and cultural activities.
- Innovation & Core Services (Department/Division 1301). The full-time staffing increased by one Program Manager. This position will assist with the management of the Thrive Center and the Financial Empowerment Center. The new position reflects the needs of the division.
- Community Services (Department/ Division 1302). The part-time seasonal staffing increased by one Senior Citizen & Disability Services Coordinator. This position will provide informational services for senior and disabled citizens.
- GAR (Department/Division 1361). The part-time staffing increased by one Museum Assistant through the reclassification of two Seasonal Worker II positions. The new position aligns with the needs of the division and will assist with educational programs and general operation of the museum.
- Information Technology (Department/Division 1380). The full-time staffing increased by one Support Desk Engineer I. The position will assist with technical support needed throughout the city.
- Development Services Administration (Department/Division 1802). The addition of a Management Assistant increased the full-time staffing by one and the part-time staffing was reduced by one Graduate Intern. The additional Management Assistant will allow the job duties to be delegated in a more equitable manner and improve services to the residents.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
AUTHORIZED STAFFING NOTES**

- Building & Permits (Department/Division 1820). There is no change to the full-time positions; however, the 2020 budget reflects an upgrade of one Plan Examiner to a Senior Plan Examiner and the reclassification of a Code Compliance Officer Coordinator to a Code Compliance Officer/Combination Inspector. These staffing changes align with the needs of the division.
- Property Standards (Department Division 1827). The staffing in this division decreased by two part-time Seasonal Worker II positions. The staffing reduction aligns with the current needs of the department.
- Economic Development (Department/Division 1830). The full-time staffing increased by one position. A Management Assistant position was added that will be shared by the Finance Department and the Economic Development Department to meet the needs of both departments.
- Animal Control (Department/Division 1840). The 2020 budget reflects an increase in one part-time position. The addition of an Animal Control Clerk will assist with the needs of the division.
- Revenue & Collections Division (Department/Division 2523). The full-time staffing increased by one position. The addition of an Account Clerk I aligns with the current needs of the division.
- Fire (Department/Division 3033). The full-time staffing increased by two Fire Privates. The 2020 budget provides for the additional staff members to address the current needs of the department.
- Emergency Management (Department/Division 3038). The part-time staffing decreased by one position and the full-time staffing increased by one. The part-time Confidential Secretary was reclassified to a full-time EMA Specialist. This change aligns with the needs of the division.
- Police (Department/Division 3536). The staffing increased by three full-time Police Officers, three Sergeants, and one Records Clerk position. The new positions will improve the level of police service to the citizens.
- E911 Center (Department/Division 3537). There was no change in the staffing; however, one Telecommunications Operator II was reclassified as a Lead Telecom Operator. The reclassification aligns the position with the needs of the division.
- Central Services (Department/Division 4010). The full-time staffing increased by one position. The addition of a Solid Waste Coordinator will assist with monitoring solid waste contracts within the city.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
AUTHORIZED STAFFING NOTES**

- Electrical Maintenance (Department/Division 4020). The part-time seasonal staff increased by one Seasonal Worker II. This position will assist in painting and sprucing up streetlight poles throughout the city, along with assisting with general operational needs.
- Engineering (Department/Division 4040). There is no change in the full-time positions; however, the 2020 budget reflects the reclassification of two Professional Engineers to two Professional Engineers II. The reclassification will allow for greater flexibility within the division.
- Water & Sewer Maintenance (Department/Division 4063). The full-time staffing increase by one position. The addition of a Licensed Plumber will reduce overtime and allow the division to allocate resources more efficiently. In addition, a GIS Specialist was reclassified to a GIS Analyst II to align the position with the needs of the division.
- Downtown Services (Department/Division 4430). The full-time staffing increased by one position. The addition of a Downtown Services Manager will provide a dedicated person to the downtown area.
- Parks & Recreation (Department/Division 4440). The 2020 budget reflects an increase of one Seasonal Worker I position. This position will assist with general maintenance of the athletic fields, tram operations, greenhouse operations, and park events.
- Phillips Park Zoo (Department/Division 4441). The seasonal staffing increased by one Seasonal Worker I to enhance guest services at the zoo. The new position will not impact salary costs due to a reduction in the overall seasonal staffing hours.
- Street Maintenance (Department/Division 4460). The full-time staffing increased by two Maintenance Worker I's and one Maintenance Worker II. The new positions align with the needs of the division.
- Library Central Branch (Department/Division 1094). Between the three locations for the library, the net effect of the staffing changes was the reduction of one full-time position and an increase of two part-time positions. These changes align with the objectives of the library.

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2020 BUDGET

FUND	ESTIMATED FUND BALANCE 1/1/2020	2020 BUDGETED REVENUES	2020 BUDGETED EXPENDITURES	2020 BUDGETED EXCESS/ (DEFICIENCY)	PROJECTED FUND BALANCE 12/31/2020
101 GENERAL	21,000,000	194,520,877	195,584,172	(1,063,295)	19,936,705
SPECIAL REVENUE FUNDS					
203 MOTOR FUEL TAX	10,000,000	12,020,000	18,340,300	(6,320,300)	3,679,700
208 SANITATION	500,000	2,300,500	2,300,000	500	500,500
209 HOTEL-MOTEL TAX	340,000	494,000	175,000	319,000	659,000
211 WIRELESS 911 SURCHARGE FEE	4,300,000	2,315,000	4,656,564	(2,341,564)	1,958,436
212 MUNICIPAL MOTOR FUEL TAX	750,000	2,000,000	2,000,000	-	750,000
213 HOME PROGRAM	24,000	619,300	619,300	-	24,000
215 GAMING TAX	7,000,000	7,227,400	10,489,617	(3,262,217)	3,737,783
217 STATE ASSET FORFEITURE	360,000	-	34,000	(34,000)	326,000
218 ASSET SEIZURE FUND	150,000	-	351,300	(351,300)	(201,300)
219 FOREIGN FIRE INSURANCE TAX	520,000	231,000	230,000	1,000	521,000
221 BLOCK GRANT	270,000	1,400,000	1,400,000	-	270,000
222 SECTION 108 LOAN	14,000	179,700	166,900	12,800	26,800
223 TIF # 10 -GALENA/BROADWAY	213,000	460,000	454,000	6,000	219,000
224 TIF # 11 -BENTON/RIVER	17,000	566,700	583,700	(17,000)	-
225 TIF # 12 -OGDEN/75TH	-	200,000	260,000	(60,000)	(60,000)
226 TIF # 13 -RIVER/GALENA	160,000	1,175,000	1,175,500	(500)	159,500
227 TIF # 14 -LINCOLN/WESTIN	(28,000)	-	90,000	(90,000)	(118,000)
230 TIF # 17 -FARNSWORTH/BILTER	-	-	294,000	(294,000)	(294,000)
231 TIF # 1 - DOWNTOWN	500,000	1,528,600	1,917,159	(388,559)	111,441
233 TIF # 3 - RIVERCITY	1,200,000	1,294,200	1,600,150	(305,950)	894,050
234 TIF # 4 - BELL GALE	49,000	53,000	52,000	1,000	50,000
235 TIF # 5 - WEST RIVER AREA	616,000	516,000	1,076,292	(560,292)	55,708
236 TIF # 6 - EAST RIVER AREA	760,000	1,042,960	1,294,750	(251,790)	508,210
237 TIF # 7 - W FARNSWORTH AREA	820,000	223,000	830,100	(607,100)	212,900
238 TIF # 8 - E FARNSWORTH AREA	2,870,000	2,180,000	4,647,100	(2,467,100)	402,900
239 TIF # 9 -STOLP ISLAND	60,000	3,837,600	2,802,100	1,035,500	1,095,500
251 SSA # 14 - SULLIVAN ROAD	42,000	20,000	30,000	(10,000)	32,000
255 SHAPE	1,800,000	6,455,000	7,609,350	(1,154,350)	645,650
256 EQUITABLE SHARING-JUSTICE	1,280,000	-	420,600	(420,600)	859,400
257 EQUITABLE SHARING-TREASURY	32,000	-	-	-	32,000
262 SSA # 24 - EAGLE POINT	-	50,000	50,000	-	-
266 SSA # ONE - DOWNTOWN	-	290,000	290,000	-	-
275 SSA # 34 - OSWEGO	49,000	431,100	407,400	23,700	72,700
276 SSA # 44 - BLACKBERRY TRAIL	-	33,600	33,600	-	-
280 STORMWATER MGMT FEE	4,900,000	2,655,000	6,029,600	(3,374,600)	1,525,400
281 LONG-TERM CONTROL PLAN FEE	4,000,000	2,250,000	5,560,600	(3,310,600)	689,400
SPECIAL REVENUE FUNDS	43,568,000	54,048,660	78,270,982	(24,222,322)	19,345,678

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2020 BUDGET

<u>FUND</u>	<u>ESTIMATED FUND BALANCE 1/1/2020</u>	<u>2020 BUDGETED REVENUES</u>	<u>2020 BUDGETED EXPENDITURES</u>	<u>2020 BUDGETED EXCESS/ (DEFICIENCY)</u>	<u>PROJECTED FUND BALANCE 12/31/2020</u>
CAPITAL PROJECT FUNDS					
311 WARD #1 PROJECTS	470,000	87,900	291,600	(203,700)	266,300
312 WARD #2 PROJECTS	319,000	78,000	220,500	(142,500)	176,500
313 WARD #3 PROJECTS	370,000	75,000	411,000	(336,000)	34,000
314 WARD #4 PROJECTS	430,000	91,500	195,050	(103,550)	326,450
315 WARD #5 PROJECTS	475,000	75,000	493,300	(418,300)	56,700
316 WARD #6 PROJECTS	390,000	87,550	455,000	(367,450)	22,550
317 WARD #7 PROJECTS	120,000	75,000	180,100	(105,100)	14,900
318 WARD #8 PROJECTS	480,000	75,000	295,500	(220,500)	259,500
319 WARD #9 PROJECTS	800,000	75,000	403,000	(328,000)	472,000
320 WARD #10 PROJECTS	140,000	75,000	179,000	(104,000)	36,000
340 CAPITAL IMPROVEMENTS	8,300,000	25,874,000	31,568,550	(5,694,550)	2,605,450
342 2008B TIF BOND PROJECT (TIF 3)	1,580,000	1,000	-	1,000	1,581,000
345 KANE/DUPAGE FIRE IMPACT FEE	182,000	116,000	-	116,000	298,000
346 KENDALL/WILL FIRE IMPACT FEE	765,000	2,000	-	2,000	767,000
347 PUBLIC WORKS IMPACT FEE	177,000	1,000	-	1,000	178,000
353 2017 GO BOND PROJECT	5,300,000	400,000	3,724,000	(3,324,000)	1,976,000
CAPITAL PROJECTS FUNDS	20,298,000	27,188,950	38,416,600	(11,227,650)	9,070,350
 401 DEBT SERVICE	 2,934,000	 11,485,800	 10,104,200	 1,381,600	 4,315,600
PROPRIETARY FUNDS					
120 EQUIPMENT SERVICES	100,000	5,272,487	5,274,287	(1,800)	98,200
504 AIRPORT	720,000	2,625,750	3,154,939	(529,189)	190,811
510 WATER & SEWER	14,240,000	39,261,730	52,864,982	(13,603,252)	636,748
520 MOTOR VEHICLE PARKING SYSTEM	270,000	1,160,300	1,425,411	(265,111)	4,889
530 TRANSIT CENTERS	500,000	2,214,900	2,592,938	(378,038)	121,962
550 GOLF OPERATIONS	430,000	1,194,400	1,465,686	(271,286)	158,714
601 PROPERTY & CASUALTY INSURANCE	1,200,000	5,705,000	6,870,274	(1,165,274)	34,726
602 EMPLOYEE HEALTH INSURANCE	2,000,000	19,415,607	19,244,638	170,969	2,170,969
603 EMPLOYEE COMPENSATED BENEFITS	200,000	2,500,000	2,500,000	-	200,000
PROPRIETARY FUNDS	19,660,000	79,350,174	95,393,155	(16,042,981)	3,617,019
TRUST FUNDS					
701 POLICE PENSION	217,200,000	32,868,100	18,503,100	14,365,000	231,565,000
702 FIREFIGHTERS' PENSION	166,500,000	25,454,000	15,744,200	9,709,800	176,209,800
704 RETIREE HEALTH INSURANCE TRUST	34,000,000	11,277,223	10,162,504	1,114,719	35,114,719
TRUST FUNDS	417,700,000	69,599,323	44,409,804	25,189,519	442,889,519
LIBRARY FUNDS					
210 LIBRARY GENERAL	4,200,000	14,598,659	13,230,893	1,367,766	5,567,766
310 LIBRARY C.P. & TECHNOLOGY	190,000	32,000	755,000	(723,000)	(533,000)
410 LIBRARY BOND & INTEREST	128,000	1,227,850	1,227,850	-	128,000
LIBRARY FUNDS	4,518,000	15,858,509	15,213,743	644,766	5,162,766
 COMBINED TOTAL	 529,678,000	 452,052,293	 477,392,656	 (25,340,363)	 504,337,637

**CITY OF AURORA, ILLINOIS
2020 BUDGET
FUND BALANCE NOTES**

- General Fund (Fund 101). The city has established a policy requiring that the General Fund balance be maintained at the greater of either a) 10% of expenditures and other financing sources as originally budgeted for the fiscal year or b) \$1.0 million plus 25% of the current fiscal year's property tax levy. The city will adhere to that policy in 2020.
- Motor Fuel Tax Fund (Fund 203). The fund balance will be drawn down by \$6.2 million to provide resources for planned road and bridge improvement projects.
- Hotel-Motel Tax Fund (Fund 209). The cost of initiatives identified for undertaking during 2020 are not expected to require the application of all revenues projected for the year. Therefore, the fund balance will likely increase by \$319,000.
- Wireless 911 Surcharge Fee Fund (Fund 211). The application of resources to the procurement of a new enterprise resource platform will result in a decrease in fund balance of \$2.3 million.
- State Asset Forfeiture Fund (Fund 217). The fund balance will decrease by \$400,000 to pay for special drug-related law enforcement programs.
- Section 108 Loan Fund (Fund 222). The fund balance will rise by about \$12,800 as loans made by the city for business development purposes are repaid. The U.S. Department of Housing and Urban Development (HUD) originally provided the resources for the business loans. However, to reduce the costs associated with administering the "seed" loans from HUD, the city opted to advance money from the Gaming Tax Fund to the Section 108 Loan Fund and repay the seed loans. As the business loans are repaid, the fund balance in the Section 108 Loan Fund will move into a positive position and, in turn, the interfund loan will be repaid.
- TIF District #7 Fund (Fund 237). The fund balance will decrease by \$600,000 because of expenditures for planned redevelopment costs.
- TIF District #8 Fund (Fund 238). The fund balance will be drawn down by \$2.5 million to provide resources for planned redevelopment projects.
- Safety, Health, and Public Enhancement Fund (Fund 255). The fund balance will decrease by \$1.2 million to pay for information technology initiatives to enhance local law enforcement programs.
- Equitable Sharing – Justice Fund (Fund 256). The fund balance will decrease by \$420,000 million to pay for information technology initiatives to enhance local law enforcement programs.

CITY OF AURORA, ILLINOIS
2020 BUDGET
FUND BALANCE NOTES

- Long-Term Control Plan Fee Fund (Fund 281). The fund balance will be drawn down by \$3.3 million to provide resources for capital projects designed to manage overflows from combined sewers.
- Ward Projects Funds (Funds 311-320). The fund balances of these funds will decrease to provide resources for planned capital projects in the city's neighborhoods.
- Capital Improvements Fund (Fund 340). The fund balance will be drawn down by \$5.7 million to provide resources for a variety of capital improvements and capital purchases. The capital improvements include roadway projects.
- 2017 General Obligation Bond Project Fund (Fund 353). The fund balance will be drawn down by \$3.3 million as the proceeds of general obligation bonds issued in 2017 are spent for a variety of capital projects. At the end of the year, the remaining resources will be available for capital projects in future years.
- Debt Service Fund (Fund 401). The fund balance will rise by about \$1.4 million as the city seeks to establish a \$1.0 million contingency for potential unfavorable variances in the funds revenue streams.
- Water & Sewer Fund (Fund 510). The fund balance will decline by \$13.6 million as the city accomplishes various water and sewer system improvement projects.
- Motor Vehicle Parking System Fund (Fund 520). The fund balance will be drawn down by about \$265,000 to accomplish downtown parking improvements.
- Transit Centers Fund (Fund 530). The fund balance will decline by approximately \$380,000 as resources are used for commuter parking lot improvement projects.

CITY OF AURORA, ILLINOIS
2020 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2018-2020

	General Fund			Special Revenue Funds		
	2018 Actual	2019 Original Budget	2020 Budget	2018 Actual	2019 Original Budget	2020 Budget
Estimated Fund Balance, January 1	22,964,326	22,988,932	21,000,000	49,591,739	48,317,987	43,568,000
Revenues:						
General Property Taxes	72,905,377	73,388,700	76,956,700	5,065,910	4,864,300	5,175,660
Other Taxes	82,702,056	84,497,000	90,461,000	19,484,773	18,994,100	21,315,700
Intergovernmental Revenues	931,061	2,551,000	2,327,400	3,673,182	5,940,700	7,970,300
Licenses & Permits	5,677,742	6,199,500	7,910,325	-	-	-
Charges for Services	8,226,791	7,863,350	11,171,200	8,568,839	8,621,800	11,791,000
Fines	3,955,223	3,730,350	3,780,651	-	-	-
Investment Income	508,942	150,600	150,600	1,064,395	116,500	168,600
Debt Proceeds	-	-	-	7,754,491	1,000,000	5,966,700
Other Revenues	242,236	230,001	263,001	-	-	-
Transfers In	1,500,000	2,900,000	1,500,000	1,840,100	1,841,400	1,660,700
Total Revenues	<u>176,649,428</u>	<u>181,510,501</u>	<u>194,520,877</u>	<u>47,451,690</u>	<u>41,378,800</u>	<u>54,048,660</u>
Expenditures:						
Salaries & Benefits	152,289,708	154,644,795	166,303,525	5,696	11,950	17,392
Other Non-Capital	24,335,114	27,301,002	29,280,647	15,275,905	19,003,870	24,864,040
Capital	-	-	-	14,204,681	36,502,900	40,417,500
Debt Service	-	-	-	10,693,560	2,951,650	4,960,650
Transfers Out	-	-	-	8,545,600	7,576,800	8,011,400
Total Expenditures	<u>176,624,822</u>	<u>181,945,797</u>	<u>195,584,172</u>	<u>48,725,442</u>	<u>66,047,170</u>	<u>78,270,982</u>
Excess/(Deficiency) of						
Revenues over Expenditures	<u>24,606</u>	<u>(435,296)</u>	<u>(1,063,295)</u>	<u>(1,273,752)</u>	<u>(24,668,370)</u>	<u>(24,222,322)</u>
Projected Fund Balance, December 31	<u>22,988,932</u>	<u>22,553,636</u>	<u>19,936,705</u>	<u>48,317,987</u>	<u>23,649,617</u>	<u>19,345,678</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2018-2020

	Capital Projects Funds			Debt Service Fund		
	2018 Actual	2019 Original Budget	2020 Budget	2018 Actual	2019 Original Budget	2020 Budget
Estimated Fund Balance, January 1	36,208,346	30,914,091	20,298,000	854,771	1,559,120	2,934,000
Revenues:						
General Property Taxes	-	-	-	4,031,190	4,000,000	4,000,000
Other Taxes	2,059,061	447,175	2,284,250	3,111,140	3,000,000	3,000,000
Intergovernmental Revenues	1,461,504	20,000	550,000	-	-	-
Licenses & Permits	26,007	44,000	44,000	-	-	-
Charges for Services	166,667	60,700	110,700	160,790	151,900	130,100
Fines	-	-	-	-	-	-
Investment Income	515,605	46,000	50,000	96,108	5,000	5,000
Debt Proceeds	-	3,000,000	22,300,000	-	-	-
Other Revenues	160,453	50,000	50,000	-	-	-
Transfers In	750,000	5,950,000	1,800,000	4,485,250	4,335,400	4,350,700
Total Revenues	<u>5,139,297</u>	<u>9,617,875</u>	<u>27,188,950</u>	<u>11,884,478</u>	<u>11,492,300</u>	<u>11,485,800</u>
Expenditures:						
Salaries & Benefits	-	-	-	-	-	-
Other Non-Capital	1,744,438	8,329,650	7,874,500	-	-	-
Capital	8,339,114	19,857,300	30,192,100	-	-	-
Debt Service	-	-	-	11,180,129	10,116,800	10,104,200
Transfers Out	350,000	350,000	350,000	-	-	-
Total Expenditures	<u>10,433,552</u>	<u>28,536,950</u>	<u>38,416,600</u>	<u>11,180,129</u>	<u>10,116,800</u>	<u>10,104,200</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>(5,294,255)</u>	<u>(18,919,075)</u>	<u>(11,227,650)</u>	<u>704,349</u>	<u>1,375,500</u>	<u>1,381,600</u>
Projected Fund Balance, December 31	<u><u>30,914,091</u></u>	<u><u>11,995,016</u></u>	<u><u>9,070,350</u></u>	<u><u>1,559,120</u></u>	<u><u>2,934,620</u></u>	<u><u>4,315,600</u></u>

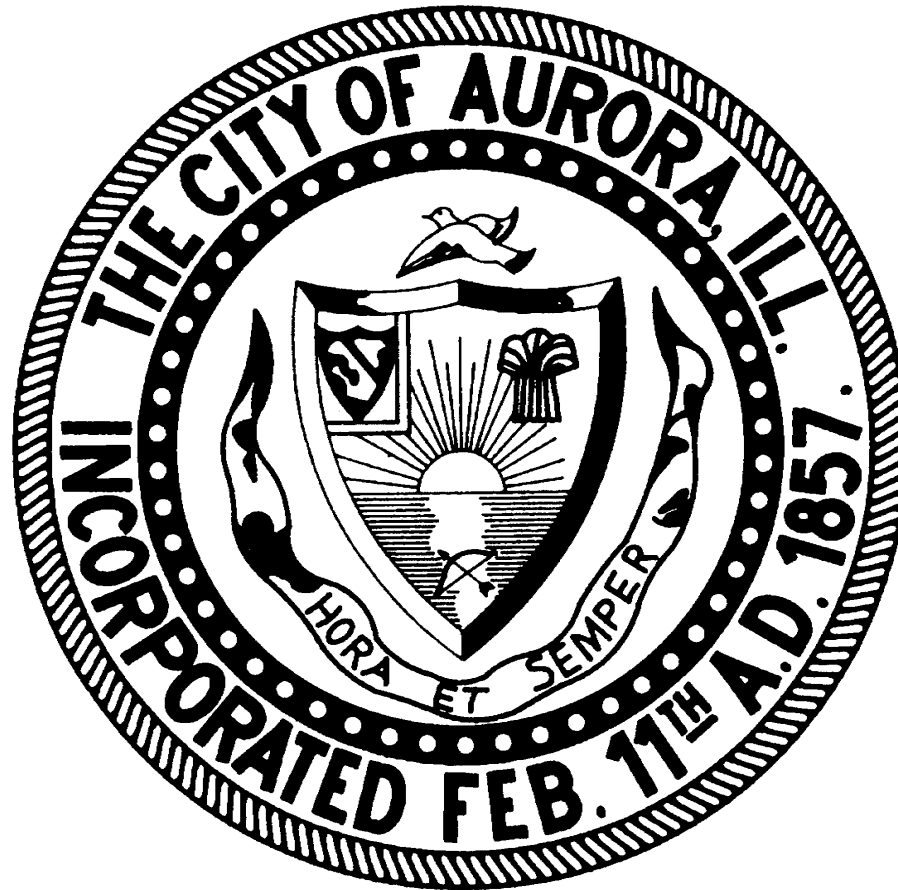
CITY OF AURORA, ILLINOIS
2020 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2018-2020

	Proprietary Funds			Trust Funds		
	2018 Actual	2019 Original Budget	2020 Budget	2018 Actual	2019 Original Budget	2020 Budget
Estimated Fund Balance, January 1	13,361,880	31,579,739	19,660,000	431,334,823	421,405,419	417,700,000
Revenues:						
General Property Taxes	-	-	-	-	-	-
Other Taxes	488,685	700,000	510,000	-	-	-
Intergovernmental Revenues	181,253	1,846,200	1,822,490	-	-	-
Licenses & Permits	-	-	-	-	-	-
Charges for Services	71,405,956	77,812,845	75,258,974	14,868,694	15,229,263	15,877,223
Fines	434,654	533,100	399,500	-	-	-
Investment Income	805,340	234,000	301,500	(12,729,767)	22,500,000	22,500,000
Debt Proceeds	-	-	-	-	-	-
Other Revenues	7,570,082	1,027,760	1,057,710	26,254,080	27,493,400	31,222,100
Transfers In	4,020,000	-	-	-	-	-
Total Revenues	<u>84,905,970</u>	<u>82,153,905</u>	<u>79,350,174</u>	<u>28,393,007</u>	<u>65,222,663</u>	<u>69,599,323</u>
Expenditures:						
Salaries & Benefits	29,874,763	37,253,568	38,644,700	37,119,867	40,998,038	43,075,104
Other Non-Capital	25,907,871	28,012,468	28,928,955	1,202,544	1,333,000	1,334,700
Capital	8,966,341	14,322,700	23,993,100	-	-	-
Debt Service	1,939,136	3,196,650	2,776,400	-	-	-
Transfers Out	-	6,900,000	1,050,000	-	-	-
Total Expenditures	<u>66,688,111</u>	<u>89,685,386</u>	<u>95,393,155</u>	<u>38,322,411</u>	<u>42,331,038</u>	<u>44,409,804</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>18,217,859</u>	<u>(7,531,481)</u>	<u>(16,042,981)</u>	<u>(9,929,404)</u>	<u>22,891,625</u>	<u>25,189,519</u>
Projected Fund Balance, December 31	<u>31,579,739</u>	<u>24,048,258</u>	<u>3,617,019</u>	<u>421,405,419</u>	<u>444,297,044</u>	<u>442,889,519</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2018-2020

	Library Funds			Total		
	2018 Actual	2019 Original Budget	2020 Budget	2018 Actual	2019 Original Budget	2020 Budget
Estimated Fund Balance, January 1	4,236,345	3,696,301	4,518,000	558,552,230	560,461,589	529,678,000
Revenues:						
General Property Taxes	10,724,709	11,934,550	14,726,350	92,727,186	94,187,550	100,858,710
Other Taxes	500,000	500,000	500,000	108,345,715	108,138,275	118,070,950
Intergovernmental Revenues	342,197	247,374	247,374	6,589,197	10,605,274	12,917,564
Licenses, Fees, & Permits	-	-	-	5,703,749	6,243,500	7,954,325
Charges for Services	333,231	288,000	318,495	103,730,968	110,027,858	114,657,692
Fines	48,122	51,000	2,000	4,437,999	4,314,450	4,182,151
Investment Income	77,133	29,500	30,890	(9,662,244)	23,081,600	23,206,590
Debt Proceeds	-	-	-	7,754,491	4,000,000	28,266,700
Other Revenues	49,934	72,600	33,400	34,276,785	28,873,761	32,626,211
Transfers In	-	-	-	12,595,350	15,026,800	9,311,400
Total Revenues	<u>12,075,326</u>	<u>13,123,024</u>	<u>15,858,509</u>	<u>366,499,196</u>	<u>404,499,068</u>	<u>452,052,293</u>
Expenditures:						
Salaries & Benefits	7,203,137	8,075,987	8,324,730	226,493,171	240,984,338	256,365,451
Other Non-Capital	2,765,919	3,295,500	4,906,163	71,231,791	87,275,490	97,189,005
Capital	29,824	30,000	755,000	31,539,960	70,712,900	95,357,700
Debt Service	1,239,079	1,231,050	1,227,850	25,051,904	17,496,150	19,069,100
Transfers Out	-	-	-	8,895,600	14,826,800	9,411,400
Total Expenditures	<u>11,237,959</u>	<u>12,632,537</u>	<u>15,213,743</u>	<u>363,212,426</u>	<u>431,295,678</u>	<u>477,392,656</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>837,367</u>	<u>490,487</u>	<u>644,766</u>	<u>3,286,770</u>	<u>(26,796,610)</u>	<u>(25,340,363)</u>
Projected Fund Balance, December 31	<u>5,073,712</u>	<u>4,186,788</u>	<u>5,162,766</u>	<u>561,839,000</u>	<u>533,664,979</u> *	<u>504,337,637</u>

*Budgeted Fund Balance



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CITY OF AURORA STRATEGIC PLAN

The City of Aurora exists to provide municipal services through efficient, and progressive governance allowing individuals, families, and businesses the opportunity to thrive in a friendly, safe, and dynamic environment. By maintaining trust, respect, and accountability in its day-to-day operations, the city will build on its strengths and creativity.

Over the next one to three years, the City of Aurora will:

- advance the safety and security of all segments of our community,
- build our community image and engender a fuller public appreciation of the city's value,
- establish measurable performance indicators and communicate progress to the public,
- focus on revitalizing our established neighborhoods while continuing downtown development,
- increase the overall satisfaction of our residents, consistent with our vision of the future,
- measurably improve the delivery of public services and make a strong commitment to increasing levels of customer service,
- retain and attract quality businesses and commerce segments to support our local economy, and
- upgrade our public facilities to better serve the needs of the community.

The Strategic Plan is a comprehensive program of major priorities for the city as a whole. The achievement of the priorities requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the priorities outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his/her functional area. Through the Mayor's review of departmental budget requests, the city ensures that all priorities are addressed.

Aurora continues to pursue strategies to move forward the city's top three priorities:

- 1) Economic Development – Attract and Retain Businesses and Jobs
- 2) Public Safety and Quality of Life – Preserve High Levels of Public Safety and Quality of Life
- 3) Innovation and Collaboration – Provide Efficient, Innovative, Transparent and Accountable Government

The following section summarizes the departmental and divisional goals that align with the city's True North vision statement and goals.



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True North Vision Statement: Aurora is a diverse and dynamic place to raise a family, operate a business and enjoy life.

Mayor's Office True North Goals:

1. Leverage the city's fiber optic network to continue to support further economic development infrastructure and city operations (Priority 1 & 3).
2. Target initiatives to promote reinvestment in existing and established businesses along the city's gateway corridors (Priority 1).
3. Foster citywide opportunities for new economic investment ventures (Priority 1).
4. Sustain and expand Aurora's position as a regional leader by building new collaborative relationships and agreements with other units of government and elected officials (Priority 3).
5. Leverage the use of technology to improve customer processes (Priority 3).

City Clerk's Office True North Goals:

1. Implement an online application to enable business owners to renew liquor licenses electronically (Priority 1 & 3).
2. Enhance public accessibility to ordinances and resolutions through an online self-service portal (Priority 3).
3. Implement an online application for raffle and peddler permits (Priority 3).

Aldermen's Office True North Goals:

1. Develop a program to give students the opportunity to shadow their Alderman at meetings (Priority 2).
2. Create a Spend a Day with an Alderman for elementary, middle, and high school students (Priority 2).
3. Develop a list of frequently asked questions for the Aldermen (Priority 3).
4. Plan and hold a retreat for the Aldermen to enhance their role as elected officials (Priority 3).

Human Resources True North Goals:

1. Develop an online civil service testing process (Priority 3).
2. Develop a succession planning program for departments and divisions (Priority 3).

3. Develop a formal on-boarding process for new hires (Priority 3).

Community Relations & Public Information True North Goals:

1. Expand the weekly updates to include employee accomplishments, open positions, and a weekly message from the mayor (Priority 3).
2. Implement an internal and external media policy to address the use of and interactions through social and traditional media sources (Priority 3).
3. Increase the occurrence of media briefings to also include a monthly media briefing with the Deputy Mayor (Priority 3).
4. Establish a networking alliance for mentoring organizations to reduce youth violence (Priority 2).

Special Events Division True North Goals:

1. Fully implement a streamlined permit process through the new special event software (Priority 3).
2. Cross-train staff on all duties and event preparation (Priority 3).

Law Department True North Goals:

1. Provide greater professional development opportunities for staff (Priority 3).

Innovation & Core Services Department True North Goals:

1. Receive the AARP's Livable Community designation (Priority 2).
2. Launch the opening of the Thrive Collaborative Center and the City of Lights Financial Empowerment Center (Priority 2).
3. Establish a Sister Cities Program (Priority 3).
4. Provide a strategic planning framework for the 2020 Census Complete Count program (Priority 3).
5. Develop and execute a strategic priorities plan for senior services (Priority 2).
6. Offer additional workforce development training for out of school youth (Priority 2).
7. Support the Data & Analytics Subdivision in the development of the next phase of the open data portal (Priority 3).

8. Work with the National League of Cities to develop a plan for a citywide race, equity, and inclusion assessment (Priority 3).
9. Secure funding and support for the Financial Empowerment Center for years 2021 and beyond (Priority 2).

Community Services Division True North Goals:

1. Work with the U.S. Census Bureau and the community to get full participation and an accurate count for the 2020 census (Priority 3).
2. Complete the GAR Museum projects that are funded by the Illinois Department of Natural Resources grant (Priority 2).
3. Implement new software to automate grant administration and reporting (Priority 3).
4. Plan and host a senior services summit (Priority 2).
5. Increase civic engagement through Neighborhood Group Support programs (Priority 2 & 3).

Customer Service Subdivision True North Goals:

1. Provide additional communication opportunities for the residents by offering text messaging and live chats through the city's webpage (Priority 3).
2. Migrate to a new customer resource management software to allow multiple departments to work on one platform (Priority 3).

Neighborhood Redevelopment Subdivision True North Goals:

1. Develop a new Community Housing Development Organization to create or preserve affordable housing (Priority 2).
2. Develop a partnership with housing developers to utilize HOME funding to create or preserve affordable rental housing (Priority 2 & 3).
3. Launch efforts to implement the first year of the 2020-2024 Consolidated Plan (Priority 3).
4. Work with the Economic Development Division to leverage HUD funding sources to provide incentives for economic development in the Opportunity Zones (Priority 2).
5. Close out the Emergency Solutions Grant program due to funding reductions and monitor the subrecipients to ensure program success (Priority 2).
6. Host the seventh annual Homebuyers Expo to provide resources to first time homebuyers in the city (Priority 2).

7. Revise and create new materials in print and electronic formats to inform residents, nonprofit agencies, and business owners about community development programs and resources available (Priority 1 & 2).

Public Art Subdivision True North Goals:

1. Develop an annual public art fundraising event for special projects (Priority 3).
2. Develop an international artist residency exchange program (Priority 1).

Grand Army of the Republic Subdivision True North Goals:

1. Coordinate and curate three onsite and two off-site exhibits (Priority 2).
2. Implement two educational programs by partnering with an Aurora school or school district (Priority 2 & 3).
3. Complete the renovation of the GAR's lower level (Priority 2).
4. Host quarterly educational programs for the general public on a variety of topics related to the GAR or military conflicts (Priority 2).

Youth & Senior Services Subdivision True North Goals:

1. Create and implement a youth summer workforce development program (Priority 2).
2. Expand the City of Lights tournaments to include more elementary schools (Priority 2).
3. Conduct a community needs assessment to identify gaps in programs for youth services and develop programs based on the results (Priority 2).

Information Technology Division True North Goals:

1. Initiate scoping and discovery for the redesign of the city's network (Priority 3).
2. Implement managed print services and copy machine consolidation (Priority 3).
3. Remediate the findings of the fiber audit (Priority 3).

4. Deliver citywide an Office365 environment, a Web-based subscription that provides premium Microsoft Office products and cloud-based software (Priority 3).
5. Implement a new customer relations management system for the Customer Service Division (Priority 3).
6. Upgrade the public safety radio consoles in the E911 Center, backup dispatch center, and Emergency Management Division (Priority 3).
7. Replace the obsolete automated license plate recognition system (Priority 3).

Data & Analytics Subdivision True North Goals:

1. Develop an open data governance model to ensure the formal management of city data assets including security and privacy, usability, integration, compliance, availability, and overall management of the internal and external data flows within the city (Priority 3).
2. Research and implement an open data portal for internal and external customers (Priority 3).

Project Management Office True North Goals:

1. Complete the delivery of the public administration community development software to allow citizens to conduct business transactions with the city in an electronic format (Priority 3).
2. Launch the automated license plate recognition system to optimize parking enforcement by the MVPS Revenue & Collection Division (Priority 3).
3. Initiate new security camera software along with modernized cameras in highly dense areas to provide a higher level of safety for the citizens and employees (Priority 2 & 3).
4. Complete the upgrade of the radio consoles in the E911 Center to improve communication between emergency dispatchers and police officers as well as maintain the system integration with Naperville's dispatch center (Priority 2 & 3).
5. Deliver grant management software to the Community Services Division to allow online submittal and management of grant applications (Priority 3).
6. Complete the implementation of purchasing business process review software that automates and improves processes in the Purchasing Division (Priority 3).
7. Upgraded 25 credit card point of sale terminals with EuroPay, MasterCard, and Visa chip reader technology to enhance security and payments options (Priority 2 & 3).

I.T. Security Division True North Goals:

1. Implement cyber managed security services for the city network (Priority 2 & 3).
2. Design and implement a multi-year lifecycle replacement and maintenance plan for the video surveillance and access control systems (Priority 2 & 3).

Development Services Administration Division True North Goals:

1. Continue to implement the enterprise resource platform system for development and license processing (Priority 1 & 3).
2. Achieve efficiency gains in the following areas:
 - a) Reduce the Customer Service Representatives' workload by 10% in the Building & Permits Division and 20% in the Property Standards Division (Priority 3).
 - b) Streamline the review process for the Zoning & Planning Division by 10%, the Engineering Division by 5%, and the Building & Permits Division by 5% (Priority 1 & 3).
 - c) Streamline the inspection process for the Building & Permits Division by 5% and the Property Standards Division by 15% (Priority 1 & 3).
 - d) Increase the number of over the counter permits available without a zoning review timeframe (Priority 1 & 3).
3. Implement a process to track projects from economic development prospecting through the issuance of certificates of occupancy (Priority 1 & 3).
4. Implement department-wide customer satisfaction surveys (Priority 3).
5. Update the Municipal Code with regard to animal control, signage, and zoning (Priority 2).

Airport Division True North Goals:

1. Complete Phase II of the airfield pavement rehabilitation (Priority 1 & 2).
2. Complete Phase I of IV for the security fence installation (Priority 1 & 2).
3. Perform spot repairs on runway 18-36 (Priority 1 & 2).

Building & Permits Division True North Goals:

1. Implement the new permitting system through the enterprise resource platform system (Priority 1 & 3).
2. Maintain the best ranking in the State Building Code Effectiveness Grading Schedule for residential and commercial classifications per the Insurance Service Organization (Priority 1 & 2).
3. Provide 5% efficiency gains for plan review through the new ERP system (Priority 1 & 3).
4. Issued a customer satisfaction survey with all plan reviews, transactions, and inspections (Priority 3).
5. Provide 5% efficiency gains for the inspectors through the new ERP system (Priority 1 & 3).
6. Create an online permit process for simple permits (Priority 3).

Property Standards Division True North Goals:

1. Implement a Property Maintenance & Housing Code Committee (Priority 2).
2. Implement ordinance revisions/changes to enforce internet-based lodging and short-term lodging (Priority 1 & 3).
3. Increase code enforcement efficiency and effectiveness with adjudication timing and p-ticket expansion (Priority 2 & 3).
4. Anticipate 15% efficiency gains through streamlined processes for the inspectors (Priority 3).

Economic Development Division True North Goals:

1. Continue to work with the developers of the former Copley Hospital (Priority 1).
2. Continue to work toward the Pacifica Square Redevelopment (Priority 1).
3. Continue to work with the Fox Valley Mall to devise a workable and viable plan to increase the tax base and overall economic well-being of Aurora (Priority 1).
4. Work with the Zoning & Planning Division to create a Lake Street market study (Priority 1).
5. Create market studies for Orchard Road, Hill Avenue, and New York Street (Priority 1).
6. Work with the Aldermen to create jobs in each of the wards (Priority 1).
7. Continue with the redevelopment of the downtown (Priority 1).
8. Lead and execute a plan for all vacant big box stores (Priority 1).
9. Help facilitate a citywide inventory of available properties, population statistics, and other data for potential developers (Priority 1).

10. Utilize the enterprise resource platform software to follow prospects through the development process to occupancy and share leads with Invest Aurora (Priority 1).
11. Continue to plan for and implement the development vision for the Farnsworth Avenue and Bilter Road subarea (Priority 1).

Zoning & Planning Division True North Goals:

1. Update the development processes and procedures (Priority 1).
2. Review and update the development fee schedule to more accurately reflect administrative costs (Priority 3).
3. Develop 10% efficiency gains in the zoning entitlement process (Priority 3).
4. Review and if necessary update the land/cash fees table (Priority 3).
5. Implement an online land use petition form (Priority 3).
6. Work with the Economic Development Division to update the Riverwalk Master Plan (Priority 1).

Animal Control Division True North Goals:

1. Extend the adoption hours for the public (Priority 3).
2. Establish pet merchandise sales to provide increased customer service and increased revenue (Priority 3).
3. Complete the renovation of the dog kennels (Priority 2).

Finance Administration Division True North Goals:

1. Install a financial transparency portal on the city's website (Priority 3).

Accounting Division True North Goals:

1. Develop policies and procedures to integrate cash receipts data from the development and licensing module into the accounting system (Priority 3).
2. Evaluate the enterprise resource platform payroll module (Priority 3).

Budgeting Division True North Goals:

1. Receive the Government Finance Officers Association's Distinguished Budget Presentation Award for the 2020 Budget (Priority 3).
2. Publish a Budget-in-Brief document associated with the 2020 budget (Priority 3).

Revenue & Collection Division True North Goals:

1. Complete the installation of the development and licensing software for business licensing (Priority 1 & 3).
2. Research the option to use the development and licensing software for all local tax collections (Priority 1 & 3).
3. Install new credit card scanners at all cash terminals and move the credit card information storage to a new vendor (Priority 3).
4. Implement an electronic process for department heads to submit invoice write-off requests (Priority 3).

Purchasing Division True North Goals:

1. Review the current website's compatibility for electronic bidding software (Priority 3).
2. Implement standard commodity codes (Priority 3).
3. Optimize the enterprise resource platform purchasing/inventory module (Priority 3).

MVPS Revenue & Collection Division True North Goals:

1. Work with the Information Technology Division to install an upgraded parking payment module (Priority 3).
2. Improve parking lot permit enforcement through the use of the new license plate recognition system (Priority 3).

Water Billing Division True North Goals:

1. Purchase computer tablets for the Customer Service Workers that work in the field to improve productivity and file sharing (Priority 3).

2. Collaborate with the Public Works Department to purchase and install five to ten meters with the capability to remotely turn on, turn off, and deliver alarm notices in the event of numerous conditions including empty pipes, reverse flow, leaks, and tampering (Priority 2 & 3).
3. Continue meter testing to collect data for future change-outs (Priority 3).
4. Collaborate with the Revenue & Collection and Information Technology Divisions to install chip reader registers and migrate to a new payment processor (Priority 3).
5. Collaborate with the Revenue & Collection and Information Technology Divisions to upgrade the online payment system to include a mobile application for notifications, payments, and billing information (Priority 3).
6. Implement a mobile application to notify a customer when there is a plumbing leak (Priority 2 & 3).

Fire Department True North Goals:

1. Construct, equip, and staff Station #13 (Priority 2).
2. Equip and staff medical vehicle #9 (Priority 2).
3. Develop a deferred maintenance plan for the aging fire stations (Priority 2 & 3).
4. Replace the fuel dispensing unit at Central Station (Priority 2).
5. Tuckpoint the hose tower at Station #5 (Priority 2).
6. Replace the windows at Station #5 (Priority 2).
7. Replace the sewer drain at Station #3 (Priority 2).
8. Perform a feasibility study to determine the need for additional fire stations and the best locations for them (Priority 2).
9. Purchase and implement equipment for 12 tactical emergency medical service personnel (Priority 2).

Emergency Management Division True North Goals:

1. Work with the Law Department to update the Code of Ordinance Chapter 14 Emergency Management Agency to address departmental responsibilities as aligned with regulations and mandates (Priority 2 & 3).
2. Develop a short and long term recovery plan pursuant to state and federal requirements (Priority 2 & 3).
3. Complete the Prepare Communities for Complex Coordinated Terrorist Attacks program and deliver capstone requirements under budget (Priority 2 & 3).
4. Establish an Emergency Management Committee to involve internal and external partners in an attempt to strengthen efforts citywide (Priority 2).

5. Develop and maintain a minimum standard of emergency management training and exercise for all city departments and employees (Priority 2).
6. Develop and maintain recruitment and retention procedures for the Emergency Volunteer Services and increase volunteer participation (Priority 2).
7. Implement new technology and software in the Emergency Operations Center to improve citywide capabilities in emergency management (Priority 2 & 3).

Police Department True North Goals:

1. Complete the implementation of the Critical Incident Intelligence Center with full operation prior to the end of the year (Priority 2).
2. Implement the use of portable bullet traps to create a more realistic training experience for the officers (Priority 2).
3. Install triple shelving units in the evidence storage area to provide more space until a court order approves the disposal of such evidence (Priority 3).
4. Implement the use of an indoor drone equipped with a thermal imaging camera to provide the ability to search for and identify potentially dangerous, armed suspects while maintaining the officers' safety during a search (Priority 2 & 3).

E911 Center True North Goals:

1. Install a status light at each telecom operator's work station to provide a visual notification when the operator is on a call or communicating via radio (Priority 3).
2. Formalize an internal continuing education program to include industry specific topics and refresher training on equipment used in the call center (Priority 2).
3. Increase 911-related public education through social media, the city's webpage, and speaking engagements in the community (Priority 2).
4. Continue to utilize the Complex Coordinated Terrorist Attack Grant to train staff and write policies in the event of a massive attack (Priority 2).
5. Certify the tactical dispatch team through the Illinois Telecommunicator Emergency Response TaskForce (Priority 2).
6. Implement a certification training system for emergency medical dispatch protocols (Priority 2).

Central Services Division True North Goals:

1. Replace the roof at 19-21 S. Broadway (Priority 2).
2. Replace the rooftop HVAC unit at 7 S. Broadway (Priority 2).
3. Caulk and perform masonry repairs on the City Hall building (Priority 2).
4. Tuckpoint the west side of the City Hall building (Priority 2).
5. Replace the rooftop HVAC unit on the Alschuler Building (Priority 2).
6. Seal-coat the parking lots at the Police Headquarters Campus and Customer Service/Fire Station #8 (Priority 2).
7. Turn over the maintenance of the uninterruptible power supply batteries to the Information Technology Division (Priority 2).
8. Remodel the Budgeting and Payroll offices to maximize space (Priority 2).

Electrical Maintenance Division True North Goals:

1. Upgrade the LaSalle Street electrical vault (Priority 2).
2. Complete the conversion of the citywide bridge lights to LED (Priority 3).

Engineering Division True North Goals:

1. Complete the construction of the pedestrian bridge at RiverEdge Park as depicted in the Regional Transportation Improvement Project (Priority 2).
2. Complete the Wilder Park expansion (Priority 2).
3. Complete the downtown park improvements (Priority 2).

Water Production Division True North Goals:

1. Implement a long-term plan for lime residual disposal (Priority 3).
2. Begin the repairs found by the supervisory, control and data acquisition system vulnerability study (Priority 3).
3. Complete the rehabilitation of the Fox Valley East Booster Station storage tank #1 and #2 (Priority 2).
4. Connect the Fox Valley East Booster Station to the city's fiber optic network (Priority 3).
5. Update the water system Risk and Resilience Plan (Priority 2).

6. Install liners in bulk storage tanks #1 and #2 for sodium hypochlorite (Priority 2).
7. Repair deep well #28 (Priority 2).
8. Replace the outdated video system server (Priority 2).
9. Replace the sodium hypochlorite dosing pumps (Priority 2).
10. Inspect the water towers located at Phillips Park and Church Road (Priority 2).
11. Replace the normal pressure system master flow meter (Priority 2).
12. Recoat areas of the vertical pipe gallery at the Water Treatment Plant (Priority 2).
13. Complete a citywide water master plan/capacity analysis (Priority 3).

Water Meter Maintenance Division True North Goals:

1. Replace 250 large commercial water meters (Priority 1).

Water & Sewer Maintenance Division True North Goals:

1. Assist the Engineering Division in the development of a GIS program for managing the city's water and sewer infrastructure (Priority 3).

Downtown Services Division True North Goals:

1. Create a pollinator nature area along the riverbank near New York Street and the river trail (Priority 2).
2. Widen certain sections of city sidewalks in the CBD to improve the walkability and snow removal process (Priority 2).
3. Replace the sidewalks in front of the Aurora Fire Museum to prevent water seepage into the building (Priority 2).

Fleet & Parking Maintenance Division True North Goals:

1. Incorporate additional sites into the fleet fuel management network (Priority 3).

MVPS Maintenance Division True North Goals:

1. Replace the exterior lights of the SIP deck (Priority 2).
2. Upgrade the fire alarm system in the SIP deck (Priority 2).
3. Renovate parking lot J and expand the lot size with the adjacent city-owned property (Priority 1).

Route 25 Transit Center Division True North Goals:

1. Continue to enhance the station's functionality and appearance (Priority 2 & 3).

Route 59 Transit Center Division True North Goals:

1. Install a back-up generator (Priority 2 & 3).
2. Refurbish the platform buildings' exterior surfaces (Priority 2).

Parks & Recreation Division True North Goals:

1. Replace the playground equipment at Phillips Park (Priority 2).
2. Replace the drinking fountains throughout the park (Priority 2).
3. Replace the floor drains in the park maintenance building (Priority 2).
4. Finalize the removal of dead trees throughout the park (Priority 2).
5. Clean up and remove all of the construction material around the Mastodon Lake (Priority 2).
6. Commence repairs on the waterfall at the park entrance (Priority 2).
7. Update all of the wayward signs throughout Phillips Park (Priority 2).

Phillips Park Zoo Division True North Goals:

1. Renovate the elk enclosure including concrete flooring and electrical power (Priority 2).
2. Complete the installation of a backup generator in the zoo (Priority 2).

3. Acquire 2 to 3 new elk, 2 to 3 birds of prey, and additional wolves to expand the current exhibits (Priority 2).

Phillips Park Golf Course Division True North Goals:

1. Update the clubhouse hardware and point of sale software to improve the customer experience (Priority 3).
2. Continue to improve the junior golf program by the PGA Golf Operations Manager becoming a Certified Level 2 US Kids Golf Coach (Priority 2).
3. Partner with Communities in Schools to provide an after school golf program (Priority 2).
4. Continue with grounds maintenance projects to provide optimum playing conditions (Priority 2).
5. Perform a tree inventory of the golf course to plan for future maintenance of the trees (Priority 2).
6. Install 5,000 square feet of asphalt around the maintenance building to improve the storage and work area (Priority 3).
7. Partner with city youth groups to provide golf instruction to at risk youth (Priority 2).

Street Maintenance Division True North Goals:

1. Repair and paint the railings on the Farnsworth Avenue bridges (Priority 2).

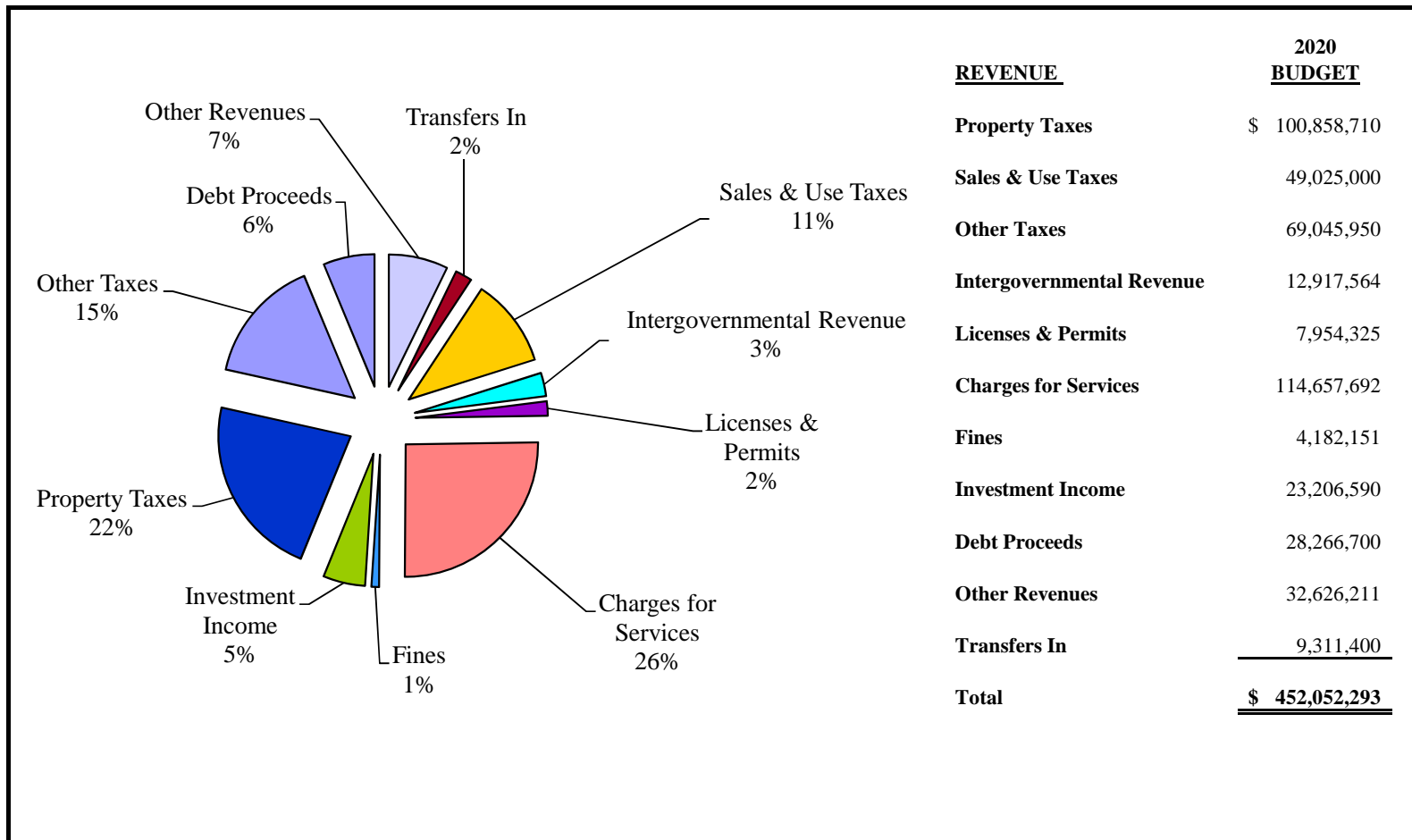
Aurora Public Library True North Goals:

1. Develop facility improvement plans for the Eola Road Branch and the West Branch (Priority 2).
2. Replace the existing exterior book/media return and cart (Priority 2).
3. Identify and allocate funding for the replacement of the bookmobile (Priority 2).



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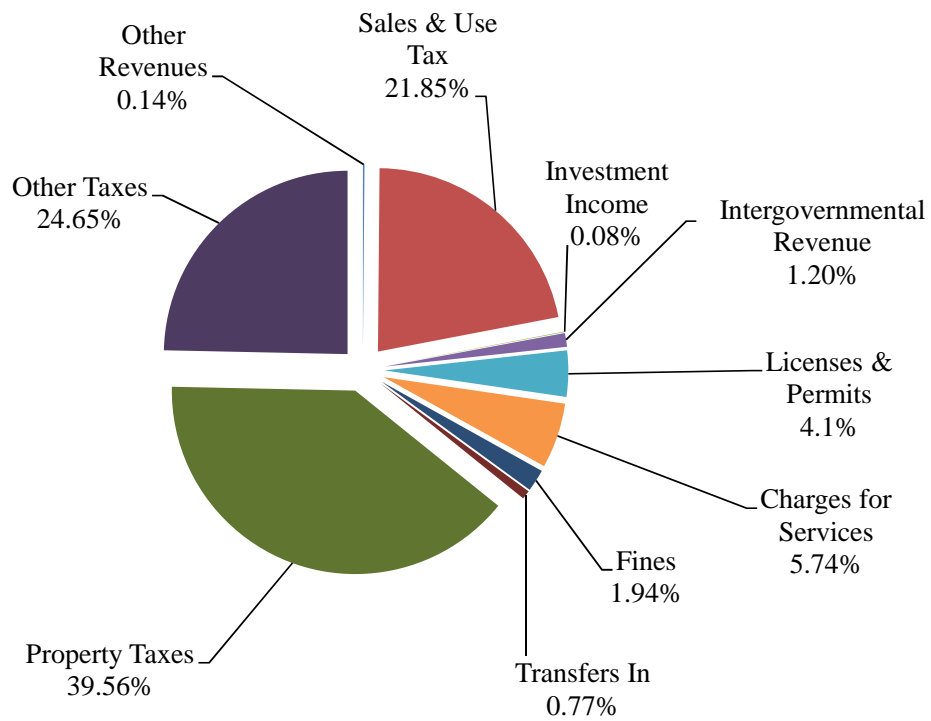
**CITY OF AURORA, ILLINOIS
2020 BUDGET
REVENUE SOURCES - ALL FUNDS**



**CITY OF AURORA, ILLINOIS
2020 BUDGET
REVENUE SOURCES - ALL FUNDS**

<u>REVENUE</u>	<u>2018 ACTUAL</u>	<u>2019 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2020 BUDGET</u>
Property Taxes	92,727,186	94,187,550	6,671,160	7.08%	100,858,710
Sales & Uses Taxes	47,083,180	46,934,000	2,091,000	4.46%	49,025,000
Other Taxes	61,262,535	61,204,275	7,841,675	12.81%	69,045,950
Intergovernmental Revenue	6,589,197	10,605,274	2,312,290	21.80%	12,917,564
Licenses & Permits	5,703,749	6,243,500	1,710,825	27.40%	7,954,325
Charges for Services	103,730,968	110,027,858	4,629,834	4.21%	114,657,692
Fines	4,437,999	4,314,450	(132,299)	-3.07%	4,182,151
Investment Income	(9,662,244)	23,081,600	124,990	0.54%	23,206,590
Debt Proceeds	7,754,491	4,000,000	24,266,700	606.67%	28,266,700
Other Revenues	34,276,785	28,873,761	3,752,450	13.00%	32,626,211
Transfers In	12,595,350	15,026,800	(5,715,400)	-38.03%	9,311,400
Total	<u>366,499,196</u>	<u>404,499,068</u>	<u>47,553,225</u>	11.76%	<u>452,052,293</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET
REVENUE SOURCES - GENERAL FUND**



<u>REVENUE</u>	<u>2020 BUDGET</u>
Property Taxes	\$ 76,956,700
Sales & Use Taxes	42,505,000
Other Taxes	47,956,000
Intergovernmental Revenue	2,327,400
Licenses & Permits	7,910,325
Charges for Services	11,171,200
Fines	3,780,651
Investment Income	150,600
Other Revenues	263,001
Transfers In	1,500,000
Total	<u><u>\$ 194,520,877</u></u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET
REVENUE SOURCES - GENERAL FUND**

<u>REVENUE</u>	<u>2018 ACTUAL</u>	<u>2019 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2020 BUDGET</u>
Property Taxes	72,905,377	73,388,700	3,568,000	4.86%	76,956,700
Sales & Use Taxes	40,771,690	42,084,000	421,000	1.00%	42,505,000
Other Taxes	41,930,366	42,413,000	5,543,000	13.07%	47,956,000
Intergovernmental Revenue	931,061	2,551,000	(223,600)	-8.77%	2,327,400
Licenses & Permits	5,677,742	6,199,500	1,710,825	27.60%	7,910,325
Charges for Services	8,226,791	7,863,350	3,307,850	42.07%	11,171,200
Fines	3,955,223	3,730,350	50,301	1.35%	3,780,651
Investment Income	508,942	150,600	-	0.00%	150,600
Other Revenues	242,236	230,001	33,000	14.35%	263,001
Transfers In	<u>1,500,000</u>	<u>2,900,000</u>	<u>(1,400,000)</u>	100.00%	<u>1,500,000</u>
Total	<u><u>176,649,428</u></u>	<u><u>181,510,501</u></u>	<u><u>13,010,376</u></u>	7.17%	<u><u>194,520,877</u></u>

CITY OF AURORA, ILLINOIS 2020 BUDGET

DISCUSSION OF REVENUE SOURCES

ALL FUNDS

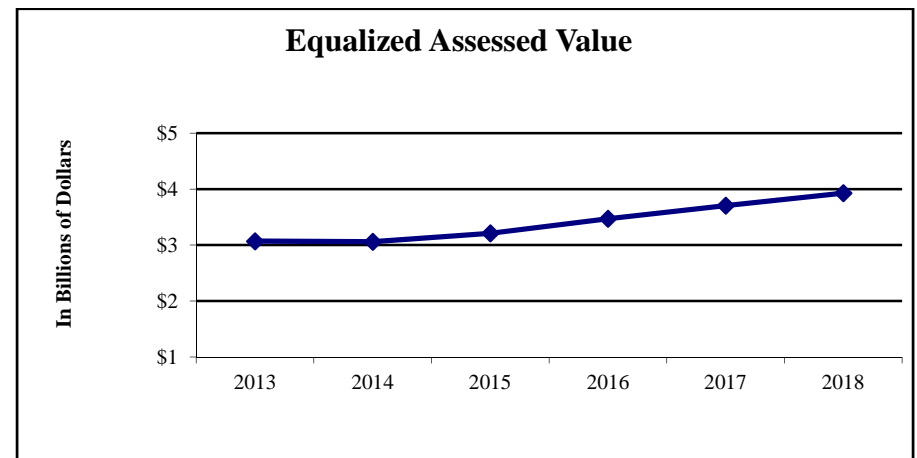
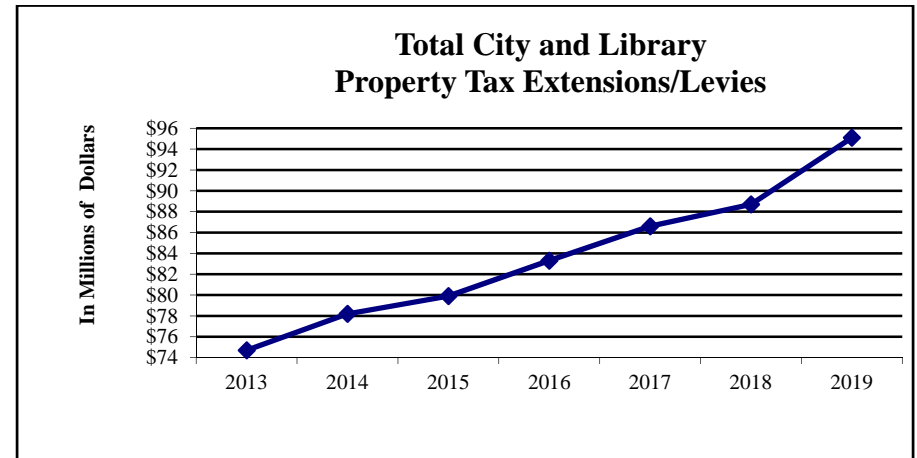
The 2020 budget relies on a wide variety of revenue sources. These revenue sources include real estate taxes, state income taxes, sales taxes, motor fuel taxes, utility taxes, licenses and fees, as well as various enterprise revenues. Below is a discussion of the major revenue classifications for fiscal year 2020.

1. GENERAL PROPERTY TAXES

\$95,086,250

The total 2019 levy (payable in 2020) was \$95,086,250. The 2019 real estate tax levy for the city (excluding the library) includes an increase of \$3,481,915 or 4.16%. The increase is required to support higher pension costs. Property taxes are collected to support the General Fund (including the city's contribution to the Illinois Municipal Retirement Fund), the Aurora Public Library Fund, and Police and Firefighters' Pension Funds. Included in the 2019 property tax levy are provisions of \$4,000,000 and \$1,226,350 for city and library debt service, respectively.

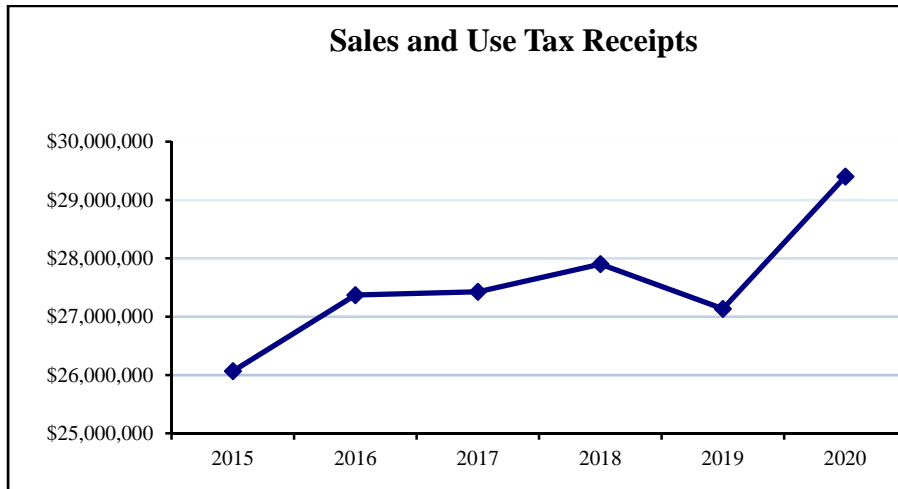
Information on the city's 2019 EAV (the basis for property taxes payable in 2020) is not yet available. However, the city's EAV between 2017 and 2018 increased by about 6.0%--from \$3.7 to \$3.9 billion. The property tax rate is determined by dividing the tax levy extension by the EAV. The following charts show the trends in the city's property tax levies/extensions and assessed valuation since 2013.



CITY OF AURORA, ILLINOIS 2020 BUDGET

2. GENERAL SALES AND USE TAXES \$29,450,000

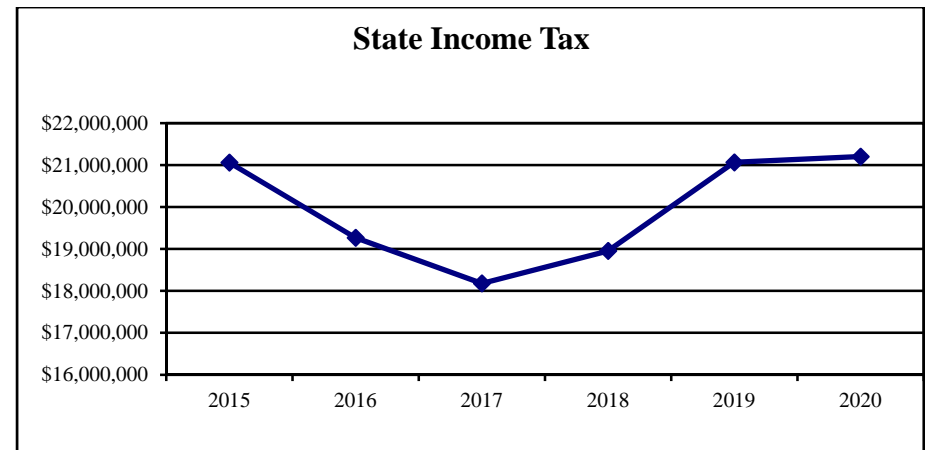
The city receives a 1% sales tax that is collected by the Illinois Department of Revenue (IDOR) on the purchase of most goods in Aurora. Sales tax receipts are remitted to the city on a monthly basis. Fiscal year 2020 estimates of \$22,700,000 assumes a 2% increase from the 2019 estimated actual amount, after considering additional taxes generated by the expansion of the outlet mall in the city.



Local use sales taxes of \$6,700,000 are included in this revenue classification. These taxes are collected by the IDOR and remitted to the city based on a per capita state rate. Fiscal year 2020 projections for these revenues are based upon economic forecasts published by the Illinois Municipal League (IML). The IML forecast predicted an increase from \$29.65 per capita in 2019 to \$32.75 per capita for 2020.

3. STATE INCOME TAX \$21,200,000

The City of Aurora receives a number of shared revenues from the State of Illinois based on population. The largest of these is state income tax (SIT) revenue. In the 2010 census, the city's population was found to be 197,899. The SIT projection for 2020 is based on an economic analysis released by the IML in July 2019. The 2019 per capita amount was \$97.10 and increased to \$106.30 per capita for the 2020 estimate.



4. PERSONAL PROPERTY REPLACEMENT TAX \$4,423,000

The city receives a personal property replacement tax (PPRT) from the State of Illinois. The replacement tax revenue comes from a corporate income tax and an invested capital tax on public utilities. The PPRT serves to replace Aurora's share of revenue lost due to the abolition of the personal property tax in 1977. The funds are distributed to local taxing bodies based on the relative amounts of corporate personal

CITY OF AURORA, ILLINOIS 2020 BUDGET

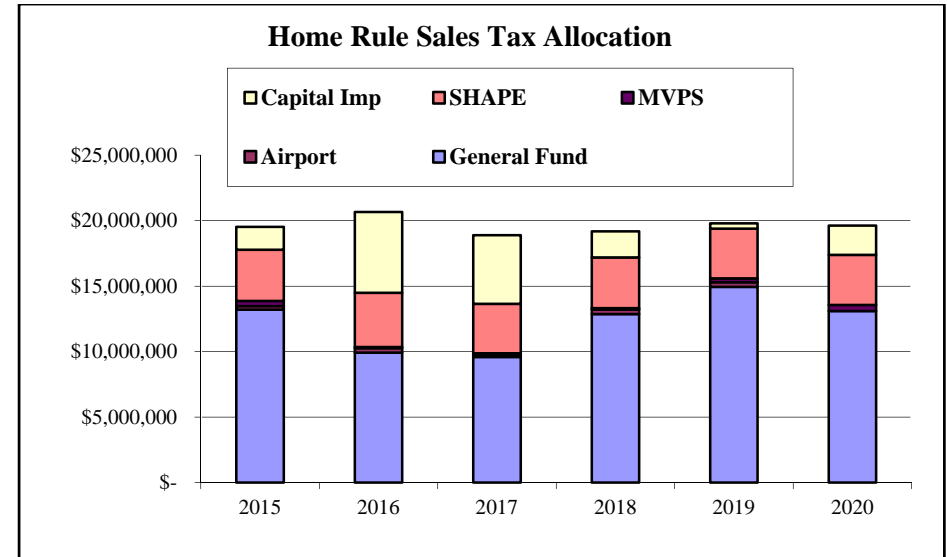
property tax that was lost. The city's projections for fiscal year 2020 are based on estimates provide by the IDOR.

5. HOME-RULE SALES TAX **\$19,625,000**

The city's home-rule sales tax rate is 1.25%. In general, the tax applies to the retail sales of all goods except automobiles, drugs, and groceries. The IDOR collects, administers, and enforces the home-rule municipal retailers' occupation tax and home-rule service occupation tax in accordance with the provisions of Section 8-11-1 and 8-11-5 of the Illinois Municipal Code (65 ILCS 5/8-11-1 and 5/8-11-5).

The city's estimated revenues of \$19,625,000 for FY 2020 reflect the 2% administrative fee the state has imposed on sales tax collection. In 2020, revenue from the home-rule sales tax will support the General Fund, SHAPE Fund, Capital Improvements Fund, and MVPS Fund.

Historically, the city has allocated home-rule sales tax revenue between the General Fund, Capital Improvements Fund, and certain other funds. The allocation of home-rule sales taxes since 2015 is shown on the right.



6. FOOD & BEVERAGE TAX **\$5,150,000**

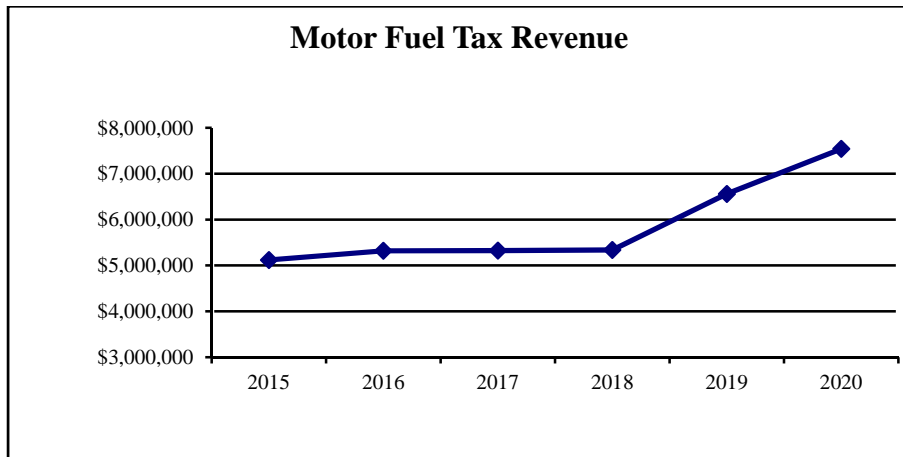
Since July 1, 2005, the city's food and beverage tax rate has been 1.75%. The food and beverage tax is imposed on the sale of food and beverages consumed on the premises where sold. It is collected by the local establishments and remitted directly to the city. Revenue from this tax is projected to be \$5.1 million in fiscal year 2020.

CITY OF AURORA, ILLINOIS 2020 BUDGET

7. MOTOR FUEL TAX

\$7,540,000

The city receives motor fuel tax (MFT) revenue from the State of Illinois. As shared revenue, the amount remitted to the city is based on a per capita rate. As with state-shared income taxes, the city's projection for fiscal year 2020 is based upon the IML economic analysis estimates as of July 2019.



Estimated revenue for fiscal year 2020 is \$7,400,000. Additionally, the city expects to receive an MFT supplement by virtue of being one of Illinois' high-growth municipalities. The 2020 supplement has been estimated to be \$140,000.

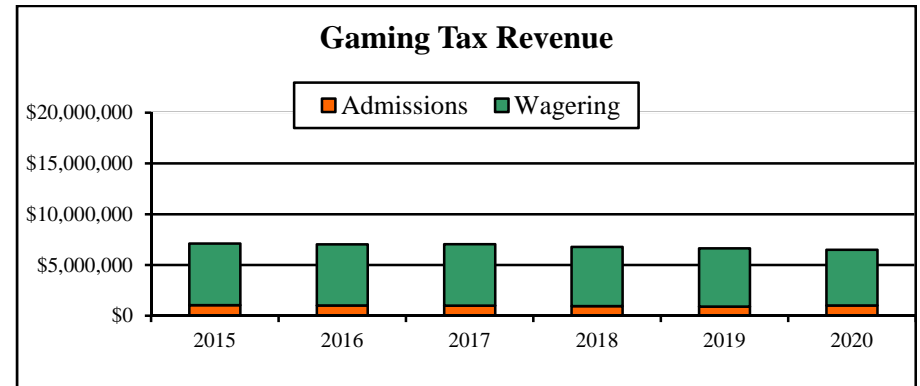
8. GAMING TAXES

\$7,031,600

The City of Aurora is home to one of nine riverboat casinos in the state. Hollywood Casino, Aurora's riverboat casino, began operations on June

17, 1993. The city receives a \$1.00 admission fee per patron and a 5% wagering tax collected at the casino by the State of Illinois. Revenues from the admission fee are estimated at \$1,000,000 and wagering tax revenues are estimated at \$5,500,000 in fiscal year 2020. These estimates assume no change from the 2019 actual amount.

Gaming tax revenue also includes the proceeds of video gaming estimated at \$450,000 and off-track betting estimated at \$81,600 taxes. This revenues have a moderate increase for 2020.



No gaming tax revenue has been allocated to the General Fund for 2020.

9. SIMPLIFIED TELECOMMUNICATIONS TAX **\$6,000,000**

Effective January 1, 2003, pursuant to a change in state law, the city's 5.0% utility tax on telecommunications was combined with its 1% telecommunications infrastructure maintenance fee. The resultant "simplified telecommunications tax" rate for Aurora is 6%. The city's 2020 projected revenue for the tax assumes no change from the 2019

CITY OF AURORA, ILLINOIS 2020 BUDGET

estimated actual amount. Telecommunications tax revenues have not grown significantly in recent years.

10. UTILITY TAX – ELECTRIC \$6,500,000

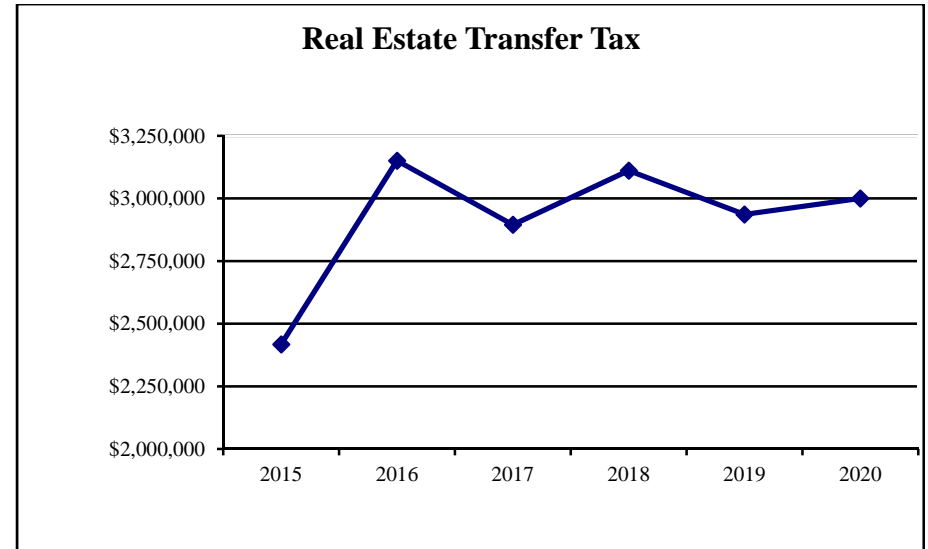
On April 1, 1998, the city imposed a utility tax on the use of electricity. Initially, the tax was based on 3% of the gross billings and was later changed to a kilowatt-hour equivalent to comply with deregulation laws. Rates range from 0.202 to 0.330 cents per kilowatt-hour depending on the level of consumption. Effective January 1, 2018, the city adjusted the utility tax rates from .3 to .61 cents per kilowatt-hour depending on the level of consumption.

11. UTILITY TAX – NATURAL GAS \$3,612,000

On April 1, 1998, the city imposed a tax of one cent per therm on the consumption of natural gas. Effective January 1, 2020, the city increased the tax to five cents per therm. This revenue source will generate an estimated \$3,612,000 in fiscal year 2020.

12. REAL ESTATE TRANSFER TAX \$3,000,000

The City of Aurora has a real estate transfer tax (RETT) imposed at a rate of \$3 per \$1,000 of the sale price of real property. Fiscal year 2018 actual revenue was \$3.1 million and 2019 actual revenue was \$2.9 million. The city saw an increase in the proceeds of this tax in 2016 due to the sale of foreclosed properties. However, the city is not projecting this revenue source to increase in 2020 because, in general, property values have not yet fully rebounded to pre-recession levels.



13. LICENSES & PERMITS \$7,954,325

The city collects a variety of license and permit fees. Building permit fees account for a significant portion of this revenue classification. In fiscal year 2020, building permit fees are projected to be \$5,000,000. Revenue from oversize/weight permits for trucks are estimated at \$80,000. In addition, contractor licensing fees are estimated at \$245,000 and liquor license fees are estimated at \$350,000.

With respect to the building permit fee revenue projections, the city is expecting economic development to increase in 2020. Therefore, building permit revenue in 2020 is budgeted to be \$5,000,000.

**CITY OF AURORA, ILLINOIS
2020 BUDGET**

14. GRANTS **\$12,917,274**

The city is a recipient of a variety of grants. The city has been receiving Community Development Block Grant (CDBG) funding for 46 years. CDBG grant revenue is estimated to be \$1,400,000 for 2020.

Other significant grants that the city expects to receive in 2020 include a federal grant for the HOME Program (\$619,300). In addition Property Standards will receive \$431,300 for the abandon and blight property programs. Emergency Management will be receiving a FEMA grant in the amount \$352,600. This grant is the final year of a multi-year grant award. The city also expects to receive Motor Fuel Tax for street and bridge reconstruction and repairs in the amount of \$3.9 million.

15. ENTERPRISE FUND REVENUES **\$46,431,080**

The City of Aurora has five enterprise funds: the Airport Fund, the Water & Sewer Fund, the Motor Vehicle Parking System Fund, the Transit Centers Fund, and the Golf Operations Fund.

Airport Fund operating revenues (excluding investment income) are projected at \$2,624,750 for fiscal year 2020. This revenue is primarily from rents and fuel flowage fees. In 2020 the Airport will receive \$1.4 million in grant funding for pavement reconstruction.

Water & Sewer Fund revenues derived from the operation of the water and sanitary sewer system are projected at \$39,241,730 for fiscal year 2020. These revenues consist of water and sewer service billings, meter sales charges, and other miscellaneous fees. Effective July 1, 2019, the city's water and sewer service rate was \$5.35 per 100 cubic feet of water

consumed. This rate is expected to increase by approximately 3% on July 1, 2020 to provide resources primarily for capital projects.

Motor Vehicle Parking System Fund operating revenues (excluding investment income) are estimated at \$1,157,300 in fiscal year 2020. The operating revenues will be derived from parking permit fees and parking fines. The projection considers a 2012 downtown parking plan that led to the removal of downtown parking meters.

Transit Centers Fund operating revenues (excluding investment income) are projected at \$2,212,900 for fiscal year 2020. Most of this will come from parking fees paid by commuters who park at two railroad stations located in the city.

Golf Operations Fund revenues are estimated at \$1,194,400 in fiscal year 2020 and assumes modest increases in the various types of greens fees.

16. INTERFUND TRANSFERS **\$9,311,400**

Interfund transfers will amount to \$9,311,400 in 2020. Of this amount, \$887,200 is accounted for by transfers from the Stormwater Management Fee Fund to the Bond & Interest Fund to permit the abatement of a large portion of the debt service component of the city's property tax levy. Routine transfers from the Gaming Tax Fund and Capital Improvements Fund to the ward projects funds totaling \$750,000 are also budgeted. (Interfund transfers are the only significant revenue source for the ward projects funds.)

**CITY OF AURORA, ILLINOIS
2020 BUDGET**

17. INVESTMENT INCOME **\$23,206,590**

The city receives investment income on interest bearing accounts and investments. The majority of investment income is received from Police Pension Fund and Firefighters' Pension Fund investments, and is estimated at \$21.5 million for 2020 based upon projected fund balances and expected rates of return. Interest income from the General Fund is projected at \$150,000. Water and Sewer Fund investment income is also estimated at \$20,000.

18. INTERNAL SERVICE FUND CHARGES **\$28,682,987**

The city has four internal service funds. The Equipment Services Fund is used to account for the cost of repairing and maintaining the city's vehicle fleet. Expenditures for equipment services operations are charged back to the operating departments and divisions that utilize central garage services. Internal service fund charges by the Equipment Services Fund will be \$5,267,987 in 2020. The Property and Casualty Insurance Fund is used to account for the city's property, general liability, and workers' compensation insurance programs. To support these programs, operating departments and funds will be charged a total of \$5,665,000 in 2020. The Employee Health Insurance Fund is used to account for the costs associated with providing healthcare to employees. The operating departments and funds will contribute \$15,400,000 to the fund for healthcare during 2020. Employees also contribute to the Employee Health Insurance Fund.

**19. POLICE AND FIREFIGHTERS' PENSION FUND
CONTRIBUTIONS** **\$31,222,100**

The city makes annual contributions to both the Police and Firefighters' Pension Funds based upon valuations developed by an actuary. For 2020, the city will make the full actuarially recommended contributions of \$17,658,100 and \$13,654,000 to these funds, respectively. The contributions will be made possible by a dedicated portion of the city's property tax levy and an allocation of personal property replacement taxes.

**20. RETIREE HEALTH INSURANCE TRUST FUND
CONTRIBUTIONS** **\$6,455,496**

The city makes annual contributions to the Retiree Health Insurance Trust Fund for costs associated with providing healthcare to retirees. For 2020, the city will make contributions of \$6,455,496. These contributions are comprised of 45% of the amount recommended by the city's actuary for governmental fund. Retirees also make contributions to the fund.

21. OTHER REVENUES **\$77,253,191**

This classification of revenues consists of sundry revenue sources. One of the larger revenues in this group is a stormwater management fee. In 1998, the City Council approved a surcharge on each water bill to pay for stormwater management projects in Aurora. Effective January 1, 2005, this fee increased from \$5.00 to \$6.90 bi-monthly to pay for a new series of projects. Based upon the number of water and sewer accounts

**CITY OF AURORA, ILLINOIS
2020 BUDGET**

projected for 2020, stormwater management fee revenues are estimated at \$2,640,000.

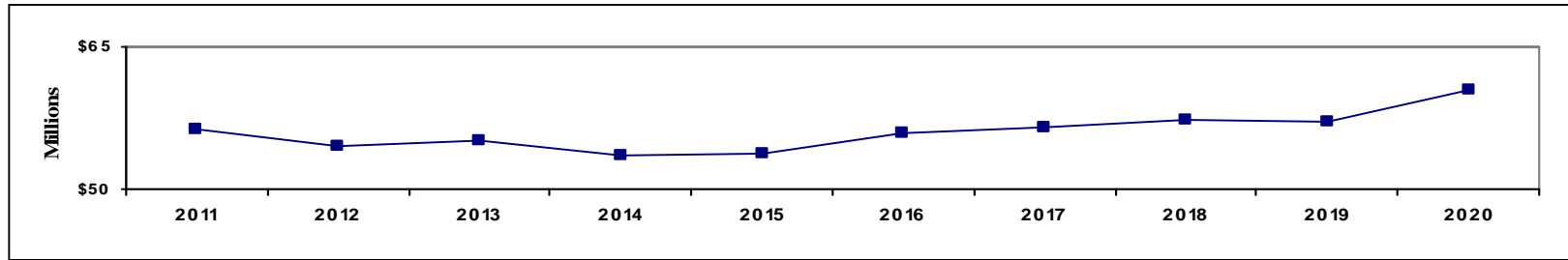
In addition, cable franchise fees are estimated at \$2,000,000 for 2020. This fee is remitted by the city's cable service provider. It is a 5% assessment on the provider's gross revenue.

In 2016, the city established a new revenue source: a municipal motor fuel tax (MMFT). The MMFT is imposed at a rate of 4¢ per gallon of motor fuel sold at retail. During 2020, the tax is expected to generate \$2.0 million in revenue. Proceeds of the tax are dedicated to the maintenance of neighborhood streets.

Ten-year trend information on the city's major revenue sources is provided on the next few pages.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

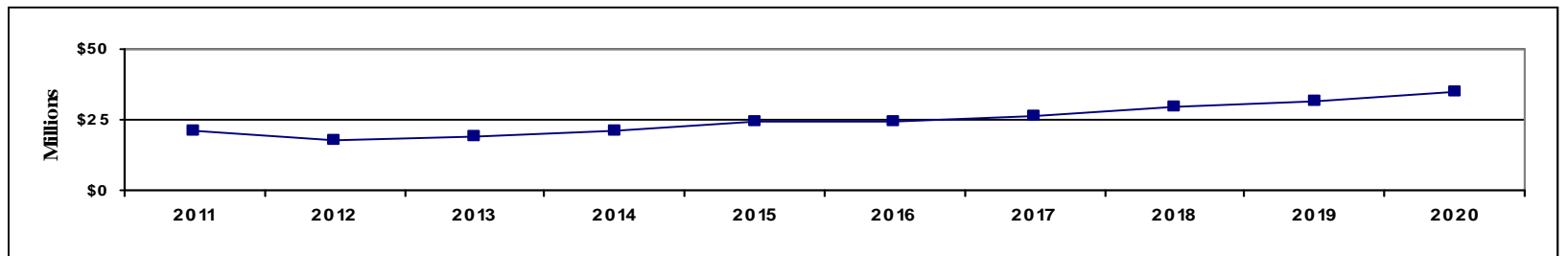
Property Tax Operations & Debt



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$56,232,475	\$54,467,608	\$55,190,192	\$53,489,054	\$53,806,620	\$55,847,539	\$56,494,106	\$57,275,775	\$57,022,550	\$60,509,350

Note: The amounts shown above exclude county road and bridge property taxes.

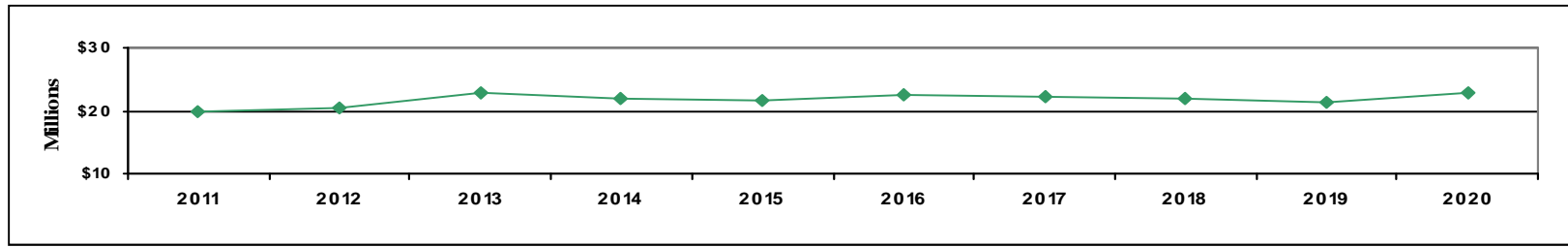
Property Tax Pensions



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$21,232,921	\$17,867,968	\$19,120,477	\$20,751,813	\$24,392,104	\$24,183,839	\$26,375,513	\$29,654,438	\$31,708,900	\$34,576,900

CITY OF AURORA, ILLINOIS
2020 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

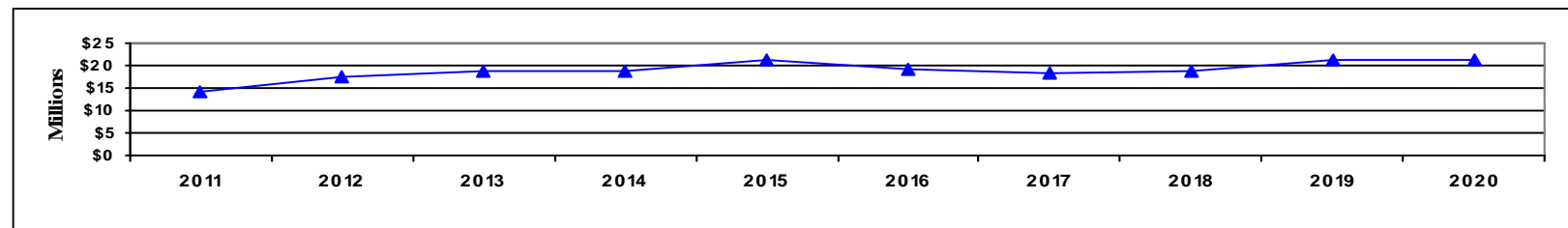
State-Shared Sales Tax



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$19,766,842	\$20,400,419	\$22,722,249	\$21,952,701	\$21,663,441	\$22,563,065	\$22,306,336	\$22,086,848	\$21,420,000	\$22,700,000

Note: The state-shared sales tax amounts do not include home-rule sales, local use, or auto rental taxes.

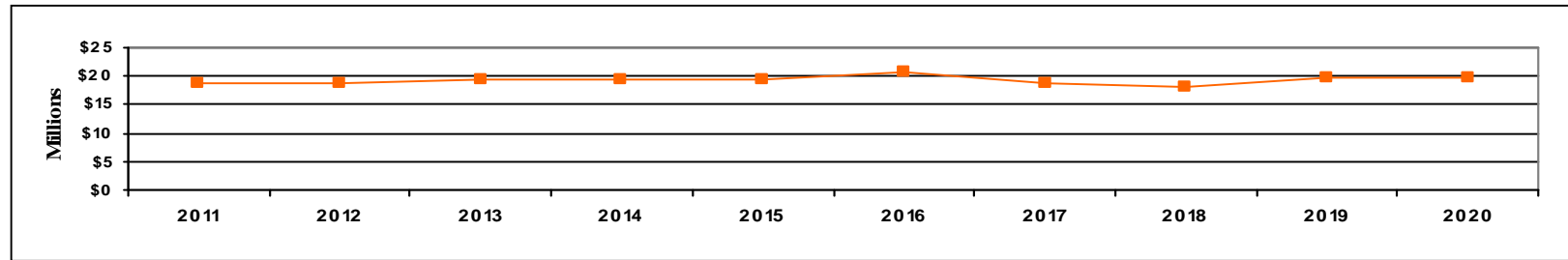
Income Tax



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$14,334,299	\$17,388,869	\$18,855,886	\$18,947,605	\$21,057,086	\$19,264,287	\$18,176,859	\$18,952,010	\$21,064,180	\$21,200,000

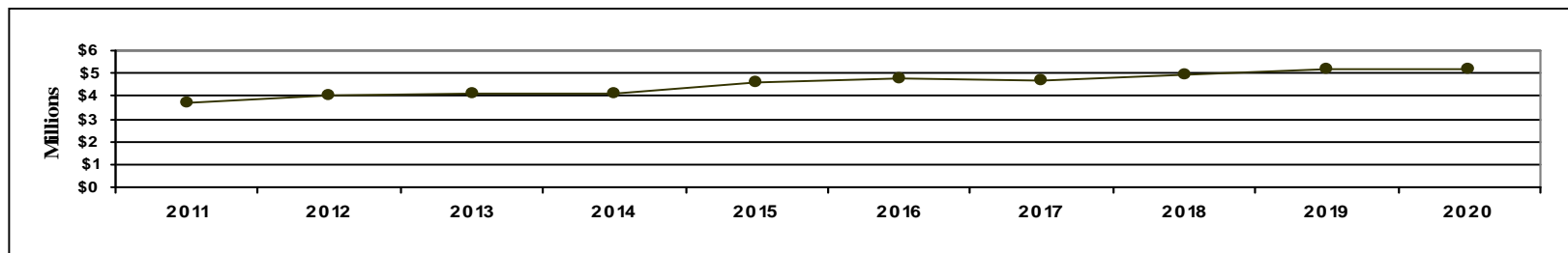
**CITY OF AURORA, ILLINOIS
2020 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

Home-Rule Sales Tax



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$18,641,584	\$18,841,729	\$19,295,817	\$19,285,653	\$19,526,474	\$20,662,897	\$18,898,888	\$19,182,952	\$19,800,000	\$19,625,000

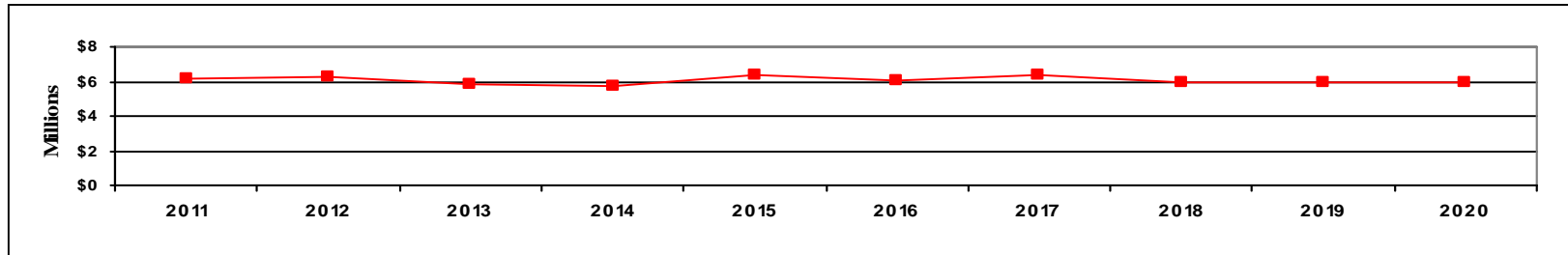
Food & Beverage Tax



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$3,713,124	\$3,996,521	\$4,072,652	\$4,148,533	\$4,594,188	\$4,787,827	\$4,712,241	\$4,967,826	\$5,159,348	\$5,150,000

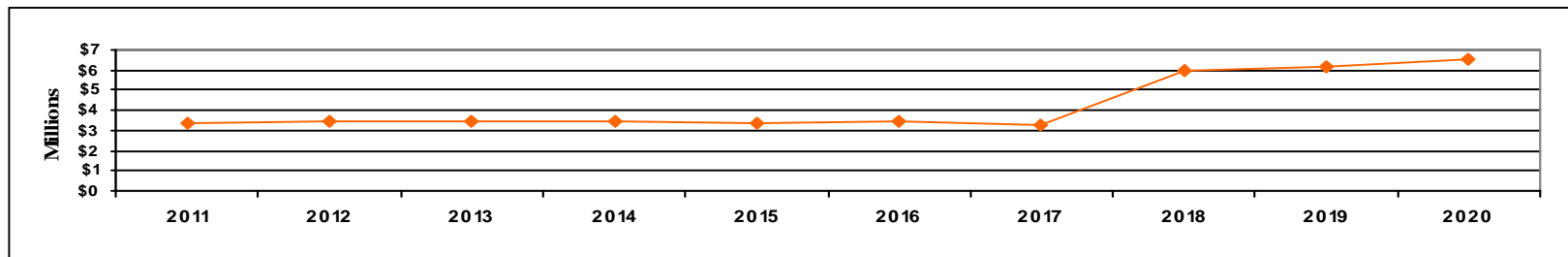
CITY OF AURORA, ILLINOIS
2020 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Telecommunications Tax



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$6,202,311	\$6,218,307	\$5,864,429	\$5,768,993	\$6,424,304	\$6,006,907	\$6,378,926	\$5,915,651	\$6,000,000	\$6,000,000

Electricity Use Tax

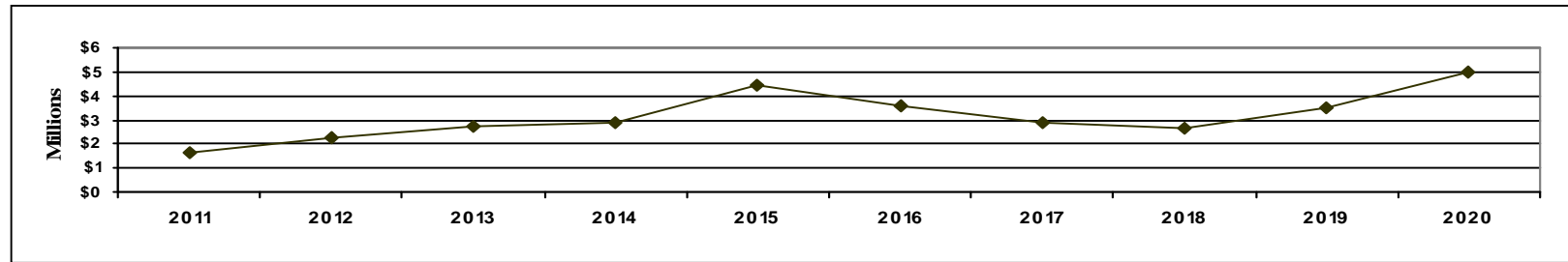


2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$3,380,119	\$3,419,400	\$3,414,078	\$3,420,699	\$3,373,805	\$3,455,619	\$3,305,042	\$5,953,969	\$6,173,158	\$6,500,000

Note: The increase in 2018 is due to a change tax assessed.

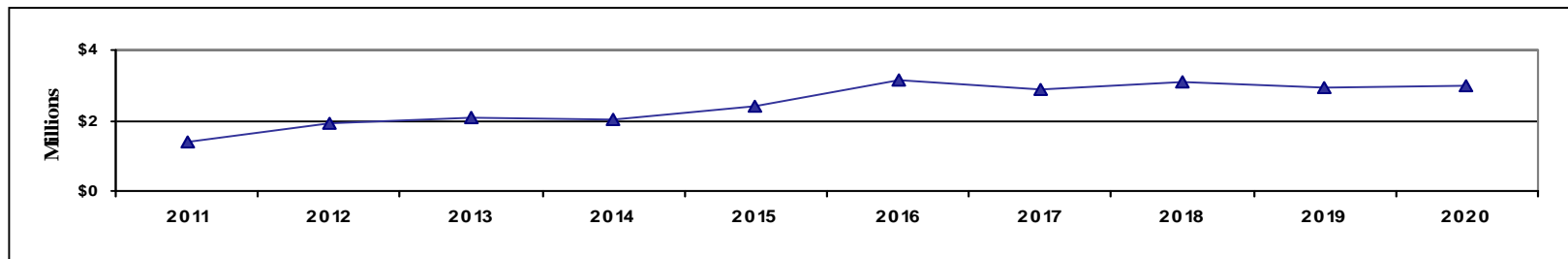
CITY OF AURORA, ILLINOIS
2020 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Building Permit Fees



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$1,645,492	\$2,243,039	\$2,733,935	\$2,871,393	\$4,471,783	\$3,565,058	\$2,919,598	\$2,613,277	\$3,525,811	\$5,000,000

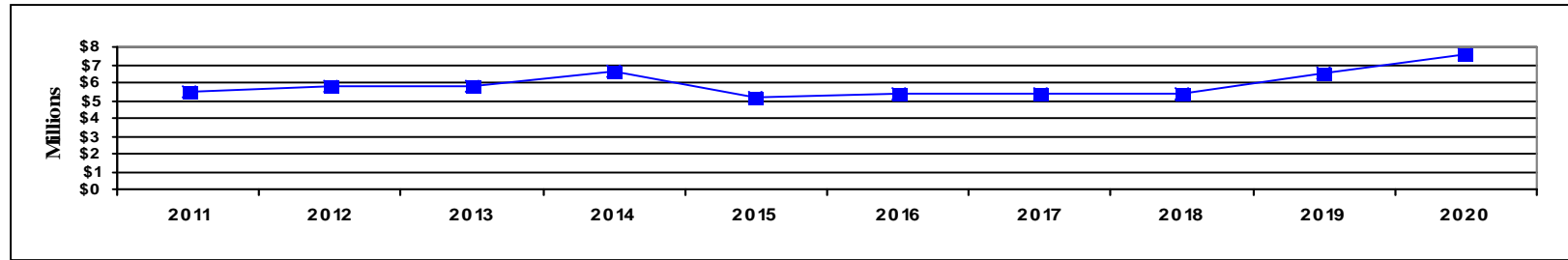
Real Estate Transfer Tax



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$1,397,448	\$1,924,758	\$2,103,915	\$2,038,240	\$2,417,624	\$3,150,985	\$2,894,935	\$3,111,140	\$2,936,290	\$3,000,000

CITY OF AURORA, ILLINOIS
2020 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

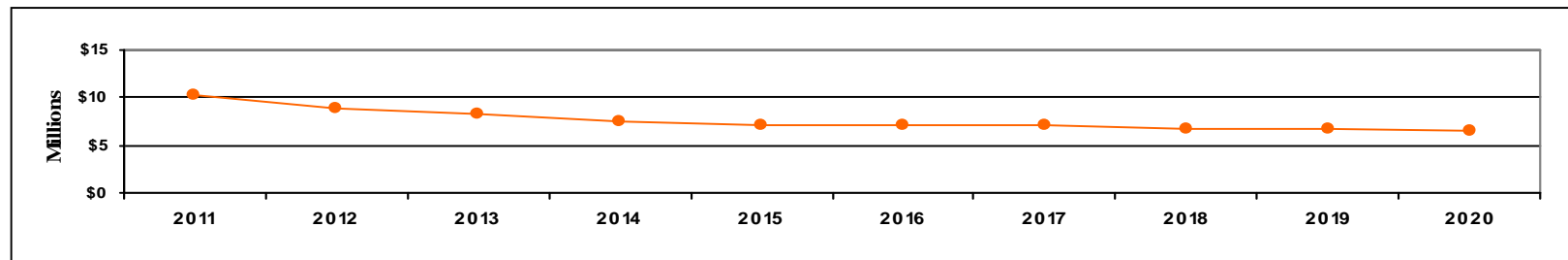
Motor Fuel Tax



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$5,506,911	\$5,782,775	\$5,836,967	\$6,612,816	\$5,118,367	\$5,319,142	\$5,323,238	\$5,337,243	\$6,559,871	\$7,540,000

Note: The motor fuel tax figures include a supplemental distribution for high-growth municipalities.

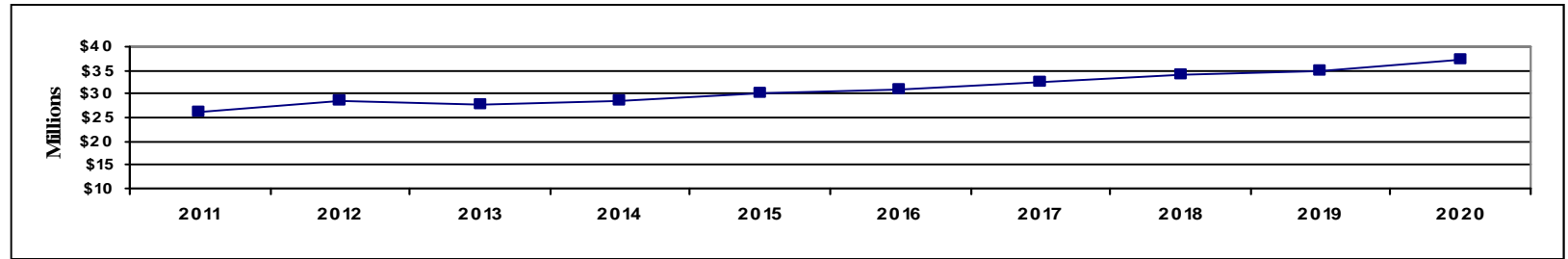
Gaming Tax



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$10,168,634	\$8,968,878	\$8,350,381	\$7,441,119	\$7,103,631	\$7,028,436	\$7,039,227	\$6,784,405	\$6,636,638	\$6,500,000

**CITY OF AURORA, ILLINOIS
2020 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

Water & Sewer Service Fees



2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
\$26,242,947	\$28,371,851	\$27,628,567	\$28,607,815	\$29,952,154	\$31,026,141	\$32,509,436	\$33,925,869	\$34,793,772	\$37,231,980

CITY OF AURORA, ILLINOIS
2020 BUDGET
MATRIX OF REVENUES ALLOCATED ACROSS MULTIPLE FUNDS
(2020 Budget Amounts Shown in Thousands)

Certain city tax revenues are recorded in multiple funds. This table lists those revenue and the specific funds to which they are credited.

Revenue Description	General Fund (101)	IMRF/ General Fund (101)	Sanitation Fund (208)	SHAPE Fund (255)	Capital Improvemt. Fund (340)	Bond & Interest Fund (401)	Airport Fund (504)	MVPS Fund (520)	Police Pension Fund (701)	Fire Pension Fund (702)	Library General Fund (210)	Library Debt Svc. Fund (410)	Total
Property Tax	41,788	4,005	-	-	-	4,000	-	-	17,263	13,309	13,495	1,226	95,086
Personal Property Replacement Tax	3,923	-	-	-	-	-	-	-	305	345	500	-	5,073
Home-Rule Sales Tax	13,105	-	-	3,820	2,240	-	-	460	-	-	-	-	19,625
Total	<u>58,816</u>	<u>4,005</u>	<u>-</u>	<u>3,820</u>	<u>2,240</u>	<u>4,000</u>	<u>-</u>	<u>460</u>	<u>17,568</u>	<u>13,654</u>	<u>13,995</u>	<u>1,226</u>	<u>119,784</u>

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2020

FUND NO.	FUND NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
101	GENERAL	176,649,428	163,068,023	181,510,501	181,598,001	194,520,877	13,010,376
120	EQUIPMENT SERVICES	5,112,859	3,969,070	4,784,800	4,784,800	5,272,487	487,687
203	MOTOR FUEL TAX	5,958,833	5,244,580	7,674,600	7,674,600	12,020,000	4,345,400
208	SANITATION	2,212,962	2,088,893	2,350,500	2,350,500	2,300,500	(50,000)
209	HOTEL-MOTEL TAX	558,707	499,314	494,000	494,000	494,000	-
210	LIBRARY	10,771,502	11,811,078	11,859,974	11,859,974	14,598,659	2,738,685
211	WIRELESS 911 SURCHARGE	1,338,815	464,721	1,303,000	1,303,000	2,315,000	1,012,000
212	MUNICIPAL MOTOR FUEL	2,027,888	1,850,588	2,000,000	2,000,000	2,000,000	-
213	HOME PROGRAM	627,537	33,569	676,000	2,246,900	619,300	(56,700)
214	EMERGENCY SOLUTIONS GRANT	491	9,277	122,700	136,300	-	(122,700)
215	GAMING TAX	7,495,563	17,152,009	7,295,800	7,340,800	7,227,400	(68,400)
217	ASSET FORFEITURES-STATE	49,280	32,835	-	-	-	-
218	ASSET SEIZURE	2,116	2,318	-	-	-	-
219	FOREIGN FIRE INSURANCE TAX	229,571	246,320	201,000	201,000	231,000	30,000
220	BLOCK GRANT INCOME	62,965	22,850	-	-	-	-
221	BLOCK GRANT	1,937,836	1,245,322	1,477,400	3,695,100	1,400,000	(77,400)
222	SECTION 108 LOAN	6,842	14,747	13,000	13,000	179,700	166,700
223	TIF #10 GALENA/BROADWAY	-	-	-	-	460,000	460,000
224	TIF #11 BENTON/RIVER	-	-	-	-	566,700	566,700
225	TIF #12 OGDEN/75TH	-	-	-	-	200,000	200,000
226	TIF #13 RIVER/GALENA	-	-	-	-	1,175,000	1,175,000
231	TIF #1-DOWNTOWN	1,582,960	1,669,852	1,528,600	1,528,600	1,528,600	-
233	TIF #3-RIVERCITY	4,548,123	1,347,889	1,370,500	1,370,500	1,294,200	(76,300)
234	TIF #4-BELL GALE	53,173	58,051	53,000	53,000	53,000	-
235	TIF #5-WEST RIVER AREA	287,800	271,352	148,100	148,100	516,000	367,900
236	TIF #6-EAST RIVER AREA	5,348,495	1,013,354	1,025,900	1,025,900	1,042,960	17,060
237	TIF #7-WEST FARNSWORTH AREA	299,286	331,899	1,205,000	1,205,000	223,000	(982,000)
238	TIF #8-EAST FARNSWORTH AREA	2,112,058	2,284,967	2,010,000	2,010,000	2,180,000	170,000
239	TIF #9 STOLP ISLAND	-	34	-	2,000,000	3,837,600	3,837,600
251	SSA #14-SULLIVAN	671	773	20,000	20,000	20,000	-
255	SHAPE	3,901,886	2,510,288	4,755,000	4,755,000	6,455,000	1,700,000

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2020

FUND NO.	FUND NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
256	EQUITABLE SHARING-JUSTICE	519,021	157,130	-	-	-	-
257	EQUITABLE SHARING-TREASURY	10,858	308,261	-	-	-	-
262	SSA #24-EAGLE POINT	40,800	40,743	50,000	50,000	50,000	-
266	SSA ONE-DOWNTOWN	318,260	222,336	290,000	290,000	290,000	-
275	SSA #34-OSWEGO	425,767	428,351	431,100	431,100	431,100	-
276	SSA #44-BLACKBERRY TRAIL	25,026	26,293	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,800,848	2,619,649	2,615,000	2,615,000	2,655,000	40,000
281	LONG-TERM CONTROL PLAN FEE	2,667,252	2,194,267	2,235,000	2,235,000	2,250,000	15,000
310	LIBRARY C.P./TECHNOLOGY	44,391	43,082	32,000	32,000	32,000	-
311	WARD #1 PROJECTS	96,373	91,425	87,900	87,900	87,900	-
312	WARD #2 PROJECTS	83,232	79,857	78,000	78,000	78,000	-
313	WARD #3 PROJECTS	81,491	73,510	75,000	75,000	75,000	-
314	WARD #4 PROJECTS	98,743	95,800	93,300	93,300	91,500	(1,800)
315	WARD #5 PROJECTS	82,442	78,058	75,000	75,000	75,000	-
316	WARD #6 PROJECTS	94,353	137,243	87,550	87,550	87,550	-
317	WARD #7 PROJECTS	77,972	72,055	76,125	76,125	75,000	(1,125)
318	WARD #8 PROJECTS	86,146	76,479	75,000	75,000	75,000	-
319	WARD #9 PROJECTS	89,616	91,984	75,000	75,000	75,000	-
320	WARD #10 PROJECTS	77,957	71,568	75,000	75,000	75,000	-
340	CAPITAL IMPROVEMENTS	2,709,369	2,871,871	8,754,000	9,287,800	25,874,000	17,120,000
342	2008B TIF BOND PROJECT (TIF #3)	20,499	19,430	1,000	1,000	1,000	-
345	KANE/DUPAGE FIRE IMPACT FEE	103,204	125,320	62,000	62,000	116,000	54,000
346	KENDALL/WILL FIRE IMPACT FEE	17,027	33,600	2,000	2,000	2,000	-
347	PUBLIC WORKS IMPACT FEE	12,904	8,767	1,000	1,000	1,000	-
353	2017 GO BOND PROJECT	1,407,969	308,722	-	-	400,000	400,000
401	BOND & INTEREST	11,884,478	10,776,910	11,492,300	11,492,300	11,485,800	(6,500)
410	LIBRARY BOND & INTEREST	1,259,433	1,243,751	1,231,050	1,231,050	1,227,850	(3,200)
504	AIRPORT	1,537,394	951,342	3,000,760	3,000,760	2,625,750	(375,010)
510	WATER & SEWER	37,541,209	35,781,547	42,967,000	42,967,000	39,261,730	(3,705,270)

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2020

FUND NO.	FUND NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
520	MOTOR VEHICLE PARKING	868,998	871,975	1,053,300	1,053,300	1,160,300	107,000
530	TRANSIT CENTERS	2,355,291	1,837,846	2,003,900	2,003,900	2,214,900	211,000
550	GOLF OPERATIONS	6,400,099	1,145,206	1,156,900	1,156,900	1,194,400	37,500
601	PROP & CASUALTY INSURANCE	8,095,496	6,219,994	6,136,000	6,136,000	5,705,000	(431,000)
602	EMPLOYEE HEALTH INSURANCE	19,902,177	17,162,026	19,051,245	19,051,245	19,415,607	364,362
603	EMPLOYEE COMP BENEFITS	3,092,447	1,984,059	2,000,000	2,000,000	2,500,000	500,000
701	POLICE PENSION	11,162,525	36,191,396	30,451,200	30,451,200	32,868,100	2,416,900
702	FIREFIGHTERS' PENSION	8,439,278	26,914,486	23,792,200	23,792,200	25,454,000	1,661,800
704	RETIREE HEALTH INS TRUST	8,791,204	8,681,363	10,979,263	10,979,263	11,277,223	297,960
TOTAL		<u><u>366,499,196</u></u>	<u><u>377,281,675</u></u>	<u><u>404,499,068</u></u>	<u><u>410,967,568</u></u>	<u><u>452,052,293</u></u>	<u><u>47,553,225</u></u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	42,357,690	41,813,990	41,788,000	41,788,000	41,788,000	-
TAX-RE CURRENT-PENSION	29,650,831	31,024,572	31,008,900	31,008,900	34,576,900	3,568,000
TAX-RE TIF REVENUE SURPLUS	187,243	-	100,000	100,000	100,000	-
TAX-REAL ESTATE-PRIOR YEAR	361	13,176	4,000	4,000	4,000	-
TAX-REAL ESTATE-PRIOR YEAR-PENSION	167	7,755	1,800	1,800	1,800	-
TAX-REAL ESTATE-R&B	709,085	721,697	586,000	586,000	586,000	-
TAX-SALES - STATE SHARED	22,086,848	14,990,085	21,420,000	21,420,000	22,700,000	1,280,000
TAX-LOCAL USE	5,813,379	4,048,976	5,714,000	5,714,000	6,700,000	986,000
TAX-AUTO RENTAL	49,617	36,735	50,000	50,000	50,000	-
TAX-SALES-HOME RULE	12,871,463	9,793,609	14,950,000	14,950,000	13,105,000	(1,845,000)
TAX-FOOD & BEVERAGE	4,986,066	4,462,930	5,015,000	5,015,000	5,165,000	150,000
TAX-LIQUOR	1,039,846	926,213	1,148,000	1,148,000	1,148,000	-
TAX-CANNABIS	-	-	-	-	500,000	500,000
TAXES-P.P.R.-TOWNSHIP	86,593	88,140	93,000	93,000	93,000	-
TAXES-UTILITY-ELECTRICITY						
TAX-COMED	5,953,969	4,743,437	6,500,000	6,500,000	6,500,000	-
ELECTRICITY TAX REBATE	(90,268)	(104,529)	(85,000)	(85,000)	(85,000)	-
TOTAL TAXES-UTILITY-ELECTRICITY	5,863,701	4,638,908	6,415,000	6,415,000	6,415,000	-
TAXES-UTILITY-NATURAL GAS						
TAX-NICOR	1,674,290	2,028,790	2,212,000	2,212,000	3,612,000	1,400,000
NATURAL GAS TAX REBATE	(79,518)	(78,096)	(150,000)	(150,000)	(150,000)	-
TOTAL TAXES-UTILITY-NATURAL GAS	1,594,772	1,950,694	2,062,000	2,062,000	3,462,000	1,400,000

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAXES-TELECOMMUNICATIONS	5,915,651	3,413,813	6,000,000	6,000,000	6,000,000	-
TAXES-SHARED						
TAXES-INCOME	18,952,010	19,768,489	18,800,000	18,800,000	21,200,000	2,400,000
TAXES-PP REPLACEMENT	3,442,110	3,999,204	2,830,000	2,830,000	3,923,000	1,093,000
TOTAL TAXES-SHARED	22,394,120	23,767,693	21,630,000	21,630,000	25,123,000	3,493,000
LICENSES & PERMITS						
ALCOHOLIC BEVERAGES	355,331	364,923	340,000	340,000	350,000	10,000
GENERAL LICENSES/PERMITS	1,611,898	1,455,757	1,709,300	1,709,300	1,426,100	(283,200)
LICENSE-PROFESS-OCCUPATION	559,520	580,420	471,000	471,000	534,700	63,700
BUILDING PERMITS & FEES	3,150,948	3,919,246	3,679,100	3,679,100	5,599,425	1,920,325
LICENSES-MOTOR VEHICLE	45	30	100	100	100	-
TOTAL LICENSES & PERMITS	5,677,742	6,320,376	6,199,500	6,199,500	7,910,325	1,710,825

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
GRANTS	931,061	376,745	2,451,000	2,538,500	2,227,400	(223,600)
CHARGES FOR SERVICES						
FEES-ZONING & SUBDIVISION	49,330	50,491	42,600	42,600	50,600	8,000
FEES-PUBLIC WORKS	534,693	503,532	238,200	238,200	302,200	64,000
FEES-IT	52,730	52,314	43,900	43,900	43,900	-
COMMISSIONS	45	5	400	400	-	(400)
CLAIMS	723,029	427,916	518,100	518,100	3,513,550	2,995,450
OTHER REVENUES	91,449	93,010	74,950	74,950	88,950	14,000
FEES-POLICE SERVICES	1,022,415	1,240,173	964,800	964,800	1,096,100	131,300
FEES-FIRE SERVICES	3,468,259	3,322,437	3,450,800	3,450,800	3,717,100	266,300
OTHER SERVICES	44,334	24,998	58,000	58,000	58,000	-
FEES-ANIMAL CONTROL	100,497	107,693	110,800	110,800	114,000	3,200
FEES-OTHER	52,666	32,466	53,000	53,000	53,000	-
FEES-PUBLIC ART	-	-	800	800	-	(800)
FEES-CIVIC ACTIVITY	19,759	44,147	76,000	76,000	65,500	(10,500)
FEES-YOUTH ACTIVITIES	6,320	5,375	6,000	6,000	6,300	300
FEES-CABLE ACCESS	2,061,265	1,514,761	2,225,000	2,225,000	2,062,000	(163,000)
TOTAL CHARGES FOR SERVICES	8,226,791	7,419,318	7,863,350	7,863,350	11,171,200	3,307,850

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
FINES						
COURT	866,879	862,888	808,850	808,850	831,051	22,201
AUTO SEIZURE	354,393	427,256	278,000	278,000	301,000	23,000
NOISE ORDINANCE	69,320	88,487	35,000	35,000	50,000	15,000
HOUSING CODE	171,187	131,235	200,000	200,000	200,000	-
LICENSEE FINES	-	550	8,000	8,000	-	(8,000)
PEACE OFFICER	80,705	87,764	70,500	70,500	68,600	(1,900)
BUILDING PERMIT FINES	2,500	33	-	-	-	-
REDLIGHT CAMERAS	2,333,101	2,338,954	2,250,000	2,250,000	2,250,000	-
ANIMAL ORDINANCE	77,138	61,832	80,000	80,000	80,000	-
TOTAL FINES	3,955,223	3,998,999	3,730,350	3,730,350	3,780,651	50,301
INVESTMENT INCOME	508,942	426,033	150,600	150,600	150,600	-
OTHER REVENUES						
DONATIONS	4,837	11,874	2,200	2,200	7,200	5,000
RENTS AND ROYALTIES	118,264	100,053	126,801	126,801	154,801	28,000
SALE OF ASSETS	119,135	57,313	101,000	101,000	101,000	-
TOTAL OTHER REVENUES	242,236	169,240	230,001	230,001	263,001	33,000
INTERFUND TRANSFERS IN						
MOTOR FUEL TAX	-	-	-	-	500,000	500,000
WIRELESS 911 SURCHARGE	1,500,000	916,663	1,000,000	1,000,000	1,000,000	-
WATER & SEWER	-	1,741,663	1,900,000	1,900,000	-	(1,900,000)
TOTAL INTERFUND TRANSFERS IN	1,500,000	2,658,326	2,900,000	2,900,000	1,500,000	(1,400,000)
TOTAL GENERAL FUND	176,649,428	163,068,023	181,510,501	181,598,001	194,520,877	13,010,376

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

EQUIPMENT SERVICES FUND (FUND 120)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
RECOVERY OF COSTS	5,101,687	3,958,078	4,780,300	4,780,300	5,267,987	487,687
OTHER REVENUES	3,645	824	4,000	4,000	4,000	-
INVESTMENT INCOME	7,527	10,168	500	500	500	-
TOTAL EQUIPMENT SERVICES FUND	5,112,859	3,969,070	4,784,800	4,784,800	5,272,487	487,687

MOTOR FUEL TAX FUND (FUND 203)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
GRANTS	385,012	102,211	2,514,600	2,514,600	4,460,000	1,945,400
MOTOR FUEL TAXES						
TAXES-MOTOR FUEL	5,065,357	4,884,982	5,000,000	5,000,000	7,400,000	2,400,000
TAXES-MOTOR FUEL SUPPLEMENT	271,886	-	140,000	140,000	140,000	-
TOTAL MOTOR FUEL TAXES	5,337,243	4,884,982	5,140,000	5,140,000	7,540,000	2,400,000
INVESTMENT INCOME	236,578	257,387	20,000	20,000	20,000	-
TOTAL MOTOR FUEL TAX FUND	5,958,833	5,244,580	7,674,600	7,674,600	12,020,000	4,345,400

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

SANITATION FUND (FUND 208)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
REFUSE COLLECTION	2,205,669	2,081,063	2,350,000	2,350,000	2,300,000	(50,000)
INVESTMENT INCOME	<u>7,293</u>	<u>7,830</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>-</u>
TOTAL SANITATION FUND	<u>2,212,962</u>	<u>2,088,893</u>	<u>2,350,500</u>	<u>2,350,500</u>	<u>2,300,500</u>	<u>(50,000)</u>

HOTEL-MOTEL TAX FUND (FUND 209)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
HOTEL-MOTEL TAX	542,636	477,261	494,000	494,000	494,000	-
INVESTMENT INCOME	<u>16,071</u>	<u>22,053</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL HOTEL-MOTEL TAX FUND	<u>558,707</u>	<u>499,314</u>	<u>494,000</u>	<u>494,000</u>	<u>494,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

LIBRARY FUND (FUND 210)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	9,474,802	10,672,473	10,705,000	10,705,000	13,500,000	2,795,000
TAX-REAL ESTATE-PRIOR YEAR	68	2,570	-	-	-	-
TAXES-P.P. REPLACEMENT	500,000	705,742	500,000	500,000	500,000	-
GRANTS	362,131	24,030	289,974	289,974	250,774	(39,200)
FEES	101,050	102,005	99,800	99,800	107,000	7,200
FINES	48,122	37,473	50,000	50,000	1,000	(49,000)
HEALTH INSURANCE CONTRIBUTIONS	166,963	150,024	182,700	182,700	182,700	-
INVESTMENT INCOME	53,148	64,284	26,000	26,000	27,390	1,390
OTHER REVENUES	65,218	52,477	6,500	6,500	29,795	23,295
TOTAL LIBRARY FUND	<u>10,771,502</u>	<u>11,811,078</u>	<u>11,859,974</u>	<u>11,859,974</u>	<u>14,598,659</u>	<u>2,738,685</u>

WIRELESS 911 SURCHARGE FUND (FUND 211)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
SURCHARGE FEES	327,718	-	1,000,000	1,000,000	1,000,000	-
WIRELESS ETSB	878,765	314,519	288,000	288,000	1,300,000	1,012,000
RECOVERY OF COSTS	-	11,761	-	-	-	-
INVESTMENT INCOME	132,332	138,441	15,000	15,000	15,000	-
TOTAL WIRELESS 911 SURCHARGE FUND	<u>1,338,815</u>	<u>464,721</u>	<u>1,303,000</u>	<u>1,303,000</u>	<u>2,315,000</u>	<u>1,012,000</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

MUNICIPAL MOTOR FUEL TAX FUND (FUND 212)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
MUNICIPAL MOTOR FUEL TAX	2,016,109	1,830,687	2,000,000	2,000,000	2,000,000	-
INVESTMENT INCOME	11,779	19,901	-	-	-	-
TOTAL MUNICIPAL MOTOR FUEL TAX FUND	<u>2,027,888</u>	<u>1,850,588</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>-</u>

HOME PROGRAM FUND (FUND 213)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
GRANTS	622,954	31,402	676,000	2,246,900	619,300	(56,700)
INVESTMENT INCOME	4,583	2,167	-	-	-	-
TOTAL HOME PROGRAM FUND	<u>627,537</u>	<u>33,569</u>	<u>676,000</u>	<u>2,246,900</u>	<u>619,300</u>	<u>(56,700)</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

EMERGENCY SOLUTIONS GRANT FUND (FUND 214)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
GRANTS	-	8,775	122,700	136,300	-	(122,700)
INVESTMENT INCOME	491	502	-	-	-	-
TOTAL EMERGENCY SOLUTIONS GRANT FUND	491	9,277	122,700	136,300	-	(122,700)

GAMING TAX FUND (FUND 215)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAXES						
TAX-GAMING-WAGERING	5,846,023	4,740,043	5,800,000	5,800,000	5,500,000	(300,000)
TAX-GAMING-ADMISSIONS	938,382	678,030	1,000,000	1,000,000	1,000,000	-
TAX-GAMING-OTB	80,429	55,809	80,000	80,000	81,600	1,600
TAX-GAMING-VIDEO GAMING	425,301	395,559	250,000	250,000	450,000	200,000
TOTAL TAXES	7,290,135	5,869,441	7,130,000	7,130,000	7,031,600	(98,400)
GRANTS	123,365	152,734	109,000	154,000	114,000	5,000
LINE OF CREDIT	-	10,995,408	-	-	-	-
INVESTMENT INCOME	79,063	108,453	25,000	25,000	50,000	25,000
OTHER REVENUES	3,000	25,973	31,800	31,800	31,800	-
TOTAL GAMING TAX FUND	7,495,563	17,152,009	7,295,800	7,340,800	7,227,400	(68,400)

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

STATE ASSET FORFEITURES FUND (FUND 217)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
FORFEITED ASSET PROCEEDS	40,665	24,751	-	-	-	-
INVESTMENT INCOME	8,615	8,084	-	-	-	-
TOTAL STATE ASSET FORFEITURES FUND	49,280	32,835	-	-	-	-

ASSET SEIZURE FUND (FUND 218)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INVESTMENT INCOME	2,116	2,318	-	-	-	-
TOTAL ASSET SEIZURE FUND	2,116	2,318	-	-	-	-

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

FOREIGN FIRE INSURANCE TAX FUND (FUND 219)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
FOREIGN FIRE INSURANCE TAX	224,157	238,728	200,000	200,000	230,000	30,000
INVESTMENT INCOME	<u>5,414</u>	<u>7,592</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
TOTAL FOREIGN FIRE INSURANCE TAX FUND	<u>229,571</u>	<u>246,320</u>	<u>201,000</u>	<u>201,000</u>	<u>231,000</u>	<u>30,000</u>

BLOCK GRANT INCOME FUND (FUND 220)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
LOAN PAYMENT BGI	59,237	18,124	-	-	-	-
INVESTMENT INCOME	<u>3,728</u>	<u>4,726</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL BLOCK GRANT INCOME FUND	<u>62,965</u>	<u>22,850</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

BLOCK GRANT FUND (FUND 221)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
GRANTS	1,937,836	1,245,322	1,477,400	3,695,100	1,400,000	(77,400)
TOTAL BLOCK GRANT FUND	1,937,836	1,245,322	1,477,400	3,695,100	1,400,000	(77,400)

SECTION 108 LOAN FUND (FUND 222)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
BUSINESS LOAN REPAYMENTS	6,664	14,740	13,000	13,000	13,000	-
ART CENTRE LOAN REPAYMENT	-	-	-	-	166,700	166,700
GRANTS	-	-	-	-	-	-
INVESTMENT INCOME	178	7	-	-	-	-
TOTAL SECTION 108 LOAN FUND	6,842	14,747	13,000	13,000	179,700	166,700

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES
TIF #10 GALENA/BROADWAY FUND (FUND 223)**

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	-	-	-	-
OSNB LINE OF CREDIT	-	-	-	-	400,000	400,000
INVESTMENT INCOME	-	-	-	-	60,000	60,000
TOTAL TIF #10 - GALENA/BROADWAY FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>460,000</u>	<u>460,000</u>

TIF #11 - BENTON/RIVER FUND (FUND 224)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	-	-	-	-
FIFTH THIRD LOC	-	-	-	-	566,700	566,700
INVESTMENT INCOME	-	-	-	-	-	-
TOTAL TIF #11 - BENTON/RIVER FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>566,700</u>	<u>566,700</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES
TIF #12 OGDEN/75TH FUND (FUND 225)**

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	-	-	-	-
FIFTH THIRD LOC	-	-	-	-	200,000	200,000
INVESTMENT INCOME	-	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL TIF #12 - ODGEN/75TH FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>200,000</u>	<u>200,000</u>

TIF #13 - RIVER/GALENA FUND (FUND 226)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	-	-	-	-
FIFTH THIRD LOC	-	-	-	-	1,100,000	1,100,000
INVESTMENT INCOME	-	-	-	-	75,000	75,000
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL TIF #13 - RIVER/GALENA FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,175,000</u>	<u>1,175,000</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

TIF #1 - DOWNTOWN FUND (FUND 231)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	1,570,245	1,656,838	1,526,600	1,526,600	1,526,600	-
INVESTMENT INCOME	12,715	13,014	2,000	2,000	2,000	-
TOTAL TIF #1 - DOWNTOWN FUND	1,582,960	1,669,852	1,528,600	1,528,600	1,528,600	-

TIF #3 - RIVER CITY FUND (FUND 233)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	580,683	574,080	560,000	560,000	600,000	40,000
INVESTMENT INCOME	34,240	33,597	3,000	3,000	3,000	-
PROCEEDS-LONG TERM DEBT	3,130,000	-	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	803,200	740,212	807,500	807,500	691,200	(116,300)
TOTAL INTERFUND TRANSFERS IN	803,200	740,212	807,500	807,500	691,200	(116,300)
TOTAL TIF #3 - RIVER CITY FUND	4,548,123	1,347,889	1,370,500	1,370,500	1,294,200	(76,300)

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

TIF #4 - BELL GALE FUND (FUND 234)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	52,050	56,269	53,000	53,000	53,000	-
INVESTMENT INCOME	<u>1,123</u>	<u>1,782</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL TIF #4 - BELL GALE FUND	<u>53,173</u>	<u>58,051</u>	<u>53,000</u>	<u>53,000</u>	<u>53,000</u>	<u>-</u>

TIF #5 - WEST RIVER AREA FUND (FUND 235)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	203,121	258,900	143,100	143,100	146,000	2,900
INVESTMENT INCOME	9,679	12,452	5,000	5,000	5,000	-
GRANTS	-	-	-	-	365,000	365,000
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	<u>75,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL TIF #5 - WEST RIVER AREA FUND	<u>287,800</u>	<u>271,352</u>	<u>148,100</u>	<u>148,100</u>	<u>516,000</u>	<u>367,900</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

TIF #6 - EAST RIVER AREA FUND (FUND 236)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	279,715	308,843	273,000	273,000	278,460	5,460
INVESTMENT INCOME	16,880	18,023	4,000	4,000	4,000	-
GRANTS	-	-	-	-	76,000	76,000
PROCEEDS-LONG TERM DEBT	4,300,000	-	-	-	-	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	100,000	91,663	100,000	100,000	100,000	-
GAMING TAX FUND	651,900	594,825	648,900	648,900	584,500	(64,400)
TOTAL INTERFUND TRANSFERS IN	<u>751,900</u>	<u>686,488</u>	<u>748,900</u>	<u>748,900</u>	<u>684,500</u>	<u>(64,400)</u>
TOTAL TIF #6 - EAST RIVER AREA FUND	<u>5,348,495</u>	<u>1,013,354</u>	<u>1,025,900</u>	<u>1,025,900</u>	<u>1,042,960</u>	<u>17,060</u>

TIF #7- WEST FARNSWORTH AREA FUND (FUND 237)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	175,858	234,650	125,000	125,000	143,000	18,000
INVESTMENT INCOME	123,428	28,499	5,000	5,000	5,000	-
PROMISSORY NOTE	-	-	1,000,000	1,000,000	-	(1,000,000)
INTERFUND TRANSFERS IN						
GAMING TAX FUND	-	68,750	75,000	75,000	75,000	-
TOTAL INTERFUND TRANSFERS IN	<u>-</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL TIF# 7- WEST FARNSWORTH AREA FUND	<u>299,286</u>	<u>331,899</u>	<u>1,205,000</u>	<u>1,205,000</u>	<u>223,000</u>	<u>(982,000)</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

TIF #8- EAST FARNSWORTH AREA FUND (FUND 238)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	2,031,675	2,164,218	2,000,000	2,000,000	2,170,000	170,000
INVESTMENT INCOME	80,383	120,749	10,000	10,000	10,000	-
TOTAL TIF# 8- WEST FARNSWORTH AREA FUND	<u>2,112,058</u>	<u>2,284,967</u>	<u>2,010,000</u>	<u>2,010,000</u>	<u>2,180,000</u>	<u>170,000</u>

TIF #9 - STOLP ISLAND FUND (FUND 239)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	-	-	75,000	75,000
NOTE PMTS-ECONOMIC DEV. KEYSTONE	-	-	-	-	1,775,000	1,775,000
OTHER REVENUE	-	-	-	-	2,100	2,100
OSNB LINE CREDIT	-	-	-	-	1,900,000	1,900,000
INVESTMENT INCOME	-	34	-	-	85,500	85,500
INTERFUND TRANSFERS IN						
GOLF FUND	-	-	-	2,000,000	-	-
TOTAL INTERFUND TRANSFERS IN	-	-	-	<u>2,000,000</u>	-	-
TOTAL TIF # 9 STOLP ISLAND FUND	<u>-</u>	<u>34</u>	<u>-</u>	<u>2,000,000</u>	<u>3,837,600</u>	<u>3,837,600</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES
SSA #14 - SULLIVAN ROAD FUND (FUND 251)**

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	20,000	20,000	20,000	-
INVESTMENT INCOME	<u>671</u>	<u>773</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL SSA #14 - SULLIVAN ROAD FUND	<u>671</u>	<u>773</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>-</u>

SHAPE FUND (FUND 255)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-SALES/HOME RULE	3,876,348	2,489,345	3,800,000	3,800,000	3,820,000	20,000
GRANT	-	-	950,000	950,000	820,000	(130,000)
GENERAL OBLIGATION BOND PROCEEDS	-	-	-	-	1,800,000	1,800,000
INVESTMENT INCOME	<u>25,538</u>	<u>20,943</u>	<u>5,000</u>	<u>5,000</u>	<u>15,000</u>	<u>10,000</u>
TOTAL SHAPE FUND	<u>3,901,886</u>	<u>2,510,288</u>	<u>4,755,000</u>	<u>4,755,000</u>	<u>6,455,000</u>	<u>1,700,000</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES
EQUITABLE SHARING - JUSTICE FUND (FUND 256)**

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
FEDERAL ASSET FORFEITURES	480,223	119,971	-	-	-	-
INVESTMENT INCOME	38,798	37,159	-	-	-	-
TOTAL EQUITABLE SHARING- JUSTICE FUND	519,021	157,130	-	-	-	-

EQUITABLE SHARING - TREASURY FUND (FUND 257)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
FEDERAL ASSET FORFEITURES	-	292,604	-	-	-	-
INVESTMENT INCOME	10,858	15,657	-	-	-	-
TOTAL EQUITABLE SHARING-TREASURY FUND	10,858	308,261	-	-	-	-

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES
SSA #24 - EAGLE POINT FUND (FUND 262)**

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	40,369	40,141	50,000	50,000	50,000	-
INVESTMENT INCOME	431	602	-	-	-	-
TOTAL SSA #24 - EAGLE POINT FUND	40,800	40,743	50,000	50,000	50,000	-

SSA ONE - DOWNTOWN FUND (FUND 266)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	81,746	111,200	80,000	80,000	80,000	-
TIF SURPLUS	25,663	-	-	-	-	-
INVESTMENT INCOME	851	1,136	-	-	-	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	210,000	110,000	210,000	210,000	210,000	-
TOTAL INTERFUND TRANSFERS IN	210,000	110,000	210,000	210,000	210,000	-
TOTAL SSA ONE - DOWNTOWN FUND	318,260	222,336	290,000	290,000	290,000	-

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES
SSA #34 - OSWEGO FUND (FUND 275)**

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAXES-SSA	422,302	425,861	430,100	430,100	430,100	-
INVESTMENT INCOME	3,465	2,490	1,000	1,000	1,000	-
TOTAL SSA #34 - OSWEGO FUND	425,767	428,351	431,100	431,100	431,100	-

SSA #44 - BLACKBERRY TRAIL FUND (FUND 276)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	24,785	25,655	33,600	33,600	33,600	-
INVESTMENT INCOME	241	638	-	-	-	-
TOTAL SSA #44 - BLACKBERRY TRAIL FUND	25,026	26,293	33,600	33,600	33,600	-

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES
STORMWATER MANAGEMENT FEE FUND (FUND 280)**

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INVESTMENT INCOME	102,836	127,692	15,000	15,000	15,000	-
STORMWATER MANAGEMENT FEES	2,698,012	2,491,957	2,600,000	2,600,000	2,640,000	40,000
TOTAL STORMWATER MGMT FEE FUND	2,800,848	2,619,649	2,615,000	2,615,000	2,655,000	40,000

LONG-TERM CONTROL PLAN FEE FUND (FUND 281)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INVESTMENT INCOME	53,352	80,726	5,000	5,000	20,000	15,000
IEPA WATER LOAN	324,491	-	-	-	-	-
LONG-TERM CONTROL PLAN FEES	2,289,409	2,113,541	2,230,000	2,230,000	2,230,000	-
TOTAL LONG-TERM CONTROL PLAN FEE FUND	2,667,252	2,194,267	2,235,000	2,235,000	2,250,000	15,000

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES
LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)**

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
DONATIONS/GRANT	30,000	30,000	30,000	30,000	30,000	-
INVESTMENT INCOME	14,391	13,082	2,000	2,000	2,000	-
TOTAL LIBRARY C.P. & TECHNOLOGY FUND	44,391	43,082	32,000	32,000	32,000	-

WARD #1 PROJECTS FUND (FUND 311)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-SSA KANE-CURRENT	12,856	12,841	12,900	12,900	12,900	-
INVESTMENT INCOME	8,517	9,834	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
INTERFUND TRANSFERS IN	75,000	68,750	75,000	75,000	75,000	-
TOTAL WARD #1 PROJECTS FUND	96,373	91,425	87,900	87,900	87,900	-

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

WARD #2 PROJECTS FUND (FUND 312)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-SSA KANE-CURRENT	2,887	2,838	3,000	3,000	3,000	-
LOAN -REPAYMENT	-	2,000	-	-	-	-
INVESTMENT INCOME	5,345	6,269	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	75,000	68,750	75,000	75,000	75,000	-
TOTAL WARD #2 PROJECTS FUND	83,232	79,857	78,000	78,000	78,000	-

WARD #3 PROJECTS FUND (FUND 313)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INVESTMENT INCOME	6,491	4,760	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	75,000	68,750	75,000	75,000	75,000	-
TOTAL WARD #3 PROJECTS FUND	81,491	73,510	75,000	75,000	75,000	-

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

WARD #4 PROJECTS FUND (FUND 314)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-SSA KANE-CURRENT	17,317	18,300	18,300	18,300	16,500	(1,800)
INVESTMENT INCOME	6,426	8,750	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #4 PROJECTS FUND	<u>98,743</u>	<u>95,800</u>	<u>93,300</u>	<u>93,300</u>	<u>91,500</u>	<u>(1,800)</u>

WARD #5 PROJECTS FUND (FUND 315)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INVESTMENT INCOME	7,442	9,308	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #5 PROJECTS FUND	<u>82,442</u>	<u>78,058</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

WARD #6 PROJECTS FUND (FUND 316)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-SSA KANE-CURRENT	11,896	11,656	11,850	11,850	11,850	-
INVESTMENT INCOME	7,073	6,837	-	-	-	-
ILLINOIS DCEO GRANT	-	50,000	-	-	-	-
OTHER REVENUES	384		700	700	700	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #6 PROJECTS FUND	<u>94,353</u>	<u>137,243</u>	<u>87,550</u>	<u>87,550</u>	<u>87,550</u>	<u>-</u>

WARD #7 PROJECTS FUND (FUND 317)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-SSA KANE-CURRENT	1,125	1,221	1,125	1,125	-	(1,125)
INVESTMENT INCOME	1,847	2,084	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #7 PROJECTS FUND	<u>77,972</u>	<u>72,055</u>	<u>76,125</u>	<u>76,125</u>	<u>75,000</u>	<u>(1,125)</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

WARD #8 PROJECTS FUND (FUND 318)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INVESTMENT INCOME	8,046	7,729	-	-	-	-
OTHER REVENUES	3,100	-	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #8 PROJECTS FUND	<u>86,146</u>	<u>76,479</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

WARD #9 PROJECTS FUND (FUND 319)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INVESTMENT INCOME	13,316	16,059	-	-	-	-
DONATIONS-UNRESTRICTED	1,300	4,550	-	-	-	-
OTHER REVENUES	-	2,625	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #9 PROJECTS FUND	<u>89,616</u>	<u>91,984</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

WARD #10 PROJECTS FUND (FUND 320)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INVESTMENT INCOME	2,207	2,818	-	-	-	-
OTHER REVENUES	750	-	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #10 PROJECTS FUND	<u>77,957</u>	<u>71,568</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES
CAPITAL IMPROVEMENTS FUND (FUND 340)**

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-SSA KANE-CURRENT	25,111	-	-	-	-	-
TAX-SALES-HOME RULE	1,987,871	262,036	400,000	400,000	2,240,000	1,840,000
LICENSES-ANIMAL	26,007	23,932	44,000	44,000	44,000	-
LOAN REPAYMENTS	56,735	13,910	-	-	-	-
INVESTMENT INCOME	222,518	222,236	40,000	40,000	40,000	-
GRANTS	231,974	148,237	20,000	253,800	150,000	130,000
OTHER REVENUES	159,153	1,520	3,050,000	3,050,000	22,350,000	19,300,000
INTERFUND TRANSFERS IN						
WATER & SEWER FUND	-	-	2,800,000	2,800,000	-	(2,800,000)
GOLF FUND	-	2,200,000	2,400,000	2,700,000	-	(2,400,000)
PROPERTY & CASUALTY FUND	-	-	-	-	1,050,000	1,050,000
TOTAL INTERFUND TRANSFERS IN	<u>-</u>	<u>2,200,000</u>	<u>5,200,000</u>	<u>5,500,000</u>	<u>1,050,000</u>	<u>(4,150,000)</u>
TOTAL CAPITAL IMPROVEMENTS FUND	<u>2,709,369</u>	<u>2,871,871</u>	<u>8,754,000</u>	<u>9,287,800</u>	<u>25,874,000</u>	<u>17,120,000</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

2008B TIF BOND PROJECT FUND (FUND 342)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INVESTMENT INCOME	20,499	19,430	1,000	1,000	1,000	-
TOTAL 2008B TIF BOND PROJECT FUND	20,499	19,430	1,000	1,000	1,000	-

KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
FIRE IMPACT FEES	94,802	120,603	60,000	60,000	110,000	50,000
INVESTMENT INCOME	8,402	4,717	2,000	2,000	6,000	4,000
TOTAL KANE/DUPAGE FIRE IMPACT FEE	103,204	125,320	62,000	62,000	116,000	54,000

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
FIRE IMPACT FEES	750	25,789	-	-	-	-
INVESTMENT INCOME	16,277	7,811	2,000	2,000	2,000	-
TOTAL KENDALL/WILL FIRE IMPACT FEE	17,027	33,600	2,000	2,000	2,000	-

PUBLIC WORKS IMPACT FEE FUND (FUND 347)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
STREET MAINTENANCE IMPACT FEES	10,146	5,448	-	-	-	-
INVESTMENT INCOME	2,758	3,319	1,000	1,000	1,000	-
TOTAL PUBLIC WORKS IMPACT FEE	12,904	8,767	1,000	1,000	1,000	-

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

2017 GO BOND PROJECT FUND (FUND 353)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
GRANT	1,229,530	180,682	-	-	400,000	400,000
INVESTMENT INCOME	178,439	128,040	-	-	-	-
TOTAL 2017 GO BOND PROJECT FUND	<u>1,407,969</u>	<u>308,722</u>	<u>-</u>	<u>-</u>	<u>400,000</u>	<u>400,000</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

BOND & INTEREST FUND (FUND 401)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	4,037,671	4,022,715	4,000,000	4,000,000	4,000,000	-
TAX-REAL ESTATE-PRIOR YR	35	1,264	-	-	-	-
TAX-REAL ESTATE TRANSFER	3,104,624	2,633,578	3,000,000	3,000,000	3,000,000	-
INVESTMENT INCOME	96,108	74,001	5,000	5,000	5,000	-
OTHER REVENUES	160,790	71,239	151,900	151,900	130,100	(21,800)
INTERFUND TRANSFERS IN						
GAMING TAX FUND	1,000,000	916,663	1,000,000	1,000,000	1,000,000	-
STORMWATER MANAGEMENT FEE FUND	878,700	805,662	878,900	878,900	887,200	8,300
SHAPE FUND	2,476,800	2,251,788	2,456,500	2,456,500	2,463,500	7,000
TOTAL INTERFUND TRANSFERS IN	4,355,500	3,974,113	4,335,400	4,335,400	4,350,700	15,300
GRANTS	129,750	-	-	-	-	-
TOTAL BOND & INTEREST FUND	11,884,478	10,776,910	11,492,300	11,492,300	11,485,800	(6,500)

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

LIBRARY BOND & INTEREST FUND (FUND 410)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-REAL ESTATE-CURRENT	1,249,828	1,237,484	1,229,550	1,229,550	1,226,350	(3,200)
TAX-REAL ESTATE-PRIOR YR	11	396	-	-	-	-
INVESTMENT INCOME	9,594	5,871	1,500	1,500	1,500	-
TOTAL LIBRARY BOND & INTEREST FUND	<u>1,259,433</u>	<u>1,243,751</u>	<u>1,231,050</u>	<u>1,231,050</u>	<u>1,227,850</u>	<u>(3,200)</u>

AIRPORT FUND (FUND 504)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-SALES-HOME RULE	347,877	229,282	350,000	350,000	-	(350,000)
VEHICLE-LICENSED	(180,000)	-	-	-	-	-
LAND & BUILDING	403,163	-	-	-	-	-
FUEL TAXES	41,414	54,948	50,000	50,000	50,000	-
GRANT	181,253	14,419	1,846,200	1,846,200	1,822,490	(23,710)
RENTS	715,062	629,932	753,560	753,560	752,260	(1,300)
RECOVERY OF COSTS	13,769	1,532	-	-	-	-
INVESTMENT INCOME	14,856	21,229	1,000	1,000	1,000	-
TOTAL AIRPORT FUND	<u>1,537,394</u>	<u>951,342</u>	<u>3,000,760</u>	<u>3,000,760</u>	<u>2,625,750</u>	<u>(375,010)</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

WATER & SEWER FUND (FUND 510)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
WATER & SEWER FEES	34,932,742	32,996,042	35,725,000	35,725,000	37,921,980	2,196,980
FINES	6,325	3,333	5,300	5,300	5,200	(100)
INVESTMENT INCOME	196,627	259,408	32,500	32,500	100,000	67,500
RENTS	254,581	240,066	230,000	230,000	260,750	30,750
PERMITS & FEES	513,988	291,140	426,000	426,000	426,000	-
SALE OF MATERIALS	79,875	73,935	85,000	85,000	70,000	(15,000)
FEES-PUBLIC WORKS	34,234	40,759	19,600	19,600	34,000	14,400
FEES-DRAINAGE	20,919	18,741	5,000	5,000	5,000	-
OTHER REVENUES	231,241	461,482	438,600	438,600	438,800	200
SALE OF ASSETS	590,215	4,724	6,000,000	6,000,000	-	(6,000,000)
DEVELOPER CONTRIBUTIONS	-	-	-	-	-	-
CONTRIBUTED CAPITAL FROM OTHER CITY FUNDS	680,462	1,391,917	-	-	-	-
TOTAL WATER & SEWER FUND	<u>37,541,209</u>	<u>35,781,547</u>	<u>42,967,000</u>	<u>42,967,000</u>	<u>39,261,730</u>	<u>(3,705,270)</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

MOTOR VEHICLE PARKING SYSTEM FUND (FUND 520)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
TAX-SALES-HOME RULE	99,394	196,527	300,000	300,000	460,000	160,000
METER FEES	1,916	1,887	1,000	1,000	1,000	-
PERMIT FEES	202,832	174,979	180,000	180,000	180,000	-
FINES	353,749	292,936	434,800	434,800	329,300	(105,500)
INVESTMENT INCOME	9,410	3,884	3,000	3,000	3,000	-
RENTS	40,566	33,797	24,500	24,500	25,000	500
OTHER REVENUES	161,131	167,965	110,000	110,000	162,000	52,000
TOTAL MOTOR VEHICLE PARKING FUND	868,998	871,975	1,053,300	1,053,300	1,160,300	107,000

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

TRANSIT CENTERS FUND (FUND 530)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
NON-PROGRAM						
CONTRIBUTED CAPITAL	15,040	-	-	-	-	-
VEHICLE	-	(17,960)	-	-	-	-
INVESTMENT INCOME	14,060	11,603	2,000	2,000	2,000	-
TOTAL NON-PROGRAM	29,100	(6,357)	2,000	2,000	2,000	-
ROUTE 25 STATION						
PARKING FEES	742,672	589,488	670,200	670,200	742,200	72,000
FINES	26,567	16,462	25,000	25,000	25,000	-
RENTS	10,125	8,850	9,900	9,900	9,900	-
RECOVERY OF COSTS	137	-	-	-	-	-
COMMISSIONS-VENDING	2,600	2,000	2,400	2,400	2,400	-
TOTAL ROUTE 25 STATION	782,101	616,800	707,500	707,500	779,500	72,000
ROUTE 59 STATION						
PARKING FEES	1,484,335	1,185,872	1,216,600	1,216,600	1,383,600	167,000
FINES	48,013	33,281	68,000	68,000	40,000	(28,000)
RECOVERY OF COSTS	1,692	-	-	-	-	-
RENTS	10,050	8,250	9,800	9,800	9,800	-
TOTAL ROUTE 59 STATION	1,544,090	1,227,403	1,294,400	1,294,400	1,433,400	139,000
TOTAL TRANSIT CENTERS FUND	2,355,291	1,837,846	2,003,900	2,003,900	2,214,900	211,000

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

GOLF FUND (FUND 550)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
NON-PROGRAM						
GOLF FEES	21,675	21,530	26,000	26,000	31,000	5,000
SALES FOOD AND BEVERAGE	16,665	568	23,000	23,000	20,000	(3,000)
INVESTMENT INCOME	33,614	72,555	-	-	-	-
SALE OF LAND	4,850,752	-	-	-	-	-
SALE OF EQUIPMENT	66	-	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	450,000				-	-
TOTAL INTERFUND TRANSFERS IN	<u>450,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL NON-PROGRAM	<u>5,372,772</u>	<u>94,653</u>	<u>49,000</u>	<u>49,000</u>	<u>51,000</u>	<u>2,000</u>
PHILLIPS PARK						
GOLF FEES	1,026,456	1,049,374	1,107,900	1,107,900	1,143,400	35,500
OTHER REVENUES	871	1,179	-	-	-	-
TOTAL PHILLIPS PARK	<u>1,027,327</u>	<u>1,050,553</u>	<u>1,107,900</u>	<u>1,107,900</u>	<u>1,143,400</u>	<u>35,500</u>
TOTAL GOLF FUND	<u>6,400,099</u>	<u>1,145,206</u>	<u>1,156,900</u>	<u>1,156,900</u>	<u>1,194,400</u>	<u>37,500</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

PROPERTY & CASUALTY INSURANCE FUND (FUND 601)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS IN						
GENERAL FUND	500,000	-	-	-	-	-
EMPLOYEE HEALTH INSURANCE FUND	1,500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	2,000,000	-	-	-	-	-
INTERDEPARTMENTAL CHARGES	5,939,949	6,047,263	6,096,000	6,096,000	5,665,000	(431,000)
INVESTMENT INCOME	155,547	172,731	40,000	40,000	40,000	-
TOTAL PROPERTY & CASUALTY INSURANCE	8,095,496	6,219,994	6,136,000	6,136,000	5,705,000	(431,000)

EMPLOYEE HEALTH INSURANCE FUND (FUND 602)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
LIFE INSURANCE CONTRIBUTIONS	210,242	180,598	200,000	200,000	200,000	-
EMPLOYER HEALTH INSURANCE CONTRIBUTIONS	16,948,795	14,208,334	15,500,000	15,500,000	15,400,000	(100,000)
EMPLOYEE HEALTH INSURANCE CONTRIBUTIONS	2,711,541	2,719,872	3,146,245	3,146,245	3,610,607	464,362
RECOVERY OF COSTS	2,751	12,261	200,000	200,000	200,000	-
INVESTMENT INCOME	28,848	40,961	5,000	5,000	5,000	-
TOTAL EMPLOYEE HEALTH INSURANCE	19,902,177	17,162,026	19,051,245	19,051,245	19,415,607	364,362

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS IN						
GENERAL FUND	1,000,000	-	-	-	-	-
PROPERTY & CASUALTY INSURANCE	750,000	-	-	-	-	-
EMPLOYEE HEALTH INSURANCE FUND	-	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	1,750,000	-	-	-	-	-
INTERDEPARTMENTAL CHARGES	997,596	1,695,829	1,850,000	1,850,000	2,350,000	500,000
INVESTMENT INCOME	344,851	288,230	150,000	150,000	150,000	-
TOTAL EMPLOYEE COMP BENEFITS FUND	3,092,447	1,984,059	2,000,000	2,000,000	2,500,000	500,000

POLICE PENSION FUND (FUND 701)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
EMPLOYER CONTRIBUTIONS	14,593,748	15,459,999	15,351,200	15,351,200	17,568,100	2,216,900
EMPLOYEE CONTRIBUTIONS	3,416,372	2,968,827	3,100,000	3,100,000	3,300,000	200,000
INVESTMENT INCOME	(6,847,595)	17,762,570	12,000,000	12,000,000	12,000,000	-
TOTAL POLICE PENSION FUND	11,162,525	36,191,396	30,451,200	30,451,200	32,868,100	2,416,900

**CITY OF AURORA, ILLINOIS
2020 BUDGET REVENUES**

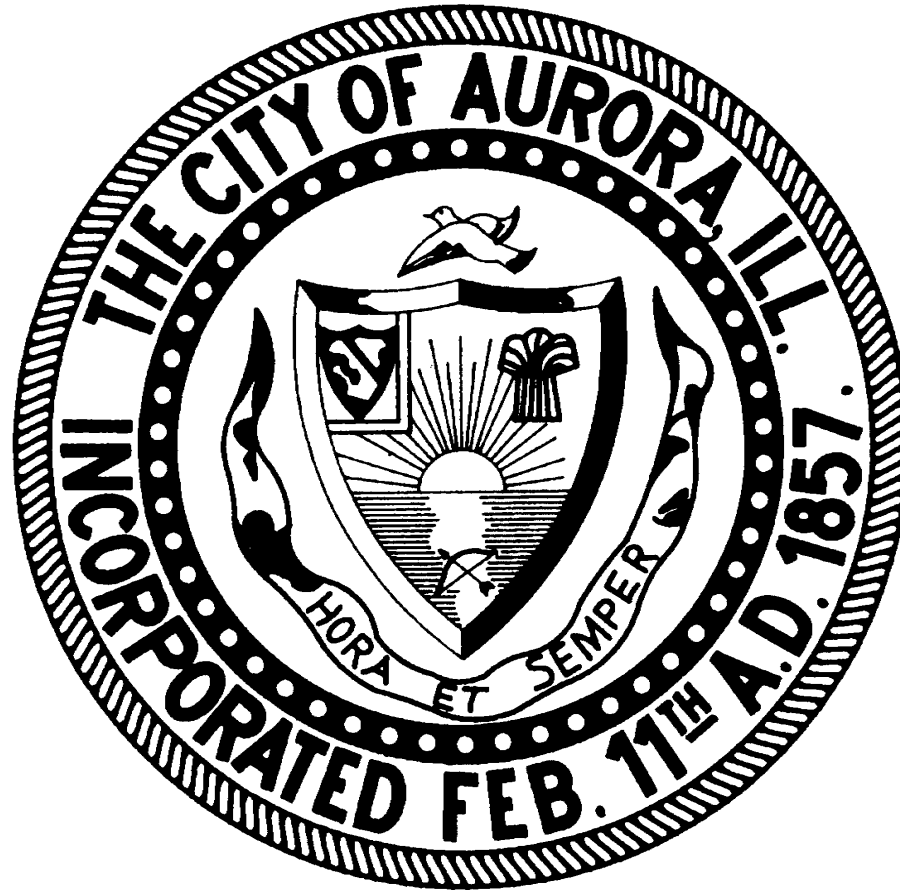
FIREFIGHTERS' PENSION FUND (FUND 702)

ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
EMPLOYER CONTRIBUTIONS	11,660,332	12,262,150	12,142,200	12,142,200	13,654,000	1,511,800
EMPLOYEE CONTRIBUTIONS	2,156,048	2,151,006	2,150,000	2,150,000	2,300,000	150,000
INVESTMENT INCOME	(5,377,102)	12,501,330	9,500,000	9,500,000	9,500,000	-
TOTAL FIREFIGHTERS' PENSION FUND	<u>8,439,278</u>	<u>26,914,486</u>	<u>23,792,200</u>	<u>23,792,200</u>	<u>25,454,000</u>	<u>1,661,800</u>

RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)

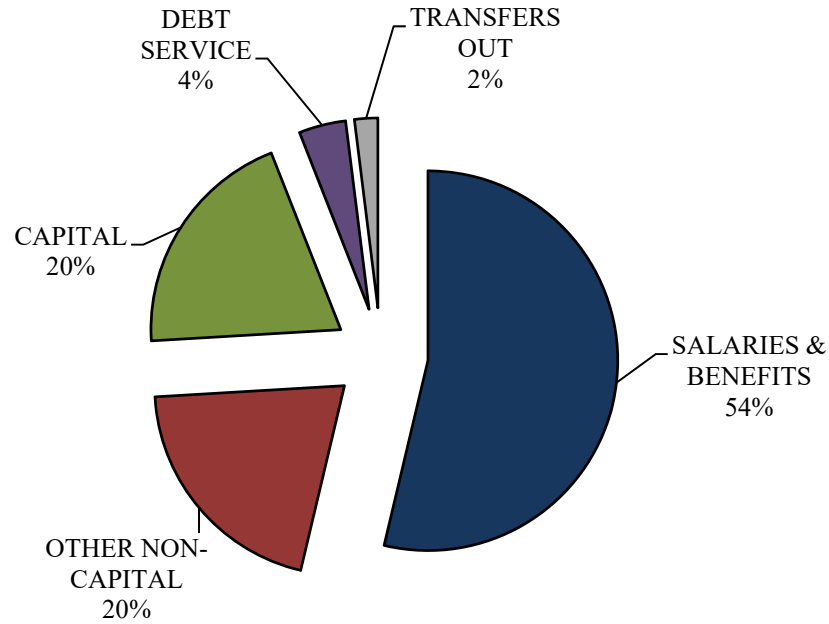
ACCOUNT NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
EMPLOYER CONTRIBUTIONS	5,971,018	5,878,758	6,413,190	6,413,190	6,455,496	42,306
EMPLOYEE CONTRIBUTIONS	2,982,317	2,719,779	3,566,073	3,566,073	3,821,727	255,654
RECOVERY OF COSTS	342,766	3,725	-	-	-	-
INVESTMENT INCOME	(504,897)	79,101	1,000,000	1,000,000	1,000,000	-
OTHER REVENUES	-	-	-	-	-	-
TOTAL RETIREE HEALTH INS TRUST FUND	<u>8,791,204</u>	<u>8,681,363</u>	<u>10,979,263</u>	<u>10,979,263</u>	<u>11,277,223</u>	<u>297,960</u>

TOTAL ALL FUNDS	<u>366,499,196</u>	<u>377,281,675</u>	<u>404,499,068</u>	<u>410,967,568</u>	<u>452,052,293</u>	<u>47,553,225</u>
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**CITY OF AURORA, ILLINOIS
2020 BUDGET
EXPENDITURES - ALL FUNDS**



<u>CLASS</u>	<u>2020 BUDGET</u>
Salaries & Benefits	256,365,451
Other Non-Capital	97,189,005
Capital	95,357,700
Debt Service	19,069,100
Transfers Out	<u>9,411,400</u>
Total	<u><u>477,392,656</u></u>

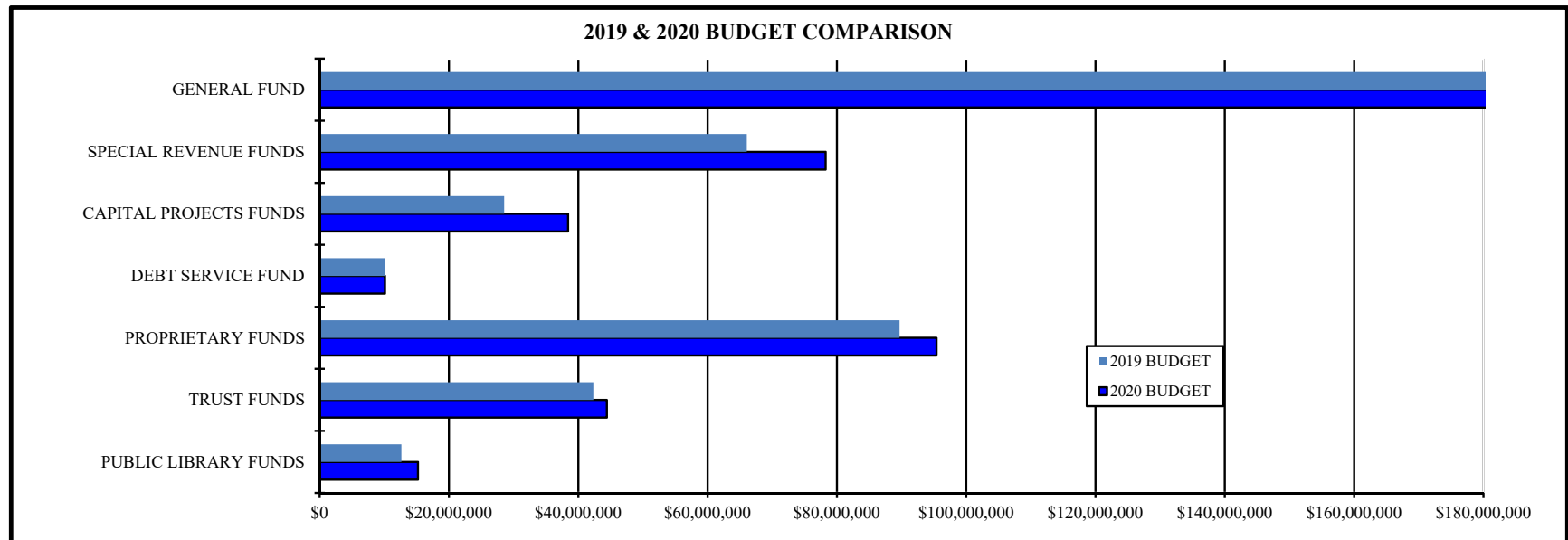
**CITY OF AURORA, ILLINOIS
2020
BUDGET**

EXPENDITURES - ALL FUNDS

<u>CLASS</u>	<u>2018 ACTUAL</u>	<u>2019 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2020 BUDGET</u>
Salaries & Benefits	226,493,171	240,984,338	15,381,113	6.38%	256,365,451
Other Non-Capital	71,231,791	87,275,490	9,913,515	11.36%	97,189,005
Capital	31,539,960	70,712,900	24,644,800	34.85%	95,357,700
Debt Service	25,051,904	17,496,150	1,572,950	8.99%	19,069,100
Transfers Out	<u>8,895,600</u>	<u>14,826,800</u>	<u>(5,415,400)</u>	-36.52%	<u>9,411,400</u>
Total	<u>363,212,426</u>	<u>431,295,678</u>	<u>46,096,978</u>	10.69%	<u>477,392,656</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

FUND DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2020 BUDGET
GENERAL FUND	175,124,822	181,945,797	13,638,375	7.5%	195,584,172
SPECIAL REVENUE FUNDS	48,725,442	66,047,170	12,223,812	18.5%	78,270,982
CAPITAL PROJECTS FUNDS	10,433,552	28,536,950	9,879,650	34.6%	38,416,600
DEBT SERVICE FUND	11,180,129	10,116,800	(12,600)	-0.1%	10,104,200
PROPRIETARY FUNDS	66,688,111	89,685,386	5,707,769	6.4%	95,393,155
TRUST FUNDS	38,322,411	42,331,038	2,078,766	4.9%	44,409,804
TOTAL	350,474,467	418,663,141	43,515,772	10.4%	462,178,913
LIBRARY FUNDS	11,236,959	12,632,537	2,581,206	20.4%	15,213,743
COMBINED TOTAL	361,711,426	431,295,678	46,096,978	10.7%	477,392,656



CITY OF AURORA, ILLINOIS
2020 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.		FUND/DEPARTMENT/DIVISION NAME	2018 ACTUAL	2019 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2020 BUDGET
10	02	MAYOR'S OFFICE	1,146,682	1,140,843	38,046	3.3%	1,178,889
	03	CITY CLERK'S OFFICE	477,675	535,762	89,968	16.8%	625,730
	04	ALDERMEN'S OFFICE	1,255,565	1,304,341	32,479	2.5%	1,336,820
	06	HUMAN RESOURCES	1,515,551	1,667,536	22,658	1.4%	1,690,194
	07	BOARDS & COMMISSIONS	339,750	77,347	13,122	17.0%	90,469
	25	COMMUNITY RELATIONS & PUBLIC INFORMATION	621,170	709,155	(57,957)	-8.2%	651,198
	26	SPECIAL EVENTS	1,624,273	1,754,425	77,209	4.4%	1,831,634
		EXECUTIVE	6,980,666	7,189,409	215,525	3.0%	7,404,934
11	02	LAW	932,515	1,281,216	(54,976)	-4.3%	1,226,240
		LAW DEPARTMENT	932,515	1,281,216	(54,976)	-4.3%	1,226,240
13	01	INNOVATION & CORE SERVICES	257,582	332,219	67,922	20.4%	400,141
	02	ADMINISTRATION	590,183	629,502	212,480	33.8%	841,982
	03	THRIVE NONPROFIT CENTER	-	-	90,187		90,187
	04	FINANCIAL EMPOWERMENT CENTER	-	-	272,625		272,625
	14	CUSTOMER SERVICE	568,620	553,216	20,578	3.7%	573,794
	30	NEIGHBORHOOD REDEVELOPMENT	173,420	184,780	59,820	32.4%	244,600
	60	PUBLIC ART	162,230	193,947	15,805	8.1%	209,752
	61	PUBLIC ART GAR MUSEUM	42,251	850,719	26,642	3.1%	877,361
	70	YOUTH & SENIOR SERVICES	478,509	442,220	15,098	3.4%	457,318
	71	YOUTH & SENIOR SERVICES GRANTS	21,000	20,000	(20,000)	-100.0%	-
	80	INFORMATION TECHNOLOGY	7,272,164	8,907,094	(410,878)	-4.6%	8,496,216
	81	DATA ANALYTICS	-	40,440	16,996	42.0%	57,436
	82	PROJECT MANAGEMENT OFFICE	-	19,860	58,840	296.3%	78,700
	83	IT SECURITY	-	245,540	1,099,496	447.8%	1,345,036
		INNOVATION & CORE SERVICES DEPARTMENT	9,565,959	12,419,537	1,525,611	12.3%	13,945,148
18	02	ADMINISTRATION	459,620	1,277,703	113,584	8.9%	1,391,287
	20	BUILDING & PERMITS	2,274,045	1,950,339	48,568	2.5%	1,998,907
	27	PROPERTY STANDARDS	3,618,424	3,879,515	(410,457)	-10.6%	3,469,058
	30	ECONOMIC DEVELOPMENT	898,812	1,203,628	494,745	41.1%	1,698,373
	40	PLANNING & ZONING	996,692	865,827	142,069	16.4%	1,007,896
	45	ANIMAL CONTROL	1,287,972	1,325,286	99,975	7.5%	1,425,261
		DEVELOPMENT SERVICES DEPARTMENT	9,535,565	10,502,298	488,484	4.7%	10,990,782

CITY OF AURORA, ILLINOIS
2020 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.		FUND/DEPARTMENT/DIVISION NAME	2018 ACTUAL	2019 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2020 BUDGET
25	02	ADMINISTRATION	451,214	529,911	20,238	3.8%	550,149
	21	ACCOUNTING	1,516,603	1,637,729	(14,104)	-0.9%	1,623,625
	22	BUDGETING	343,469	342,674	14,881	4.3%	357,555
	23	REVENUE & COLLECTION	855,572	853,994	105,548	12.4%	959,542
	26	PURCHASING	430,900	457,599	21,474	4.7%	479,073
	43	MAILROOM	24,731	29,600	(2,400)	-8.1%	27,200
		FINANCE DEPARTMENT	3,622,489	3,851,507	145,637	3.8%	3,997,144
30	33	ADMINISTRATION	47,291,323	48,502,718	4,825,654	9.9%	53,328,372
	38	EMERGENCY MANAGEMENT	808,905	1,272,189	(620,177)	-48.7%	652,012
		FIRE DEPARTMENT	48,100,228	49,774,907	4,205,477	8.4%	53,980,384
35	36	POLICE	71,843,330	72,330,231	5,012,270	6.9%	77,342,501
	37	E911 CENTER	4,424,111	4,375,550	107,307	2.5%	4,482,857
		POLICE DEPARTMENT	76,267,441	76,705,781	5,119,577	6.7%	81,825,358
40	02	ADMINISTRATION	762,324	646,595	222,350	34.4%	868,945
	10	CENTRAL SERVICES	3,255,864	3,101,523	638,400	20.6%	3,739,923
	20	ELECTRICAL MAINTENANCE	2,175,853	2,270,517	176,927	7.8%	2,447,444
	40	ENGINEERING	1,337,416	1,773,692	(46,425)	-2.6%	1,727,267
	30	MAINTENANCE SERVICES	1,112,438	1,117,596	272,022	24.3%	1,389,618
	40	PARKS & RECREATION	2,983,479	2,884,063	176,954	6.1%	3,061,017
	41	PHILLIPS PARK ZOO	805,800	854,337	133,644	15.6%	987,981
	60	STREET MAINTENANCE	7,416,785	7,302,819	419,168	5.7%	7,721,987
		PUBLIC WORKS DEPARTMENT	19,849,959	19,951,142	1,993,040	10.0%	21,944,182
95	31	NON-DEPARTMENTAL	270,000	270,000	-	0.0%	270,000
		GENERAL FUND TOTAL	175,124,822	181,945,797	13,638,375	7.50%	195,584,172

CITY OF AURORA, ILLINOIS
2020 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2018 ACTUAL	2019 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2020 BUDGET
203	MOTOR FUEL TAX FUND	5,970,961	13,522,600	4,817,700	35.6%	18,340,300
208	SANITATION FUND	2,002,053	2,350,000	(50,000)	-2.1%	2,300,000
209	HOTEL-MOTEL TAX FUND	175,000	175,000	-	0.0%	175,000
211	WIRELESS 911 SURCHARGE FUND	2,096,191	5,030,524	(373,960)	-7.4%	4,656,564
212	MUNICIPAL MOTOR FUEL TAX FUND	1,628,290	2,000,000	-	0.0%	2,000,000
213	HOME PROGRAM FUND	622,954	676,000	(56,700)	-8.4%	619,300
214	EMERGENCY SOLUTIONS GRANT	-	122,700	(122,700)	-100.0%	-
215	GAMING TAX FUND	6,762,477	7,114,325	3,375,292	47.4%	10,489,617
216	FEDERAL ASSET FORFEIURE FUND	-	-	34,000		34,000
217	STATE ASSET FORFEITURE FUND	334,311	400,000	(48,700)	-12.2%	351,300
219	FOREIGN FIRE INSURANCE TAX FUND	161,135	200,000	30,000	15.0%	230,000
221	BLOCK GRANT FUND	1,924,308	1,477,400	(77,400)	-5.2%	1,400,000
222	SECTION 108 LOAN FUND	(30)	200	166,700	83350.0%	166,900
233	TIF# 10 GALENA/BROADWAY	-	-	454,000		454,000
224	TIF# 11 BENTON/RIVER	-	-	583,700		583,700
225	TIF# 12 OGDEN/75TH	-	-	260,000		260,000
226	TIF# 13 RIVER/GALENA	-	-	1,175,500		1,175,500
227	TIF# 14 LINCOLN/WESTIN	-	-	90,000		90,000
230	TIF# 17 FARNSWORTH/BILTER	-	-	294,000		294,000
231	TIF #1 FUND - DOWNTOWN	2,033,275	1,612,520	304,639	18.9%	1,917,159
233	TIF #3 FUND - RIVERCITY	4,920,581	1,391,350	208,800	15.0%	1,600,150
234	TIF #4 FUND - BELL GALE	52,050	53,000	(1,000)	-1.9%	52,000
235	TIF #5 FUND - WEST RIVER AREA	268,417	196,621	879,671	447.4%	1,076,292
236	TIF #6 FUND - EAST RIVER AREA	5,384,899	1,082,500	212,250	19.6%	1,294,750
237	TIF #7 FUND - WEST FARNSWORTH AREA	3,841,684	5,758,200	(4,928,100)	-85.6%	830,100
238	TIF #8 FUND - EAST FARNSWORTH AREA	2,059,866	4,197,000	450,100	10.7%	4,647,100
239	TIF#9 STOLP ISLAND	-	-	2,802,100		2,802,100
251	SSA #14 - SULLIVAN ROAD	-	30,000	-	0.0%	30,000
255	SHAPE FUND	4,490,408	6,343,650	1,265,700	20.0%	7,609,350
256	EQUITABLE SHARING-JUSTICE	480,223	1,703,180	(1,282,580)	-75.3%	420,600
262	SSA #24 - EAGLE POINT	42,300	50,000	-	0.0%	50,000
266	SSA ONE - DOWNTOWN	290,000	290,000	-	0.0%	290,000
275	SSA #34 - OSWEGO	423,400	431,100	(23,700)	-5.5%	407,400
276	SSA #44 - BLACKBERRY TRAIL	24,000	33,600	-	0.0%	33,600
280	STORMWATER MGMT FEE FUND	1,727,957	5,348,300	681,300	12.7%	6,029,600
281	LONG-TERM CONTROL PLAN FUND	1,008,732	4,457,400	1,103,200	24.7%	5,560,600
	SPECIAL REVENUE FUNDS TOTAL	48,725,442	66,047,170	12,223,812	18.5%	78,270,982

CITY OF AURORA, ILLINOIS
2020 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2018 ACTUAL	2019 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2020 BUDGET
311	WARD #1 PROJECTS FUND	92,184	271,600	20,000	7.4%	291,600
312	WARD #2 PROJECTS FUND	79,416	137,100	83,400	60.8%	220,500
313	WARD #3 PROJECTS FUND	92,929	372,700	38,300	10.3%	411,000
314	WARD #4 PROJECTS FUND	22,065	190,050	5,000	2.6%	195,050
315	WARD #5 PROJECTS FUND	45,478	308,700	184,600	59.8%	493,300
316	WARD #6 PROJECTS FUND	87,986	303,000	152,000	50.2%	455,000
317	WARD #7 PROJECTS FUND	84,910	170,000	10,100	5.9%	180,100
318	WARD #8 PROJECTS FUND	93,168	257,200	38,300	14.9%	295,500
319	WARD #9 PROJECTS FUND	79,238	388,000	15,000	3.9%	403,000
320	WARD #10 PROJECTS FUND	52,417	178,500	500	0.3%	179,000
340	CAPITAL IMPROVEMENTS FUND	3,756,125	19,241,300	12,327,250	64.1%	31,568,550
345	KANE/DUPAGE FIRE IMPACT FEE FUND	547,272	-	-	0.0%	-
353	2017 GO BOND PROJECT FUND	5,400,364	6,718,800	(2,994,800)	0.0%	3,724,000
	CAPITAL PROJECTS FUNDS TOTAL	10,433,552	28,536,950	9,879,650	34.6%	38,416,600
401	BOND & INTEREST FUND	11,180,129	10,116,800	(12,600)	-0.1%	10,104,200
	BOND & INTEREST FUND TOTAL	11,180,129	10,116,800	(12,600)	-0.1%	10,104,200
120	EQUIPMENT SERVICES FUND	4,927,357	4,756,254	518,033	10.9%	5,274,287
504	AIRPORT FUND	2,911,812	2,313,159	841,780	36.4%	3,154,939
510	WATER & SEWER FUND - GENERAL	-	4,500,000	(4,500,000)	-100.0%	-
510	WATER & SEWER FUND - MIS	85,529	319,749	229,946	0.0%	549,695
510	WATER & SEWER FUND - WATER PRODUCTION	11,157,108	21,391,731	4,959,181	23.2%	26,350,912
510	WATER & SEWER FUND - WATER BILLING	1,251,637	1,865,830	4,211	0.2%	1,870,041
510	WATER & SEWER FUND - MAINTENANCE	13,245,311	17,773,429	4,948,854	27.8%	22,722,283
510	WATER & SEWER FUND - METER MAINTENANCE	1,001,924	1,420,570	(48,519)	-3.4%	1,372,051
520	MVPS FUND - CENTRAL SERVICES	28,946	50,000	(10,000)	-20.0%	40,000
520	MVPS FUND - REVENUE & COLLECTION	336,247	715,066	28,730	4.0%	743,796
520	MVPS FUND - MAINTENANCE	555,206	503,962	137,653	27.3%	641,615
520	MVPS FUND - ENFORCEMENT	-	-	-	-	-

CITY OF AURORA, ILLINOIS
2020 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2018 ACTUAL	2019 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2020 BUDGET
530	TRANSPORTATION CENTER FUND - ROUTE 25	1,058,413	1,361,176	(98,325)	-7.2%	1,262,851
530	TRANSPORTATION CENTER FUND - ROUTE 59	1,055,038	1,443,973	(145,186)	-10.1%	1,298,787
530	TRANSPORTATION CENTER FUND - MIS	360	31,300	-	0.0%	31,300
550	GOLF FUND - DEBT SERVICE	20,776	2,821,250	(2,820,250)	-100.0%	1,000
550	GOLF FUND - PHILLIPS PARK GOLF COURSE	978,374	1,172,102	292,584	25.0%	1,464,686
550	GOLF FUND - FOX VALLEY GOLF CLUB	18,368	-	-		-
601	PROPERTY & CASUALTY INSURANCE FUND	5,448,272	6,217,372	652,902	10.5%	6,870,274
602	EMPLOYEE HEALTH INSURANCE FUND	19,605,661	19,028,463	216,175	1.1%	19,244,638
603	EMPLOYEE COMPENSATED BENEFITS FUND	3,001,772	2,000,000	500,000	25.0%	2,500,000
	PROPRIETARY FUNDS TOTAL	66,688,111	89,685,386	5,707,769	6.4%	95,393,155
701	POLICE PENSION FUND	16,426,521	17,454,800	1,048,300	6.0%	18,503,100
702	FIREFIGHTERS' PENSION FUND	14,032,111	14,822,900	921,300	6.2%	15,744,200
704	RETIREE HEALTH INSURANCE TRUST FUND	7,863,779	10,053,338	109,166	1.1%	10,162,504
	TRUST FUNDS TOTAL	38,322,411	42,331,038	2,078,766	4.9%	44,409,804
210	LIBRARY - GENERAL FUND	9,969,056	11,371,487	1,859,406	16.4%	13,230,893
310	LIBRARY - C.P. & TECHNOLOGY FUND	29,824	30,000	725,000	2416.7%	755,000
410	LIBRARY BOND & INTEREST FUND	1,238,079	1,231,050	(3,200)	-0.3%	1,227,850
	LIBRARY FUNDS TOTAL	11,236,959	12,632,537	2,581,206	20.4%	15,213,743
	COMBINED TOTAL	361,711,426	431,295,678	46,096,978	10.7%	477,392,656

CITY OF AURORA, ILLINOIS
2020 BUDGET
MATRIX OF DEPARTMENTAL FUNCTIONS AND EXPENDITURES
(2020 Budget Amounts Shown in Thousands)

Certain city departments have responsibility for managing money in multiple funds. Conversely, budget management responsibility for certain city funds is shared by multiple city departments. This table describes those interrelationships.

Department Name	General Fund	Special Revenue Funds	Capital Project Funds	Debt Service Fund	Proprietary Funds	Trust Funds	Library Funds	Total
Executive Department	7,405	214	98	-	70	-	-	7,787
Law Department	1,226	-	-	-	75	-	-	1,301
Innovation & Core Services	13,945	7,370	3,857	-	581	-	-	25,753
Development Services Department	10,991	27,355	1,405	-	3,155	-	-	42,906
Finance Department	3,997	60	-	-	2,614	44,410	-	51,081
Fire Department	53,980	3,809	554	-	-	-	-	58,343
Police Department	81,826	3,173	297	-	-	-	-	85,296
Public Works Department	21,944	28,279	31,856	-	60,437	-	-	142,516
Library	-	-	-	-	-	-	13,986	13,986
Non-Departmental	270	-	-	-	27,411	-	-	27,681
Transfers	-	8,011	350	-	1,050	-	-	9,411
Debt Service	-	-	-	10,104	-	-	1,228	11,332
Total	<u>195,584</u>	<u>78,271</u>	<u>38,417</u>	<u>10,104</u>	<u>95,393</u>	<u>44,410</u>	<u>15,214</u>	<u>477,393</u>

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2020

FUND NO.	FUND NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
101	GENERAL	176,624,822	158,784,076	181,945,797	182,513,047	195,584,172	13,638,375
120	EQUIPMENT SERVICES	4,927,357	3,966,628	4,756,254	4,756,254	5,274,287	518,033
203	MOTOR FUEL TAX	5,970,961	5,861,679	13,522,600	13,522,600	18,340,300	4,817,700
208	SANITATION	2,002,053	2,045,290	2,350,000	2,350,000	2,300,000	(50,000)
209	HOTEL-MOTEL TAX	175,000	175,000	175,000	175,000	175,000	-
210	LIBRARY	9,969,056	8,689,875	11,371,487	11,371,487	13,230,893	1,859,406
211	WIRELESS 911 SURCHARGE	2,096,191	2,142,947	5,030,524	5,030,524	4,656,564	(373,960)
212	MUNICIPAL MOTOR FUEL TAX	1,628,290	1,740,585	2,000,000	2,000,000	2,000,000	-
213	HOME PROGRAM	622,954	31,402	676,000	2,246,900	619,300	(56,700)
214	EMERGENCY SOLUTIONS GRANT	-	17,550	122,700	136,300	-	(122,700)
215	GAMING TAX	6,762,477	19,205,149	7,114,325	7,159,325	10,489,617	3,375,292
216	ASSET FORFEITURES-FEDERAL	-	-	-	-	34,000	34,000
217	ASSET FORFEITURES-STATE	334,311	96,741	400,000	400,000	351,300	(48,700)
219	FOREIGN FIRE INSURANCE TAX	161,135	178,026	200,000	200,000	230,000	30,000
221	BLOCK GRANT	1,924,308	1,286,501	1,477,400	3,695,100	1,400,000	(77,400)
222	SECTION 108 LOAN	(30)	-	200	200	166,900	166,700
223	TIF #10 GALENA/BROADWAY	-	-	-	-	454,000	454,000
224	TIF #11 BENTON/RIVER	-	-	-	-	583,700	583,700
225	TIF #12 OGDEN/75TH	-	-	-	-	260,000	260,000
226	TIF #13 RIVER/GALENA	-	-	-	-	1,175,500	1,175,500
227	TIF #14 LINCOLN/WESTIN	-	-	-	-	90,000	90,000
230	TIF # 17 FARNSWORTH/BILTER	-	-	-	-	294,000	294,000
231	TIF #1-DOWNTOWN	2,033,275	971,623	1,612,520	1,612,520	1,917,159	304,639
233	TIF #3-RIVERCITY	4,920,581	235,020	1,391,350	1,391,350	1,600,150	208,800
234	TIF #4-BELL GALE	52,050	1,942	53,000	53,000	52,000	(1,000)
235	TIF #5-WEST RIVER AREA	268,417	65,731	196,621	196,621	1,076,292	879,671
236	TIF #6-EAST RIVER AREA	5,384,899	338,103	1,082,500	1,082,500	1,294,750	212,250
237	TIF #7-WEST FARSNWORTH AREA	3,841,684	3,817,306	5,758,200	5,758,200	830,100	(4,928,100)
238	TIF #8-EAST FARSNWORTH AREA	2,059,866	1,975,113	4,197,000	4,197,000	4,647,100	450,100

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2020

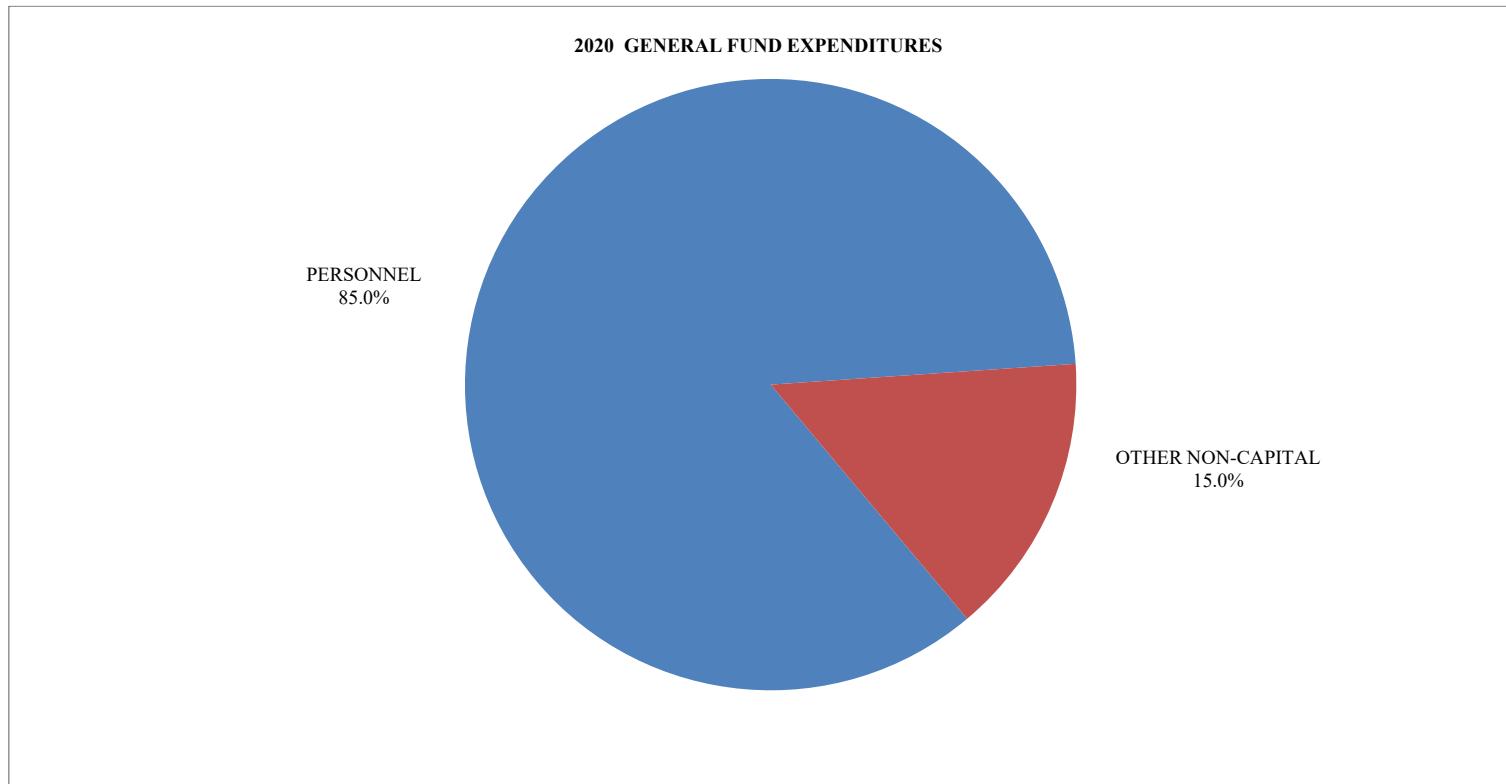
FUND NO.	FUND NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
239	TIF #9 STOLP ISLAND	-	-	-	2,000,000	2,802,100	2,802,100
251	SSA #14-SULLIVAN	-	-	30,000	30,000	30,000	-
255	SHAPE	4,490,408	3,292,537	6,343,650	6,343,650	7,609,350	1,265,700
256	EQUITABLE SHARING-JUSTICE	480,223	697,651	1,703,180	1,703,180	420,600	(1,282,580)
262	SSA #24-EAGLE POINT	42,300	-	50,000	50,000	50,000	-
266	SSA ONE-DOWNTOWN	290,000	290,000	290,000	290,000	290,000	-
275	SSA #34-OSWEGO	423,400	13,550	431,100	431,100	407,400	(23,700)
276	SSA #44-BLACKBERRY TRAIL	24,000	(24,000)	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	1,727,957	1,638,607	5,348,300	5,348,300	6,029,600	681,300
281	LONG-TERM CONTROL PLAN FEE	1,008,732	3,178,796	4,457,400	4,457,400	5,560,600	1,103,200
310	LIBRARY C.P./TECHNOLOGY	29,824	30,000	30,000	30,000	755,000	725,000
311	WARD #1 PROJECTS	92,184	25,056	271,600	271,600	291,600	20,000
312	WARD #2 PROJECTS	79,416	57,421	137,100	137,100	220,500	83,400
313	WARD #3 PROJECTS	92,929	95,559	372,700	372,700	411,000	38,300
314	WARD #4 PROJECTS	22,065	22,233	190,050	190,050	195,050	5,000
315	WARD #5 PROJECTS	45,478	48,793	308,700	308,700	493,300	184,600
316	WARD #6 PROJECTS	87,986	152,169	303,000	303,000	455,000	152,000
317	WARD #7 PROJECTS	84,910	90,617	170,000	170,000	180,100	10,100
318	WARD #8 PROJECTS	93,168	50,372	257,200	257,200	295,500	38,300
319	WARD #9 PROJECTS	79,238	69,451	388,000	388,000	403,000	15,000
320	WARD #10 PROJECTS	52,417	58,901	178,500	178,500	179,000	500
340	CAPITAL IMPROVEMENTS	3,756,125	6,619,809	19,241,300	19,775,100	31,568,550	12,327,250
345	KANE/DUPAGE FIRE IMPACT FEE	547,272	-	-	-	-	-
353	2017 GO BOND PROJECT	5,400,364	2,225,699	6,718,800	6,718,800	3,724,000	(2,994,800)
401	BOND & INTEREST	11,180,129	1,917,007	10,116,800	10,116,800	10,104,200	(12,600)
410	LIBRARY BOND & INTEREST	1,238,079	312,709	1,231,050	1,231,050	1,227,850	(3,200)
504	AIRPORT	2,911,812	640,070	2,313,159	2,313,159	3,154,939	841,780

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2020

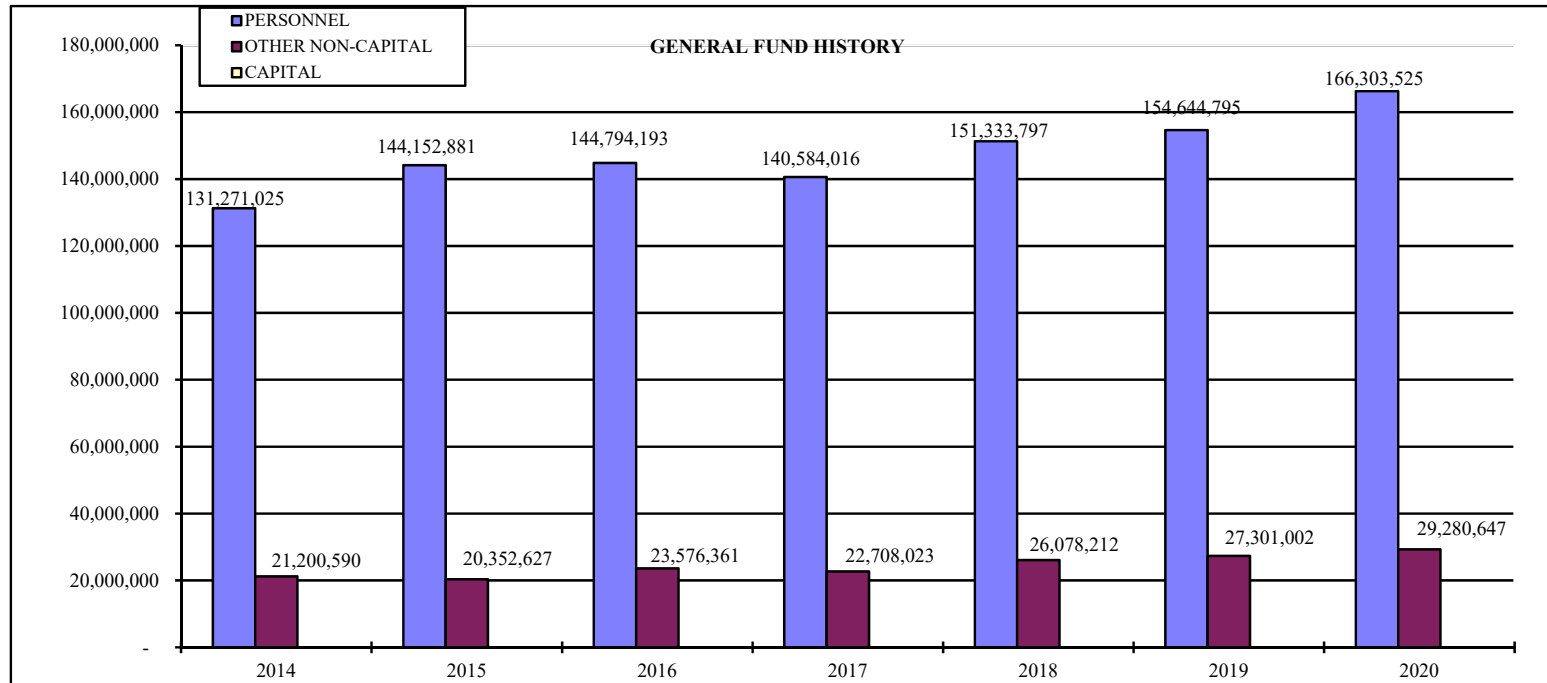
FUND NO.	FUND NAME	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
510	WATER & SEWER	26,741,509	23,978,111	47,271,309	47,271,309	52,864,982	5,593,673
520	MOTOR VEHICLE PARKING	920,399	875,040	1,269,028	1,269,028	1,425,411	156,383
530	TRANSIT CENTERS	2,113,811	2,201,906	2,836,449	2,836,449	2,592,938	(243,511)
550	GOLF OPERATIONS	1,017,518	3,179,645	3,993,352	6,293,352	1,465,686	(2,527,666)
601	PROP & CASUALTY INSURANCE	5,448,272	1,023,979	6,217,372	6,217,372	6,870,274	652,902
602	EMPLOYEE HEALTH INSURANCE	19,605,661	16,135,212	19,028,463	19,028,463	19,244,638	216,175
603	EMPLOYEE COMP BENEFITS	3,001,772	1,685,357	2,000,000	2,000,000	2,500,000	500,000
701	POLICE PENSION	16,426,521	15,827,083	17,454,800	17,454,800	18,503,100	1,048,300
702	FIREFIGHTERS' PENSION	14,032,111	13,551,210	14,822,900	14,822,900	15,744,200	921,300
704	RETIREE HEALTH INS TRUST	7,863,779	7,505,065	10,053,338	10,053,338	10,162,504	109,166
TOTAL		<u>363,211,426</u>	<u>319,091,902</u>	<u>431,295,678</u>	<u>440,543,928</u>	<u>477,392,656</u>	<u>46,096,978</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS

	ACTUAL 2013	ACTUAL 2014	ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	BUDGET 2020
PERSONNEL	126,721,703	131,271,025	144,152,881	144,794,193	140,584,016	151,333,797	154,644,795	166,303,525
OTHER NON-CAPITAL	17,606,301	21,200,590	20,352,627	23,576,361	22,708,023	26,078,212	27,301,002	29,280,647
CAPITAL	46,000	-	-	-	-	-	-	-
TOTAL	144,374,004	152,471,615	164,505,508	168,370,554	163,292,039	177,412,009	181,945,797	195,584,172



CITY OF AURORA, ILLINOIS
2020 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS



	ACTUAL 2013	ACTUAL 2014	ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	BUDGET 2020
<u>PERSONNEL</u>	126,721,703	131,271,025	144,152,881	144,794,193	140,584,016	151,333,797	154,644,795	166,303,525
% OF TOTAL	87.77%	86.10%	87.63%	86.00%	86.09%	85.30%	84.99%	85.03%
INCREASE	3,509,103	4,549,322	12,881,856	641,312	(4,210,177)	10,749,781	3,310,998	11,658,730
% INCREASE	2.85%	3.59%	9.81%	0.44%	-2.91%	7.65%	2.19%	7.54%
<u>OTHER NON-CAPITAL</u>	17,606,301	21,200,590	20,352,627	23,576,361	22,708,023	26,078,212	27,301,002	29,280,647
% OF TOTAL	12.19%	13.90%	12.37%	14.00%	13.91%	14.70%	15.01%	14.97%
INCREASE	630,763	3,594,289	(847,963)	3,223,734	(868,338)	3,370,189	1,222,790	1,979,645
% INCREASE	3.72%	20.41%	-4.00%	15.84%	-3.68%	14.84%	4.69%	7.25%

CITY OF AURORA, ILLINOIS
2020 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS

	ACTUAL 2013	ACTUAL 2014	ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	BUDGET 2020
<u>CAPITAL</u>	46,000	-	-	-	-	-	-	-
% OF TOTAL	0.03%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
INCREASE	32,223	(46,000)	-	-	-	-	-	-
% INCREASE	100%	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
 <u>TOTAL</u>	 144,374,004	 152,471,615	 164,505,508	 168,370,554	 163,292,039	 177,412,009	 181,945,797	 195,584,172
% OF TOTAL	100%	100%	100%	100%	100%	100%	100%	100%
INCREASE	4,172,089	8,097,611	12,033,893	3,865,046	(5,078,515)	14,119,970	4,533,788	13,638,375
% INCREASE	2.98%	5.61%	7.89%	2.35%	-3.02%	8.65%	2.56%	7.50%

CITY OF AURORA, ILLINOIS
2020-2024 NON-CAPITAL DECISION PACKAGES

Fund	Department/Division Name	Decision Package Name	2020	2021	2022	2023	2024	Total
Airport Fund								
	1810 Airport	Airport Security Fence	35,000	35,000	35,000	35,000	0	140,000
Total			35,000	35,000	35,000	35,000	0	140,000
Capital Improvements Fund								
	1845 Animal Control	Floor Replacement - Animal Control	80,000	0	0	0	0	80,000
	1845 Animal Control	Public Bathroom Replacement	30,000	0	0	0	0	30,000
	3033 Fire	Tuckpoint the Hose Tower	54,800	0	0	0	0	54,800
	3033 Fire	Station 3 Drain Rebuild	20,000	0	0	0	0	20,000
	3033 Fire	Feasibility Study for Fire Station Locations	40,000	0	0	0	0	40,000
	3033 Fire	Replacement of Windows at Station 5	30,000	0	0	0	0	30,000
	3033 Fire	Remodeling Bathroom at Central Station	160,000	0	0	0	0	160,000
	3033 Fire	Replacement of Concrete at Station 5 Driveway/ Apron	248,700	0	0	0	0	248,700
	4010 Central Services	Tuckpoint/Paint City Hall & Tuckpoint City-Owned Buildings	206,000	245,000	35,600	69,750	154,000	710,350
	4010 Central Services	Replace Cooling Water Tower at APD	50,000	0	0	0	0	50,000
	4010 Central Services	Upgrade Automated Building Control in APD	77,000	8,000	8,000	8,000	8,000	109,000
	4010 Central Services	ADA Compliance for all City Buildings	30,000	20,000	20,000	20,000	0	90,000
	4430 Maintenance Services	New York St. Stairs Next to Bally Doyle	130,000	0	0	0	0	130,000

Fund	Department/Division Name	Decision Package Name	2020	2021	2022	2023	2024	Total
	4430 Maintenance Services	Riverwalk Railings	100,000	100,000	0	0	0	200,000
	4430 Maintenance Services	Sidewalk Replacement at Fire Museum	20,000	0	0	0	0	20,000
	4430 Maintenance Services	Widen CBD Sidewalks	50,000	0	0	0	0	50,000
	4440 Parks & Recreation	McCarty Park Splash Pad Replacement	45,000	0	0	0	0	45,000
	4440 Parks & Recreation	Maintenance Facility Surface Improvements	25,000	40,000	0	0	0	65,000
	4440 Parks & Recreation	Parking Lot & Walking Path Improvements	50,000	50,000	50,000	0	0	150,000
	4440 Parks & Recreation	Repair of Park Fire Pits and Seating Area	65,000	0	0	0	0	65,000
	444I Phillips Park Zoo	Electrical Service Installations	40,000	0	0	0	0	40,000
Total			1,551,500	463,000	113,600	97,750	162,000	2,387,850
Equipment Svcs. Fund								
	1380 Information Technology	Replace 15 Laptop Computers	37,500	0	0	0	0	37,500
	4002 Public Works Admin	Upgrade Asst. Superintendent Fleet & Facilities Maintenance	1,800	1,900	1,900	2,000	2,100	9,700
Total			39,300	1,900	1,900	2,000	2,100	47,200
Federal Asset Forfeiture								
	3536 Police	3D Scanner Kit w/ all accessories	117,300	3,300	3,300	3,300	3,300	130,500
	3536 Police	Evidence Storage Expansion for Weapons and Drugs	34,000	0	0	0	0	34,000
Total			151,300	3,300	3,300	3,300	3,300	164,500
Gaming Tax Fund								
	1301 Innovation & Core Services	Aurora Financial Empowerment Center	301,500	50,000	0	0	0	351,500

Fund	Department/Division Name	Decision Package Name	2020	2021	2022	2023	2024	Total
	1360 Public Art	Murals Design and Marketing	35,000	35,000	50,000	50,000	50,000	220,000
	4010 Central Services	Demolish 110 South LaSalle	400,000	0	0	0	0	400,000
Total			736,500	85,000	50,000	50,000	50,000	971,500
General Fund								
	1003 City Clerk	Confidential Secretary - Part-Time	53,900	55,800	57,800	60,000	62,100	289,600
	1003 City Clerk	FOIA Software Upgrade	20,000	20,000	20,000	20,000	20,000	100,000
	1026 Special Events	Temporary Fencing for Water Street Mall	8,500	0	0	0	0	8,500
	1026 Special Events	Seasonal Worker II	6,500	6,700	7,000	7,200	7,500	34,900
	1301 Innovation & Core Services	Citizen Engagement Digital Platform	20,000	20,000	20,000	20,000	20,000	100,000
	1301 Innovation & Core Services	Program Manager (New Position)	111,600	115,500	119,500	123,700	128,000	598,300
	1301 Innovation & Core Services	Thrive Nonprofit Center	400,000	0	0	0	0	400,000
	1301 Innovation & Core Services	Outreach and Promotion of Initiatives	7,500	7,500	7,500	7,500	7,500	37,500
	1302 Community Services	Part-Time Senior Citizen & Disability Services Coordinator	67,350	69,700	72,100	74,600	77,200	360,950
	1302 Community Services	2020 Census Complete Count Support	25,000	0	0	0	0	25,000
	1361 Public Art GAR	Increase Hours of Part-Time Curator	11,600	12,000	12,400	12,900	13,300	62,200
	1361 Public Art GAR	Convert 2 Seasonal Worker II's to Museum Assistant	2,000	2,100	2,200	2,300	2,400	11,000
	1380 Information Technology	Support Desk Engineer I (New Position)	100,300	103,800	107,400	111,200	115,100	537,800
	1380 Information Technology	Data Archive Software Upgrade	26,900	46,000	48,300	50,800	53,300	225,300
	1380 Information Technology	Virtual Desktop Infrastructure	45,000	49,500	54,400	59,900	65,900	274,700

Fund	Department/Division Name	Decision Package Name	2020	2021	2022	2023	2024	Total
1380	Information Technology	Special Events Software Renewal	22,000	24,000	0	0	0	46,000
1382	Project Management Office	IT PMO Framework and Governance Modelling	30,000	30,000	0	0	0	60,000
1383	IT Security	Adjust IT Operations Manager to Risk Compliance Manager	13,950	14,400	14,900	15,400	16,000	74,650
1802	Development Services Admin	New Copier for Building & Permits and Property Standards	15,000	0	0	0	0	15,000
1820	Building & Permits	Upgrade Plan Examiner to Senior Plan Examiner	2,900	3,000	3,100	3,200	3,300	15,500
1827	Property Standards	Decrease Seasonal Workers to Increase Contracted Mowing	-6,800	-3,400	-3,400	-3,000	-3,500	-20,100
1830	Economic Development	College Intern (New Position)	8,300	8,600	8,900	0	0	25,800
1830	Economic Development	Architectural & Design Services	25,000	0	0	0	0	25,000
1830	Economic Development	Management Assistant (New Position/Shared)	101,800	105,400	109,100	112,900	116,900	546,100
1840	Zoning & Planning	Annual Funding of Historic Preservation Grant	100,000	100,000	100,000	100,000	100,000	500,000
1840	Zoning & Planning	Microfilm/Digital Imaging	10,000	10,000	10,000	10,000	0	40,000
1845	Animal Control	Part-Time Animal Control Clerk (New Position)	65,700	68,000	70,400	72,800	75,400	352,300
2523	Revenue & Collection	Account Clerk I (New Position)	79,900	77,100	79,800	82,600	85,500	404,900
3033	Fire	Fuel Dispensing Unit/Access Equipment	50,000	0	0	0	0	50,000
3033	Fire	Administrative Secretary to Administrative Secretary II	600	600	600	600	700	3,100
3033	Fire	Corrective Maintenance Plan for 7 Fire Stations	30,000	0	0	0	0	30,000
3033	Fire	Nederman Extensions for Reserve Vehicle	50,000	50,000	50,000	0	0	150,000
3536	Police	Police Patrolmen (3 New Positions)	337,200	349,000	361,200	373,800	387,000	1,808,200
3536	Police	Records Clerk (1 New Position)	82,200	85,100	88,100	91,200	94,400	441,000

Fund	Department/Division Name	Decision Package Name	2020	2021	2022	2023	2024	Total
3536 Police		Indoor Drone With Cell Service	5,100	200	200	200	200	5,900
3536 Police		Police Sergeant (3 New Positions)	554,547	574,000	594,090	614,900	636,400	2,973,937
3536 Police		Smart Phones for all Sworn Police Personnel	122,550	103,200	103,200	103,200	103,200	535,350
3536 Police		Four Portable Bullet Traps	10,000	0	0	0	0	10,000
3537 E911 Center		Upgrade Telecom Operator II to a Lead Operator	4,400	4,600	4,800	5,000	5,200	24,000
4010 Central Services		Solid Waste Coordinator (New Position)	115,600	120,000	124,200	128,500	133,000	621,300
4010 Central Services		UPS Batteries	62,300	62,300	62,300	62,300	62,300	311,500
4010 Central Services		Re-Roof 5th Floor City Hall	16,300	0	0	0	0	16,300
4010 Central Services		Security Measures at City Hall	160,000	40,000	0	0	0	200,000
4010 Central Services		Replace Hot Water Heater at APD	18,000	0	0	0	0	18,000
4010 Central Services		Replace Roof Top HVAC Unit at 7 South Broadway	18,000	0	0	0	0	18,000
4010 Central Services		Epoxy Coat Sally Port at APD	27,000	0	0	0	0	27,000
4010 Central Services		Detail Clean E911 Center and Back-Up Center	18,000	0	0	18,000	0	36,000
4010 Central Services		Paint Upper Steel Beams on Training & Support Bldg.	25,000	0	0	0	0	25,000
4010 Central Services		Roller Shades for Development Services Center	20,000	0	0	0	0	20,000
4020 Electrical Maintenance		Traffic Signal Maintenance	149,500	0	0	0	0	149,500
4020 Electrical Maintenance		Seasonal Worker II (New Position)	23,800	24,800	25,700	26,600	27,500	128,400
4040 Engineering		Upgrade Traffic Engineer to Traffic Engineer/Coordinator	4,900	5,100	5,200	5,400	5,600	26,200
4040 Engineering		Reclassify 2 Prof. Engineers to Prof. Engineer II	12,500	12,500	12,500	12,500	12,500	62,500

Fund	Department/Division Name	Decision Package Name	2020	2021	2022	2023	2024	Total
	4430 Maintenance Services	Additional Brick Maintenance	20,000	0	0	0	0	20,000
	4440 Parks & Recreation	AC Units for Visitor's Center	30,000	0	0	0	0	30,000
	4440 Parks & Recreation	Seasonal Worker I (New Position)	7,000	8,500	8,800	9,100	9,400	42,800
	4440 Parks & Recreation	Electronic Locks for Bathroom Facilities	11,600	1,800	1,900	2,000	2,100	19,400
	4441 Phillips Park Zoo	New Animals for Exhibits	20,000	10,000	20,000	0	0	50,000
	4441 Phillips Park Zoo	Seasonal Worker I (New Position)	7,800	8,100	8,400	8,600	9,000	41,900
	4460 Street Maintenance	Maintenance Worker I (3 New Positions)	200,000	289,800	300,000	310,500	321,300	1,421,600
	4460 Street Maintenance	Maintenance Worker I to Maintenance Worker II	800	1,200	1,600	2,000	2,400	8,000
Total			3,588,597	2,696,500	2,694,190	2,718,400	2,778,100	14,475,787
Golf Fund								
	4442 Phillips Park Golf Course	Indoor Golf Learning Center & Clubhouse Addition	206,000	0	0	0	0	206,000
	4442 Phillips Park Golf Course	Replace Two Mowers	32,000	32,000	0	0	0	64,000
Total			238,000	32,000	0	0	0	270,000
Library Fund								
	1095 Library - Eola Branch	Space Planning	25,000	0	0	0	0	25,000
	1095 Library - Eola Branch	Exterior Library Return	10,000	0	0	0	0	10,000
	1097 Library - West Branch	West Branch Updates	248,500	3,100	3,100	3,100	3,100	260,900
	1097 Library - West Branch	Space Planning	25,000	0	0	0	0	25,000
Total			308,500	3,100	3,100	3,100	3,100	320,900

Fund	Department/Division Name	Decision Package Name	2020	2021	2022	2023	2024	Total
MVPS Fund								
	4432 MVPS Maintenance	Upgrade Fire Alarm System in SIP Deck	48,000	0	0	0	0	48,000
	4432 MVPS Maintenance	Exterior Stolp Island Parking Deck Lights	60,000	50,000	0	0	0	110,000
	Total		108,000	50,000	0	0	0	158,000
Property & Casualty Fund								
	4441 Phillips Park Zoo	Elk Shelter Redo & Concrete Floors	10,000	0	0	0	0	10,000
	Total		10,000	0	0	0	0	10,000
SHAPE Fund								
	3033 Fire	Replacing Scott Packs and Bottles	820,000	0	0	0	0	820,000
	3033 Fire	Gear Washing Machines	50,000	52,000	54,600	57,300	60,200	274,100
	Total		870,000	52,000	54,600	57,300	60,200	1,094,100
TIF #1								
	4010 Central Services	Replace Roof at 19-21 South Broadway	83,500	0	0	0	0	83,500
	Total		83,500	0	0	0	0	83,500
Water & Sewer Fund								
	1380 Information Technology	Upgrade GIS Specialist to GIS Analyst II	7,600	7,900	8,200	8,500	8,800	41,000
	1380 Information Technology	City Fiber Network to Fox Valley East Booster Station	90,000	0	0	0	0	90,000
	1380 Information Technology	Maintenance Service Agreement for SCADA	9,000	9,300	9,600	9,900	10,200	48,000
	1383 IT Security	Install Video Monitoring Cameras at Fox Valley East Booster St	40,000	0	0	0	0	40,000

Fund	Department/Division Name	Decision Package Name	2020	2021	2022	2023	2024	Total
1383 IT Security		Replace Video Camera Server	25,000	0	0	0	0	25,000
4058 Water Production		Sodium Hypochlorite Bulk Storage Tank Liner Nos. 1, 2 & 3	60,000	0	0	0	0	60,000
4058 Water Production		Replace Sodium Hypochlorite Pre-Disinfection Pumping Equip.	40,000	0	0	0	0	40,000
4058 Water Production		Rehabilitate 2 Finished Water Pumps & Motor Replacement	98,000	0	0	0	0	98,000
4058 Water Production		Risk, Resilience Assessment & Emergency Response Plan	60,000	0	0	0	0	60,000
4063 Water & Sewer Maintenance		Licensed Plumber	110,800	114,700	118,700	122,800	127,100	594,100
4063 Water & Sewer Maintenance		Combination Sewer Cleaning Machine	480,000	7,500	10,000	15,000	15,000	527,500
Total			1,020,400	139,400	146,500	156,200	161,100	1,623,600
Wireless 911 Surcharge Fee Fund								
3537 E911 Center		Reconfiguration of E911 Center	400,000	0	0	0	0	400,000
3537 E911 Center		911 Status Lights	18,000	0	0	0	0	18,000
3537 E911 Center		E911 Phone System	665,000	117,000	117,000	117,000	117,000	1,133,000
Total			1,083,000	117,000	117,000	117,000	117,000	1,551,000
Grand Total			9,823,597	3,678,200	3,219,190	3,240,050	3,336,900	23,297,937

CITY OF AURORA, ILLINOIS
2020 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

Overview

The City of Aurora requires that all requests for new services, programs, equipment, vehicles, and capital improvements be submitted for consideration during the budget process as “decision packages.” Decision packages are categorized as either “non-capital decision packages” (for services, programs, equipment, and vehicles) or “Capital Improvement Plan project requests” (for land improvements, buildings, building improvements, and infrastructure at a cost of at least \$100,000 and having a useful life of more than one year). Capital Improvement Plan project requests are addressed later in the Capital Projects Funds section of the budget. Below is information on non-capital decision packages included in the 2020 city budget with a provision of at least \$100,000 for the budget year. (Only 2020 costs are discussed below.)

General Fund (101)

Program Manager, Innovation & Core Services, \$111,600. The additional staff member will focus on projects associated with Innovation and Cores Services initiatives, the Financial Empowerment Center program, and the Thrive Collaborative Center.

Thrive Nonprofit Center, Innovation & Core Services, \$400,000. The decision package provides for the start-up of a nonprofit collaborative center that will offer nonprofit organizations private and shared workspaces at economical prices. The center will also be able to host workshops for the community.

Support Desk Engineer, Information Technology Division, \$100,300. The additional staff will provide 1st/2nd tier technical support including troubleshooting, diagnosis and resolution of computer, video camera, and application problems citywide. This position will also provide after-hours support.

Management Assistant, Economic Development, \$101,800. The additional staff member will assist Economic Development and the Finance Department with processing and coordinating tasks involving Tax Increment Financing District projects.

Historic Preservation Grant Program, Zoning & Planning Division, \$100,000. The decision package provides for historic preservation grants in the city. The program will help stabilize neighborhoods in Historic Districts.

Hire 3 New Sworn Police Personnel, Police Department, \$337,200. This decision package will allow the department to provide an excellent level of police service to the citizens through the placement of officers in specialized units. In addition, the new staff members will improve the department’s response time to calls for service.

Hire 3 New Sworn Police Sergeant Personnel, Police Department, \$554,547. This decision package will allow the department to provide an excellent level of police service to the citizens through the placement of officers in specialized units. In addition, the new staff members will improve the department’s response time to calls for service.

CITY OF AURORA, ILLINOIS
2020 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

Smart Phones for all Sworn Police Personnel, Police Department, \$122,500. The decision package provides for additional cell phones for sworn personnel. This will allow personnel to conduct department business more efficiently.

Solid Waste Coordinator, Central Services Division, \$115,600. This decision package provides funding for a new Solid Waste Coordinator. The position will monitor solid waste contracts with the city.

Security Measures at City Hall, Central Services Division, \$160,000. The decision package provides funding for additional security in City Hall. This will provide a more secure work environment.

Traffic Signal Maintenance, Electrical Maintenance Division, \$149,500. This decision package provides funding for maintenance of the city's traffic signals. The maintenance will ensure safe and smooth vehicular traffic flow throughout the city.

Library Fund (210)

West Branch Facility Upgrades, Library, \$248,500. The decision package provides for the replacement of carpeting, shelving, furniture and wall treatments. It will improve the appearance and safety of the library facility.

Wireless 911 Surcharge Fee Fund (211)

E911 Phone System, Police Department, \$665,000. This decision package provides for the upgrade of the E911 phone system in the dispatch center. This upgrade will improve communication and productivity.

Reconfiguration of E911 Center, Police Department, \$400,000. This decision package provides funding for new dispatch consoles including storage. It will update the ten year old consoles.

Gaming Tax Fund (215)

Demolish 110 South LaSalle, Central Services Division, \$400,000. The decision package provides funding to demolish the building located at 110 South LaSalle Street. The site will be used for the expansion of parking lot J at the southwest corner of LaSalle Street and Benton Avenue. Additional parking is needed as existing building are repurposed.

SHAPE Fund (225)

Replace Scott Packs and Bottles, Fire Department, \$820,000. The current air packs and SCBA bottles have reached the end of their useful life. This decision package provides funding for the replacement of air packs and SCBA bottles.

CITY OF AURORA, ILLINOIS
2020 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

Equitable Sharing Justice Fund (256)

Purchase a 3D Scanner Kit With All Accessories, Police Department, \$117,300. This decision package allows for the purchase of a 3D scanner to scan and map an area or room and create a 3D virtual image. The equipment will provide a more efficient method of processing crime and accident scenes.

Capital Improvements Funds (340)

Remodel the Bathroom at Central Station, Fire Department, \$160,000. The decision package provides for the remodeling of the upstairs bathroom. The plumbing and fixtures will be replaced and rebuilt to also add a female facility.

Replacement of Concrete at Station 5 Driveway/Apron, Fire Department, \$248,700. The decision package provides for the replacement of the concrete driveway at Station 5. This will allow a clear path for entry and exit of the Fire Department vehicles.

Tuckpoint City – Owned Buildings, Central Services, \$206,000. The decision package provides for maintenance on city-owned buildings. The tuckpointing will prolong the facade and structure of the buildings.

New York St. Stairs Next to Bally Doyle, Maintenance Services, \$130,000. The decision package provides for the replacement of the concrete stairs to the riverwalk on the southwest side of the New York Street bridge. This will improve the appearance of the riverwalk.

Riverwalk Railings, Maintenance Services, \$100,000. The decision package provides for sandblasting and painting of the steel railings along the Fox River in the Central Business District. This will improve the appearance of the downtown area.

Water and Sewer Fund (510)

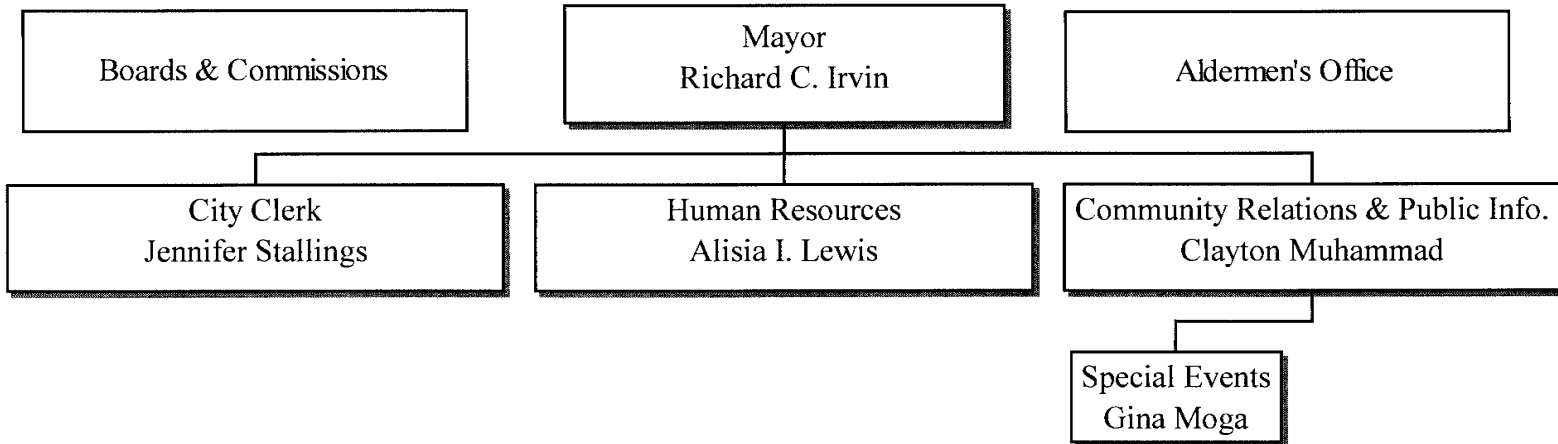
Licensed Plumber, Water and Sewer Maintenance Division, \$110,800. The decision package provides funding for a licensed plumber. This position will reduce overtime and improve efficiency in the division.

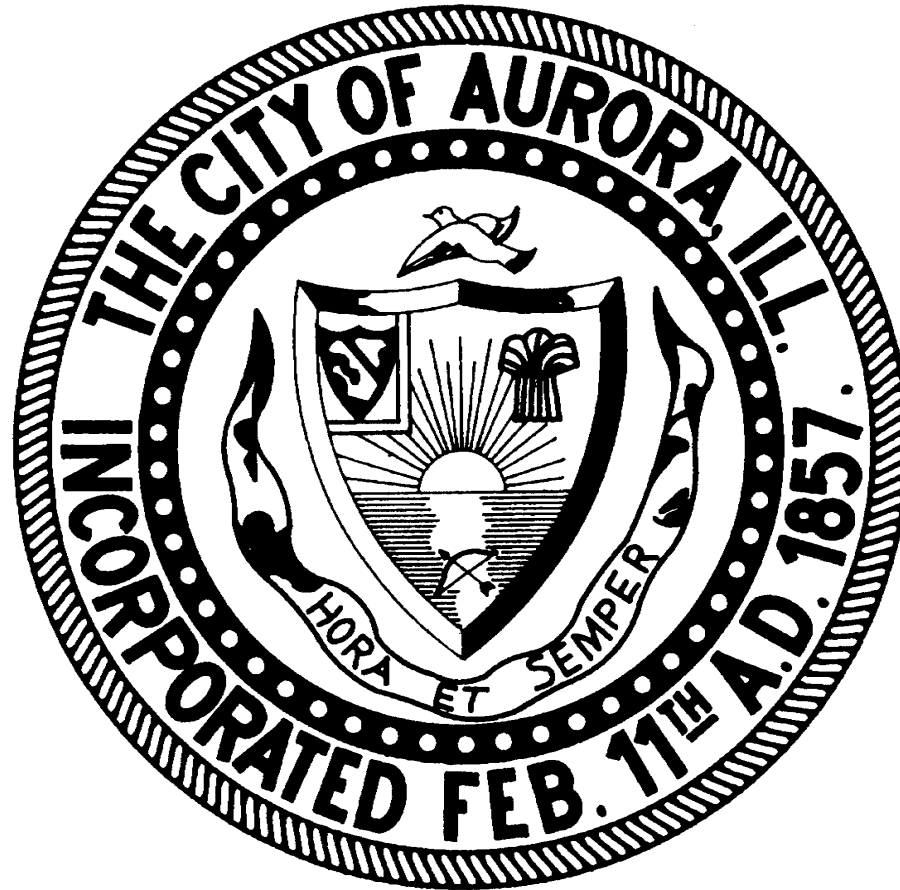
Purchase a Combination Sewer Cleaning Machine, Water & Sewer Maintenance Division, \$480,000. This decision package provides for the purchase of a truck-mounted combination sewer vacuum and high pressure jetting sewer cleaning machine. This will allow the Water & Sewer Maintenance Division to keep up with maintenance demands of the city's water and sewer infrastructure.

Golf Fund (550)

Indoor Golf Learning Center & Clubhouse Addition, Phillips Park Golf Course Division, \$206,000. This decision package provides an opportunity for year-round golf options. The simulator will enable golfers to practice and play on championship virtual golf courses.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
EXECUTIVE DEPARTMENT**





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Mayor's Office

2020 Budget

Mission

To provide leadership to ensure the residents and businesses of Aurora receive high-quality municipal services and continue to grow and thrive as a city.

Major Functions

1. Oversee a municipal corporation with a budget of approximately \$477 million and a workforce of more than 1,000 full-time equivalent employees.
2. Support initiatives to improve the city's quality of life.
3. Establish policies and give direction to all city departments and divisions.
4. Respond promptly and efficiently to the concerns and inquiries of residents and businesses.
5. Develop a balanced budget and present it to the City Council to be approved no later than December 31 of each year.
6. Serve as intergovernmental liaison to local, state, and federal elected and non-elected officials.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,010,452	1,028,309	1,062,153
Other Non-Capital	136,230	112,534	116,736
Capital	-	-	-
Total	1,146,682	1,140,843	1,178,889

Staffing

Full-Time Positions

	2018	2019	2020
Mayor	1	1	1
Administrative Aide	0	1	1
Asst. Chief of Staff	2	0	0
Chief Management Officer	1	1	1
Deputy Chief of Staff	0	1	1
Deputy Mayor	0	1	1
Executive Secretary	1	0	0
Management Assistant	0	1	1
Office Coordinator	1	0	0
TOTAL	6	6	6

Short-Term Goals (2020)

1. Leverage the optical fiber network to continue to support further economic development infrastructure and city operations.
2. Target initiatives to promote reinvestment of existing and established businesses on key gateway corridors as well as attract new investment to the city.
3. Foster citywide opportunities for new economic investment ventures.
4. Sustain and expand Aurora's position as a regional leader by building new collaborative relationships and agreements with other units of government and elected officials.
5. Leverage the use of technology to improve customer processes.

Long-Term Goals (2021 and Beyond)

1. Improve the city's financial position (Ongoing).
2. Reduce violent crime by providing adequate funding and support for initiatives related to enforcement, prevention, intervention, and education (Ongoing).
3. Increase citizen involvement in the city's decision-making processes (Ongoing).
4. Promote policies, procedures, and initiatives to increase the efficiency and effectiveness of government operations (Ongoing).
5. Promote partnerships with local businesses, labor unions, governments, community organizations, and public and private schools to improve the quality of life in the city (Ongoing).

2019 Major Accomplishments

- Created a mechanism to work with the City Council to review and update the municipal code book.
- Purchased new equipment to improve the safety of Police and Fire personnel.
- Enhanced the use of emergency communications to the residents and local schools.
- Updated and refreshed the City Council standing committees to more accurately reflect the current population and the needs of the residents and businesses.
- Continued to leverage the optical fiber network to continue to support further economic development infrastructure and city operations.
- Targeted initiatives to promote reinvestment of existing and established businesses on key gateway corridors as well as attract new investment to the city and the downtown.
- Fostered citywide opportunities for new economic investment ventures.
- Sustained and expanded Aurora's position as a regional leader by building new collaborative relationships and agreements with other units of government and elected officials.
- Provided support and direction for energy efficient business practices including fleet and facilities maintenance and economic development to increase operational cost savings citywide.

Mayor's Office

2020 Budget

2018 Major Accomplishments

- Provided strategic direction and support for the citywide Information Technology strategic plan and Smart City initiatives.
- Scheduled regular City Council updates with staff on various projects and initiatives.
- Increased communication with local businesses, schools, and community groups through scheduled visits and public recognition opportunities.
- Created new avenues to support and improve Aurora's position as a regional leader by forging collaborative relationships and agreements with other units of government and elected officials.
- Implemented new strategies to promote and achieve economic development goals citywide.
- Oversaw the acquisition and opening of the city's first Development Services Center, creating a space for better collaboration between associated departments while making prime city buildings available for redevelopment.
- Facilitated the opening of a branch office of the Kane County Clerk's Office in downtown Aurora to provide increased access to vital services for Aurora residents within Kane County.
- Oversaw the reorganization of city departments that resulted in increased operational efficiencies for employees and residents.
- Supported increased public safety by planning for six new police officers and two new firefighters/paramedics.

Budget Highlights

The 2020 budget will permit the Mayor's Office to maintain the service level of the prior year.

City Clerk's Office

2020 Budget

Mission

To act as a direct link between residents and their local government, provide transparency of operations, and maintain all official city documents and records.

Major Functions

1. Serve as the official recordkeeper for the City of Aurora and keeper of the city seal for certifying official documents.
2. Attend all Committee of the Whole and City Council meetings, preparing and maintaining agendas and minutes for these meetings.
3. Assist the public and other city departments by researching and providing copies of archived documents.
4. Coordinate and update the Aurora Code of Ordinances.
5. Administer the filing and maintenance of city and county economic disclosure statements for all city officials and required employees, as well as members of city boards and commissions.
6. Work with city departments to establish records management systems to ensure compliance with the State of Illinois Archives Department for the disposal of appropriate documents.
7. Process applications for city liquor licenses.
8. Issue peddler and raffle permits.
9. Process all Freedom of Information Act (FOIA) requests for the city.
10. Serve as the local election official.

Budget Summary

		2019	
	2018	Original	2020
	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
<u>Expenditures</u>			
Salary & Benefits	352,589	395,706	447,630
Other Non-Capital	125,086	140,056	178,100
Capital	-	-	-
Total	477,675	535,762	625,730

Staffing

Full-Time Positions

	2018	2019	2020
City Clerk	1	1	1
Administrative Aide	1	1	0
Deputy City Clerk	1	1	1
FOIA Specialist	0	0	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

Confidential Secretary	0	0	1
Subtotal - Part-Time Positions	0	0	1
TOTAL	3	3	4

City Clerk's Office

2020 Budget

Short-Term Goals (2020)

1. Implement an online application to enable business owners to renew liquor licenses electronically.
2. Enhance public accessibility to ordinances and resolutions through an online self-service portal.
3. Implement an online application for raffle and peddler permits.

Long-Term Goals (2021 and Beyond)

1. Increase transparency by providing the most frequently requested records on the department's website (2021).
2. Establish an internal citywide annual event for document destruction (2021).
3. Continue to digitize all records for permanent electronic archiving, thereby improving accessibility and efficiency (Ongoing).
4. Continue to improve the citywide document destruction process.

2019 Major Accomplishments

- Implemented an online application and approval process for city events that require a permit.
- Established a list of the most requested records by members of the public.
- Established an internal citywide annual event for document destruction.
- Improved the online posting time of ordinance updates.

2018 Major Accomplishments

- Launched a new online tool to track and respond to FOIA requests.
- Created a new policy and procedure for FOIA requests.
- Provided training to city staff on the new FOIA procedures.

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Resolutions Processed	337	400	430	450
Ordinances Processed	120	110	116	120
Liquor Licenses Issued	181	185	191	210
Permits Issued:				
Temporary Liquor Permits	39	35	35	43
Music Festival Licenses	17	N/A	N/A	N/A
Carnival/Circus Licenses	5	N/A	N/A	N/A
Raffle Permits	51	45	45	49
Peddlers Registered	169	170	163	170
Citywide FOIA Requests Processed	N/A	N/A	5,757	6,000

Note: The music festival permit and carnival/circus permit functions were moved to the Special Events Division in 2019.

Budget Highlights

The 2020 budget will permit the City Clerk's Office to reclassify a full-time position to a FOIA Specialist and enhance the current FOIA software. These special budget items will allow the City Clerk's Office to appropriately respond to FOIA requests and improve efficiently.

Aldermen's Office

2020 Budget

Mission

To serve the residents and businesses of the City of Aurora in a responsive and effective manner through leadership and legislative action to improve the quality of life in the community.

Major Functions

1. Serve on the City Council standing committees to review ordinances and resolutions and recommend action by the Committee of the Whole:
 - Rules, Administration, and Procedures Committee.
 - Building, Zoning & Economic Development Committee.
 - Finance Committee.
 - Public Health, Safety and Transportation Committee.
 - Infrastructure and Technology Committee.
2. Receive telephone calls from constituents, answer questions, receive complaints, and assist in solving problems.
3. Meet with citizens on ward committees and develop budgets for ward projects funds.
4. Meet with developers to discuss development.
5. Consider the formation of special service areas.
6. Work with neighborhood groups.
7. Attend community functions.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,196,777	1,216,305	1,237,648
Other Non-Capital	58,788	88,036	99,172
Capital	-	-	-
Total	1,255,565	1,304,341	1,336,820

Staffing

Full-Time Positions

	2018	2019	2020
Chief of Staff	1	1	1
Administrative Aide	4	4	0
Aldermanic Aide	0	0	4
Subtotal - Full-Time Positions	5	5	5

Part-Time Positions

Alderman	12	12	12
Subtotal - Part-Time Positions	12	12	12
TOTAL	17	17	17

Short-Term Goals (2020)

1. Develop a program to give students the opportunity to shadow their Alderman at meetings.

Aldermen's Office

2. Create a Spend a Day with an Alderman for elementary, middle, and high school students.
3. Develop a list of frequently asked questions for the Aldermen.
4. Plan and hold a retreat for the Aldermen to enhance their role as elected officials.

Long-Term Goals (2021 and Beyond)

1. Expand the Aldermen's involvement with students in the community through reading and speaking engagements (Ongoing).
2. Promote local government and public services through visits to local schools (Ongoing).

2019 Major Accomplishments

- Worked with the Information Technology Division to upgrade the building security system.
- Implemented an emergency notification policy for the Aldermen's Office staff.
- Updated the procedural guide for newly elected officials.
- Implemented new job descriptions for the Aldermanic Aides.
- Worked with the Human Resources Department to update the job descriptions for the Chief of Staff.
- Worked with the Aldermen to create two new ward grant programs.
- Worked with the Special Ad-Hoc Committee on Ordinances to restructure the standing committees of the City Council.

2020 Budget

2018 Major Accomplishments

- Coordinated and held a retreat for the Aldermen to review and update the mission statement.
- Worked with the Information Technology Division to update the conference room and meeting room technology.
- Created a procedures manual for subcommittees.
- Created project information fact sheets to inform the Aldermen of major projects in their ward.

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Staff Performance</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Neighborhood & Ward Meetings	136	200	118	150
Neighborhood Clean-Up & Shred Events	14	15	11	15
Community News Items Published	6	15	4	75
Minutes for Standing Committees	102	103	111	125
Agendas for Standing Committees	102	103	111	125
Meeting/Event Announcement Flyers Distributed	77,300	75,000	65,100	70,000
Correspondence Issued	500	550	3,900	4,000
Total Citizen Inquiries Via Telephone and Email	347	360	400	400
Block Party & Street Closure Applications Processed	51	50	49	50
Aldermen's Info Guides Issued	150	50	20	500
Training and Development Hours	120	250	223	250

Aldermen's Office

2020 Budget

Performance Measures (Continued)

	2018	2019	2019	
	2018	2019	Estimated	2020
<u>Committee Agenda Items</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Planning & Development	128	125	N/A	N/A
Building, Zoning & Economic Dev.	N/A	N/A	109	120
Finance	250	250	211	220
Government Operations	230	200	N/A	N/A
Public Health, Safety & Transportation Committee	N/A	N/A	71	100
BG&I	70	60	N/A	N/A
Information Technology	N/A	N/A	113	120
Rules, Administration & Procedures	N/A	N/A	37	75
Total	678	635	541	635

Note: The standing committees of the City Council were restructured in 2019.

Budget Highlights

The 2020 budget will permit the Aldermen's Office to maintain the service level of the prior year.

Human Resources Department

2020 Budget

Mission

To provide the tools, support, and staffing needed by the City of Aurora in order to serve citizens and city employees; to provide excellent customer service through knowledgeable employees who treat customers with courtesy, dignity, and respect; to establish a citywide framework of effective and consistent policies; to provide quality training to employees based on their needs; to facilitate effective communication throughout the city; and to safeguard the integrity and confidentiality of all personnel records and services.

Major Functions

1. Provide quality training to improve the skills and performance of city employees.
2. Develop management's skills for dealing with difficult personnel problems.
3. Negotiate the city's five collective bargaining agreements and three association agreements.
4. Administer union contracts.
5. Handle union grievances on behalf of the city.
6. Conduct labor/management meetings in order to facilitate communication with unions.
7. Recruit qualified employees for open positions within the city.
8. Promote and foster good employee relations through the development and consistent application of policies.
9. Establish and maintain eligibility lists for civil service positions as required to meet the city's needs.
10. Conduct promotional examinations for the police sergeant and lieutenant ranks as well as the fire lieutenant and captain ranks.
11. Conduct police officer and firefighter entry testing.

12. Review and update the civil service tests based upon revised job descriptions.
13. Administer the city's self-insurance programs for all civil liability claims, workers' compensation claims, preferred providers organization benefits, health maintenance organization benefits, and retiree benefits through coordination with the city's third-party administrators, medical providers, and other related professionals.
14. Purchase and maintain the required excess liability, excess workers' compensation, and property and casualty policies necessary to supplement the city's self-insured programs.
15. Administer occupational healthcare, return-to-work/light duty programs and evaluate, negotiate, and settle or clear litigated and non-litigated workers' compensation claims through the use of third-party administrators and defense counsel.
16. Maintain legally required documentation on all city employees.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,002,392	1,069,390	1,099,752
Other Non-Capital	513,159	598,146	590,442
Capital	-	-	-
Total	1,515,551	1,667,536	1,690,194

Human Resources Department

2020 Budget

Mission

To provide the tools, support, and staffing needed by the City of Aurora in order to serve citizens and city employees; to provide excellent customer service through knowledgeable employees who treat customers with courtesy, dignity, and respect; to establish a citywide framework of effective and consistent policies; to provide quality training to employees based on their needs; to facilitate effective communication throughout the city; and to safeguard the integrity and confidentiality of all personnel records and services.

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Other Non-Capital	513,159	598,146	590,442
Capital	-	-	-
Total	1,515,551	1,667,536	1,690,194

Human Resources Department

2020 Budget

Staffing

<u>Full-Time Positions</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Director	1	1	1
Assistant Director	1	1	2
Administrative Aide	2	2	1
Confidential Secretary	0	0	1
HR Generalist	3	3	2
Subtotal - Full-Time Positions	<u>7</u>	<u>7</u>	<u>7</u>
<u>Seasonal Positions</u>			
College Intern	<u>0</u>	<u>1</u>	<u>1</u>
Subtotal - Seasonal Positions	<u>0</u>	<u>1</u>	<u>1</u>
TOTAL	<u><u>7</u></u>	<u><u>8</u></u>	<u><u>8</u></u>

Short-Term Goals (2020)

1. Develop an online civil service testing process.
2. Develop a succession planning program for departments and divisions.
3. Develop a formal on-boarding process for new hires.

Long-Term Goals (2021 and Beyond)

1. Implement best practices in performance management to improve accountability, employee morale, and organizational efficiencies (Ongoing).

2019 Major Accomplishments

- Identified ways to improve employee engagement.
- Updated the Human Resources internal and external webpages.
- Provided ongoing wellness programs for the employees.

2018 Major Accomplishments

- Implemented an electronic open enrollment process for the health insurance programs.
- Developed an on-line training program for the department and division heads.
- Developed a quarterly Human Resource update for the employees.
- Developed an informational packet for prospective retirees.
- Updated the orientation process for new employees.

Human Resources Department

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Health/Wellness Seminars Provided	12	26	30	40
Safety Awareness Seminars Provided	9	15	20	30
Management Training Participants	250	300	225	300
Customized Training Participants	24	60	40	50
Computer Training Participants	229	400	150	200
Personnel Requisitions Processed	108	120	103	80
New Hires Processed-Regular	67	70	70	75
New Hires Processed-Seasonal	97	100	110	125
Workers Comp. Claims Processed	215	225	230	200
Workers Comp. Claim Settlements	22	20	25	20
Employees Completing Professional Training Programs	965	500	980	1,000

Budget Highlights

The 2020 budget will permit the Human Resources Department to maintain the service level of the prior year.

Boards & Commissions

Major Functions

1. Civil Service Commission
2. FoxWalk Review Committee
3. Housing Authority Board
4. Planning Commission
5. Preservation Commission
6. Zoning Board of Appeals

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	55,384	58,647	74,969
Other Non-Capital	284,366	18,700	15,500
Capital	-	-	-
Total	339,750	77,347	90,469

2020 Budget

Staffing

<u>Commissioners/Board Members</u>	2018	2019	2020
Civil Service Commission	5	5	5
FoxWalk Review Committee	6	9	9
Housing Authority	7	7	7
Planning Commission	13	13	13
Preservation Commission	0	11	11
Zoning Board of Appeals	7	7	7
TOTAL	<u>38</u>	<u>52</u>	<u>52</u>

Budget Highlights

The 2020 budget will permit the Boards & Commissions to maintain the service level of the prior year.

Community Relations & Public Information

2020 Budget

Mission

To position Aurora as a premiere community for people to live, work, and play by informing and educating residents, businesses, and other interested parties about city services, policies, initiatives, and events through effective utilization of mainstream media, the city's cable access channel, and other communication tools.

Major Functions

1. Develop and implement a proactive media relations strategy.
2. Develop and implement general communication policies, procedures, and programs.
3. Disseminate timely and relevant information through mainstream and online media outlets and other communication tools as needed in reference to city policies, initiatives, programs, and activities with an emphasis on those that may not normally be communicated to residents through traditional media channels.
4. Research and respond to requests for information from media outlets.
5. Serve as the primary spokespersons on city issues and programs.
6. Ensure that key city information is conveyed through the city's website.
7. Monitor and archive media coverage.
8. Work with management to develop and implement communication strategies for new policies, initiatives, programs, and activities.
9. Maintain a repository of key city facts.
10. Develop and implement guidelines for the production of print, broadcast, online, and collateral material.

11. Assist city departments in preparing for interviews, presentations, and speaking engagements.
12. Manage and maintain the city broadcasting studio, facility, and equipment.
13. Manage the Aurora Community Television (ACTV) programs and schedules.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	420,089	515,347	542,950
Other Non-Capital	201,081	193,808	108,248
Capital	-	-	-
Total	621,170	709,155	651,198

Community Relations & Public Information

2020 Budget

Staffing

<u>Full-Time Positions</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Director	1	1	1
Digital Communications Coordinator	1	1	2
Public Information Specialist	1	1	1
Video Services Coordinator	1	1	1
Subtotal - Full-Time Positions	4	4	5
<u>Part-Time Postions</u>			
College Intern	1	1	1
Subtotal-Part-Time Postions	1	1	1
TOTAL	5	5	6

Short-Term Goals (2020)

1. Expand the weekly updates to include employee accomplishments, open positions, and a weekly message from the mayor.
2. Implement an internal and external media policy to address the use of and interactions through social and traditional media sources.
3. Increase the occurrence of media briefings to also include a monthly media briefing with the Deputy Mayor.
4. Establish a networking alliance for mentoring organizations to reduce youth violence.

Long-Term Goals (2021 and Beyond)

1. Increase public awareness of Aurora as a premier community in which to live, work, and visit through the development of positive messages and images for all city-related public communications (Ongoing).
2. Increase communication effectiveness by coordinating communication initiatives throughout the city (Ongoing).

2019 Major Accomplishments

- Implemented bi-weekly media briefings to increase positive media coverage throughout the region.
- Increased the number of live stream viewers of the City Council meetings.
- Implemented a comprehensive dual language translation program for public documents.

2018 Major Accomplishments

- Invigorated the city's primary source of economical mass communication by increasing the connections across social media sites by 10% and implementing a new social media policy.
- Implemented an external communication tool to provide weekly updates to the community including the Mayor's calendar through an email distribution list.
- Collaborated with the Human Resources Department to implement an electronic quarterly staff newsletter and quarterly staff recognition opportunities during City Council meetings.

Community Relations & Public Information

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Media Inquiries Handled	3,250	3,300	4,200	3,500
Media Advisories/News Releases Prepared	402	400	473	425
Resident Newsletters Prepared	0	4	0	2
Public Education Pieces	222	200	312	350
Presentations/ Talking Points Prepared	210	150	163	175
Constant Contact E-Blasts	257	300	312	320
Cable & Video Provider Customer Complaints Addressed	15	20	6	10
Electronic Newsletters Prepared	134	125	146	150
E-Mail Subscribers	8,520	10,000	10,272	12,000
Website Visits	1,242,313	1,250,000	1,278,312	1,300,000
Social Media Subscribers	43,310	45,000	60,024	65,000

Budget Highlights

The 2020 budget will permit the office of Community Relations & Public Information to maintain the service level of the prior year.

Special Events Division

2020 Budget

Mission

To provide the City of Aurora with special events and cultural activities that entertain, enhance quality of life, encourage community pride and participation, and aid in developing a greater cross-cultural community.

Major Functions:

1. Develop and produce annual activities and special city events.
2. Assist the public in acquiring approval of the Special Events Review Process Committee for special events requesting the use of public properties.
3. Provide assistance with events, programs, activities, and promotions.
4. Serve as liaison to or coordinator of various appointed and volunteer boards.
5. Process music festival, carnival, and circus permit requests.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	276,731	324,329	383,374
Other Non-Capital	1,347,542	1,430,096	1,448,260
Capital	-	-	-
Total	1,624,273	1,754,425	1,831,634

Staffing

Full-Time Positions

	2018	2019	2020
Special Events Manager	1	1	1
Special Events Assistant	1	1	0
Special Events Coordinator	0	0	1
Subtotal - Full-Time Positions	2	2	2

Part-Time Positions

	2018	2019	2020
Special Events Assistant	1	2	2
Subtotal - Part-Time Positions	1	2	2

Seasonal Positions

	2018	2019	2020
Seasonal Worker II	0	0	1
Subtotal - Seasonal Positions	0	0	1

TOTAL

	2018	2019	2020
TOTAL	3	4	5

Short-Term Goals (2020)

1. Fully implement a streamlined permit process through the new special event software.
2. Cross-train staff on all duties and event preparation.

Long-Term Goals (2021 and Beyond)

1. Continue to enhance and expand city events (Ongoing).
2. Work with the Community Relations & Public Information Division to promote diversity in Aurora (Ongoing).

Special Events Division

2020 Budget

3. Continue to work with the Aurora Civic Center Authority and various city departments on parking and traffic procedures for events at RiverEdge Park (Ongoing).
4. Work with the Fox Valley Music Foundation to bring more events to Aurora (Ongoing).

2019 Major Accomplishments

- Provided support to the community advocacy group Indivisible Aurora for the Pride Parade and events that expanded from a one day event to several separate events.
- Relocated the Farmers Market to a central downtown location.
- Worked with the Puerto Rican Cultural Council and the Tequila Mariachi group to bring their events downtown.
- Continued to work with Emergency Management, Police, Fire, and Downtown Maintenance to coordinate safety procedures at events.
- Worked with the Law Department and the Mayor's Office in creating a special event ordinance, revising all permits to correlate with the new ordinance.
- Assisted the Fox Valley Music Foundation with the design and opening of "The Venue," which will host an anticipated 100 or more events downtown yearly.
- Implemented a special events review process team to review and approve all permit applications.
- Worked with the City Clerk's Office to assume the responsibility of processing musical festival, carnival, and circus permits.
- Implemented software to streamline the special event permit process and improve communication.

2018 Major Accomplishments

- Worked with the several groups to add new events and attract visitors to the downtown area.
- Supported grass-root events that brought visitors to Aurora and resulted in a 10% increase in attendance.
- Provided support to Indivisible Aurora for the first Aurora Pride parade.
- Assisted the Emergency Management Division, Police Department, and Fire Department with the coordination and implementation of new safety procedures at large city-sponsored events.
- Coordinated the groundbreaking ceremony for the new pedestrian bridge over the Fox River.
- Provided support to Aurora Downtown for the Downtown Aurora Magic Festival.
- Assumed responsibility for the processing of run/walk event permits.
- Assisted the Aurora Hispanic Heritage Advisory Board and the Aurora Regional Hispanic Chamber of Commerce with the Fiestas Patrias parade.
- Assisted the Puerto Rican Cultural Council with the Puerto Rican parade.
- Coordinated a street dedication for Dr. A.A. Khawaja.
- Coordinated the first dog parade at Phillips Park.

Special Events Division

2020 Budget

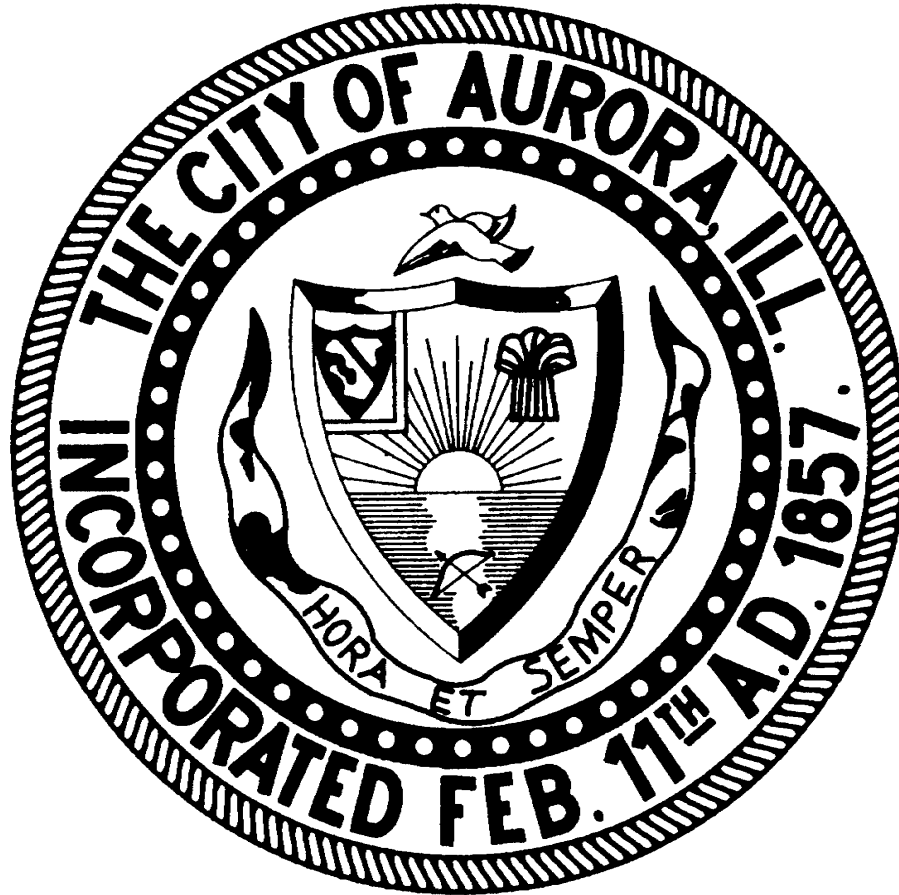
Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Farmers Market Vendor Fees	\$6,997	\$17,500	\$7,719	\$7,000
July 4th Revenue	\$4,262	\$4,000	\$3,541	\$3,500
Special Event Permits	37	37	85	85
Runs and Walk Permits	30	28	N/A	N/A

Note: The Run and Walk Permits measure was combined with the Special Event Permits.

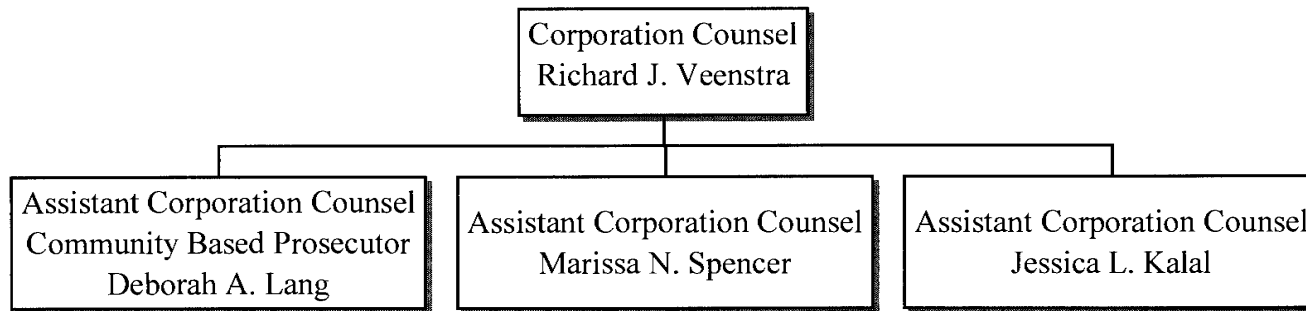
Budget Highlights

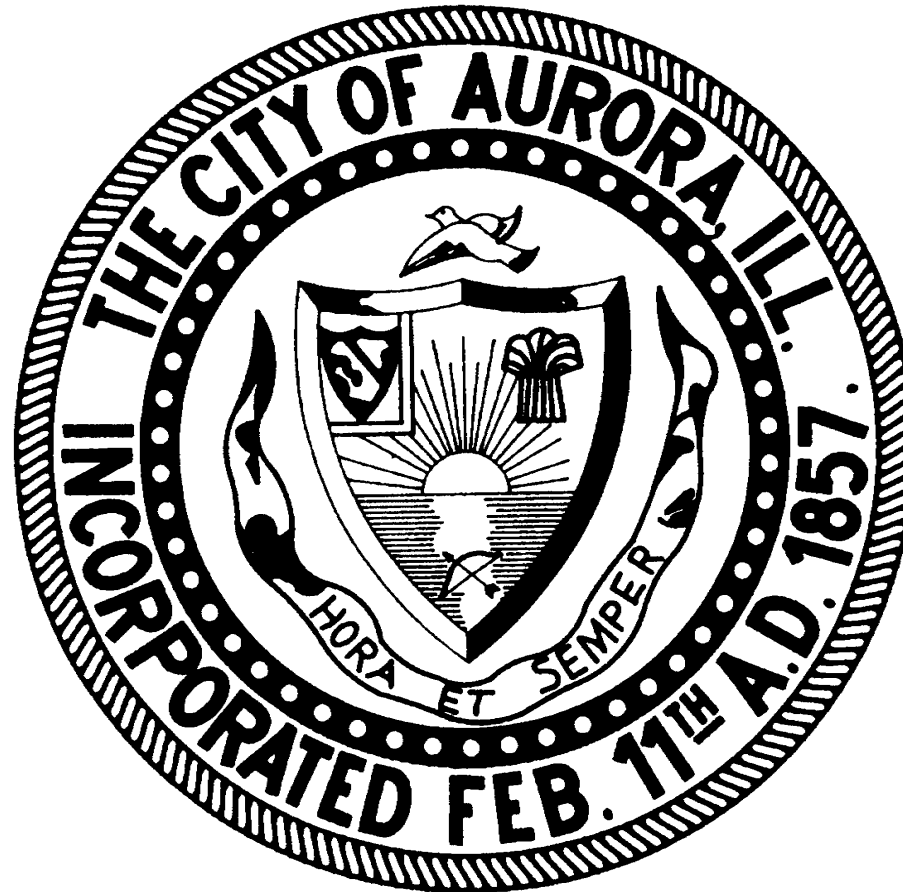
The 2020 budget will permit the Special Events Division to procure temporary fencing for the Water Street mall, Mundy Park, and Bielman Park. The temporary fencing will allow the Special Events Division to increase the number of events held in the downtown locations and provide controlled access as well as tighter security during the events.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
LAW DEPARTMENT**





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Law Department

2020 Budget

Mission

To provide the City of Aurora's elected officials and employees with high-quality legal advice and representation in a prompt, professional, and efficient manner.

Major Functions

1. Provide legal advice and counsel to the city's elected officials and employees with respect to the performance of their official duties.
2. Commence and prosecute all actions and suits, whether civil, criminal, or quasi-criminal on behalf of the city.
3. Defend all actions and proceedings brought against the city or its officers and employees in their official capacities.
4. Draft, as directed, ordinances and resolutions for City Council consideration.
5. Represent the city's interests in all bond issues and other financing initiatives and monitor city involvement in prior bond issues, other municipal financing, and development agreements.
6. Represent the city in the acquisition or disposition of real property.
7. Represent the city's interests before administrative code hearing officers and in any appeals from their rulings.
8. Maintain a community-based prosecution program in cooperation with city and community leaders, law enforcement, and other key stakeholders.
9. Perform any other duties as may be directed by the Mayor, the City Council, or required by law or by ordinance.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	656,604	748,329	779,175
Other Non-Capital	275,911	532,887	447,065
Capital	-	-	-
Total	932,515	1,281,216	1,226,240

Staffing

Full-Time Positions

	2018	2019	2020
Corporation Counsel	1	1	1
Asst. Corporation Counsel II	2	3	3
Executive Secretary	1	1	0
Legal Secretary	1	1	1
Paralegal	0	0	1
TOTAL	5	6	6

Short-Term Goals (2020)

1. Provide greater professional development opportunities for staff.

Law Department

2020 Budget

Long-Term Goals (2021 and Beyond)

1. Conduct comprehensive reviews and revisions to the Aurora City Code (Ongoing).
2. Identify opportunities to reduce the use of outside counsel where appropriate (Ongoing).

2019 Major Accomplishments

- Completed the integration of risk management claim duties into the Law Department.
- Identified additional opportunities to develop positive relationships within the community.
- Identified additional opportunities to develop positive relationships with members of law departments in similar municipalities.
- Worked with the City Council to revise significant portions of the city's Municipal Code.
- Decreased substantially the use of outside counsel for FOIA-related legal work.
- Worked with the Finance Department to revise the purchasing policies.
- Provided a reorganization plan for the City Council committees.
- Implemented a revised Ethics Ordinance.

2018 Major Accomplishments

- Provided legal support and assistance to ensure a smooth transfer to the City Clerk's Office as it assumed primary responsibility for responses to Freedom of Information Act requests.

- Developed and implemented a community-based prosecution program with input from city and community leaders, law enforcement, and other key stakeholders.
- Negotiated a redevelopment agreement for the former Copley Hospital property.
- Negotiated the purchase of two hotels along Farnsworth Avenue for a future major economic development project.

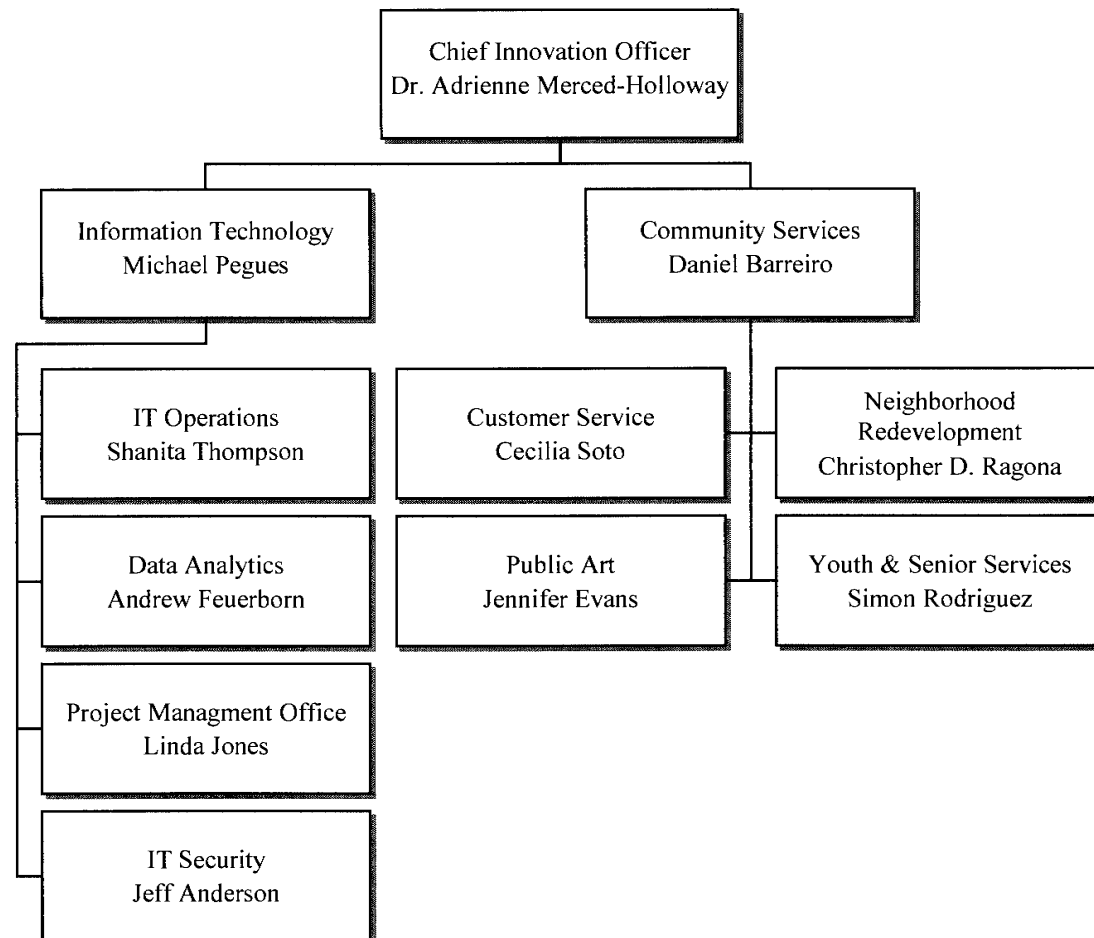
Performance Measures

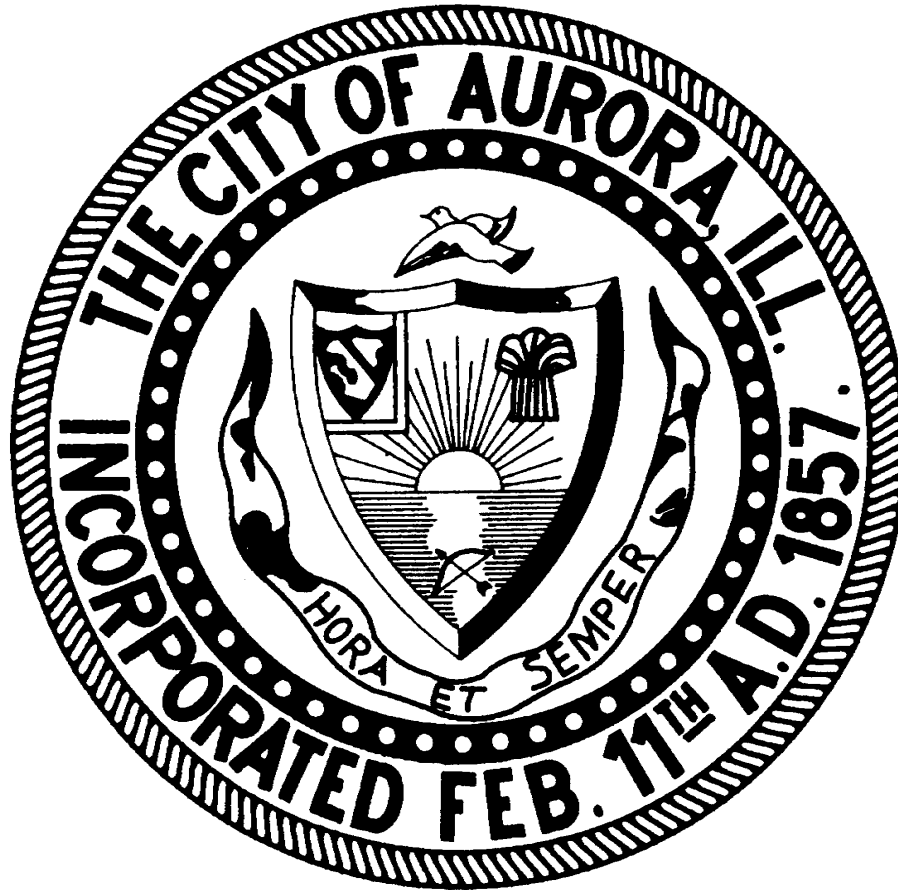
			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Contracts Reviewed	80	80	N/A	N/A
Help Desk Requests Processed	N/A	N/A	161	200
Community Meetings Attended	14	14	5	10
Legistar Items Reviewed	321	321	401	401
Claims Processed	231	231	219	230
Special Service Areas Processed	4	4	7	7

Budget Highlights

The 2020 budget will permit the Law Department to increase the service level of the prior year. In addition, there will be an increased focus on training and professional development to assist the attorney's in performing more legal work in-house.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
INNOVATION & CORE SERVICES DEPARTMENT**





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Innovation & Core Services Administration

2020 Budget

Mission

To pursue and support innovation designed to enhance the delivery of public services, resulting in our elevated role as a strategic driver of the region. This is accomplished by working in partnership with city departments and divisions, community residents, and stakeholders.

Major Functions

1. Introduce and coordinate initiatives to improve city processes, procedures, and policies.
2. Institute new partnerships that, when leveraged, bring new programs and services to the city.
3. Ensure that management audits are conducted to identify opportunities to institute innovative efficiencies.
4. Identify and pursue new funding sources to support Innovation Department-led initiatives.
5. Develop opportunities to leverage data to improve the government decision-making process.
6. Manage the Community Services and Information Technology Divisions, Thrive Collaborative Center (TCC), and the City of Lights Financial Empowerment Center (FEC).
7. Manage the Aurora Youth Council, Aurora Education Commission, and the Interfaith Community Liaison Team.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	247,277	301,883	349,211
Other Non-Capital	10,305	30,336	50,930
Capital	-	-	
Total	257,582	332,219	400,141

Budget Summary - Thrive Non-Profit Center

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	48,367
Other Non-Capital	-	-	41,820
Capital	-	-	
Total	-	-	90,187

Innovation & Core Services Administration

2020 Budget

Budget Summary – Financial Empowerment Center

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	21,125
Other Non-Capital	-	-	251,500
Capital	-	-	
Total	-	-	272,625

Staffing

Full-Time Positions

	2018	2019	2020
Chief Innovation Officer	1	1	1
Executive Secretary	1	0	0
Program Manager	0	0	1
Project Assistant	0	1	1
Subtotal - Full-Time Positions	2	2	3

Seasonal Positions

College Intern	0	2	2
Subtotal - Seasonal Positions	0	2	2

TOTAL	2	4	5
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Note: A College Intern is being allocated to the TCC and the Program Manager is allocated to the Innovation & Core Services Administration Division, the FEC, and the TCC.

Short-Term Goals (2020)

1. Receive the AARP's Livable Community designation.
2. Launch the opening of the Thrive Collaborative Center and the City of Lights Financial Empowerment Center.
3. Establish a Sister Cities Program.
4. Provide a strategic planning framework for the 2020 Census Complete Count program.
5. Develop and execute a strategic priorities plan for senior services.
6. Offer additional workforce development training for out of school youth.
7. Support the Data & Analytics Subdivision in the development of the next phase of the open data portal.
8. Work with the National League of Cities to develop a plan for a citywide race, equity, and inclusion assessment.
9. Secure funding and support for the FEC for years 2021 and beyond.

Long-Term Goals (2021 and Beyond)

1. Research and implement strategies to enhance the delivery of public services (Ongoing).
2. Develop and leverage partnerships that will maximize investments in city programs, projects, and infrastructure. (Ongoing).

Innovation & Core Services Administration

2020 Budget

2019 Major Accomplishments

- Launched a free Information Technology training course for residents 18 years of age or older.
- Improved the city's quality of life by offering capacity-building opportunities to local nonprofit agencies and residents.
- Supported small business growth by providing workforce development programs.
- Impacted government efficiency by increasing the adoption of mechanisms designed to improve planning and broad stakeholder communication processes.
- Promoted the use of technology by underserved and low income communities by supporting increased access to technology and creating community awareness and education programs.
- Supported the Information Technology Division in launching an open data portal by developing the appropriate policies.
- Created a business registration program.
- Conducted a senior services survey/needs assessment.
- Launched the Mayor's Office Street Team to increase volunteerism at city events and activities.
- Facilitate an interfaith community forum.
- Worked with the Economic Development Division to launch an Opportunity Zone program to increase economic development projects in the lower income areas of the city.
- Partnered with the Northern Illinois Food Bank to increase the distribution of free summer meals to area youth at Garfield Park and McCarty Park.

2018 Major Accomplishments

- Developed and implemented an Innovation & Core Services Department action plan.
- Created and fully constituted an Education Commission.
- Assisted the Aurora Youth Council in implementing an Earth Day community cleanup, youthTALKS forum, and a summer ice cream social.
- Assisted in the development and adoption of a local preference contract ordinance.
- Assisted in the restructuring of the neighborhood groups and the Neighborhood Redevelopment and Youth & Senior Services Subdivisions of the Community Services Division.
- Assisted in developing a streamlined process for special event review, approval, and implementation.
- Collaborated with the Aurora Regional Chamber of Commerce; School Districts 204, 129, and 131; and Waubensee Community College to review and restructure the Pathways to Prosperity project to improve the process of preparing Aurora's youth for college and careers.
- Developed and submitted a grant application to the Dunham Fund to create a nonprofit center.
- Developed and submitted a grant application to the Illinois Department of Commerce and Economic Development to create a youth workforce development program.
- Developed, submitted, and was awarded a planning grant from the Cities for Financial Empowerment Fund to establish a Financial Empowerment Center.
- Partnered with the Northern Illinois Food Bank to provide free summer meals to area youth at McCarty Park.

Innovation & Core Services Administration

2020 Budget

- Created and executed the Winter on the Fox event.

Performance Measures

Refer to the divisions and subdivisions of the Innovation & Core Services Department for performance measures: Community Services, Customer Service, Neighborhood Redevelopment, Public Art, Grand Army of the Republic, Youth & Senior Services, Information Technology, Data & Analytics, PMO Office, and IT Security.

Budget Highlights

The 2020 budget will permit the Innovation & Core Services Administration Division to create and open the Thrive Nonprofit Center, a collaborative center that provides private and shared workspaces to non-profit organizations. Also housed in the nonprofit center, a financial empowerment center will provide free, high quality, financial counseling to low to moderate income residents. These major projects align with the city's top priorities of 1) economic development, 2) public safety and quality of life, and 3) innovation and collaboration.

Community Services Division

2020 Budget

Mission

To position Aurora as a premiere community for people to live, work, and play; and enhance the quality of life for Aurora residents by leveraging resources through collaboration, providing excellent customer service, stabilizing and revitalizing neighborhoods, providing programs for youth and seniors, and providing an expanded formal public art presence.

Major Functions

1. Manage the Customer Service, Neighborhood Redevelopment, Public Art, Grand Army of the Republic (GAR), and Youth & Senior Services Subdivisions.
2. Administer the gaming tax fund-supported grants.
3. Administer the city's Neighborhood Festival Fund Program.
4. Serve as the city liaison for various community partnership initiatives.
5. Research and apply for grants for city departments.
6. Serve as the Mass Care/Shelter Coordinator in the event of a disaster.
7. Manage the Neighborhood Group Support Program in conjunction with the Mayor's Office, the Police Department, and the Aldermen's Office.
8. Assist the Innovation & Core Services Administration Division with the research, development, and implementation of new programs.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	484,439	489,748	567,292
Other Non-Capital	105,744	139,754	274,690
Capital	-	-	-
Total	590,183	629,502	841,982

Staffing

Full-Time Positions

	2018	2019	2020
Chief Community Services Officer	1	1	1
Executive Secretary	1	1	1
Grant Writer	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

Project Assistant	1	1	1
Senior Citizen & Disability Services Coordinator	0	0	1
Subtotal - Part-Time Positions	1	1	2
TOTAL	4	4	5

Community Services Division

2020 Budget

Short-Term Goals (2020)

1. Work with the U.S. Census Bureau and the community to get full participation and an accurate count for the 2020 census.
2. Complete the GAR Museum projects that are funded by the Illinois Department of Natural Resources grant.
3. Implement new software to automate grant administration and reporting.
4. Plan and host a senior services summit.
5. Increase civic engagement through Neighborhood Group Support programs.

Long-Term Goals (2021 and Beyond)

1. Reduce the number of census tracts that are low-moderate income through neighborhood revitalization strategies (2021).
2. Coordinate and hold a mass shelter drill involving staff, partners, and community residents (2021).
3. Receive accreditation by the American Alliance of Museums for the GAR Museum (2022).
4. Work with the community partners to update the intergovernmental agreements for emergency shelter sites (Ongoing).

2019 Major Accomplishments

- Received recognition from the Cities of Service as one of the ten finalists for the 2019 Engaged Cities Award for the Neighborhood Group Support Team initiative.

- Received the Governor's Hometown Award for the outstanding success of the National Night Out 2018.
- Received three grants to support the 2020 census education and outreach efforts.
- Coordinated the renovation of the GAR Museum's lower level.
- Assisted with the establishment and support of the city's Complete Count Committee for the 2020 Census.
- Assisted with developing and launching a Financial Empowerment Center.
- Assisted with the development and implementation of the Public Art Division's programs, policies, and procedures.
- Assisted with the 2020-2024 Comprehensive Plan and the updated Neighborhood Revitalization Strategy Area Plan.
- Worked with the Central Services Division to relocate the Community Services Administration, Neighborhood Redevelopment, and Youth & Senior Services offices to the City Hall building.
- Assisted the American Red Cross with the location and operation of a temporary resource center to assist victims and families of the Henry Pratt Inc. shooting incident.

2018 Major Accomplishments

- Coordinated joint quarterly neighborhood group meetings to inform residents about key topics of interest.
- Provided support for events including El Dia de Los Niños, Fiestas Patrias, and a scholarship breakfast and dinner.
- Partnered with the Fox Valley Orchestra to bring live music and programs to the downtown.

Community Services Division

- Worked with the Xilin Association and the SciTech Museum to bring Chinese cultural programs to the city.
- Assisted with the implementation of the Downtown Master Plan by serving on several work teams.
- Served on the Kane County Health Needs Assessment Steering Committee and the Income and Education work team that resulted in the identification of needs and priorities to develop an action plan.
- In conjunction with the Innovation & Core Services Department and the Aurora Youth Council, planned and coordinated the first annual neighborhood citywide cleanup event.
- Received the Governor's Hometown Award for the Light Up Our Neighborhood Program.

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Grant Applications Submitted	48	40	50	40
Grants Received	10	12	19	15
Value of Grants Received	\$464,700	\$500,000	\$1,895,000	\$1,000,000
Departmental Presentations to the Public	18	20	31	20
Staff Hours Devoted to Emergency Preparedness	120	100	94	100
Grant Applications Reviewed	39	40	38	45
Neighborhood Festivals Supported	19	25	29	25
Neighborhood Festival Attendance	30,500	35,000	52,000	50,000
City Hall Tours Conducted	6	8	5	7
Community Events Participation	38	35	37	40
National Night Out Events	42	40	41	40
Neighborhood Connection Events	8	5	8	10
New Neighborhood Groups Established	2	2	1	2

Budget Highlights

The 2020 budget will permit the Community Services Division to expand the level of service of the prior year through the addition of a part-time Senior Service and Disabilities Coordinator. The staff member will ensure that senior citizens and persons with disabilities are successful in identifying services and navigating program policies to obtain needed assistance.

Customer Service Subdivision

2020 Budget

Mission

To provide a courteous, prompt, and precise response to the informational and service needs of the city's residents, businesses, and visitors.

Major Functions

1. Maintain a centralized customer contact center, utilizing leading-edge telecommunications technology and highly trained personnel.
2. Provide appropriate responses to informational or service requests from city customers via telephone, web submissions, mobile applications, mail, FAX, and in person.
3. Develop and maintain an appropriate standard for customer contacts for all city divisions.
4. Track requests and complaints to assure they receive a prompt and complete response.
5. Analyze data to identify issues generating high volumes of customer contact and recommend policy or process improvements to address them.
6. Initiate and properly assign requests for information received pursuant to the Freedom of information Act.
7. Conduct front counter operations including processing water bill payments, receipt of pet registrations and fees, as well as the sale of waste stickers and special trash bags for senior citizens.
8. Maintain the facility's schedule of conference rooms, post meeting notices, and complete work orders for the meeting room setup.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	569,821	554,420	581,170
Other Non-Capital	(1,201)	(1,204)	(7,376)
Capital	-	-	-
Total	568,620	553,216	573,794

Staffing

Full-Time Positions

	2018	2019	2020
Customer Relations Manager	1	1	1
Customer Relations Specialist	1	1	1
Subtotal - Full-Time Positions	2	2	2

Part-Time Positions

Customer Relations Assistant	4	4	4
Subtotal - Part-Time Positions	4	4	4

TOTAL	6	6	6
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Short-Term Goals (2020)

1. Provide additional communication opportunities for the residents by offering text messaging and live chats through the city's webpage.

Customer Service Subdivision

2. Migrate to a new customer resource management software to allow multiple departments to work on one platform.

Long-Term Goals (2021 and Beyond)

1. Expand the hours of operation at the customer service call center to accommodate anticipated increases in demand (Ongoing).

2019 Major Accomplishments

- Worked with a multiple department team to migrate the current customer resource management software to a single group platform.
- Promoted the city's information telephone line, mobile application, and on-line portal through the Customer Service team's attendance at over 30 community events.

2018 Major Accomplishments

- Continued to promote the customer service mobile application to neighborhood groups.
- Improved the customer service request resolution time by hosting workshops for city staff.
- Increased the number of requests for service via the city's mobile application process by 50% over the previous year.
- Increased the number of web submitted requests for service by 73% through marketing and other outreach efforts.

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Abandoned Call Rate Reduction	6.97%	7.00%	6.99%	7.00%
Phone Inquiries/Complaints Received	37,959	38,000	36,617	38,000
Phone Inquiries/Complaints Per Customer Service Division Staff	6,326	6,334	6,103	6,334
Internet-Filed Inquiries / Complaints / Requests for Service Received	2,993	3,000	3,291	2,000
Requests for Service Received by Customer Service	9,664	12,500	7,908	6,900
Requests for Service Received Citywide	15,886	16,000	13,742	11,000
Requests for Service and Information Received by Email	N/A	N/A	3,436	3,000
Mobile App Submissions	1,265	1,300	1,105	1,300
Freedom of Information Act Requests Processed	4,720	4,000	5,096	4,700
Water Bill Payments Accepted	2,425	2,400	2,225	2,400
Yard Waste Stickers Sold	2,278	2,300	2,135	2,300
Senior Bags Sold	168	160	181	160
Conference Room Rentals	349	350	424	350
Pet Registrations Processed	21	20	15	20

Budget Highlights

The 2020 budget will permit the Customer Service Subdivision to maintain the service level of the prior year.

Neighborhood Redevelopment Subdivision

2020 Budget

Mission

To give policy guidance, plan, fund, and implement economic development, infrastructure, and human service programs and projects that eliminate blighted conditions, facilitate affordable housing development, and assist residents who live at or below 80% of the area median income.

Major Functions

1. Administer the Community Development Block Grant (CDBG), Home Investment Partnerships Program (HOME), Emergency Solutions Grant (ESG) entitlement, and Section 108 funding from the U.S. Department of Housing and Urban Development (HUD).
2. Seek and administer dynamic partnerships to identify and address community stabilization needs through the completion of public programs and capital projects.
3. Proactively seek federal, state, and local funding programs for community development as they become available.
4. Provide policy support at the federal, state, and local levels on community stabilization and development issues.
5. Collaborate with housing developers, nonprofit agencies, residents, business owners, elected officials, and other community partners to address community development and housing needs for low and moderate income citizens.

Budget Summary

	2018	2019	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Salary & Benefits	421,118	484,265	509,215
Other Non-Capital	(247,698)	(299,485)	(264,615)
Capital	-	-	-
Total	173,420	184,780	244,600

Staffing

Full-Time Positions

	2018	2019	2020
Manager	1	1	1
Development Coordinator	1	1	1
Management Assistant	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

	2018	2019	2020
Office Coordinator	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	4	4	4

Neighborhood Redevelopment Subdivision

2020 Budget

Short-Term Goals (2020)

1. Develop a new Community Housing Development Organization to create or preserve affordable housing.
2. Develop a partnership with housing developers to utilize HOME funding to create or preserve affordable rental housing.
3. Launch efforts to implement the first year of the 2020-2024 Consolidated Plan.
4. Work with the Economic Development Division to leverage HUD funding sources to provide incentives for economic development in the Opportunity Zones.
5. Close out the ESG program due to funding reductions and monitor the subrecipients to ensure program success.
6. Host the seventh annual Homebuyers Expo to provide resources to first time homebuyers in the city.
7. Revise and create new materials in print and electronic formats to inform residents, nonprofit agencies, and business owners about community development programs and resources available.

Long-Term Goals (2021 and Beyond)

1. Implement the recommendations of the city's expanded Neighborhood Revitalization Strategy Area (Ongoing).
2. Implement programs and projects in support of economic development for low to moderate income businesses including workforce development (Ongoing).
3. Maintain an efficient and comprehensive neighborhood and social service base in an era of declining resources (Ongoing).
4. Implement the 2020-2024 Consolidated Plan's goals and objectives (Ongoing).

5. Explore the utilization of HOME funds to create a tenant based rental assistance program (Ongoing).

2019 Major Accomplishments

- Researched and developed a planning process to expand the Neighborhood Revitalization Strategy Area to increase economic development initiatives.
- Leveraged a \$35 million investment in the downtown for the renovation of two vacant historic properties to house the Aurora Arts Center consisting of artist housing, a restaurant, and a school of performing arts.
- Continued to host homebuyer and subrecipient training events and workshops including the sixth annual Homebuyer Expo.
- Overhauled the Citizen Participation Plan to increase efficiency and reduce the time needed to complete amendments to the Consolidated Action Plan.
- Worked with The Neighbor Project agency to overhaul the Safety First Program to increase the number of households assisted, increase the awards per household, and adjust the homeowner agreement for the purpose of recapture.
- Created a pilot program to address the replacement of lead pipes in low income households.
- Created the HUD required 2020-2024 Consolidated Plan to implement new goals and objectives for federal funding over the next five years.
- Created an ESG program plan to assist residents that are homeless or on the verge of homelessness.

Neighborhood Redevelopment Subdivision

2020 Budget

- Completed the final year of the 2015-2019 Consolidated Plan with priorities to create and expand affordable housing, assist special population groups, and expand economic development initiatives.

2018 Major Accomplishments

- Completed a preliminary review of long-term monitoring requirements for projects utilizing HOME funds.
- Revised and implemented the underwriting standards for the Choose Aurora Down Payment Assistance Program and the Home Investment Partnership application and policy manual.
- Hosted the fifth annual Homeownership Expo to provide residents with educational opportunities and resources to assist with the home buying process.
- Leveraged a \$35 million investment in the downtown by using \$700,000 in CDBG funds and a \$3 million dollar loan to renovate two vacant historic properties consisting of housing, a restaurant, and a school of performing arts. The project also includes \$7 million in renovations to the Coulter Court building.

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Citizen Outreach Events Hosted	2	3	3	3
Local Non-Profits Funded	8	11	10	11
Businesses Assisted with Section 108 Loans	1	3	1	3
Jobs Created with CDBG and/or Section 108 Loans	5	15	15	15
HOME Program Rental Units Redeveloped/Created	12	10	0	10
Down Payment Program Homeowners Assisted	15	20	18	20

Budget Highlights

The 2020 budget will permit the Neighborhood Redevelopment Subdivision to maintain the service level of the prior year.

Public Art Subdivision

2020 Budget

Mission

To present public art in all its forms, provide a formal art presence for the residents, and enhance the city's image throughout the region with respect to the visual arts.

Major Functions

1. Oversee and maintain the David L. Pierce Art and History Center (the Pierce Center) and the Aurora Public Art Commission's (APAC) sculpture garden.
2. Maintain eight APAC-commissioned public sculptures.
3. Oversee outdoor public art projects.
4. Maintain the first and third floor galleries at the Pierce Center, as well as the exhibits in the Council Chambers at City Hall.
5. Develop, coordinate, and support mechanisms for community artist support and alliance initiatives.
6. Network and collaborate with external partners, including but not limited to schools, art-related non-profit organizations in Aurora, as well as local and non-local artists and art administrators.
7. Seek grants and donations to augment public funds for outdoor public art projects.
8. Provide public art programs to promote public awareness of the positive value of diversity, using multi-disciplinary means of communication to encourage a deeper understanding and empathy between different groups.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	95,132	145,597	161,852
Other Non-Capital	67,098	48,350	47,900
Capital	-	-	-
Total	162,230	193,947	209,752

Staffing

Full-Time Positions

	2018	2019	2020
Director/Curator	0	1	1
Subtotal-Full-Time Positions	0	1	1

Part-Time Positions

Director/Curator	1	0	0
Assistant Director	1	1	1
Subtotal-Part-Time Positions	2	1	1

TOTAL

2	2	2
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Short-Term Goals (2020)

1. Develop an annual public art fundraising event for special projects.
2. Develop an international artist residency exchange program.

Public Art Subdivision

2020 Budget

Long-Term Goals (2021 and Beyond)

1. Continue to sponsor 4 to 6 formal exhibits per year, including educational and performance programs in the third floor gallery (Ongoing).
2. Continue to expand the Community Arts Partners program in the flex-space gallery, sponsoring 10 to 12 events per year (Ongoing).
3. Continue to add murals, sculptures, and temporary projects, first in the downtown and then through the neighborhoods (Ongoing).
4. Continue to formalize the programming in the third floor gallery to provide a museum-quality art presence in the downtown (Ongoing).

2019 Major Accomplishments

- Displayed 1 art exhibit in the Council Chambers at City Hall.
- Developed and implemented the Public Art programs and procedures.
- Worked with Community Services and the Law Department to develop a public art policy document.
- Collaborated with the Economic Development Division in implementing the Downtown Master Plan.
- Developed a long-term Public Art Master Plan.
- Hosted visiting celebrity artist Wendell Minor.
- Executed 1 wall mural in the downtown area.
- Earned Shaw Media's 2019 Best of the Fox Award for the Best Art Gallery category.

2018 Major Accomplishments

- Coordinated and executed a cohesive plan and process for city-commissioned murals in the downtown area.
- Repurposed the first floor of the Pierce Center to create a flex-space for the local arts community to use as a multi-disciplinary classroom, meeting space, gallery, and/or performance space.
- Coordinated a social media marketing plan for public art programs and events.
- Increased the number of visitors to the Pierce Center by over 20%.
- Executed 11 utility box murals and procured sponsorship for 9 of the 11 completed.
- Executed two professional wall murals through the new city-commissioned mural process, including gaining approval for the first mural project on property owned by the Burlington Northern Santa Fe.
- Provided financial and administrative support for a third public-private partnership mural.
- Worked with the Fox Valley Park District to install 4 temporary sculptures in the Blackhawk Park.
- Hosted 30 events in the Pierce Center.
- Enhanced the formal exhibits to include artist's speeches, musical performances, interactive stations for children, and exhibit catalogs.
- Initiated a Community Arts Partnership Program at the Pierce Center, providing gallery space and mentorship to participants interested in producing exhibits and events showcasing local artists and performers.
- Increased the diversity of artists, curators, and performers to attract a more diverse audience and as a result increase patronage to the Pierce Center.

Public Art Subdivision

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Attendance at Public Art Functions	30,228	32,000	12,000	12,000
Number of Art Exhibits	8	12	14	14
Number of Events	30	30	40	40
Number of Patrons - Non-Group	30,000	N/A	N/A	N/A
Number of Patrons - Group Tours	228	N/A	N/A	N/A

Note: The GAR functions were split from the Public Art Subdivision in 2019. The restructuring resulted in changes to the performance measures.

Budget Highlights

The 2020 budget will permit the Public Art Subdivision to increase funding for the design and marketing of the downtown mural program. The kickoff of the mural creation will be held simultaneous with a week-long annual arts festival, thereby increasing tourism to the downtown.

Grand Army of the Republic Subdivision

2020 Budget

Mission

To preserve, showcase, and interpret the artifacts of the Grand Army of the Republic (GAR) Post #20, America's military from 1861 through the present, and celebrate the history of the GAR through exhibits and programs.

Major Functions

1. Preserve the collection of over 3,500 artifacts, manuscripts, photographs, and historical documents detailing Aurora's and America's involvement in all military conflicts since 1861.
2. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora. This includes working with educational institutions, youth groups, area not-for-profit organizations, city departments, and business organizations throughout the city.
3. Maintain and operate the GAR Memorial Hall and Military Museum.
4. Seek private and corporate donations to augment public funds for the acquisition, installation, maintenance, and insurance of artifacts.
5. Coordinate educational programs for history-focused organizations and school groups.
6. Provide resources to historians researching the history of Aurora, America's involvement in military conflicts, and the Grand Army of the Republic.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	23,840	79,119	113,261
Other Non-Capital	18,411	21,600	21,600
Capital	-	750,000	742,500
Total	42,251	850,719	877,361

Staffing

Part-Time Positions

	2018	2019	2020
GAR Curator	0	1	1
Museum Assistant	0	0	1
Subtotal-Part-Time Positions	0	1	2

Seasonal Positions

Seasonal Worker II	2	2	0
Subtotal-Part-Time Positions	2	2	0
TOTAL	2	3	2

Grand Army of the Republic Subdivision

2020 Budget

Short-Term Goals (2020)

1. Coordinate and curate three onsite and two off-site exhibits.
2. Implement two educational programs by partnering with an Aurora school or school district.
3. Complete the renovation of the GAR's lower level.
4. Restore the original four portraits from 1878 in the Angel Room.
5. Host quarterly educational programs for the general public on a variety of topics related to the GAR or military conflicts.
6. Secure the return of a second and final city-owned civil war cannon.

Long-Term Goals (2021 and Beyond)

1. Continue to expand the museums hours of operation to attract tourists to the downtown area (Ongoing).
2. Continue to mount GAR artifacts for exhibits at the David L. Pierce Center (Ongoing).
3. Mount and install exhibits in at least two off-site locations annually (Ongoing).
4. Establish an exhibit schedule that dictates topics and themes over a three year period (Ongoing).
5. Promote the use of the newly renovated lower level for use by at least four veteran's organizations (Ongoing).

2019 Major Accomplishments

- Mounted and installed the Snapshots: Aurora's Vietnam Veterans exhibit.

- Restored a 1918 memorial plaque to be reinstalled at the north entrance of the GAR.
- Secured the return of 1 of 2 city-owned civil war cannons.
- Increased the size of the collection by over 200 artifacts, documents, and photographs.
- Established a resource library for military historians and in-house research.
- Installed and exhibited three temporary exhibits throughout the year.
- Received a re-award of a previously frozen \$750,000 State of Illinois grant to complete the renovation of the lower level, north entrance stairs, and restoration of the Angel Room.

2018 Major Accomplishments

- Restored and returned the marble Recording Angel to the GAR Angel Room.
- Mounted and installed the African Americans in World War II exhibit.
- Showcased in the state bi-centennial video highlighting important historic structures.
- Increased the number of visitors to the museum by over 20%.
- Worked with several re-enactment groups to provide educational programs to the public.

Grand Army of the Republic Subdivision

2020 Budget

Performance Measures

	2018	2019	2019	
			Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Patrons	3,600	4,000	4,256	3,500
Off-site Exhibit Patrons	1,900	N/A	6,548	3,000
Museum Tours Patrons	300	500	1,985	400
Exhibits	3	4	4	3

Note: The facility is scheduled for construction beginning January through April 2020. As a result the number of patrons, tours, and exhibits will be reduced.

Budget Highlights

The 2020 budget will permit the GAR Subdivision to increase the hours of the part-time Curator and reclassify two Seasonal Worker II's to a Museum Assistant. The staffing changes will allow the GAR to increase the number of exhibits, educational programs, and the hours of operation.

Youth & Senior Services Subdivision

2020 Budget

Mission

To foster educational, recreational, developmental, leisure, and support programs through collaboration that offers positive and constructive activities resulting in beneficial services being provided to youth and seniors in the community.

Major Functions

1. Coordinate the presentation of opportunities for youth and seniors to realize full life needs and potential through mentoring, leadership development, highly effective habits, leisure, and social support.
2. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth, family, and senior involvement.
3. Facilitate high-quality organized sports, recreation, and leisure programs and activities that promote sportsmanship, character, and healthy living lifestyles in youth and seniors.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	87,500	169,920	177,018
Other Non-Capital	391,009	272,300	280,300
Capital	-	-	-
Total	478,509	442,220	457,318

Staffing

<u>Full-Time Positions</u>	2018	2019	2020
Development Coordinator	1	0	0
Youth Services Manager	0	1	1
Subtotal - Full-Time Positions	1	1	1
<u>Part-Time Positions</u>			
Youth Court Coordinator	0	1	1
Subtotal - Seasonal Positions	0	1	1
<u>Seasonal Positions</u>			
College Intern	1	1	1
Seasonal Youth Worker	1	1	0
Subtotal - Seasonal Positions	2	2	1
<u>Temporary Positions</u>			
Temporary Worker	0	0	1
Open Gym Youth Worker	1	0	0
Subtotal - Temporary Positions	1	0	1
TOTAL	4	4	4

Short-Term Goals (2020)

1. Create and implement a youth summer workforce development program.
2. Expand the City of Lights tournaments to include more elementary schools.
3. Conduct a community needs assessment to identify gaps in programs for youth services and develop programs based on the results.
4. Create an annual report to highlight the major accomplishments of the subdivision.

Youth & Senior Services Subdivision

2020 Budget

Long-Term Goals (2021 and Beyond)

1. Seek funding to increase services, activities, and programs (Ongoing).
2. Maintain school-business partnership relations in support of positive activities for students (Ongoing).
3. Organize and maintain the Youth Court Program (Ongoing).
4. Maintain a third-party administrator for the youth programs (Ongoing).
5. Continue to foster new collaborations for activities involving partnerships serving the city's youth (Ongoing).
6. Explore grant opportunities to assist in offsetting program costs (Ongoing).
7. Collaborate with the middle schools to preview possible new competitions and improvements for the Sports Festival (Ongoing).
8. Continue to evaluate and seek programs to meet the needs of the city's youth (Ongoing).
9. Work with community partners to maintain the high school graduation rate above the state average (Ongoing).

2019 Major Accomplishments

- Revised the Youth Court Program to positively impact more youth and achieve enhanced program outcomes.
- Developed partnerships that will lead to a stronger capacity to compete for competitive grants to better serve the city's youth.
- Planned and coordinated the 25th annual Aurora Sports Festival with over 1,300 program participants.
- Expanded the City of Lights Tournament by offering girls soccer and fifth grade cheerleading tournaments.

- Planned and coordinated the 6th and 7th Youth and Family Resource Fairs.

2018 Major Accomplishments

- Researched additional sports and non-competitive activities for the Aurora Sports Festival.
- Expanded the partnerships with the Sports Festival and the City of Lights Tournament.
- Planned and coordinated the 24th annual Aurora Sports Festival with 17 middle schools that included over 1,400 children participating.
- Planned and coordinated the 5th Youth and Family Resource Fair.

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
School/After-School Activities	4	4	6	7
School/After-School Participants	172	170	600	620
Prevention/Intervention Participants	33	35	60	70
Sports Programs	13	15	15	16
Sports Program Participants	4,161	4,100	4,460	4,200
Community Service Participants	21	25	40	30
Co-Sponsored Activities	6	10	10	10
Co-Sponsored Event Participants	4,065	4,000	5,848	4,100

Note: In addition, a third-party administrator coordinates an education summer camp, drama/music camp, science camp, and other youth development programs.

Youth & Senior Services Subdivision

2020 Budget

Budget Highlights

The 2020 budget will permit the Youth & Senior Services Subdivision to maintain the service level of the prior year.

Information Technology Division

2020 Budget

Mission

To deliver innovative smart solutions and services to provide a first class customer experience.

Major Functions

To be the information technology strategic business partner for the city and the region we will:

1. Foster a “One IT” organizational structure.
2. Improve and sustain a high level of customer service and citizen engagement.
3. Quickly become an agile and smart business unit.
4. Build citywide rapport by effective cost optimization and operational efficiencies.
5. Seek ways to streamline, modernize, and standardize city services and technology.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,409,580	3,670,664	4,038,548
Other Non-Capital	3,862,584	5,236,430	4,457,668
Capital	-	-	-
Total	7,272,164	8,907,094	8,496,216

Staffing

Full-Time Positions

	2018	2019	2020
Chief Information Officer	1	1	1
Administrative Aide	0	1	0
Chief Info. Security Officer	1	1	0
Deputy Chief Information Officer	0	0	1
Director of Data & Analytics	1	1	1
Director of IT Operations	1	1	1
Executive Secretary	1	0	0
GIS Manager	1	1	1
GIS Project Assistant	0	0	1
GIS Specialist	2	2	1
IT Business Analyst II	1	0	0
IT Operations Manager	1	1	0
IT Risk and Compliance Manager	0	0	1
IT PMO Manager	1	1	1
Network Engineer I	0	1	1
Network Engineer III	5	5	5
Office Coordinator	0	0	1
IT Project Administrator	1	1	1
Support Desk Coordinator	1	1	1
Support Desk Engineer I	1	1	2
System Analyst	0	1	1
System Analyst II	2	2	2
System Analyst III	2	2	2
Telecommunications Engineer	2	2	2
Subtotal - Full-Time Positions	25	26	27

Part-Time Positions

College Intern	1	1	1
Subtotal - Part-Time Positions	1	1	1

Information Technology Division

2020 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
GIS Temporary	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal - Seasonal Positions	<u>1</u>	<u>1</u>	<u>1</u>
Total	<u>27</u>	<u>28</u>	<u>29</u>

Short-Term Goals (2020)

1. Initiate scoping and discovery for the redesign of the city's network.
2. Implement managed print services and copy machine consolidation.
3. Remediate the findings of the fiber audit.
4. Deliver citywide an Office365 environment, a Web-based subscription that provides premium Microsoft Office products and cloud-based software.
5. Implement a new customer relations management system for the Customer Service Division.
6. Upgrade the public safety radio consoles in the E911 Center, backup dispatch center, and Emergency Management Division.
7. Replace the obsolete automated license plate recognition system.

Long-Term Goals (2021 and Beyond)

1. Implement the next generation of networking equipment on the local and wide area networks (2025).
2. Implement a five year fiber capacity plan (2025).
3. Continue to drive Smart City efforts to make the city a regional technology hub (Ongoing).

2019 Major Accomplishments

- Delivered the first digital technology strategic plan.
- Integrated the remaining third-party systems including post go-live tasks and sub-projects related to the Police and Fire Departments' new web-based records management system.
- Researched and evaluated the business impact of the text-to-911 services will have on existing system life cycles.
- Implemented the enterprise resource platform (ERP) software to streamline the development process and licensing for contractors and apartments.
- Launched a drone program for GIS for public safety and land management.
- Deployed eight Smart City kiosks within the city.

2018 Major Accomplishments

- Launched a cloud solution for the public administration ERP.
- Launched the Police and Fire Departments' computer-aided dispatch system.
- Continued to replace the core network equipment as part of a multi-year capital improvement project to upgrade the city's network infrastructure.
- Implemented an improved Freedom of Information Act web-hosted solution.
- Evaluated the current payroll and human resource software and implemented process improvements.
- Implemented an information technology strategic plan to evaluate the current technology services and develop a roadmap.

Information Technology Division

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measures</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
New Policies	4	5	10	15
Processes Created for New Project Evaluation & Priority Setting	0	3	1	1
FCC Licenses Updated/Renewed	6	4	5	10
Radio system IGA/MOU Updated	1	3	1	3
VOIP Systems Updated	1	1	N/A	N/A
Integration				
External E-Mail Accounts	1,130	1,150	1150	1200
Personal Computers	940	960	930	900
Laptop Computers	478	485	500	600
Tablet Computers	140	150	160	160
Legacy Systems Replaced	4	1	2	6
New Technology Introduced	2	4	4	4
Miles of Optical Fiber Installed	1	10	6	10
Average Days to Complete Customer Service Requests	1.5	2.5	3.5	2.5
Verify Data on City Parcels	6,000	7,000	N/A	N/A

Budget Highlights

The 2020 budget will permit the Information Technology Division to implement several software projects including implementation of virtual desktop software, special event software renewal, and data archive software upgrade. Also included are laptop replacements and the extension of fiber network. These special budget items will provide improved level of services to the businesses and residents.

Data & Analytics

Mission

Develop and execute a citywide digital data strategy that supports data-driven decision making and complements the overall mission and goals of the city. Provide increased government transparency while leveraging internal and external data sources in order to engage and empower residents, government agencies, and private enterprises. Identify opportunities to improve operational efficiencies and city services, economic development, improved citizen engagement, and an overall enhanced quality of life.

Major Functions

1. Identify and obtain the necessary internal and external resources and technology solutions needed to fully catalog, extract, and analyze internal and external data sources available to the city for improved data-driven decision making.
2. Collect and extract the city's data sources into a centralized data store.
3. Publish extracted data to an open data portal in an appropriate, responsible, timely, and usable manner for consumption by the city staff as well as external customers. Data will be published in machine-readable formats to meet the broadest number of users and audiences.
4. Identify opportunities for citywide data collection for dissemination to and from internal and external stakeholders through the development of applications to improve the efficiency of operations.
5. Evaluate and recommend Smart City technologies and solutions.

2020 Budget

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	-	40,440	57,436
Capital	-	-	-
Total	-	40,440	57,436

Note: The 2019 budget added the Data & Analytics Subdivision to the Information Technology Division.

Short-Term Goals (2020)

1. Develop an open data governance model to ensure the formal management of city data assets including security and privacy, usability, integration, compliance, availability, and overall management of the internal and external data flows within the city.
2. Research and implement an open data portal for internal and external customers.

Long-Term Goals (2021 and Beyond)

1. Continue to develop applications and visualizations to support city staff operations, enhance customer satisfaction, and public engagement (Ongoing).
2. Continue to evaluate the city's data sources to help increase data-driven decision making, improve the efficiency of city services, and identify new opportunities for business development (Ongoing).

Data & Analytics

- Engage and educate city staff and the residents on the benefits of collecting, analyzing, and applying data to enhance the decision-making process, problem resolution, business development, and overall improved quality of life (Ongoing).

2019 Major Accomplishments

- Expanded the use of the city's software as a service provider for intelligence and visualization tools designed to provide local government access to external data sources and extract data from the city's data silos for operational, strategic, and policy decisions.
- Continued to identify, document, and catalog the city's data and information resources into a centralized data library.
- Implemented a centralized data warehouse to extract and store data from a variety of city computer systems to streamline the delivery of select data elements to the city's open data portal and other third party systems including private and governmental entities.
- Implemented the first Smart City project by delivering 8 revenue – generating digital visitor/advertising kiosks at the Route 59 Transit Center, Route 25 Transit Center, RiverEdge Park, Paramount Arts Centre, Aurora Arts Center, Scitech Museum, and the Water Street mall.

2018 Major Accomplishments

- Evaluated numerous vendor products for current and future consideration by the city, including solutions for the public administration enterprise resource platform, event application and permitting process, information technology support, security, data

and analytics, open data, and numerous Smart City products and systems.

- Was recognized as one of the nine finalists in the Smart Cities Council 2018 Readiness Challenge Grant.

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Data Sources Cataloged	2	10	5	10
Data Sources Extracted	2	10	10	10
Internal Data Sources Published	1	10	1	5
External Data Sources Published	0	5	0	5
Smart Cities & Data Analytics Solutions Researched	14	10	3	N/A
Smart Cities & Data Analytics Solutions Implemented	3	4	3	5

Budget Highlights

The 2020 budget will permit the Data & Analytics Subdivision to maintain the service level of the prior year.

Project Management Office

2020 Budget

Mission

To provide a standardized method of identifying, prioritizing, and successfully executing a technology portfolio of initiatives and projects that are aligned with the city's strategy goals and vision. Manage and control project constraints by ensuring project plans are implemented on schedule, within scope, on budget, and to quality. Encourage citywide collaboration of business units and overall improvement to minimize risks and deliver first class service.

Major Functions

1. Use the proper methodology and best practice standards to ensure successful completion of projects.
2. Manage the Information Technology Division's citywide project portfolio.
3. Keep the executive leadership, stakeholders, and project community informed.
4. Serve as the subject matter expert on citywide information technology project management practices.
5. Build project management maturity at the city level.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	-	19,860	78,700
Capital	-	-	-
Total	-	19,860	78,700

Note: The 2019 budget added the Project Management Subdivision to the Information Technology Division.

Short-Term Goals (2020)

1. Complete the delivery of the public administration community development software to allow citizens to conduct business transactions with the city in an electronic format.
2. Launch the automated license plate recognition system to optimize parking enforcement by the MVPS Revenue & Collection Division.
3. Initiate new security camera software along with modernized cameras in highly dense areas to provide a higher level of safety for the citizens and employees.
4. Complete the upgrade of the radio consoles in the E911 Center to improve communication between emergency dispatchers and police officers as well as maintain the system integration with Naperville's dispatch center.
5. Deliver grant management software to the Community Services Division to allow online submittal and management of grant applications.

Project Management Office

2020 Budget

6. Complete the implementation of purchasing business process review software that automates and improves processes in the Purchasing Division.
7. Upgraded 25 credit card point of sale terminals with EuroPay, MasterCard, and Visa chip reader technology to enhance security and payments options.

Long-Term Goals (2021 and Beyond)

1. Evaluate the Information Technology Division's capabilities to deliver major technical projects (Ongoing).

2019 Major Accomplishments

- Implemented a provisional demand management project portfolio application to forecast, plan, and manage requests for products and services.
- Evaluated the maturity of the Project Management Office as a provider of information technology services and the city as a consumer to enhance the capabilities of both.
- Completed the Supervisory Control and Data Acquisition upgrade project for the Water Production Division.
- Implemented analytics software for the city's water billing operations to improve software maintenance, disaster recovery, and continuity of operations.
- Initiated community relations management software for the Development Services Division.

- Implemented the Human Resources Department's benefits enrollment and administration system to enhance employee online entry and revisions of benefit options.
- Implemented an online application and approval solution for citizen to apply for special event permits.
- Migrated the public administration financial system to a cloud-based platform.
- Initiated a business process review project for the Purchasing Division.
- Initiated a Harris Symphony console upgrade to enhance the dispatch operations for public safety.
- Initiated new software to provide online solutions to improve collaboration, security, compliance, mobility, intelligence, and analytics.

2018 Major Accomplishments

- Managed and launched a new Freedom of Information Act portal on the city's website, resulting in a cost savings of \$4,500.
- Kicked off the supervisory control and data acquisition upgrade project, including the setup and configuration of three virtual servers to improve the Water Production Division's operations.
- Assumed and officially kicked off the automated metering infrastructure project for the Water Billing Division, completing the user acceptance test of all drive cycles, hands on training, and an established launch date.
- Launched the internet-based cloud solution for the public administration enterprise resource platform, including setup and completion of 75% of all printers, configured 100% of servers,

Project Management Office

identified applications and procedures for 10 testers, started user applications and procedure testing, and completed a comprehensive project schedule and plan.

- Facilitated and supported the delivery of a mass emergency notification system training to the Police Department, receiving positive reviews through official survey feedback.

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Projects Completed on Time	4	4	8	8
Projects Delayed	2	1	3	5

2020 Budget

Budget Highlights

The 2020 budget will permit the Project Management Office to implement an IT PMO framework and governance model that will strengthen communication and processes for projects that have an information technology component.

IT Security Subdivision

2020 Budget

Mission

To design, build, and implement a cybersecurity framework and supporting policies, processes, and procedures to mitigate risk and grow a more mature security posture applicable to employees, vendors, contractors, and other stakeholders including all network resources, as well as physical and cybersecurity, access control, and camera and video surveillance assets.

Major Functions

1. Define and implement IT Security policies, standards, and procedures to minimize risk.
2. Develop and maintain security compliance requirements for business partners.
3. Maintain internal and external physical and logical access control.
4. Manage the city's video surveillance platform.
5. Conduct risk assessments of citywide operations and institute improvements to protect critical infrastructure, information systems, and assets.
6. Provide cybersecurity education and awareness to city employees and residents.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	-	245,540	1,345,036
Capital	-	-	-
Total	-	245,540	1,345,036

Note: The 2019 budget added the Data & Analytics, Project Management Office, and IT Security Subdivisions to the Information Technology Division.

Short-Term Goals (2020)

1. Implement cyber managed security services for the city network.
2. Design and implement a multi-year lifecycle replacement and maintenance plan for the video surveillance and access control systems.

Long-Term Goals (2021 and Beyond)

1. Continue to mature cyber security roles and responsibilities for overall governance (Ongoing).
2. Continue to improve information security policies, standards, processes, and procedures (Ongoing).
3. Continue to cultivate user awareness through education, training, and policy development (Ongoing).

IT Security Subdivision

2020 Budget

- Continue to update the cyber security strategy in the ever-evolving landscape of cyber threats and offenders (Ongoing).

2019 Major Accomplishments

- Developed a cybersecurity strategic plan to enable growth and minimize risk to the city.
- Conducted a security baseline assessment to identify the city's current security posture and provide recommendations for improvement.
- Initiated a citywide cybersecurity program that simulated a phishing attack to increase user awareness.
- Initiated the development of IT Security policies citywide.
- Developed an IT Risk Register to document information about identified risks, results of risk analysis (impact, probability, effects), as well as risk response plans.
- Implemented privileged account security software and finalized knowledge transfer with a software vendor.
- Issued a request for qualifications for vulnerability management remediation of the supervisory control and data acquisition network.
- Delivered a free home internet security training course for residents to assist all family members in making wise decisions when it comes to internet usage.
- Delivered IT Security lectures and symposium to city staff during National Cybersecurity Awareness Month in October.
- Initiated the modernization of the video surveillance systems and maintenance for the Police Headquarters Campus; Development Services Center; Fire Station #8; and the Water & Sewer, Aldermen, and Law Department offices.

- Coordinated the upgrade of the street intersection control servers and software, including the emergency signal pre-emption system.
- Coordinated various ad-hoc camera replacements for the Police Department, Route 25 Transit Center, Route 59 Transit Center, and the RiverEdge Park.

2018 Major Accomplishments

- Procured and initiated the implementation of the security software specifically designed to secure privileged credentials and resources.
- Initiated a vulnerability assessment for the supervisory control and data acquisition network.

Performance Measures

<u>Measure</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2020</u>
			<u>Actual</u>	<u>Budget</u>
Number of Policies	2	17	20	20
Number of Standards	N/A	N/A	5	5
Number of Procedures	N/A	N/A	20	20
Video Surveillance Cameras	252	252	260	275

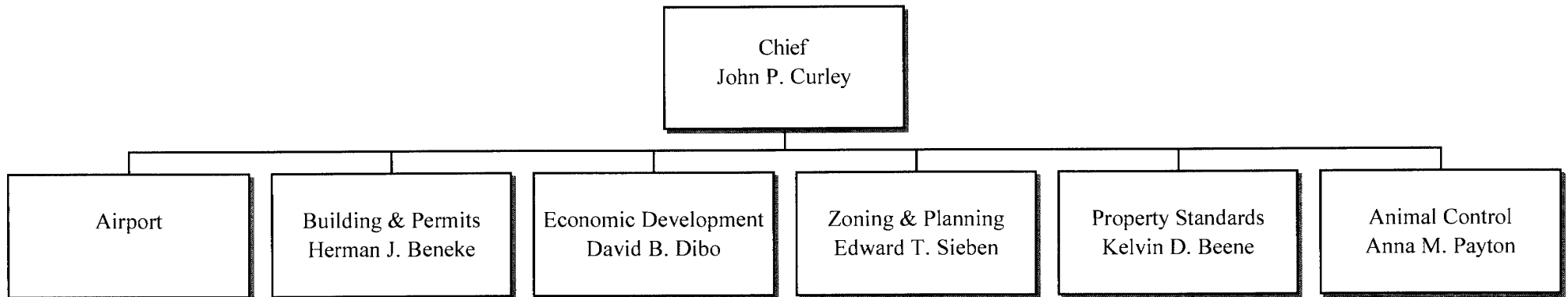
IT Security Subdivision

2020 Budget

Budget Highlights

The 2020 budget will permit the IT Security Subdivision to strengthen the city's security posture, protective countermeasures, and critical information system infrastructures. Funding is provided to replace the video camera monitoring software in the Water Production Division. The new software will ensure the continued operation of the video cameras as well as the security system at the facility.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
DEVELOPMENT SERVICES DEPARTMENT**





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Development Services Administration

2020 Budget

Mission

To serve as the central coordinator of all development; promote professionalism and cooperation among various city departments to achieve common development goals; implement plans and policies established by the Mayor and City Council; and, do so in a courteous, timely, and professional manner.

Major Functions

1. Provide support and oversight to the Airport, Economic Development, Zoning & Planning, Building & Permits, Property Standards, and Animal Control Divisions, as well as other major functions of economic development.
2. Provide support to the Mayor and City Council for projects and programs important to the community.
3. Facilitate interaction among key divisions involved in the development process.
4. Provide decision making and oversight to the many and varied public infrastructure projects.
5. Provide internal staff support for Invest Aurora, a non-profit development corporation.
6. Attend City Council meetings, committees, miscellaneous boards and commissions, neighborhood meetings, and other meetings as requested.
7. Provide support to all tax increment financing joint review boards.
8. Provide special project management including land acquisitions, intergovernmental agreements, economic analysis, and repurposing of city-owned buildings.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	440,146	1,235,963	1,341,927
Other Non-Capital	19,474	41,740	49,360
Capital	-	-	-
Total	459,620	1,277,703	1,391,287

Staffing

Full-Time Positions

	2018	2019	2020
Chief Dev. Services Officer	1	1	1
Customer Service Representatives	0	8	8
Development Services Supervisor	1	1	1
Management Assistant	0	0	1
Office Manager	1	1	1
Subtotal - Full-Time Positions	3	11	12

Part-Time Positions

Graduate Intern	1	1	0
Subtotal - Part-Time Positions	1	1	0
TOTAL	4	12	12

Note: The Customer Service Representatives were previously classified under the Building & Permits and Property Standards Divisions.

Development Services Administration

2020 Budget

Short-Term Goals (2020)

1. Continue to implement the enterprise resource platform (ERP) system for development and license processing.
2. Achieve efficiency gains in the following areas:
 - a) Reduce the Customer Service Representatives' workload by 10% in the Building & Permits Division and 20% in the Property Standards Division.
 - b) Streamline the review process for the Zoning & Planning Division by 10%, the Engineering Division by 5%, and the Building & Permits Division by 5%.
 - c) Streamline the inspection process for the Building & Permits Division by 5% and the Property Standards Division by 15%.
 - d) Increase the number of over the counter permits available without a zoning review timeframe.
3. Implement a process to track projects from economic development prospecting through the issuance of certificates of occupancy.
4. Implement department-wide customer satisfaction surveys.
5. Update the Municipal Code with regard to animal control, signage, and zoning.

Long-Term Goals (2021 and Beyond)

1. Continue to improve the departmental cost recovery rate by focusing on resolution changes and improvements to the fees and fines that are below the industry average (Ongoing).
2. Continue to market prime vacant properties near the Aurora Transportation Center for residential development (Ongoing).

3. Market the Tanner and Palace Street Historic Districts as “walk to train” neighborhoods in anticipation of the construction of the pedestrian bridge to the east. (Ongoing).
4. Continue with blight reduction efforts through repair or demolition of vacant properties (Ongoing).

2019 Major Accomplishments

- Assisted the Director of Development Strategy & Facilitation to update the boundary agreements with neighboring municipalities.
- Implemented the ERP system for all development-related departments/divisions in the city.
- Reduced the development cycle timeline.
- Worked with Animal Control to improve the Division's cost recovery rate.
- Streamlined the permit process to provide over the counter zoning-related permits.
- Completed a comparison study and streamlined the zoning entitlement process per the consultant's findings and industry standards.
- Facilitated over 100 new residential units and several new restaurants through the development agreement and entitlement approval process.

2018 Major Accomplishments

- Implemented the reorganized Economic Development Division's delivery of service.

Development Services Administration

2020 Budget

- Researched and implemented ordinance and/or comprehensive plan revisions within the realm of the Zoning & Planning, Building & Permits, Property Standards, and Animal Control Divisions to improve the residents' quality of life.
- Facilitated the opening of a new multi-family residential building in the downtown.
- Ensured coordination between all development-related departments and divisions in an effort to improve customer service.
- Assisted in the refinement of the city's economic development program to foster new development.
- Executed a temporary parking agreement with Waubensee Community College for the use of city parking lots until a permanent solution is found.
- Assisted the Economic Development Division in recruiting tenants for vacant city-owned buildings in the downtown.
- Assisted with the opening of two art venues or tenant spaces for the art and cultural community in the downtown.
- Achieved a 90% On-Time Response Rate to citizen requests and improved the delivery of service to the top three requests in all divisions.

Performance Measures

Refer to the divisions of the Development Services Department for performance measures: Airport, Building & Permits, Property Standards, Economic Development, Zoning & Planning, and Animal Control.

Budget Highlights

The 2020 budget will permit the Development Services Administration Division to maintain the service level of the prior year.

Building & Permits Division

2020 Budget

Mission

Provide efficient and effective ordinance and code administration/enforcement for new and remodeling construction projects that protect the health, safety, and welfare of the citizens and businesses of Aurora, while maintaining the viability of existing structures.

Major Functions

1. Perform remodeling and new construction inspections for building and fire code compliance and issue certificates of occupancy.
2. Process building and fire permit applications and review for code compliance within Chamber of Commerce agreed timeframes.
3. Update the building and fire codes as required to maintain or improve the city's ISO Building Code Effectiveness Grading Score.
4. Administer the city's Building and Fire Codes.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,104,881	1,759,523	1,815,435
Other Non-Capital	169,164	190,816	183,472
Capital	-	-	-
Total	2,274,045	1,950,339	1,998,907

Staffing

Full-Time Positions

	2018	2019	2020
Director	1	1	1
Code Compliance Officer/Combination Insp.	0	0	1
Code Compliance Officer Coordinator	1	1	0
Code Compliance Officer/Building Inspector	3	3	3
Code Compliance Officer/Electrical Inspector	2	2	2
Code Compliance Officer/Plumbing Inspector	1	1	1
Customer Service Representative	4	0	0
Fire Inspector	1	1	1
Plan Examiner	2	2	1
Senior Plan Examiner	1	1	2
Subtotal - Full-Time Positions	16	12	12

Part-Time Positions

Code Compliance Officer/Plumbing Inspector	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	17	13	13

Note: The Customer Service Representatives were reclassified under the Development Services Administration Division.

Short-Term Goals (2020)

1. Implement the new permitting system through the enterprise resource platform (ERP) system.
2. Maintain the best ranking in the State Building Code Effectiveness Grading Schedule for residential and commercial classifications per the Insurance Service Organization (ISO).
3. Provide 5% efficiency gains for plan review through the new ERP system.

Building & Permits Division

2020 Budget

4. Issued a customer satisfaction survey with all plan reviews, transactions, and inspections.
5. Provide 5% efficiency gains for the inspectors through the new ERP system.
6. Create an online permit process for simple permits.
7. Issue a request for proposals for elevator services.

Long-Term Goals (2021 and Beyond)

1. Work with the Information Technology Division to create and implement an online permit process (2021).
2. Adopt the 2020 National Electric Code (2021).
3. Adopt the 2021 1-Series Codes (2022).
4. Obtain biennial recognition from one of the following national organizations: International Code Council (ICC), Central Square Technologies, Center for Digital Government for the Digital Government Achievement Awards, International Economic Development Council for excellence in economic development, International City Management Association for performance management, and the Harvard Ash Center for innovations in American government (Ongoing).
5. Continue to maintain the best ranking in the State Building Code Effectiveness Grading Schedule for residential and commercial classifications per the ISO (Ongoing).

2019 Major Accomplishments

- Developed a new permitting system through the enterprise resource platform solution for implementation in 2020.
- Maintained the best in state ISO Building Code Effectiveness Grading Score with no peers.

2018 Major Accomplishments

- Adopted the 2014 National Electrical Code.
- Adopted the 2015 International Code Series.
- Improved the ISO Building Code Effectiveness Grading Score from 4 to 2 to reduce the insurance rates for new structures.
- Obtained a Sol-Smart gold designation from the Solar Foundation for the city's solar energy initiatives.
- Determined the division's cost recovery ratio as compared to other regional competitors.
- Improved the efficiency of the top three resident requests to the division.

Building & Permits Division

2020 Budget

Performance Measures

		2019		
		2018	2019	2019
		Actual	Budget	Estimated
		Actual	Budget	Actual
				Budget
Average Number of Days for Initial Review:				
New Commercial & Additions		20.7	21.0	21.0
Commercial Foundations		8.3	7.0	6.0
Commercial Remodeling > \$50,000		19.4	14.0	8.9
Commercial Remodeling < \$50,000		5.5	7.0	5.9
Single Trade Commercial		2.8	2.5	1.7
Permits:				
Applications Received		7,559	7,600	7,718
Permits Issued		6,881	7,100	7,252
Valuation of All Permits Issued (Million)		\$355.0	\$350.0	\$236.8
Inspections Performed		19,401	20,000	17,344
Single Family Home Permits Issued	New Detached	52	40	24
	Remodeling	763	780	1,212
	Attached (Town, Dup, Quad)	69	90	50
	Maintenance	4,448	N/A	3,749

Performance Measures (Continued)

		2019		
		2018	2019	2019
		Actual	Budget	Estimated
		Actual	Budget	Actual
				Budget
Commercial Structure Permits Issued	New Construction	22	10	16
	Remodeling	654	670	654
	Additions	12	7	7
	New Comm. Square Footage	470,663	N/A	1,779,995
Maintenance		159	N/A	N/A
Phased Permits		41	N/A	N/A
Miscellaneous		581	N/A	N/A

Budget Highlights

The 2020 budget will permit the Building and Permits Division to maintain the service level of the prior year.

Property Standards Division

2020 Budget

Mission

To provide professional property code and ordinance administration and enforcement with the highest standards of performance and ethics; and to work cooperatively with the city's diverse citizenry and neighborhood groups, establishing confidence in the quality of life for Aurora neighborhoods.

Major Functions

1. Enforce the property code ordinances and standards for all properties.
2. Enforce the zoning ordinance regarding illegal living units and land usage.
3. Regulate the sign ordinance for commercial and residential properties.
4. Enforce the parking regulations in residential neighborhoods on public and private property.
5. Monitor the public right of ways through continuous education and enforcement of the city's ordinances with an emphasis on Chapter 20 (refuse and recycling).
6. Administer the licensing and inspection programs for all owner-occupied, non-owner occupied, multi-unit residential, lodging homes, vacant, and foreclosed properties.
7. Adjudicate offenders of the licensing programs, property maintenance code, and the parking and zoning ordinances before the city's administrative hearing officer.
8. Process liens against properties for outstanding property fines and charges.

9. Attend neighborhood meetings to effectively support the community and continue established relationships with the residents.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,023,253	2,610,265	2,590,410
Other Non-Capital	595,171	1,269,250	878,648
Capital	-	-	-
Total	3,618,424	3,879,515	3,469,058

Staffing

<u>Full-Time Positions</u>	2018	2019	2020
Property Standards Manager	1	1	1
Customer Service Representative	4	0	0
Management Assistant	2	1	2
Office Manager	1	0	0
Property Maint. Compliance Officer I	0	0	2
Property Maint. Compliance Officer II	12	12	10
Quality of Life Inspector	3	3	2
Zoning Inspector I	2	2	2
Subtotal - Full-Time Positions	25	19	19

Note: The Customer Service Representatives were reclassified under the Development Services Administration Division.

Property Standards Division

2020 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
General Worker II	2	2	2
Seasonal Worker II	4	4	2
Weed Inspector	2	2	2
Subtotal - Seasonal Positions	8	8	6
 TOTAL	 33	 27	 25

Short-Term Goals (2020)

1. Implement a Property Maintenance & Housing Code Committee.
2. Implement ordinance revisions/changes to enforce internet-based lodging and short-term lodging.
3. Increase code enforcement efficiency and effectiveness with adjudication timing and p-ticket expansion.
4. Anticipate 15% efficiency gains through streamlined processes for the inspectors.

Long-Term Goals (2021 and Beyond)

1. Implement performance-based licensing (2021).
2. Increase the overall annual percentage of proactive exterior building violation citations (Ongoing).
3. Educate and communicate with residents and business owners on property maintenance standards (Ongoing).
4. Evaluate the code of ordinances to ensure that the most effective approaches are being utilized (Ongoing).

5. Continue the crime free multi-housing landlord training program in conjunction with the Aurora Police Department (Ongoing).
6. Continue to identify and investigate unregistered vacant properties to enforce the required registration (Ongoing).
7. Continue the use of innovative technology, such as field-based reporting, for improved delivery of services (Ongoing).

2019 Major Accomplishments

- Improved the cost-recovery ratio for the division.
- Established a performance-based licensing system through the new enterprise resource platform (ERP) solution for implementation in 2020.
- Strategically implemented the transition of code enforcement into the ERP software.
- Collaborated with the Building Inspectors in the Building & Permits Division's to perform inspections and improve the safety of all properties.

2018 Major Accomplishments

- Developed strategies to increase the proactive identification of nuisance violations by the inspectors.
- Adopted the 2015 International Property Maintenance Code with City of Aurora amendments.
- Increased the enforcement of illegal signage.
- Achieved a 90% on-time response rate for residential requests.
- Improved the delivery speed of the top three resident requests.

Property Standards Division

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measures</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Overcrowding Violation Cases Investigated	28	80	10	50
Illegally Established Dwelling Units Investigated	76	70	9	60
Hearing Officer Prosecution Cases Filed	654	680	1,016	1,020
Unregistered Rental Property Cases Investigated	458	550	326	450
Unregistered Rental Property Cases Brought into Compliance	458	450	388	450
Attendees at Crime-Free Multihousing Seminar	399	400	382	400
Registered Vacant and Foreclosed Properties	647	650	349	400
Junk & Trash Violation Cases Cleared	779	1,000	697	900
Junk & Trash Investigation Complaints on Public Property	2,351	2,400	1,693	2,000
Weed Violation Cases Cleared	1,107	1,100	847	1,000
Junk Vehicle Violation Cases Cleared	133	140	43	90
Customer Service Issues Investigated	5,479	5,500	5,209	5,500
Illegal Signs Removed from Right-of-Ways	512	600	37	500

2020 Budget

Performance Measures (Continued)

			2019	
	2018	2019	Estimated	2020
<u>Measures</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Electronic Recycling Disposed (pounds)	179,463	180,000	199,501	200,000
Household Recycling Material Disposed (tons)	17,512	17,500	17,412	17,700
Property Registration Fees Collected	\$1,437,660	\$1,550,000	\$1,408,839	\$1,550,000
Violation Fines Collected	\$171,187	\$200,000	\$153,314	\$200,000
P-Ticket Fines Collected	N/A	N/A	\$63,778	\$45,000

Budget Highlights

The 2020 budget will permit the Property Standards Division to reduce the seasonal staffing mowing budget and increase the contracted mowing services to improve the cost/recovery ratio. The contracted service will provide an earlier start to the mowing season.

Economic Development Division

2020 Budget

Mission

To promote, attract, and retain commercial and industrial development and establish Aurora as a pro-business city. In doing so, serve to enhance the quality of life for Aurora residents by creating jobs, increasing assessed valuations, and attracting property tax, sales tax, and other revenue generators to the community.

Major Functions

1. Provide leadership by identifying realistic economic development opportunities and following up on those that come from the Mayor's Office and other sources.
2. Maintain a high level of customer service in all aspects of city processes.
3. Create priority packages for all potential development sites.
4. Implement the approved downtown master plan.
5. Rebalance the human and financial capital for all areas of economic development so that the resources are aligned with the mission and capabilities.
6. Articulate and facilitate an enhanced data system that identifies the city's economic drivers including businesses, categories, and synergies amongst industries located in, as well as those considering locating in the city.
7. Be the conduit for all adjunct groups that assist in economic development, such as Aurora Downtown, various local chambers of commerce, and Invest Aurora.
8. Attract investment and development in the city through branding and marketing initiatives.
9. Assist in attracting new restaurants and businesses to the downtown.

10. Provide leadership to the Tax Increment Financing Joint Review Board for the various TIF districts in Aurora.
11. Act as the administrator of all functions under the RiverEdge Redevelopment Zone.
12. Ensure that all city-owned buildings are useable and marketable to enhance economic development.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	340,649	735,903	875,923
Other Non-Capital	558,163	467,725	822,450
Capital	-	-	-
Total	898,812	1,203,628	1,698,373

Staffing

<u>Full-Time Positions</u>	2018	2019	2020
Director	1	1	1
Confidential Secretary	1	1	1
Development Coordinator	1	1	1
Director of Development Strategy and Facilitation	0	1	1
Management Assistant	0	0	1
Office Manager	1	1	1
Planner	0	1	1
Subtotal - Full-Time Positions	4	6	7

Economic Development Division

2020 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
College Intern	0	0	1
Subtotal - Seasonal Positions	0	0	1
 TOTAL	 4	 6	 8

Note: The Management Assistant is budgeted in the Economic Development and Finance Administration Divisions.

Short-Term Goals (2020)

1. Continue to work with the developers of the former Copley Hospital.
2. Continue to work toward the Pacifica Square Redevelopment.
3. Continue to work with the Fox Valley Mall to devise a workable and viable plan to increase the tax base and overall economic well-being of Aurora.
4. Work with the Zoning & Planning Division to create a Lake Street market study.
5. Create market studies for Orchard Road, Hill Avenue, and New York Street.
6. Work with the Aldermen to create jobs in each of the wards.
7. Continue with the redevelopment of the downtown.
8. Work with the Zoning & Planning Division to update the sign ordinance.
9. Lead and execute a plan for all vacant big box stores.
10. Help facilitate a citywide inventory of available properties, population statistics, and other data for potential developers.

11. Utilize the enterprise resource platform software to follow prospects through the development process to occupancy and share leads with Invest Aurora.
12. Continue to plan for and implement the development vision for the Farnsworth Avenue and Bilter Road subarea.

Long-Term Goals (2021 and Beyond)

1. Work toward the establishment of additional residential units in the downtown area (Ongoing).
2. Continue to market and provide leadership in the development of significant downtown buildings (Ongoing).
3. Continue to look at strategic planning for commercial corridors and other viable spaces throughout the city (Ongoing).
4. Support riverfront development that recognizes sensitivity to the surrounding environment (Ongoing).
5. Maintain a high level of customer satisfaction in all aspects of the city's economic development processes (Ongoing).
6. Assist the Zoning & Planning Division in the development of strategic economic development plans for city corridors and wards (Ongoing).

2019 Major Accomplishments

- Continued to work with the owners of the vacant Copley Hospital to identify and market the property for new uses.
- Executed the Aurora Transportation Center's renovation plan.
- Completed the Route 59 Comprehensive Plan.

Economic Development Division

- Assisted the Zoning & Planning Division in creating market studies for the Farnsworth Avenue and Interstate 88 corridors.
- Developed economic development packaging to illustrate feasibility and create a marketing rationale for prime real estate properties in high priority locations.
- Completed a downtown housing study.
- Negotiated a redevelopment agreement for the Terminal Building.
- Negotiated a redevelopment agreement for the Keystone Building.
- Negotiated a redevelopment agreement for an Asian restaurant in the Vargas Building.
- Negotiated a redevelopment agreement for a Latin restaurant in the bottom floor of the Leland.
- Negotiated a redevelopment agreement for a senior housing development at Ogden Avenue and 75th Street.
- Commissioned a Farnsworth Avenue corridor study.
- Facilitated the approval of development agreements and entitlement approvals that brought over 100 new residential units and several restaurants in the downtown area.

2018 Major Accomplishments

- Executed an agreement with developers to clean up the former Copley Hospital property on the city's near east side.
- Initiated a redevelopment agreement for an Asian-themed lifestyle mall on the former Yorkshire Plaza property.
- Undertook strategic planning sessions that encouraged long-term economic development visioning.

2020 Budget

- Initiated and facilitated development, redevelopment, and reuse projects working internally, externally, and with high-quality, experienced professionals in the development community.

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Visits to Current Businesses	61	110	112	115
New Downtown Prospects	30	50	50	50
New Downtown Businesses	5	15	17	15
Requests for Information / Prospects / Leads Citywide	150	200	250	275
New Businesses Citywide	20	50	52	50
Value of Development Agreements or Submitted Land Use Petitions (millions)	\$192.0	\$230.0	\$250.0	\$150.0
Ratio of Leveraged Private Dollars Per Dollar of Incentive (Non-TIF)	16%	N/A	20%	18%

Note: Prior to 2019, the visits to current businesses were carried out by Invest Aurora.

Economic Development Division

2020 Budget

Budget Highlights

The 2020 budget will permit the Economic Development Division to expand the level of service of the prior year by providing funding for high quality and experienced consultants to assist with creating illustrations and renderings of key sites available for development.

Zoning & Planning Division

2020 Budget

Mission

To provide guidance to the public and city representatives in the development and implementation of the city's policies regarding land-use regulation, zoning enforcement, neighborhood stabilization, growth management, and the promotion of redevelopment in the community. To designate, preserve, and enhance those properties and improvements that reflect the historical, cultural, artistic, social, ethnic, or other heritage of the nation, state, or community, or that may be representative of an architectural or engineering type inherently valuable for the study of a style, period, craftsmanship, method of construction, or use of indigenous materials.

Major Functions

1. Assist the city's policy makers in their efforts to improve the quality of life for all residents by monitoring the implementation of Aurora's Comprehensive Land Use/Transportation Plan and physical development policies.
2. Provide a user friendly development process to enhance customer service.
3. Enforce the Historic District and Landmark Guidelines, FoxWalk Overlay District Design Guidelines, and the Code of Ordinance regarding quality of life issues.
4. Respond to public inquiries, land use referrals, and Freedom of Information Act requests.
5. Guide developers and the public through the initial development process.
6. Review and process land-use petitions and Certificates of Appropriateness (COA).

7. Verify the conformance of implemented site plans with approved documents.
8. Research and prepare plans and reports from which community trends can be identified and needs assessed.
9. Provide the staffing to accomplish the following:
 - Administration of the school/park land/cash ordinance.
 - Maintenance of the building permit database for population estimation and projection.
 - Record plats of annexation, subdivision, right-of-way dedication, and easements.
 - Provide technical assistance and recommendations to owners regarding style, materials, contractors, suppliers, and methods.
 - Complete mandated federal reviews for properties utilizing federal funding.
 - Update the historic property survey to meet Certified Local Government requirements.
 - Implement the Preservation Loan and Grant Programs.
 - Sponsor the Mayor's Awards for Excellence in restoring historic buildings.
 - Conduct tours featuring the city's historic properties.
 - Provide clerical and technical assistance to the Design Review Committee/FoxWalk Overlay District; Historic Preservation Commission; Planning Commission; Planning Council; RiverWalk Advisory Subcommittee; and the Zoning Board of Appeals.
10. Encourage high-quality redevelopment within the FoxWalk District through technical and financial assistance programs.

Zoning & Planning Division

2020 Budget

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	918,145	806,299	842,166
Other Non-Capital	78,547	59,528	165,730
Capital	-	-	-
Total	996,692	865,827	1,007,896

Staffing

<u>Full-Time Positions</u>	2018	2019	2020
Director of Zoning & Planning	1	1	1
Director of Sustainability & Urban Planning	1	0	0
Administrative Secretary	1	1	1
Planner	3	3	3
Senior Planner	1	1	1
Subtotal-Full-Time Positions	7	6	6

Seasonal Positions

College Intern	1	1	1
Subtotal-Seasonal Positions	1	1	1

TOTAL	8	7	7
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Note: In 2019, the Director of Sustainability & Urban Planning was reclassified to the Director of Development Strategy and Facilitation in the Economic Development Division.

Short-Term Goals (2020)

1. Update the development processes and procedures.
2. Review and update the development fee schedule to more accurately reflect administrative costs.
3. Develop 10% efficiency gains in the Zoning entitlement process.
4. Review and if necessary update the land/cash fees table.
5. Implement an online land use petition form.
6. Work with the Economic Development Division to update the Riverwalk Master Plan.

Long-Term Goals (2021 and Beyond)

1. Coordinate redevelopment along the Fox River through the implementation of the Riverfront Vision Plan, Seize the Future Downtown Master Plan, and RiverEdge Park Master Plan (Ongoing).
2. Facilitate zoning and site design of development and redevelopment projects throughout the city (Ongoing).
3. Develop ordinances and policies that focus on quality-of-life issues (Ongoing).
4. Continue to develop an interactive website to expedite the zoning process and responses to land use inquiries from the public (Ongoing).
5. Continue to update the zoning ordinance, the historic preservation guidelines, and the FoxWalk guidelines in response to evolving quality-of-life issues to ensure that the ordinances are living documents (Ongoing).
6. Update the Comprehensive Plan on a regular basis (Ongoing).

Zoning & Planning Division

2020 Budget

7. Close the Aurora Fox River Trail gap through downtown Aurora (Ongoing).
8. Document the architecture of historic properties (Ongoing).
9. Update the sign ordinance to reflect industry best practices (Ongoing).

2019 Major Accomplishments

- Collaborated with Centennial Real Estate to redevelop the Fox Valley Mall.
- Worked with the Economic Development Division for the completion of the Route 59 area comprehensive plan.
- Continued to work with the Internal Parking Committee to enhance parking in the downtown through parking lot expansions and improvements, parking lot designations, and pedestrian and vehicular-level wayfinding.
- Worked with the Economic Development Division to update the sign ordinance.
- Work with the Finance Department to re-implement the Historic Preservation Grant Program.
- Worked on a new software program for streamlining processes.
- Amended the Zoning Ordinance to accommodate the new state cannabis law.

2018 Major Accomplishments

- Reorganized the Division to better facilitate the zoning and development process as well as improve long range planning.

- Continued to work with Engineering Division on the pre-construction design, permit application, and pursuing grants and private funding for the construction of the Aurora Transportation Center (ATC) Regional Enhancement Project, including the RiverEdge Park Fox River pedestrian bridge.
- Consolidated the FoxWalk Design Review Committee and the Riverwalk Commission.
- Continued to work with the Internal Parking Committee to enhance parking in the downtown through parking lot expansion and improvements, parking lot designations, and pedestrian and vehicular-level wayfinding.
- Received national gold designation from the Metropolitan Mayor's Caucus and Sol-Smart for being a solar-friendly community.
- Completed the Illinois Rt. 59 area comprehensive plan.
- Worked with the Building & Permits Division to update the Code of Ordinance regarding rental licenses to include a provision for rooming houses.
- Continued to work with the Law Department and Property Standards Division to develop an enforcement program for the historic preservation guidelines.

Zoning & Planning Division

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Number of Days to Process Land Use Petitions	44	40	40	36
Customer Service Requests	1,510	1,500	1,578	1,600
Land Use Petitions Processed	108	90	93	100
Comprehensive Plan Revisions	0	1	1	1
Ordinances/Resolutions Approved by City Council	122	120	113	120
Acres Annexed	25.46	10	8.75	10
Public Hearings (Notices)	40	40	28	40
Recorded Documents	40	40	49	40
Number of Board, Commission, and Committee Meetings	182	200	128	190
Valuation of Construction Permits in the Downtown Core/Downtown Fringe District (millions)	\$14.0	\$10.0	\$19.1	\$15.0
Historic COA Applications	135	135	144	140
FoxWalk COA Applications	20	30	33	35
Loans/Grants Monitored	0	4	16	8
Section 106 Reviews	38	45	45	45

Budget Highlights

The 2020 budget will permit the Zoning & Planning Division to fully implement and perpetuate a Historic Preservation Grant Program. The program will provide funding to owner-occupied homes in designated historic districts for exterior rehabilitation projects in conformance with grant program guidelines.

Animal Control Division

2020 Budget

Mission

To serve the community through animal sheltering, pet placement programs, humane education, and animal law enforcement. Provide responsive, efficient, and high-quality animal control services that preserves public safety. Promote responsible pet ownership, educate the public on city ordinances relating to animals, and safe interactions.

Major Functions

1. Protect the public from zoonotic diseases through surveillance and investigation of wildlife exposure and animal bites.
2. Protect the public from vicious and nuisance animals by enforcement of animal control ordinances.
3. Operate the Animal Control Facility, providing a place to house unwanted pets and facilitate their adoption.
4. Patrol the streets of Aurora and actively respond to animal control problems before they become serious.
5. Investigate reports of animal cruelty.
6. Educate the public, especially children, regarding responsible pet ownership and pet care through tours, lectures, and presentations.
7. Cultivate and maintain relationships with other animal welfare agencies and organizations to help further the mission and better serve the community through collaboration.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,054,897	1,010,376	1,090,591
Other Non-Capital	233,075	314,910	334,670
Capital	-	-	-
Total	1,287,972	1,325,286	1,425,261

Staffing

Full-Time Positions

	2018	2019	2020
Manager	1	1	1
Animal Control Officer I	2	2	2
Animal Control Officer II	1	1	1
Kennel Maintenance Worker	2	2	2
Office Manager	1	1	1
Subtotal - Full-Time Positions	7	7	7

Part-Time Positions

Animal Control Clerk	2	2	3
Kennel Maintenance Worker	1	1	1
Subtotal - Part-Time Positions	3	3	4

TOTAL	10	10	11
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Animal Control Division

2020 Budget

Short-Term Goals (2020)

1. Spay/neuter 100 pit bull-type dogs through the Love-A-Bull spay/neuter program.
2. Extend the adoption hours for the public.
3. Establish pet merchandise sales to provide increased customer service and increased revenue.
4. Complete the renovation of the dog kennels.

Long-Term Goals (2021 and Beyond)

1. Continue to improve the division's cost-recovery ratio (Ongoing).
2. Continue to educate and train the Animal Control Division staff (Ongoing).
3. Continue to increase animal code compliance (Ongoing).
4. Increase humane education programs and outreach (Ongoing).
5. Achieve a zero euthanasia rate for healthy and treatable animals (Ongoing).

2019 Major Accomplishments

- Established partnerships with local animal control agencies, shelters, and veterinarian hospitals to improve emergency response and collectively further the mission.
- Implemented a free spay and neuter program for pit bull-type dogs owned by Aurora residents.
- Updated the Municipal Code with regard to animal control.
- Partnered with local food pantries to provide pet food and supplies to low income pet owners and prevent animals from entering the shelter system.

2018 Major Accomplishments

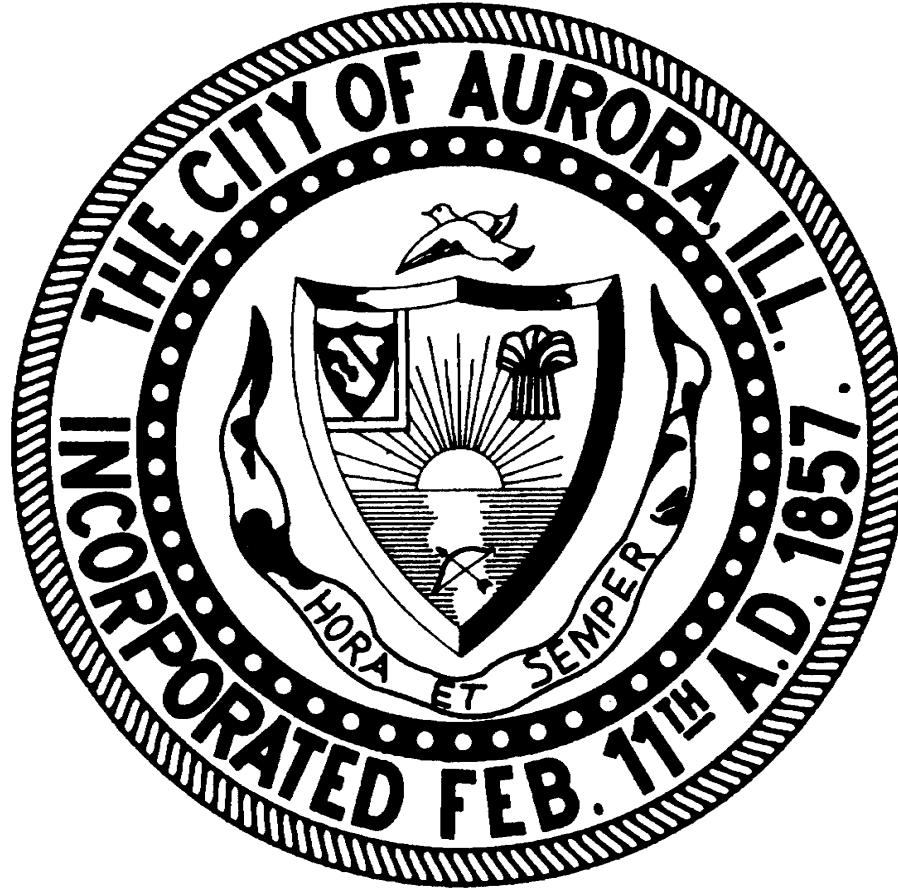
- Completed a survey of the cost recovery ratio of local and comparable animal controls and identified the top three factor/practices to improve the 2019 ratio.
- Developed an urban wildlife response policy.
- Achieved a minimum of 90% on-time response rate for resident requests for service.

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Incidents	4,277	4,000	4,338	4,350
Cat & Dog Licenses Issued	3,515	3,500	1,940	2,500
Animals Impounded	1,751	2,000	1,905	2,000
Adoptions	684	900	753	900
Visitors to the Facility	11,456	16,000	10,772	15,000
Animals Placed with Animal Rescue Groups	344	350	382	350
Pit Bulls Spayed/Neutered	N/A	100	67	100

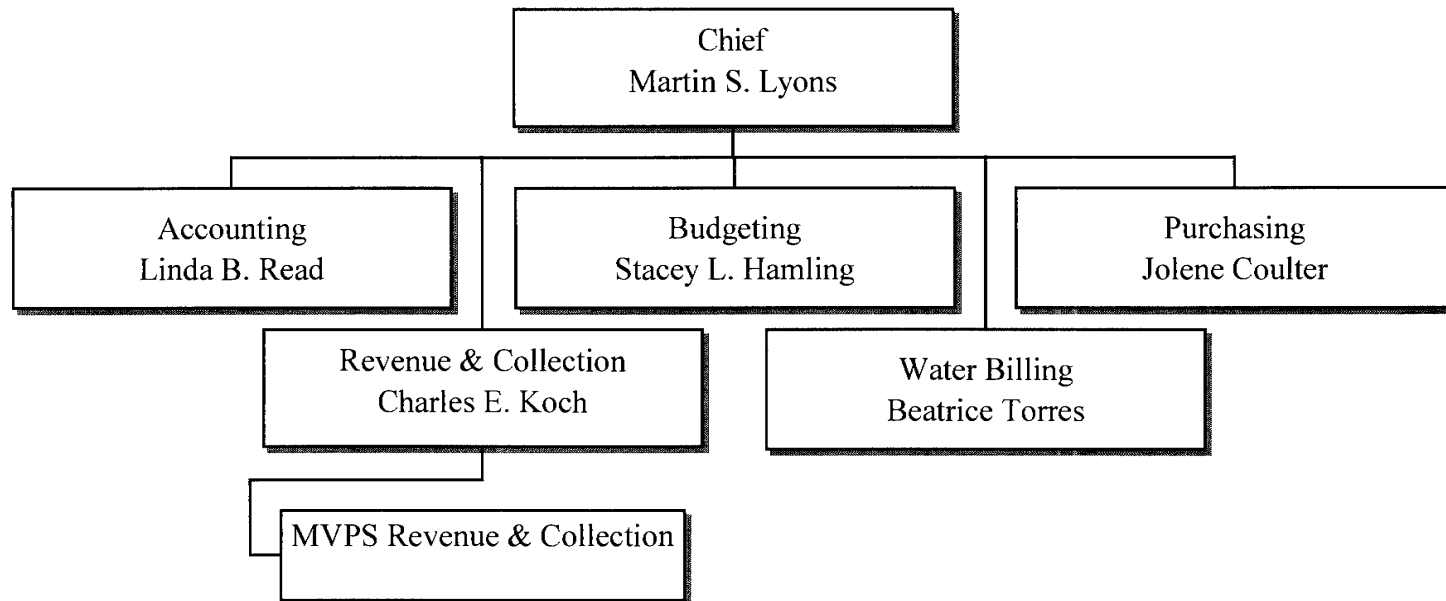
Budget Highlights

The 2020 budget will permit the Animal Control Division to replace the flooring and fixtures in the public restrooms as well as replace the floor in the administrative area. These improvements will improve the overall appearance and correct safety hazards throughout the facility.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
FINANCE DEPARTMENT**





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Finance Administration

2020 Budget

Mission

To provide municipal financial services of the highest quality to the residents and businesses of the City of Aurora, the City Council, and the city staff in an efficient and progressive manner while safeguarding city assets and upholding the public trust.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Budgeting, financial planning, and financial forecasting.
4. Billing for city services, including water and sewer service.
5. Licensing.
6. Collection of city revenues.
7. Centralized purchasing.
8. Cash management and investing.
9. Debt management.
10. Evaluation of the financial impact of economic development proposals.
11. Monitoring compliance with the financial terms of economic development agreements in preparation for the payment of incentives.
12. Internal auditing.
13. Operation of the city mailroom.

Budget Summary (Administration Only)

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	352,872	409,451	436,663
Other Non-Capital	98,342	120,460	113,486
Capital	-	-	-
Total	451,214	529,911	550,149

Staffing

Full-Time Positions

	2018	2019	2020
CFO/City Treasurer	1	1	1
Administrative Aide	1	1	1
Subtotal Full-Time Positions	2	2	2

Part-Time Positions

Graduate Intern (Part-Time)	1	1	1
Subtotal Part-Time Positions	1	1	1

TOTAL	3	3	3
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Short-Term Goals (2020)

1. Install a financial transparency portal on the city's website.

Finance Administration

2020 Budget

Long-Term Goals (2021 and Beyond)

1. Refund the outstanding bond issues when market conditions are favorable (Ongoing).

2019 Major Accomplishments

1. Evaluated long-term debt for future capital improvements:
 - a. City Facilities
 - b. Economic Development
2. Evaluated the enterprise resource platform.

2018 Major Accomplishments

- Worked with the Information Technology Division to move the accounting system to the cloud.
- Achieved a zero percent increase in the city's operating property tax levy for 2017, payable in 2018.

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Avg. Return - Corp. Investments	1.1%	0.5%	1.5%	1.3%
General Obligation Bond Rating	AA	AA	AA	AA
Debt Service Abatement (millions)	\$7.2	\$7.0	\$7.0	\$5.9

Budget Highlights

The 2020 budget will permit the Finance Administration Division to maintain the service level of the prior year.

Accounting Division

2020 Budget

Mission

To provide municipal accounting and financial reporting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Processing of accounts payable.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,436,639	1,579,053	1,601,224
Other Non-Capital	79,964	58,676	22,401
Capital	-	-	-
Total	1,516,603	1,637,729	1,623,625

Staffing

Full-Time Positions

	2018	2019	2020
Assistant Director	1	1	1
Account Clerk II	2	2	2
Account Clerk III	1	1	1
Accountant	4	4	4
Accounting Supervisor	1	1	1
Administrative Aide	3	3	3
Payroll Supervisor	1	1	1
TOTAL	13	13	13

Short-Term Goals (2020)

1. Develop policies and procedures to integrate cash receipts data from the development and licensing module into the accounting system.
2. Evaluate the enterprise resource platform payroll module.

Long-Term Goals (2021 and Beyond)

1. Offer citywide disaster cost recovery training in conjunction with the Emergency Management Division (2021).
2. Research a new payroll time and attendance system (2021).

Accounting Division

2020 Budget

2019 Major Accomplishments

- Received the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the 21st consecutive year (2018 CAFR).
- Implemented a software program to integrate employees' selection of benefits into the payroll system.

2018 Major Accomplishments

- Improved the efficiencies of the payroll and pension processes.
- Obtained an unqualified auditor's opinion on the city's 2017 Comprehensive Annual Financial Report (CAFR).
- Obtained the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 20th consecutive year (2017 CAFR).

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Utility Tax Rebates Issued Within 9 Weeks of Application	100%	100%	100%	100%
Employee Paychecks Issued	33,898	33,000	33,782	33,800
Employees on Direct Deposit Payroll	93%	95%	95%	95%
Pensioner Benefit Checks Issued	7,288	7,300	7,444	7,500
Accounts Payable Checks Issued	15,419	15,000	14,995	15,000
Bank Reconciliations Completed Within 30 Days	85%	100%	90%	100%
Post-Closing Year-End Journal Entries	12	10	15	10
Years Received the GFOA Certificate of Achievement	20	21	21	22

Budget Highlights

The 2020 budget will permit the Accounting Division to maintain the service level of the prior year.

Budgeting Division

2020 Budget

Mission

To provide municipal budgeting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Budgeting, financial planning, and financial forecasting.
2. Publish an annual budget document.
3. Publish an annual budget-in-brief document.
4. Publish an annual capital improvement plan document.
5. Prepare tax levies.
6. Process budget transfers and budget amendments.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	337,282	326,100	352,397
Other Non-Capital	6,187	16,574	5,158
Capital	-	-	-
Total	343,469	342,674	357,555

Staffing

Full-Time Positions

	2018	2019	2020
Assistant Director	1	1	1
Budget Analyst	1	1	1
TOTAL	2	2	2

Short-Term Goals (2020)

1. Receive the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award (2020 Budget).
2. Publish a Budget-in-Brief document associated with the 2020 budget.

Long-Term Goals (2021 and Beyond)

1. Continue to enhance the budget development process by providing new and updated help documents on the Budgeting Division's intranet site (Ongoing).

2019 Major Accomplishments

- Evaluated the enterprise resource platform budgeting module.
- Received the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award (2019 Budget).

Budgeting Division

2020 Budget

2018 Major Accomplishments

- Developed a streamlined process for the budget transfer form submission.
- Reviewed the General Fund revenues based on continued reduction from the State of Illinois.
- Received the GFOA Distinguished Budget Presentation Award (2018 Budget).

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Budget Transfers Processed	364	400	270	270
Budget Amendments Processed	2	2	3	3
No. of Years Received the GFOA Budget Award	19	20	20	21

Budget Highlights

The 2020 budget will permit the Budgeting Division to maintain the service level of the prior year.

Revenue & Collection Division

2020 Budget

Mission

To provide municipal cash handling, invoicing, and collection services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Billing for all city services except for water and sewer service.
2. Collection of city revenues.
3. Licensing.
4. Operation of the city mailroom.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	743,277	736,494	821,018
Other Non-Capital	112,295	117,500	138,524
Capital	-	-	-
Total	855,572	853,994	959,542

Staffing

<u>Full-Time Positions</u>	2018	2019	2020
Assistant Director	1	1	1
Account Clerk I	0	0	1
Account Clerk II	3	3	3
Account Clerk III	2	2	2
Cashiering Operations Supervisor	1	1	1
TOTAL	7	7	8

Short-Term Goals (2020)

1. Complete the installation of the development and licensing software for business licensing.
2. Research the option to use the development and licensing software for all local tax collections.
3. Install new credit card scanners at all cash terminals and move the credit card information storage to a new vendor.
4. Implement an electronic process for department heads to submit invoice write-off requests.

Long-Term Goals (2021 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over the cash-handling and revenue processes (Ongoing).

Revenue & Collection Division

2020 Budget

2019 Major Accomplishments

- Continued to work with the Building & Permits Division to complete the implementation of Trakit, a new licensing module.
- Implemented an online peddler's license renewal process to expedite the process for mobile food vendors.

2018 Major Accomplishments

- Worked with the Building & Permits Division to implement a new licensing module.
- Worked with the Mayor's Office to adopt a mobile food vendor ordinance.
- Established a seasonal food vendor database to improve the food and beverage tax collection process.

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Collection Rate on Miscellaneous Receivables	78%	70%	70%	70%
Avg. Accounts over 90 days	38%	30%	35%	30%
Food & Beverage Tax Returns Processed	6,200	6,200	6,300	6,200
Real Estate Transfer Tax Stamps Issued	4,400	4,300	4,159	4,200
Licenses Issued	300	300	130	130
Taxicab Inspections (Visual)	35	35	20	20

Budget Highlights

The 2020 budget will permit the Revenue and Collection Division to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
MAILROOM**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	7,995	3,985	11,900	11,900	12,700	800
RENTAL-LEASES	29,617	24,137	26,300	26,300	29,800	3,500
OTHER SERVICES & CHARGES	(15,791)	(6,776)	(12,900)	(12,900)	(19,600)	(6,700)
SUPPLIES-GENERAL	2,910	12,915	4,300	4,300	4,300	-
TOTAL OTHER NON-CAPITAL	24,731	34,261	29,600	29,600	27,200	(2,400)
TOTAL MAILROOM	24,731	34,261	29,600	29,600	27,200	(2,400)

Purchasing Division

2020 Budget

Mission

To promote the public trust through resourceful acquisition of goods and services needed by city operational and administrative units in the performance of their duties. This is to be accomplished by adherence to the City Code and state statutes in an efficient purchasing system. Education, investigation, and planning are paramount in an evolving stewardship role.

Major Functions

1. Facilitate competitive sourcing through research and the identification of qualified suppliers.
2. Maintain and update the vendor electronic data-base, including electronic funds transfer documents.
3. Develop solicitations and facilitate public notification in conformance with state statutes and the City Code.
4. Manage the city's procurement policies.
5. Audit all invoices as presented for payment and confirm the receipt of goods and services.
6. Administer maintenance agreements for city office equipment.
7. Serve as a resource for the budgeting process.
8. Manage the city's Procurement Development Program for minorities, women and displaced person (MWDP).
9. Manage the city's local vendor preference policy.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	432,295	461,191	484,869
Other Non-Capital	(1,395)	(3,592)	(5,796)
Capital	-	-	-
Total	430,900	457,599	479,073

Staffing

<u>Full-Time Positions</u>	2018	2019	2020
Director	1	1	1
Account Clerk II	0	1	1
Account Clerk III	2	1	1
Administrative Aide	0	1	1
Administrative Assistant	1	0	0
TOTAL	4	4	4

Short-Term Goals (2020)

1. Review the current website's compatibility for electronic bidding software.
2. Implement standard commodity codes.
3. Optimize the enterprise resource platform purchasing/inventory module.

Purchasing Division

2020 Budget

Long-Term Goals (2021 and Beyond)

1. Review the in-house procedures to implement best practices and improve customer service (Ongoing).
2. Develop a citywide procurement plan for targeted goods and services (Ongoing).

2019 Major Accomplishments

- Updated the Purchasing Division's policy handbook.
- Provided training/retraining opportunities for purchasing module updates.

2018 Major Accomplishments

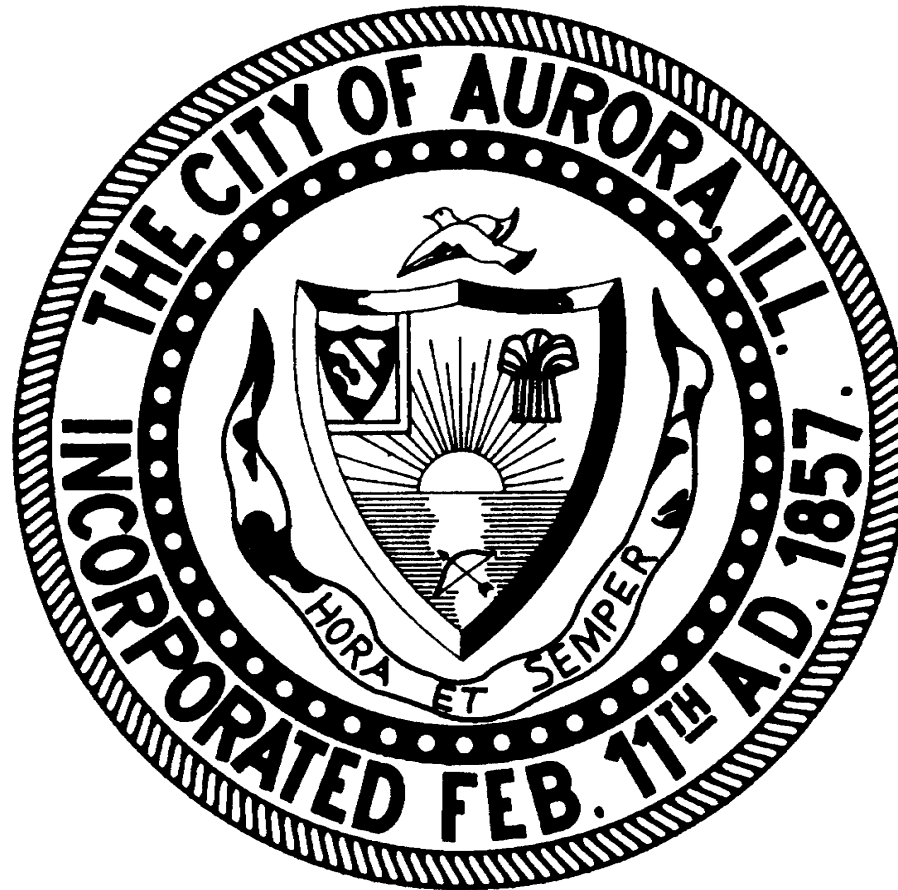
- Increased participation in the Electronic Funds Transfer (EFT) program.
- Implemented standardized terms and conditions, contracts, and instructions for bids and proposals.
- Implemented a local vendor preference policy for bids over \$25,000.
- Worked with the citywide staff to increase the use of requests for proposals for professional services.

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Total Purchase Orders Issued	2,835	2,800	2,556	2,800
Open Purchase Orders Issued	670	700	680	700
Formal Bids Coordinated	72	75	81	80
Informal Bids Coordinated	73	75	42	80
Active MWDP Vendors	145	160	233	300
Vendors Participating in EFT Program	859	875	966	1,000
Procurement Card Holders	145	145	152	160

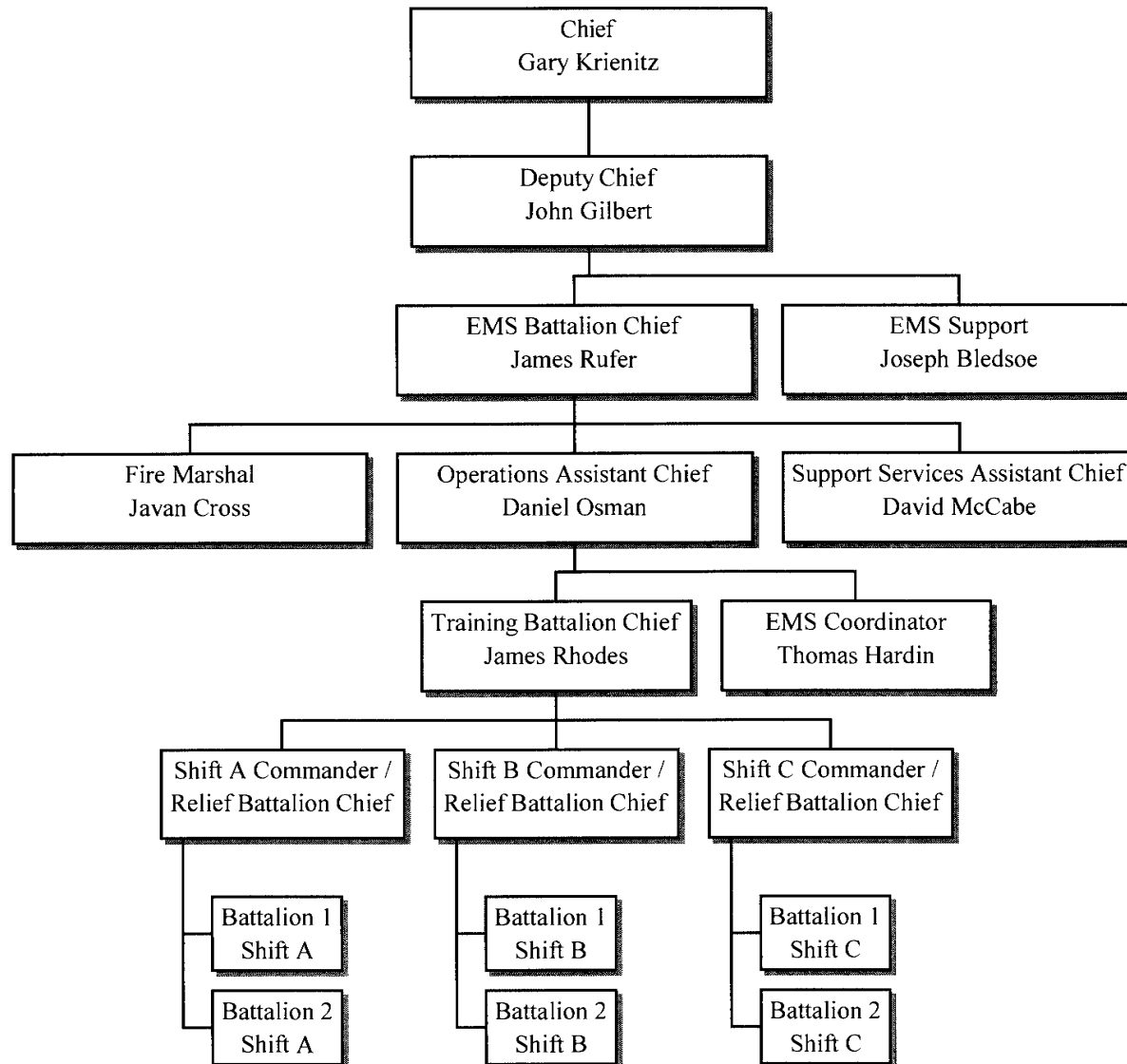
Budget Highlights

The 2020 budget will permit the Purchasing Division to maintain the service level of the prior year.



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**CITY OF AURORA, ILLINOIS
ORGANIZATIONAL CHART
FIRE DEPARTMENT**





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Fire Department

2020 Budget

Mission

To provide essential fire suppression, special operations, and emergency medical services with an elevated level of expertise. To provide a unified professional response to life and property incidents affecting the City of Aurora and its citizens. To conduct a fire safety inspection program to uphold adopted codes and to supply an intensive quality fire prevention and education program. To provide the greatest quality of service to the public through a comprehensive training program that seeks to sharpen existing skills and develop new technologies to meet future demands. To provide a safe and healthy work environment for city employees.

Major Functions

1. Fire suppression and mitigation.
2. Provide emergency medical services.
3. Conduct fire inspections and prevention and education programs.
4. Provide juvenile fire-setter intervention programs.
5. Enforce the life safety fire codes and ordinances.
6. Provide specialized response teams (hazardous materials, water incident, technical rescue, fire investigation).

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	45,520,637	45,857,282	50,528,012
Other Non-Capital	1,770,686	2,645,436	2,800,360
Capital	-	-	-
Total	47,291,323	48,502,718	53,328,372

Staffing

Full-Time Positions

	2018	2019	2020
Fire Chief	1	1	1
Deputy Fire Chief	1	1	1
Administrative Secretary	2	2	2
Assistant Fire Chief	2	2	2
Battalion Fire Chief	11	11	11
Fire Captain	13	13	13
Fire EMS Support	1	1	1
Fire Inspector	2	2	2
Fire Lieutenant	32	32	32
Fire Marshal	1	1	1
Fire Private	135	137	139
Fire Senior Paramedic	9	9	9
Office Coordinator	1	1	1
Subtotal -Full-Time Positions	211	213	215

Fire Department

2020 Budget

Staffing (Continued)

<u>Part-Time Positions</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Fire Cadet	<u>8</u>	<u>8</u>	<u>8</u>
Subtotal -Part-Time Positions	<u>8</u>	<u>8</u>	<u>8</u>
 TOTAL	 <u>219</u>	 <u>221</u>	 <u>223</u>

Short-Term Goals (2020)

1. Construct, equip, and staff Station #13.
2. Equip and staff medical vehicle #9.
3. Develop a deferred maintenance plan for the aging fire stations.
4. Replace the fuel dispensing unit at Central Station.
5. Tuckpoint the hose tower at Station #5.
6. Replace the windows at Station #5.
7. Replace the sewer drain at Station #3.
8. Perform a feasibility study to determine the need for additional fire stations and the best locations for them.
9. Purchase and implement equipment for 12 tactical emergency medical service personnel.

Long-Term Goals (2021 and Beyond)

1. Upgrade all basic life support engines to advanced life support (2021).

2019 Major Accomplishments

- Replaced the aging automated external defibrillators in all city-owned buildings.
- Installed a new emergency generator at Station #5.
- Upgraded engine #1 to provide advanced life support.
- Replaced six damaged garage doors at Station #3.
- Worked with the Information Technology Division to install 11 WiFi vehicle routers on the ambulance fleet.

2018 Major Accomplishments

- Installed a new emergency generator at Station #10.
- Completed the construction of Station #7.
- Replaced the aging automated external defibrillators on all engines.
- Upgraded engine #10 to provide advanced life support.

Fire Department

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Systems Tests	40	40	40	40
Fire Prevention Programs	300	350	260	325
Fire Drills	85	86	85	85
Hydrant Inspections	2,465	2,450	2,500	2,500
Emergency Unit Responses	31,145	31,200	31,500	31,500
Inspections	1,300	1,300	1,300	1,300
Plan Reviews	16	15	20	15
<i>Call Responses</i>				
Still Alarms	1,952	1,950	1,960	1,960
Full Still Alarms	615	620	640	640
Box Alarms	272	280	260	280
Haz-Mat Incidents	262	260	290	260
Carbon Monoxide Calls	313	310	300	310
Extrications	78	80	75	80
Water Incidents	9	10	10	10
Release and Lock-Outs	156	130	160	140
Medical Service Calls	15,502	16,000	16,300	16,200
Technical Rescue	1	2	2	2
Total Call Responses	19,205	19,500	19,500	20,100
<i>Emergency Service Response Times</i>				
Fire-Average Response	6:00	6:00	6:00	6:00
Fire-Responses 6 min. or Less	90%	90%	90%	90%
Fire-Responses Over 6 minutes	10%	10%	10%	10%
EMS-Average Response	6:00	6:00	6:00	6:00
EMS-Responses 6 min. or Less	90%	90%	90%	90%
EMS-Responses Over 6 minutes	10%	10%	10%	10%

Budget Highlights

The 2020 budget will permit the Fire Department to perform several special budget items including, but not limited to, the replacement of the concrete driveway/apron at Station 5, remodel the upstairs bathroom at the Central Station, and replacement of the air packs and SCBA bottles for which the warranties will soon expire. The provision of these special budget items will extend the useful life of the stations and improve the safety of the citizens and the firefighters.

Emergency Management Division

2020 Budget

Mission

To coordinate and administer an integrated, flexible, and comprehensive all-hazards emergency management program by supporting and facilitating departments and agencies through prevention, preparedness, response, recovery, and mitigation of activities to protect life, property, and the environment ahead of or during emergencies, disasters, or crises.

Major Functions

1. Maintain the city's emergency operations plans and warning systems in a state of readiness.
2. Support and facilitate participation and needs of internal and external partners.
3. Partner and coordinate with internal and external agencies, organizations, and stakeholders to enhance preparedness and response activities.
4. Ensure city compliance with state and federal legislative mandates and regulatory guidelines in emergency management including planning, training, and retention of accreditation.
5. Administer the Emergency Volunteer Service.
6. Maintain a position on county, state, and national emergency management committees.
7. Oversee and support the practical use of grant monies to prepare, train, and equip the city through a strategic approach.
8. Monitor and share intelligence and information related to homeland security events and other incidents within the city.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	209,834	219,651	225,682
Other Non-Capital	599,071	1,052,538	426,330
Capital	-	-	-
Total	808,905	1,272,189	652,012

Staffing

Full-Time Positions

	2018	2019	2020
Coordinator	1	1	1
EMA Specialist	0	0	1
Subtotal - Full-Time Positions	1	1	2

Part-Time Positions

Confidential Secretary	1	1	0
Subtotal - Part-Time Positions	1	1	0
TOTAL	2	2	2

Emergency Management Division

2020 Budget

Short-Term Goals (2020)

1. Work with the Law Department to update the Code of Ordinance Chapter 14 Emergency Management Agency to address departmental responsibilities as aligned with regulations and mandates.
2. Develop a short and long term recovery plan pursuant to state and federal requirements.
3. Complete the Prepare Communities for Complex Coordinated Terrorist Attacks program and deliver capstone requirements under budget.
4. Establish an Emergency Management Committee to involve internal and external partners in an attempt to strengthen efforts citywide.
5. Develop and maintain a minimum standard of emergency management training and exercise for all city departments and employees.
6. Develop and maintain recruitment and retention procedures for the Emergency Volunteer Services and increase volunteer participation.
7. Implement new technology and software in the Emergency Operations Center to improve citywide capabilities in emergency management.

Long-Term Goals (2021 and Beyond)

1. Improve radio communication needs by coordinating with first response agencies and developing a radio supply for emergency distribution (2021).
2. Improve the outdoor space at the Emergency Volunteer Services building to enhance safety (2021).

3. Implement a disaster exercise twice a year over the next four years and include at least one full-scale exercise in accordance to accreditation standards by the Illinois Emergency Management Agency (2024).
4. Maintain the city's Emergency Operations Plan, Continuity of Operations Plan, and Continuity of Government Plan in accordance with accreditation by the Illinois Emergency Management Agency (Ongoing).
5. Maintain the city's Storm Ready certification with the National Weather Service (Ongoing).
6. Continue to improve the needs of the Emergency Volunteer Service (Ongoing).

2019 Major Accomplishments

- Finalized the 2019 Emergency Operations Plan and the citywide Continuity of Operations Plan.
- Completed ten critical infrastructure assessments.
- Developed a new multi-jurisdictional, multi-agency pharmaceutical distribution plan with a local hospital that defines strategic and operational framework for emergency deployment.
- Coordinated with eight long-term care facilities within the city to encourage communication with their local emergency management agency, pursuant to the Illinois Department of Public Health Code.
- Identified gaps and necessary linkages to improve emergency management through an all-hazards, whole community approach.

Emergency Management Division

2020 Budget

2018 Major Accomplishments

- Maintained the Emergency Management volunteer response capabilities at current levels.
- Provided quarterly community safety/preparedness programs.

Performance Measures

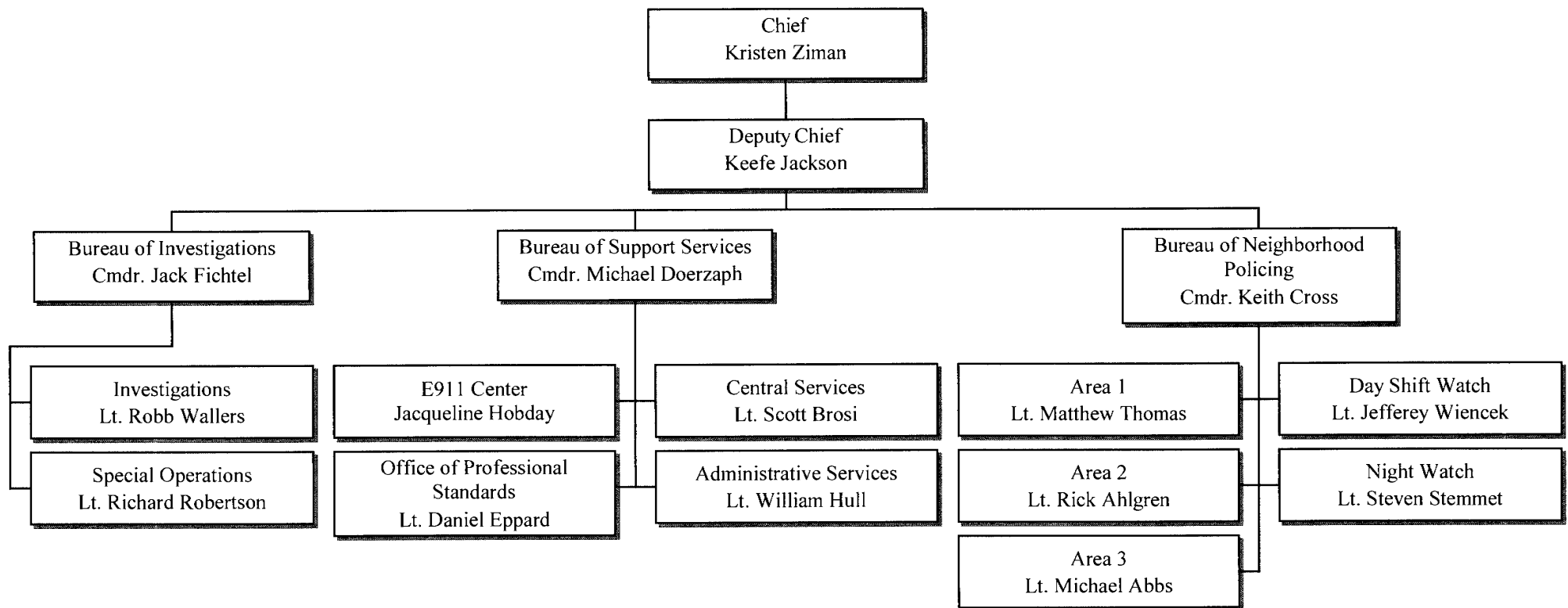
			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
State Accreditation	Yes	Yes	Yes	Yes
Storm Ready Community	Yes	Yes	Yes	Yes
Exercises Scheduled	N/A	N/A	N/A	4
Exercises (City Attendance)	N/A	N/A	N/A	75
Exercises (External Attendance)	N/A	N/A	N/A	75
Trainings Scheduled	N/A	N/A	N/A	9
Training (City Attendance)	N/A	N/A	N/A	25
Training (External Attendance)	N/A	N/A	N/A	125
Planning Updates	N/A	N/A	N/A	5
EVS Volunteer Roster	33	33	N/A	30
EVS Hours of Service	3,251	3,400	3,100	3,100
EVS Call Outs	N/A	N/A	30	35
Public Education	17	17	N/A	5
Planning Committee Meetings	N/A	N/A	N/A	6
Planning Mtgs. (City Attendance)	N/A	N/A	N/A	20
Planning Mtgs. (External Attendance)	N/A	N/A	N/A	20

Note: The performance measures in the 2020 budget were revised to more accurately reflect the goals of the Division.

Budget Highlights

The 2020 budget will permit the Emergency Management Division to improve upon the city's disaster preparedness through funding provided by a federal Complex Coordinated Terrorist Attack grant, critical infrastructure planning, and full-scale emergency training exercises.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
POLICE DEPARTMENT**





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Police Department

2020 Budget

Mission

To enhance the safety, security, and quality of life through innovation, partnerships, and service to the community.

Major Functions

1. Provide crime prevention measures.
2. Patrol the streets of the community in order to deter crime.
3. Respond to routine, unusual, and emergency calls for service.
4. Investigate crimes, offenses, and incidents.
5. Identify, arrest, and cooperate in the prosecution of criminal offenders.
6. Recover lost or stolen property.
7. Enforce traffic laws, investigate traffic accidents, and direct traffic in order to facilitate the safe and expeditious movement of vehicles.
8. Assist and advise the public in routine and emergency situations where no other public or private agency is available.
9. Develop a positive relationship between citizens and the police department through community-oriented policing.
10. Reduce fear of crime through high-visibility and personal contact.
11. Report information to the appropriate state and federal agencies regarding crime.
12. Regulate certain business or activities as required by law.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	67,206,237	67,691,959	72,551,379
Other Non-Capital	4,637,093	4,638,272	4,791,122
Capital	-	-	-
Total	71,843,330	72,330,231	77,342,501

Staffing

Full-Time Positions

	2018	2019	2020
Police Chief	1	1	1
Deputy Police Chief	1	1	1
Administrative Aide	2	2	2
Administrative Assistant I	1	1	1
Administrative Secretary I	2	2	2
Administrative Secretary II	1	1	1
Commander	3	3	3
Court Detention Technician I	8	8	8
Court Detention Technician II	8	8	8
Crime Intelligence Analyst	0	1	1
Evidence Technician	1	1	1
Executive Secretary	1	1	1
Forensic Examiner	1	1	1
Lieutenant	10	10	10
Media Relations Manager	1	1	1
Office Manager	1	1	1
Officer	241	247	250

Police Department

2020 Budget

Staffing (Continued)

<u>Full-Time Positions</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Records Clerk	11	11	12
Sergeant	39	39	42
Subtotal - Full-Time Positions	333	340	347
<u>Part-Time Positions</u>			
Administrative Aide	1	1	1
Confidential Secretary	2	2	2
Community Service Officer	7	0	0
Police Cadet	12	12	12
Subtotal - Part-Time Positions	22	15	15
<u>Seasonal Positions</u>			
Crossing Guard	35	35	35
Subtotal - Seasonal Positions	35	35	35
TOTAL	390	390	397

Short-Term Goals (2020)

1. Complete the implementation of the Critical Incident Intelligence Center with full operation prior to the end of the year.
2. Implement the use of portable bullet traps to create a more realistic training experience for the officers.
3. Install triple shelving units in the evidence storage area to provide more space until a court order approves the disposal of such evidence.
4. Implement the use of an indoor drone equipped with a thermal imaging camera to provide the ability to search for and identify potentially dangerous, armed suspects while maintaining the officers' safety during a search.

Long-Term Goals (2021 and Beyond)

1. Continue to focus on improving public relations and de-escalation skills (Ongoing).

2019 Major Accomplishments

- Continued to implement a Critical Incident Intelligence Center at the Police Headquarters to provide real-time intelligence for officers and investigative units.
- Installed in-car printers in all squad cars.
- Purchased a long range acoustic device to provide the Special Response Team with the ability to safely and effectively communicate during critical police incidents.
- Engaged the services of a vendor to provide annual sifting and cleaning of the firing range to remove problematic debris and reduce the risk for fires in the Training & Support building.
- Purchased and implemented a throw phone and tactical monitoring system to allow Special Response Team negotiators the ability to communicate with offenders from afar.

2018 Major Accomplishments

- Migrated to the new computer-aided dispatch/records management system (CAD/RMS).
- Continued to provide crisis intervention training to the patrol officers who want to be certified.

Police Department

2020 Budget

- Nurtured relationships with the States Attorney's offices in the city's four counties to follow through on prosecuting crimes committed in the corporate limits.
- Collaborated with federal partners and adjacent communities to share information and reduce crime in the city and the surrounding communities.
- Reduced criminal activity by partnering with neighborhood groups, attending community meetings, and watching out for quality of life issues while on patrol.
- Worked with the school districts to establish a rapport with students and encourage them to participate in the Law Enforcement Youth Academy.
- Improved the public safety by increasing the prosecution of local driving under the influence arrests.

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Prisoner Bookings	6,692	5,652	6,337	4,723
Firearm Seizures	201	133	253	146
Total Criminal Offenses	8,566	8,167	7,861	7,548
Traffic Tickets	15,642	13,520	16,893	12,381
Traffic Accidents	5,971	5,931	5,484	6,060
Violent Crimes	538	511	508	485
Property Crimes	2,310	2,157	2,016	1,961
<u><i>Rate Per 100,000 Persons</i></u>				
Prisoner Bookings	3,352.67	2,812.26	3,174.82	2,366.37
Firearm Seizures	100.70	66.42	126.75	73.25
Total Criminal Offenses	4,291.54	4,064.02	3,938.34	3,781.39
Traffic Tickets	7,836.59	6,727.59	8,463.34	6,202.70
Traffic Accidents	2,991.45	2,951.17	2,747.47	3,035.96
Violent Crimes	269.54	254.33	254.51	242.96
Property Crimes	1,157.30	1,073.54	1,010.01	982.48

Note: Traffic ticket total does not include warning tickets issued.

Budget Highlights

The 2020 budget will permit the Police Department to purchase smart phones for all sworn police personnel. The additional phones will increase efficiency by providing them with all of the benefits that a mobile device offers. In addition, the budget will provide for a 3D scanner kit to recreate crime and accident scenes.

E911 Center

2020 Budget

Mission

To enhance the quality of life, we will serve, support, and respond with care by following the core values of excellent teamwork, high-quality customer service, integrity, dedication, and professionalism.

Major Functions

1. Deliver emergency communications to two police agencies and one fire/emergency medical service agency.
2. Handle 911 emergency calls, non-emergency calls, and emergency medical dispatch on a 24-hour-a-day, 365-days-a-year basis.
3. Assist with Law Enforcement Agency Data System duties.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,401,561	4,346,250	4,439,757
Other Non-Capital	22,550	29,300	43,100
Capital	-	-	-
Total	4,424,111	4,375,550	4,482,857

Staffing

<u>Full-Time Positions</u>	2018	2019	2020
Manager	1	1	1
Emergency Dispatch Supervisor	3	3	3
Lead Telecom Operator	5	5	6
Telecommunications Operator I	12	19	19
Telecommunications Operator II	16	9	8
TOTAL	37	37	37

Short-Term Goals (2020)

1. Install a status light at each telecom operator's work station to provide a visual notification when the operator is on a call or communicating via radio.
2. Formalize an internal continuing education program to include industry specific topics and refresher training on equipment used in the call center.
3. Increase 911-related public education through social media, the city's webpage, and speaking engagements in the community.
4. Continue to utilize the Complex Coordinated Terrorist Attack (CCTA) Grant to train staff and write policies in the event of a massive attack.
5. Certify the tactical dispatch team through the Illinois Telecommunicator Emergency Response TaskForce.
6. Implement and train staff on the new record's management system.
7. Implement a certification training system for emergency medical dispatch protocols.

E911 Center

2020 Budget

Long-Term Goals (2021 and Beyond)

1. Continue to update the divisional policies and procedures (Ongoing).

2019 Major Accomplishments

- Installed a new records management system.
- Continued to collaborate with the Information Technology Division in fine-tuning the computer aided dispatch system.
- Continued to modify and expand the standard operating procedures for the E911 Center.
- Continued to achieve National Incident Management System certifications from the Federal Emergency Management Agency (FEMA) for all staff members.
- Continued revamping the training and evaluation program for new employees.
- Assessed the staffing structure of the E911 Center to achieve a full complement of budgeted positions while also achieving optimal performance.
- Established a tactical dispatch team and commenced training.

- Achieved Agency Training Program Certification from the Association of Public Safety Communications Officials for all of the call center trainers.

2018 Major Accomplishments

- Collaborated with the Information Technology Division to implement the new computer aided dispatch system.
- Received National Incident Management System certifications from FEMA for all staff members.
- Continued to update the training and evaluation program for new employees.
- Continued to update the standard operating procedures for the center.
- Completed the Emergency Telephone System Board merger with the City of Naperville.
- Completed personnel training and certification on the replacement the program/vendor being utilized for emergency medical dispatch protocols.
- Continued personnel training and wrote policies for the CCTA counterterrorism grant.

E911 Center

2020 Budget

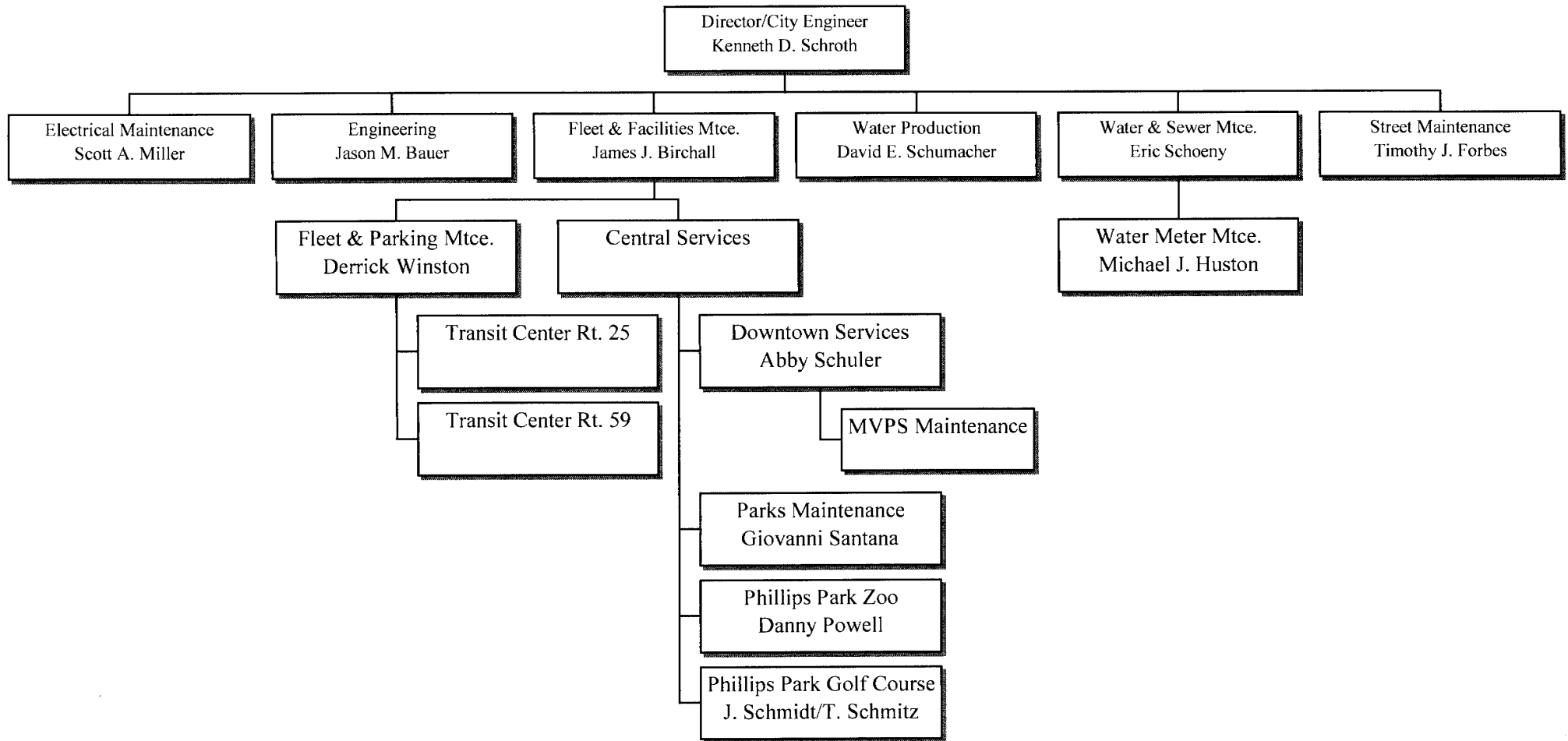
Performance Measures

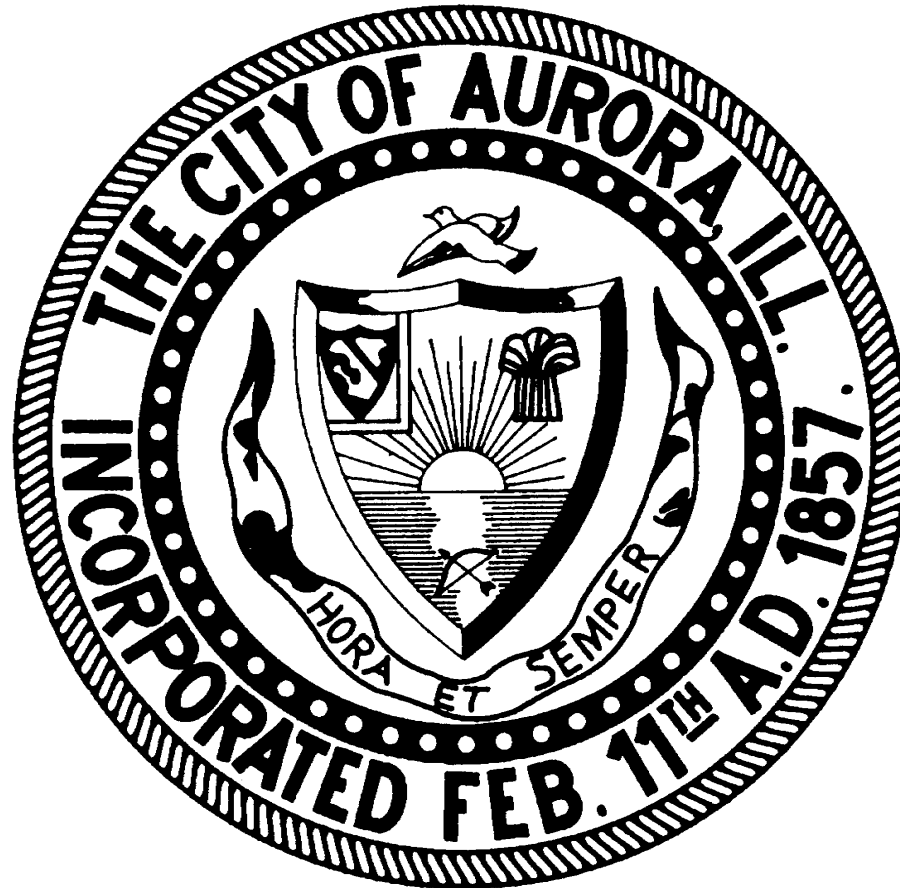
	2018	2019	2019	2020
	Actual	Budget	Estimated	Budget
Answered 911 Phone Calls	87,188	88,000	88,515	88,000
Answered Non-Emergency Phone Calls	160,301	175,000	162,191	165,000
Dispatched Police Incidents	154,627	165,000	152,554	160,200
Dispatched Fire/EMS Incidents	19,758	19,000	19,348	19,882

Budget Highlights

The 2020 budget will permit the E911 Center to reconfigure the office space, provide a new phone system, and install status lights at each workstation. The reconfiguration is necessary to accommodate the upgraded dispatch consoles and provide improved accessibility for repairs and maintenance.

CITY OF AURORA
ORGANIZATIONAL CHART
PUBLIC WORKS DEPARTMENT





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Public Works Administration Division

2020 Budget

Mission

To operate, construct, and protect the city's public infrastructure in a professional and cost-effective manner.

Major Functions

1. Assist in the preparation of the Capital Improvement Plan.
2. Interface with governmental agencies and other departments within the city to assist in the planning and implementation of projects.
3. Administer special service area projects.
4. Oversee the budget and performance of the divisions of the Public Works Department: Central Services, Electrical Maintenance, Engineering, Water Production, Water & Sewer Maintenance, Water Meter Maintenance, Downtown Services, Fleet & Parking Maintenance, MVPS Maintenance, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, and Street Maintenance.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	734,092	627,339	820,845
Other Non-Capital	28,232	19,256	48,100
Capital	-	-	-
Total	762,324	646,595	868,945

Staffing

Full-Time Positions

	2018	2019	2020
Director/City Engineer	1	1	1
Asst. Director of Public Works/ Asst. City Engineer	0	1	1
Assistant City Engineer	1	0	0
Confidential Secretary	1	1	1
Executive Secretary	1	1	1
Office Manager	1	1	1
TOTAL	5	5	5

Short-Term Goals (2020)

1. Begin construction of a new combined Public Works facility.

Long-Term Goals (2021 and Beyond)

1. Complete the projects contained in the Combined Sewer Overflow Long-Term Control Plan (2030).
2. Continue the annual bridge replacement program (Ongoing).
3. Implement preventative maintenance programs for watermain distribution and sewer collection systems (Ongoing).

Public Works Administration Division

2020 Budget

2019 Major Accomplishments

- Continued with the LED streetlight change-out program.
- Completed the Aurora Transportation Center improvements.
- Developed a plan for a new Public Works combined facility.

2018 Major Accomplishments

- Completed the Farnsworth Avenue bridge improvement project.
- Completed Broadway Avenue west side street improvements and some parking lot improvements at the Aurora Transportation Center for the new pedestrian bridge at RiverEdge Park.

Performance Measures

Refer to the divisions of the Public Works Department for performance measures: Central Services, Electrical Maintenance, Engineering, Water Production, Water & Sewer Maintenance, Water Meter Maintenance, Downtown Services, Fleet & Facilities Maintenance, MVPS Maintenance, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, and Street Maintenance.

Budget Highlights

The 2020 budget will permit the Public Works Administration Division to maintain the service level of the prior year.

Central Services Division

2020 Budget

Mission

To provide and maintain a clean and safe environment for city buildings and grounds and provide continuous maintenance of building systems and equipment.

Major Functions:

1. Provide maintenance service on a regular basis for the following city buildings:
 - a. Alschuler Building
 - b. Animal Control Building
 - c. City Hall
 - d. Customer Service Center
 - e. Development Services Center
 - f. Elmslie/Hogan Building
 - g. Fire Museum
 - h. Grand Army of the Republic (GAR) Museum
 - i. Police Headquarters Campus
 - j. Public Art Building
 - k. Scitech Building
 - l. Stolp Island Parking Deck offices and tenant spaces
 - m. 11-13 S. Water Street
 - n. 43 East Galena Boulevard
 - o. 745 Aurora Avenue
 - p. 1960 East Indian Trail
 - q. 712 S. River Street
2. Perform daily and seasonal preventive maintenance on mechanical equipment.
3. Detect impending major mechanical malfunctions and take proactive steps for corrections/repairs.

4. Assist all departments that request services.
5. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
6. Assist/oversee all contractual work performed at city buildings.
7. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning repair and maintenance services.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,068,126	1,148,251	1,020,233
Other Non-Capital	2,187,738	1,953,272	2,719,690
Capital	-	-	-
Total	3,255,864	3,101,523	3,739,923

Staffing

Full-Time Positions

	2018	2019	2020
Superintendent	1	1	1
Custodian	3	3	3
Executive Secretary	1	1	1
Maintenance Engineer	4	4	4
Solid Waste Coordinator	0	0	1
TOTAL	9	9	10

Central Services Division

2020 Budget

Short-Term Goals (2020)

1. Replace the roof at 19-21 S. Broadway.
2. Replace the rooftop HVAC unit at 7 S. Broadway.
3. Caulk and perform masonry repairs on the City Hall building.
4. Tuckpoint the west side of the City Hall building.
5. Replace the rooftop HVAC unit on the Alschuler Building.
6. Seal-coat the parking lots at the Police Headquarters Campus and Customer Service/Fire Station #8.
7. Turn over the maintenance of the uninterruptible power supply batteries to the Information Technology Division.
8. Remodel the Budgeting and Payroll offices to maximize space.

Long-Term Goals (2021 and Beyond)

1. Develop building automation systems for sustainable and efficient energy use in city facilities (Ongoing).
2. Continue training and development opportunities for employees (Ongoing).
3. Utilize cooperative purchasing agreements for the procurement of services (Ongoing).
4. Incorporate the deferred maintenance plan in the budget process (Ongoing).

2019 Major Accomplishments

- Continued the facility life-cycle study on all city buildings.
- Repaired the roof skylights at 727 Orchard Avenue.
- Repaired the roof at 720 N. Broadway.
- Added HVAC units in the Alschuler Building's conference rooms.

- Ground and epoxy-coated the stairwell at the Police Headquarters parking deck.
- Tuckpointed and replaced brick at the Elmslie building.
- Repaired the sound system in the courtroom of the Police Headquarters.

2018 Major Accomplishments

- Upgraded the sound system in the Police Department's Community Room.
- Completed parking deck repairs at the Police Department.
- Caulked, performed masonry repairs, and where necessary painted the exterior of the buildings that are adjacent to the Water Street mall, as well as the Public Art and GAR buildings.
- Completed the first floor remodeling of the Development Services Center.
- Completed lighting upgrades in the Fire Museum.

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Avg. Days to Complete Routine Repairs	3.0	3.0	4.0	3.0
Avg. Response Time to Building Security Alarm Calls (minutes)	10.0	12.0	N/A	N/A
Routine Special Meeting Room Setups and Takedowns Completed	1,500	1,500	N/A	N/A

Central Services Division

2020 Budget

Budget Highlights

The 2020 budget will permit the Central Services Division to perform significant projects including, but not limited to, upgrading the automated building control in the Police headquarters, security measures at City Hall, and tuckpointing at various city-owned buildings. These notable projects will improve security and extend the useful life of the buildings. In addition, funding will be provided to demolish the building at 110 S. LaSalle that is deteriorating. The site will be used to extend Parking Lot J located adjacent to the property.

Electrical Maintenance Division

2020 Budget

Mission

To provide the highest level of efficient, expedient, economic, and effective level of service to residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on the road system. Provide a quality of work environment through effective communications, training, leadership, and safety. This will ensure the reliability of the city's street lighting equipment.

Major Functions

1. Maintain, repair, and upgrade the city-owned streetlight system where necessary.
2. Provide emergency electrical maintenance and repair of city-owned buildings.
3. Maintain and repair the electrical wiring and circuitry in city-owned facilities (i.e., well houses, lift stations, crossing guard shelters, park and golf course lighting).
4. Provide J.U.L.I.E. locates for underground electrical wiring for city-owned streetlights and fiber optics.
5. Inspect all new fiber optic installations.
6. Serve as a liaison with ComEd concerning streetlight installation requests and streetlight fixture upgrades.
7. Inspect the new streetlight poles that are installed by private contractors and/or developers.
8. Assist with the electrical needs for city-sponsored festivals and special events.
9. Maintain and upgrade the streetlight infrastructure.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	751,248	728,537	765,296
Other Non-Capital	1,424,605	1,541,980	1,682,148
Capital	-	-	-
Total	2,175,853	2,270,517	2,447,444

Staffing

Full-Time Positions

	2018	2019	2020
Supervisor	1	1	1
Electrician	3	3	3
Subtotal - Full-Time Positions	4	4	4

Seasonal Positions

Seasonal Worker II	0	0	1
Subtotal - Seasonal Positions	0	0	1

TOTAL

4	4	5
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Short-Term Goals (2020)

1. Upgrade the LaSalle Street electrical vault.
2. Complete the conversion of the citywide bridge lights to LED.

Electrical Maintenance Division

2020 Budget

Long-Term Goals (2021 and Beyond)

1. Continue the conversion of the city streetlights to LED (Ongoing).
2. Continue to upgrade the electrical infrastructure throughout the city (Ongoing).

2019 Major Accomplishments

- Upgraded the electrical infrastructure at parking Lot Q to accommodate the Farmers Market events.
- Upgraded the Stolp Island parking deck electrical infrastructure.
- Completed the conversion of the lights in the Stolp Island parking deck to LED.
- Installed new lighting at the Development Service Center and Mundy Park.
- Upgraded the lighting for a large portion of the Aurora Transportation Center.

2018 Major Accomplishments

- Upgraded the lighting controls on Smith Boulevard.
- Continued with the conversion of the citywide bridge lights to LED.
- Upgraded the Stolp Avenue streetlights to LED.
- Upgraded approximately 4,200 citywide streetlights to LED.
- Upgraded the lighting on the North Avenue bridge and viaduct to LED.
- Upgraded the lighting at the River Street viaduct to LED.

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Time to Repair Reported Streetlights Outage (Hours)	23	23	36	48
Streetlights Repaired	2,650	2,700	2,725	2,700
Streetlight Poles Installed/ Replaced	79	90	97	80
JULIE Locates	27,000	26,000	27,500	28,000

Budget Highlights

The 2020 budget will permit the Electrical Maintenance Division to perform traffic signal and combination mast arm lighting maintenance on city and state traffic signals. This special budget item will ensure proper maintenance and operation of traffic signals throughout the city.

Engineering Division

2020 Budget

Mission

To effectively design and/or manage the engineering and construction of capital projects in the city.

Major Functions

1. Design and construction of road and bridge improvements.
2. Design and construction of traffic control improvements.
3. Design and construction of stormwater management and underground improvements.
4. Review proposed public improvements related to new development for conformance with Aurora's standards and ordinances.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,792,044	3,169,224	3,093,161
Other Non-Capital	(1,454,628)	(1,395,532)	(1,365,894)
Capital	-	-	-
Total	1,337,416	1,773,692	1,727,267

Staffing

Full-Time Positions

Capital Improvement Program

	2018	2019	2020
Manager	1	1	1
Civil Engineer I	2	2	2
Engineer Coordinator	4	4	4
Engineering Technician I	1	2	2
Engineering Technician II	1	1	1
Engineering Technician III	3	2	2
Engineering Technician IV	1	1	1
LTCP Project Assistant	1	1	1
Professional Engineer	5	5	3
Professional Engineer II	0	0	2
Traffic Engineer	1	1	0
Traffic Engineer/Coordinator	0	0	1
Subtotal - Full-Time Positions	20	20	20

Seasonal Positions

College Intern	4	4	4
Subtotal - Seasonal Positions	4	4	4
TOTAL	24	24	24

Short-Term Goals (2020)

1. Complete the construction of the pedestrian bridge at RiverEdge Park as depicted in the Regional Transportation Improvement Project.
2. Complete the Wilder Park expansion.
3. Complete the downtown park improvements.

Engineering Division

2020 Budget

Long-Term Goals (2021 and Beyond)

1. Complete the first phase of the Broadway Avenue streetscape improvements (2022).
2. Complete infrastructure improvements in the downtown, near-east, and near-west side neighborhoods to meet the city's long-term control plan requirements (2030).
3. Rehabilitate the infrastructure in the downtown and Fox River Corridor as necessary to support the redevelopment of those areas (Ongoing).

2019 Major Accomplishments

- Completed the parking lot improvements at the Aurora Transportation Center that were included in the Regional Transportation Improvement Project.
- Continued with watermain replacements, sanitary sewer replacements, and storm sewer extension projects.
- Installed seven signalized intersections along Indian Trail to the existing fiber optic interconnection system.
- Facilitated demolition projects to prepare for future redevelopment of property along Farnsworth Avenue and Interstate Route 88.
- Maintained the city's infrastructure through the resurfacing of 60 lane-miles of roadway.
- Completed the renovation of Parking Lot E.
- Completed Benton Avenue and Stolp Avenue streetscape improvements.

2018 Major Accomplishments

- Replaced the Farnsworth Avenue bridge.
- Completed Broadway Avenue west side street improvements and some parking lot improvements at the Aurora Transportation Center for the new pedestrian bridge at RiverEdge Park.

Performance Measures

	2018	2019	2019	2020
	Actual	Budget	Estimated	Budget
Average No. of Days to Review New Development of Non-Residential with Detention	22	21	21	N/A
Average No. of Days to Review New Development of Non-Residential without Detention	12	11	11	N/A
Resurfacing (lane-miles)	55	54	60	60
Public Infrastructure Utility Improvements Completed (millions)	\$5.0	\$12.0	\$9.0	\$12.0
Sidewalk Replacement (s.f.)	142,500	135,000	157,000	150,000

Budget Highlights

The 2020 budget will permit the Engineering Division to maintain the service level of the prior year.

Downtown Services Division

2020 Budget

Mission

To provide the highest level of service to the Central Business District's (CBD) residents, businesses, and visitors. The service includes the general upkeep of the downtown with an aggressive schedule of landscaping, and debris and snow removal. Our services will lead to a clean and attractive CBD and positive community image.

Major Functions

1. Maintain ten miles of sidewalks, malls, and plazas.
2. Foster good communication between all city departments and businesses in the CBD.
3. Maintain the fountains and plazas in the CBD, including the Benton Street Plaza, Millennium Plaza, Swimming Stones Sculpture, Rotary Park, Mundy Park, Tivoli Plaza, and the Memory Garden.
4. Assist with the set-up of special events.
5. Paint streetlights, bridge viaducts, and railings in CBD.
6. Plant and maintain flowers in and around the CBD.
7. Maintain the public property and infrastructure of the CBD.
8. Coordinate with other city offices to ensure that maintenance requirements are considered in the plans for CBD infrastructure improvements.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	765,588	767,196	943,918
Other Non-Capital	346,850	350,400	445,700
Capital	-	-	-
Total	1,112,438	1,117,596	1,389,618

Staffing

Full-Time Positions

	2018	2019	2020
Downtown Services Manager	0	0	1
Horticulturist II	1	1	1
Maintenance Service Worker	3	3	3
Maintenance Worker II	1	1	1
Sanitation Service Worker	1	1	1
Superintendent	1	0	0
Subtotal - Full-Time Positions	7	6	7

Seasonal Positions

General Worker I	1	1	1
General Worker II	1	1	1
Seasonal Worker I	1	1	1
Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	4	4	4
TOTAL	11	10	11

Downtown Services Division

2020 Budget

Short-Term Goals (2020)

1. Create a pollinator nature area along the riverbank near New York Street and the river trail.
2. Widen certain sections of city sidewalks in the CBD to improve the walkability and snow removal process.
3. Replace the sidewalks in front of the Aurora Fire Museum to prevent water seepage into the building.

Long-Term Goals (2021 and Beyond)

1. Improve the walkability in the CBD (Ongoing).
2. Implement a crime prevention through environmental design strategy to improve public safety (Ongoing).

2019 Major Accomplishments

- Renovated the Mundy and Beilman Parks to complement the renovations completed on the Water Street mall.
- Restored the “Goddess of Victory” and eagle sculptures on the New York Street bridge.
- Planted 1,000 aquatic perennial plugs along the Fox River for shoreline erosion control.

2018 Major Accomplishments

- Strategically increased the number of benches in the CBD.
- Renovated the Water Street mall.
- Restored one bronze monument on the New York Street bridge.
- Installed a mural garden south of parking lot F.

Performance Measures

	2018		2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Sidewalk Improvements (sq. ft.)	3,900	4,000	4,030	3,000
Training and Development Hours	80	100	100	120

Budget Highlights

The 2020 budget will permit the Downtown Services Division to replace the concrete stairs to the Riverwalk on the southwest side of the New York Street bridge with low maintenance metal stairs that will not deteriorate with salt. In addition, funding is provided to sandblast and paint the Riverwalk railings to beautify the walkways along the Fox River.

Parks & Recreation Division

2020 Budget

Mission

To enhance the quality of life for our residents by preserving, maintaining, beautifying, and augmenting the city's parks. Through the provision of high quality recreation and park services, we will establish community pride and promote healthy lifestyles by providing safe and well maintained parks, manicured open-spaces, outdoor recreation opportunities, and quality preserved historical resources. Professionalism, innovation, and creativity will continue to be instrumental in our delivery of services to the residents and visitors.

Major Functions

1. Oversee all improvement/renovation projects in an effort to provide quality recreational facilities.
2. Promote all of the facilities, amenities, and services of the division.
3. Keep the city parks clean and attractive.
4. Keep all of the facilities in good repair and well maintained.
5. Maximize the greenhouse space to grow plants.
6. Assist in the maintenance of the Phillips Park Zoo and the Phillips Park Golf Course.
7. Assist in the beautification of Aurora.
8. Assist other city divisions with snow and tree removal.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,742,044	1,744,155	1,734,981
Other Non-Capital	1,241,435	1,139,908	1,326,036
Capital	-	-	-
Total	2,983,479	2,884,063	3,061,017

Staffing

Full-Time Positions

	2018	2019	2020
Superintendent	1	1	1
Horticulturist	1	1	1
Maintenance Mechanic	1	1	1
Maintenance Service Worker	4	4	4
Maintenance Worker I	2	2	2
Maintenance Worker II	1	1	1
Maintenance Worker III	2	2	2
Office Manager	1	1	1
Subtotal - Full-Time Positions	13	13	13

Seasonal Positions

General Worker II	5	5	5
Seasonal Worker I	6	9	10
Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	12	15	16
TOTAL	25	28	29

Parks & Recreation Division

2020 Budget

Short-Term Goals (2020)

1. Replace the playground equipment at Phillips Park.
2. Replace the drinking fountains throughout the park.
3. Replace the floor drains in the park maintenance building.
4. Finalize the removal of dead trees throughout the park.
5. Clean up and remove all of the construction material around the Mastodon Lake.
6. Commence repairs on the waterfall at the park entrance.
7. Update all of the wayward signs throughout Phillips Park.

Long-Term Goals (2021 and Beyond)

1. Replace all portable toilets in Phillips Park with vaulted/waterless bathrooms (2021).
2. Work with the Zoo Manager to restore the area occupied by the waterwheel barn into usable space (2021).
3. Establish strategic partnerships to increase fundraising for park projects (Ongoing).
4. Ensure that the playgrounds and facilities meet applicable codes and regulations (Ongoing).
5. Continue to pursue state grants to fund park projects (Ongoing).

2019 Major Accomplishments

- Completed the Mastodon Island playground renovation and held a ribbon cutting ceremony.
- Completed the interior renovation of the administration building.
- Designed and installed five new flower and landscape beds.
- Worked with the Zoo Manager to renovate the cougar exhibit to provide an enclosure for the Eurasian lynx.

2018 Major Accomplishments

- Constructed two new wolf dens in the wolf enclosure.
- Planted new flower beds at Wilder Park and Garfield Park.
- Completed dead tree removal and trimmed trees at 11 park locations.

Parks & Recreation Division

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Park Area Maintained (acres)	526	421	421	421
Park Area Maintained to Standard	96%	N/A	N/A	N/A
Citywide Annual Tree Plantings	206	220	211	N/A
Plants Grown/Planted/Maintained	29,966	25,000	45,000	35,000
Playground Equipment Inspections	12	14	12	14
Baseball/Softball Program Participants	2,000	N/A	N/A	N/A
Work Orders Completed for Other Departments	N/A	40	34	45
Park Pavillion Rentals	N/A	75	71	100

Note: The 2019 budget reflects a decrease in the number of park area maintained as a result of the sale of the Fox Valley Golf Club in October 2018. In addition, beginning 2020 the Street Maintenance Division assumed the citywide tree plantings; therefore, no budget amount is indicated in the spreadsheet.

Budget Highlights

The 2020 budget will permit the Parks and Recreation Division to implement several maintenance improvement projects at the Phillips Park. The special budget items include, but not limited to, the replacement of the air conditioning units in the Visitor's Center; the fire pits and seating walls across from the Mastodon Lake will be repaired; and the parking lots and walking paths will be repaired and seal-coated. These park improvements will enhance the amenities that the park has to offer.

Phillips Park Zoo Division

2020 Budget

Mission

To promote a passion for animals and their environment through interactive, fun, and enriching education and conservation programs.

Major Functions

1. Implement husbandry and facility standards set forth by the Association of Zoos and Aquariums (AZA).
2. Maintain the Occupational Safety and Health Administration's standards for the safety of the zoo, its inhabitants, the public, and employees.
3. Encourage professional development by providing opportunities for the staff.
4. Follow the master plan recommendations and continue to modernize, expand, and improve the zoo.
5. Implement new educational programs for all ages to inspire a passion for the zoological field and conservation issues.
6. Increase the community's involvement with the zoo through special events and marketing.

Budget Summary

	2018	2019	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	611,311	628,784	707,161
Other Non-Capital	194,489	225,553	280,820
Capital	-	-	-
Total	805,800	854,337	987,981

Staffing

Full-Time Positions

	2018	2019	2020
Zoo Manager	1	1	1
Zoo Keeper I	4	4	4
Subtotal - Full-Time Positions	5	5	5

Seasonal Positions

College Intern	1	1	1
General Worker II	2	2	2
Seasonal Worker I	3	4	5
Seasonal Worker II	3	3	3
Subtotal - Seasonal Positions	9	10	11
TOTAL	14	15	16

Phillips Park Zoo Division

2020 Budget

Short-Term Goals (2020)

1. Renovate the elk enclosure including concrete flooring and electrical power.
2. Complete the installation of a backup generator in the zoo.
3. Acquire 2 to 3 new elk, 2 to 3 birds of prey, and additional wolves to expand the current exhibits.

Long-Term Goals (2021 and Beyond)

1. Complete the renovation of the waterwheel barn building (2021).
2. Achieve the industry standards set forth by the AZA (2025).
3. Continue to increase the local community's patronage and involvement in the zoo (Ongoing).

2019 Major Accomplishments

- Installed several new small animal holding areas in the cold storage building.
- Installed infrastructure to support the installation of a generator.
- Installed shifting doors in the wolf yard to allow for improved management and prepare for a new pack of wolves.

- Modified the cougar exhibit to provide an enclosure for a Eurasian lynx.
- Installed an outdoor exhibit for an Aracari toucan by the reptile house.
- Designed and implemented a nursing/quiet room in the Stover Visitor's Center.

2018 Major Accomplishments

- Renovated the exterior of the waterwheel barn to make it weathertight.
- Continued with renovations to the goat barn.
- Commenced the renovation of the river otter exhibit holding enclosure.
- Renovated the wolf yard to allow complete function of the on- and off-exhibit enclosure spaces to improve the care to the animals currently exhibited as well as future pack increases.
- Acquired several new animal species to continue expanding and developing the educational/outreach programs.
- Repaired the concrete walkway into the zoo manager's office.

Phillips Park Zoo Division

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Safety Drills Performed	10	12	12	12
Number of Tours	124	120	125	120
Tour Visitors	3,500	3,500	3,755	3,700
Visitors to Zoo (General Public)	171,499	200,000	153,298	200,000
Visitors to Visitors Center	98,546	150,000	N/A	100,000
Reptile House Visitors	113,107	120,000	101,570	120,000
Volunteer Hours	1,452	1,500	4,884	4,500
Zoo-to-School Visits	35	35	37	40
Tram Riders	14,972	17,000	15,000	17,000
Training and Development Hours	210	150	134	150
Educational Outreach/Presentations	5	5	8	5

Note: The tracking system that counts the number of patrons to the Visitor's Center was inoperable for most of 2019 and as a result, the final number is not available. It is anticipated that the tracking system will be repaired before the peak visitor season.

Budget Highlights

The 2020 budget will permit the Phillips Park Zoo Division to maintain the service level of the prior year.

Street Maintenance Division

2020 Budget

Mission

To provide the highest level of service to the residents and visitors that will allow for the safe movement of pedestrian and vehicular traffic on the city's road system.

To fulfill our mission, the Street Maintenance Division will provide a quality work environment for its employees through effective communication, training, and leadership. This will ensure that road maintenance, street sweeping, parkway forestry maintenance, snow removal operations, regulatory signage installation, and roadway traffic markings are provided in the most timely and efficient manner possible.

Major Functions

1. Manage the city's snow and ice operations.
2. Maintain roadway pavement.
3. Trim trees and remove dead trees and stumps from public rights of way.
4. Fabricate, install, and maintain regulatory and informational signage.
5. Sweep city streets.
6. Paint curbs and apply roadway pavement markings.
7. Administer the mosquito abatement program.
8. Mow grass in the right-of-way in undeveloped areas and medians.
9. Maintain roadside gravel where no curbs exist.
10. Clean-up trash and debris in the rights-of-way in undeveloped areas.
11. Assist with the set-up of various city-sponsored festivals and the delivery of barricades to neighborhood block parties.
12. Coordinate the adopt-a-road program.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,970,925	4,781,571	5,025,767
Other Non-Capital	2,445,860	2,521,248	2,696,220
Capital	-	-	-
Total	7,416,785	7,302,819	7,721,987

Staffing

Full-Time Positions

	2018	2019	2020
Superintendent	1	1	1
Labor Supervisor	3	3	3
Maintenance Worker I	20	20	22
Maintenance Worker II	6	6	7
Maintenance Worker III	8	8	8
Subtotal - Full-Time Positions	38	38	41

Seasonal Positions

Seasonal Worker I	4	4	4
Seasonal Worker II	4	4	4
Subtotal - Seasonal Positions	8	8	8

TOTAL

	46	46	49
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Street Maintenance Division

2020 Budget

Short-Term Goals (2020)

1. Repair and paint the railings on the Farnsworth Avenue bridges.

Long-Term Goals (2021 and Beyond)

1. Add a salt storage facility (2021).
2. Empower employees to assume greater responsibility and accountability of the division's successes and needs for improvement (Ongoing).
3. Improve the division's operations by better use of new technologies (Ongoing).
4. Improve the effectiveness of the snowplowing operations (Ongoing).

2019 Major Accomplishments

- Implemented improved mowing operation procedures.
- Painted the Kautz Road salt dome.
- Painted the Illinois Avenue bridge railings.

2018 Major Accomplishments

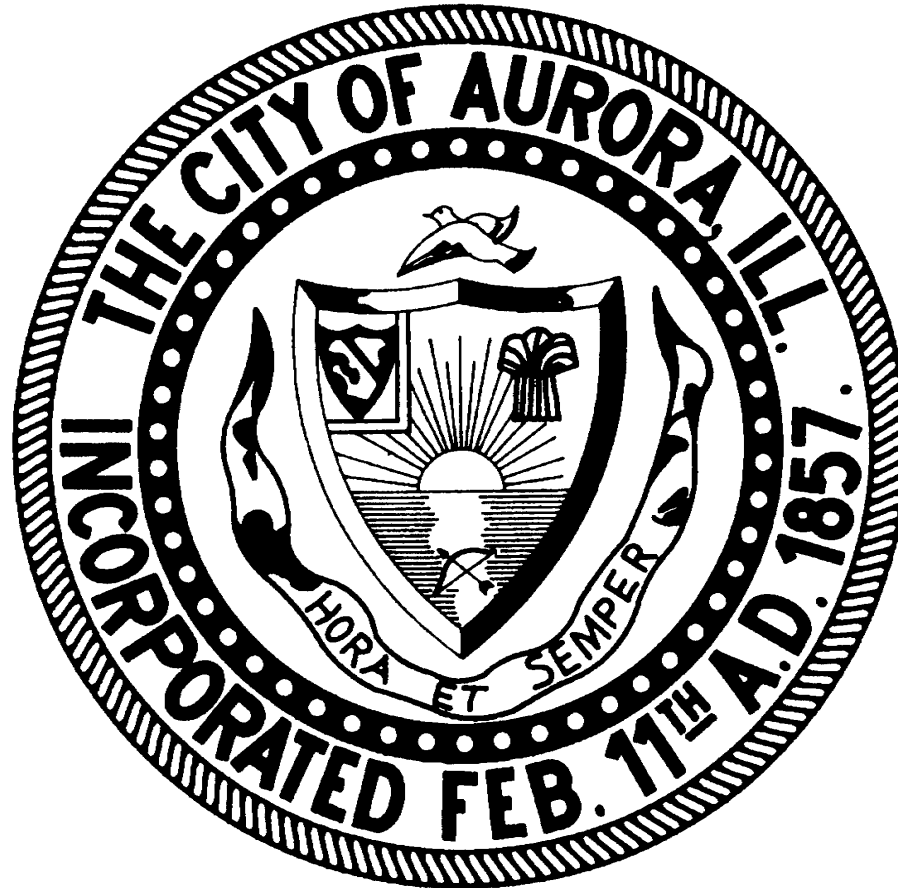
- Upgraded 20% of all school signage to meet the regulatory guidelines.
- Completed landscape clean-up services in 25% of the city's alleyways to include debris removal and tree trimming.

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Right-of-Way Trees Removed	651	750	1,018	500
Right-of-Way Trees Trimmed	2,735	3,500	1,914	2,500
Tree Stumps Removed/Restored	576	600	740	500
Citywide Street Sweeping Cycles	7	10	8	8
R.O.W. Street Signs Installed	1,219	1,600	1,486	1,600
Painted Markings Pavement/ Curbs (ft)	370,560	200,000	176,000	200,000
Thermoplastic Pavement Marking Material Applied (pounds)	26,400	30,000	31,500	30,000
Asphalt Material Used (tons)	814	800	641	800
Percentage of Snow Plow Events Completed Within 12-Hour Goal	100%	90%	96%	100%

Budget Highlights

The 2020 budget will permit the Street Maintenance Division to increase the division staffing by three Maintenance Worker II's to create an additional tree crew. The new crew will assist in maintaining parkway trees and snow operations during the winter months.



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**CITY OF AURORA, ILLINOIS
2020 BUDGET
NON-DEPARTMENTAL**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
INSURANCE	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>
TOTAL OTHER NON-CAPITAL	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>
TOTAL NON-DEPARTMENTAL	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>

TOTAL GENERAL FUND	<u>176,624,822</u>	<u>158,784,076</u>	<u>181,945,797</u>	<u>182,513,047</u>	<u>195,584,172</u>	<u>13,638,375</u>
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CITY OF AURORA, ILLINOIS
2020 BUDGET
MOTOR FUEL TAX FUND (FUND 203)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	-	-	-	-	500,000	500,000
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>500,000</u>	<u>500,000</u>
CENTRAL SERVICES						
COST OF BUILDING	-	-	-	-	500,000	500,000
TOTAL CENTRAL SERVICES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>500,000</u>	<u>500,000</u>
ELECTRICAL PROJECTS						
TRAFFIC SIGNALS	90,728	73,519	428,300	428,300	1,030,300	602,000
TOTAL ELECTRICAL PROJECTS	<u>90,728</u>	<u>73,519</u>	<u>428,300</u>	<u>428,300</u>	<u>1,030,300</u>	<u>602,000</u>
STREET MAINTENANCE						
PROFESSIONAL FEES	42,806	67,558	50,000	50,000	50,000	-
SIDEWALK-RESURFACING PROJ	95,952	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	1,100,326	935,788	1,170,000	1,170,000	1,320,000	150,000
PATHWAYS/TRAILS	-	50,197	425,000	425,000	450,000	25,000
BUILDING/ADDITIONS	-	-	3,000,000	3,000,000	4,000,000	1,000,000
RESURFACING PROGRAM	3,144,623	2,894,131	3,000,000	3,000,000	3,600,000	600,000
LAFO RESURFACING	4,210	-	-	-	-	-
STORM WTR MGT RESURFACING	828,069	103,866	300,000	300,000	-	(300,000)
OHIO ST BRIDGE	100	-	-	-	-	-
SHEFFER ROAD BRIDGE	3,012	8,427	-	-	-	-
FARNSWORTH CULVERTS	-	168,912	200,000	200,000	200,000	-
MONTGOMERY RD BRIDGE	5,997	14,364	100,000	100,000	250,000	150,000
ROADS	-	-	100,000	100,000	100,000	-
EOLA/MONTGOMERY TO 87TH	492,585	227	-	-	-	-
NORTH AURORA RD UNDERPASS	-	310,000	590,000	590,000	330,000	(260,000)
LAKE MEDIAN-ILL TO INDIAN TR	5,732	-	-	-	-	-
EAST NY ST-SEGMENT III	10,944	94,772	1,300,000	1,300,000	4,820,000	3,520,000
EOLA-WOLF'S CROSSING TO RT 30	145,877	1,139,918	2,859,300	2,859,300	500,000	(2,359,300)
OTHER	-	-	-	-	690,000	690,000
TOTAL STREET MAINTENANCE	<u>5,880,233</u>	<u>5,788,160</u>	<u>13,094,300</u>	<u>13,094,300</u>	<u>16,310,000</u>	<u>3,215,700</u>
TOTAL MOTOR FUEL TAX FUND	<u>5,970,961</u>	<u>5,861,679</u>	<u>13,522,600</u>	<u>13,522,600</u>	<u>18,340,300</u>	<u>4,817,700</u>

CITY OF AURORA, ILLINOIS

2020 BUDGET

SANITATION FUND (FUND 208)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
OTHER SERVICES & CHARGES	2,002,053	2,045,290	2,350,000	2,350,000	2,300,000	(50,000)
TOTAL OTHER NON-CAPITAL	<u>2,002,053</u>	<u>2,045,290</u>	<u>2,350,000</u>	<u>2,350,000</u>	<u>2,300,000</u>	<u>(50,000)</u>
 TOTAL SANITATION FUND	 <u>2,002,053</u>	 <u>2,045,290</u>	 <u>2,350,000</u>	 <u>2,350,000</u>	 <u>2,300,000</u>	 <u>(50,000)</u>

HOTEL-MOTEL TAX FUND (FUND 209)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
GRANTS						
SPECIAL PROGRAMS	175,000	175,000	175,000	175,000	175,000	-
TOTAL GRANTS	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>-</u>
 TOTAL HOTEL-MOTEL FUND	 <u>175,000</u>	 <u>175,000</u>	 <u>175,000</u>	 <u>175,000</u>	 <u>175,000</u>	 <u>-</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
WIRELESS 911 SURCHARGE FUND (FUND 211)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	1,500,000	916,663	1,000,000	1,000,000	1,000,000	-
TOTAL INTERFUND TRANSFERS OUT	1,500,000	916,663	1,000,000	1,000,000	1,000,000	-
OTHER NON-CAPITAL						
PROFESSIONAL FEES	1,774	1,774	1,774	1,774	1,774	-
REPAIRS & MAINTENANCE SERVICES	131,146	135,404	219,150	219,150	965,790	746,640
GRANTS/OTHER	224,164	207,254	288,000	288,000	288,000	-
SUPPLIES-GENERAL	294	-	-	-	418,000	418,000
SUPPLIES-COMPUTER	28,686	126,670	1,620,200	1,620,200	1,465,100	(155,100)
TOTAL OTHER NON-CAPITAL	386,064	471,102	2,129,124	2,129,124	3,138,664	1,009,540
CAPITAL						
COMPUTER NETWORK EQUIPMENT	210,127	755,182	1,901,400	1,901,400	517,900	(1,383,500)
TOTAL CAPITAL	210,127	755,182	1,901,400	1,901,400	517,900	(1,383,500)
TOTAL WIRELESS 911 SURCHARGE FUND	2,096,191	2,142,947	5,030,524	5,030,524	4,656,564	(373,960)

MUNICIPAL MOTOR FUEL TAX FUND (FUND 212)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
CAPITAL						
NEIGHBORHOOD STREET IMPROVEMENT	1,628,290	1,740,585	2,000,000	2,000,000	2,000,000	-
TOTAL CAPITAL	1,628,290	1,740,585	2,000,000	2,000,000	2,000,000	-
TOTAL MUNICIPAL MOTOR FUEL TAX FUND	1,628,290	1,740,585	2,000,000	2,000,000	2,000,000	-

**CITY OF AURORA, ILLINOIS
2020 BUDGET
HOME PROGRAM FUND (FUND 213)**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
COMMUNITY HOUSING DEVELOPMENT						
DIRECT PROJECT ACTIVITY	600,000	-	676,000	619,200	619,300	(56,700)
DIRECT UNALLOCATED	-	-	-	1,331,000	-	-
ADMINISTRATION	22,954	31,402	-	296,700	-	-
TOTAL COMMUNITY HOUSING DEV.	<u>622,954</u>	<u>31,402</u>	<u>676,000</u>	<u>2,246,900</u>	<u>619,300</u>	<u>(56,700)</u>
TOTAL HOME PROGRAM FUND	<u>622,954</u>	<u>31,402</u>	<u>676,000</u>	<u>2,246,900</u>	<u>619,300</u>	<u>(56,700)</u>

EMERGENCY SOLUTIONS GRANT FUND (FUND 214)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
CAPITAL						
ESG-UNALLOCATED	-	8,775	113,500	136,300	-	(113,500)
ADMINISTRATION	-	8,775	9,200	-	-	(9,200)
TOTAL CAPITAL	<u>-</u>	<u>17,550</u>	<u>122,700</u>	<u>136,300</u>	<u>-</u>	<u>(122,700)</u>
TOTAL EMERGENCY SOLUTIONS GRANT FUND	<u>-</u>	<u>17,550</u>	<u>122,700</u>	<u>136,300</u>	<u>-</u>	<u>(122,700)</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	-	-	-	-	100,000	100,000
BOND & INTEREST FUND	1,000,000	916,663	1,000,000	1,000,000	1,000,000	-
TIF DISTRICT #3 FUND	803,200	740,212	807,500	807,500	691,200	(116,300)
TIF DISTRICT #6 FUND	651,900	594,825	648,900	648,900	584,500	(64,400)
TIF DISTRICT #7 FUND	-	68,750	75,000	75,000	75,000	-
WARD #1 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #2 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #3 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #4 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #5 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #6 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #7 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #8 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #9 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #10 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
GOLF FUND	450,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	3,305,100	2,687,080	2,931,400	2,931,400	2,850,700	(80,700)
ALDERMEN'S OFFICE						
SPECIAL PROGRAMS	74,296	44,140	40,000	40,000	40,000	-
TOTAL ALDERMEN'S OFFICE	74,296	44,140	40,000	40,000	40,000	-
INNOVATION & CORE SERVICES ADMIN						
OTHER SERVICES & CHARGES	-	-	-	-	50,000	50,000
TOTAL INNOVATION & CORE SRVS ADMIN	-	-	-	-	50,000	50,000
INFORMATION TECHNOLOGY						
OTHER SERVICES & CHARGES	-	24,931	-	-	-	-
TOTAL INFORMATION TECHNOLOGY	-	24,931	-	-	-	-
COMMUNITY SERVICES ADMINISTRATION						
SPECIAL PROGRAMS	262,458	176,618	318,375	318,375	316,125	(2,250)
TOTAL COMMUNITY SERVICES ADMIN	262,458	176,618	318,375	318,375	316,125	(2,250)

CITY OF AURORA, ILLINOIS

2020 BUDGET

GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
NEIGHBORHOOD REDEVELOPMENT						
PROFESSIONAL FEES	16,107	15,000	18,000	18,000	18,000	-
DENSITY REDUCTION PROGRAM	53,387	8,705	135,000	180,000	100,000	(35,000)
TOTAL NEIGHBORHOOD REDEV	69,494	23,705	153,000	198,000	118,000	(35,000)
SPECIAL EVENTS						
SPECIAL PROGRAMS	156,339	169,256	174,000	174,000	174,000	-
TOTAL SPECIAL EVENTS	156,339	169,256	174,000	174,000	174,000	-
PUBLIC EDUCATION						
SPECIAL PROGRAMS	-	3,372	150,000	150,000	-	(150,000)
TOTAL PUBLIC EDUCATION	-	3,372	150,000	150,000	-	(150,000)
PUBLIC ART						
PROFESSIONAL FEES	21,000	7,500	15,000	15,000	50,000	35,000
GRANT-ACCA	435,000	326,250	435,000	435,000	435,000	-
GRANT-MUSEUM	165,000	165,000	165,000	165,000	165,000	-
TOTAL PUBLIC ART	621,000	498,750	615,000	615,000	650,000	35,000
YOUTH & SENIOR SERVICES						
SALARIES	3,192	8,468	10,027	10,027	15,082	5,055
EMPLOYEE BENEFITS	661	669	1,923	1,923	2,310	387
SPECIAL PROGRAMS	310,000	300,000	300,000	300,000	290,000	(10,000)
TOTAL YOUTH & SENIOR SERVICES	313,853	309,137	311,950	311,950	307,392	(4,558)

CITY OF AURORA, ILLINOIS
2020 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
CENTRAL SERVICES						
CLEANING SERVICES	-	-	-	-	400,000	400,000
REPAIRS & MAINTENANCE SERVICES	161	-	-	-	-	-
CAPITAL OUTLAY-VEHICLES	23,319	-	-	-	-	-
COST OF LAND	1,056,267	9,838,049	1,000,000	895,000	4,300,000	3,300,000
TOTAL CENTRAL SERVICES	1,079,747	9,838,049	1,000,000	895,000	4,700,000	3,700,000
PROPERTY STANDARDS						
NON-CAPITAL VEHICLES	36,819	52,050	51,000	51,000	77,500	26,500
TOTAL PROPERTY STANDARDS	36,819	52,050	51,000	51,000	77,500	26,500
ANIMAL CONTROL						
REPAIRS & MAINTENANCE SERVICES	564	-	-	-	-	-
CAPITAL OUTLAY-VEHICLES	25,470	-	-	-	-	-
TOTAL ANIMAL CONTROL	26,034	-	-	-	-	-
ECONOMIC DEVELOPMENT						
SEIZE THE FUTURE	421,600	427,924	479,600	479,600	520,900	41,300
GRANTS-ECONOMIC AGREEMENTS	-	4,835,206	-	-	-	-
TOTAL ECONOMIC DEVELOPMENT	421,600	5,263,130	479,600	479,600	520,900	41,300
PLANNING & ZONING						
PROFESSIONAL FEES	-	14,213	30,000	30,000	-	(30,000)
SPECIAL PROGRAMS	-	-	70,000	70,000	-	(70,000)
TOTAL PLANNING & ZONING	-	14,213	100,000	100,000	-	(100,000)
FINANCE ADMINISTRATION						
PROFESSIONAL FEES	4,975	70,250	30,000	135,000	60,000	30,000
OTHER SERVICES & CHARGES	127	127	-	-	-	-
TOTAL FINANCE ADMINISTRATION	5,102	70,377	30,000	135,000	60,000	30,000

CITY OF AURORA, ILLINOIS
2020 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
FIRE						
REPAIRS & MAINTENANCE SERVICES	-	-	10,000	10,000	10,000	-
CAPITAL OUTLAY-VEHICLES	-	-	565,000	565,000	565,000	-
TOTAL FIRE	<u>-</u>	<u>-</u>	<u>575,000</u>	<u>575,000</u>	<u>575,000</u>	<u>-</u>
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	297	-	-	-	-	-
TOTAL ELECTRICAL MAINTENANCE	<u>297</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TRANSIT CENTER-ROUTE 59 STATION						
PARKING LOTS	345,400	-	-	-	-	-
TOTAL TRANSIT CTR-RTE 59 STATION	<u>345,400</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
PARKS & RECREATION						
SUPPLIES-REPAIRS & MAINTENANCE	44,938	-	-	-	-	-
TOTAL PARKS & RECREATION	<u>44,938</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
STREET MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	-	30,341	50,000	50,000	50,000	-
CAPITAL VEHICLES	-	-	135,000	135,000	-	(135,000)
TOTAL STREET MAINTENANCE	<u>-</u>	<u>30,341</u>	<u>185,000</u>	<u>185,000</u>	<u>50,000</u>	<u>(135,000)</u>
TOTAL GAMING TAX FUND	<u>6,762,477</u>	<u>19,205,149</u>	<u>7,114,325</u>	<u>7,159,325</u>	<u>10,489,617</u>	<u>3,375,292</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
FEDERAL ASSET FORFEITURE FUND (FUND 216)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
SUPPLIES-GENERAL	-	-	-	-	34,000	34,000
OTHER NON-CAPITAL	-	-	-	-	34,000	34,000
TOTAL STATE ASSET FORFEITURE FUND	-	-	-	-	34,000	34,000

CITY OF AURORA, ILLINOIS
2020 BUDGET
STATE ASSET FORFEITURE FUND (FUND 217)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	3,300	3,300
RENTALS/LEASES	26,078	36,049	100,000	95,000	50,000	(50,000)
TRAVEL & PROFESSIONAL DVLPMT	8,639	16,009	-	12,600	-	-
SPECIAL PROGRAMS	23,925	34,520	200,000	192,400	100,000	(100,000)
SUPPLIES-GENERAL	275,669	10,163	100,000	100,000	198,000	98,000
OTHER NON-CAPITAL	334,311	96,741	400,000	400,000	351,300	(48,700)
TOTAL STATE ASSET FORFEITURE FUND	334,311	96,741	400,000	400,000	351,300	(48,700)

FOREIGN FIRE INSURANCE TAX FUND (FUND 219)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
FIRE						
CLOTHING	1,843	-	-	-	-	-
REPAIRS & MAINTENANCE SERVICES	6,722	17,433	-	22,400	-	-
TRAVEL & PROFESSIONAL DVLPMT	6,396	4,758	20,000	4,800	20,000	-
SUPPLIES-GENERAL	121,270	133,656	155,000	149,200	185,000	30,000
SUPPLIES-MACH/EQUIP	-	8,379	-	8,400	-	-
SUPPLIES-REPAIRS & MAINTENANCE	24,904	13,800	25,000	15,200	25,000	-
TOTAL FIRE	161,135	178,026	200,000	200,000	230,000	30,000
TOTAL FOREIGN FIRE INSURANCE TAX FUND	161,135	178,026	200,000	200,000	230,000	30,000

CITY OF AURORA, ILLINOIS
2020 BUDGET
BLOCK GRANT FUND (FUND 221)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
COMMUNITY DEVELOPMENT BLOCK GRANT						
PUBLIC FACILITY PROJECTS	106,700	223,912	280,100	557,300	243,700	(36,400)
INFRASTRUCTURE PROGRAM	400,000	400,000	400,000	1,332,100	400,000	-
ECONOMIC DEVELOPMENT	862,982	62,023	-	423,000	-	-
HOUSING REHABILITATION	150,316	233,824	280,200	756,900	243,700	(36,500)
PUBLIC SERVICE	135,230	132,027	221,600	207,500	232,600	11,000
CDBG/UNALLOCATED	-	-	-	90,000	-	-
ADMINISTRATION	269,080	234,715	295,500	328,300	280,000	(15,500)
TOTAL CDBG	1,924,308	1,286,501	1,477,400	3,695,100	1,400,000	(77,400)
TOTAL BLOCK GRANT FUND	1,924,308	1,286,501	1,477,400	3,695,100	1,400,000	(77,400)

SECTION 108 LOAN FUND (FUND 222)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	(30)	-	200	200	200	-
SECTION 108- ARTS CENTRE	-	-	-	-	166,700	166,700
TOTAL OTHER NON-CAPITAL	(30)	-	200	200	166,900	166,700
TOTAL SECTION 108 LOAN FUND	(30)	-	200	200	166,900	166,700

CITY OF AURORA, ILLINOIS
2020 BUDGET
TIF DISTRICT #10 FUND (FUND 223)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
OSNB LOC	-	-	-	-	54,000	54,000
GRANTS-ECONOMIC AGREEMENTS	-	-	-	-	400,000	400,000
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>454,000</u>	<u>454,000</u>
 TOTAL TIF DISTRICT #10 FUND	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>454,000</u>	 <u>454,000</u>

TIF DISTRICT #11 FUND (FUND 224)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
FIFTH THIRD LOC	-	-	-	-	17,000	17,000
GRANTS-ECONOMIC AGREEMENTS	-	-	-	-	566,700	566,700
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>583,700</u>	<u>583,700</u>
 TOTAL TIF DISTRICT #11 FUND	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>583,700</u>	 <u>583,700</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET
TIF DISTRICT #12 FUND (FUND 225)**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
FIFTH THIRD LOC	-	-	-	-	60,000	60,000
GRANTS-ECONOMIC AGREEMENTS	-	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>60,000</u>	<u>60,000</u>
CAPITAL						
IMPROVEMENTS	-	-	-	-	200,000	200,000
TOTAL CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>200,000</u>	<u>200,000</u>
TOTAL TIF DISTRICT #12 FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>260,000</u>	<u>260,000</u>

TIF DISTRICT #13 FUND (FUND 226)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
FIFTH THIRD LOC	-	-	-	-	65,000	65,000
OSNB LOC	-	-	-	-	10,500	10,500
GRANTS-ECONOMIC AGREEMENTS	-	-	-	-	1,100,000	1,100,000
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,175,500</u>	<u>1,175,500</u>
TOTAL TIF DISTRICT #13 FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,175,500</u>	<u>1,175,500</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET
TIF DISTRICT #14 FUND (FUND 227)**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
FIFTH THIRD LOC	-	-	-	-	45,000	45,000
OSNB LOC	-	-	-	-	45,000	45,000
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>90,000</u>	<u>90,000</u>
 TOTAL TIF DISTRICT #14 FUND	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>90,000</u>	 <u>90,000</u>

TIF DISTRICT #17 FUND (FUND 230)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
FIFTH THIRD LOC	-	-	-	-	150,000	150,000
OSNB LOC	-	-	-	-	144,000	144,000
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>294,000</u>	<u>294,000</u>
 TOTAL TIF DISTRICT #17 FUND	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>294,000</u>	 <u>294,000</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
TIF DISTRICT #1 FUND (FUND 231)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS OUT						
TIF DISTRICT #5 FUND	75,000	-	-	-	-	-
TIF DISTRICT #6 FUND	100,000	91,663	100,000	100,000	100,000	-
SSA ONE FUND	210,000	110,000	210,000	210,000	210,000	-
TOTAL INTERFUND TRANSFERS OUT	385,000	201,663	310,000	310,000	310,000	-
OTHER NON-CAPITAL						
PROFESSIONAL FEES	19,479	38,922	45,000	83,700	45,100	100
REPAIRS & MAINTENANCE SERVICES	349,658	15,223	125,000	125,000	175,000	50,000
RENTAL/LEASES	-	-	-	-	25,000	25,000
OTHER SERVICES & CHARGES	342,269	36,877	307,520	318,520	313,559	6,039
GRANTS-ECONOMIC AGREEMENTS	465,730	616,203	675,000	625,300	675,000	-
SUPPLIES-REPAIRS & MAINTENANCE	28,325	62,735	150,000	150,000	140,000	(10,000)
TOTAL OTHER NON-CAPITAL	1,205,461	769,960	1,302,520	1,302,520	1,373,659	71,139
CAPITAL						
IMPROVEMENTS	442,814	-	-	-	233,500	233,500
TOTAL CAPITAL	442,814	-	-	-	233,500	233,500
TOTAL TIF DISTRICT #1 FUND	2,033,275	971,623	1,612,520	1,612,520	1,917,159	304,639

CITY OF AURORA, ILLINOIS
2020 BUDGET
TIF DISTRICT #3 FUND (FUND 233)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	4,494	1,942	22,000	22,000	22,100	100
OTHER CHARGES BOND ESCROW	3,345,000	-	-	-	-	-
OTHER SERVICES & CHARGES	123,478	1,118	18,500	18,500	18,500	-
GRANTS-ECONOMIC AGREEMENTS	174,041	86,435	75,000	75,000	75,000	-
TOTAL OTHER NON-CAPITAL	3,647,013	89,495	115,500	115,500	115,600	100
CAPITAL						
IMPROVEMENTS	-	-	-	-	325,000	325,000
TOTAL CAPITAL	-	-	-	-	325,000	325,000
DEBT SERVICE						
SERIES 2008B						
PRINCIPAL	550,000	-	537,500	537,500	-	(537,500)
INTEREST	144,463	-	270,000	270,000	-	(270,000)
TOTAL SERIES 2008B BONDS	694,463	-	807,500	807,500	-	(807,500)
SERIES 2018B						
PRINCIPAL	100,000	-	-	-	580,000	580,000
INTEREST	115,755	68,175	-	-	111,200	111,200
TOTAL SERIES 2018B BONDS	215,755	68,175	-	-	691,200	691,200
SERIES 2009						
PRINCIPAL	195,000	-	335,000	335,000	335,000	-
INTEREST	168,350	77,350	133,350	133,350	133,350	-
TOTAL SERIES 2009 NOTES	363,350	77,350	468,350	468,350	468,350	-
TOTAL DEBT SERVICE	1,273,568	145,525	1,275,850	1,275,850	1,159,550	(116,300)
TOTAL TIF DISTRICT #3 FUND	4,920,581	235,020	1,391,350	1,391,350	1,600,150	208,800

**CITY OF AURORA, ILLINOIS
2020 BUDGET
TIF DISTRICT #4 FUND (FUND 234)**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	1,885	1,942	2,000	2,000	2,100	100
GRANTS-ECONOMIC AGREEMENTS	50,165	-	51,000	51,000	49,900	(1,100)
TOTAL OTHER NON-CAPITAL	52,050	1,942	53,000	53,000	52,000	(1,000)
TOTAL TIF DISTRICT #4 FUND	52,050	1,942	53,000	53,000	52,000	(1,000)

TIF DISTRICT #5 FUND (FUND 235)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	1,885	1,942	17,000	7,000	17,100	100
SUPPLIES-REPAIRS & MAINTENANCE	-	-	21,000	21,000	21,000	-
OTHER SERVICES & CHARGES	40,624	-	28,621	28,621	29,192	571
GRANTS-ECONOMIC AGREEMENTS	100,000	58,375	100,000	110,000	25,000	(75,000)
TOTAL OTHER NON-CAPITAL	142,509	60,317	166,621	166,621	92,292	(74,329)
CAPITAL						
RIVEREDGE-BRIDGE	-	-	-	-	770,000	770,000
LAKE MEDIAN ILLINOIS TO INDIAN TR.	125,908	-	-	-	-	-
OTHER IMPROVEMENTS	-	5,414	30,000	30,000	214,000	184,000
TOTAL CAPITAL	125,908	5,414	30,000	30,000	984,000	954,000
TOTAL TIF DISTRICT #5 FUND	268,417	65,731	196,621	196,621	1,076,292	879,671

**CITY OF AURORA, ILLINOIS
2020 BUDGET
TIF DISTRICT #6 FUND (FUND 236)**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	18,951	1,942	17,000	16,800	17,100	100
OTHER CHARGES BOND ESCROW	4,280,000	-	-	-	-	-
DEMOLITION	-	-	-	-	110,000	110,000
OTHER SERVICES & CHARGES	167,494	183	54,600	54,800	56,150	1,550
SUPPLIES-REPAIRS & MAINTENANCE	-	-	2,000	2,000	2,000	-
GRANTS-ECONOMIC AGREEMENTS	125,000	125,375	125,000	125,000	125,000	-
TOTAL OTHER NON-CAPITAL	4,591,445	127,500	198,600	198,600	310,250	111,650
CAPITAL						
RIVEREDGE-BRIDGE	-	-	-	-	-	-
OTHER IMPROVEMENTS	854	106,353	235,000	235,000	400,000	165,000
TOTAL CAPITAL	854	106,353	235,000	235,000	400,000	165,000
DEBT SERVICE						
SERIES 2008A BONDS						
PRINCIPAL	340,000	-	360,000	360,000	-	(360,000)
INTEREST	167,400	-	288,900	288,900	-	(288,900)
TOTAL SERIES 2008A BONDS	507,400	-	648,900	648,900	-	(648,900)
SERIES 2018A BONDS						
PRINCIPAL	130,000	-	-	-	395,000	395,000
INTEREST	155,200	104,250	-	-	189,500	189,500
TOTAL SERIES 2018A BONDS	285,200	104,250	-	-	584,500	584,500
TOTAL DEBT SERVICE	792,600	104,250	648,900	648,900	584,500	(64,400)
TOTAL TIF DISTRICT #6 FUND	5,384,899	338,103	1,082,500	1,082,500	1,294,750	212,250

CITY OF AURORA, ILLINOIS
2020 BUDGET
TIF DISTRICT # 7 FUND (FUND 237)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	24,776	11,488	17,000	17,000	17,100	100
OTHER SERVICES & CHARGES	17,586	105,840	12,500	12,500	25,000	12,500
GRANTS-ECONOMIC AGREEMENTS	201,015	212,314	200,000	200,000	218,000	18,000
TOTAL OTHER NON-CAPITAL	243,377	329,642	229,500	229,500	260,100	30,600
CAPITAL						
COST OF LAND	3,598,307	3,388,179	3,400,000	3,400,000	-	(3,400,000)
OTHER IMPROVEMENTS	-	8,231	950,000	950,000	400,000	(550,000)
FARNSWORTH BRIDGE	-	91,254	-	-	-	-
CORPORATE BLVD REALIGNMENT	-	-	1,178,700	1,178,700	170,000	(1,008,700)
CORPORATE BLVD TO MITCHELL	-	-	-	-	-	-
TOTAL CAPITAL	3,598,307	3,487,664	5,528,700	5,528,700	570,000	(4,958,700)
TOTAL TIF DISTRICT #7 FUND	3,841,684	3,817,306	5,758,200	5,758,200	830,100	(4,928,100)

**CITY OF AURORA, ILLINOIS
2020 BUDGET
TIF DISCTRICT # 8 FUND (FUND 238)**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	3,190	1,942	22,000	22,000	22,100	100
OTHER SERVICES & CHARGES	203,168	-	-	-	-	-
GRANTS-ECONOMIC AGREEMENTS	1,853,508	1,973,171	2,025,000	2,025,000	2,025,000	-
TOTAL OTHER NON-CAPITAL	2,059,866	1,975,113	2,047,000	2,047,000	2,047,100	100
CAPITAL						
IMPROVEMENTS	-	-	850,000	850,000	850,000	-
BILTER-SEALMASTER TO PRAIRE PATH	-	-	300,000	300,000	950,000	650,000
DRAINAGE	-	-	1,000,000	1,000,000	800,000	(200,000)
TOTAL CAPITAL	-	-	2,150,000	2,150,000	2,600,000	450,000
TOTAL TIF DISTRICT #8 FUND	2,059,866	1,975,113	4,197,000	4,197,000	4,647,100	450,100

TIF DISCTRICT # 9 FUND (FUND 239)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	-	-	-	2,100	2,100
OTHER SERVICES & CHARGES	-	-	-	-	60,000	60,000
OSNB LOC	-	-	-	-	1,790,000	1,790,000
GRANTS-ECONOMIC AGREEMENTS	-	-	-	2,000,000	950,000	950,000
TOTAL OTHER NON-CAPITAL	-	-	-	2,000,000	2,802,100	2,802,100
TOTAL TIF DISTRICT #9 FUND	-	-	-	2,000,000	2,802,100	2,802,100

CITY OF AURORA, ILLINOIS
2020 BUDGET
SSA #14 SULLIVAN FUND (FUND 251)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
CLEANING SERVICES		-	10,000	10,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	-	-	10,000	10,000	10,000	-
SUPPLIES-REPAIRS/MAINTENANCE	-	-	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>
TOTAL SSA #14 SULLIVAN FUND	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
SHAPE FUND (FUND 255)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	2,476,800	2,251,788	2,456,500	2,456,500	2,463,500	7,000
TOTAL INTERFUND TRANSFERS OUT	2,476,800	2,251,788	2,456,500	2,456,500	2,463,500	7,000
OTHER NON-CAPITAL						
EMPLOYEE BENEFITS	-	4,527	-	12,000	-	-
PROFESSIONAL FEES	-	-	5,000	5,000	-	(5,000)
REPAIRS & MAINTENANCE SERVICES	603,585	152,005	325,000	325,000	1,246,300	921,300
SPECIAL PROGRAMS	215,000	215,000	215,000	215,000	215,000	-
SUPPLIES-GENERAL	64,145	139,497	128,000	144,400	95,000	(33,000)
SUPPLIES-MACHINERY/EQUIPMENT	38,555	7,943	40,000	25,000	40,000	-
SUPPLIES-COMPUTER	-	11,196	186,700	186,700	-	(186,700)
SUPPLIES-REPAIRS & MAINTENANCE	64,096	167,098	167,300	170,300	32,000	(135,300)
OTHER SERVICES & CHARGES	17,450	18,271	49,750	49,750	49,750	-
TOTAL OTHER NON-CAPITAL	1,002,831	715,537	1,116,750	1,133,150	1,678,050	561,300
CAPITAL						
MACHINERY & EQUIPMENT	16,559	33,947	546,900	546,900	423,400	(123,500)
VEHICLES	994,218	291,265	2,223,500	2,207,100	3,044,400	820,900
TOTAL CAPITAL	1,010,777	325,212	2,770,400	2,754,000	3,467,800	697,400
TOTAL SHAPE FUND	4,490,408	3,292,537	6,343,650	6,343,650	7,609,350	1,265,700

CITY OF AURORA, ILLINOIS
2020 BUDGET
EQUITABLE SHARING-JUSTICE FUND (FUND 256)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	-	-	-	-	-
SUPPLIES-GENERAL	-	7,618	270,400	270,400	-	(270,400)
SUPPLIES-COMPUTER	-	16,692	30,680	30,680	-	(30,680)
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>24,310</u>	<u>301,080</u>	<u>301,080</u>	<u>-</u>	<u>(301,080)</u>
CAPITAL						
MACHINERY & EQUIPMENT	480,223	673,341	1,402,100	1,402,100	420,600	(981,500)
TOTAL CAPITAL	<u>480,223</u>	<u>673,341</u>	<u>1,402,100</u>	<u>1,402,100</u>	<u>420,600</u>	<u>(981,500)</u>
TOTAL EQUITABLE SHARING-JUSTICE FUND	<u>480,223</u>	<u>697,651</u>	<u>1,703,180</u>	<u>1,703,180</u>	<u>420,600</u>	<u>(1,282,580)</u>

SSA #24 EAGLE POINT FUND (FUND 262)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	42,300	-	50,000	50,000	50,000	-
TOTAL OTHER NON-CAPITAL	<u>42,300</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
TOTAL SSA #24 EAGLE POINT FUND	<u>42,300</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET**

SSA ONE FUND (FUND 266)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
GRANT-AURORA DOWNTOWN	290,000	290,000	290,000	290,000	290,000	-
TOTAL OTHER NON-CAPITAL	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>-</u>
 TOTAL SSA ONE FUND	 <u>290,000</u>	 <u>290,000</u>	 <u>290,000</u>	 <u>290,000</u>	 <u>290,000</u>	 <u>-</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
SSA #34 OSWEGO FUND (FUND 275)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
OTHER CHARGES	750	1,025	1,000	1,000	500	(500)
TOTAL OTHER NON-CAPITAL	750	1,025	1,000	1,000	500	(500)
SERIES 2006 BONDS						
PRINCIPAL	105,000	-	105,000	105,000	-	(105,000)
INTEREST	8,400	2,100	4,200	4,200	-	(4,200)
TOTAL SERIES 2006 BONDS	113,400	2,100	109,200	109,200	-	(109,200)
SERIES 2012D BONDS						
PRINCIPAL	280,000	-	300,000	300,000	395,000	95,000
INTEREST	29,250	10,425	20,900	20,900	11,900	(9,000)
TOTAL SERIES 2012D BONDS	309,250	10,425	320,900	320,900	406,900	86,000
TOTAL DEBT SERVICE	422,650	12,525	430,100	430,100	406,900	(23,200)
TOTAL SSA #34 OSWEGO FUND	423,400	13,550	431,100	431,100	407,400	(23,700)

SSA #44 FUND (FUND 276)

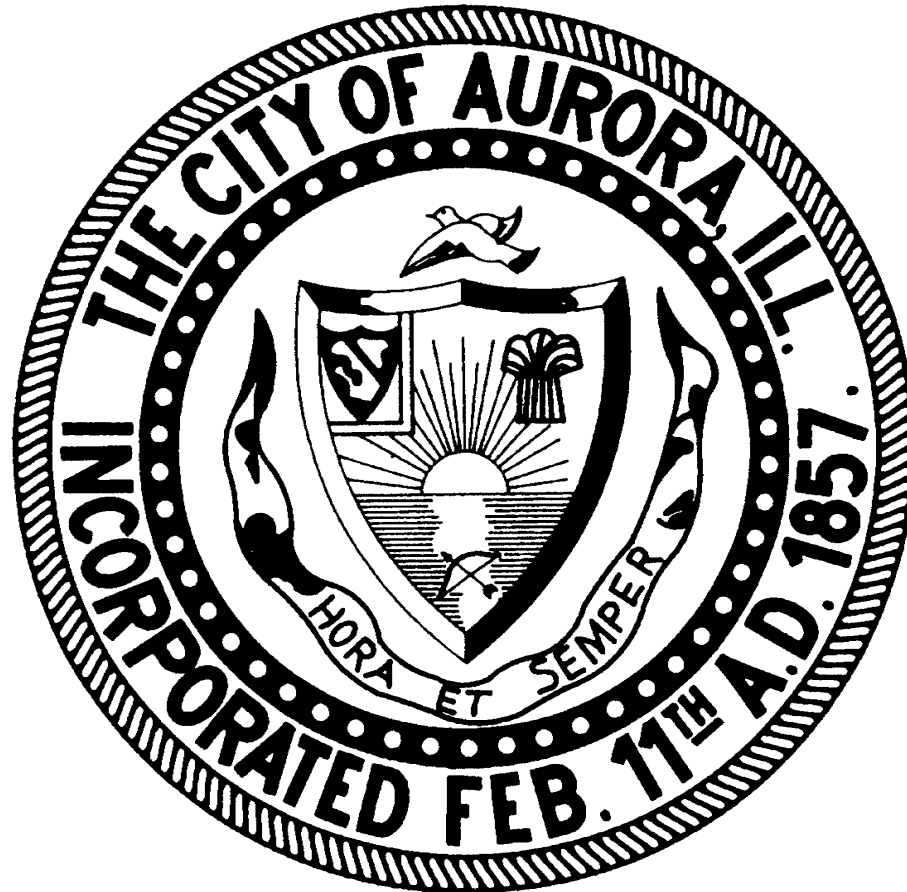
EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	24,000	(24,000)	33,600	33,600	33,600	-
TOTAL OTHER NON-CAPITAL	24,000	(24,000)	33,600	33,600	33,600	-
TOTAL SSA #44 FUND	24,000	(24,000)	33,600	33,600	33,600	-

CITY OF AURORA, ILLINOIS
2020 BUDGET
STORMWATER MANAGEMENT FEE FUND (FUND 280)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	878,700	805,662	878,900	878,900	887,200	8,300
TOTAL INTERFUND TRANSFERS OUT	878,700	805,662	878,900	878,900	887,200	8,300
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	-	40,000	40,000	40,000	-
REPAIRS & MAINTENANCE SERVICES	67,913	-	40,000	40,000	40,000	-
OTHER SERVICES & CHARGES	23,336	21,000	36,000	36,000	36,000	-
SPECIAL PROGRAMS	-	344	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	91,249	21,344	126,000	126,000	126,000	-
CAPITAL						
BGI COMMITTEE PROJECTS	123,515	126,680	200,000	200,000	200,000	-
STORM COMPLIANCE	19,142	14,308	30,000	30,000	30,000	-
STORM SEWER EXTENSIONS	73,308	230,477	400,000	400,000	593,000	193,000
BIOINFILTRATION BASINS	-	-	34,500	34,500	34,500	-
VARIOUS PROJECTS	363,155	261,248	3,500,000	3,500,000	3,980,000	480,000
TOTAL CAPITAL	579,120	632,713	4,164,500	4,164,500	4,837,500	673,000
DEBT SERVICE						
PRINCIPAL	164,829	169,034	160,700	160,700	173,300	12,600
INTEREST	14,059	9,854	18,200	18,200	5,600	(12,600)
TOTAL IEPA LOAN #1/HEATHERCREST	178,888	178,888	178,900	178,900	178,900	-
TOTAL STORMWATER MGMT FEE FUND	1,727,957	1,638,607	5,348,300	5,348,300	6,029,600	681,300

CITY OF AURORA, ILLINOIS
2020 BUDGET
LONG-TERM CONTROL PLAN FEE FUND (FUND 281)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
CAPITAL						
STORMWATER DRAINAGE	-	132	40,500	40,500	40,500	-
IMPROVEMENTS	809,967	2,760,222	4,000,000	4,000,000	5,100,000	1,100,000
TOTAL CAPITAL	809,967	2,760,354	4,040,500	4,040,500	5,140,500	1,100,000
DEBT SERVICE						
PRINCIPAL	99,480	295,725	294,600	294,600	302,500	7,900
INTEREST	99,285	122,717	122,300	122,300	117,600	(4,700)
TOTAL 2016 IEPA LOAN	198,765	418,442	416,900	416,900	420,100	3,200
TOTAL LONG-TERM CONTROL PLAN FEE FUND	1,008,732	3,178,796	4,457,400	4,457,400	5,560,600	1,103,200



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**CITY OF AURORA, ILLINOIS
2020 BUDGET
CAPITAL PROJECTS SUMMARY**

Overview

Capital projects total \$89.5 million in the 2020 budget. The city considers a capital expenditure to be an expenditure for a vehicle, machinery, furniture, or equipment of at least \$50,000 or an expenditure for land, land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year. For a project to be included in the Capital Improvements Plan (CIP), it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. Vehicles, machinery, furniture, and equipment are excluded from the CIP.

The city has budgeted expenditures for capital projects in the following funds:

Special Revenue Funds:

Motor Fuel Tax (Fund 203)
Wireless 911 Surcharge (Fund 211)
Municipal Motor Fuel Tax (Fund 212)
Block Grant (Fund 221)
TIF #1 Downtown (Fund 231)
TIF #3 RiverCity (Fund 233)
TIF #5 West River Area (Fund 235)
TIF #6 East River Area (Fund 236)
TIF #7 West Farnsworth Area (Fund 237)
TIF #8 East Farnsworth Area (Fund 238)
Safety, Health, and Public Enhancement (SHAPE) (Fund 255)

Equitable Sharing (Justice) (Fund 256)
Stormwater Management Fee (Fund 280)
Long-Term Control Plan (LTCP) Fee (Fund 281)

Capital Projects Funds:

Capital Improvements (Fund 340)
2017 GO Bond Project (Fund 353)

Proprietary Funds:

Airport (Fund 504)
Water & Sewer (Fund 510)
Motor Vehicle Parking System (MVPS) (Fund 520)
Transit Centers (Fund 530)
Golf (Fund 550)

Below is a discussion of the major capital projects budgeted in 2020. Numerical budget information pertaining to capital projects of the special revenue funds can be found in the section of the budget dedicated to Special Revenue Funds. Information on projects to be undertaken through the proprietary funds is located in the Proprietary Funds Section. Numerical budget information concerning capital projects of all other funds is presented in the Capital Projects Funds Section of the 2020 budget.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
CAPITAL PROJECTS SUMMARY**

Motor Fuel Tax Fund (203)

Arterial and Collector Resurfacing. The city's arterial and collector road resurfacing program is budgeted at \$3.6 million in 2020. Through this ongoing program, approximately 15 to 20 lane-miles of arterial and collector roads will be resurfaced.

East New York Street Segment III. The city will reconstruct East New York Street from Welsh Drive to Farnsworth Avenue. The total cost of the construction is estimated at \$4.8 million. However, it is expected that 70% of this amount will be reimbursed by a federal grant. This project will be funded primarily by the Motor Fuel Tax Fund and \$200,000 out of the Capital Improvements Fund.

Salt Storage Facility. The 2020 budget for this project is \$4.0 million. Construction of an additional salt storage facility will reduce potential road salt shortages by increasing the overall storage capacity.

Wireless 911 Surcharge Fund (211)

Enterprise Resource Platform-Public Safety. The city will replace the current computer-aided dispatch and records management system. The total 2020 budget for this project is \$1.2 million, with \$517,900 out of the Wireless Surcharge Fund. The remainder of the resources will come from the Equitable Sharing Justice Fund and the Safety, Health, and Public Enhancement (SHAPE) Fund.

Municipal Motor Fuel Tax Fund (212)

Neighborhood Street Improvements. The 2020 budget provides \$5.4 million for the resurfacing of approximately 35 lane-miles of residential and minor collector roadways across the city. The improvements are funded through the Municipal Motor Fuel Tax Fund, the Block Grant Fund, and Capital Improvements Fund.

TIF #5 West River Area Fund (235)

Wilder Park. The 2020 budget provides \$770,000 for improvements to the park with 50% of the construction costs expected from a state Open Space Land Acquisition and Development grant.

TIF #6 East River Area Fund (236)

Broadway Redevelopment Corridor. The city will reconstruct the Broadway Avenue streetscape from New York Street to Benton Avenue for infrastructure and aesthetic improvements. The 2020 budget for this project is \$1.6 million with \$200,000 out of the TIF #6 East River Area Fund.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
CAPITAL PROJECTS SUMMARY**

TIF #8 East Farnsworth Area Fund (238)

TIF #8 Stormwater Improvements. The 2020 budget provides for \$800,000 to mitigate a flood plain and relocate stormwater management areas in TIF District #8. This project will maximize the development potential along Interstate Route 88.

Bilter Road – Sealmaster to the Prairie Path. The city will address traffic congestion at the entrance of the Chicago Premium Outlets with roadway reconstruction and widening from two to four lanes. The total 2020 budget provides \$950,000.

Stormwater Management Fee Fund (280)

Storm Sewer and Facility Improvements. In 2020, \$3.98 million has been allocated for slope stabilization, dredging, or water quality enhancement programs for various stormwater management facilities owned by the city. This project will help mitigate the erosion of shorelines and improve stormwater conveyance.

LTCP Fee Fund (281)

Long-Term Control Plan Improvements. In 2020, the city has budgeted \$5.2 million for the separation of combined sewers and the construction of green infrastructure in various areas of the city. This ongoing project will reduce or eliminate sewer back-ups into homes and reduce sewer overflows into the Fox River and the Indian Creek.

The total provision includes \$4.1 million in the LTCP Fee Fund and \$108,100 out of the Water & Sewer Fund.

Capital Improvements Fund (340)

Optical Fiber Projects. The city will continue to replace obsolete optical fiber core switches and provide additional fiber and cables as the need arises. The Capital Improvements Fund will provide \$950,000.

Combined Maintenance Facility. In 2020, \$18.8 million has been budgeted for the construction of a multifunctional facility with \$13.8 million out of the Capital Improvements Fund. The remainder of the resources will come out of the Water & Sewer Fund and Motor Fuel Tax Fund. The total cost of the construction is estimated at \$33.3 million. The facility will consolidate three buildings and will house the Fleet & Parking Maintenance, Water and Sewer Maintenance, Streets Maintenance, and Electrical Divisions.

Phase I Security Modernization VAR Tech. The 2020 budget includes \$1.4 million for the purchase and installation of security system equipment for the Police Department, Development Services Center, Fire Station 8, and Water & Sewer Maintenance facilities. The project will consolidate the facilities to one security platform.

**CITY OF AURORA, ILLINOIS
2020 BUDGET
CAPITAL PROJECTS SUMMARY**

Right-of-Way Improvement Program. In 2020, the city budgeted \$800,000 for right-of-way improvements including sidewalks, drive approaches, curbs, and gutters. About 10% of the program supports the drive approach, curb, and gutter replacement program through which residents are reimbursed a portion of the cost of improvements. The city will issue general obligation bonds to fund the program.

2017 GO Bond Project Fund (353)

Regional Transportation Improvements. The city will continue with the construction of a bicycle/pedestrian bridge across the Fox River to complement RiverEdge Park. The project will include relocation of the Pace Bus staging area, construction of additional parking stalls, and installation of a new traffic signal. The 2020 budget for this project is \$3.4 million.

Airport Fund (504)

Airfield Pavement Rehabilitation-Phase II. The 2020 budget provides \$640,000 for rehabilitation of taxiway P and the main apron. This project will comply with requirements established by the Illinois Department of Transportation Division of Aeronautics to improve runway and taxiway safety.

Airfield Lighting Rehabilitation. The city will replace airfield lighting and update the electrical equipment. The 2020 budget for this project is \$650,000.

Water & Sewer Fund (510)

Lime Sludge Containment System. In 2020, \$1.4 million is budgeted for this project. The project will provide a long-term means of disposing lime sludge from the water treatment plant by constructing an underground pipeline to the disposal site. The pipeline will eliminate the need for lime sludge hauling and disposal services.

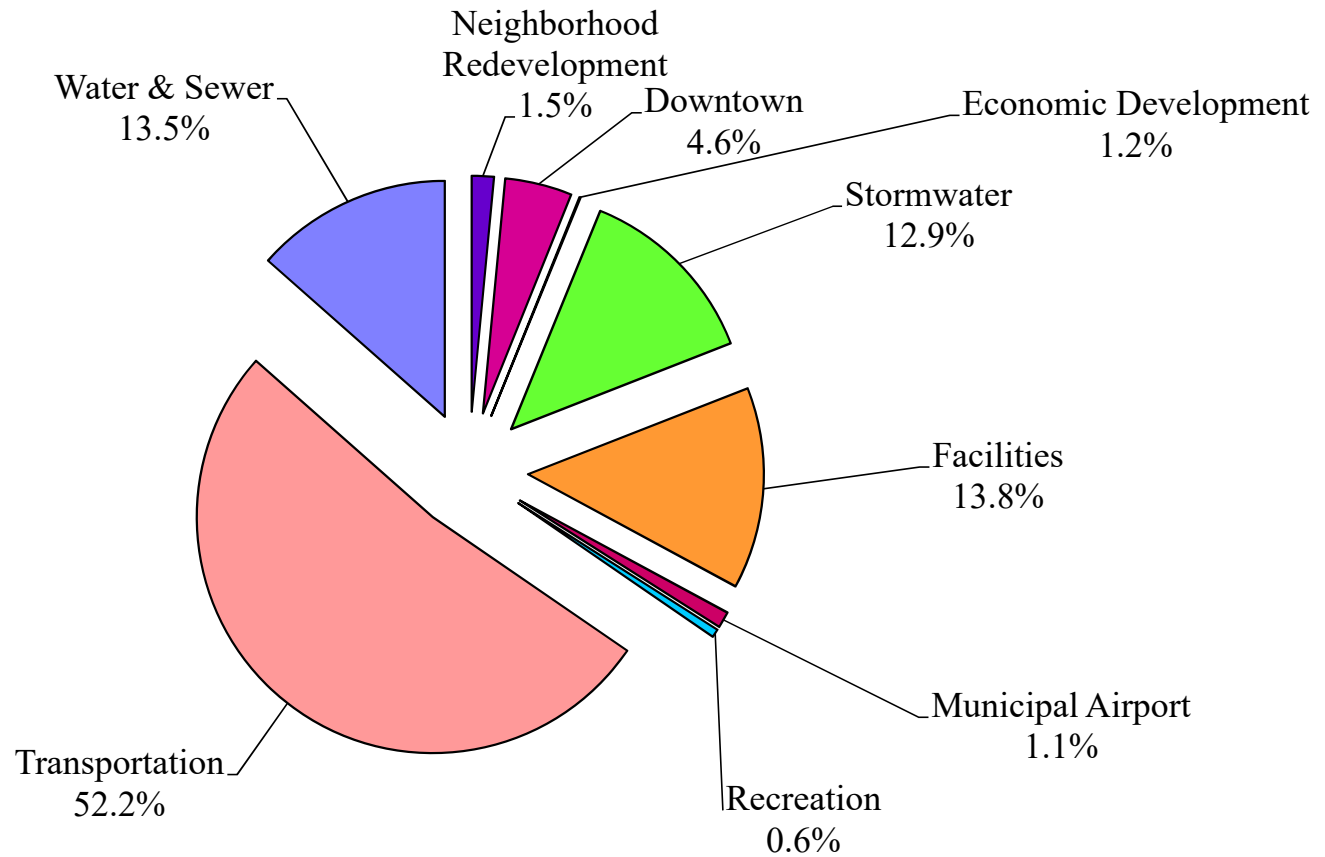
Rehabilitation of FVE Water Tanks. The city will rehabilitate the four water storage tanks located at 3244 Richland Court to bring the tanks into compliance with current safety and sanitary codes. The 2020 budget provides \$800,000 for this project.

Sanitary Sewer Evaluation and Rehabilitation. The 2020 budget provides \$4.75 million for an ongoing program to evaluate and repair problematic sections of the city's sewer system. This project will bring the sanitary sewer system into compliance with applicable state and federal regulations pertaining to sanitary sewers.

Watermain Evaluation, Repair and Replacement. The city will evaluate and repair the water distribution system. This annual program will improve the water distribution system through the detection of possible water leaks. The 2020 budget for this project is \$5.7 million.

Liberty Street Watermain – High Pressure System. The city will construct 3,600 feet of twelve-inch diameter watermain on Liberty Street from Sartor Lane to County Line Road, and on Sarter Lane from Liberty Street to Plain Avenue. The 2020 budget for this project is \$1.37 million.

CITY OF AURORA, ILLINOIS
2020-2029 CAPITAL IMPROVEMENT PLAN SUMMARY



CITY OF AURORA, ILLINOIS
2020-2029 CAPITAL IMPROVEMENT PLAN SUMMARY

<u>PROJECT TYPE</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024-2029</u>	<u>10-YR TOTAL</u>
Downtown	6,798,900	7,269,000	2,805,000	10,786,000	4,300,000	660,000	25,820,000
Economic Development	4,350,000	400,000	-	-	-	-	400,000
Facilities	14,965,900	28,664,200	19,502,100	10,476,400	11,168,400	7,792,300	77,603,400
Municipal Airport	1,284,700	1,932,000	900,000	1,990,000	1,480,000	-	6,302,000
Neighborhood Redevelopment	800,000	800,000	850,000	850,000	850,000	5,100,000	8,450,000
Recreation	170,000	585,000	1,567,000	505,000	199,500	380,500	3,237,000
Stormwater	9,707,100	10,886,100	5,055,000	7,055,000	7,055,000	42,330,000	72,381,100
Transportation	20,519,700	21,930,000	27,044,000	24,541,000	17,988,000	200,180,000	291,683,000
Water & Sewer	11,078,000	17,117,100	10,213,100	8,925,400	6,152,800	33,283,500	75,691,900
TOTAL CAPITAL PROJECTS	69,674,300	89,583,400	67,936,200	65,128,800	49,193,700	289,726,300	561,568,400

CITY OF AURORA, ILLINOIS
2020-2029 CAPITAL IMPROVEMENT PLAN
PROJECTS BY CATEGORY

Project Category	Project #	Project Name	2020	2021	2022	2023	2024-2029	Total
Downtown (General)								
	A007	Vault Filling/Sidewalk Replacement Program	100,000	100,000	100,000	100,000	600,000	1,000,000
	A031	Dam Modifications/Canoe Chute Improvements	45,000	0	150,000	1,500,000	0	1,695,000
	A040	Streetscape Improvements	10,000	10,000	10,000	10,000	60,000	100,000
	A050	Major Project Development Fund	150,000	150,000	150,000	0	0	450,000
	A053	Wilder Park Improvements	770,000	0	0	0	0	770,000
	A054	Lake Street Redevelopment Corridor	214,000	130,000	80,000	80,000	0	504,000
	A055	Broadway Redevelopment Corridor	1,600,000	0	0	0	0	1,600,000
	A059	Regional Transportation Improvements	3,400,000	0	0	0	0	3,400,000
	A061	Pinney Deck	420,000	0	0	0	0	420,000
	A062	RiverEdge Park Music Garden Phase II	100,000	750,000	1,650,000	2,500,000	0	5,000,000
	A063	Demolition of 512 N. Broadway Ave.	110,000	0	0	0	0	110,000
	A064	Demolition of 110 S LaSalle St.	0	350,000	0	0	0	350,000
	A065	Viaduct Improvements	0	215,000	116,000	110,000	0	441,000
	A066	13 South Broadway Suite 110 (Back)	25,000	0	0	0	0	25,000
	A067	Beilman Park Improvements	325,000	0	0	0	0	325,000
Total			7,269,000	1,705,000	2,256,000	4,300,000	660,000	16,190,000
Downtown (Riverwalk)								
	A013	FoxWalk - Phase I (West Channel)	0	800,000	3,530,000	0	0	4,330,000
	A014	FoxWalk - Phase II (East Channel)	0	300,000	5,000,000	0	0	5,300,000
Total			0	1,100,000	8,530,000	0	0	9,630,000
Economic Development								
	J010	Demolition of Hotel Sites	400,000	0	0	0	0	400,000
Total			400,000	0	0	0	0	400,000

Project Category	Project #	Project Name	2020	2021	2022	2023	2024-2029	Total
Facilities								
	C012	Fire Station #13	0	250,000	6,500,000	0	0	6,750,000
	C013	Fire Station 9 Construction/Relocation	0	300,000	250,000	6,000,000	0	6,550,000
	C014	Parks Maintenance Facility Expansion	30,000	370,000	0	0	0	400,000
	C074	Outdoor Warning Sirens	0	0	100,000	0	0	100,000
	C089	Salt Storage Facility	4,000,000	0	0	2,500,000	0	6,500,000
	C104	Optical Fiber Projects	1,072,000	1,596,200	1,596,200	1,196,200	2,802,300	8,262,900
	C106	Enterprise Resource Platform-Public Safety	1,229,200	0	0	0	0	1,229,200
	C112	Enterprise Resouce Platform - Public Admin	82,200	0	0	0	0	82,200
	C113	ATC Main Lot Resurfacing	0	480,000	0	0	0	480,000
	C114	Combined Maintenance Facility	18,800,000	14,500,000	0	0	0	33,300,000
	C117	Servers and SAN	82,000	90,200	99,200	109,100	720,300	1,100,800
	C118	Development Services Center Building Remodel	98,900	0	0	0	0	98,900
	C121	Kennel Renovation	100,000	182,500	0	0	0	282,500
	C122	Security Modernization VAR Tech - Phase I	1,410,000	747,300	280,000	285,000	290,000	3,012,300
	C123	Partial Site Demolition 720 N. Broadway	0	0	620,000	0	0	620,000
	C124	Security Modernization - Phase II	0	525,000	525,000	525,000	525,000	2,100,000
	C125	Parking Lot F Expansion	105,000	0	0	0	0	105,000
	C126	Stolp Island Parking Deck Remodel	500,000	0	0	0	0	500,000
	C127	Smart Waste Compacting Bins	244,700	260,000	285,000	310,000	1,860,000	2,959,700
	C128	Replace Fuel Management System	150,000	0	0	0	0	150,000
	C129	Network Infrastructure Equipment	182,700	200,900	221,000	243,100	1,594,700	2,442,400
	C130	Lobby Security Improvements	550,000	0	0	0	0	550,000
	C131	Accounting Division Counter Security	27,500	0	0	0	0	27,500
Total			28,664,200	19,502,100	10,476,400	11,168,400	7,792,300	77,603,400
Municipal Airport								
	D021	Runway 18/36 - Phase I	0	0	1,990,000	0	0	1,990,000
	D042	Runway 18/36 - Phase II	0	0	0	1,480,000	0	1,480,000
	D046	Airfield Pavement Rehabilitation - Phase II	640,000	0	0	0	0	640,000

Project Category	Project #	Project Name	2020	2021	2022	2023	2024-2029	Total
	D050	Airfield Pavement Rehab Phase III	367,000	0	0	0	0	367,000
	D051	Overlay SE Quadrant Perimeter Roadways Phase II	275,000	0	0	0	0	275,000
	D052	Airfield Lighting Rehabilitation	650,000	0	0	0	0	650,000
	D053	Airfield Pavement Rehabilitation Phase IV	0	900,000	0	0	0	900,000
Total			1,932,000	900,000	1,990,000	1,480,000	0	6,302,000
Neighborhood Redevelopment								
	E004	Right-of-Way Improvement Program	800,000	850,000	850,000	850,000	5,100,000	8,450,000
Total			800,000	850,000	850,000	850,000	5,100,000	8,450,000
Recreation								
	F052	Zoo Improvements	0	552,000	0	0	0	552,000
	F054	PPGC Multi Purpose Facility	0	555,000	165,000	0	0	720,000
	F055	McCarty Park - Phase II Expansion	155,000	160,000	0	0	260,000	575,000
	F056	Phillips Park Playground Equipment	300,000	300,000	340,000	199,500	120,500	1,260,000
	F057	Phillips Park Waterfall	130,000	0	0	0	0	130,000
Total			585,000	1,567,000	505,000	199,500	380,500	3,237,000
Stormwater								
	B010	BGI Committee Projects	200,000	200,000	200,000	200,000	1,200,000	2,000,000
	B031	Long-Term Control Plan Improvements	5,208,100	4,000,000	6,000,000	6,000,000	36,000,000	57,208,100
	B037	Storm Sewer Extensions	593,000	400,000	400,000	400,000	2,400,000	4,193,000
	B038	NPDES Phase II - Stormwater Compliance Program	30,000	30,000	30,000	30,000	180,000	300,000
	B046	Illinois Green Infrastructure	75,000	75,000	75,000	75,000	450,000	750,000
	B048	TIF District #8 Stormwater Improvements	800,000	0	0	0	0	800,000
	B049	Storm Sewer and Facility Improvements	3,980,000	350,000	350,000	350,000	2,100,000	7,130,000
Total			10,886,100	5,055,000	7,055,000	7,055,000	42,330,000	72,381,100
Transportation/Bridges								
	G010	95th St. Grade Separation at E.J. & E. R.R.	0	0	0	0	17,600,000	17,600,000
	G011	Commons Dr. Grade Separation at B.N.R.R.	0	0	0	0	13,500,000	13,500,000
	G016	Bridge Rehabilitation	400,000	400,000	400,000	400,000	2,400,000	4,000,000

Project Category	Project #	Project Name	2020	2021	2022	2023	2024-2029	Total
	G017	Montgomery Road Bridge	150,000	600,000	0	0	0	750,000
	G018	Farnsworth Avenue Overpass	100,000	100,000	100,000	100,000	2,500,000	2,900,000
	G019	Farnsworth Culverts near Indian Trail	200,000	200,000	800,000	0	0	1,200,000
	G020	New York Street Bridge	100,000	100,000	100,000	100,000	2,000,000	2,400,000
Total			950,000	1,400,000	1,400,000	600,000	38,000,000	42,350,000
Transportation/Streets								
	GB001	Arterial and Collector Resurfacing	3,600,000	3,200,000	3,300,000	3,400,000	21,000,000	34,500,000
	GB014	Farnsworth Avenue - 5th Ave. to Route 34	100,000	300,000	11,000,000	0	0	11,400,000
	GB017	North Aurora Road Underpass	330,000	0	0	0	6,000,000	6,330,000
	GB021	Commons Drive - Route 34 to 75th St.	0	0	320,000	4,000,000	0	4,320,000
	GB022	Commons Drive - 75th St. to Montgomery Rd.	320,000	0	0	0	3,500,000	3,820,000
	GB032	Prairie Street/North Avenue Improvements	0	0	0	0	2,250,000	2,250,000
	GB033	Prairie Street - Edgelawn Dr. to Orchard Rd.	0	0	0	0	4,800,000	4,800,000
	GB034	Sheffer Road - Church Rd. to Farnsworth Ave.	0	0	0	0	7,000,000	7,000,000
	GB037	Farnsworth Avenue - E. New York St. to 5th Ave.	0	0	0	0	6,700,000	6,700,000
	GB038	Molitor Road - Farnsworth Ave. to Diehl Rd.	0	0	0	0	9,500,000	9,500,000
	GB039	Bilter Road - Sealmaster to the Prairie Path	950,000	7,150,000	0	0	0	8,100,000
	GB052	Sullivan Road - Randall Rd. to Edgelawn Dr.	0	0	0	0	850,000	850,000
	GB058	Farnsworth Ave. - Fredericksburg Lane to 95th St.	0	0	0	0	1,300,000	1,300,000
	GB059	95th Street - Eola Rd. to E.J. & E. R.R.	0	0	0	0	11,000,000	11,000,000
	GB060	95th Street - U.S. Route 30 to Eola Road	0	0	0	0	11,100,000	11,100,000
	GB062	Farnsworth - Summerlin Dr. to Hafenrichter Rd.	0	0	0	0	3,600,000	3,600,000
	GB065	Wolf's Crossing - Route 30 to E.J. & E. R.R.	0	0	0	0	5,400,000	5,400,000
	GB066	Eola Road - Wolf's Crossing to U.S. Route 30	500,000	0	0	0	0	500,000
	GB070	Sullivan Rd. - Deerpath Rd. to Eastlake Run Creek	0	0	0	0	16,000,000	16,000,000
	GB073	W. Indian Trail - ComEd R.O.W. to Hanks Rd.	0	0	0	0	7,500,000	7,500,000
	GB091	Mesa Lane Extension	0	0	0	0	2,100,000	2,100,000
	GB094	Wolf's Crossing Streetlights	0	0	0	0	360,000	360,000
	GB097	Neighborhood Street Improvements	5,400,000	5,000,000	5,000,000	5,000,000	30,000,000	50,400,000

Project Category	Project #	Project Name	2020	2021	2022	2023	2024-2029	Total
	GB099	E. Indian Trail - Mitchell Rd. to Farnsworth Ave. #2	100,000	100,000	100,000	600,000	1,300,000	2,200,000
	GB104	Eola Road - Hafenrichter Rd. to Keating Drive	0	0	0	0	2,800,000	2,800,000
	GB106	New Haven/Morton SSA	0	0	0	0	1,700,000	1,700,000
	GB111	Mitchell Road - Saddle Ln. to Sullivan Rd.	0	0	0	0	1,700,000	1,700,000
	GB114	TIF District #8 Eastern Access	850,000	0	0	0	0	850,000
	GB116	Corporate Boulevard Realignment	170,000	1,700,000	0	0	0	1,870,000
	GB118	East New York Street - Segment III	5,020,000	3,900,000	0	0	0	8,920,000
	GB119	Bike and Pedestrian Enhancements	100,000	100,000	100,000	100,000	600,000	1,000,000
	GB121	Montgomery and Hill Intersection Improvements	200,000	800,000	1,200,000	0	0	2,200,000
	GB122	LED Streetlight Conversion and Pole Replacement	253,000	200,000	200,000	200,000	600,000	1,453,000
	GB126	Parking Lot Resurfacing	50,000	220,000	240,000	240,000	0	750,000
	GB128	Noise Barriers	40,000	10,000	10,000	10,000	1,250,000	1,320,000
	GB130	Access to Transit Plan Infrastructure Improvements	100,000	255,000	0	0	0	355,000
	GB131	Montgomery Road Multi-Use Path	215,000	0	0	0	0	215,000
	GB132	Edgelawn Drive Bikeway Path	235,000	0	0	0	0	235,000
	GB135	Montgomery Rd at Wisconsin Central RR	55,000	505,000	0	0	0	560,000
	GB136	Edgelawn Dr. at BNSF RR (Gilman Trl.)	55,000	520,000	0	0	0	575,000
	GB137	Farnsworth Ave. at Marshall Blvd. & IP Path	80,000	120,000	0	0	0	200,000
	GB138	Safe Routes to School Projects	100,000	100,000	300,000	0	0	500,000
	GB139	Bike/Ped Improvements-Lyons, West Park & Gale	0	90,000	445,000	0	0	535,000
	GB140	Montgomery Road MUP Extension to Route 59	100,000	300,000	0	0	0	400,000
	GB141	Seminary Ave Abandonment	250,000	50,000	50,000	50,000	1,100,000	1,500,000
	GB142	Downtown Bike Path Rehab - Green Mile	325,000	0	0	0	0	325,000
Total			19,498,000	24,620,000	22,265,000	13,600,000	161,010,000	240,993,000
Transportation/Traffic Signals								
	GC003	High Street/Indian Trail - Signal	40,000	400,000	0	0	0	440,000
	GC033	Traffic Signal Pre-Emption Devices	35,100	27,000	28,000	29,000	195,000	314,100
	GC047	Commons Drive/75th Street - Signal	0	0	240,000	3,000,000	0	3,240,000
	GC053	Commons Drive/U.S. Route 34 - Signal	0	0	50,000	600,000	0	650,000

Project Category	Project #	Project Name	2020	2021	2022	2023	2024-2029	Total
	GC072	Intersection Video Monitoring	97,600	57,000	58,000	59,000	375,000	646,600
	GC075	Galena and New York Two Way - Phase II	75,000	0	0	0	0	75,000
	GC077	Montgomery Rd & White Eagle Dr. Traffic Signal	244,000	0	0	0	0	244,000
	GC078	Traffic Signal Equipment - Mast Arm Improvements	100,000	100,000	100,000	100,000	600,000	1,000,000
	GC079	Indian Tr Traffic Signal Interconnect	390,300	0	0	0	0	390,300
	GC080	McCoy Dr/5th Ave & Kautz Road	460,000	0	0	0	0	460,000
	GC081	Montgomery Rd & Kautz Rd	40,000	400,000	0	0	0	440,000
	GC082	McCoy Dr & Cheshire Dr	0	40,000	400,000	0	0	440,000
Total			1,482,000	1,024,000	876,000	3,788,000	1,170,000	8,340,000
Water & Sewer/Other								
	I037	Shallow Wells #105 and #107	0	0	0	0	1,669,200	1,669,200
	I039	On-Site Treatment System at Deep Well	0	0	0	0	2,684,700	2,684,700
	I041	Deep Well Pump Motor Replacement	185,600	191,200	196,900	202,800	1,350,800	2,127,300
	I042	Main Pumping Station Improvements	462,400	0	0	0	0	462,400
	I043	River Intake Building Semi-Truck Access Drive	0	0	0	0	347,800	347,800
	I044	Lime Sludge Containment System	1,400,000	0	0	0	0	1,400,000
	I045	Water Loss Control Program	749,100	0	0	0	0	749,100
	I047	Rehabilitation of FVE Water Tanks	800,000	3,600,000	0	0	0	4,400,000
	I048	Rehabilitation of WTP Site Components	700,000	0	0	0	0	700,000
Total			4,297,100	3,791,200	196,900	202,800	6,052,500	14,540,500
Water & Sewer/Sanitary								
	IB018	Sanitary Sewer Evaluation & Rehabilitation	4,750,000	2,500,000	2,500,000	2,500,000	15,000,000	27,250,000
Total			4,750,000	2,500,000	2,500,000	2,500,000	15,000,000	27,250,000
Water & Sewer/Watermains								
	IC012	Kenilworth Pl. - Kingsway Dr. to Edgelawn Dr.	0	0	0	0	400,000	400,000
	IC015	Sheffer Road - Northfield Dr. to Greenview Dr.	0	0	0	0	218,000	218,000
	IC020	Greenview Drive - Sheffer Rd. North to Dead-End	0	0	0	0	549,000	549,000
	IC021	Jungels Avenue	0	0	0	0	309,000	309,000

Project Category	Project #	Project Name	2020	2021	2022	2023	2024-2029	Total
	IC022	Watermain Extensions	500,000	500,000	500,000	500,000	3,000,000	5,000,000
	IC024	Small Watermain Additions & Looping	350,000	350,000	350,000	350,000	2,100,000	3,500,000
	IC043	New Haven Ave. - Highland Ave. to Elmwood Dr.	0	0	0	0	600,000	600,000
	IC062	Southeast Network Improvements	150,000	400,000	1,000,000	600,000	2,400,000	4,550,000
	IC074	N. Russell Ave-Old Indian Trl to South Dead-End	0	0	0	0	655,000	655,000
	IC076	Watermain Evaluation, Repair and Replacement	5,700,000	2,000,000	2,000,000	2,000,000	2,000,000	13,700,000
	IC078	Liberty Street Water Main - High Pressure System	1,370,000	0	0	0	0	1,370,000
	IC079	North Aurora Rd. Watermain - High Pressure Syste	0	671,900	2,378,500	0	0	3,050,400
Total			8,070,000	3,921,900	6,228,500	3,450,000	12,231,000	33,901,400
Grand Total			89,583,400	67,936,200	65,128,800	49,193,700	289,726,300	561,568,400

**CITY OF AURORA, ILLINOIS
2020 BUDGET
OPERATING IMPACT OF CAPITAL EXPENDITURES**

Oftentimes, when a government places a capital item into service, it incurs ongoing operating and/or maintenance costs. In some cases, money is saved when a capital item is placed into service. This table presents estimates of the impact of the city's 2020 capital expenditures upon future operating budgets.

Project Name	CIP Project Number	2020 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>Motor Fuel Tax Fund</u>					
Salt Storage Facility	C089	4,000,000	5,000	Annual maintenance cost.	2021
Combined Maintenance Facility	C114	500,000	-	See Capital Improvements	
Montgomery Road Bridge	G017	150,000	-	Negligible.	
Farnsworth Avenue Overpass	G018	100,000	-	Negligible.	
Farnsworth Culverts near Indian Trail	G019	200,000	-	Negligible.	
New York Street Bridge	G020	100,000	-	Negligible.	
Arterial and Collector Resurfacing	GB001	3,600,000	(100,000)	Annual savings from decreased maintenance.	2020
North Aurora Road Underpass	GB017	330,000	-	Negligible.	
Eola Road - Wolf's Crossing to U.S. Route 30	GB066	500,000	26,000	Annual maintenance cost.	2021
E. Indian Trail-Mitchell Rd. to Farnsworth Ave. #2	GB099	100,000	-	Negligible.	
East New York Street - Segment III	GB118	4,820,000	20,000	Annual maintenance cost.	2022
Montgomery and Hill Intersection Improvements	GB121	200,000	-	Negligible.	
Montgomery Road Multi-Use Path	GB131	215,000	-	Negligible.	
Edgelawn Drive Bikeway Path	GB132	235,000	10,000	Annual maintenance cost.	2021
Montgomery Rd at Wisconsin Central RR	GB135	55,000	-	Negligible.	2022
Edgelawn Dr at BNSF RR (Gilman Trl.)	GB136	55,000	-	Negligible.	
Farnsworth Ave. at Marshall Blvd. & IP Path	GB137	80,000	-	Negligible.	2022
Safe Routes to School Projects	GB138	100,000	-	Negligible.	2023
Montgomery Road MUP Extension to Route 59	GB140	100,000	-	Negligible.	2022
High Street/Indian Trail-Signal	GC003	40,000	3,000	Annual maintenance cost.	2023
Traffic Signal Equipment- Mast Arm Improvements	GC078	100,000	-	Negligible.	
Indian Tr Traffic Signal Interconnect	GC079	390,300	-	Negligible.	
McCoy Dr./5th Ave & Kautz Road	GC080	460,000	3,000	Annual maintenance cost.	2021
Montgomery Rd & Kautz Rd	GC081	40,000	3,000	Annual maintenance cost.	2022
Total		16,470,300	(30,000)		

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2020 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>	<u>Beginning Impact in Fiscal Year</u>
<u>Wireless 911 Surcharge Fund</u>					
Enterprise Resource Platform - Public Safety	C106	517,900	640,000	Annual maintenance cost.	2021
Total		517,900	640,000		
<u>Municipal Motor Fuel Tax Fndd</u>					
Neighborhood Street Improvements	GB097	2,000,000	(30,000)	Reduced maintenance costs.	2020
Total		2,000,000	(30,000)		
<u>Block Grant Fund</u>					
Neighborhood Street Improvements	GB097	400,000	-	See Municipal Motor Fuel Tax Fund.	
Total		400,000	-		
<u>TIF #1 Downtown Fund</u>					
Vault Filling/Sidewalk Replacement Program	A007	100,000	(10,000)	Annual savings from decreased maintenance.	2020
Dam Modifications/Canoe Chute Improvements	A031	45,000	5,000	Annual maintenance cost.	2024
Streetscape Improvements	A040	10,000	1,000	Annual maintenance cost.	2020
Major Project Development Fund	A050	150,000	-	Negligible.	
Broadway Redevelopment Corridor	A055	100,000	-	See Capital Improvement Fund.	
13 South Broadway Suite 110(Back)	A066	25,000	-	Negligible.	
Parking Lot F Expansion	C125	105,000	-	Negligible.	
LED Streetlight Conversion and Pole Replacement	GB122	30,000	-	See Capital Improvement Fund.	
Total		565,000	(4,000)		
<u>TIF #3 Fund</u>					
Downtown Bike Path Rehab-Green Mile	GB142	325,000	-	Negligible.	
Total		325,000	-		
<u>TIF #5 West River Area Fund</u>					
Wilder Park Improvements	A053	770,000	-	Negligible.	
Lake Street Redevelopment Corridor	A054	214,000	-	Dependent on specific projects undertaken.	
LED Streetlight Conversion and Pole Replacement	GB122	21,000	-	See Capital Improvements Fund.	
Total		1,005,000	-		

Project Name	CIP Project Number	2020 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>TIF #6 East River Area Fund</u>					
Broadway Redevelopment Corridor	A055	200,000	-	See Capital Improvement Fund.	
RiverEdge Park Music Garden Phase II	A062	100,000	-	Dependent on specific projects undertaken.	
Demolition of 512 N. Broadway Ave.	A063	110,000	-	Negligible.	
LED Streetlight Conversion and Pole Replacement	GB122	2,000	-	See Capital Improvement Fund.	
Access to Transit Plan Infrastructure Improvements	GB130	100,000	-	Dependent on specific projects undertaken.	
Total		512,000	-		
<u>TIF #7 West Farnsworth Area Fund</u>					
Corporate Boulevard Realignment	GB116	170,000	1,500	Annual maintenance cost.	2022
Demolition of Hotel Sites	J010	400,000	-	Negligible.	
Total		570,000	1,500		
<u>TIF #8 East Farnsworth Area Fund</u>					
TIF District # 8 Stormwater Improvements	B048	800,000	-	Negligible.	
Bilter Road - Sealmaster to the Prairie Path	GB039	950,000	25,000	Annual maintenance cost.	2022
TIF District # 8 Eastern Access	GB114	850,000	5,000	Annual maintenance cost.	2021
Total		2,600,000	30,000		
<u>SHAPE Fund</u>					
Enterprise Resource Platform - Public Safety	C106	290,700	-	See Wireless 911 Surcharge Fund.	
Traffic Signal Pre-Emption Devices	GC033	35,100	-	Negligible.	
Intersection Video Monitoring	GC072	97,600	-	Negligible.	
Total		423,400	-		
<u>Equitable Sharing-Justice Fund</u>					
Enterprise Resource Platform - Public Safety	C106	420,600	-	See Wireless 911 Surcharge Fund.	
Total		420,600	-		

Project Name	CIP Project Number	2020 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>Stormwater Management Fee Fund</u>					
BGI Committee Projects	B010	200,000	-	Dependent upon specific projects undertaken.	
Storm Sewer Extensions	B037	593,000	(2,000)	Annual savings from decreased maintenance.	2020
NPDES Phase II - Stormwater Compliance Program	B038	30,000	-	Negligible.	
Illinois Green Infrastructure	B046	34,500	-	See LTCP Fee Fund.	
Storm Sewer and Facility Improvements	B049	3,980,000	-	Dependent upon specific projects undertaken.	
Total		4,837,500	(2,000)		
<u>LTCP Fund</u>					
Long-Term Control Plan Improvements	B031	5,100,000	(2,000)	Annual savings from decreased maintenance.	2020
Illinois Green Infrastructure	B046	40,500	15,000	Annual maintenance cost.	2020
Total		5,140,500	13,000		
<u>Capital Improvements Fund</u>					
Broadway Redevelopment Corridor	A055	500,000	-	Dependent upon specific projects undertaken.	
Pinney Deck	A061	420,000	-	Negligible.	
Beilman Park Improvements	A067	325,000	-	Minimal.	
Park Maintenance Facility Expansion	C014	30,000	5,000	Annual maintenance cost.	2021
Optical Fiber Projects	C104	1,072,000	-	Negligible.	
Enterprise Resource Platform-Public Admin.	C112	82,200	121,400	Annual maintenance cost.	2021
Combined Maintenance Facility	C114	2,800,000	80,000	Annual maintenance cost.	2022
Servers and SAN	C117	82,000	-	Negligible.	
Development Services Center Building Remodel	C118	98,900	60,000	Annual maintenance cost.	2020
Kennel Renovation	C121	100,000	-	Negligible.	
Security Modernization VAR Tech- Phase I	C122	1,410,000	-	Negligible.	
Smart Waste Compacting Bins	C127	244,700	-	Dependent upon specific projects undertaken.	
Replace Fuel Management System	C128	150,000	-	Minimal.	
Network Infrastructure Equipment	C129	182,700	-	Negligible.	
Lobby Security Improvements	C130	550,000	-	Negligible.	
Accounting Division Counter Security	C131	27,500	-	Negligible.	
Zoo Improvements	F052	155,000	3,000	Annual maintenance cost.	2021
Phillips Park Playground Equipment	F056	300,000	-	Negligible.	
Bridge Rehabilitation	G016	400,000	-	Negligible.	
Farnsworth Avenue - 5th Ave. to Route 34	GB014	100,000	20,000	Annual maintenance cost.	2023

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2020 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>	<u>Beginning Impact in Fiscal Year</u>
Commons Drive-75th St. to Montgomery Rd.	GB022	320,000	47,700	Annual maintenance cost.	2025
Neighborhood Street Improvements	GB097	3,000,000	-	See Municipal Motor Fuel Tax Fund.	
East New York Street - Segment III	GB118	200,000	-	See Motor Fuel Tax Fund.	
Bike and Pedestrian Enhancements	GB119	100,000	-	Negligible.	
LED Streetlight Conversion and Pole Replacement	GB122	200,000	(18,700)	Reduction in energy cost and labor expense.	2020
Noise Barriers	GB128	40,000	5,000	Annual maintenance cost.	2020
Montgomery Road & White Eagle Dr. Traffic Signal	GC077	244,000	3,000	Annual maintenance cost.	2021
Total		13,134,000	326,400		
<u>2017 GO Bond Project Fund</u>					
Broadway Redevelopment Corridor	A055	800,000	-	Dependent upon specific projects undertaken.	
Regional Transportation Improvements	A059	3,400,000	10,000	Annual maintenance cost.	2021
Galena and New York Two Way - Phase II	GC075	75,000	-	Negligible.	
Total		4,275,000	10,000		
<u>2020 GO Bond Project Fund</u>					
Combined Maintenance Facility	C114	11,000,000	-	See Capital Improvements	
Stolp Island Parking Deck Remodel	C126	500,000	-	Negligible.	
Right-of-Way Improvements Program	E004	800,000	-	Negligible.	
Phillips Park Waterfall	F057	130,000	-	Minimal.	
Seminary Ave Abandonment	GB141	250,000	-	Negligible.	
Total		12,680,000	-		
<u>Airport Fund</u>					
Airfield Pavement Rehabilitation- Phase II	D046	640,000	-	Negligible.	2021
Airfield Pavement Rehab Phase III	D050	367,000	-	Negligible.	
Overlay SE Quadrant Perimeter Roadways Phase II	D051	275,000	-	Negligible.	
Airfield Lighting Rehabilitation	D052	650,000	-	Negligible.	
Total		1,932,000	-		

Project Name	CIP Project Number	2020 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>Water & Sewer Fund</u>					
Long-Term Control Plan Improvements	B031	108,100	-	See LTCP Fee Fund.	
Combined Maintenance Facility	C114	4,500,000	-	See Capital Improvements Fund.	
Deep Well Pump Motor Replacement	I041	185,600	-	Negligible.	
Main Pumping Station Improvements	I042	462,400	-	Negligible.	
Lime Sludge Containment System	I044	1,400,000	(500,000)	Annual savings from decreased maintenance.	2021
Water Loss Reduction Program	I045	749,100	-	Negligible.	
Rehabilitation of FVE Water Tanks	I047	800,000	-	Negligible.	
Rehabilitation of WTP Site Components	I048	700,000	-	Negligible.	
Sanitary Sewer Evaluation and Rehabilitation	IB018	4,750,000	(20,000)	Annual savings from decreased maintenance.	2020
Watermain Extensions	IC022	500,000	2,000	Annual maintenance cost per mile.	2020
Small Watermain Additions and Looping	IC024	350,000	-	Negligible.	
Southeast Network Improvements	IC062	150,000	-		
Watermain Evaluation, Repair and Replacement	IC076	5,700,000	(30,000)	Annual savings from decreased maintenance.	2020
Liberty Street Water Main- High Pressure System	IC078	1,370,000	-	Negligible.	2021
Total		<u>21,725,200</u>	<u>(548,000)</u>		
<u>Motor Vehicle Parking System Fund</u>					
Parking Lot Resurfacing	GB126	50,000	-	Negligible.	
Total		<u>50,000</u>	<u>-</u>		
Grand Total		<u>89,583,400</u>	<u>406,900</u>		

CITY OF AURORA, ILLINOIS
2020 BUDGET
WARD #1 PROJECTS FUND (FUND 311)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	-	349	3,000	3,000	3,000	-
TOTAL ALDERMEN'S OFFICE	-	349	3,000	3,000	3,000	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	24,455	20,258	40,000	85,000	50,000	10,000
TOTAL HEALTH & WELFARE	24,455	20,258	40,000	85,000	50,000	10,000
PROPERTY STANDARDS						
CLEANING SERVICES	4,297	-	8,000	-	8,000	-
TOTAL PROPERTY STANDARDS	4,297	-	8,000	-	8,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	3,900	3,900	3,900	-
TOTAL ELECTRICAL MAINTENANCE	-	-	3,900	3,900	3,900	-
STORMWATER MGMT						
ENGINEERING/SURVEYING	-	-	33,000	33,000	33,000	-
TOTAL STORMWATER MGMT	-	-	33,000	33,000	33,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	51,916	4,449	158,700	121,700	158,700	-
SUPPLIES-REPAIRS & MAINTENANCE	11,516	-	25,000	25,000	35,000	10,000
TOTAL STREET MAINTENANCE	63,432	4,449	183,700	146,700	193,700	10,000
TOTAL WARD #1 PROJECTS FUND	92,184	25,056	271,600	271,600	291,600	20,000

CITY OF AURORA, ILLINOIS
2020 BUDGET
WARD #2 PROJECTS FUND (FUND 312)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	4,151	1,969	5,000	7,500	5,000	-
SUPPLIES-GENERAL	-	-	-	-	6,000	6,000
TOTAL ALDERMEN'S OFFICE	4,151	1,969	5,000	7,500	11,000	6,000
HEALTH & WELFARE						
PROFESSIONAL FEES	-	-	-	-	5,000	5,000
SPECIAL PROGRAMS	59,472	51,671	62,000	65,600	75,000	13,000
TOTAL HEALTH & WELFARE	59,472	51,671	62,000	65,600	80,000	18,000
PROPERTY STANDARDS						
CLEANING SERVICES	8,502	-	15,600	600	25,000	9,400
TOTAL PROPERTY STANDARDS	8,502	-	15,600	600	25,000	9,400
PARKS & RECREATION						
IMPROVEMENT-OTHER	-	-	50,000	50,000	100,000	50,000
TOTAL PARKS & RECREATION	-	-	50,000	50,000	100,000	50,000
STREET MAINTENANCE						
SUPPLIES-GENERAL	7,291	3,781	4,500	11,000	4,500	-
SUPPLIES-REPAIRS/MTCE	-	-	-	2,400	-	-
TOTAL STREET MAINTENANCE	7,291	3,781	4,500	13,400	4,500	-
TOTAL WARD #2 PROJECTS FUND	79,416	57,421	137,100	137,100	220,500	83,400

CITY OF AURORA, ILLINOIS
2020 BUDGET
WARD #3 PROJECTS FUND (FUND 313)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	2,694	2,912	12,200	12,200	10,000	(2,200)
TOTAL ALDERMEN'S OFFICE	2,694	2,912	12,200	12,200	10,000	(2,200)
NEIGHBORHOOD REDEVELOPMENT						
COST OF LAND	-	-	12,500	12,500	13,000	500
TOTAL NEIGHBORHOOD REDEVELOPMENT	-	-	12,500	12,500	13,000	500
HEALTH & WELFARE						
SPECIAL PROGRAMS	18,721	20,520	50,000	50,000	90,000	40,000
TOTAL HEALTH & WELFARE	18,721	20,520	50,000	50,000	90,000	40,000
PROPERTY STANDARDS						
CLEANING SERVICES	344	2,269	5,000	5,000	5,000	-
TOTAL PROPERTY STANDARDS	344	2,269	5,000	5,000	5,000	-
ELECTRICAL MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	-	-	50,000	50,000	50,000	-
TOTAL ELECTRICAL MAINTENANCE	-	-	50,000	50,000	50,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	60,208	67,708	205,000	205,000	205,000	-
SUPPLIES-GENERAL	6,467	2,150	13,000	13,000	13,000	-
SUPPLIES-REPAIRS & MAINTENANCE	4,495	-	25,000	25,000	25,000	-
TOTAL STREET MAINTENANCE	71,170	69,858	243,000	243,000	243,000	-
TOTAL WARD #3 PROJECTS FUND	92,929	95,559	372,700	372,700	411,000	38,300

**CITY OF AURORA, ILLINOIS
2020 BUDGET
WARD #4 PROJECTS FUND (FUND 314)**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
ALDERMEN'S OFFICE						
SUPPLIES-GENERAL	80	545	50	750	50	-
OTHER SERVICES & CHARGES	6,173	5,254	10,000	10,000	15,000	5,000
TOTAL ALDERMEN'S OFFICE	6,253	5,799	10,050	10,750	15,050	5,000
HEALTH & WELFARE						
SPECIAL PROGRAMS	15,498	15,744	26,000	26,000	26,000	-
TOTAL HEALTH & WELFARE	15,498	15,744	26,000	26,000	26,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	314	334	5,000	5,000	5,000	-
TOTAL PROPERTY STANDARDS	314	334	5,000	5,000	5,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	14,000	14,000	14,000	-
TOTAL ELECTRICAL MAINTENANCE	-	-	14,000	14,000	14,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	135,000	129,300	135,000	-
TREES	-	356	-	5,000	-	-
TOTAL STREET MAINTENANCE	-	356	135,000	134,300	135,000	-
TOTAL WARD #4 PROJECTS FUND	22,065	22,233	190,050	190,050	195,050	5,000

CITY OF AURORA, ILLINOIS
2020 BUDGET
WARD #5 PROJECTS FUND (FUND 315)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
ALDERMEN'S OFFICE						
RENTALS/LEASES	-	12	-	200	100	100
OTHER SERVICES & CHARGES	755	2,924	8,000	8,000	8,500	500
SUPPLIES-GENERAL	15	2,065	6,000	6,000	6,000	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	-	-
TOTAL ALDERMEN'S OFFICE	770	5,001	14,000	14,200	14,600	600
HEALTH & WELFARE						
SPECIAL PROGRAMS	19,709	19,355	48,000	43,900	70,000	22,000
TOTAL HEALTH & WELFARE	19,709	19,355	48,000	43,900	70,000	22,000
CENTRAL SERVICES						
UTILITY SERVICES	197	456	750	750	750	-
SUPPLIES-ENERGY	1,487	1,223	1,750	1,750	1,750	-
TOTAL CENTRAL SERVICES	1,684	1,679	2,500	2,500	2,500	-
PROPERTY STANDARDS						
CLEANING SERVICES	8,653	8,180	9,500	9,500	9,500	-
TOTAL PROPERTY STANDARDS	8,653	8,180	9,500	9,500	9,500	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	7,765	7,580	20,000	20,000	27,000	7,000
TOTAL ELECTRICAL MAINTENANCE	7,765	7,580	20,000	20,000	27,000	7,000
PARKS & RECREATION						
SUPPLIES-GENERAL	-	-	500	300	500	-
PARK IMPROVEMENTS	-	-	-	24,000	60,000	60,000
TOTAL PARKS & RECREATION	-	-	500	24,300	60,500	60,000
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	1,467	1,850	195,000	171,000	290,000	95,000
SUPPLIES-GENERAL	-	-	200	200	200	-
SUPPLIES-REPAIRS & MAINTENANCE	5,430	5,148	19,000	23,100	19,000	-
TOTAL STREET MAINTENANCE	6,897	6,998	214,200	194,300	309,200	95,000
TOTAL WARD #5 PROJECTS FUND	45,478	48,793	308,700	308,700	493,300	184,600

CITY OF AURORA, ILLINOIS
2020 BUDGET
WARD #6 PROJECTS FUND (FUND 316)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	7,905	7,108	6,000	12,000	10,000	4,000
TOTAL ALDERMEN'S OFFICE	7,905	7,108	6,000	12,000	10,000	4,000
NEIGHBORHOOD REDEVELOPMENT						
COST OF LAND	-	-	82,000	66,000	100,000	18,000
DENSITY REDUCTION PROGRAM	-	-	-	-	50,000	50,000
TOTAL NEIGHBORHOOD REDEV	-	-	82,000	66,000	150,000	68,000
HEALTH & WELFARE						
SPECIAL PROGRAMS	65,752	68,526	50,000	75,000	70,000	20,000
TOTAL HEALTH & WELFARE	65,752	68,526	50,000	75,000	70,000	20,000
PROPERTY STANDARDS						
CLEANING SERVICES	13,554	4,863	5,000	5,000	5,000	-
TOTAL PROPERTY STANDARDS	13,554	4,863	5,000	5,000	5,000	-
PARKS & RECREATION						
IMPROVEMENTS	-	20,744	100,000	89,000	160,000	60,000
TOTAL PARKS & RECREATION	-	20,744	100,000	89,000	160,000	60,000
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	50,000	52,000	52,000	52,000	-
TREES	775	928	5,000	2,000	5,000	-
SUPPLIES-GENERAL	-	-	3,000	2,000	3,000	-
TOTAL STREET MAINTENANCE	775	50,928	60,000	56,000	60,000	-
TOTAL WARD #6 PROJECTS FUND	87,986	152,169	303,000	303,000	455,000	152,000

CITY OF AURORA, ILLINOIS
2020 BUDGET
WARD #7 PROJECTS FUND (FUND 317)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	2,056	2,548	2,500	2,700	2,600	100
TOTAL ALDERMEN'S OFFICE	2,056	2,548	2,500	2,700	2,600	100
HEALTH & WELFARE						
SPECIAL PROGRAMS	53,271	52,365	50,000	60,000	60,000	10,000
TOTAL HEALTH & WELFARE	53,271	52,365	50,000	60,000	60,000	10,000
YOUTH & SENIOR SERVICES						
PROFESSIONAL FEES	2,565	15,670	30,500	20,500	30,500	-
TOTAL YOUTH & SENIOR SERVICES	2,565	15,670	30,500	20,500	30,500	-
PROPERTY STANDARDS						
CLEANING SERVICES	21,152	19,994	25,000	25,000	25,000	-
TOTAL PROPERTY STANDARDS	21,152	19,994	25,000	25,000	25,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	5,866	-	55,000	54,800	55,000	-
SUPPLIES-GENERAL	-	40	2,000	2,000	2,000	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	5,000	5,000	5,000	-
TOTAL STREET MAINTENANCE	5,866	40	62,000	61,800	62,000	-
TOTAL WARD #7 PROJECTS FUND	84,910	90,617	170,000	170,000	180,100	10,100

**CITY OF AURORA, ILLINOIS
2020 BUDGET
WARD #8 PROJECTS FUND (FUND 318)**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	7,280	5,758	6,000	6,000	7,500	1,500
SUPPLIES-GENERAL	134	-	-	-	-	-
TOTAL ALDERMEN'S OFFICE	7,414	5,758	6,000	6,000	7,500	1,500
HEALTH & WELFARE						
SPECIAL PROGRAMS	16,697	29,146	20,000	30,000	30,000	10,000
TOTAL HEALTH & WELFARE	16,697	29,146	20,000	30,000	30,000	10,000
PROPERTY STANDARDS						
CLEANING SERVICES	567	667	1,200	1,200	25,000	23,800
TOTAL PROPERTY STANDARDS	567	667	1,200	1,200	25,000	23,800
ECONOMIC DEVELOPMENT						
SPECIAL PROGRAMS	-	5,363	6,000	6,000	5,000	(1,000)
SUPPLIES-GENERAL	6,548	3,838	10,000	10,000	10,000	-
TOTAL ECONOMIC DEVELOPMENT	6,548	9,201	16,000	16,000	15,000	(1,000)
PLANNING & ZONING						
SUPPLIES-REPAIRS & MAINTENANCE	7,991	-	4,000	4,000	8,000	4,000
TOTAL PLANNING & ZONING	7,991	-	4,000	4,000	8,000	4,000
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	24,762	-	30,000	30,000	30,000	-
TOTAL ELECTRICAL MAINTENANCE	24,762	-	30,000	30,000	30,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	2,555	350	125,000	115,000	125,000	-
TREES	15,531	-	30,000	30,000	30,000	-
IMPROVEMENTS	11,103	5,250	25,000	25,000	25,000	-
TOTAL STREET MAINTENANCE	29,189	5,600	180,000	170,000	180,000	-
TOTAL WARD #8 PROJECTS FUND	93,168	50,372	257,200	257,200	295,500	38,300

CITY OF AURORA, ILLINOIS
2020 BUDGET
WARD #9 PROJECTS FUND (FUND 319)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	2,866	4,966	10,500	10,500	10,500	-
TOTAL ALDERMEN'S OFFICE	2,866	4,966	10,500	10,500	10,500	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	38,660	54,640	25,000	57,000	40,000	15,000
TOTAL HEALTH & WELFARE	38,660	54,640	25,000	57,000	40,000	15,000
PROPERTY STANDARDS						
CLEANING SERVICES	4,727	2,947	25,000	25,000	25,000	-
TOTAL PROPERTY STANDARDS	4,727	2,947	25,000	25,000	25,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	22,396	-	270,000	188,000	270,000	-
SUPPLIES-GENERAL	35	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	10,554	6,898	57,500	107,500	57,500	-
TOTAL STREET MAINTENANCE	32,985	6,898	327,500	295,500	327,500	-
TOTAL WARD #9 PROJECTS FUND	79,238	69,451	388,000	388,000	403,000	15,000

CITY OF AURORA, ILLINOIS
2020 BUDGET
WARD #10 PROJECTS FUND (FUND 320)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
ALDERMEN'S OFFICE						
PROFESSIONAL FEES	1,789	977	1,500	1,500	2,000	500
OTHER SERVICES & CHARGES	5,116	6,455	7,000	7,000	7,000	-
SUPPLIES-GENERAL	3,301	3,166	5,000	5,000	5,000	-
TOTAL ALDERMEN'S OFFICE	10,206	10,598	13,500	13,500	14,000	500
HEALTH & WELFARE						
SPECIAL PROGRAMS	23,875	29,851	44,000	44,000	44,000	-
TOTAL HEALTH & WELFARE	23,875	29,851	44,000	44,000	44,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	5,952	6,723	15,000	14,400	15,000	-
TOTAL PROPERTY STANDARDS	5,952	6,723	15,000	14,400	15,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	16,000	16,000	16,000	-
TOTAL ELECTRICAL MAINTENANCE	-	-	16,000	16,000	16,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	4,069	59,000	59,600	59,000	-
SUPPLIES-REPAIRS & MAINTENANCE	12,384	7,660	31,000	31,000	31,000	-
TOTAL STREET MAINTENANCE	12,384	11,729	90,000	90,600	90,000	-
TOTAL WARD #10 PROJECTS FUND	52,417	58,901	178,500	178,500	179,000	500

**CITY OF AURORA, ILLINOIS
2020 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS OUT						
WARD #1 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #2 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #3 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #4 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #5 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #6 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #7 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #8 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #9 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #10 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS OUT	350,000	320,870	350,000	350,000	350,000	-
INFORMATION TECHNOLOGY						
CITY-OWNED OPTICAL FIBER	-	-	450,000	450,000	950,000	500,000
NON CAPITAL VEHICLES	19,253	-	-	-	27,750	27,750
COMPUTER NETWORK EQUIPMENT	572,323	401,375	1,082,000	1,082,000	2,003,900	921,900
TOTAL MANAGEMENT INFO SYSTEMS	591,576	401,375	1,532,000	1,532,000	2,981,650	1,449,650
ANIMAL CONTROL						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	110,000	110,000
NON-CAPITAL VEHICLES	-	-	-	-	58,000	58,000
TOTAL ANIMAL CONTROL	-	-	-	-	168,000	168,000
BUILDING & PERMITS						
VEHICLES	20,791	22,700	26,500	26,500	-	(26,500)
TOTAL BUILDING & PERMITS	20,791	22,700	26,500	26,500	-	(26,500)
ECONOMIC DEVELOPMENT						
GRAMT-ECONOMIC AGREEMENTS	-	-	3,000,000	3,000,000	-	(3,000,000)
CAPITAL OUTLAY-IMPROVEMENT	-	538,972	850,000	850,000	906,000	56,000
TOTAL ECONOMIC DEVELOPMENT	-	538,972	3,850,000	3,850,000	906,000	(2,944,000)

CITY OF AURORA, ILLINOIS
2020 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
PLANNING & ZONING						
GRANT/PROPERTY REHAB	-	-	16,800	16,800	-	(16,800)
PRESERVATION LOAN PROGRAM	-	-	100,000	100,000	-	(100,000)
TOTAL PLANNING & ZONING	<u>-</u>	<u>-</u>	<u>116,800</u>	<u>116,800</u>	<u>-</u>	<u>(116,800)</u>
FINANCE						
OTHER SERVICES & CHARGES	-	25,111	-	-	-	-
TOTAL FINANCE	<u>-</u>	<u>25,111</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FIRE						
PROFESSIONAL FEES	-	-	-	-	40,000	40,000
REPAIRS & MTCE. SERVICES	-	-	-	-	513,500	513,500
TOTAL FIRE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>553,500</u>	<u>553,500</u>
CENTRAL SERVICES						
PROFESSIONAL FEES	13,815	9,386	727,500	727,500	718,100	(9,400)
REPAIRS & MAINTENANCE SERVICES	-	613	500	500	514,500	514,000
SUPPLIES-MACH/EQUIP	-	-	-	-	244,700	244,700
BUILDING PURCHASE	-	-	3,000,000	3,000,000	13,800,000	10,800,000
NON-CAPITAL VEHICLES	-	26,037	26,000	26,000	27,000	1,000
BUILDING RENOVATIONS	346,006	328,705	545,000	649,900	1,276,400	731,400
DEMOLITION	304,414	97,166	-	-	-	-
TOTAL CENTRAL SERVICES	<u>664,235</u>	<u>461,907</u>	<u>4,299,000</u>	<u>4,403,900</u>	<u>16,580,700</u>	<u>12,281,700</u>
POLICE						
NON-CAPITAL VEHICLES	-	-	-	300,000	296,800	296,800
TOTAL POLICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>300,000</u>	<u>296,800</u>	<u>296,800</u>
ENGINEERING						
SUPPLIES- REPAIRS & MAINTENANCE	-	-	300,000	300,000	300,000	-
VEHICLES	47,906	-	-	-	-	-
TOTAL ENGINEERING	<u>47,906</u>	<u>-</u>	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>	<u>-</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
ELECTRICAL MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	216,480	177,214	46,000	279,800	200,000	154,000
SIGNAL/INTERCONNECT	(1,991)	-	-	24,000	-	-
TRAFFIC SIGNALS	-	63,460	405,000	405,000	344,000	(61,000)
VEHICLES	-	98,945	145,000	112,000	-	(145,000)
VIDEO MONITORING	12,375	-	-	-	-	-
TOTAL ELECTRICAL MAINTENANCE	226,864	339,619	596,000	820,800	544,000	(52,000)
MAINTENANCE SERVICES						
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	720,000	720,000
CAPITAL OUTLAY-IMPROVEMENTS	-	-	-	-	325,000	325,000
VEHICLES	53,135	28,815	448,500	448,500	-	(448,500)
TOTAL MAINTENANCE SERVICES	53,135	28,815	448,500	448,500	1,045,000	596,500
EQUIPMENT SERVICES						
VEHICLES	-	26,204	28,500	28,500	-	(28,500)
TOTAL EQUIPMENT SERVICES	-	26,204	28,500	28,500	-	(28,500)
PARKS & RECREATION						
PROFESSIONAL FEES	4,710	-	-	-	15,000	15,000
REPAIRS & MAINTENANCE SERVICES	2,861	10,321	6,000	6,000	175,600	169,600
SUPPLIES- MACHINERY/EQUIPMENT	49,193	-	-	-	-	-
CAPITAL OUTLAY-IMPROVEMENTS	-	-	30,000	30,000	615,000	585,000
VEHICLES	24,737	149,525	178,000	178,000	184,000	6,000
TOTAL PARKS & RECREATION	81,501	159,846	214,000	214,000	989,600	775,600
PHILLIPS PARK ZOO						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	40,000	40,000
CAPITAL OUTLAY-IMPROVEMENTS	-	-	140,000	140,000	-	(140,000)
TOTAL PHILLIPS PARK ZOO	-	-	140,000	140,000	40,000	(100,000)

CITY OF AURORA, ILLINOIS
2020 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
STREET MAINTENANCE						
PROFESSIONAL FEES	-	-	10,000	10,000	40,000	30,000
REPAIRS & MAINTENANCE SERVICES	461,531	829,223	801,000	801,000	807,500	6,500
SUPPLIES- MACHINERY/EQUIPMENT	72,345	-	-	-	-	-
IMPROVEMENTS	912,445	2,429,172	3,912,300	3,807,400	4,000,000	87,700
VEHICLES	144,335	130,910	334,900	367,900	1,070,800	735,900
MACHINE/EQUIPMENT	-	492,200	500,000	500,000	-	(500,000)
FARNSWORTH-STH TO ROUTE 34	-	-	394,700	394,700	100,000	(294,700)
BILTER-SEALMASTER TO PRAIRE PATH	-	-	100,000	100,000	100,000	-
EAST NEW YORK STREET-SEGMENT III	112,154	120,712	405,200	405,200	200,000	(205,200)
EOLA - WOLF TO RT 30	5,420	12,293	56,900	56,900	-	(56,900)
ROADS-OTHER	11,887	279,880	650,000	626,000	320,000	(330,000)
LANDSCAPE RESTORATION	-	-	175,000	175,000	175,000	-
TOTAL STREET MAINTENANCE	1,720,117	4,294,390	7,340,000	7,244,100	6,813,300	(526,700)
TOTAL CAPITAL IMPROVEMENTS FUND	3,756,125	6,619,809	19,241,300	19,775,100	31,568,550	12,327,250

CITY OF AURORA, ILLINOIS
2020 BUDGET
KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)

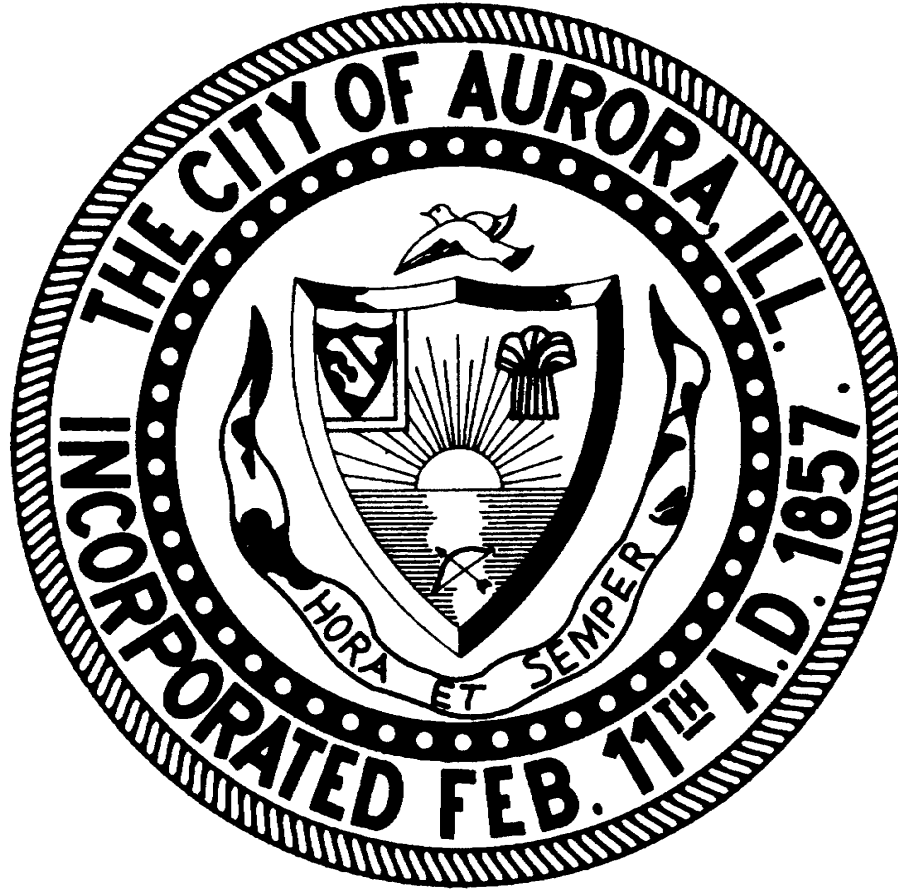
EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
FIRE DEPARTMENT						
CAPITAL OUTLAY-BLDG PURCHASE	547,272	-	-	-	-	-
TOTAL FIRE DEPARTMENT	<u>547,272</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL KANE/DUPAGE IMPACT FEE FUND	<u>547,272</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

2017 GO BOND PROJECT FUND (FUND 353)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INFORMATION TECHNOLOGY						
IMPROVEMENT - OPTICAL FIBER	276,010	311,609	669,000	669,000	122,000	(547,000)
TOTAL INFORMATION TECHNOLOGY	<u>276,010</u>	<u>311,609</u>	<u>669,000</u>	<u>669,000</u>	<u>122,000</u>	<u>(547,000)</u>
CENTRAL SERVICES						
LAND	1,139,927	(139)	-	-	-	-
CAPITAL OUTLAY- DEMOLITION	400,000	-	-	-	-	-
TOTAL CENTRAL SERVICES	<u>1,539,927</u>	<u>(139)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ECONOMIC DEVELOPMENT						
IMPROVEMENTS-OTHER	-	141,748	627,000	627,000	127,000	(500,000)
TOTAL ECONOMIC DEVELOPMENT	<u>-</u>	<u>141,748</u>	<u>627,000</u>	<u>627,000</u>	<u>127,000</u>	<u>(500,000)</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
2017 GO BOND PROJECT FUND (FUND 353)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
FIRE						
CAPITAL OUTLAY-BLDG PURCHASE	580,815	-	-	-	-	-
TOTAL FIRE	580,815	-	-	-	-	-
ELECTRICAL MAINTENANCE						
TRAFFIC SIGNALS	9,022	-	-	-	-	-
TOTAL ELECTRICAL MAINTENANCE	9,022	-	-	-	-	-
TRANSIT CENTER-ROUTE 25						
IMPROVEMENTS-PARKING LOTS	1,780,073	1,724,284	4,463,900	4,463,900	3,400,000	(1,063,900)
TOTAL TRANSIT CENTER-ROUTE 25	1,780,073	1,724,284	4,463,900	4,463,900	3,400,000	(1,063,900)
TRANSIT CENTER-ROUTE 59						
IMPROVEMENTS-PARKING LOTS	100,000	-	-	-	-	-
TOTAL TRANSIT CENTER-ROUTE 59	100,000	-	-	-	-	-
PARKS & RECREATION						
PARK IMPROVEMENTS	1,048,581	38,167	223,300	223,300	-	(223,300)
TOTAL PARKS & RECREATION	1,048,581	38,167	223,300	223,300	-	(223,300)
STREET MAINTENANCE						
ROAD PROJECTS	65,936	10,030	735,600	735,600	75,000	(660,600)
TOTAL STREET MAINTENANCE	65,936	10,030	735,600	735,600	75,000	(660,600)
TOTAL 2017 GO BOND PROJECT FUND	5,400,364	2,225,699	6,718,800	6,718,800	3,724,000	(2,994,800)



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**CITY OF AURORA, ILLINOIS
2020 BUDGET
LONG – TERM DEBT**

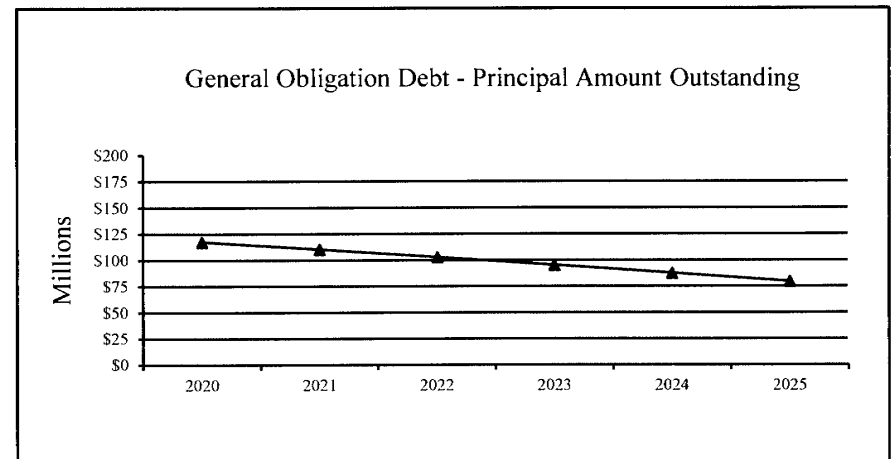
The City of Aurora is a home-rule municipality under the Illinois Constitution of 1970. The Illinois General Assembly has set no debt limits for home-rule municipalities. Furthermore, the city may issue debt without referendum approval.

As a matter of policy, the city does not issue bonds with maturities greater than the useful lives of the capital assets financed through the bond proceeds. In addition, when the issuance of debt is necessary for capital projects related to the operation of enterprise funds, the city seeks to issue revenue bonds (not general obligation bonds) to finance those projects.

The city accounts for debt service payments related to general obligation bonds in the Bond and Interest Fund (Fund 401) and the Library Bond and Interest Fund (Fund 410). The TIF District #3 and TIF District #6 Funds (Funds 233 and 236, respectively) are used to account for the debt service associated with tax increment revenue bonds. Debt service payments on water and sewer revenue bonds are accounted for in the Water and Sewer Fund (Fund 510) and payments on golf revenue bonds are accounted for in the Golf Operations Fund (Fund 550). Payments for loans from the Illinois Environmental Protection Agency are recorded in the Stormwater Management Fee Fund (Fund 280) and the Water and Sewer Fund. Principal and interest payments on debt certificates issued to build elementary schools in Special Service Area (SSA) #34 are accounted for in the SSA #34 Fund (Fund 275). SSA property taxes are being used to satisfy the debt certificate debt service.

The city has abated a portion of the 2019 property tax levy for general obligation debt service (payable in 2020). That abatement will amount to approximately \$6.0 million. Historically, the city has abated a large portion of its property tax levy for debt service. This abatement has been possible primarily by the dedication of real estate transfer tax and other own-source revenues to the payment of debt service. The graph below illustrates the rapidity with which the City of Aurora is paying its outstanding general obligation debt.

The total general obligation debt of \$124.3 million at the beginning of 2020 will be reduced to \$81.4 million by the end of 2025. The city's principal payment in 2020 will be approximately \$7.0 million.



In 2019, Standard & Poor's Ratings Services affirmed the rating of AA to the city's general obligation bonds. The AA rating reflects S&P's assessment that the city possesses "very strong capacity to meet financial commitments." AA-rated bonds are generally known as high quality, investment-grade bonds. Similarly, in recognition of the financial strength of the city's water and sewer utility, S&P affirmed a rating of AA+ to the city's Series 2015B Water Revenue Bonds in 2015.

Some of the most significant statistics related to the city's outstanding debt as of September 2019 (the most current information available) are presented at the table to the right.

The city plans to issue taxable and non-taxable bonded debt in 2020 for Economic Development purpose (\$9.0 million Old Copley Hospital) and Infrastructure project purposes (New Public Works Facility Phase I, and Phillips Park Improvements), which is detailed in the City's Capital Improvements Plan 2020 – 2029. Also, the city will refund existing debt to achieve debt service savings when the opportunities to do so arise.

General Obligation Bonded Indebtedness

	Amount Applicable (thousands)	Ratio to		Per Capita (2010 Pop. 197,899)
		Assessed Value	Estimated Actual	
City EAV	\$3,928,150	100.00%	33.33%	\$19,849
Estimated Actual Value	\$11,784,450	300.00%	100.00%	\$59,548
Direct Bonded Debt	\$131,820	3.36%	1.12%	\$666
Paid from Non-Property Tax Sources	(\$46,985)	-1.20%	-0.40%	(\$237)
Net Direct Debt	<u>\$84,835</u>	<u>2.16%</u>	<u>0.72%</u>	<u>\$429</u>
Overlapping Bonded Debt				
Schools	\$256,797	6.54%	2.18%	\$1,298
Other	<u>\$53,951</u>	<u>1.37%</u>	<u>0.46%</u>	<u>\$273</u>
Total Overlapping Bonded Debt	<u>\$310,748</u>	<u>7.91%</u>	<u>2.64%</u>	<u>\$1,571</u>
Total Direct and Overlapping Bonded Debt	<u><u>\$395,583</u></u>	<u><u>10.07%</u></u>	<u><u>3.36%</u></u>	<u><u>\$2,000</u></u>

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL PRINCIPAL REQUIREMENTS**

Issue	Purpose	Interest Rate	2020	2021	2022	2023	2024	2025	2026 - 2041	Total
General Obligation Bonds:										
Series 2011	Refunded 2001A, 2003A, and 2003B	3.0%	330,000	95,000	100,000					525,000
Series 2012A	New Main Library and Improvements	3.0-4.0%	290,000	540,000	550,000	660,000	675,000	690,000	14,015,000	17,420,000
Series 2012B	Refunded Series 2004A	2.0-2.5%	595,000	605,000	625,000	640,000	655,000			3,120,000
Series 2013	Partially Refunded Series 2006	2.0-3.125%	1,250,000	1,285,000	1,330,000	1,375,000	1,415,000	1,465,000		8,120,000
Series 2014	Partially Refunded Series 2006	2.0-3.5%							4,820,000	4,820,000
Series 2015A	Partially Refunded Series 2006	3.25-4.0%							6,690,000	6,690,000
Series 2015C	Refunded Series 2008	3.0-4.0%	2,395,000	2,480,000	2,560,000	2,640,000	2,715,000	2,785,000	45,235,000	60,810,000
Series 2017A	New CIP Bonds	3.0-3.5%	710,000	725,000	740,000	755,000	775,000	795,000	10,625,000	15,125,000
Series 2019A	Refund 2009A and 2009B	4.0%	1,400,000	1,470,000	1,525,000	1,595,000	1,655,000			7,645,000
Total GO Bonds			<u>6,970,000</u>	<u>7,200,000</u>	<u>7,430,000</u>	<u>7,665,000</u>	<u>7,890,000</u>	<u>5,735,000</u>	<u>81,385,000</u>	<u>124,275,000</u>
Tax Increment Financing Bonds:										
Series 2018A (TIF #6)	Refunded 2008A	5.0%	395,000	415,000	440,000	460,000	480,000	510,000	1,090,000	3,790,000
Series 2018B (TIF #3)	Refunded 2008B	4.5%	580,000	605,000	635,000	650,000				2,470,000
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	335,000	365,000	395,000	400,000	410,000			1,905,000
Total TIF Bonds			<u>1,310,000</u>	<u>1,385,000</u>	<u>1,470,000</u>	<u>1,510,000</u>	<u>890,000</u>	<u>510,000</u>	<u>1,090,000</u>	<u>8,165,000</u>
Water Revenue Bonds:										
Series 2015B	Refunded Series 2006	3.0-4.0%	1,050,000	1,090,000	1,120,000	1,160,000	1,190,000	1,230,000	17,345,000	24,185,000
Illinois EPA Loans:										
Heathercrest Sanitary Sewer	Construct and Rehabilitate Sewers	2.535%	173,346	88,324						261,670
Water Treatment Plant	Expand Water Production System	2.905%	624,462	642,734	638,826					1,906,022
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	175,865	386,903
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	766,190	1,685,618
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	12,019	28,045
Series 2016	Long-Term Control Plan Improvements	1.86%	302,406	308,057	313,814	319,678	325,652	331,737	4,499,095	6,400,439
Total Illinois EPA Loans			<u>1,291,296</u>	<u>1,230,197</u>	<u>1,143,722</u>	<u>510,760</u>	<u>516,734</u>	<u>522,819</u>	<u>5,453,169</u>	<u>10,668,697</u>
Special Service Area 34 Debt:										
Series 2012D Debt Certificates	Refunded Series 2002	3.0%	395,000							395,000
Total SSA 34 Debt			<u>395,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>395,000</u>
Total Principal			<u><u>11,016,296</u></u>	<u><u>10,905,197</u></u>	<u><u>11,163,722</u></u>	<u><u>10,845,760</u></u>	<u><u>10,486,734</u></u>	<u><u>7,997,819</u></u>	<u><u>105,273,169</u></u>	<u><u>167,688,697</u></u>

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL DEBT SERVICE REQUIREMENTS**

Issue	Purpose	Interest Rate	2020	2021	2022	2023	2024	2025	2026 - 2041	Total
General Obligation Bonds:										
Series 2011	Refunded 2001A, 2003A, and 2003B	3.0%	345,750	100,850	103,000					549,600
Series 2012A	New Main Library and Improvements	3.0-4.0%	880,569	1,121,869	1,115,669	1,209,169	1,204,368	1,199,119	18,695,692	25,426,455
Series 2012B	Refunded Series 2004A	2.0-2.5%	665,394	663,494	670,638	671,575	671,375			3,342,476
Series 2013	Partially Refunded Series 2006	2.0-3.125%	1,495,432	1,492,931	1,499,381	1,504,481	1,503,231	1,510,781		9,006,237
Series 2014	Partially Refunded Series 2006	2.0-3.5%	147,340	147,340	147,340	147,340	147,340	147,340	5,236,865	6,120,905
Series 2015A	Partially Refunded Series 2006	3.25-4.0%	245,294	245,293	245,294	245,293	245,294	245,293	8,838,687	10,310,448
Series 2015C	Refunded Series 2008	3.0-4.0%	4,481,938	4,495,087	4,500,688	4,503,887	4,499,688	4,488,237	57,901,449	84,870,974
Series 2017	Capital Improvements Bonds	3.0 - 3.5%	1,174,519	1,168,219	1,161,469	1,154,269	1,151,619	1,148,369	12,744,563	19,703,025
Series 2019 A	Refunded 2009A and 2009B	3.0 - 3.5%	1,715,144	1,719,800	1,716,000	1,725,000				6,875,944
Total GO Bonds			<u>11,151,380</u>	<u>11,154,883</u>	<u>11,159,479</u>	<u>11,161,014</u>	<u>9,422,915</u>	<u>8,739,139</u>	<u>103,417,256</u>	<u>166,206,064</u>
Tax Increment Financing Bonds:										
Series 2018A (TIF #6)	Refunded 2008 A	5.0%	584,500	584,750	589,000	587,000	584,000	590,000	1,172,500	4,691,750
Series 2018B (TIF #3)	Refunded 2008 B	4.5%	691,150	690,050	692,825	679,250				2,753,275
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	468,350	474,900	479,350	456,700	438,700			2,318,000
Total TIF Bonds			<u>1,744,000</u>	<u>1,749,700</u>	<u>1,761,175</u>	<u>1,722,950</u>	<u>1,022,700</u>	<u>590,000</u>	<u>1,172,500</u>	<u>9,763,025</u>
Water Revenue Bonds:										
Series 2015B	Refunded Series 2006	3.0-4.0%	1,907,150	1,915,650	1,912,950	1,919,350	1,914,550	1,918,850	21,706,050	33,194,550
Illinois EPA Loans:										
Heathercrest Sanitary Sewer	Construct and Rehabilitate Sewers	2.535%	178,888	89,437						268,325
Water Treatment Plant	Expand Water Production System	2.905%	675,329	675,329	652,614					2,003,272
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	175,865	386,903
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	766,190	1,685,618
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	12,019	28,045
Series 2016	Long-Term Control Plan Improvements	1.86%	420,055	420,055	420,055	420,055	420,055	420,055	5,040,659	7,560,988
Total Illinois EPA Loans			<u>1,465,354</u>	<u>1,375,903</u>	<u>1,263,751</u>	<u>611,137</u>	<u>611,137</u>	<u>611,137</u>	<u>5,994,733</u>	<u>11,933,151</u>
Special Service Area 34 Debt:										
Series 2006 Debt Certificates	Refunded Series 2000	4.0%								0
Series 2012D Debt Certificates	Refunded Series 2002	3.0%	406,850							406,850
Total SSA 34 Debt			<u>406,850</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>406,850</u>
Total Debt Service			<u>16,674,734</u>	<u>16,196,136</u>	<u>16,097,355</u>	<u>15,414,451</u>	<u>12,971,302</u>	<u>11,859,126</u>	<u>132,290,538</u>	<u>221,503,640</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
BOND & INTEREST FUND (FUND 401)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	4,465	4,275	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	4,465	4,275	10,000	10,000	10,000	-
DEBT SERVICE						
SERIES 2009A						
PRINCIPAL	1,040,000	-	1,075,000	1,075,000	1,110,000	35,000
INTEREST	381,744	168,772	337,600	337,600	289,200	(48,400)
TOTAL SERIES 2009A	1,421,744	168,772	1,412,600	1,412,600	1,399,200	(13,400)
SERIES 2009B						
PRINCIPAL	380,000	-	395,000	395,000	405,000	10,000
INTEREST	100,904	44,752	90,000	90,000	77,200	(12,800)
TOTAL SERIES 2009B	480,904	44,752	485,000	485,000	482,200	(2,800)
SERIES 2011						
PRINCIPAL	1,020,000	-	-	-	-	-
INTEREST	30,600	-	-	-	-	-
TOTAL SERIES 2011	1,050,600	-	-	-	-	-
SERIES 2012B						
PRINCIPAL	570,000	-	580,000	580,000	595,000	15,000
INTEREST	93,394	40,997	82,000	82,000	70,400	(11,600)
TOTAL SERIES 2012B	663,394	40,997	662,000	662,000	665,400	3,400

CITY OF AURORA, ILLINOIS
2020 BUDGET
BOND & INTEREST FUND (FUND 401)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
SERIES 2013						
PRINCIPAL	60,000	-	1,210,000	1,210,000	1,250,000	40,000
INTEREST	283,531	140,866	281,800	281,800	245,500	(36,300)
TOTAL SERIES 2013	343,531	140,866	1,491,800	1,491,800	1,495,500	3,700
SERIES 2014						
PRINCIPAL	1,130,000	-	-	-	-	-
INTEREST	169,940	73,670	148,000	148,000	148,000	-
TOTAL SERIES 2014	1,299,940	73,670	148,000	148,000	148,000	-
SERIES 2015A						
PRINCIPAL	-	-	-	-	-	-
INTEREST	245,294	122,647	245,300	245,300	245,300	-
TOTAL SERIES 2015A	245,294	122,647	245,300	245,300	245,300	-
SERIES 2015C						
PRINCIPAL	2,260,000	-	2,325,000	2,325,000	2,395,000	70,000
INTEREST	2,224,488	1,078,344	2,156,700	2,156,700	2,089,000	(67,700)
TOTAL SERIES 2015C	4,484,488	1,078,344	4,481,700	4,481,700	4,484,000	2,300
SERIES 2017						
PRINCIPAL	680,000	-	695,000	695,000	710,000	15,000
INTEREST	505,769	242,684	485,400	485,400	464,600	(20,800)
TOTAL SERIES 2015C	1,185,769	242,684	1,180,400	1,180,400	1,174,600	(5,800)
TOTAL DEBT SERVICE	11,175,664	1,912,732	10,106,800	10,106,800	10,094,200	(12,600)
TOTAL BOND & INTEREST FUND	11,180,129	1,917,007	10,116,800	10,116,800	10,104,200	(12,600)

Fleet & Parking Maintenance Division

2020 Budget

Mission

To be an industry-leading equipment maintenance organization that provides services that are unsurpassed in quality and value; and to maintain the city's fleet so that all equipment and vehicles operate in a safe, efficient, and effective manner.

Major Functions

1. Effectively maintain all city equipment and vehicles.
2. Develop programs to increase the efficiency of city equipment by promoting standardization and adaptability.
3. Reduce the city's carbon footprint by implementing environmentally-friendly, sustainable practices.
4. Analyze, evaluate, and coordinate all city equipment requirements and replacement intervals.
5. Review and establish equipment specifications.
6. Support operational needs of other departments.
7. Coordinate the sale and/or disposal of equipment.
8. Maintain the city's fuel inventory and process disbursements and charge-backs.
9. Maintain and secure the Central Garage Facility.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,218,799	2,155,466	2,537,547
Other Non-Capital	2,708,558	2,600,788	2,736,740
Capital	-	-	-
Total	4,927,357	4,756,254	5,274,287

Staffing

Full-Time Positions

	2018	2019	2020
Assistant Superintendent	0	1	1
Labor Supervisor	2	2	2
Equipment Technician	13	13	13
Inventory Clerk/Equipment Service	0	1	1
Subtotal - Full-Time Positions	15	16	16

Part-Time Positions

Inventory Clerk/Equipment Service	1	0	0
Subtotal - Part-Time Positions	1	0	0
TOTAL	16	16	16

Fleet & Parking Maintenance Division

2020 Budget

Short-Term Goals (2020)

1. Incorporate additional sites into the fleet fuel management network.

Long-Term Goals (2021 and Beyond)

1. Recycle 100% of used materials to achieve zero waste (Ongoing).
2. Continue to decrease vehicle emissions and fuel consumption (Ongoing).

2019 Major Accomplishments

- Incorporated more high-efficiency vehicles into the fleet.
- Upgraded the central garage fuel management system and software.

2018 Major Accomplishments

- Researched and purchased an electric passenger trolley for Phillips Park.
- Replaced the spalled/damaged sections of concrete on the shop floor.

Performance Measures

		2018	2019	2019	
		Actual	Budget	Estimated	2020
<u>Measure</u>		<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<i>Service</i>					
Maintenance and Repair	Availability rate of vehicles and equipment	96.2%	98.0%	97.7%	98.0%
Maintenance Service	Preventive vehicle maintenance compliance rate	94.3%	94.0%	90.2%	93.0%
Productivity Rate	Ratio of direct over total labor hours	97.8%	95.0%	97.3%	98.0%

Note: The productivity rate measures the percentage of direct (productivity) hours to all hours that include indirect (non-productive) hours.

Budget Highlights

The 2020 budget will permit the Fleet & Parking Maintenance Division to maintain the service level of the prior year.

Airport Division

2020 Budget

Mission

To maintain a dynamic facility that will create synergy between corporate/personal air commerce and the economic growth of the area.

Major Functions

1. Ensure the safety of airport users and the public.
2. Ensure compliance with U.S. Department of Transportation Federal Aviation Administration (FAA) reporting, safety, maintenance, and inspection requirements.
3. Assist in land use planning and height zoning issues.
4. Ensure compliance with local codes and ordinances.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	315,014	257,759	260,139
Other Non-Capital	873,537	685,700	877,800
Capital	1,723,261	1,369,700	2,017,000
Total	2,911,812	2,313,159	3,154,939

Staffing

<u>Full-Time Positions</u>	2018	2019	2020
Airport Manager	1	1	1
Administrative Secretary	1	1	1
TOTAL	2	2	2

Short-Term Goals (2020)

1. Complete Phase II of the airfield pavement rehabilitation.
2. Complete Phase I of IV for the security fence installation.
3. Perform spot repairs on runway 18-36.

Long-Term Goals (2021 and Beyond)

1. Complete Phase III of the airfield pavement rehabilitation (2021).
2. Complete Phase IV of the airfield pavement rehabilitation (2022).

2019 Major Accomplishments

- Installed a new airfield lighting control and monitoring system.
- Improved the cost recovery ratio of the airport operations.

Airport Division

2020 Budget

2018 Major Accomplishments

- Rehabilitated the airfield signage.
- Overlaid the southeast quadrant perimeter roadways.
- Paved the parking area that is commonly referred to as the WeatherTech parking lot.
- Completed the sale of the baseball fields to the Sugar Grove Park District.

Performance Measures

	2018	2019	2019	2020
	Actual	Budget	Estimated	Budget
Promotional Events	5	8	7	5
Hangar Occupancy	96%	96%	96%	96%
Fuel Pumped (mil. gallons)	0.98	1.00	0.98	1
Grants Received	1	2	1	2

Budget Highlights

The 2020 budget will permit the Airport Division to maintain the level of service of the prior year.

Water Production Division

2020 Budget

Mission

To provide the residents with a reliable supply of safe, high-quality water at adequate pressure for fire protection, in a cost-effective manner, and in full compliance with regulatory requirements; and manage the maintenance and expansion of water supply infrastructure needed to effectively support growth and development.

Major Functions

1. Operate and maintain the Water Treatment Plant (WTP), well houses, and pumping and storage facilities.
2. Operate chemical and microbiological laboratories and perform water sampling and analysis to meet state and federal regulatory requirements.
3. Plan and manage capital improvement and maintenance projects for the water supply, treatment, storage, and distribution systems.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,986,651	4,460,262	4,439,328
Other Non-Capital	8,215,673	9,637,569	10,208,584
Capital	954,784	7,293,900	11,703,000
Total	11,157,108	21,391,731	26,350,912

Staffing

Full-Time Positions

	2018	2019	2020
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Administrative Secretary	1	1	1
Electrician	1	1	1
Lab Technician I	1	1	1
Lab Technician II	3	3	3
Labor Supervisor	1	1	1
Laboratory Manager	1	1	1
Manager of Water System Eng.	1	1	1
Operations Supervisor	1	1	1
Plant Operator I	6	6	6
Plant Operator II	4	4	4
Water Production Worker I	6	6	6
Water Production Worker II	3	3	3
TOTAL	31	31	31

Short-Term Goals (2020)

1. Implement a long-term plan for lime residual disposal.
2. Begin the repairs found by the supervisory, control and data acquisition (SCADA) system vulnerability study.
3. Complete the rehabilitation of the Fox Valley East Booster Station storage tank #1 and #2.
4. Connect the Fox Valley East Booster Station to the city's fiber optic network.
5. Update the water system Risk and Resilience Plan.

Water Production Division

2020 Budget

6. Install liners in bulk storage tanks #1 and #2 for sodium hypochlorite.
7. Repair deep well #28.
8. Replace the outdated video system server.
9. Replace the sodium hypochlorite dosing pumps.
10. Inspect the water towers located at Phillips Park and Church Road.
11. Replace the normal pressure system master flow meter.
12. Recoat areas of the vertical pipe gallery at the Water Treatment Plant.
13. Complete a citywide water master plan/capacity analysis.

Long-Term Goals (2021 and Beyond)

1. Complete the rehabilitation of the Fox Valley East Booster Station storage tank #3 and #4 (2021).
2. Rehabilitate the lime residual dewatering lagoons (2021).
3. Install a permanent finished water ammonia feed system and renovate the electrical system, including pump starters, and piping at the Main Pumping Station (2022).
4. Complete the rehabilitation of the Indian Trail elevated tank site (2022).
5. Implement a computerized maintenance management system (2022).
6. Construct an on-site treatment system at an existing deep well (2025).

2019 Major Accomplishments

- Installed and tested the new liners in bulk storage tank #3 and #4 for sodium hypochlorite.
- Abandoned and properly sealed deep well #8.
- Maintained the Illinois Department of Public Health laboratory certification.
- Replaced the lime slurry pumps.
- Completed a water rate analysis.
- Replaced the Fox Valley East Booster Station pump #2.
- Automated the carbon dioxide dosing controls.
- Replaced the granular activated carbon in filters #9 through #12.
- Replaced the server hardware and software for the SCADA system.
- Repaired deep well #26.
- Replaced a 48" filter effluent insertion magnetic flow meter.
- Replaced pump #3 at the Main Pumping Station.
- Installed video monitoring cameras at well house #20.

2018 Major Accomplishments

- Performed a preventative maintenance overhaul of the second river intake travelling screen.
- Repaired deep wells #21, #127, and #18.
- Monitored the city's drinking water for lead and copper through a sampling of customer taps as required by the U.S. Environmental Protection Agency (EPA).

Water Production Division

2020 Budget

- Performed the EPA's fourth Unregulated Contaminant Monitoring Rule that requires monitoring for specific chemical contaminants.
- Completed a SCADA system vulnerability study.
- Rehabilitated the three lime slaking systems.
- Inspected the four 1.0 million gallon storage tanks at the Fox Valley East Booster Station.
- Replaced the granular activated carbon in filters #5 and #6.
- Completed an Illinois Environmental Protection Agency sanitary survey inspection.
- Replaced a 42" filter effluent insertion magnetic flow meter.

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Gallons Treated (billions)	6.1	6.1	6.0	6.0
IEPA Watermain Projects Supervised	14	15	11	15
Lime Sludge (wet tons)	39,799	40,400	38,000	40,000
Lime Sludge (dry tons)	14,371	15,500	14,000	15,200
Unit Consumption (gallons/connections)	124,515	126,000	125,000	124,000
Electrical Consumption (kWh/MG Produced)	2,592	2,900	2,800	2,700

Budget Highlights

The 2020 budget will permit the Water Production Division to maintain the level of service of the prior year. Funding is also provided for the rehabilitation of a normal pressure system water pump and a high pressure system water pump to efficiently pump water to the distribution system. In addition, a motor will be replaced to increase the high pressure system's pumping capacity.

Water Billing Division

2020 Budget

Mission

To issue accurate and timely water and sewer service bills to Aurora residents and businesses, collect customer accounts efficiently and effectively, and respond to customer inquiries in a professional manner.

Major Functions

1. Provide quality customer service to customers who call or visit.
2. Issue invoices for the city's various utility services.
3. Troubleshoot the reasons for unusually high water bills.
4. Work with the Water & Sewer Maintenance Division staff to establish metered services and exchange defective meters.
5. Establish accounts for new customers and administer changes of existing services.
6. Manage online payments and account inquiries.
7. Manage the process of collecting delinquent accounts.
8. Produce reports on water and sewer service revenues and the status of customer accounts.
9. Manage tenant deposits and deposit refunds.
10. Coordinate with other city departments and divisions, as well as external agencies, concerning water meter reading and water billing issues.
11. Process customer payments of city invoices for services.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	724,237	1,326,674	1,287,589
Other Non-Capital	527,400	539,156	582,452
Capital	-	-	-
Total	1,251,637	1,865,830	1,870,041

Staffing

Full-Time Positions

	2018	2019	2020
Assistant Director	1	1	1
Assistant Manager	1	1	1
Customer Service Representative	6	6	6
Customer Service Worker	3	3	3
Water Billing Clerk	1	1	1
TOTAL	12	12	12

Water Billing Division

2020 Budget

Short-Term Goals (2020)

1. Purchase computer tablets for the Customer Service Workers that work in the field to improve productivity and file sharing.
2. Collaborate with the Public Works Department to purchase and install five to ten meters with the capability to remotely turn on, turn off, and deliver alarm notices in the event of numerous conditions including empty pipes, reverse flow, leaks, and tampering.
3. Continue meter testing to collect data for future change-outs.
4. Collaborate with the Revenue & Collection and Information Technology Divisions to install chip reader registers and migrate to a new payment processor.
5. Collaborate with the Revenue & Collection and Information Technology Divisions to upgrade the online payment system to include a mobile application for notifications, payments, and billing information.
6. Implement a mobile application to notify a customer when there is a plumbing leak.

Long-Term Goals (2021 and Beyond)

1. Implement a customer portal to allow water customers to access account information, manage and adjust water usage, and receive notifications regarding their account (2021).

2019 Major Accomplishments

- Conducted an analysis of meter reading data to determine the next set of meters to be changed out based on degradation.

2018 Major Accomplishments

- Collaborated with the Public Works Department for the installation of advanced metering infrastructure to greatly improve the efficiency of the current meter reading system.
- Completed the transceiver unit change-out project in collaboration with the Water & Sewer Maintenance Division.
- Continued to collaborate with the Water & Sewer Maintenance Division for the meter change-out program.

Water Billing Division

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Accounts	49,148	49,200	49,243	49,300
Accounts per Administrative Staff	8,191	9,000	8,207	8,216
Accounts per Customer Service Worker	16,382	16,400	16,414	16,433
Non-Final Work Orders Processed (Not Final Reads)	16,329	16,400	12,969	14,000
Final-Read Work Orders Processed	6,710	7,000	6,426	7,000
Total Work Orders Processed	23,039	23,100	19,395	21,000
Sanitary Sewer District Termination Orders Processed	1,344	1,500	1,027	1,300

Budget Highlights

The 2020 budget will permit the Water Billing Division to maintain the service level of the prior year.

Water Meter Maintenance Division

2020 Budget

Mission

To maintain the city's water meters to ensure their accuracy. Provide customer service by investigating and solving complaints of high water usage and low water pressure.

Major Functions

1. Maintain the city's water meters through repair or replacement.
2. Respond to customer complaints of low water pressure, no water, and water leaks.
3. Install water meters in new building construction.
4. Issue and maintain fire hydrant water meters.
5. Monitor the conservation of water and issue citations for theft of water.
6. Check and diagnose water service leaks.
7. Enforce the water conservation ordinance.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	59,157	388,470	403,751
Other Non-Capital	942,767	1,032,100	968,300
Capital	-	-	-
Total	1,001,924	1,420,570	1,372,051

Staffing

<u>Full-Time Positions</u>	2018	2019	2020
Water Meter Repairer	3	3	3
TOTAL	3	3	3

Short-Term Goals (2020)

1. Replace 250 large commercial water meters.

Long-Term Goals (2021 and Beyond)

1. Replace all radio-read batteries on a cyclical basis before they run out of power with new 20-year batteries (2025).
2. Begin replacing the radio read batteries that have reached the 20 year threshold (2031).
3. Upgrade the commercial meters through the meter exchange program (Ongoing).

2019 Major Accomplishments

- Continued with the development of a GIS-based process for managing the city's water meter maintenance program.
- Replaced 3,276 residential and business water meters.

Water Meter Maintenance Division

2020 Budget

2018 Major Accomplishments

- Replaced 2,917 residential and business water meters.

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Service Calls	5,210	5,000	4,645	5,000
Residential and Business Water Meters Replaced	2,917	1,500	3,276	2,500
Commercial Water Meters Replaced	67	250	32	250

Budget Highlights

The 2020 budget will permit the Water Meter Maintenance Division to maintain the service level of the prior year.

Water & Sewer Maintenance Division

2020 Budget

Mission

To provide the best quality service, information, and support to the citizens of Aurora by addressing concerns while maintaining Aurora's sanitary, storm, and metered water distribution utilities.

Major Functions

1. Maintain the water distribution system to including watermain, valves, fire hydrants, and water service lines.
2. Maintain the sanitary sewer lines up to 15 inches in diameter and four sanitary lift stations. (Lines over 15 inches are maintained by the Fox Metro Water Reclamation District.)
3. Maintain the combined sewer system and assist with meeting National Pollutant Discharge Elimination System permit requirements for the city's 15 combined sewer overflows.
4. Maintain the storm sewer system including storm sewer main lines, storm sewer catch basins, four storm sewer lift stations, and water detention systems.
5. Locate and identify the city's water and sewer system infrastructure pursuant to requests from Joint Utility Locating Information for Excavators, Inc. (JULIE).
6. Manage the division's inventory of parts and supplies.
7. Maintain a mapping database of the city's water and sewer system infrastructure reflecting the location, size, and age of components as well as other relevant information.
8. Enforce the water conservation ordinance.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,385,526	5,049,598	5,242,598
Other Non-Capital	5,344,268	7,236,731	7,206,585
Capital	5,515,517	5,487,100	10,273,100
Total	13,245,311	17,773,429	22,722,283

Staffing

<u>Full-Time Positions</u>	2018	2019	2020
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Administrative Secretary	1	1	1
Computer Tech II (GIS)	1	1	0
Custodian	1	1	1
GIS Analyst II	0	0	1
Labor Supervisor	4	3	3
Licensed Plumber	0	0	1
Maintenance Worker I	15	15	15
Maintenance Worker II	7	6	6
Maintenance Worker III	6	8	8
Radio/Telephone Dispatcher	1	1	1
Utility Service Worker	1	1	1
Subtotal - Full-Time Positions	39	39	40

Water & Sewer Maintenance Division

2020 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Seasonal Worker I	<u>4</u>	<u>4</u>	<u>4</u>
Seasonal Worker II	<u>2</u>	<u>2</u>	<u>2</u>
Subtotal - Seasonal Positions	<u>6</u>	<u>6</u>	<u>6</u>
 TOTAL	 <u>45</u>	 <u>45</u>	 <u>46</u>

Short-Term Goals (2020)

1. Assist the Engineering Division in the development of a GIS program for managing the city's water and sewer infrastructure.
2. Send 5 Maintenance Workers to the National Association of Sewer Service Companies for pipeline assessment certification.

Long-Term Goals (2021 and Beyond)

1. Reduce the number of older-model fire hydrants from the water system (2025).
2. Eliminate combined sewer backups in cooperation with the Engineering Division and other agencies (2025).
3. Conduct a comprehensive leak survey of the entire water distribution and transmission system (Ongoing).
4. Initiate a televising program for the entire combined sewer system (Ongoing).

2019 Major Accomplishments

- Performed condition assessment studies for 2 of the city's four sanitary sewer lift stations.
- Initiated a water system valve exercise program, beginning with 1,000 valves.
- Updated the division's standard operating procedures.

2018 Major Accomplishments

- Developed GIS-based collector applications for the division's activities.
- Developed a capacity, management, operation, and maintenance plan for the city's sewer infrastructures.

Water & Sewer Maintenance Division

2020 Budget

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Watermain Break Repairs	113	100	111	100
Water Service Leak Repairs	93	100	117	100
JULIE Locating Callouts	20,504	27,000	25000	27000
Fire Hydrants Inspected	2,388	1,500	1342	2000
Fire Hydrants Replaced	44	20	30	20
Sewer Back-Ups Repaired	5	10	3	5
Sewer Cleaning (miles)	50.6	65	59	65
Catchbasin Repairs/Installed/ Rebuilt	97	120	103	100
Training and Development Hours	1,194	1,400	1350	1400

Budget Highlights

The 2020 budget will permit the Water & Sewer Maintenance Division to purchase a combined sewer cleaning machine that, along with the three existing machines, will allow the division to properly maintain the storm and sanitary sewers, manholes, and catch basins. In addition, a licensed plumber will be added to the divisional staff to oversee maintenance work on the potable water service lines. The full-time position will reduce the cost of contracted services as well as overtime costs.

MVPS Revenue & Collection Division

2020 Budget

Mission

To serve parking customers in a professional, courteous, and efficient manner while collecting parking space rental fees and fine payments.

Major Functions

1. Bill and collect various fees and fines related to the city's parking systems.
2. Administer the rental of parking spaces in city-owned and city-operated parking facilities.
3. Administer the system of adjudication of parking ordinance violations.
4. Administer the system of adjudication of seized vehicles and ordinance violation citations issued by city.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	177,454	351,908	370,054
Other Non-Capital	158,793	363,158	373,742
Capital	-	-	-
Total	336,247	715,066	743,796

Staffing

Full-Time Positions

	2018	2019	2020
Account Clerk II	2	2	2
Parking Enforcement Officer	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

	2018	2019	2020
Account Clerk I	1	1	1
Subtotal - Part-Time Positions	1	1	1

TOTAL

4	4	4
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Short-Term Goals (2020)

1. Work with the Information Technology Division to install an upgraded parking payment module.
2. Improve parking lot permit enforcement through the use of the new license plate recognition system.

Long-Term Goals (2021 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).
2. Continuously review the parking policy to make sure that it provides for future parking needs (Ongoing).
 - a) Transit parking policy.
 - b) Downtown parking policy.

MVPS Revenue & Collection Division

2020 Budget

2019 Major Accomplishments

- Worked with the Information Technology Division to explore options for a new license plate recognition system to improve parking enforcement beginning in early 2020.

2018 Major Accomplishments

- Improved the billing and collection process for the parking deck pass cards.
- Assumed the duties of the MVPS Enforcement Division.

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Citations Issued	15,650	15,000	11,797	16,000
Revenue from Fines	\$353,750	\$434,800	\$308,303	\$329,300
Revenue from Permit Fees	\$202,664	\$180,000	\$196,659	\$180,000
Collection Rate	73%	75%	69%	72%
Seizure & Impoundments Processed	885	800	1,142	1,200

Budget Highlights

The 2020 budget will permit the MVPS Revenue & Collection Division to maintain the service level of the prior year.

MVPS Maintenance Division

2020 Budget

Mission

To perform cost-effective maintenance of city-owned parking facilities and provide patrons with attractive, clean, safe, and convenient parking.

Major Functions

1. Plan and execute maintenance projects to uphold the safety, cleanliness, and appearance of city-owned parking facilities.
2. Plow and remove snow from city-owned parking lots.
3. Ensure the proper operation of the Stolp Island Parking (SIP) Deck equipment including entry gate ticket dispensers.
4. Evaluate traffic patterns to improve wayward signage.
5. Assess on-street parking and evaluate the need to increase the number of spaces.
6. Assist with site preparation for city-sponsored special events.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	(183,881)	181,398	187,395
Other Non-Capital	336,732	322,564	454,220
Capital	402,355	-	-
Total	555,206	503,962	641,615

Staffing

Full-Time Positions

Labor Supervisor

2018

2019

2020

1

1

1

TOTAL

1

1

1

Short-Term Goals (2020)

1. Replace the exterior lights of the SIP deck.
2. Upgrade the fire alarm system in the SIP deck.
3. Renovate parking lot J and expand the lot size with the adjacent city-owned property.

Long-Term Goals (2021 and Beyond)

1. Continue to renovate the surface lots in the Central Business District (CBD) (Ongoing).

2019 Major Accomplishments

- Upgraded the SIP deck's interior lighting to LED.
- Sealcoated and striped surface lots Q and R.

MVPS Maintenance Division

2020 Budget

2018 Major Accomplishments

- Installed additional wayward parking signs to assist motorists in finding parking in the CBD.
- Sealcoated and restriped surface lot A in the (CBD).
- Installed parking rate signage and refreshed the clearance warning and entrance/exit signs at the SIP deck entryways.

Performance Measures

	2018	2019	2019	2020
	Actual	Budget	Estimated	Budget
Measure	Actual	Budget	Actual	Budget
Employee Safety & Security Training Hours	40	N/A	N/A	N/A
Parking Spaces Added	143	50	0	50
Downtown Surface Lot Spaces Restriped	350	350	525	350

Budget Highlights

The 2020 budget will permit the MVPS Maintenance Division to maintain the service level of the prior year.

Route 25 Transit Center Division

2020 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the commuter station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Manage parking for the RiverEdge Park events.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	440,500	739,838	730,405
Other Non-Capital	522,442	529,338	532,446
Capital	95,471	92,000	-
Total	1,058,413	1,361,176	1,262,851

Staffing

Full-Time Positions

	2018	2019	2020
Foreman	2	2	2
Parking Meter Repairer	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

Facilities Security Worker	3	3	3
Subtotal - Part-Time Positions	3	3	3

Seasonal Positions

Seasonal Worker II	3	3	3
Subtotal - Seasonal Positions	3	3	3

TOTAL	9	9	9
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Route 25 Transit Center Division

2020 Budget

Short-Term Goals (2020)

1. Continue to enhance the station's functionality and appearance.

Long-Term Goals (2021 and Beyond)

1. Upgrade all of the facility and parking lots to LED lighting (2021).
2. Mill and resurface the main commuter parking lot (2022).

2019 Major Accomplishments

- Reconfigure the parking lot designations to better serve the commuters.
- Removed or trimmed vegetation to enhance the security and appearance of the station grounds.

2018 Major Accomplishments

- Seal-coated and striped the southern section of the Lincoln Avenue lot.
- Assisted with the reconstruction of the main parking lot.

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Daily Spaces Occupied	81%	80%	86%	87%
Hours Devoted to Addressing Public Safety Issues	68	80	N/A	N/A
Pavement Stripes Refreshed	210	200	184	200

Budget Highlights

The 2020 budget will permit the Route 25 Transit Center Division to increase the functionality of the Aurora Transportation Center.

Route 59 Transit Center Division

2020 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.

Budget Summary

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	266,488	394,695	405,341
Other Non-Capital	745,481	969,278	893,446
Capital	43,069	80,000	-
Total	1,055,038	1,443,973	1,298,787

Staffing

Full-Time Positions

	2018	2019	2020
Foreman	1	1	1
Parking Enforcement Officer	1	1	1
Subtotal-Full -Time Positions	2	2	2

Part-Time Positions

Facilities Security Worker	1	1	1
Subtotal-Part-Time Positions	1	1	1

TOTAL	3	3	3
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Short-Term Goals (2020)

1. Install a back-up generator.
2. Refurbish the platform buildings' exterior surfaces.

Route 59 Transit Center Division

2020 Budget

Long-Term Goals (2021 and Beyond)

1. Remodel the main station interior (2022).

2019 Major Accomplishments

- Coated 3 staircases with traction epoxy to improve commuter safety and surface longevity.
- Replaced the main staircase from the parking lot level to the station and platform.

2018 Major Accomplishments

- Planted native ornamental trees along the hill that leads to the platform to enhance the commuter experience.
- Implemented weekend parking enforcement at the center.
- Modified the drive lanes, entrances, and exits to accommodate commuter requests.

Performance Measures

			2019	
	2018	2019	Estimated	2020
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	76%	75%	79%	76%
Hours Devoted to Public Safety Issues	72	70	N/A	N/A

Budget Highlights

The 2020 budget will permit the Route 59 Transit Center Division to maintain the service level of the prior year.

Phillips Park Golf Course

2020 Budget

Mission

To provide a great golfing experience at a competitive price by maintaining the scheduling, staff, equipment, and facilities of the Phillips Park Golf Course.

Major Functions

1. Operate the 21-hole golf course.
2. Maintain all buildings, grounds, and equipment.
3. Work with the Parks and Recreation Division on special projects.

Budget Summary

	2018	2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	315,383	714,516	757,646
Other Non-Capital	431,107	457,586	707,040
Capital	231,884	-	-
Total	978,374	1,172,102	1,464,686

Staffing

Full-Time Positions

	2018	2019	2020
Golf Maintenance Manager	1	1	1
Golf Operations Manager	1	1	1
Maintenance Worker II	1	1	1
Subtotal - Full-Time Positions	3	3	3

Seasonal Positions

General Worker I	7	4	4
General Worker II	5	6	6
Pro Shop Cashier I	2	2	2
Pro Shop Cashier II	0	1	1
Seasonal Worker I	17	23	23
Seasonal Worker II	5	1	1
Subtotal - Seasonal Positions	36	37	37

TOTAL

39	40	40
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Short-Term Goals (2020)

1. Update the clubhouse hardware and point of sale software to improve the customer experience.
2. Continue to improve the junior golf program by the PGA Golf Operations Manager becoming a Certified Level 2 US Kids Golf Coach.
3. Partner with Communities in Schools to provide an after school golf program.
4. Continue with grounds maintenance projects to provide optimum playing conditions.

Phillips Park Golf Course

2020 Budget

5. Perform a tree inventory of the golf course to plan for future maintenance of the trees.
6. Install 5,000 square feet of asphalt around the maintenance building to improve the storage and work area.
7. Partner with city youth groups to provide golf instruction to at risk youth.

Long-Term Goals (2021 and Beyond)

1. Upgrade the practice facility through the addition of amenities and improved aesthetics (Ongoing).
2. Maintain the Audubon Sanctuary certification (Ongoing).
3. Continue to ensure the health of the golf course through sound maintenance practices including aerification, fertilization, and pesticide applications (Ongoing).
4. Continue with necessary bunker renovations throughout the golf course (Ongoing).
5. Continue to perform general maintenance on the clubhouse to preserve the building in a safe operating condition.

2019 Major Accomplishments

- Coached one 13U and two 17U PGA Junior League teams.
- Partnered with the Kid's Golf Foundation to provide golf instruction to area youth.
- Constructed a 2,200 square foot outdoor patio to accommodate golf patrons and small outings.
- Improved the junior golf programming by the PGA Golf Operations Manager becoming a US Kids Golf Level 1 certified coach.

- Expanded the golf course access to individuals with disabilities by completing the Adaptive Golf Enhancement Program and becoming a certified golf instructor for the Freedom Golf Association.
- Increased the number of perennial plantings on the grounds to reduce the annual planting expenses.
- Increased revenue by 4.22% in green fees, cart rentals, driving range fees, golf merchandise sales, and food and beverage sales.
- Increased the number of three-hole Junior Links rounds by 26%.
- Earned Shaw Media's Best of the Fox Award in the best golf course category.
- Coached the 13U PGA Junior League Southern Fox Valley all-star team for the 3rd consecutive year.
- Was nominated for the Illinois PGA Youth Player Development Award.

2018 Major Accomplishments

- Conducted four adult beginner golf clinics.
- Conducted eight women's beginner golf clinics.
- Partnered with Sunshine Through Golf, an affiliate of the Fox Valley Special Recreation Association, to provide golf instruction to individuals with special needs.
- Installed nine tee signs with the updated golf course logo.
- Coached one 13U and one 16U PGA Junior League teams, each rostering twelve players for the third consecutive year.
- Rebuilt the retaining wall at the #5 tee box.
- Coached the 13U PGA Junior League Southern Fox Valley all-star team for the second consecutive year.

Phillips Park Golf Course

2020 Budget

- Increased the number of Youth on Course Program golf rounds by 20%.
- Increased the food and beverage concession sales by 8%.
- Increased golf merchandise sales by 27%.

Performance Measures

	2018	2019	2019	2020
	Actual	Budget	Estimated	Budget
Measure	Actual	Budget	Actual	Budget
Rounds of Golf	26,293	28,420	26,484	27,000
Cart Rentals	20,198	21,850	20,988	21,000
Driving Range Revenue	\$62,358	\$78,000	\$71,816	\$73,000
3-Hole Junior Rounds	2,536	2,300	3,203	3,000
Training and Development Hours	68	80	133	80

Budget Highlights

The 2020 budget will permit the Phillips Park Golf Course Division to replace one lawn mower this year and another mower the following year. The new mowers will provide the best quality cut on the putting greens to stay competitive with other golf courses in the area. Also budgeted this year is an indoor golf learning center with a simulator that allows golfers to practice and play on a virtual golf course year round. These special budget items will provide the opportunity to attract new golfers as well as golfers from other communities.

CITY OF AURORA, ILLINOIS
2020 BUDGET
WATER AND SEWER FUND (FUND 510)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	-	1,741,663	1,900,000	1,900,000		(1,900,000)
CAPITAL IMPROVEMENTS FUND	-	-	2,600,000	2,600,000		(2,600,000)
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>1,741,663</u>	<u>4,500,000</u>	<u>4,500,000</u>	<u>-</u>	<u>(4,500,000)</u>
 TOTAL NON-DEPARTMENTAL	 <u>-</u>	 <u>1,741,663</u>	 <u>4,500,000</u>	 <u>4,500,000</u>	 <u>-</u>	 <u>(4,500,000)</u>
TOTAL WATER AND SEWER FUND	<u>26,741,509</u>	<u>23,978,111</u>	<u>47,271,309</u>	<u>47,271,309</u>	<u>52,864,982</u>	<u>5,593,673</u>

**CITY OF AURORA, ILLINOIS
2020 BUDGET
GOLF FUND (FUND 550)**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS OUT						
TIF #9 STOLP ISLAND	-	-	-	2,000,000	-	-
CAPITAL IMPROVEMENTS	-	2,200,000	2,400,000	2,700,000	-	(2,400,000)
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>2,200,000</u>	<u>2,400,000</u>	<u>4,700,000</u>	<u>-</u>	<u>(2,400,000)</u>
OTHER NON-CAPITAL						
BANK SERVICE FEES	475	-	1,000	1,000	1,000	-
TOTAL OTHER NON-CAPITAL	<u>475</u>	<u>-</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
DEBT SERVICE						
SERIES 2012						
PRINCIPAL	400,000	-	400,000	400,000	-	(400,000)
INTEREST	20,250	5,125	20,250	20,250	-	(20,250)
AMORTIZATION	51	-	-	-	-	-
PRINCIPAL REVERSAL	(400,000)	-	-	-	-	-
TOTAL SERIES 2012	<u>20,301</u>	<u>5,125</u>	<u>420,250</u>	<u>420,250</u>	<u>-</u>	<u>(420,250)</u>
TOTAL NON-DEPARTMENTAL	<u>20,776</u>	<u>2,205,125</u>	<u>2,821,250</u>	<u>5,121,250</u>	<u>1,000</u>	<u>(2,820,250)</u>
TOTAL GOLF FUND	<u>1,017,518</u>	<u>3,179,645</u>	<u>3,993,352</u>	<u>6,293,352</u>	<u>1,465,686</u>	<u>(2,527,666)</u>

CITY OF AURORA, ILLINOIS
2020 BUDGET
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)

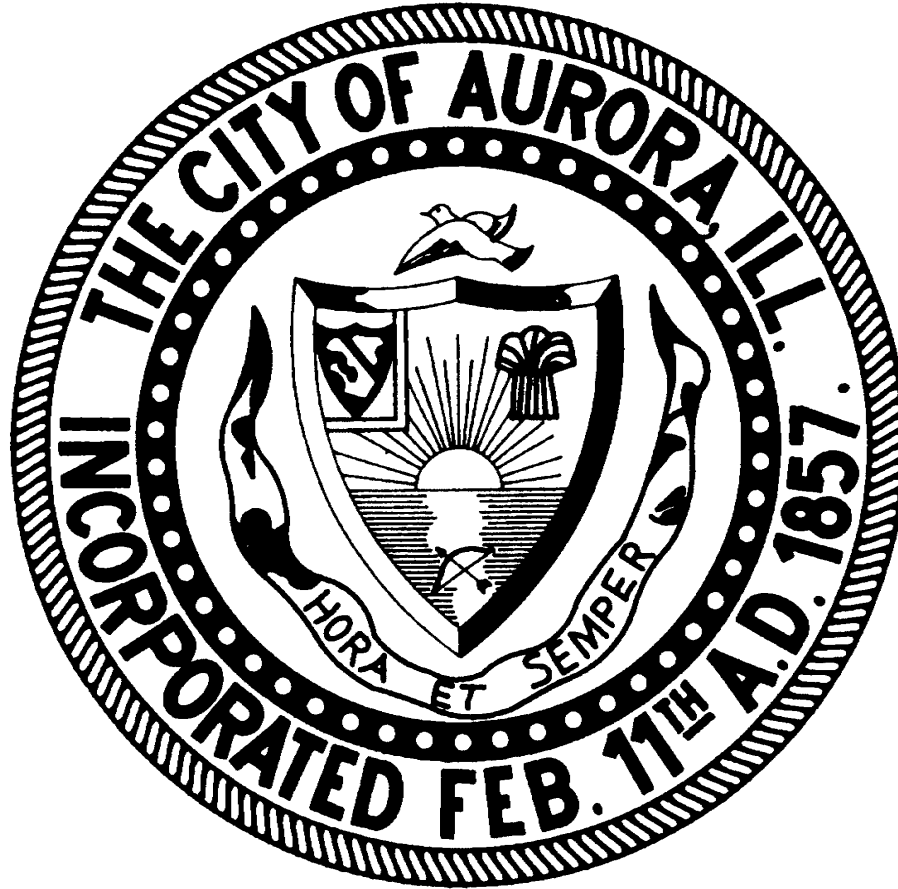
EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS OUT						
EMPLOYEE HEALTH INSURANCE FUND	750,000		-	-	-	-
CAPITAL IMPROVEMENTS FUND	-	-	-	-	1,050,000	1,050,000
TOTAL INTERFUND TRANSFERS OUT	750,000	-	-	-	1,050,000	1,050,000
SALARIES & BENEFITS						
SALARIES-MAYOR'S OFFICE	8,143	50,433	52,429	52,429	69,847	17,418
SALARIES-LAW	2,843	69,058	68,943	75,943	75,427	6,484
TOTAL SALARIES & BENEFITS	10,986	119,491	121,372	128,372	145,274	23,902
OTHER NON-CAPITAL						
CONSULTING-RISK MANAGEMENT	-	45,000	25,000	25,000	25,000	-
ENVIRONMENTAL INSURANCE	34,464	8,616	100,000	100,000	30,000	(70,000)
UNEMPLOYMENT INSURANCE	62,153	42,732	180,000	180,000	180,000	-
WORKERS' COMPENSATION INSURANCE	2,135,367	60,095	3,288,000	3,288,000	3,097,000	(191,000)
GENERAL LIABILITY INSURANCE	1,479,403	(1,037,435)	2,143,000	2,143,000	1,948,000	(195,000)
PROPERTY INSURANCE	973,444	1,360,299	340,000	340,000	375,000	35,000
OTHER INSURANCE	2,455	425,181	20,000	13,000	20,000	-
TOTAL OTHER NON-CAPITAL	4,687,286	904,488	6,096,000	6,089,000	5,675,000	(421,000)
TOTAL PROPERTY & CASUALTY INS FUND	5,448,272	1,023,979	6,217,372	6,217,372	6,870,274	652,902

CITY OF AURORA, ILLINOIS
2020 BUDGET
EMPLOYEE HEALTH INSURANCE FUND (FUND 602)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
INTERFUND TRANSFERS OUT						
PROPERTY & CASUALTY	1,500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	1,500,000	-	-	-	-	-
OTHER NON-CAPITAL						
EMPLOYEE HEALTH INSURANCE	16,889,840	15,050,907	17,899,405	17,897,605	18,070,096	170,691
EMPLOYEE DENTAL INSURANCE	864,173	770,067	838,172	838,172	874,118	35,946
SECTION 125 TPA FEES	9,211	7,477	8,690	8,690	8,690	-
TRANS REINSURE / ACA FEES	4,355	3,352	5,000	5,000	5,000	-
EMPLOYEE LIFE INSURANCE	302,881	292,776	277,196	277,196	281,734	4,538
SUBROGATION RECOVERY FEE	688	-	-	-	-	-
OTHER SERVICES & CHARGES	34,513	10,633	-	1,800	5,000	5,000
TOTAL OTHER NON-CAPITAL	18,105,661	16,135,212	19,028,463	19,028,463	19,244,638	216,175
TOTAL EMPLOYEE HEALTH INS FUND	19,605,661	16,135,212	19,028,463	19,028,463	19,244,638	216,175

CITY OF AURORA, ILLINOIS
2020 BUDGET
EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
SALARIES & BENEFITS						
SALARIES-FINAL PAY	3,001,772	1,685,357	2,000,000	2,000,000	2,500,000	500,000
TOTAL SALARIES & BENEFITS	<u>3,001,772</u>	<u>1,685,357</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,500,000</u>	<u>500,000</u>
TOTAL EMPLOYEE COMPENSATED BENEFITS	<u>3,001,772</u>	<u>1,685,357</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,500,000</u>	<u>500,000</u>



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**CITY OF AURORA, ILLINOIS
2020 BUDGET
POLICE PENSION FUND (FUND 701)**

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	15,853,360	15,383,821	16,805,000	16,805,000	17,853,000	1,048,000
TOTAL SALARIES & BENEFITS	15,853,360	15,383,821	16,805,000	16,805,000	17,853,000	1,048,000
OTHER NON-CAPITAL						
PROFESSIONAL FEES	553,556	414,020	627,700	627,700	628,000	300
TRAVEL & PROFESSIONAL DEV	3,921	4,465	5,000	5,000	5,000	-
OTHER SERVICES & CHARGES	15,650	24,777	16,900	16,900	16,900	-
SUPPLIES-GENERAL	34	-	200	200	200	-
TOTAL OTHER NON-CAPITAL	573,161	443,262	649,800	649,800	650,100	300
TOTAL POLICE PENSION FUND	16,426,521	15,827,083	17,454,800	17,454,800	18,503,100	1,048,300

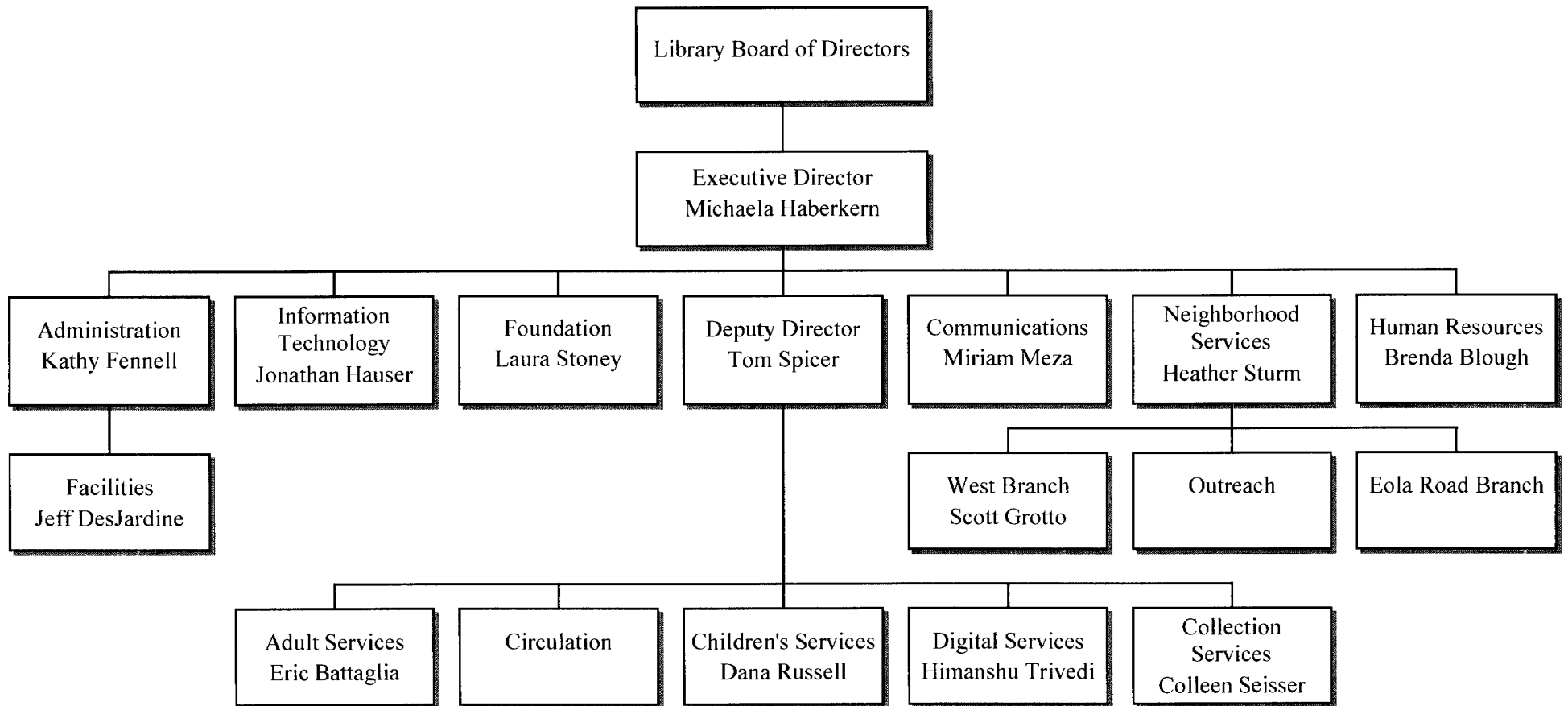
FIREFIGHTERS' PENSION FUND (FUND 702)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	13,520,059	13,201,394	14,292,000	14,292,000	15,213,000	921,000
TOTAL SALARIES & BENEFITS	13,520,059	13,201,394	14,292,000	14,292,000	15,213,000	921,000
OTHER NON-CAPITAL						
PROFESSIONAL FEES	474,862	331,066	507,700	507,700	508,000	300
TRAVEL & PROFESSIONAL DEV	4,718	3,636	6,200	6,200	6,200	-
OTHER SERVICES & CHARGES	32,472	14,979	16,800	16,800	16,800	-
SUPPLIES-GENERAL	-	135	200	200	200	-
TOTAL OTHER NON-CAPITAL	512,052	349,816	530,900	530,900	531,200	300
TOTAL FIREFIGHTERS' PENSION FUND	14,032,111	13,551,210	14,822,900	14,822,900	15,744,200	921,300

CITY OF AURORA, ILLINOIS
2020 BUDGET
RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
IMRF RETIREE HEALTH INSURANCE	1,323,555	1,467,514	3,358,944	3,358,944	3,409,264	50,320
IMRF RETIREE DENTAL INSURANCE	138,837	132,318	117,164	117,164	117,744	580
POLICE RETIREE HEALTH INSURANCE	2,210,124	1,973,197	3,187,411	3,187,411	3,218,545	31,134
POLICE RETIREE DENTAL INSURANCE	112,898	104,445	94,443	94,443	94,800	357
FIRE RETIREE HEALTH INSURANCE	2,007,293	2,045,907	3,059,081	3,059,081	3,084,371	25,290
FIRE RETIREE DENTAL INSURANCE	102,785	95,715	83,995	83,995	84,380	385
SUBROGATION RECOVERY FEE	-	924	-	-	-	-
MEDICARE FEES	1,850,956	1,608,149	-	-	-	-
LEGAL-OUTSIDE ATTORNEYS	-	-	10,000	10,000	10,000	-
AUDIT	2,900	3,200	3,200	3,200	3,500	300
INVESTMENT SERVICES	71,848	37,666	75,000	75,000	75,000	-
ACTUARIAL SERVICES	8,670	10,000	9,000	9,000	9,200	200
CONSULTING FEES	25,000	20,250	27,000	27,000	27,600	600
TRAVEL & PROFESSIONAL DEV	-	-	1,000	1,000	1,000	-
OTHER SERVICES & CHARGES	8,913	5,780	27,100	27,100	27,100	-
TOTAL OTHER NON-CAPITAL	7,863,779	7,505,065	10,053,338	10,053,338	10,162,504	109,166
TOTAL RETIREE HEALTH INS TRUST FUND	7,863,779	7,505,065	10,053,338	10,053,338	10,162,504	109,166

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
AURORA PUBLIC LIBRARY**





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Library

2020 Budget

Mission

Where Aurora comes together to discover, create, connect, and succeed.

Major Functions

1. Lifelong learning center. Provide opportunities for self-directed personal growth and development.
2. Technology Center. Offer advanced technologies and training services for 21st century learning and enterprise.
3. Community cultural center. Through exhibits, programs, inter-agency activities, and facilities, serve as an important link to American and world culture for all residents.
4. General, business, and career information center. Meet the need for information and answer questions on a broad array of topics related to personal life, school, work, entrepreneurship, personal finances, and employment opportunities.
5. Current topics and titles center. Satisfy the community's appetite for information about popular cultural and social trends and their desire for satisfactory recreational experiences.
6. Center for design and creation. Ensure that the residents have access to and training in the tools they need to create media, design materials, and express themselves creatively.

Budget Summary (Library General Fund only)

		2019	
	2018	Original	2020
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	6,201,132	8,075,987	8,324,730
Other Non-Capital	3,767,924	3,295,500	4,906,163
Capital	-	-	-
Total	9,969,056	11,371,487	13,230,893

Library

2020 Budget

Staffing

<u>Full-Time Positions</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Director	1	1	1
Deputy Director	1	1	1
Administrative Assistant	1	1	1
Administrative Assistant II	2	2	2
Adult Services Coordinator	1	0	0
Assistant Manager	4	4	3
Assistant Network Manager	1	1	1
Bookmobile Driver	1	1	1
Bookmobile Services Assistant	1	1	1
Business Manager	1	1	1
Circulation Service Manager	2	2	2
Circulation Services Coordinator	1	1	1
Clerk	9	9	9
Clerk II	8	8	7
Computer Network Manager	1	1	1
Custodian	1	1	1
Department Assistant	2	2	2
Development Officer	1	1	1
Human Resources Manager	1	1	1
Librarian I	9	9	8
Librarian II	10	10	10
Librarian III	3	5	6
Librarian IV	2	1	1
Maintenance Manager	1	1	1
Maintenance Worker	2	2	2
Network Assistant	2	2	3
Paraprofessional I	1	1	1
Paraprofessional II	12	12	12

Staffing (Continued)

<u>Full-Time Positions</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Public Information Manager	1	1	1
Support Services Manager	2	2	2
Subtotal - Full-Time Positions	85	85	84
<u>Part-Time Positions</u>			
Bookmobile Driver	1	1	1
Clerk	16	15	14
Clerk II	2	2	3
Computer Assistant	10	10	13
Custodian	2	2	2
Network Assistant	1	1	0
Paraprofessional I	10	11	11
Utility Clerk	2	2	2
Subtotal - Part-Time Positions	44	44	46
<u>Seasonal Positions</u>			
Clerical Aide	3	2	2
Materials Aide	19	25	26
Page	7	2	1
Paraprofessional I	1	1	1
Subtotal - Seasonal Positions	30	30	30
TOTAL	159	159	160

Library

2020 Budget

Short-Term Goals (2020)

1. Develop facility improvement plans for the Eola Road Branch and the West Branch.
2. Replace the existing exterior book/media return and cart.
3. Identify and allocate funding for the replacement of the bookmobile.

Long-Term Goals (2021 and Beyond)

1. Issue a request for proposals, select a vendor, and contract the replacement of the bookmobile (2021).
2. Complete facility upgrades at the Eola Road Branch and the West Branch (Ongoing).

2019 Major Accomplishments

- Completed the third year of a three-year strategic plan.
- Developed an updated strategic plan.

2018 Major Accomplishments

- Completed the second year of a three-year strategic plan.

Performance Measures

			2019	
	2018	2019	Estimated	2020
Measure	Actual	Budget	Actual	Budget
Materials Circulated	1,449,844	1,500,000	1,414,914	1,400,000
Reference & Info Questions Answered	128,376	150,000	120,888	120,000
Items in Collection	549,717	540,000	524,008	525,000
Program Attendance	108,464	110,000	124,476	126,000
Library Visits (All Locations)	660,093	670,000	618,238	625,000
Public Internet Sessions	90,572	90,000	90,618	92,000
Wireless Connections	967,898	1,000,000	1,004,677	1,100,000

Budget Highlights

The 2020 budget will permit the Aurora Public Library to implement improvements to the West Branch facility. The improvements will provide a more modern and welcoming environment, while improving security and access to the facility.

**CITY OF AURORA, ILLINOIS
2020 BUDGET**

LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MTCE. SERVICES	-	-	-	-	705,000	705,000
SUPPLIES-COMPUTER	29,824	30,000	30,000	30,000	50,000	20,000
TOTAL OTHER NON-CAPITAL	29,824	30,000	30,000	30,000	755,000	725,000
TOTAL LIBRARY C.P. & TECH FUND	29,824	30,000	30,000	30,000	755,000	725,000

CITY OF AURORA, ILLINOIS
2020 BUDGET
LIBRARY BOND & INTEREST FUND (FUND 410)

EXPENDITURES BY ELEMENT	2018 ACTUAL	2019 ESTIMATED ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2020-2019 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	760	475	1,500	1,500	1,500	-
TOTAL OTHER NON-CAPITAL	<u>760</u>	<u>475</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>-</u>
DEBT SERVICE						
SERIES 2011						
PRINCIPAL	315,000	-	330,000	330,000	330,000	-
INTEREST	35,100	12,825	25,650	25,650	15,750	(9,900)
TOTAL SERIES 2011	<u>350,100</u>	<u>12,825</u>	<u>355,650</u>	<u>355,650</u>	<u>345,750</u>	<u>(9,900)</u>
SERIES 2012A						
PRINCIPAL	280,000	-	275,000	275,000	290,000	15,000
INTEREST	607,219	299,409	598,900	598,900	590,600	(8,300)
TOTAL SERIES 2012A	<u>887,219</u>	<u>299,409</u>	<u>873,900</u>	<u>873,900</u>	<u>880,600</u>	<u>6,700</u>
TOTAL DEBT SERVICE	<u>1,237,319</u>	<u>312,234</u>	<u>1,229,550</u>	<u>1,229,550</u>	<u>1,226,350</u>	<u>(3,200)</u>
TOTAL LIBRARY BOND & INTEREST FUND	<u>1,238,079</u>	<u>312,709</u>	<u>1,231,050</u>	<u>1,231,050</u>	<u>1,227,850</u>	<u>(3,200)</u>



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CITY OF AURORA, ILLINOIS

ORDINANCE NO. 019-092
DATE OF PASSAGE December 10, 2019

An Ordinance Adopting An Annual Budget For the Fiscal Year Beginning January 1, 2020 And Ending December 31, 2020 In Lieu Of Passage Of An Appropriation Ordinance.

WHEREAS, the City of Aurora has a population of more than 25,000 persons and is, therefore, a home rule unit under subsection (a) of Section 6 of Article VII of the Illinois Constitution of 1970; and

WHEREAS, subject to said Section, a home rule unit may exercise any power and perform any function pertaining to its government and affairs for the protection of the public health, safety, morals, and welfare; and

WHEREAS, the City Council approved Ordinance No. 099-96 on November 9, 1999 adopting the budget system of finance for the City in lieu of the appropriation system in accordance with 65 ILCS 5/8-2-9.1 et. seq. and Code Section 2-312(a); and

WHEREAS, the tentative annual budget of the City of Aurora for the fiscal year beginning January 1, 2020, and ending December 31, 2020, as prepared by the Budget Officer and proposed by the Mayor to City Council, was placed on file in the City's Finance Department on October 17, 2019 and on the City's website on October 23, 2019, for public inspection; and

WHEREAS, pursuant to a notice duly published on November 27, 2019, a public hearing was held by the City Council on said tentative annual budget on December 10, 2019, prior to consideration of this Ordinance:)

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Aurora, Illinois, as follows:

SECTION 1: That the annual budget for the City of Aurora for the fiscal year beginning January 1, 2020, and ending December 31, 2020, a copy of which is attached hereto and made a part hereof, is hereby passed and adopted as the annual budget of the City of Aurora for said fiscal year.

ORDINANCE NO. 019-092
DATE OF PASSAGE December 10, 2019

SECTION 2: That the level of control for the annual budget shall be the department level or, where no departmental segregation of a fund exists, the fund level.

SECTION 3: That this ordinance shall be in full force and effect, and shall be controlling, upon its passage and approval.

SECTION 4: That all ordinances or parts of ordinances thereof in conflict herewith are hereby repealed to the extent of any such conflict.

SECTION 5: That any section or provision of this ordinance that is construed to be invalid or void shall not affect the remaining sections or provisions, which shall remain in full force and effect thereafter.

ORDINANCE NO. 019-092
DATE OF PASSAGE December 10, 2019


PASSED AND APPROVED ON December 10, 2019

AYES 11 NAYS 1 NOT VOTING 0 ABSENT 0

ATTEST:



City Clerk



Mayor



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Glossary

Abbreviations and Acronyms

AACVB - Aurora Area Convention and Visitors Bureau

ACR - Active Community Resource (Request)

ACTV - Aurora Cable Television

ADA - Americans with Disabilities Act

AEDC - Aurora Economic Development Commission

AFSCME - Association of Federal, State, County, and Municipal Employees

AOI - Area of Interest

APAC - Aurora Public Art Commission

APPO - Association of Professional Police Officers

ANPI - Aurora Neighborhood Planning Initiative

ATC - Aurora Transportation Center

BGI - Building Grounds & Infrastructure Committee of the Aurora City Council

BIB – Budget-in-Brief

CAD - Computer-aided dispatch or computer-aided design

CBD - Central Business District

CCTA – Complex Coordinated Terrorist Attack

CDPD - Cellular Digital Packet Data

CIP - Capital Improvement Plan

CIIC - Critical Incident Intelligence Center

COA - Certificate of Appropriateness

CMAQ - Congestion Mitigation and Air Quality

COLA - Cost of living adjustment

CPI - Consumer price index

Dev or Devel - Development

EAV – Equalized assessed valuation

EIP - Employee Involvement Program

EMA - Emergency Management Agency

EMS - Emergency medical services

EPA - Environmental Protection Agency

ESG – Emergency Solutions Grant

EVS - Emergency Volunteer Service

FEC –Financial Empowerment Center

FOIA - Freedom of Information Act

GAAP - Generally accepted accounting principles

GFOA - Government Finance Officers Association

GIS - Geographical Information System	LEED - Leadership in Energy and Environmental Design
GPS - Global Positioning System	LTCP - Long-Term Control Plan
Haz Mat - Hazardous materials	LOC – Line of Credit
HIPAA - Health Insurance Portability and Accountability Act of 1996	MIS - Management information systems
HOME - Home ownership and maintenance empowerment	MFT - Motor fuel tax
HTE - Harward Technical Enterprises computer system	Mtc or Mtce - Maintenance
IAFF - International Association of Fire Fighters	MVPS - Motor Vehicle Parking System
ICC - Installment contract certificate	MWDP - Minorities, women, and disabled persons
IDOL - Illinois Department of Labor	NPDES - National Pollutant Discharge Elimination System
IDOR - Illinois Department of Revenue	PAFR - Popular Annual Financial Report
IDOT - Illinois Department of Transportation	PPO - Preferred Provider Organization
IEMA - Illinois Emergency Management Agency	RETT - Real estate transfer tax
IEPA - Illinois Environmental Protection Agency	RFP - Request for proposals
IMRF - Illinois Municipal Retirement Fund	RFQ - Request for qualifications
IRR - Intent, Rules, and Regulations (Referring to the FoxWalk Overlay District.)	RIP - Reconversion Incentive Program
ISO - Insurance Service Organization	SHAPE - Safety, Health, and Public Enhancement Fund
IT - Information technology	SIP - Stolp Island Place
JULIE - Joint Utility Locating for Excavators	SIT - State income tax
LED - Light-emitting diode	SMS - Short message service
	SP - Strategic Plan

SSA - Special service area

TIF - Tax increment financing

WiFi - Wireless fidelity

W&S - Water and sewer

WTP - Water treatment plant

Terms

Abatement - A complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments and service charges.

Accountability - The state of being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry - to justify the raising of public resources and the purpose for which they are used.

Accrual Basis - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Active Community Resource Request - A request for service received from the public that has been automated to facilitate an efficient and effective response from the city staff.

Annual Budget Supplement - The portion of the budget that contains the actual line-time detail approved by the City Council.

Area of Interest - An area designated by the Aurora Police Department for special law enforcement effort.

Appraise - To estimate the value, particularly the value of property. If the property is valued for taxation, the narrower term "assess" is substituted.

Appropriation - A legal authorization granted by a legislative body to make expenditures for specific purposes. An appropriation usually is limited in amount and time it may be expended.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

Audit - A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

Aurora Downtown - A not-for-profit corporation comprised of representatives of community organizations, governmental bodies, the business community, and other entities and formed for the purpose of promoting redevelopment within Special Service Area One in the city's downtown.

Aurora Neighborhood Planning Initiative - A city program introduced in 2002 involving the development of plans to improve the quality of life in existing neighborhoods by obtaining input on local needs directly from residents and undertaking a variety of intervention measures, to include law enforcement and code-related actions.

Aurora Transportation Center - A commuter train station in downtown Aurora on the Metra railway line.

Base Budget - A budget that provides resources for the continuation of a service or program at the same level in the budget year as was provided in the preceding year.

Balanced Budget - The characterization of the status of a fund whose budgeted expenditures do not exceed the total of its budgeted revenues and unassigned fund balance at the beginning of the fiscal year.

Basis of Accounting - A term used to refer to when revenues, expenditures, expenses, and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or the accrual method.

Bonded Debt - The portion of indebtedness represented by outstanding bonds.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term “budget” is used in

two senses in practice. Sometimes it designates the financial plan presented to the appropriating governing body for adoption, and sometimes, the plan finally approved by that body.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the past years’ actual revenues, expenditures and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue and borrowing measures necessary to put the budget into effect.

Budget-in-Brief – A summarized, reader-friendly version of a larger, formal budget document.

Cash Basis - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capital Expenditure - An expenditure for a vehicle, machinery, furniture, or equipment of at least \$50,000 or an expenditure for land, land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year.

Capital Improvement Plan - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Carryover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “rollover.”)

Cellular Digital Packet Data - A data transmission technology developed for cellular phone frequencies.

Certificate of Appropriateness - A certificate evidencing compliance with the FoxWalk Overlay District Intent, Rules, and Regulations and permitting the modification of a building within the FoxWalk Overlay District.

Congestion Mitigation and Air Quality Grant - A federal grant supporting initiatives that serve to reduce traffic congestion and air pollution.

Countryside Vision Plan - An amendment to the city’s Comprehensive Plan that was adopted in 2002. The plan articulates a strategy for developing the west side of the city in a manner that is sensitive to the environment.

Consumer price index - Measures the rate of inflation over time.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants and notes.

Debt Limit - The maximum amount of outstanding gross or net debt legally permitted.

Debt Ratios - Comparative statistics illustrating the relation between the issuer’s outstanding debt and such factors as its tax base, income or population. These ratios often are used as part of the process of determining the credit rating of an issue, especially with general obligation bonds.

Debt Service Fund - Account for the accumulation of resources for and the retirement of general long-term debt principal and interest.

Debt Service Fund Requirements - The resources which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

Decision Package - A budget request to provide a new or additional service, program, or capital project.

Deferred Maintenance - The act of not performing (deferring) maintenance at the time it should have been or was scheduled to be performed. Maintenance in this context means more than routine preventive maintenance and repairs. It also includes replacement of parts, periodic road resurfacing and other activities needed to maintain the fixed asset at its originally contemplated serviceability for its originally estimated life.

Deficit - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period. (3) The excess of expenditures over revenues and fund balance during an accounting period.

Density Reduction Program - A program designed to reduce neighborhood density and create more open space through the city's purchase and demolition of blighted buildings.

Employee Involvement Program - A structured program for improving the efficiency and effectiveness of the operation of city government and the delivery of municipal services through interdepartmental planning, cooperation, and problem solving.

Eminent Domain - The power of a government to acquire private property for public purposes. It is used frequently to obtain real property that cannot be purchased from owners in a voluntary transaction. When the power of eminent domain is exercised, owners normally are compensated by the government in an amount determined by the courts.

Enterprise Fund - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities; airports; parking garages; or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital

maintenance, public policy, management control, accountability or other purposes.

Entitlement - The amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

Entry - The record of a financial transaction in the appropriate book of account.

Equalized Assessed Valuation – In Illinois, assessed valuation of a taxing district that has been adjusted to compensate for varying valuation practices between townships and counties. Equalized assessed valuation is calculated by multiplying the assessed valuation by an adjustment factor (i.e., a multiplier). A county establishes multipliers to equalize the assessed valuation of townships within the county. The Illinois Department of Revenue establishes multipliers to equalize the assessed valuation of counties within the state.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The city's fiscal year is January 1 to December 31.

Fixed Costs - Costs of providing goods or services that do not vary proportionately to the volume of goods or services provided.

FoxWalk - The name of a project whose aim is to develop a scenic pedestrian walk along the Fox River in Aurora.

FoxWalk Overlay District - A district designated within the Aurora downtown within which the city desires to preserve architectural, cultural, and historical character.

FoxWalk Overlay District Intent, Rules, and Regulations - Formal standards specifying permissible modifications to buildings within the FoxWalk Overlay District. The standards are designed to preserve architectural, cultural, and historical character of buildings within the district.

Fund - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - The difference between fund assets and fund liabilities of budgetary funds. “Budgetary funds” include proprietary funds accounted for on the modified accrual basis of accounting for budget purposes.

General Fund - Accounts for all financial resources except those required to be accounted for in another fund.

Generally Accepted Accounting Principles - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed

practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.

Harward Technical Enterprises Computer System – The original vendor of the city’s primary computer applications software. The software serves to integrate a variety of the city’s operations. Sungard subsequently purchased Harward.

Home Ownership and Maintenance Empowerment Program - A program administered by the County of DuPage to provide housing for individuals with low or moderate incomes. The program is funded by a grant from the U.S. Department of Housing and Urban Development.

Home Rule - Broad authority conveyed by the Illinois Constitution of 1970 upon a unit of local government to exercise any power or perform any function pertaining to its governance and affairs for the protection of public health, safety, morals, and welfare. In Illinois, any municipality with a population of more than 25,000 is automatically a home-rule unit. Smaller municipalities may adopt home rule by referendum.

Home-Rule Sales Tax - A sales tax that only home-rule governments in Illinois may impose. A home-rule sales tax is imposed in addition to the base sales tax that the State of Illinois shares with municipalities. Under state law, home-rule sales taxes may be imposed in increments

of 0.25%. The home-rule sales tax generally applies to the retail sale of all goods except the sale of food, medicines, and automobiles.

Illinois Municipal Retirement Fund - An agent, multiple-employer public employee retirement system. The system provides retirement and disability pension benefits to municipal government employees in Illinois who work a prescribed minimum number of hours and are not sworn police officers or firefighters.

Indivisible Aurora – A results-oriented community advocacy group energizing and empowering local citizens to create a more inclusive and sustainable community.

Interfund Transfers - All interfund transactions except loans, quasi-external transactions and reimbursements. Transfers can be classified as belonging to one of two major categories: residual equity transfers or operating transfers.

Invest Aurora – See “Seize the Future.”

Joint Utility Locating for Excavators – A company that acts as a one-call dispatch center for member utilities to respond to requests for field marking utilities ahead of excavation projects.

Leadership in Energy and Environmental Design – A program sponsored by the U.S. Green Building Council. The program promotes environmentally friendly construction and provides third-party verification of the green attributes of buildings. Building projects may earn points to achieve different levels of green certification.

Letter of Credit - A financial institution’s written guarantee of a customer’s drafts, up to a specified amount, for a certain period of time.

Levy - (1) (Verb) To impose taxes, special assessments or service charges for the support of government activities. (2) (Noun) The total amount of taxes, special assessments or service charges imposed by a government.

Liabilities - Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Long-Term Control Plan – A plan required by federal law and the policies of the United States Environmental Protection Agency to provide for the management of overflows from combined municipal sewers.

Maintenance - The act of keeping capital assets in a state of good repair. It includes preventive maintenance; normal periodic repairs; replacement of parts, structural components and so forth and other activities needed to maintain the asset so that it continues to provide normal services and achieves its optimum life.

Major Fund – A governmental fund or enterprise fund reported in a separate column in the basic financial statements of a state or local government, which is subject to a separate opinion in the independent auditor’s report. Pursuant to standards of the GASB, to be considered a “major fund,” a fund generally must have revenues, expenditures/expenses, assets, or liabilities that are at least 10% of the corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all governmental and enterprise funds.

A fund may also be deemed to be major by a government's management if the fund is considered to be of particular importance to financial statement users.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual (i.e., when they become both "measurable" and "available to finance expenditures of the current period"). "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

Municipal - In its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments.

National Pollutant Discharge Elimination System - A permitting program created by the Clean Water Act of 1972 that is designed to address water pollution by regulating point sources that discharge pollutants into the waters of the United States.

Neighborhood Stabilization Program - A program supported by a federal grant through which abandoned and foreclosed properties are

purchased by the city and rehabilitated. In addition, the program serves to establish a land bank for foreclosed homes, demolish blighted structures, and redevelop demolished or vacant properties.

Ordinance - A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

Per Capita Debt - The amount of a government's debt divided by its population. Per capita debt is used to indicate the government's credit position by reference to the proportionate debt borne per resident.

Popular Annual Financial Report - A supplementary financial report designed to meet the special needs of interested parties who are either unable or unwilling to use the more detailed financial information provided in a traditional CAFR.

Procurement Development Program for Minorities, Women, and Disabled Persons - A city program seeking to increase the involvement of businesses owned minorities, women, and disabled persons in the city's procurement activities.

Reconversion Incentive Program - A city program through which grants are awarded to property owners who agree to reduce the number of units in their multi-family residential buildings.

Replacement Cost - The amount of cash or other consideration that would be required today to obtain the same asset or its equivalent.

Rollover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “carryover.”)

Seize the Future - A public/private economic development partnership dedicated to expanding economic opportunities in Aurora and developing a sustainable community for Aurora residents. The organization works to increase economic vitality by attracting, retaining and promoting commercial, industrial, retail, and mixed-use development that brings value to city residents and reflects the dynamic and diverse nature of the community. (Also known as “Invest Aurora.”)

Smart City – An urban area that uses different types of electronic internet of things sensors to collect data and then use insights gained from that data to manage assets, resources and services efficiently.

Special Assessments - Amounts levied against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Target Area - Block grant-eligible area based on low/moderate income by census tract.

Tax Rate - The amount of tax per \$100 of equalized assessed valuation of taxable property.

Unit Cost - In the context of cost accounting, the cost of producing a unit of product or rendering a unit of service.

Ward Committee - A committee established by one of the city’s ten ward aldermen to provide input concerning the needs of residents and neighborhoods. The committee helps the alderman identify capital projects to be accomplished through the “ward projects fund” (a capital projects fund) for the ward. Each of the city’s ten wards has a ward committee and a ward projects fund.

Wireless Fidelity - The underlying technology of wireless computing and telecommunications devices.

Zoning Entitlement – Descriptions of what can be built by right on a particular property under the current rules and regulations of the zoning code, the comprehensive plan and any other regulatory restrictions.