



CITY OF LIGHTS

ANNUAL BUDGET

for the fiscal year beginning
January 1, 2019

2019

CITY OF AURORA, ILLINOIS

ANNUAL BUDGET

FOR THE FISCAL YEAR BEGINNING

JANUARY 1, 2019

Richard C. Irvin
Mayor

Prepared by the Finance Department

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TABLE OF CONTENTS

SECTION I – INTRODUCTION

Reader's Guide.....	1
City Council Photo.....	3
Principal Officials	4
Mayor's Budget Message	5
Distinguished Budget Presentation Award	21
Map	22
Historical Summary	23
Community Profile.....	24
Organization Chart.....	29
The Budget Process.....	30
Flow of Planning Processes	36
Budget Planning Calendar	37
Long-Term Financial Policies.....	38
Budget Fund Structure	41
Description of Accounting Funds	42
Authorized Staffing.....	48
Authorized Staffing Notes	51
Summary of Revenues, Expenditures, and Changes in Fund Balances by Fund	54
Fund Balance Notes	56
Overview of Revenues, Expenditures, and Changes in Fund Balances by Fund Type	58

SECTION II – STRATEGIC PLAN SUMMARY

Strategic Plan	63
True North Goals by Department/Division.....	65

TABLE OF CONTENTS (Continued)

SECTION III – REVENUES

Revenue Sources – All Funds	79
Revenue Sources – General Fund	81
Discussion of Revenue Sources	83
History of Proceeds from Major Revenue Sources	91
Matrix of Revenues Allocated Across Multiple Funds	98
Revenue Summary by Fund	99
Revenue Detail by Fund	102

SECTION IV – EXPENDITURES

Expenditures – All Funds	141
Expenditures by Fund, Department, and Division	143
Matrix of Departmental Functions and Expenditures	151
Expenditure Summary by Fund	152
History of General Fund Expenditures by Class	154
2019-2023 Non-Capital Decision Packages	157
Description of Approved Non-Capital Decision Packages	161

General Fund:

Executive:

Mayor’s Office	165
City Clerk’s Office	168
Aldermen’s Office	170
Human Resources	173
Boards & Commissions	176
Community Relations & Public Information	177
Special Events	180

TABLE OF CONTENTS (Continued)

Law:	
Law	185
Innovation & Core Services:	
Innovation & Core Services Administration.....	189
Community Services Administration.....	192
Customer Service	195
Neighborhood Redevelopment	197
Public Art.....	200
Grand Army of the Republic.....	203
Youth & Senior Services	205
Information Technology	208
Data & Analytics.....	212
Project Management Office	215
I.T. Security	217
Development Services:	
Development Services Administration	221
Building & Permits	224
Property Standards	227
Economic Development.....	230
Zoning & Planning.....	233
Animal Control	237
Finance:	
Finance Administration.....	243
Accounting.....	245
Budgeting.....	247
Revenue & Collection.....	249
Mailroom.....	251
Purchasing.....	252

TABLE OF CONTENTS (Continued)

Fire:	
Fire	257
Emergency Management	260
Police:	
Police.....	265
E911 Center	268
Public Works:	
Public Works Administration	273
Central Services	275
Electrical Maintenance.....	278
Engineering	280
Downtown Services	282
Parks & Recreation	284
Phillips Park Zoo.....	287
Street Maintenance.....	290
Non-Departmental.....	293

Special Revenue Funds:

Motor Fuel Tax Fund	295
Sanitation Fund	296
Hotel-Motel Tax Fund	296
Wireless 911 Surcharge Fund	297
Municipal Motor Fuel Tax Fund.....	297
HOME Program Fund.....	298
Emergency Solutions Grant Fund.....	298
Gaming Tax Fund	299
State Asset Forfeiture Fund	303
Foreign Fire Insurance Tax Fund.....	303
Block Grant Fund.....	304
Section 108 Loan Fund	304
TIF District #1 (Central Business District) Fund.....	305

TABLE OF CONTENTS (Continued)

TIF District #3 (RiverCity) Fund.....	306
TIF District #4 (Bell Gale) Fund	307
TIF District #5 (West River Area) Fund.....	307
TIF District #6 (East River Area) Fund	308
TIF District #7 (West Farnsworth Area) Fund	309
TIF District #8 (East Farnsworth Area) Fund.....	310
Special Service Area Fund (14)	310
Safety, Health, and Public Enhancement Fund.....	311
Equitable Sharing-Justice Fund	312
Special Service Area Funds (24, 1, 34, 44).....	312
Stormwater Management Fee Fund	315
Long-Term Control Plan Fee Fund.....	316

Capital Projects:

Capital Projects Summary.....	317
2019-2028 Capital Improvement Plan Summary	321
2019-2028 Capital Improvement Plan Projects by Category	323
Operating Impact of Capital Expenditures	329
Ward Projects Funds	334
Capital Improvements Fund	344
Kane/DuPage Fire Impact Fee Fund.....	348
2017 GO Bond Project Fund.....	348

Debt Service Fund:

Discussion of Long-Term Debt	351
Annual Principal Requirements	353
Annual Debt Service Requirements.....	354
Bond and Interest Fund	355

TABLE OF CONTENTS (Continued)

Proprietary Funds:

Fleet and Facilities Maintenance Fund	357
Airport Fund.....	359
Water & Sewer Fund	361
Motor Vehicle Parking System Fund.....	373
Transit Centers Fund.....	377
Golf Operations Fund	381
Property & Casualty Insurance Fund.....	385
Employee Health Insurance Fund.....	386
Employee Compensated Benefits Fund.....	387

Trust Funds:

Police Pension Fund.....	389
Firefighters' Pension Fund.....	390
Retiree Health Insurance Trust Fund	391

Public Library Funds:

Library General Fund.....	395
Library Capital Projects & Technology Fund.....	398
Library Bond & Interest Fund.....	399

SECTION V – MISCELLANEOUS

Budget Ordinance	401
Glossary	405

**CITY OF AURORA, ILLINOIS
2019 BUDGET
READER'S GUIDE**

The budget is organized with the objective of making the document useful for both those who are not familiar with local government budgeting methods and practices and those who are.

There are five major sections of the budget:

- 1) The Introductory Section.
- 2) The Strategic Plan Summary Section.
- 3) The Revenues Section.
- 4) The Expenditures Section.
- 5) The Miscellaneous Section.

Introductory Section

The Introductory Section includes:

- 1) This reader's guide.
- 2) A photograph of the City Council.
- 3) A list of the city's principal officials.
- 4) The Mayor's budget message providing an overview of the budget.
- 5) A depiction of the most recent Distinguished Budget Presentation Award presented to the city by the Government Finance Officers Association.
- 6) A city map.
- 7) A summary of Aurora's history.
- 8) A community profile.
- 9) A chart of the city's organization.
- 10) A discussion of the city's budget process and other planning processes that impact upon it.
- 11) A schematic of the flow of the city's planning and budget processes.
- 12) The city's budget planning calendar.
- 13) An enumeration of the city's long-term financial policies.

- 14) A chart of the city's fund structure.
- 15) A description of the city's accounting funds.
- 16) Notes with regard to authorized staffing.
- 17) A chart reflecting the city's authorized staffing for the budget year and the preceding two years.
- 18) A summary of revenues, expenditures, and changes in fund balances by fund type for the budget year and preceding two years.
- 19) Notes with regard to the city's fund balances.
- 20) An overview of revenues, expenditures, and changes in fund balances by fund for the budget year.

The reader can glean the highlights of the budget document by reviewing the Introductory Section, especially the Mayor's budget message and the overview of revenues, expenditures, and changes in fund balances by fund type for the budget year (items 4 and 18 above).

Strategic Plan Summary Section

The Strategic Plan Section articulates the city's priorities. Information on departmental and divisional goals that align with the priorities are restated in the departmental and divisional subsections within the Expenditures Section.

Revenues Section

The Revenues Section begins with summaries of the city's projected revenues for the budget year and figures for prior years. A discussion of revenue sources is also provided to explain how the city arrived at its revenue projections for the budget year. Finally, numerical information on the city's revenue sources is presented by type. Detailed line-item revenue information is available in a separately published Annual Budget Supplement.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
READER'S GUIDE**

Expenditures Section

Similar to the Revenues Section, the Expenditures Section begins with summaries of the expenditures for the budget year and expenditure amounts for prior years.

After the summary information in the Expenditures Section, the section is divided into subsections for the city's fund types. Those fund types are:

- 1) General Fund.
- 2) Special Revenue Funds.
- 3) Capital Projects Funds.
- 4) Debt Service Fund.
- 5) Proprietary Funds.
- 6) Trust Funds.
- 7) Public Library Funds.

The subsection for the General Fund is further divided into subsections that pertain to the city's various departments.

A departmental subsection may contain separate budgetary information for the divisions that are components of the department concerned. Where a department has component divisions, an organization chart is provided at the beginning of the departmental subsection. Each departmental or divisional subsection presents the element's mission, functions, short-term and long-term goals, accomplishments of the prior two years, performance measures, and a discussion of budget highlights. Highly summarized budget figures are also included. Detailed line-item (object) expenditure information is separately published in the Annual Budget Supplement.

Miscellaneous Section

The Miscellaneous Section includes a glossary of terms and acronyms used in the budget document and the ordinance passed by the Aurora City Council that evidences its approval of the budget.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
CITY COUNCIL**



Front row from left to right: Alderman-At-Large Robert J. O'Connor, Mayor Richard C. Irvin, and Alderman-At-Large Sherman L. Jenkins. Second row from left to right: First Ward Alderman Kristina A. Bohman, Second Ward Alderman Juany Garza, Third Ward Alderman Theodoros C. Mesiacos, Fourth Ward Alderman William M. Donnell, Fifth Ward Alderman Carl Franco, Sixth Ward Alderman Michael B. Saville, Seventh Ward Alderman Scheketa Hart-Burns, Eighth Ward Alderman Richard B. Mervine, Ninth Ward Alderman Edward J. Bugg, and Tenth Ward Alderman Judd Lofchie.

**CITY OF AURORA, ILLINOIS
PRINCIPAL OFFICIALS**

MAYOR
Richard C. Irvin

CITY COUNCIL

Robert J. O'Connor, Alderman at Large

Sherman L. Jenkins, Alderman at Large

Kristina A. Bohman, First Ward Alderman

Juany Garza, Second Ward Alderman

Theodoros C. Mesiacos, Third Ward Alderman

William M. Donnell, Fourth Ward Alderman

Carl A. Franco, Fifth Ward Alderman

Michael B. Saville, Sixth Ward Alderman

Scheketa Hart-Burns, Seventh Ward Alderman

Richard B. Mervine, Eighth Ward Alderman

Edward J. Bugg, Ninth Ward Alderman

Judd Lofchie, Tenth Ward Alderman

PRIMARY ADMINISTRATIVE OFFICIALS

Alex G. Alexandrou, Chief Management Officer

John P. Curley, Chief Development Services Officer

Adrienne M. Holloway, Chief Innovation Officer

Gary N. Krienitz, Fire Chief

Alisia Lewis, Director of Human Resources

Martin S. Lyons, Chief Financial Officer/City Treasurer

Wendy A. McCambridge, City Clerk

Daisy C. Porter-Reynolds, Director of Libraries

Kenneth D. Schroth, Director of Public Works/City Engineer

Kristen Ziman, Police Chief

Richard J. Veenstra, Corporation Counsel



City of Aurora

44 E. Downer Place • Aurora, Illinois 60507 • Phone: 630-256-INFO • www.aurora-il.org

Richard C. Irvin
Mayor

October 19, 2018

Members of the City Council and Aurora Residents and Businesses:

The past year serving as the City of Aurora's 59th Mayor has been a tremendous privilege. I am fortunate to lead alongside an active and engaged City Council and have a team of professional staff members to assist us as we serve the residents of this city and continue to strive to become "One Aurora."

This year, we started using the tag line, "There Is Something Happening Here, Can You Feel It?" as a way to highlight all of the amazing things happening throughout the City of Aurora. From welcoming new and celebrating existing businesses and developments, to highlighting the accomplishments of our students, residents and employees, to finding new ways to engage and connect with our constituents, to increasing available services for residents and to continuing the trend of positive change and growth – there is certainly something happening here in Aurora.

My first year in office, I made it a goal to meet all city employees. In my second year, it is my goal to go back out and meet with them again. I was invigorated by their passion and ideas, many of which were implemented over the course of the past year as we worked to decrease duplication and improve services for our residents and businesses. This is a practice I intend to continue in my time serving as your Mayor.

To that end, one of the most significant changes made over the past year was the opening of the "Development Services Center" or "DSC" as it is now known. The DSC marks the start of a more accessible and efficient building and permit process by housing all development-related departments in one building. This project has had a positive impact on the downtown area we have coined "the DSC effect."

This project occupied a previously vacant building in a prime downtown location, and it created the opportunity for much needed improvements to the surrounding areas including the demolition of an antiquated building. This demolition opened up prime riverfront space, creating additional parking as well as new developable space along the Fox River. The DSC also opened the door to add new additional professionals and revenue opportunities to the area.

The DSC effect also spurred another major change to the downtown, the demolition and reconstruction of the Water Street Mall. This space, traversed daily by downtown residents, business owners, city employees, and visitors was transformed from an area people hurried through, to a vibrant outdoor area with picnic tables, Italian lights and greenery. Following the improvements, the space became a popular space to host events or just sit and enjoy.

Inspired by the improvements, Wally Mundy and Mundy Landscaping asked for permission to completely renovate Mundy Park, a green space next to the mall and the soon-to-be-completed Fox Valley Music Foundation. The Foundation will feature arts-based programming and events, and will also highlight Aurora's rich musical history. Upon completion, Mundy Park will include an outdoor stage complete with seating, complementing not only the Foundation building and providing additional performance space, but will further bolster opportunities for Aurora's arts, entertainment and culture scene, which continues to grow and thrive.

Evidence of the growing arts movement can be found in any one of the new art installations throughout the downtown. From Bikes in Bloom to murals to painted utility boxes, each project continues to inspire the next. The DSC effect is one we believe will spread citywide, as collaboration and creating opportunities continue to be a goal of my administration.

I appreciate the support of the City Council and the feedback and support of our residents and businesses, and believe if we persist in working together, we as a city will continue to grow and thrive in spite of the challenges we face. There is something happening here, can you feel it?

Economic Overview

The 2019 budget prioritizes maintaining core city services, while working to minimize the property tax burden for residents. We continue to work aggressively to attract new jobs and investments to our community and continue to grow our tax base. To that end, unemployment is below 5% for Aurora and the assessed property value increased by approximately 6.5% based on property value data from all four counties.

Our new approach to economic development is already yielding investment opportunities citywide, including the downtown, along the I-88 corridor, our gateways, and in the Route 59 planning area. These developments include a blend of manufacturing, commercial, retail and residential uses, further diversifying our tax base. We will continue to optimize the use of our technology capabilities (fiber optic ring), our locational advantages, and the quality of our diverse community to attract quality partners to grow Aurora. The continued redevelopment of the downtown will remain a focal point, capitalizing on our growing arts and entertainment network to drive residents and visitors alike to the downtown for dining and entertainment. The success of the downtown, "the DSC effect," will spur additional interest, development, and redevelopment of our many gateways, improving our main entrances to the city.

Property taxes continue to be the city's largest single revenue source. The City of Aurora reports property tax revenue as the net amount available to provide resources for basic municipal services or the amount available after state-controlled pension requirements and long-term debt obligations are

satisfied. In 2018 (taxes payable in 2019), the tax levy for General Fund purposes will remain virtually unchanged from the prior year. In fact, at \$42.3 million, the General Fund levy is \$2.2 million less than it was a decade ago.

2019 Priorities

Aurora continues to pursue strategies to move forward the city's top three priorities:

- 1) Economic Development - Attract and Retain Businesses and Jobs
- 2) Public Safety and Quality of Life - Preserve High Levels of Public Safety and Quality of Life
- 3) Innovation and Collaboration - Provide Efficient, Innovative, Transparent and Accountable Government

Economic Development

Over the past several years the city has made significant strides in terms of economic development, continuing to break records on building permit issuances and adding more than \$350 million in overall construction value to the city. Our two major retail corridors, Route 59 and the Chicago Premium Outlets continue to perform, experiencing stronger sales than any of our suburban competitors over the past year. New and expanding large employers like Amazon, Aldi, Nutrivo, and Rush Copley Medical Center have added well over one thousand (1,200) new jobs to the city over the past year. Combined with our continued low unemployment rate, Aurora remains a regional economic leader and a strong global economic competitor.

Partially open with the Building & Permits (B & P) and Property Standards (PS) Divisions, the new Development Services Center is setting a new standard for conducting business in the City of Aurora. In early 2019, the Economic Development, Zoning & Planning, Engineering, and Special Events Divisions, as well as the Fire Prevention Bureau will join B & P and PS to fully realize the One Stop Development Shop. Any city department/division involved in development, entitlement, permitting and the vast majority of licensing functions will now be located in one building, providing a more efficient and convenient one stop shop for developers, property owners and residents alike.

The 2019 year will also mark a transitional time with the implementation of our new Enterprise Resource Planning (ERP) software for development processing. TRAKiT, the new ERP solution, will afford drastic improvements in automated customer communications, transparency to constituents and efficiency of our current processes. TRAKiT is scheduled to go live in January of 2020, but over the course of 2019, DSC will continue to leverage these new capabilities to expand the methodology of our nationally recognized permit processing services and automated broadcast communication tools.

The 2019 year will also continue to bring significant changes to our downtown. Our portfolio of transit-oriented development (TOD) will substantially expand with the completion of the pedestrian bridge near the Aurora Transportation Center. The bridge will draw more of our west riverbank neighborhood under the TOD umbrella, including the well-established Tanner Historic District. The bridge will also create several new

residential development opportunities steps away from the Burlington train line with the goal of following in the successful footsteps of Aurora's other major TOD's near the Route 59 train station.

Construction of the \$35 million Paramount School of the Arts project continues with the residential component nearing completion and the other phases well underway. Once complete, this project is estimated to create 80 to 100 full-time jobs and hundreds of thousands of dollars in property, food and beverage taxes all while returning the long vacant 88,000 square-foot building to the tax rolls and bring another new dining option to the downtown. As an added bonus, the new school for performing arts is projected to bring an additional 150,000 to 200,000 visitors to downtown each year. The project generated new interest in several other long vacant historical buildings in our downtown, which are in the early stages of residential and commercial redevelopment with new ownership.

The future arts center restaurant will join a steady line-up of established restaurants as well as some new additions. Endiro Coffee joined Gillerson's Grubbery, U Samba Brazilian Café, Ballydoyle Irish Pub, Doughball's Pizza Palace, La Quinta de los Reyes and the Hollywood Casino on New York Street. Downer Place saw two new additions, Tredwell Coffee and its neighbor, home store Wykwood House, while Stolp Avenue welcomed Do or Dye Designs and Pure Skin Solutions. The corner of Benton and Lake Street welcomed Branch Gardens, a business that not only occupied a long vacant parcel, but beautified the corner as well.

The performing arts and entertainment scene continue to grow in downtown Aurora. Anchored by the Paramount Theatre, more than a half million people now visit downtown Aurora annually for arts and culture alone. Under the helm of the Aurora Civic Center Authority's leadership, the Paramount Theatre's locally produced Broadway Series continued to attract the attention of Chicago's prestigious Jeff Awards, bringing home eight awards for the 2016/2017 and earning ten nominations for the 2017/2018 season.

In addition to raking in award nominations for high-caliber performances at affordable ticket prices, the Paramount Theatre is also bringing a record number of patrons to the downtown. In 2011, attendance was 75,000. This season, attendance will be well over 350,000 for the Broadway Series alone. Their efforts have earned them the distinction of being home to the second largest subscriber-based series in the United States – right in our downtown! The combination of local productions paired with a blend of high-profile performances by Shen Yun, The Blind Boys of Alabama, I Am King, Purple Reign, Happy Together, Barbra & Frank, and Movie Monday's showcases the Paramount's range and commitment to offering something for everyone.

The Aurora Civic Center Authority also managed a successful fourth season at RiverEdge Park. The 2018 schedule included performances by Aaron Neville, Sonny Landreth, Elle King, George Thorogood & the Destroyers, OneRepublic and Gladys Knight & the O'Jays as well as mainstays Blues on the Fox, Downtown Alive, and the city's Fourth of July celebration. All told, RiverEdge Park brought over 100,000 additional visitors to the downtown.

In addition to these large-scale events, hundreds of visitors come to downtown Aurora each month to enjoy numerous community-led arts and cultural events, including the expanded First Fridays. Organized by Aurora Downtown on the first Friday of each month, this event showcases the

work of local artists and musicians, and gives visitors the opportunity to tour downtown businesses. Aurora Downtown's other events also continue to grow, with the popular Food Truck Festival, Wednesday's at the Plaza, Octo Street Fest and the Stolp Island Block Party.

Citywide, Aurora continues to be attractive to successful businesses, both large and small.

On the west side of town, West Plaza welcomed Rush Copley and will soon welcome a new restaurant/pub, fitness center, newly constructed McDonald's and the Mega-Fun Trampoline park, breathing new life into a well-traveled corridor. Next door to West Plaza is the newly constructed Aldi. The grocery store relocated from 2134 to 2275 West Galena Boulevard. Also on the west side of town, the Orchard Road corridor welcomed Lou Malnati's Pizza and Potbelly's, joining a long line of successful restaurants located right off of Interstate Route 88.

The Route 59 corridor celebrated the opening of another TOD along Station Boulevard near the busy Route 59 train station, with more to come over the next year. The development overall includes 1,390 residential units and caters to career-oriented professionals who crave easy access to transit, shopping and entertainment options. These growing developments add another dimension to the city's already diverse housing stock proving that Aurora has something for everyone.

Also off of the Route 59 corridor, the former Yorkshire Plaza will soon be transformed into "Pacifica Square," an Asian-centric shopping mall that will further diversify Aurora's retail options and continue to attract new opportunities. The Pacifica Square area also welcomed two new restaurants that occupied vacant spaces, Bulldog Ale House on New York Street and Miller's Ale House on Route 59.

The current success of the Route 59 corridor does not diminish the importance of us re-evaluating our long-standing Fox Valley Mall. Understanding that retail has changed, our Development Services Department contracted to complete a study of the area to gain a fresh perspective and take the necessary steps to grow with the times instead of chasing change. We will also continue to focus on new options and opportunities for all of our gateways citywide.

Public Safety and Quality of Life

Crime continues to be on the rise nationally. Despite this trend, Aurora remains committed to keeping crime low within its boundaries.

The men and women of the Aurora Police Department (APD) continue to work closely with neighborhood groups, community leaders and residents to combat current and prevent future crime. Their efforts continue to pay off as crime in Aurora has slowed and Part One crime has declined 12.3% as of October.

The city's commitment to improving our public safety resources will continue with the anticipated completion of the new Public Safety ERP system. This multi-year project has continued through 2018 and is anticipated to be completed in 2019 and will provide the Aurora Police and Fire Departments a state-of-the-art system that will modernize and improve the city's computer-aided dispatch and records management functions. The new system will close the chapter on the former green-screen, text-based technology, allowing the public safety staff to streamline processes and

increase efficiencies across the board. The updated records management function will allow the city to better mine and display data to increase efficiencies in resource allocation and aid in decision-making. The new ERP will also enhance the APD's mobile data computer system and field-based reporting capabilities, so that police officers can spend less time on paperwork and more time interacting with the community.

The Aurora Fire Department (AFD) is requesting an Assistance to Firefighters Grant from F.E.M.A. in the amount of \$950,000 to purchase an aerial ladder truck. If this request is granted then we would replace the aerial ladder truck at the Central Station that has been in service for 19 years.

The 2019 budget also allocates dollars from the Safety Health and Public Enhancement Fund (SHAPE) to replace critical life safety equipment. The equipment includes \$31,500 for advance life support equipment for engines, \$41,500 for replacement of automated external defibrillators and \$35,000 for thermal imaging cameras. These equipment replacements/additions are critical life-safety purchases that will allow the AFD to maintain their current level of service to the community. The AFD will also replace another backup generator at Fire Station 8, which will complete this needed upgrade to 24-hour service capabilities at all stations in disaster situations.

The city's respective public safety departments will continue to engage in a long-term planning process for emergency situations. Aurora, in partnership with the City of Naperville, was awarded a \$1.3 million grant by the Federal Emergency Management Agency (F.E.M.A.). Over \$500,000 in expenses were made in 2018 for critical training of public safety personnel in both communities. The grant, allocated over the course of three years is being used by police officers, firefighters, emergency management personnel and other first responders to coordinate training, planning and exercises to enhance response in the event of a complex coordinated terrorist attack. The grant will provide Aurora and Naperville the opportunity to create a sustainable long-term plan for the region, identifying gaps, training, analyzing patterns and implementing changes to make both communities safer.

The city also continues to deal with the after-effects of the national foreclosure crisis, specifically in the form of large, vacant properties. The city has had some successes in repurposing some properties, like the former St. Charles Hospital, now the Aurora St. Charles Senior Living Center and the former Waubensee Community College soon to be the Paramount School of the Arts, but some abandoned buildings become blighted, suppress property values and contribute to crime issues in neighborhoods, creating a poor quality of life for residents.

During 2018, the city began the work of cleaning up and redeveloping the former Copley Hospital. This new project will settle the litigation with the current owner, transfer ownership to a new developer and during 2019 begin the process of redeveloping this historic site into a multi-use health and residential facility. This project will stabilize the surrounding east side neighborhoods and provide new jobs to the community.

The 2019 budget also continues to prioritize improvements to the city's transportation network. The Motor Fuel Tax Fund dedicates \$3.0 million to resurface arterial streets and \$3.0 million to the construction of a new salt dome at the new Maintenance Facility site on Liberty Street. The relocation of the city's Maintenance Facilities will open up new investment opportunities along the east bank of the Fox River north of Illinois Avenue. Investing in regular vital infrastructure updates not only directly contributes to the quality of life in our city, it results in significant cost-savings over time and serves as a driver for business attraction and redevelopment.

The Water & Sewer Fund will furnish significant financial resources in 2019 for improvements to the city's water and sewer systems, including:

- Sanitary Sewer Evaluation and Rehabilitation. In some older neighborhoods of the city, sections of the sanitary sewer are reaching the end of their useful lives. Maintenance costs escalate as the lines reach an advanced age. In 2019, we will apply \$3 million to identify and rehabilitate sewer lines that need attention.
- Watermain Evaluation, Repair, and Replacement. Similar to sanitary sewer lines, a program is needed to provide for the systematic replacement of watermains throughout the city that have aged, deteriorated, and weakened. In 2019, \$2.7 million will be committed.

In 2011, based upon a mandate from the U.S. Environmental Protection Agency, we established a long-term control plan fee. The proceeds of this fee will permit us to undertake our mandatory Long-Term Control Plan improvements in 2019. The purpose of this ongoing program is to reduce or eliminate sewer back-ups into homes and reduce combined sewer overflows into the Fox River and Indian Creek. The program involves separating combined sewers and constructing green infrastructure in various areas of the city as well as constructing an additional combined sewer treatment plant. In 2019, we have budgeted \$4.1 million for continued improvements.

Innovation and Collaboration

The 2018 budget introduced a new department, Innovation and Core Services, which moved the Community Services and Information Technology (IT) Divisions under one umbrella. This new department was one step in a citywide initiative to refocus, revitalize and in some cases rebuild how we approach finding new solutions to new and existing programs and initiatives. Understanding that innovation does not happen in a vacuum but is rather a new frame for us to approach the way we as a city work and challenge ourselves to continue to find new ways to serve our residents and grow the city.

Prioritizing the re-alignment of city departments and the re-organization of the city code early in my administration laid the foundation for the city to begin to work together in new and innovative ways, with a specific focus on collaboration citywide. Ralph Waldo Emerson once said, "Do not go where the path may lead, go instead where there is no path and leave a trail."

The Department of Communication and Public Information, recognizing there was a need for better access and communication, created a monthly "Facebook Live" feature. It is a time where I sit with city staff to discuss a specific initiative or a community partner to learn more about what's happening throughout the city. Facebook Live offers the opportunity for interested parties to learn more about individual departments and initiatives or ask a question of the individuals involved and receive an answer on the spot.

We also began to stream our City Council Meetings through Facebook Live, providing access for individuals unable to attend the meeting the ability to view the meeting live, or by watching online at their convenience. To compliment this, our Communications Department also created our first-ever Spanish-language Facebook Page, again with the goal of increasing the ability of our residents to access information.

Another means to increase access and communication created this year was the weekly release of the Mayor's Office schedule that includes meetings and events for the week as well as a recap of the previous week's happenings. We realized that in order for us to continue to encourage citizen participation and transparency, we needed to continue to find new ways to share that information.

Our focus on collaboration led to the creation of three new commissions: the Education Commission, Youth Council and Advisory Commission on Disabilities. The Education Commission was created to facilitate partnerships with our educational partners, leading to greater collaboration and ultimately increased opportunities for our youth. The Youth Council is a way for us to engage our students, capturing their ideas and energy and giving them a meaningful way to participate in local government. The Advisory Commission on Disabilities will work to ensure all of our residents have equal access to all city events, programs and buildings.

Over the past year, our IT Division worked closely with OnLight Aurora to grow opportunities related to the fiber-optic network, working to put Aurora on the map as a "Smart City." Leveraging existing fiber connections to increase the city's access and economic development opportunities, the department transformed from one utilized to strictly support the city's technology needs to one that functions as another way to attract and promote business opportunities. This renewed focus led to greater recognition of all the city has to offer, landing Aurora on the list of finalists for the 17th Annual Chicago Innovation Awards and finding a new way for the city to increase our presence on a regional scale.

Another IT initiative rolled out in 2018 was the implementation of the Freedom of Information Act (FOIA) portal. This new feature works to make information available before it is requested with the goal of increasing transparency and access for all. We will continue to work and make transparency a priority.

Recognizing that the issues the City of Aurora faces on a regular basis, while challenging, are not necessarily unique, I worked with the City of Rockford and the Illinois Municipal League to create the first-ever "Large Cities Roundtable," which brought together leaders from cities throughout Illinois with a population of 75,000 or more. The roundtable provided an opportunity for leaders to share ideas for managing challenges, successes and create opportunities for greater communication and collaboration statewide.

Policies Impacting Upon the Development of the 2018 Budget

The 2019 budget is based upon certain basic financial policies. Those policies are outlined below.

- The city will provide basic, high-quality municipal services at the lowest possible cost.
- High-priority capital projects, as reflected in the city's Capital Improvement Plan, will be funded.
- City staff members will receive salary increases of approximately 2.5%.

- During 2018 the Mayor's Office and Human Resources staff completed negotiations with the four largest unions representing city staff. The major result of this negotiation was a reduction in health care costs through increases in employee contributions and increases in employee deductibles and out of pocket expenses. These changes have brought the city's benefit plan more closely in line with private sector comparable organizations and will result in a decrease in projected healthcare costs for 2019.
- The city will, once again, contribute to the Firefighters' Pension Fund and the Police Pension Fund the full amount of the employer contribution determined pursuant to state guidelines. In doing so, we are acting as responsible stewards of the pension plans.
- While not mandated to do so, the city began setting aside money for accrued retiree health insurance benefits in 2005. In 2019, the city will contribute to the Retiree Health Insurance Trust Fund 50% of the actuarially recommended employer contribution associated with governmental funds and the Golf Fund, and 100% of the contribution attributable to the other enterprise funds (Airport, Water & Sewer Fund, Motor Vehicle Parking System Fund, and Transit Centers Fund). The total contribution will be \$5.3 million, which is approximately \$800,000 more than the \$4.5 million contributed in 2018. We will endeavor to gradually increase our annual contributions to the fund over the course of the next several years. From a long-term financial standpoint, this is the responsible thing to do.

Expenditures Included in the 2019 Budget

The notable individual expenditure items included in the 2019 City Budget are discussed above. However, in total, the budget includes \$395.5 million in expenditures. The following chart summarizes the changes in the budget.

	<u>2018</u>	<u>2019</u>
Gross Total Expenditures	\$417,941,910	\$431,295,678
Less:		
Carryovers (provided for the final Budget)	<u>(43,136,000)</u>	<u>(26,187,300)</u>
Net Total Expenditures	<u><u>\$374,805,910</u></u>	<u><u>\$405,108,378</u></u>
Amount of Change		
Before Prior-Year Carryovers Deducted		\$13,353,768
After Prior-Year Carryovers Deducted		\$30,302,468
Percentage Change		
Before Prior-Year Carryovers Deducted		3.2%
After Prior-Year Carryovers Deducted		8.1%

Carryovers are items budgeted as expenditures in one fiscal year that are not spent and are then budgeted again in the subsequent fiscal year. Removing carryovers from the gross amount of total expenditures provides a perspective on the “new money” that is provided in the budget of a given year.

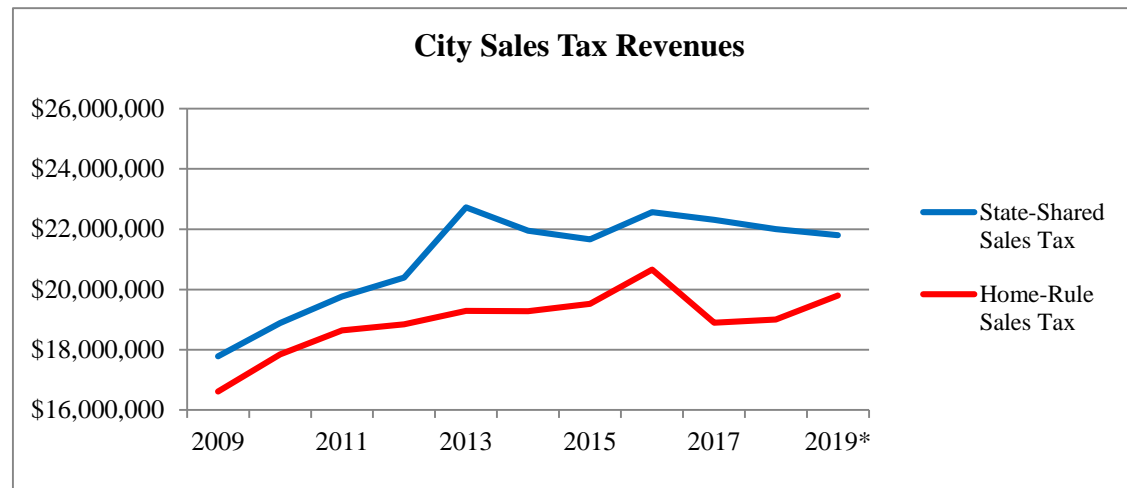
The General Fund budget for 2019 is \$180.1 million which is 1.5% more than in 2018.

Revenue Projections for 2019

Total revenues projected for 2019 are \$404.5 million. This is approximately \$13.0 million or 3.3% higher than the 2018 Amended Budget.

The primary General Fund revenue sources are sales taxes, income taxes and property taxes.

The city receives the equivalent of a 1% sales tax from the proceeds of a statewide sales tax that is distributed based upon point of sale by the Illinois Department of Revenue. During 2019, we project that state-shared sales tax revenue will be \$22.0 million. This figure considers reduced taxes due to the closing of big box stores on Lake Street and at the Fox Valley Mall. The Chicago Premium Outlets mall continues to show strong sales and the renovation of the Yorkshire Plaza by Pacific Square, LLC will help stabilize sales tax revenue in 2020 and beyond. The graph below presents the trend in state-shared and home-rule sales tax since 2008.



* 2018 and 2019 amounts are projected.

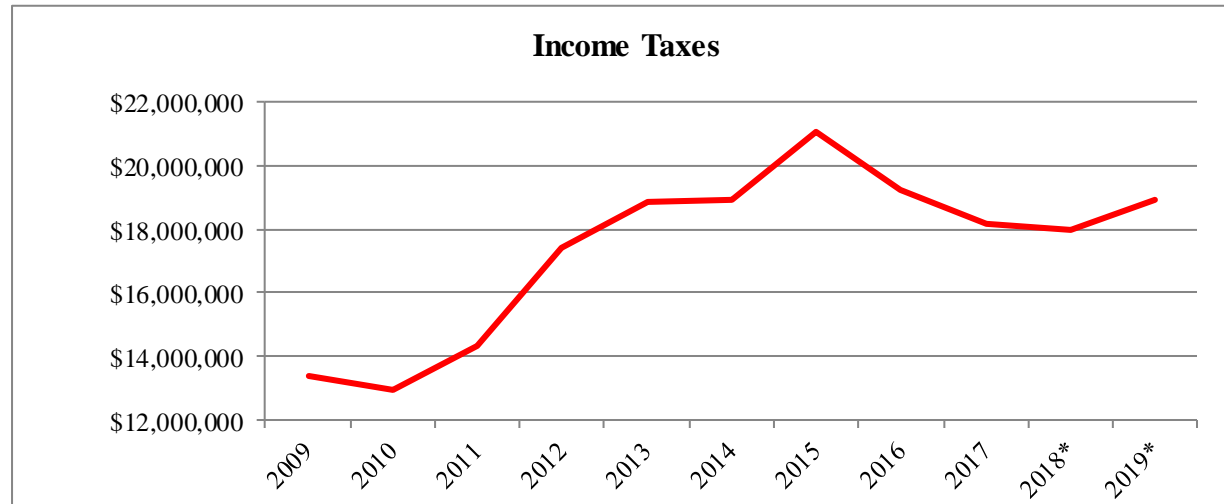
The city also has a home-rule sales tax in place. It is imposed at a rate of 1.25% generally upon all retail goods except motor vehicles, food, and drugs. For 2019, we have budgeted this revenue source at \$19.8 million. In 2017 the state imposed a 2% administrative fee for processing home-rule sales tax and this administrative fee was reduced to 1% in 2018 as of July 1. Extending past practice on the allocation of home-rule sales tax revenue across selected city funds, the allocation for 2019 will be:

<u>Fund</u>	<u>Amount</u>	<u>Allocation Percentage</u>	<u>Allocation Purpose</u>
General	\$15,450,000	78.0%	General governmental operations
SHAPE	3,900,000	19.7%	Public safety projects
Airport Fund	350,000	1.8%	Facility subsidy
Motor Vehicle Parking Systems	100,000	0.5%	System subsidy
Total	<u>\$19,800,000</u>	<u>100.0%</u>	

Income taxes are distributed by the State of Illinois based upon a statewide per capita formula. Thus, the state's economy does affect the income tax revenues of the city. We estimate that those revenues will be \$19.8 million in 2019, an increase of 2.9% from \$18.3 million of revenues expected in 2018. Our 2019 projection is based upon the distribution forecast of the Illinois Municipal League.

During the past few years, elected officials of the State of Illinois have discussed certain proposals that would reduce the amount of income tax revenues distributed to Illinois municipalities. The city's 2019 forecast for income tax revenues assumes no reduction imposed by the state.

The 2010 census recognized an increase in Aurora's population from 164,681 to 197,899. The impact of the population increase was first seen in income tax revenues beginning in mid-2011.

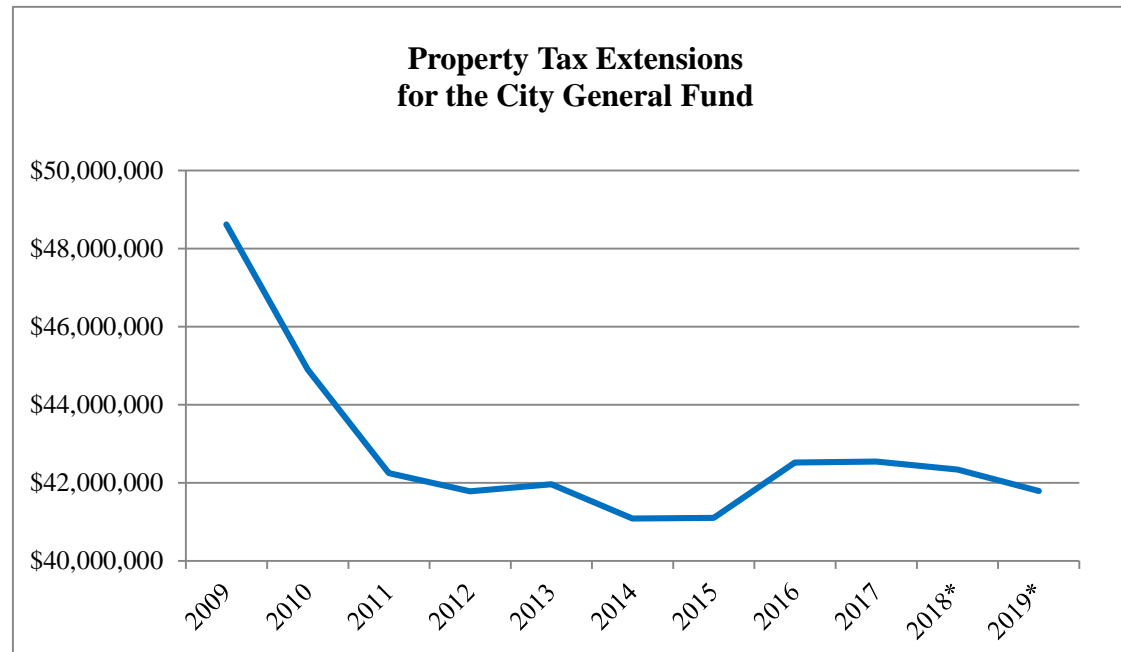


* The 2018 and 2019 amounts are projected.

Property taxes (from the 2018 tax levy) are expected to generate a total of \$76.8 million in 2019 for the city (excluding the library levy), compared to \$75.9 million in 2018. Recognizing the financial hardship inflicted upon many city residents and businesses by the Great Recession, the city reduced its levy for general municipal operations from about \$48.5 million in 2008 (taxes payable in 2009) to \$42.3 million in 2018 (taxes payable in 2019) – a decrease of \$6.0 million or over 12%. Also, the amount of the 2018 levy for operational purposes is precisely the same amount as it was in the prior two years.

The total property tax levy will reflect a \$1.4 million increase to pay employer contributions for employee pensions, including those for public safety employees. It is important to note that the benefit formulae for employee pensions has been established by state law. The city has no authority to change the formulae. Municipalities pay the cost of benefits that have been mandated by the State of Illinois.

The graph below presents the trend of the city's property tax extensions for General Fund purposes since 2009 (2008 property tax levy).

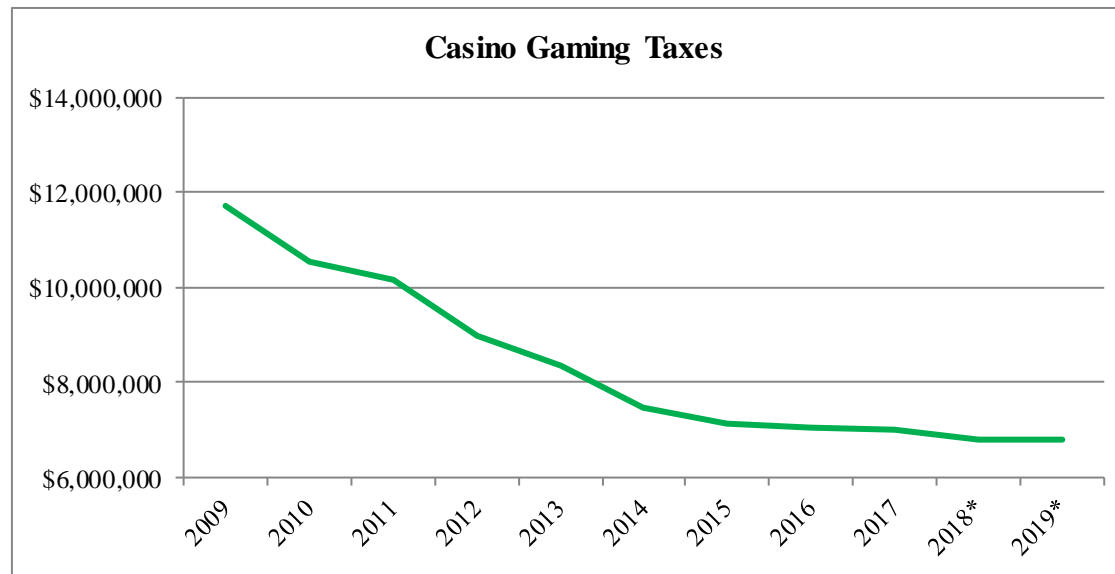


* 2018 is the budgeted amount and 2019 amount is projected.

Prior to 2011, the city's extension for its contributions to the Illinois Municipal Retirement Fund (IMRF) were actually included in the extension for the General Fund. The estimated IMRF extensions have been subtracted from the pre-2011 amounts included in the graph above to enhance comparability. The 2018 proposed levy is \$550,000 less than the 2017 levy due to the reduction associated with the elimination of the Aurora Election Commission expenses in 2018.

As in the prior 12 years, the 2018 property tax levy will include a \$4.0 million component to help pay the debt service on general obligation bonds issued to finance the construction of the new police headquarters.

The Aurora Public Library has requested an increase in the 2018 levy, payable in 2019, of \$698,000 associated directly with their projected costs for Illinois Municipal Retirement Fund expenses. Combining this with an estimated increase up to the Library Levy Cap of .255, brings their requested levy to \$10.7 million for library operations, compared to \$9.5 million for the 2017 levy.



*The 2018 and 2019 amounts are projected.

Casino gaming taxes, generated from Aurora's riverboat casino are projected to remain steady at \$6.8 million in 2019. Gaming taxes are deposited into a separate special revenue fund of the city and used primarily for economic development initiatives and certain non-core services.

Gaming taxes have proven to be a revenue source that can vary significantly from year to year. Over the past ten years, casino gaming taxes have been affected by tax law changes, an indoor smoking ban in public places, economic downturns, the opening of other casinos in Illinois and the approval of video gaming.

Two rate increases are included in the revenue projections:

- **Water and Sewer Service Fee.** An aggregate water and sewer rate increase of approximately 5%, to be effective July 1, 2019, is taken into account. This water and sewer rate increase is in keeping with the city's policy of imposing moderate increases on an annual basis so as to avoid large increases at irregular intervals. The rate change will offset increases in the cost of operating the water and sanitary sewer system and provide continued funding for water/sewer-related capital projects. The 2017 and 2018 rate increases were adopted by ordinance by the City Council in 2017 and a new ordinance will need to be considered by June 2019 for this rate change to take effect.

- Natural Gas Utility Tax. During the 2018 Budget approval process, the City Council approved an increase from 2 cents per therm to 3 cents per therm. This increase will generate just over \$700,000 in new revenue in the General Fund.

Distinguished Budget Presentation Award

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Aurora, Illinois, for its annual budget for the fiscal year beginning January 1, 2018. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to the GFOA to determine its eligibility for another award.

Conclusion

Preparation of the budget is a long and arduous task. I would like to thank all of the city staff members who participated in the preparation of the 2019 proposed budget. Special recognition is in order for Chief Financial Officer/City Treasurer Martin Lyons, Assistant Finance Director, Stacey Hamling, Chief Management Officer Alex Alexandrou, and Budget Analyst Silvia Cisneros who were at the center of the budget development and production process this year.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Richard C. Irvin". The signature is fluid and cursive, with a large initial "R" and a stylized "I".

Richard C. Irvin
Mayor



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Aurora
Illinois**

For the Fiscal Year Beginning

January 1, 2018

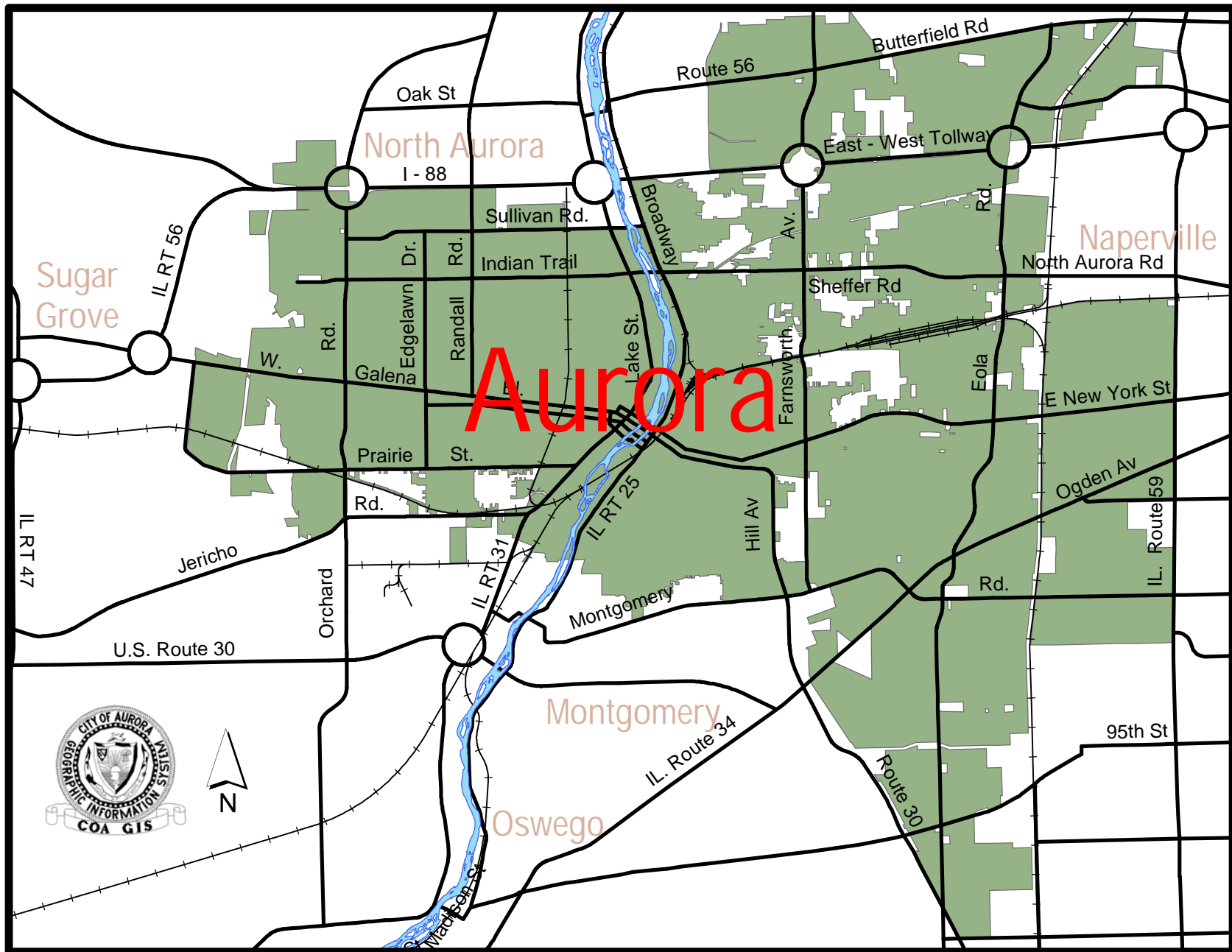
Christopher P. Merrill

Executive Director

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CITY OF AURORA, ILLINOIS

2019 BUDGET - LOCAL MAP



SOURCE: IT DIV. CITY OF AURORA, AURORA, IL., 2019

CITY OF AURORA, ILLINOIS 2019 BUDGET HISTORICAL SUMMARY

The City of Aurora is located approximately 36 miles west of Chicago, Illinois, on the Fox River. Aurora was settled by two brothers, Joseph and Samuel McCarty, in 1834. The men were drawn to the area by a narrow point in the river and a natural water fall that afforded the opportunity to obtain water power. At the time, Potawatomi Indians inhabited the area. A tribe led by Chief Waubonsie had its village on the west side of the Fox River about one mile north of Aurora's current downtown. The tribe was peaceful and friendly. However, about the time of McCartys' arrival, the United States Government purchased the Potawatomi's land and Chief Waubonsie relocated his tribe west of the Mississippi River.

Spurred by the availability of farmland, the opportunities created by the Fox River, and a stagecoach route, communities on both sides of the Fox River in present-day Aurora grew quickly. By 1848, the communities had reached a combined population of more than 1,000. On February 12, 1849, the Illinois legislature granted a charter for the Aurora Branch Railroad. This line, completed in 1850, extended north and connected with the Chicago and Galena Union Railroad line that, in turn, ran into Chicago. In 1864, a track was laid from Aurora directly to Chicago through Naperville. The railroads further accelerated Aurora's growth.

In 1837, the settlement on the east side of the river that had been known as McCarty Mills took the name of Aurora, and incorporated in 1845. The settlement on the west side of the Fox River was incorporated as West Aurora in 1854. On February 11, 1857, the Village of Aurora and the Village of West Aurora combined and incorporated as the City of Aurora. The first mayor of the City of Aurora was Benjamin F. Hall, a banker. The first city hall building was constructed on Stolp Island, a tract of land located in the Fox River between the east and west sides of the city. The two formerly separate communities considered the site to be neutral soil.

In 1881, Aurora became the first city in the United States to use electric streetlights to light its streets. By virtue of this initiative, Aurora became known as the "City of Lights."

Numerous sites in Aurora are on the National Register of Historic Places. Among the most prominent are the Chicago, Burlington, and Quincy Roundhouse and Locomotive Shop ("the Roundhouse") and the Grand Army of the Republic (GAR) Memorial Hall. The Roundhouse is the oldest limestone roundhouse in the United States and is currently the home of the Two Brothers Roundhouse -- an expansive restaurant, brewery, and banquet facility. The GAR Memorial Hall is now operating as a museum and displays military and other historical artifacts, to include those from the Civil War period.

The Latin meaning of the word "Aurora" is the rising light of morning or the dawn, and is the name of the Roman Goddess of Dawn.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
COMMUNITY PROFILE**

Date of Incorporation	February 11, 1857
Form of Government	Mayor-Council
Ten aldermen elected from one of ten wards and two elected at-large. Four-year terms.	
Geographic Location	36 miles west of Chicago
Area	46 Square Miles
Overlapping Taxing Districts	
Counties	Kane County DuPage County Kendall County Will County
Townships	Aurora Township Sugar Grove Township Batavia Township Naperville Township Winfield Township Oswego Township Wheatland Township
Park Districts	Batavia Park District Fox Valley Park District Sugar Grove Park District Oswego Park District
Junior College Districts	DuPage District #502 Waubonsee District #516

**CITY OF AURORA, ILLINOIS
2019 BUDGET
COMMUNITY PROFILE**

School Districts	Batavia District #101 West Aurora District #129 East Aurora District #131 Indian Prairie District #204 Kaneland District #302 Oswego District #308
Population (a)	200,965
Miles of Streets (Center Lane Miles)	580.5
Miles of Sanitary Sewers	343
Miles of Storm Sewers	477
Miles of Combination Sewers	156
Number of Water and Sewer Service Accounts	49,148
Total Annual Pumpage (Gallons)	6.12 Billion
Daily Pumpage Capacity (Gallons)	40.5 Million
Daily Storage Capacity (Gallons)	17.5 Million
Insurance Services Office Rating	2
Public Schools	
Elementary Schools	45
Middle Schools	17
Senior High Schools	8
Illinois Mathematics & Science Academy	1
Community College (Branch)	1
College – Private	2
University – Private	1

**CITY OF AURORA, ILLINOIS
2019 BUDGET
COMMUNITY PROFILE**

Library Services

Number of Libraries	3
Number of Books and Audio Visual Materials	549,717
Number of Registered Borrowers	114,197

Police Stations

1

Fire Stations

9

Recreation Facilities (City-Operated)

Number of Parks	16
Number of Playgrounds	13
Park Area in Acres	372

Employment by Industry (a)

	Number	Percent
Educational Services, Health Care, and Social Assistance	16,953	17.05%
Manufacturing	15,519	15.61%
Professional, Scientific, Management, Administrative, and Waste Management Services	13,702	13.78%
Retail Trade	11,955	12.02%
Arts, Entertainment, Recreation, Accommodation, and Food Services	9,660	9.71%
Finance, Insurance, and Real Estate; Rental and Leasing	7,362	7.40%
Transportation, Warehousing, and Utilities	5,903	5.94%
Construction	5,473	5.50%
Wholesale Trade	3,849	3.87%
Other Services, except Public Administration	4,495	4.52%
Public Administration	2,025	2.04%
Information	2,285	2.30%
Agriculture, Forestry, Fishing, Hunting, and Mining	254	0.26%
Total	99,435	100.00%

**CITY OF AURORA, ILLINOIS
2019 BUDGET
COMMUNITY PROFILE**

Employment by Occupation (a)	Number	Percent
Management, Business, Science, and Arts	31,376	31.55%
Sales and Office	24,715	24.86%
Production, Transportation, and Material Moving	18,835	18.94%
Service	17,173	17.27%
Natural Resources, Construction, and Maintenance	7,336	7.38%
Total	99,435	100.00%

Distribution of Family Incomes (a)

Income	Number of Families	Percent	Number of Households	Percent
Under \$10,000	1,442	3.11%	2,517	4.02%
\$10,000 to \$14,999	1,028	2.22%	1,874	2.99%
\$15,000 to \$24,999	3,012	6.50%	5,093	8.14%
\$25,000 to \$34,999	3,440	7.42%	4,888	7.81%
\$35,000 to \$49,999	5,480	11.83%	8,393	13.41%
\$50,000 to \$74,999	8,464	18.26%	11,987	19.15%
\$75,000 to \$99,999	6,472	13.97%	8,361	13.36%
\$100,000 to \$149,999	9,348	20.17%	11,078	17.70%
\$150,000 to \$199,999	3,919	8.46%	4,387	7.01%
\$200,000 or more	3,735	8.06%	4,026	6.43%
Total	46,340	100.00%	62,604	100.00%

**CITY OF AURORA, ILLINOIS
2019 BUDGET
COMMUNITY PROFILE**

Elections

Number of Registered Voters	85,847
Number of Votes Cast in November 2018 Municipal Election	41,626
Percentage of Registered Voters Voting in Last Municipal Election	48.49%

Top Ten Taxpayers (b)

<u>County</u>	<u>Taxpayer Name</u>	<u>Business Service</u>	<u>2017 EAV</u>
Kane	Simon/Chelsea Chicago Development, LLC	Shopping Center	\$66,785,228
DuPage/Kane	Liberty Illinois LP	Real Estate	\$35,352,177
DuPage	Fox Valley Mall LLC	Shopping Center	\$32,330,090
Kane	Chicago Premium Outlets Expansion LLC	Outlet Mall	\$19,952,167
DuPage	TGM Chesapeake Inc.	Apartments	\$19,461,190
DuPage	JVM Aventine Apartments	Residential Property	\$18,083,160
Kane	Aurora Industrial Holding Company LLC	Real Estate	\$14,761,014
DuPage	SSIL Fox Valley LLC	Apartments	\$13,623,600
Kane	MFREVF-Kirkland Crossing, LLC	Real Estate	\$10,346,276
Kane	Toyota Motor Sales, U.S.A., Inc.	Automotive	\$8,023,142
Total			\$238,718,044

Ten Largest Taxpayers as a Percent of the City's 2017 EAV (\$3,705,635,744).	6.44%
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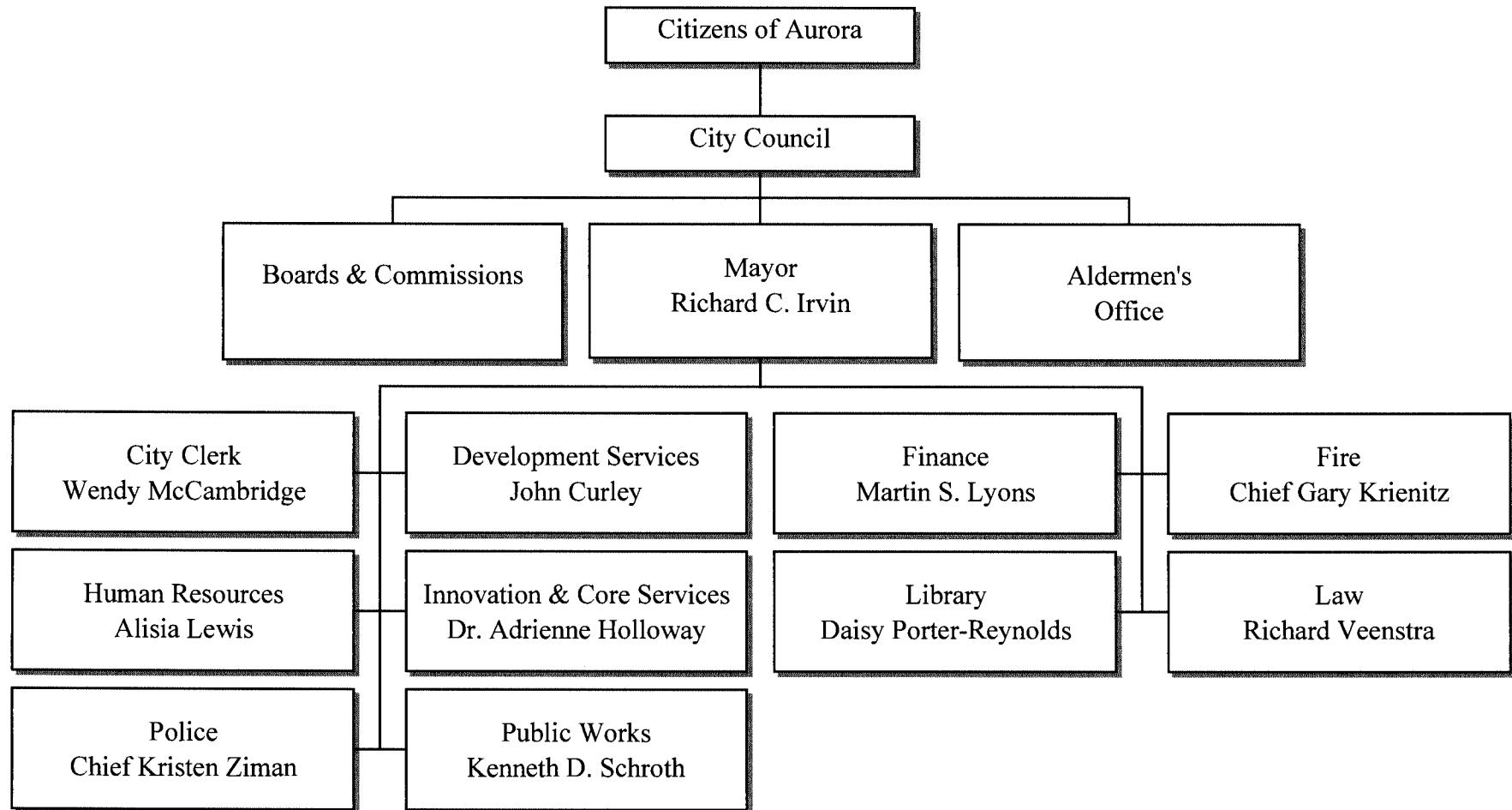
Notes

(a) Source: U.S. Census Bureau, including 2013-2017 American Community Survey 5-Year Estimates.

(b) Source: DuPage and Kane Counties. Kendall and Will Counties have been excluded since they consist of approximately 10% of the city's 2017 EAV.

All other data obtained from City of Aurora records.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
ORGANIZATION CHART**



CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget serves as a communications device, policy document, operations guide, and financial plan. As a communications device, it contains information pertaining to key issues facing the city, priorities of the city administration, major initiatives for the coming year, accomplishments of prior years, and more. As a policy document, it articulates and reflects major financial policies of the city. As an operations guide, it serves as the city's spending plan and indicates the level of services to be provided. As a financial plan, it includes information relative to debt service, revenue estimates and requirements, and future projects and needs. As a legal document, the budget serves as the annual spending authorization of the city.

The city's budget process spans over nine months and consists of many steps. A descriptive summary of the budget process is provided below. The budget calendar for the city is also included at the end of this section.

The Annual Budget

The city's fiscal year begins January 1st and ends December 31st. The city establishes annual budgets for all of its funds except the Working Cash Fund and agency funds. The city budget includes both revenues and expenditures.

The budget is prepared using the modified accrual basis of accounting. Under this basis of accounting, revenues are recognized when earned provided that they are both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed.

The city prepares its annual financial statements in accordance with generally accepted accounting principles (GAAP). GAAP are uniform minimum standards and guidelines for financial accounting and reporting. The primary

authoritative body promulgating GAAP for state and local governments is the Governmental Accounting Standards Board. With respect to city budgeting, the primary difference between GAAP and the basis of budgeting is seen in the treatment of transactions in the proprietary funds and the pension funds. Under GAAP, those funds are accounted for on the accrual basis of accounting. A definition of the accrual basis of accounting is presented in the glossary. However, the recording of capital asset purchases illustrates one of the most significant differences between the budgetary (modified accrual) basis and the accrual basis. Under the city's budgetary basis, capital asset acquisitions in the governmental funds are recorded as expenditures in the year when they are purchased or constructed. Under GAAP and in accordance with the accrual basis of accounting, capital assets acquired through the proprietary funds are recorded as assets and depreciated as an expense over the length of their useful lives.

In Illinois, municipalities may conduct their financial operations within one of two alternative frameworks: the appropriations system (65 Illinois Compiled Statutes 5/8-2-9) or the budget system (65 Illinois Compiled Statutes 5/8-2-9.1 through 9.10). The budget system is a more flexible system as it permits a municipality to adjust its annual financial plan more easily as circumstances require. Since January 1, 2000, the city has operated under the budget system.

The Aurora City Code requires that the Mayor submit a proposed city budget for the upcoming fiscal year to the City Council not later than October 15th. The Chief Financial Officer/City Treasurer, in his capacity as the city's budget officer, is responsible for compiling the proposed budget. In conjunction with the compilation of the budget, the City Code requires that the Chief Financial Officer/City Treasurer present to the City Council revenue estimates and an estimated property tax levy for the upcoming fiscal year not later than September 15th. State law requires that a municipality operating under the budget system adopt its annual budget prior to the start of the fiscal year to which it pertains.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget process begins with the Finance Department's development of budget workbooks during the first quarter of the year. Budget workbooks provide budgetary guidance to the city staff and examples of various forms and formats that must be used when a departmental or divisional budget request is submitted. After a budget kick-off informational meeting in the early spring, the city staff begins work on their budget requests for the upcoming year.

In developing their budget requests, departments and divisions separately consider a) the costs of maintaining current services and programs and replacing equipment and vehicles that are on hand, and b) the resources necessary to introduce new services and programs, expand the city's equipment and vehicle inventory, and undertake major capital projects. Costs associated with maintaining current service levels and replacing equipment and vehicles are considered part of the "base budget." Requests for resources for new services and programs, additional equipment and vehicles, and capital items are articulated in discrete units termed "decision packages." Requests for new capital items are actually submitted in the form of a special type of decision package: a capital project request.

Capital project requests are initially considered during the development of the city's Capital Improvement Plan as discussed below. However, requests for capital projects for the upcoming budget year must be evaluated for funding in the regular budget process.

Departments submit their budget requests to the Finance Department in the late spring. After the Finance Department compiles and organizes the budget requests, the Mayor meets with department heads to discuss their budget requests. The Mayor generally holds the budget review meetings in the early summer. The Mayor may adjust the budget requests based upon his findings during those meetings.

At the conclusion of the Mayor's budget review meetings in the late summer, the Finance Department adjusts budget requests as directed by the Mayor and

produces the proposed budget. The Mayor submits his proposed budget to the City Council, after which it is referred to the City Council's Finance Committee.

The Finance Committee, composed of three aldermen, reviews the proposed budget during a series of public meetings. The committee calls members of the city staff to appear to discuss and provide additional information on their portions of the proposed budget. The Finance Committee may recommend changes to the proposed budget by a majority vote. When the Finance Committee completes its review, typically in mid-autumn, it recommends approval of the proposed budget to the Committee of the Whole. The Committee of the Whole consists of the Mayor and all 12 aldermen (including two aldermen-at-large). At a meeting of the Committee of the Whole, the Chair of the Finance Committee reports on the proposed budget. If the Committee of the Whole recommends approval, the proposed budget is referred to the City Council for final approval.

State law requires that a public hearing be conducted prior to the adoption of the budget. Notice of this hearing must be published in a newspaper of general circulation in the city. A majority vote of a quorum of the City Council is required for adoption of the budget. The adopted budget must be filed with the clerks of the counties in which the city is located.

As stated above, the budget system is a more flexible system than the appropriation system. The major feature of the budget system that makes it more flexible is administrative budget transfers. Pursuant to state law and the City Code, the Chief Financial Officer/City Treasurer may transfer amounts between expenditure accounts within a departmental budget or between expenditure accounts within a fund without departmental segregation. The Mayor's approval is required to transfer amounts between expenditure accounts of different departments. Administrative budget transfers between the accounts of different funds are not permitted. Total budgeted expenditures in a fund may only be increased by a budget amendment approved by a two-third's vote of a quorum of the City Council.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The legal level of budgetary control is the department level or, where no departmental segregation of a fund exists, the fund level.

The Capital Improvement Plan

The city's Capital Improvement Plan (CIP) reflects a ten-year projection for a wide variety of capital projects, to include infrastructure. The CIP is a stand-alone document but it impacts upon the budget. For a project to be included in the CIP, it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. (Motor vehicles and equipment are excluded from the CIP.) The city groups the CIP projects into nine functional categories: Airport, Downtown, Economic Development, Facilities, Neighborhood Redevelopment, Stormwater Management, Recreation, Transportation, and Water and Sewer projects. The CIP is largely comprised of a collection of individual project summary sheets. The project summary sheet for a project includes its name, description, justification, estimated cost, potential revenue sources, and anticipated annual impact upon the operating budget.

CIP projects proposed by city departments are evaluated by the city's Board of Local Improvements (BOLI). The BOLI consists of the Mayor or his designee, the Director of Public Works/City Engineer, the Director of Public Properties, the Chief Development Services Officer and the Chief Financial Officer/City Treasurer. The city's two aldermen-at-large also sit on the board as non-voting members.

As stated above, the capital project requests are initiated through the budget process. However, in general, development of the CIP is less constrained than the development of the budget because the city makes no binding commitment to fund projects that are included in the CIP. Yet, those projects programmed for the first year of the CIP (i.e., the upcoming budget year) are most closely scrutinized by the BOLI because their funding must be addressed in the current year's budget process.

Other Planning Processes Impacting Upon City Budgeting

Strategic Plan. The Strategic Plan is a comprehensive program of major goals for the city as a whole. The achievement of many of the goals requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the goals outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his functional area. Through the Mayor's review of departmental budget requests, the city ensures that all goals are addressed.

Several other city planning processes are inputs to the Strategic Plan as discussed below.

Housing and Community Development Consolidated Plan. Pursuant to 24 CFR Part 91, every five years the city, as a direct recipient of federal CDBG and HOME funds, must analyze and plan for how these antipoverty monies will benefit the Aurora community, and produce a related Consolidated Plan for Federal Funding. The plan promotes projects and activities for housing and community development that are designed to benefit low- and moderate-income residents. The Consolidated Plan process mandates an intensive community participation process including Aurora residents and community stakeholders. Citizen input, demographic and mapping analysis, as well as staff analysis and discussions form the backbone of five-year funding recommendations to the Consolidated Plan, the goals of which are reinforced annually through CDBG and HOME funding recommendations in the Annual Action Plan Process.

Master Plan for Downtown Aurora. This document, adopted by the City Council in 2006, outlines a ten-year program and long-term vision for redeveloping Aurora's downtown. The plan calls for the addition of 300,000

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

to 500,000 square feet of new retail space, the construction of 2,500 residential units, and the injection of \$700 million of private investment. The Master Plan for Downtown Aurora has impacted upon the project plans for Tax Increment Financing Districts #1, #3, #5, and #6. It is also considered in the development of the city's Strategic Plan. This level of investment is necessary for economic growth and a stable property tax rate for the community.

Tax Increment Financing District #1 (Downtown) Project Plan. This document outlines a redevelopment program for the city's downtown. The major goals of the plan are to:

- Retain and expand existing businesses.
- Promote redevelopment using permissible incentives.
- Redevelop certain viable, existing building inventory.
- Construct certain public improvements to complement redevelopment.

TIF District #1 expires on December 2, 2021.

The TIF District #1 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #1 Fund (Fund 231) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #3 (RiverCity) Project Plan. This document outlines a redevelopment program for a 40-acre area of the city located just south of the downtown. The goals of the plan are similar to those expressed in the TIF District #1 Project Plan.

TIF District #3 expires on September 26, 2023.

The TIF District #3 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #3 Fund (Fund 233) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #5 (West River Area) Project Plan. This document outlines a redevelopment program for a 207-acre area on the west side of the Fox River and just north of the city's central downtown. The major goals of the plan are to:

- Promote the redevelopment of property in and around the downtown.
- Improve existing infrastructure including sidewalks, crosswalks, and streetscape.
- Provide for the necessary site preparation, grading, and excavation of property as a means to promote more modern land uses.
- Increase the city's property tax and sales tax bases.
- Identify economically viable reuse opportunities for adjacent downtown parcels in a manner to promote mixed-use development.
- Remediate environmental hazards.

TIF District #5 expires on April 24, 2030.

The TIF District #5 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #5 Fund (Fund 235) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #6 (East River Area) Project Plan. This document outlines a redevelopment program for a 530-acre area on the east side of the Fox River and just north of the city's central downtown. The major goals of the plan are the same as those for TIF District #5.

TIF District #6 expires on April 24, 2030.

The TIF District #6 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #6 Fund (Fund 236) or an associated bond proceeds (capital projects) fund.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Tax Increment Financing District #7 (West Farnsworth) Project Plan. This document outlines a development program for a 158-acre area of the city generally located northwest of Interstate Route 88 and Farnsworth Avenue. The major goals of the project plan are to:

- Encourage mixed-use commercial, retail, and industrial development.
- Foster the replacement, repair, and/or improvement of infrastructure.
- Develop the area's traffic system to improve accessibility.
- Coordinate redevelopment activities.

TIF District #7 expires on November 22, 2034.

The TIF District #7 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #7 Fund (Fund 237) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #8 (East Farnsworth) Project Plan. This document outlines a development program for a 43-acre area of the city generally located east of Farnsworth Avenue between Interstate Route 88 and Bilster Road. The major goals of the project plan are to:

- Reduce or eliminate impediments to redevelopment.
- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance of the area.

TIF District #8 expires on November 22, 2034.

The TIF District #8 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #8 Fund (Fund 238) or an associated bond proceeds (capital projects) fund.

Water Master Plan. This plan anticipates the water needs of the city through 2021. It forecasts population growth and system infrastructure components needed to meet increased water demand and water quality requirements. The primary goal of the plan is to develop a ten-year capital improvements program with estimated costs to address the following needs:

- Develop new sources of water (e.g., new deep wells).
- Maintain and improve the Water Treatment Plant's capabilities.
- Increase the city's water storage capacity and improve the distribution system.

The Water Master Plan is an input to the CIP. Approved projects are ultimately budgeted in the Water & Sewer Fund (Fund 510).

Storm & Sanitary Sewer Priority Plan. This document reflects a 20-year program of storm and sanitary sewer improvements. The major goals of the plan are:

- Rehabilitate sanitary sewers throughout the city.
- Eliminate the infiltration of stormwater into the sanitary sewers.
- Separate the existing combined sanitary and storm sewers.

The Storm & Sanitary Sewer Priority Plan is an input to the CIP. Approved projects are ultimately budgeted in the Stormwater Management Fee Fund (Fund 280) or the Water & Sewer Fund (Fund 510).

Long-Term Control Plan. This plan accounts for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The Long-Term Control Plan is an input into the CIP. Approved projects are ultimately budgeted in the Long-Term Control Plan Fund (Fund 281).

Airport Transportation Improvement Proposals. This is a five-year plan for infrastructure improvement projects to be undertaken at the Aurora Municipal Airport. The major goals of the plan are:

- Increase the capacity and maintain the safety of the airport.
- Increase the attractiveness of the airport for corporate uses.

Airport Transportation Improvement Proposals are an input to the CIP. Approved projects are ultimately budgeted in the Airport Fund (Fund 504).

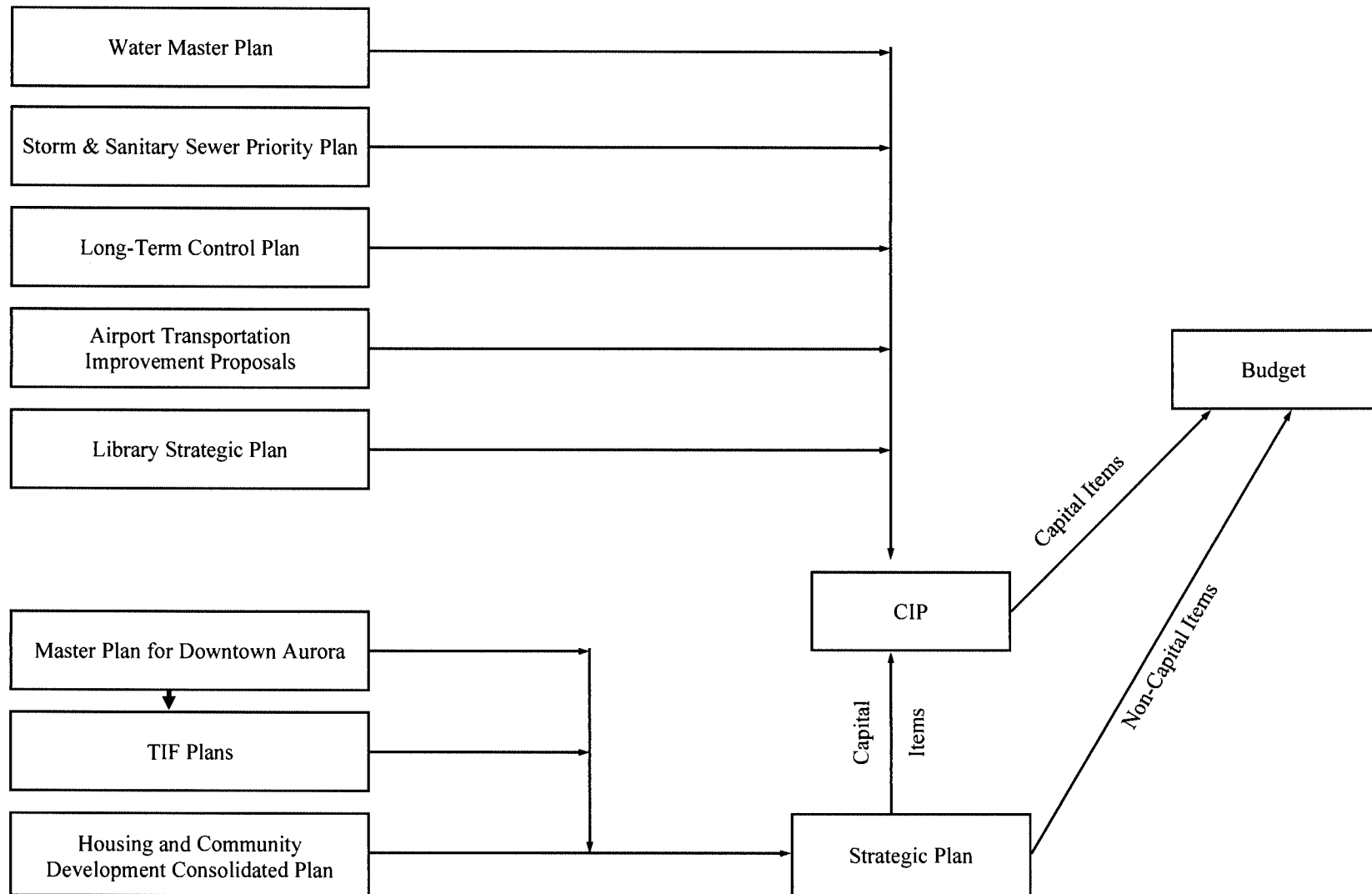
Library Strategic Plan. This plan considers the anticipated demands for library services with respect to programs and facilities. Major goals of the plan are:

- Ensure the library is meeting the needs of Aurora residents.
- Strive for maximum efficiency and fiscal responsibility.
- Replace or update technology-based services regularly.

The Library Strategic Plan is an input to the CIP. Approved projects are ultimately budgeted in the Library Fund (Fund 210), or the Library Capital Projects & Technology Fund (Fund 310).

A schematic of the flow of the city's planning processes follows.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
FLOW OF PLANNING PROCESSES**



**CITY OF AURORA, ILLINOIS
BUDGET PLANNING CALENDAR
2019 AND 2020**

2019 Date	Action	2020 Date
4/20/2018	Budget Kick-Off. (Distribution of budgeting materials to departments.)	3/29/2019
5/11/2018	Departmental base budgets due to Finance Department. (Numerical line-item detail only.)	4/12/2019
5/18/2018	Full departmental budgets due to Finance Department. (Decision packages and line-item justifications.)	4/26/2019
5/25/2018	Finance Department completes preliminary revenue projections.	5/24/2019
7/9/2018 to 8/9/2018	Mayor reviews full departmental budgets in separate meetings with department directors.	5/28/19 to 6/28/2019
8/10/2018 to 8/14/2018	Finance Department develops proposed Capital Improvement Plan from capital-related decision packages requested by department directors and endorsed by the Mayor.	7/15/2019 to 7/26/2019
10/19/2018	Mayor's proposed City Budget presented to the City Council.	9/10/2019
10/22/2018 to 11/15/2018	Finance Committee reviews proposed City Budget with department directors.	9/11/2019 to 10/22/2019
11/27/2018	City Council holds public hearing on proposed City Budget. City Council adopts City Budget.	11/12/2019
12/11/2018	City Council holds public hearing and adopts real estate tax levy ordinance.	11/26/2019
1/31/2019	City Budget published.	1/31/2020
2/27/2019	Capital Improvement Plan published.	2/27/2020

**CITY OF AURORA, ILLINOIS
2019 BUDGET
LONG-TERM FINANCIAL POLICIES**

Budgeting and Revenue Management

1. Maintain a diversified revenue structure.
2. Maintain a General Fund balance of the greater of:
 - a) \$1,000,000 plus 25% of the prior year's corporate property tax levy, or
 - b) 10% of expenditures as originally budgeted for the year.
3. Maintain a balanced General Fund budget (i.e., expenditures less than or equal to revenues) except for planned drawdowns of the fund balance when the fund balance exceeds the target expressed in item 2 above.
4. The budget of a fund shall be considered "balanced" if the fund's budgeted expenditures for the year do not exceed the total of its budgeted revenues and unassigned fund balance at the beginning of the fiscal year.
5. Prepare the budget using the modified accrual basis of accounting including the portion of the budget relating to the proprietary funds.
6. Restrict the use of gaming tax revenues to capital projects, general obligation debt service, and non-essential services. Maximize the use of gaming tax revenues for downtown redevelopment purposes.
7. Contribute to the Illinois Municipal Retirement Fund, Aurora Firefighters' Pension Fund, and Aurora Police Pension Fund the full amounts recommended each year by independent actuaries for employer contributions so as to ultimately achieve a funded ratio of 90% or 100%, as statutorily required, for each fund.
8. Consider staff proposals for non-capital expenditures (e.g., programs, services, equipment, and personnel) beyond the scope of the current base budget through decision packages. Proposals for new capital projects will be considered in the form of capital improvement plan requests.
9. Update the ten-year Capital Improvement Plan on an annual basis.
10. Budget for items that will be capitalized for financial reporting purposes in distinct expenditure accounts to facilitate the preparation of the Comprehensive Annual Financial Report.
11. Impose moderate annual water and sewer rate increases so as to avoid large increases at irregular intervals.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
LONG-TERM FINANCIAL POLICIES**

Debt Management

1. Limit the period during which debt is outstanding to a time period not greater than the useful life of the asset financed by the debt.
2. Where financing is required to undertake a capital project in a governmental or proprietary activity of the city and specific revenues are associated with that activity, issue revenue bonds rather than general obligation bonds whenever possible to obtain the needed financing.
3. Sell bonds through competitive, rather than negotiated, sales whenever possible.
4. Consider the refunding of outstanding debt when a net present value savings of at least 4% can be obtained.

Cash Management and Investments

1. Require that all bank deposits not insured by the Federal Deposit Insurance Corporation be collateralized with high-quality securities having a market value of 110% of the underlying deposits.
2. Deposit on-hand cash not later than the next business day.
3. Maintain liquidity adequate to promptly pay financial obligations.
4. Purchase only those investments allowable under the Illinois Public Funds Investment Act.
5. Purchase investments on a delivery-versus-payment basis pursuant to competitive bidding.
6. Earn a market rate of return on investments. The benchmark for short-term investments is the three-month U.S. Treasury Bill.
7. Place all investment securities with a third-party custodian for safekeeping.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
LONG-TERM FINANCIAL POLICIES**

Procurement

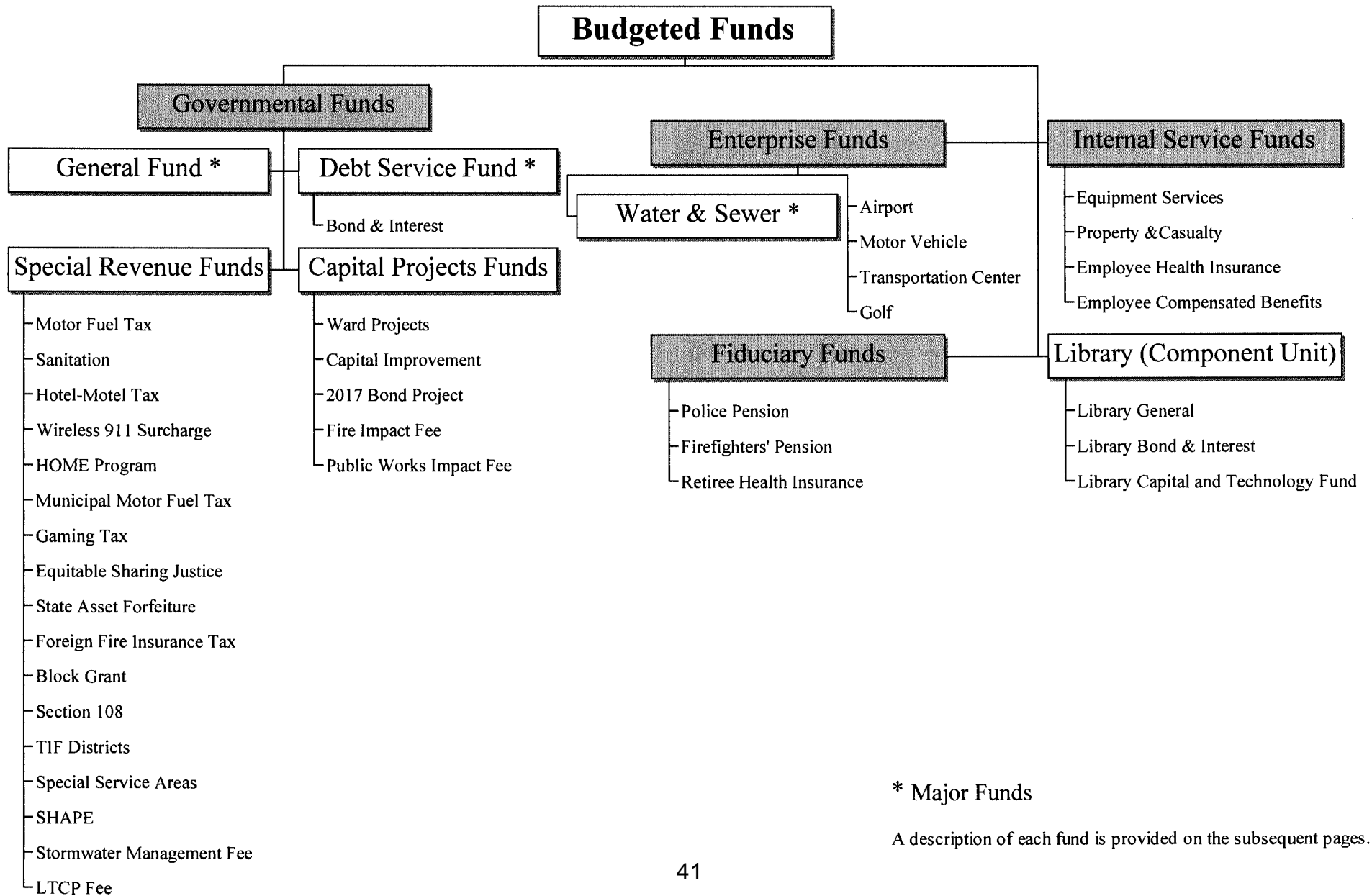
1. Conduct a formal competitive bidding process (newspaper publication) for purchases in excess of \$25,000.
2. Conduct an informal competitive quotation process for purchases in excess of \$5,000 up to \$25,000.
3. Obtain City Council approval of all proposed purchases in excess of \$25,000.
4. Publish a semi-monthly “large bill list” summarizing proposed city payments of \$15,000 or more for review by the City Council. The large bill list will also reflect proposed grant and donation payments of any amount.
5. Use purchasing credit cards for small-dollar purchases wherever possible.
6. Issue purchase orders for all but small-dollar purchases and certain other limited categories of purchases.
7. Require the signatures of two responsible, knowledgeable city officials on any request for the issuance of a check for the payment of goods or services provided to the city.

Accounting and Financial Reporting

1. Issue a Comprehensive Annual Financial Report within 180 days of the end of each fiscal year that complies with generally accepted accounting principles.
2. Report the city’s Debt Service Fund as a major fund due to its potential interest to financial statement users.
3. Capitalize building improvements, land improvements, and infrastructure with a purchase price of \$100,000 or more. Capitalize vehicles, machinery, furniture, and equipment with a purchase price of \$50,000 or more.
4. Controlled non-capital items (e.g., police weapons, audio-visual equipment) will be physically inventoried as required by law or as directed by the responsible department head, but shall not be inventoried less frequently than once each year.

CITY OF AURORA, ILLINOIS

2019 BUDGET FUND STRUCTURE



* Major Funds

A description of each fund is provided on the subsequent pages.

**CITY OF AURORA, ILLINOIS
DESCRIPTION OF ACCOUNTING FUNDS**

GOVERNMENTAL FUND TYPES

GENERAL FUND (101)

To account for resources traditionally associated with governments, which are not required to be accounted for in another fund.

SPECIAL REVENUE FUNDS

Motor Fuel Tax Fund (203). To account for the activities related to street maintenance and construction. Financing is provided by the city's share of state gasoline taxes. State law requires that these gasoline taxes be used for street-related purposes.

Sanitation Fund (208). To account for the expenditure of the city's environmental refuse disposal fee. The fee has been imposed to pay certain costs pertaining to the disposal of brush, leaves, natural Christmas trees, and recyclables in the community.

Hotel-Motel Tax Fund (209). To account for the expenditure of the city's 3% hotel-motel tax. The proceeds of the tax must be used to promote tourism.

Wireless 911 Surcharge Fund (211). To account for the expenditure of fees collected for the purpose of developing and maintaining the capacity to respond to calls for emergency assistance from wireless communication devices.

Municipal Motor Fuel Tax Fund (212). To account for the activities related to street maintenance and construction. Financing is provided by a locally imposed tax on retail gasoline and related fuel sales of 4¢ per gallon.

HOME Program Fund (213). To account for the revenue and expenditures associated with a program designed to expand the supply of decent, affordable housing available to low-income households in the community by fostering partnerships with nonprofit housing agencies and leveraging private sector participation. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Emergency Solutions Grant Fund (214). To account for the revenue and expenditures associated with the Emergency Solution Grant which provides essential services to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, critical services, and urgent non-facility-based care. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Gaming Tax Fund (215). To account primarily for the expenditure of a \$1 admissions tax and 5% wagering tax collected at the Hollywood Riverboat Casino in Aurora.

State Asset Forfeiture Fund (217). To account for monies acquired through the outcome of state, drug-related criminal cases. State law requires that these monies be expended locally in drug-related law enforcement efforts.

Foreign Fire Insurance Tax Fund (219). To account for the expenditure of a 2% tax on premiums for fire insurance policies covering property in the city that are sold by insurance companies not incorporated in Illinois. Under state law, the City of Aurora must annually appropriate foreign fire insurance tax monies to an administrative board comprised of members of its fire department.

Block Grant Fund (221). To account for the revenue and expenditures associated with the CDBG program. Grant monies are provided by the U.S. Department of Housing and Urban Development to develop urban communities by expanding economic opportunities, and providing decent housing and a suitable living environment. The beneficiaries of the CDBG program must be individuals with low or moderate incomes.

Section 108 Loan Fund (222). To account for a revolving loan program designed to provide resources for expanding businesses and/or locating new businesses in a designated area of the city (primarily on the near east side) and creating jobs within that area. Financing for the program is provided by a “seed loan” from the U.S. Department of Housing and Urban Development. Repayment of the seed loan is also accounted for through this fund.

TIF #1 Downtown Fund (231). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #1 in the downtown area.

TIF #3 RiverCity Fund (233). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #3 in the area south of the downtown.

TIF #4 Bell-Gale Fund (234). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #4 comprised of an industrial park on the west side.

TIF #5 West River Area Fund (235). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #5 in the area northwest of the downtown.

TIF #6 East River Area Fund (236). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #6 in the area northeast of the downtown.

TIF #7 West Farnsworth Area Fund (237). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #7, a 158-acre area, generally located in the vicinity of the intersection of Interstate Route 88 and Church Road.

TIF #8 East Farnsworth Area Fund (238). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #8, a 43-acre area, generally located north of Interstate Route 88 and east of the Chicago Premium Outlets Mall.

SSA #14 (Sullivan Road) Fund (251). To account for expenditures for special maintenance of Sullivan Road in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Safety, Health, and Public Enhancement Fund (255). To account for the cost of certain public safety initiatives. Financing is provided by an earmarked 20% of the city’s home-rule sales tax revenues.

Equitable Sharing (Justice) Fund (256). To account for monies acquired through the outcome of federal, drug-related criminal cases initiated by the U.S. Drug Enforcement Agency; Bureau of Alcohol, Tobacco and Firearms; or the Federal Bureau of Investigation. Federal law requires that these monies be expended locally in law enforcement efforts.

Equitable Sharing (Treasury) Fund (257). To account for monies acquired through the outcome of federal, drug-related criminal cases initiated by the U.S. Immigration and Customs Enforcement Agency. Federal law requires that these monies be expended locally in law enforcement efforts.

SSA #24 (Eagle Point) Fund (262). To account for the costs of constructing and maintaining certain improvements in the Eagle Point condominium complex in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA One (Downtown) Fund (266). To account for expenditures for projects and programs intended to promote economic development in the city's downtown. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #34 (Oswego) Fund (275). To account for the collection of SSA property taxes paid by property owners in certain areas of the city located in Kendall and Will Counties for debt service on debt certificates issued in 2006 and 2012. The proceeds of the obligations were used to construct two elementary schools in the SSA. Oswego School District 308 operates the schools.

SSA #44 (Blackberry Trail) Fund (276). To account for expenditures for special municipal improvements and maintenance of those

improvements in the Blackberry Trail subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Stormwater Management Fee Fund (280). To account for resources for stormwater management projects. Financing is provided by a bi-monthly \$6.90 charge to each residential and business water and sewer service account.

Long-Term Control Plan Fee Fund (281). To account for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency. Financing is provided by a bi-monthly \$5.85 charge to each residential and business water and sewer service account.

CAPITAL PROJECTS FUNDS

Ward Projects Funds (311 – 320). To account for expenditures for various capital projects in the city's ten wards that are requested by "ward committees" comprised of residents from those wards. A separate fund exists to account for the projects of each ward. Projects include street improvements and the installation of sidewalks and streetlights, as well as other projects locally desired. Financing is provided by interfund transfers from the Gaming Tax Fund and Capital Improvements Fund.

Capital Improvements Fund (340). To account for resources to accomplish various capital projects in the city, especially street and building projects. Financing is being provided primarily by a portion of the city's 1.25% home-rule sales tax.

2008B Tax Increment Revenue Bond Project Fund (342). To account for land acquisition, environmental remediation, public infrastructure improvements, and other redevelopment costs associated with the Shodeen residential construction project in TIF District #3. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008.

Kane/DuPage Fire Impact Fee Fund (345). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kane and DuPage Counties. Financing is provided by development impact fees.

Kendall/Will Fire Impact Fee Fund (346). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kendall and Will Counties. Financing is provided by development impact fees.

Public Works Impact Fee Fund (347). To account for resources to purchase public works equipment for road maintenance and related services. Financing is provided by development impact fees.

2017 General Obligation Bond Project Fund (353). To account for expenditures related to a variety of capital projects to include, but not limited to, the construction of a new fire substation, certain roadway improvement projects, and property acquisition. Financing will be provided by the proceeds of general obligation bonds to be issued in 2017.

DEBT SERVICE FUND

Bond and Interest Fund (401). To accumulate monies for the payment of principal and interest on all general obligation bonds issued by the city.

PROPRIETARY FUND TYPES

ENTERPRISE FUNDS

Airport Fund (504). To account for activities related to the operation of the Aurora Municipal Airport. All activities necessary to provide services at the airport are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Water and Sewer Fund (510). To account for the provision of water and sewer services to residents and businesses of the city. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Motor Vehicle Parking System Fund (520). To account for the provision of public parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related primarily to vehicle parking facilities in the city's downtown are recorded in this fund.

Transportation Center Fund (530). To account for the provision of commuter parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to two surface commuter parking facilities, which are operated by the city along the Metra railroad tracks at Illinois Routes 25 and 59, are recorded in this fund.

Golf Operations Fund (550). To account for all aspects of the operations of the Phillips Park Golf Course, a course owned and operated by the city.

INTERNAL SERVICE FUNDS

Equipment Services Fund (120). To account for the maintenance and repair of vehicles and large equipment items accomplished by the city's central garage. Financing is provided through charges to the city's operating divisions and departments.

Property & Casualty Insurance Fund (601). To account for the city's property, general liability, and workers' compensation insurance programs. The general liability and workers' compensation programs are essentially self-insured; however, commercial excess insurance is in place. Financing is provided through charges to the city's operating divisions and departments.

Employee Health Insurance Fund (602). To account for the city's employee health insurance program. The city offers two medical plans and a dental plan to its employees. Financing is provided through

charges to the city's operating divisions and departments as well as employee contributions.

Employee Compensated Benefits Fund (603). To account for the city's employee compensated benefits program. These benefits include accrued sick leave pay and earned severance. Financing is provided through charges to the city's operating divisions and departments.

FIDUCIARY FUNDS

TRUST FUNDS

Police Pension Fund (701). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Police Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Firefighters' Pension Fund (702). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Fire Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Retiree Health Insurance Trust Fund (704). To account for the city's retiree health insurance program. The city offers a medical plan and a dental plan to its eligible retirees. Financing is provided through

charges to the city's operating divisions and departments, retiree contributions, and investment income.

COMPONENT UNIT

AURORA PUBLIC LIBRARY

Library Fund (210). To account for resources dedicated to operating the Aurora Public Library, including the central facility and three branches. Financing is provided primarily by an earmarked portion of the city's annual property tax levy.

Library Capital Projects and Technology Fund (310). To account for resources to accomplish various capital projects and implement technological advances in the library's central facility and branches.

Library Bond & Interest Fund (410). To accumulate monies for the payment of principal and interest on general obligation bonds issued by the city to finance the construction of capital improvements associated with the municipal library system.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2017				2018				2019			
		Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
10	02 MAYOR'S OFFICE	6	0	0	6.00	6	0	0	6.00	6	0	0	6.00
	03 CITY CLERK	2	0	0	2.00	3	0	0	3.00	3	0	0	3.00
	04 ALDERMEN'S OFFICE	5	12	0	11.00	5	12	0	11.00	5	12	0	11.00
	06 HUMAN RESOURCES	7	0	10	9.50	7	0	0	7.00	7	0	1	7.25
	07 BOARDS & COMMISSIONS	0	41	0	20.50	0	38	0	19.00	0	49	0	24.50
	25 COMMUNITY RELATIONS & PUBLIC INFORMATION	5	1	0	5.50	4	1	0	4.50	4	1	0	4.50
	26 SPECIAL EVENTS	1	1	0	1.50	2	1	0	2.50	2	2	0	3.00
	Subtotal - Executive	<u>26</u>	<u>55</u>	<u>10</u>	<u>56</u>	<u>27</u>	<u>52</u>	<u>0</u>	<u>53.00</u>	<u>27</u>	<u>64</u>	<u>1</u>	<u>59.25</u>
11	02 LAW	4	0	0	4.00	5	0	0	5.00	6	0	0	6.00
	Subtotal - Law Department	<u>4</u>	<u>0</u>	<u>0</u>	<u>4.00</u>	<u>5</u>	<u>0</u>	<u>0</u>	<u>5.00</u>	<u>6</u>	<u>0</u>	<u>0</u>	<u>6.00</u>
13	01 INNOVATION AND CORE SERVICES	1	0	0	1.00	2	0	0	2.00	2	0	2	2.50
	02 COMMUNITY SERVICES	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
	14 CUSTOMER SERVICE	2	4	0	4.00	2	4	0	4.00	2	4	0	4.00
	30 NEIGHBORHOOD REDEVELOPMENT	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
	60 PUBLIC ART	0	1	0	0.50	0	2	0	1.00	1	1	0	1.50
	61 G.A.R. BUILDING	0	0	2	0.50	0	0	2	0.50	0	1	2	1.00
	70 YOUTH & SENIOR SERVICES	1	0	2	1.50	1	0	2	1.50	1	2	2	2.50
	71 YOUTH & SENIOR GRANT SERVICES	0	0	1	0.25	0	0	1	0.25	0	0	0	0.00
	80 INFORMATION TECHNOLOGY	25	1	1	25.75	25	1	1	25.75	26	1	1	26.75
	Subtotal - Community Services Department	<u>35</u>	<u>8</u>	<u>6</u>	<u>40.50</u>	<u>36</u>	<u>9</u>	<u>6</u>	<u>42.00</u>	<u>38</u>	<u>11</u>	<u>7</u>	<u>45.25</u>
18	02 DEVELOPMENT SERVICES ADMINISTRATION	5	0	0	5.00	3	1	0	3.50	11	1	0	11.50
	20 BUILDING & PERMITS	17	1	0	17.50	16	1	0	16.50	12	1	0	12.50
	30 ECONOMIC DEVELOPMENT	0	0	0	0.00	4	0	0	4.00	6	0	0	6.00
	27 PROPERTY STANDARDS	25	0	8	27.00	25	0	8	27.00	19	0	8	21.00
	40 PLANNING & ZONING	7	0	1	7.25	7	0	1	7.25	6	0	1	6.25
	45 ANIMAL CONTROL	8	2	0	9.00	7	3	0	8.50	7	3	0	8.50
	Subtotal - Development Services Department	<u>62</u>	<u>3</u>	<u>9</u>	<u>65.75</u>	<u>62</u>	<u>5</u>	<u>9</u>	<u>66.75</u>	<u>61</u>	<u>5</u>	<u>9</u>	<u>65.75</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2017				2018				2019			
		Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs
25	02 FINANCE ADMINISTRATION	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
	21 ACCOUNTING	12	0	0	12.00	13	0	0	13.00	13	0	0	13.00
	22 BUDGETING	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	23 REVENUE & COLLECTION	7	0	0	7.00	7	0	0	7.00	7	0	0	7.00
	26 PURCHASING	4	0	0	4.00	4	0	0	4.00	4	0	0	4.00
	Subtotal - Finance Department	27	1	0	27.50	28	1	0	28.50	28	1	0	28.50
30	33 FIRE	209	8	0	213.00	211	8	0	215.00	213	8	0	217.00
	38 EMERGENCY MANAGEMENT SERVICES	1	1	0	1.50	1	1	0	1.50	1	1	0	1.50
	Subtotal - Fire Department	210	9	0	214.5	212	9	0	216.5	214	9	0	218.5
35	36 POLICE SERVICES	326	21	35	345.25	333	22	35	352.75	339	15	35	355.25
	37 E911 CENTER	37	0	0	37.00	37	0	0	37.00	37	0	0	37.00
	Subtotal - Police Department	363	21	35	382.25	370	22	35	389.75	376	15	35	392.25
40	02 PUBLIC WORKS ADMINISTRATION	5	0	0	5.00	4	0	0	4.00	4	0	0	4.00
	10 CENTRAL SERVICES	9	0	0	9.00	9	0	0	9.00	9	0	0	9.00
	20 ELECTRICAL MAINTENANCE	4	0	0	4.00	4	0	0	4.00	4	0	0	4.00
	40 ENGINEERING	21	0	2	21.50	21	0	4	22.00	21	0	4	22.00
44	30 MAINTENANCE SERVICES	7	0	4	8.00	7	0	4	8.00	6	0	4	7.00
	40 PARKS & RECREATION	13	0	12	16.00	13	0	12	16.00	13	0	15	16.75
	41 PHILLIPS PARK ZOO	5	0	9	7.25	5	0	9	7.25	5	0	10	7.50
	60 STREET MAINTENANCE	38	0	8	40.00	38	0	8	40.00	38	0	8	40.00
	Subtotal - Public Properties	102	0	35	110.75	101	0	37	110.25	100	0	41	110.25
	GENERAL FUND	829	97	95	901.3	841	98	87	911.75	850	105	93	925.75

**CITY OF AURORA, ILLINOIS
2019 BUDGET
AUTHORIZED STAFFING**

NO. DEPARTMENT/DIVISION	2017				2018				2019			
	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs
120 4431 EQUIPMENT SERVICES	15	1	0	15.50	15	1	0	15.50	16	0	0	16.00
504 1810 AIRPORT	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
510 2560 WATER BILLING	12	0	0	12.00	12	0	0	12.00	12	0	0	12.00
510 4058 WATER PRODUCTION	31	0	0	31.00	31	0	0	31.00	31	0	0	31.00
510 4062 WATER METER MAINTENANCE	3	0	0	3.00	3	0	0	3.00	3	0	0	3.00
510 4063 WATER & SEWER MAINTENANCE	39	0	6	40.50	39	0	6	40.50	39	0	6	40.50
520 1765 MVPS ENFORCEMENT	1	0	0	1.00	0	0	0	0.00	0	0	0	0.00
520 2533 MVPS REVENUE & COLLECTION	2	1	0	2.50	3	1	0	3.50	3	1	0	3.50
520 4432 MVPS MAINTENANCE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
530 4433 TRANSIT CENTER - ROUTE 25	3	3	3	5.25	3	3	3	5.25	3	3	3	5.25
530 4434 TRANSIT CENTER - ROUTE 59	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
550 4442 PHILLIPS PARK GOLF COURSE	3	0	36	12.00	3	0	36	12.00	3	0	37	12.25
OTHER CITY FUNDS	114	6	45	128.25	114	6	45	128.25	115	5	46	129.00
ALL FUNDS EXCLUDING LIBRARY	943	103	140	1,029.50	955	104	132	1,040.00	965	110	139	1,054.75
10 94 LIBRARY	84	45	30	114.00	85	44	30	114.50	85	44	30	114.50
ALL FUNDS	1,027	148	170	1,143.50	1,040	148	162	1,154.50	1,050	154	169	1,169.25

Note: A full-time position counts as one FTE, a part-time position counts as one-half FTE, a seasonal position counts as one-quarter FTE.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
AUTHORIZED STAFFING NOTES**

- City Clerk's Office (Department/Division 1003). There was no increase in the full-time positions; however, the Deputy City Clerk was reclassified from the non-exempt pay plan to the executive pay plan. The City Clerk's Office has assumed new duties and the reclassification will align the position with the additional duties being performed.
- Human Resources (Department/Division 1006). The 2019 budget reflects the addition of one college intern. The seasonal position will provide a college student the opportunity to learn and possibly choose a career in human resources.
- Special Events (Department/Division 1026). The part-time staffing increased by one Special Events Assistant to provide office coverage and assist in improving city-sponsored events and cultural activities.
- Law (Department/Division 1102). The staffing increased by one full-time Assistant Corporation Counsel. This position will focus on community prosecution, litigations, and building long-term partnerships with law enforcement and the community to solve problems, improve public safety, and enhance the quality of life.
- Innovation & Core Services (Department/Division 1301). There was no change in the overall full-time positions; however, the Executive Secretary was reclassified to a Project Assistant. The reclassification reflects the needs of the division. In addition, staffing increased by two part-time college interns to continue to develop and execute community engagement initiatives.
- Neighborhood Redevelopment (Department/Division 1330). Although there was no change in the overall full-time positions, the Neighborhood Redevelopment Manager was reclassified to a Community Services Manager. The reclassification aligns the position with the current needs of the division.
- Public Art (Department/Division 1360). The part-time staffing decreased by one and the full-time staffing increased by one with the reclassification of the Director of Public Art. The reclassified position will allow the Director to assist in the development of the public art repertoire and special projects throughout the city.
- GAR (Department/Division 1361). The part-time staffing increased by one GAR Curator. The reclassification of the previously contracted position aligns with the current needs of the division.
- Youth & Senior Services (Department/Division 1370). The seasonal part-time Open Gym Youth Worker was reclassified to a part-time Youth Court Coordinator and the full-time Development Coordinator was reclassified to a full-time Youth Services Manager to align the positions with the services

**CITY OF AURORA, ILLINOIS
2019 BUDGET
AUTHORIZED STAFFING NOTES**

provided by this division. In addition, a newly created part-time Senior Services Coordinator was added to dedicate resources for senior programs. The net effect of these staffing changes is the addition of two part-time positions.

- Information Technology (Department/Division 1380). The Executive Secretary was reclassified to an Administrative Aide. In addition, the full-time staffing increased by one position. A new System Analyst will provide long-term support for the computer-aided dispatch and records management system as well as maintain the enterprise resource platform software.
- Development Services Administration (Department/Division 1802). The reclassification of the Customer Service Representatives from the Building & Permits and Property Standards Divisions increased the full-time staffing by eight. The reclassification will allow the job duties to be delegated in a more equitable manner and improve services to the residents.
- Building & Permits (Department/Division 1820). The full-time staffing decreased by four Customer Service Representatives. These four positions were moved to the Development Services Administration Division to provide improved customer service to the residents.
- Property Standards (Department Division 1827). The staffing in this division decreased by six full-time positions. Four Customer Service Representatives were reclassified to the Development Services Administration Division, a Management Assistant position was eliminated, and the Office Manager position was moved to Development Services Administration division. The reclassification aligns with the current needs of the department.
- Economic Development (Department/Division 1830). The full-time staffing increased by two positions. The Zoning & Planning Division's Director of Sustainability & Urban Planning was reclassified to an Economic Development Divisions' Director of Development Strategy and Facilitation. In addition, a Planner was moved from the Zoning & Planning Division to meet the needs of the Economic Development Division.
- Zoning & Planning (Department/Division 1840). The 2019 budget reflects a decrease in one full-time position. The Director of Sustainability and Urban Planning was moved to the Economic Development Division. Although, a decision package was approved for an additional Planner, one Planner position was moved to the Economic Development Division.
- Purchasing Division (Department/Division 2526). There is no change in the full-time staffing; however, an Account Clerk III was reclassified to an Account Clerk II and the Administrative Assistant was reclassified to an Administrative Aide. The reclassifications align with the current needs of the division.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
AUTHORIZED STAFFING NOTES**

- Fire (Department/Division 3033). The full-time staffing increased by two Fire Privates. The 2019 budget provides for the additional staff members to address the current needs of the department.
- Police (Department/Division 3536). The staffing increased by six full-time Police Officers and decreased in seven part-time Community Service Officer positions. The new positions will improve the level of police service to the citizens. The elimination of the unfilled Community Service Officers aligns with the current needs of the department.
- Engineering (Department/Division 4040). There was no change in the staffing; however, the Assistant City Engineer was reclassified to an Assistant Director of Public Works/Assistant City Engineer and an Engineering Technician III position was reclassified to an Engineering Technician I. These staffing changes will align the positions with the needs of the division.
- Fleet & Parking (Department/Division 4431). The part-time staffing decreased by one position and the full-time staffing increased by one with the upgrade of the Inventory Clerk from part-time to full-time status. The increase will enhance the reconciliation of monthly expenditures and provide for the administration of a GPS monitoring system.
- Parks & Recreation (Department/Division 4440). The 2019 budget reflects an increase of three Seasonal Worker I positions. These positions will provide youth, with learning and work obstacles, the opportunity to learn in a real work environment and gain valuable work and social skills.
- Phillips Park Zoo (Department/Division 4441). The seasonal staffing increased by one Seasonal Worker I to enhance guest services at the zoo. The new position will not impact salary costs due to a reduction in the overall seasonal staffing hours.
- Phillips Park Golf Course (Department/Division 4442). The seasonal staffing increased by one Pro-Shop Cashier II to provide on-site management of the golf course. In addition, a General Worker I was reclassified to a General Worker II and six seasonal positions were reclassified to Seasonal Worker I's to meet the needs of the division; however, the reclassifications will not impact salary costs due to a minor reduction in the overall seasonal staffing hours.

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2019 BUDGET

FUND	ESTIMATED FUND BALANCE 1/1/2019	2019 BUDGETED REVENUES	2019 BUDGETED EXPENDITURES	2019 BUDGETED EXCESS/ (DEFICIENCY)	PROJECTED FUND BALANCE 12/31/2019
101 GENERAL	18,000,000	181,510,501	181,945,797	(435,296)	17,564,704
SPECIAL REVENUE FUNDS					
203 MOTOR FUEL TAX	11,000,000	7,674,600	13,522,600	(5,848,000)	5,152,000
208 SANITATION	351,000	2,350,500	2,350,000	500	351,500
209 HOTEL-MOTEL TAX	900,000	494,000	175,000	319,000	1,219,000
211 WIRELESS 911 SURCHARGE FEE	7,000,000	1,303,000	5,030,524	(3,727,524)	3,272,476
212 MUNICIPAL MOTOR FUEL TAX	750,000	2,000,000	2,000,000	-	750,000
213 HOME PROGRAM	-	676,000	676,000	-	-
214 EMERGENCY SOLUTIONS GRANT	-	122,700	122,700	-	-
215 GAMING TAX	4,800,000	7,295,800	7,114,325	181,475	4,981,475
217 STATE ASSET FORFEITURE	425,000	-	400,000	(400,000)	25,000
218 ASSET SEIZURE FUND	50,000	-	-	-	50,000
219 FOREIGN FIRE INSURANCE TAX	450,000	201,000	200,000	1,000	451,000
221 BLOCK GRANT	155,000	1,477,400	1,477,400	-	155,000
222 SECTION 108 LOAN	(25,000)	13,000	200	12,800	(12,200)
231 TIF # 1 - DOWNTOWN	600,000	1,528,600	1,612,520	(83,920)	516,080
233 TIF # 3 - RIVERCITY	1,600,000	1,370,500	1,391,350	(20,850)	1,579,150
234 TIF # 4 - BELL GALE	-	53,000	53,000	-	-
235 TIF # 5 - WEST RIVER AREA	600,000	148,100	196,621	(48,521)	551,479
236 TIF # 6 - EAST RIVER AREA	800,000	1,025,900	1,082,500	(56,600)	743,400
237 TIF # 7 - W FARNSWORTH AREA	4,600,000	1,205,000	5,758,200	(4,553,200)	46,800
238 TIF # 8 - E FARNSWORTH AREA	4,700,000	2,010,000	4,197,000	(2,187,000)	2,513,000
251 SSA # 14 - SULLIVAN ROAD	41,000	20,000	30,000	(10,000)	31,000
255 SHAPE	1,950,000	4,755,000	6,343,650	(1,588,650)	361,350
256 EQUITABLE SHARING-JUSTICE	1,020,000	-	1,703,180	(1,703,180)	(683,180)
257 EQUITABLE SHARING-TREASURY	300,000	-	-	-	300,000
262 SSA # 24 - EAGLE POINT	-	50,000	50,000	-	-
266 SSA # ONE - DOWNTOWN	-	290,000	290,000	-	-
275 SSA # 34 - OSWEGO	49,000	431,100	431,100	-	49,000
276 SSA # 44 - BLACKBERRY TRAIL	-	33,600	33,600	-	-
280 STORMWATER MGMT FEE	3,500,000	2,615,000	5,348,300	(2,733,300)	766,700
281 LONG-TERM CONTROL PLAN FEE	4,150,000	2,235,000	4,457,400	(2,222,400)	1,927,600
SPECIAL REVENUE FUNDS	49,766,000	41,378,800	66,047,170	(24,668,370)	25,097,630
CAPITAL PROJECT FUNDS					
311 WARD #1 PROJECTS	475,000	87,900	271,600	(183,700)	291,300
312 WARD #2 PROJECTS	319,000	78,000	137,100	(59,100)	259,900
313 WARD #3 PROJECTS	390,000	75,000	372,700	(297,700)	92,300
314 WARD #4 PROJECTS	430,000	93,300	190,050	(96,750)	333,250
315 WARD #5 PROJECTS	475,000	75,000	308,700	(233,700)	241,300
316 WARD #6 PROJECTS	400,000	87,550	303,000	(215,450)	184,550
317 WARD #7 PROJECTS	119,000	76,125	170,000	(93,875)	25,125
318 WARD #8 PROJECTS	448,000	75,000	257,200	(182,200)	265,800
319 WARD #9 PROJECTS	800,000	75,000	388,000	(313,000)	487,000
320 WARD #10 PROJECTS	105,000	75,000	178,500	(103,500)	1,500

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2019 BUDGET

FUND	ESTIMATED FUND BALANCE 1/1/2019	2019 BUDGETED REVENUES	2019 BUDGETED EXPENDITURES	2019 BUDGETED EXCESS/ (DEFICIENCY)	PROJECTED FUND BALANCE 12/31/2019
340 CAPITAL IMPROVEMENTS	1,050,000	8,754,000	19,241,300	(10,487,300)	(9,437,300)
342 2008B TIF BOND PROJECT (TIF 3)	1,500,000	1,000	-	1,000	1,501,000
345 KANE/DUPAGE FIRE IMPACT FEE	120,800	62,000	-	62,000	182,800
346 KENDALL/WILL FIRE IMPACT FEE	702,000	2,000	-	2,000	704,000
347 PUBLIC WORKS IMPACT FEE	170,000	1,000	-	1,000	171,000
353 2017 GO BOND PROJECT	7,010,000	-	6,718,800	(6,718,800)	291,200
CAPITAL PROJECTS FUNDS	14,513,800	9,617,875	28,536,950	(18,919,075)	(4,405,275)
 401 DEBT SERVICE	 1,560,000	 11,492,300	 10,116,800	 1,375,500	 2,935,500
PROPRIETARY FUNDS					
120 EQUIPMENT SERVICES	-	4,784,800	4,756,254	28,546	28,546
504 AIRPORT	500,000	3,000,760	2,313,159	687,601	1,187,601
510 WATER & SEWER	10,400,000	42,967,000	47,271,309	(4,304,309)	6,095,691
520 MOTOR VEHICLE PARKING SYSTEM	220,000	1,053,300	1,269,028	(215,728)	4,272
530 TRANSIT CENTERS	773,100	2,003,900	2,836,449	(832,549)	(59,449)
550 GOLF OPERATIONS	5,170,000	1,156,900	3,993,352	(2,836,452)	2,333,548
601 PROPERTY & CASUALTY INSURANCE	1,100,000	6,136,000	6,217,372	(81,372)	1,018,628
602 EMPLOYEE HEALTH INSURANCE	2,100,000	19,051,245	19,028,463	22,782	2,122,782
603 EMPLOYEE COMPENSATED BENEFITS	200,000	2,000,000	2,000,000	-	200,000
PROPRIETARY FUNDS	20,463,100	82,153,905	89,685,386	(7,531,481)	12,931,619
 TRUST FUNDS					
701 POLICE PENSION	214,230,000	30,451,200	17,454,800	12,996,400	227,226,400
702 FIREFIGHTERS' PENSION	166,590,000	23,792,200	14,822,900	8,969,300	175,559,300
704 RETIREE HEALTH INSURANCE TRUST	25,362,000	10,979,263	10,053,338	925,925	26,287,925
TRUST FUNDS	406,182,000	65,222,663	42,331,038	22,891,625	429,073,625
 LIBRARY FUNDS					
210 LIBRARY GENERAL	4,100,000	11,859,974	11,371,487	488,487	4,588,487
310 LIBRARY C.P. & TECHNOLOGY	172,000	32,000	30,000	2,000	174,000
410 LIBRARY BOND & INTEREST	100,000	1,231,050	1,231,050	-	100,000
LIBRARY FUNDS	4,372,000	13,123,024	12,632,537	490,487	4,862,487
 COMBINED TOTAL	 514,856,900	 404,499,068	 431,295,678	 (26,796,610)	 488,060,290

**CITY OF AURORA, ILLINOIS
2019 BUDGET
FUND BALANCE NOTES**

- General Fund (Fund 101). The city has established a policy requiring that the General Fund balance be maintained at the greater of either a) 10% of expenditures and other financing sources as originally budgeted for the fiscal year or b) \$1.0 million plus 25% of the current fiscal year's property tax levy. The city will adhere to that policy in 2019.
- Motor Fuel Tax Fund (Fund 203). The fund balance will be drawn down by \$5.8 million to provide resources for planned road and bridge improvement projects.
- Hotel-Motel Tax Fund (Fund 209). The cost of initiatives identified for undertaking during 2019 are not expected to require the application of all revenues projected for the year. Therefore, the fund balance will likely increase by \$319,000.
- Wireless 911 Surcharge Fee Fund (Fund 211). The application of resources to the procurement of a new enterprise resource platform will result in a decrease in fund balance of \$3.7 million.
- State Asset Forfeiture Fund (Fund 217). The fund balance will decrease by \$400,000 to pay for special drug-related law enforcement programs.
- Section 108 Loan Fund (Fund 222). The fund balance will rise by about \$12,080 as loans made by the city for business development purposes are repaid. The U.S. Department of Housing and Urban Development (HUD) originally provided the resources for the business loans. However, to reduce the costs associated with administering the "seed" loans from HUD, the city opted to advance money from the Gaming Tax Fund to the Section 108 Loan Fund and repay the seed loans. As the business loans are repaid, the fund balance in the Section 108 Loan Fund will move into a positive position and, in turn, the interfund loan will be repaid.
- TIF District #7 Fund (Fund 237). The fund balance will decrease by \$4.6 million because of expenditures for planned redevelopment costs.
- TIF District #8 Fund (Fund 238). The fund balance will be drawn down by \$2.2 million to provide resources for planned redevelopment projects.
- Safety, Health, and Public Enhancement Fund (Fund 255). The fund balance will decrease by \$2.2 million to pay for information technology initiatives to enhance local law enforcement programs.
- Equitable Sharing – Justice Fund (Fund 256). The fund balance will decrease by \$1.7 million to pay for information technology initiatives to enhance local law enforcement programs.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
FUND BALANCE NOTES**

- Long-Term Control Plan Fee Fund (Fund 281). The fund balance will be drawn down by \$2.2 million to provide resources for capital projects designed to manage overflows from combined sewers.
- Ward Projects Funds (Funds 311-320). The fund balances of these funds will decrease to provide resources for planned capital projects in the city's neighborhoods.
- Capital Improvements Fund (Fund 340). The fund balance will be drawn down by \$10.5 million to provide resources for a variety of capital improvements and capital purchases. The capital improvements include roadway projects.
- 2017 General Obligation Bond Project Fund (Fund 353). The fund balance will be drawn down by \$6.7 million as the proceeds of general obligation bonds issued in 2017 are spent for a variety of capital projects. At the end of the year, the remaining resources will be available for capital projects in future years.
- Debt Service Fund (Fund 401). The fund balance will rise by about \$1.4 million as the city seeks to establish a \$1.0 million contingency for potential unfavorable variances in the funds revenue streams.
- Water & Sewer Fund (Fund 510). The fund balance will decline by \$4.3 million as the city accomplishes various water and sewer system improvement projects.
- Motor Vehicle Parking System Fund (Fund 520). The fund balance will be drawn down by about \$215,000 to accomplish downtown parking improvements.
- Transit Centers Fund (Fund 530). The fund balance will decline by approximately \$830,000 as resources are used for commuter parking lot improvement projects.

CITY OF AURORA, ILLINOIS
2019 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2017-2019

	General Fund			Special Revenue Funds		
	2017	2018	2019	2017	2018	2019
	Actual	Original Budget	Budget	Actual	Original Budget	Budget
Estimated Fund Balance, January 1	21,078,543	22,945,855	18,000,000	68,920,020	73,912,328	50,096,000
Revenues:						
General Property Taxes	69,433,540	72,754,600	73,388,700	4,520,966	4,402,800	4,864,300
Other Taxes	75,759,595	85,070,000	84,497,000	19,584,753	19,375,900	18,994,100
Intergovernmental Revenues	581,354	966,300	2,551,000	2,134,977	4,862,800	5,940,700
Licenses & Permits	5,900,313	5,857,500	6,199,500	-	-	-
Charges for Services	7,670,565	7,531,218	7,863,350	8,589,854	8,327,800	8,621,800
Fines	3,895,233	3,585,850	3,730,350	-	-	-
Investment Income	203,662	5,600	150,600	513,749	139,500	116,500
Debt Proceeds	-	-	-	4,043,507	3,355,900	1,000,000
Other Revenues	215,089	159,401	230,001	3,000,000	-	-
Transfers In	1,500,000	1,500,000	2,900,000	1,795,200	1,795,100	1,841,400
Total Revenues	<u>165,159,351</u>	<u>177,430,469</u>	<u>181,510,501</u>	<u>44,183,006</u>	<u>42,259,800</u>	<u>41,378,800</u>
Expenditures:						
Salaries & Benefits	140,584,016	151,333,797	154,644,795	12,085	18,408	11,950
Other Non-Capital	22,708,023	26,078,212	27,301,002	12,740,730	17,846,814	19,003,870
Capital	-	-	-	15,169,707	36,656,600	36,502,900
Debt Service	-	-	-	5,571,576	2,867,100	2,951,650
Transfers Out	-	-	-	5,696,600	8,500,600	7,576,800
Total Expenditures	<u>163,292,039</u>	<u>177,412,009</u>	<u>181,945,797</u>	<u>39,190,698</u>	<u>65,889,522</u>	<u>66,047,170</u>
Excess/(Deficiency) of						
Revenues over Expenditures	<u>1,867,312</u>	<u>18,460</u>	<u>(435,296)</u>	<u>4,992,308</u>	<u>(23,629,722)</u>	<u>(24,668,370)</u>
Projected Fund Balance, December 31	<u>22,945,855</u>	<u>22,964,315</u>	<u>17,564,704</u>	<u>73,912,328</u>	<u>50,282,606</u>	<u>25,427,630</u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2017-2019

	Capital Projects Funds			Debt Service Fund		
	2017	2018	2019	2017	2018	2019
	Actual	Original Budget	Budget	Actual	Original Budget	Budget
Estimated Fund Balance, January 1	18,357,703	30,627,982	24,091,000	3,063,523	854,771	1,560,000
Revenues:						
General Property Taxes	-	-	-	4,037,478	4,000,000	4,000,000
Other Taxes	5,331,967	2,072,375	447,175	2,891,464	3,000,000	3,000,000
Intergovernmental Revenues	763,466	1,180,000	20,000	200,000	130,000	-
Licenses & Permits	33,848	44,000	44,000	-	-	-
Charges for Services	154,497	60,700	60,700	178,202	171,800	151,900
Fines	-	-	-	-	-	-
Investment Income	254,423	46,000	46,000	45,052	5,000	5,000
Debt Proceeds	16,758,024	-	3,000,000	-	-	-
Other Revenues	500	4,400,000	50,000	-	-	-
Transfers In	750,000	750,000	5,950,000	1,551,400	4,355,500	4,335,400
Total Revenues	<u>24,046,725</u>	<u>8,553,075</u>	<u>9,617,875</u>	<u>8,903,596</u>	<u>11,662,300</u>	<u>11,492,300</u>
Expenditures:						
Salaries & Benefits	-	-	-	-	-	-
Other Non-Capital	1,949,690	3,712,850	8,329,650	-	-	-
Capital	9,476,756	18,348,000	19,857,300	-	-	-
Debt Service	-	-	-	11,112,348	11,186,000	10,116,800
Transfers Out	350,000	350,000	350,000	-	-	-
Total Expenditures	<u>11,776,446</u>	<u>22,410,850</u>	<u>28,536,950</u>	<u>11,112,348</u>	<u>11,186,000</u>	<u>10,116,800</u>
Excess/(Deficiency) of						
Revenues over Expenditures	<u>12,270,279</u>	<u>(13,857,775)</u>	<u>(18,919,075)</u>	<u>(2,208,752)</u>	<u>476,300</u>	<u>1,375,500</u>
Projected Fund Balance, December 31	<u>30,627,982</u>	<u>16,770,207</u>	<u>5,171,925</u>	<u>854,771</u>	<u>1,331,071</u>	<u>2,935,500</u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2017-2019

	Proprietary Funds			Trust Funds		
	2017 Actual	2018 Original Budget	2019 Budget	2017 Actual	2018 Original Budget	2019 Budget
Estimated Fund Balance, January 1	25,722,056	34,716,237	20,538,100	379,119,000	431,334,823	406,182,000
Revenues:						
General Property Taxes	-	-	-	-	-	-
Other Taxes	304,100	500,000	700,000	-	-	-
Intergovernmental Revenues	50,692	1,146,000	1,846,200	-	-	-
Licenses & Permits	-	-	-	-	-	-
Charges for Services	73,713,672	68,719,408	77,812,845	9,859,604	14,673,742	15,229,263
Fines	421,336	604,200	533,100	-	-	-
Investment Income	395,686	401,500	234,000	57,500,182	22,500,000	22,500,000
Debt Proceeds	-	-	-	-	-	-
Other Revenues	947,312	1,035,934	1,027,760	23,452,934	26,133,400	27,493,400
Transfers In	4,600,000	450,000	-	-	-	-
Total Revenues	<u>80,432,798</u>	<u>72,857,042</u>	<u>82,153,905</u>	<u>90,812,720</u>	<u>63,307,142</u>	<u>65,222,663</u>
Expenditures:						
Salaries & Benefits	30,956,044	37,195,128	37,253,568	37,481,574	40,174,095	40,998,038
Other Non-Capital	28,850,608	27,453,620	28,012,468	1,115,323	1,329,000	1,333,000
Capital	7,023,771	19,273,600	14,322,700	-	-	-
Debt Service	2,108,194	3,186,000	3,196,650	-	-	-
Transfers Out	2,500,000	-	6,900,000	-	-	-
Total Expenditures	<u>71,438,617</u>	<u>87,108,348</u>	<u>89,685,386</u>	<u>38,596,897</u>	<u>41,503,095</u>	<u>42,331,038</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>8,994,181</u>	<u>(14,251,306)</u>	<u>(7,531,481)</u>	<u>52,215,823</u>	<u>21,804,047</u>	<u>22,891,625</u>
Projected Fund Balance, December 31	<u>34,716,237</u>	<u>20,464,931</u>	<u>13,006,619</u>	<u>431,334,823</u>	<u>453,138,870</u>	<u>429,073,625</u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2017-2019

	Library Funds			Total		
	2017	2018	2019	2017	2018	2019
	Actual	Original Budget	Budget	Actual	Original Budget	Budget
Estimated Fund Balance, January 1	4,236,345	3,696,301	4,272,000	520,497,190	598,088,297	524,739,100
			-			-
Revenues:						
General Property Taxes	10,077,986	10,737,400	11,934,550	88,069,970	91,894,800	94,187,550
Other Taxes	500,000	500,000	500,000	104,371,879	110,518,275	108,138,275
Intergovernmental Revenues	154,657	153,600	247,374	3,885,146	8,438,700	10,605,274
Licenses, Fees, & Permits	-	-	-	5,934,161	5,901,500	6,243,500
Charges for Services	359,438	310,800	288,000	100,525,832	99,795,468	110,027,858
Fines	53,546	81,000	51,000	4,370,115	4,271,050	4,314,450
Investment Income	28,669	29,500	29,500	58,941,423	23,127,100	23,081,600
Debt Proceeds	-	-	-	20,801,531	3,355,900	4,000,000
Other Revenues	50,363	72,600	72,600	27,666,198	31,801,335	28,873,761
Transfers In	-	-	-	10,196,600	8,850,600	15,026,800
Total Revenues	<u>11,224,659</u>	<u>11,884,900</u>	<u>13,123,024</u>	<u>424,762,855</u>	<u>387,954,728</u>	<u>404,499,068</u>
Expenditures:						
Salaries & Benefits	7,721,846	8,024,786	8,075,987	216,755,565	236,746,214	240,984,338
Other Non-Capital	2,802,520	3,168,400	3,325,500	70,166,894	79,588,896	87,305,490
Capital	-	-	-	31,670,234	74,278,200	70,682,900
Debt Service	1,240,337	1,238,900	1,231,050	20,032,455	18,478,000	17,496,150
Transfers Out	-	-	-	8,546,600	8,850,600	14,826,800
Total Expenditures	<u>11,764,703</u>	<u>12,432,086</u>	<u>12,632,537</u>	<u>347,171,748</u>	<u>417,941,910</u>	<u>431,295,678</u>
Excess/(Deficiency) of						
Revenues over Expenditures	<u>(540,044)</u>	<u>(547,186)</u>	<u>490,487</u>	<u>77,591,107</u>	<u>(29,987,182)</u>	<u>(26,796,610)</u>
Projected Fund Balance, December 31	<u>3,696,301</u>	<u>3,149,115</u>	<u>4,762,487</u>	<u>598,088,297</u>	<u>568,101,115</u> *	<u>497,942,490</u>

*Budgeted Fund Balance



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CITY OF AURORA STRATEGIC PLAN

The City of Aurora exists to provide municipal services through efficient, and progressive governance allowing individuals, families, and businesses the opportunity to thrive in a friendly, safe, and dynamic environment. By maintaining trust, respect, and accountability in its day-to-day operations, the city will build on its strengths and creativity.

Over the next one to three years, the City of Aurora will:

- advance the safety and security of all segments of our community,
- build our community image and engender a fuller public appreciation of the city's value,
- establish measurable performance indicators and communicate progress to the public,
- focus on revitalizing our established neighborhoods while continuing downtown development,
- increase the overall satisfaction of our residents, consistent with our vision of the future,
- measurably improve the delivery of public services and make a strong commitment to increasing levels of customer service,
- retain and attract quality businesses and commerce segments to support our local economy, and
- upgrade our public facilities to better serve the needs of the community.

The Strategic Plan is a comprehensive program of major priorities for the city as a whole. The achievement of the priorities requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the priorities outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his/her functional area. Through the Mayor's review of departmental budget requests, the city ensures that all priorities are addressed.

Aurora continues to pursue strategies to move forward the city's top three priorities:

- 1) Economic Development – Attract and Retain Businesses and Jobs
- 2) Public Safety and Quality of Life – Preserve High Levels of Public Safety and Quality of Life
- 3) Innovation and Collaboration – Provide Efficient, Innovative, Transparent and Accountable Government

The following section summarizes the departmental and divisional goals that align with the city's True North vision statement and goals.



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True North Vision Statement: Aurora is a diverse and dynamic place to raise a family, operate a business and enjoy life.

Mayor's Office True North Goals

1. Leverage the city's fiber optic network to continue to support further economic development infrastructure and city operations (Priority 1 & 3).
2. Target initiatives to promote reinvestment in existing and established businesses along the city's gateway corridors (Priority 1).
3. Foster citywide opportunities for new economic investment ventures (Priority 1).
4. Sustain and expand Aurora's position as a regional leader by building new collaborative relationships and agreements with other units of government and elected officials (Priority 3).
5. Provide support and direction for energy efficient business practices including fleet and facilities maintenance and economic development to increase operational cost savings citywide (Priority 3).

City Clerk's Office True North Goals

1. Implement an online application and approval process for city events that require a permit (Priority 3).
2. Establish a list of the most requested records by members of the public (Priority 3).
3. Implement an online application to enable business owners to apply for and renew liquor licenses electronically (Priority 1 & 3).
4. Establish an internal citywide annual event for document destruction (Priority 3).

Aldermen's Office True North Goals

1. Implement new agenda software (Priority 3).
2. Update the Aldermen's Guide (Priority 2).
3. Create and publish an Aldermen's Office newsletter (Priority 3).
4. Create a Spend a Day with an Alderman for elementary, middle, and high school students (Priority 2).

Human Resources True North Goals

1. Develop a formal on-boarding process for new hires (Priority 3).
2. Identify ways to improve employee engagement (Priority 3).
3. Update the Human Resources internal and external webpages (Priority 3).

Community Relations & Public Information True North Goals

1. Increase the number of live stream viewers of the City Council meetings (Priority 3).
2. Implement a comprehensive dual language translation program for public documents (Priority 3).
3. Produce additional video collateral to support the city's publicity efforts (Priority 3).

Special Events Division True North Goals

1. Provide support to Indivisible Aurora for the Pride events that have been expanded to a weekend festival (Priority 2).
2. Implement changes to the Municipal Code with regard to Special Events (Priority 3).

Law Department True North Goals:

1. Complete the integration of risk management claim duties into the Law Department (Priority 3).
2. Develop a law clerk program that allows law students who have completed three-fifths of the credits required for graduation to practice law under Illinois Supreme Court Rule 711 (Priority 2).
3. Identify additional opportunities to develop positive relationships within the community (Priority 2).
4. Identify additional opportunities to develop positive relationships with members of law departments in similar municipalities (Priority 2).
5. Assist the Special Ordinance Committee to update the city's Municipal Code (Priority 3).

Innovation & Core Services Department True North Goals

1. Improve the city's quality of life by offering capacity-building opportunities to local nonprofit agencies and residents (Priority 2).
2. Support small business growth by providing workforce development programs (Priority 1).
3. Impact government efficiency by increasing the adoption of mechanisms designed to improve planning and broad stakeholder communication processes (Priority 3).
4. Secure new non-public financing for nonprofit capacity-building initiatives (Priority 3).
5. Promote the use of technology by underserved and low income communities by supporting increased access to technology and creating community awareness and education programs (Priority 2).
6. Support the Information Technology Division in launching an open data portal by developing the appropriate policies (Priority 3).
7. Assist in the creation of a business registration program (Priority 3).

Community Services Division True North Goals:

1. Coordinate the renovation of the Grand Army of the Republic Museum's lower level (Priority 2).
2. Assist with the coordination of the city's Complete Count Committee for the 2020 Census (Priority 3).
3. Assist with developing and launching a Financial Empowerment Center (Priority 2).
4. Continue to partner with the Xilin Association to bring Chinese cultural programs to the downtown (Priority 2).
5. Work with the Innovation & Core Services Administration Division to develop and launch a Summer Youth Empowerment Program (Priority 2).
6. Assist with the 2020-2024 Comprehensive Plan and the updated Neighborhood Revitalization Strategy Area Plan (Priority 2).
7. Coordinate and hold a mass shelter drill involving staff, partners, and community residents (Priority 2).
8. Work with the community partners to update the intergovernmental agreements for emergency shelter sites (Priority 2).

Customer Service Subdivision True North Goals:

1. Provide additional communication opportunities for the residents by offering text messaging and live chats through the city's webpage (Priority 3).

Neighborhood Redevelopment Subdivision True North Goals:

1. Complete the 2015-2019 Consolidated Plan's goals and objectives (Priority 3).
2. Launch efforts to develop the 2020-2024 Consolidated Plan (Priority 3).
3. Implement a Section 108 revolving loan program to further expand the city's economic development incentive and job opportunities in target areas (Priority 1).
4. Implement a program to utilize ESG funding to assist residents that are homeless or on the verge of homelessness (Priority 2).
5. Work with the Information Technology Division to implement an online grant application (Priority 3).

Public Art Subdivision True North Goals:

1. Host at least 20 events at the Pierce Center (Priority 2).
2. Display 3 art exhibits in the Council Chambers at City Hall (Priority 2).
3. Develop and implement the Public Art programs and procedures (Priority 2).
4. Collaborate with the Economic Development Division in implementing the Downtown Master Plan (Priority 1).

5. Develop a long-term Public Art Master Plan (Priority 2).

Grand Army of the Republic Subdivision True North Goals:

1. Assist with the renovation of the museum's lower level (Priority 2).
2. Coordinate and curate two exhibits (Priority 2).

Youth & Senior Services Subdivision True North Goals:

1. Revise the Youth Court Program to positively impact more youth and achieve enhanced program outcomes (Priority 2).
2. Develop partnerships that will lead to a stronger capacity to compete for competitive grants to better serve Aurora's youth (Priority 2).
3. Develop a youth program for workforce development (Priority 2).
4. Plan and coordinate the 25th annual Aurora Sports Festival (Priority 2).

Information Technology Division True North Goals:

1. Evaluate the city's technology services and solutions and develop a roadmap to improve multi-year planning (Priority 3).
2. Integrate the remaining third-party systems including post go-live tasks and sub-projects related to the Police and Fire Departments' new web-based records management system (Priority 3).
3. Research and evaluate the business impact of the text-to-911 services will have on existing system life cycles (Priority 2).
4. Implement the enterprise resource platform (ERP) software to streamline the development process and licensing for contractors and apartments (Priority 1 & 3).
5. Redesign and consolidate the Police Department's and general citywide networks (Priority 3).

Data & Analytics Subdivision True North Goals:

1. Expand upon the use of the city's software as a service provider for intelligence and visualization tools designed to provide local government access to external data sources and extract data from the city's data silos for operational, strategic, and policy decisions (Priority 3).
2. Continue to identify, document, and catalog the city's data and information resources into a centralized data library (Priority 3).
3. Begin the process of extracting and exposing data elements in the centralized data warehouse or data lake to third party systems including external parties, the data and analytics portal, surrounding governmental entities, and private businesses (Priority 1 & 3).

4. Implement the first Smart City pilot projects at the RiverEdge Park and the Water Street mall (Priority 2 & 3).
5. Acquire and implement card access and video surveillance systems for the Police Department and various other municipal facilities (Priority 3).

Project Management Office True North Goals:

1. Implement a provisional demand management process to forecast, plan, and manage requests for products and services (Priority 3).
2. Evaluate the maturity of the Project Management Office as a provider of information technology services and the city as a consumer to enhance the capabilities of both (Priority 3).
3. Complete the Supervisory Control and Data Acquisition upgrade project for the Water Production Division (Priority 3).
4. Implement analytics software for the city's water billing operations to improve software maintenance, disaster recovery, and continuity of operations (Priority 3).
5. Initiate community relations management software for the Development Services Division (Priority 2 & 3).
6. Implement benefits enrollment and administration software for the Human Resources Department (Priority 3).

I.T. Security Division True North Goals:

1. Develop a cybersecurity strategic plan to enable growth and minimize risk to the City of Aurora (Priority 3).
2. Conduct a security baseline assessment to identify the city's current security posture and provide recommendations for improvement (Priority 3).
3. Conduct an assessment to understand the city's cybersecurity risk posture (Priority 3).
4. Initiate a citywide cybersecurity user awareness program (Priority 3).
5. Develop and implement IT Security policies, standards, and procedures for the new subdivision (Priority 3).
6. Issue a request for proposals for a managed security service contract (Priority 3).
7. Implement privileged account security software and finalize knowledge transfer with a software vendor (Priority 3).

Development Services Administration Division True North Goals:

1. Implement the enterprise resource platform system for all development-related departments/divisions in the city (Priority 1 & 3).
2. Reduce the development cycle timeline (Priority 1).
3. Improve the cost recovery rate in the Animal Control Division (Priority 3).
4. Streamline the permit process to provide over the counter zoning-related permits (Priority 1 & 3).
5. Implement department-wide customer satisfaction surveys (Priority 3).

6. Update the Municipal Code with regard to animal control, signage, and zoning (Priority 2).

Airport Division True North Goals:

1. Install a new airfield lighting control and monitoring system (Priority 2).
2. Improve the cost recovery ratio of the airport operations (Priority 3).
3. Perform spot repairs on runway 18-36 (Priority 2).

Building & Permits Division True North Goals:

1. Develop a new permitting system through the enterprise resource platform solution for implementation in 2020 (Priority 1 & 3).
2. Research and develop more permit types (Priority 3).

Property Standards Division True North Goals:

1. Improve the cost-recovery ratio for the division (Priority 3).
2. Implement ordinance revisions/changes to strengthen the enforceability of internet-based lodging and short-term stays (Priority 3).
3. Establish a performance-based licensing system through the new enterprise resource platform solution for implementation in 2020 (Priority 3).
4. Strategically implement the transition of code enforcement into the ERP software (Priority 3).
5. Increase code enforcement efficiency and effectiveness with adjudication timing and p-ticket expansion (Priority 3).

Economic Development Division True North Goals:

1. Continue to work with the owners of the vacant Copley Hospital to identify and market the property for new uses (Priority 1).
2. Execute the Aurora Transportation Center's renovation plan (Priority 2).
3. Work with the Fox Valley Mall to devise a workable and viable plan that increases the tax base and overall economic well-being of Aurora (Priority 1 & 2).
4. Obtain approval of the Route 59 Comprehensive Plan (Priority 3).
5. Assist the Zoning & Planning Division in creating market studies for the Farnsworth Avenue, Lake Street, and Interstate 88 corridors (Priority 1).
6. Work with the aldermen to create jobs in each of the wards (Priority 1).

7. Develop economic development packaging to illustrate feasibility and create a marketing rationale for prime real estate properties in high priority locations (Priority 1).
8. Complete a downtown housing study (Priority 1).

Zoning & Planning Division True North Goals:

1. Review and update the development fee schedule to more accurately reflect administrative costs (Priority 3).
2. Continue to work with the Internal Parking Committee to enhance parking in the downtown through parking lot expansions and improvements, parking lot designations, and pedestrian and vehicular-level wayfinding (Priority 1).
3. Work with the Economic Development Division to update the sign ordinance (Priority 2).
4. Re-implement the Historic Preservation Loan Program (Priority 2).
5. Implement a new software program for streamlining processes (Priority 3).

Animal Control Division True North Goals:

1. Renovate the dog kennels to create a safer environment for the public and divisional staff, decrease canine stress and disease, and decrease the length of stay and, as a result, decrease the cost of care (Priority 2).
2. Establish partnerships with local animal control agencies, shelters, and veterinarian hospitals to improve emergency response and collectively further the mission (Priority 2).
3. Implement a free spay and neuter program for pit bull-type dogs owned by Aurora residents (Priority 2).
4. Update the Municipal Code with regard to animal control (Priority 3).

Finance Administration Division True North Goals:

1. Evaluate long-term debt for future capital improvements (Priority 1):
 - a. City Facilities
 - b. Economic Development

Accounting Division True North Goals:

1. Evaluate the enterprise resource platform payroll module (Priority 3).

Budgeting Division True North Goals:

1. Evaluate the enterprise resource platform budgeting module (Priority 3).

Revenue & Collection Division True North Goals:

1. Implement a mobile payment system to allow customers to pay invoices through a mobile device (Priority 3).
2. Implement an electronic process for department heads to submit invoice write-off requests (Priority 3).
3. Continue to work with the Building & Permits Division to complete the implementation of a new licensing module (Priority 3).

Purchasing Division True North Goals:

1. Implement standardized commodity codes (Priority 3).
2. Optimize the enterprise resource platform purchasing/inventory module (Priority 3).

MVPS Revenue & Collection Division True North Goals:

1. Implement a mobile payment system to allow customers to pay parking fines through a mobile device (Priority 3).
2. Purchase and install a new license plate recognition system for parking enforcement (Priority 3).

Water Billing Division True North Goals:

1. Implement a mobile application to notify a customer when there is a plumbing leak (Priority 3).
2. Conduct an analysis of meter reading data to determine the next set of meters to be changed out based on degradation (Priority 3).
3. Collaborate with the Revenue & Collection and Information Technology Divisions to purchase and install chip reader registers and migrate to a new payment processor (Priority 3).
4. Collaborate with the Revenue & Collection and Information Technology Divisions to review and upgrade the online payment system to include a mobile application for notifications, payments, and billing information (Priority 3).

Fire Department True North Goals:

1. Replace the aging automated external defibrillators in all city-owned buildings (Priority 2).
2. Install a new emergency generator at Station #5 (Priority 2).

3. Upgrade engine #1 to provide advanced life support (Priority 2).
4. Replace six damaged garage doors at Station #3 (Priority 2).
5. Work with the Information Technology Division to install 11 WiFi vehicle routers on the ambulance fleet (Priority 2).

Emergency Management Division True North Goals:

1. Implement the mandated changes to the Illinois Administrative Code that increases the emergency management planning, training, and exercise requirements (Priority 2).
2. Implement a program to prepare the community for a complex coordinated attack (Priority 2).
3. Work with the Special Events Division to provide protective measures at city-sponsored events (Priority 2).

Police Department True North Goals:

1. Create and implement a Critical Incident Intelligence Center at the Police Headquarters to provide real-time intelligence for officers and investigative units (Priority 2).
2. Install in-car printers in all squad cars (Priority 3).
3. Purchase a long range acoustic device to provide the Special Response Team with the ability to safely and effectively communicate during critical police incidents (Priority 2).
4. Engage the services of a vendor to provide annual sifting and cleaning of the firing range to remove problematic debris and reduce the risk for fires in the Training & Support building (Priority 2).
5. Purchase and implement a throw phone and tactical monitoring system to allow Special Response Team negotiators the ability to communicate with offenders from afar (Priority 2).

E911 Center True North Goals:

1. Implement and train staff on the new records management system (Priority 3).
2. Continue to collaborate with the Information Technology Division in fine-tuning the computer aided dispatch system (Priority 3).
3. Continue to modify and expand the standard operating procedures for the E911 Center (Priority 2 & 3).
4. Continue to achieve National Incident Management System certifications from the Federal Emergency Management Agency (FEMA) for all staff members (Priority 2).
5. Continue revamping the training and evaluation program for new employees (Priority 2 & 3).
6. Assess the staffing structure of the E911 Center to achieve a full complement of budgeted positions while also achieving optimal performance (Priority 2).

7. Implement a certification training system for the emergency medical dispatch protocols (Priority 2).
8. Complete the assembly of a tactical dispatch team (Priority 2).
9. Install and implement a new alarm system at the 911 Center (Priority 2).
10. Achieve Agency Training Program Certification from the Association of Public Safety Communications Officials for all of the call center trainers (Priority 2).
11. Contract an outside vendor to deep clean the E911 Center (Priority 3).

Public Works Department True North Goals:

1. Continue with the LED streetlight change-out program (Priority 3).
2. Complete the Aurora Transportation Center improvements (Priority 2).

Central Services Division True North Goals:

1. Continue the facility life-cycle study on all city buildings (Priority 3).
2. Seal-coat the police headquarters campus and the Customer Service/Fire Station #8 building (Priority 2).

Electrical Maintenance Division True North Goals:

1. Upgrade the Stolp Island parking deck electrical infrastructure (Priority 3).
2. Complete the conversion of the lights in the Stolp Island parking deck to LED. (Priority 3).
3. Upgrade the LaSalle Street electrical vault (Priority 3).
4. Complete the conversion of the citywide bridge lights to LED (Priority 3).

Engineering Division True North Goals:

1. Complete the parking lot improvements at the Aurora Transportation Center that are included in the Regional Transportation Improvement Project (Priority 3).
2. Continue with watermain replacements, sanitary sewer replacements, and storm sewer extension projects (Priority 2).
3. Install seven signalized intersections along Indian Trail to the existing fiber optic interconnection system (Priority 3).
4. Facilitate demolition projects to prepare for future redevelopment of property along Farnsworth Avenue and Interstate Route 88 (Priority 1).
5. Maintain the city's infrastructure through the resurfacing of 54 lane-miles of roadway (Priority 2).

Water Production Division True North Goals:

1. Implement the long-term plan for lime residual disposal (Priority 3).
2. Install and test the new liner in bulk storage tank #4 for sodium hypochlorite (Priority 3).
3. Recoat areas of the vertical pipe gallery at the Water Treatment Plant (Priority 3).
4. Begin the repairs found by the supervisory, control and data acquisition (SCADA) system vulnerability study (Priority 3).
5. Maintain the Illinois Department of Public Health laboratory certification (Priority 2 & 3).
6. Complete the Water Master Plan/Capacity Analysis (Priority 2).
7. Replace the lime slurry pumps (Priority 3).
8. Complete a water rate analysis (Priority 3).
9. Replace the Fox Valley East Booster Station pump #2 (Priority 3).
10. Automate the carbon dioxide dosing controls (Priority 3).
11. Replace the granular activated carbon in filters #7 through #12 (Priority 3).

Water Meter Maintenance Division True North Goals:

1. Develop a GIS-based process for managing the city's water meter maintenance program (Priority 3).

Water & Sewer Maintenance Division True North Goals:

1. Perform condition assessment studies for the city's four sanitary sewer lift stations (Priority 2 & 3).
2. Develop a digital work order process for managing the division's operations (Priority 3).
3. Initiate a water system valve exercise program, beginning with 1,000 valves (Priority 3).
4. Update the division's standard operating procedures (Priority 3).

Downtown Services Division True North Goals:

1. Renovate the Mundy and Beilman Parks to complement the renovations completed on the Water Street mall (Priority 2).

Fleet & Parking Maintenance Division True North Goals:

1. Incorporate more high-efficiency vehicles into the fleet (Priority 3).

MVPS Maintenance Division True North Goals:

1. Renovate parking lot J (Priority 1).
2. Combine private and public parking lots to increase the amount of public parking spaces (Priority 2).

Route 25 Transit Center Division True North Goals:

1. Reconfigure the parking lot designations to better serve the commuters (Priority 3).

Route 59 Transit Center Division True North Goals:

1. Install electric vehicle charging stations (Priority 3).
2. Reconstruct the steps at the main station (Priority 2).
3. Replace the staircase into the main station (Priority 2).
4. Refurbish the platform buildings' exterior surfaces (Priority 2).

Parks & Recreation Division True North Goals:

1. Complete the Mastodon Island renovation project (Priority 2).
2. Paint and repair all park pavilions (Priority 2).
3. Design and install five new flower and landscape beds (Priority 2).
4. Update all wayward signs throughout Phillips Park (Priority 2).

Phillips Park Zoo Division True North Goals:

1. Install a new double fence around the elk enclosure (Priority 2).
2. Design and install a seasonal butterfly exhibit (Priority 2).
3. Install a backup generator in the zoo (Priority 2).
4. Repair the elk deck (Priority 2).
5. Complete the renovations to the goat barn (Priority 2).
6. Continue with renovations to the river otter holding area (Priority 2).
7. Modify the existing cougar house to allow shifting from either side of the building (Priority 2).
8. Begin the renovation of the zoo restrooms (Priority 2).

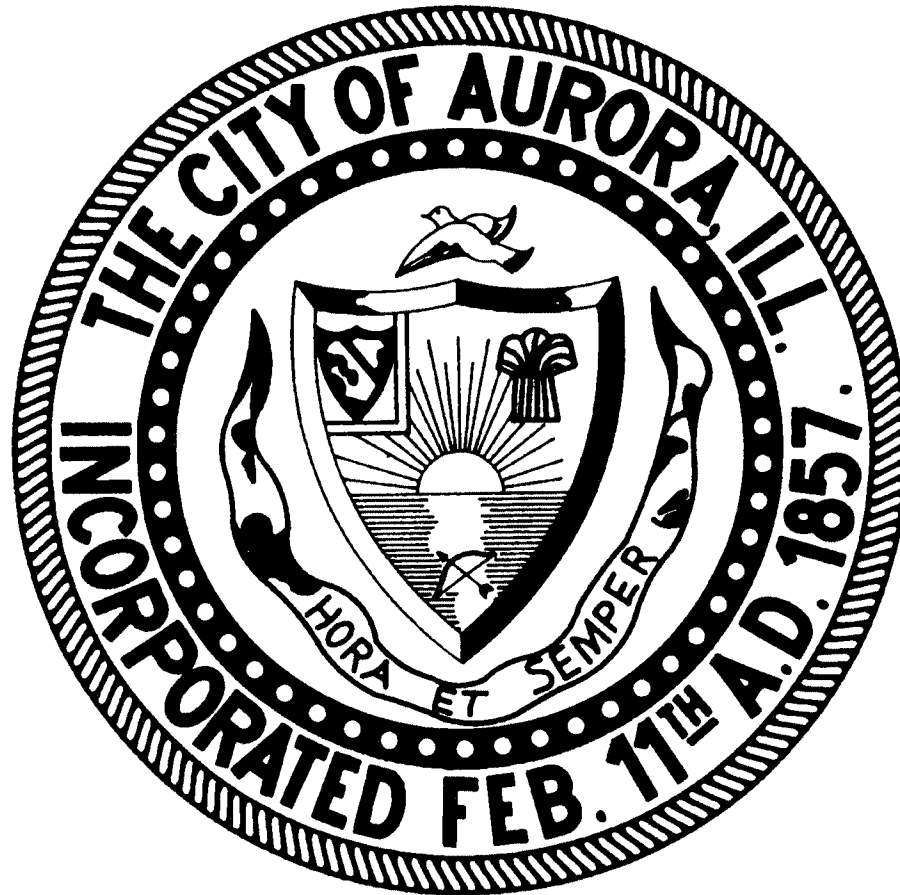
9. Renovate the cougar space to provide room for a Eurasian lynx exhibit (Priority 2).
10. Install an outdoor exhibit for an Aracari toucan by the reptile house (Priority 2).
11. Replace the brickwork in front of the reptile house gardens (Priority 2).
12. Develop and implement two new “animal chats” for the visitors to learn about the animals currently housed in the zoo (Priority 2 & 3).

Phillips Park Golf Course Division True North Goals:

1. Renovate 5,000 square feet of fairway and greenside bunkers (Priority 2).
2. Coach two 13U and two 16U PGA Junior League teams (Priority 2).
3. Create a summer junior golf league for boys and girls between 10 and 17 years of age (Priority 2).
4. Resurface the facility’s main parking lot (Priority 2).
5. Partner with the Kid’s Golf Foundation to provide golf instruction to area youth (Priority 2).
6. Construct a 2,200 square foot outdoor patio to accommodate golf patrons and small outings (Priority 2).

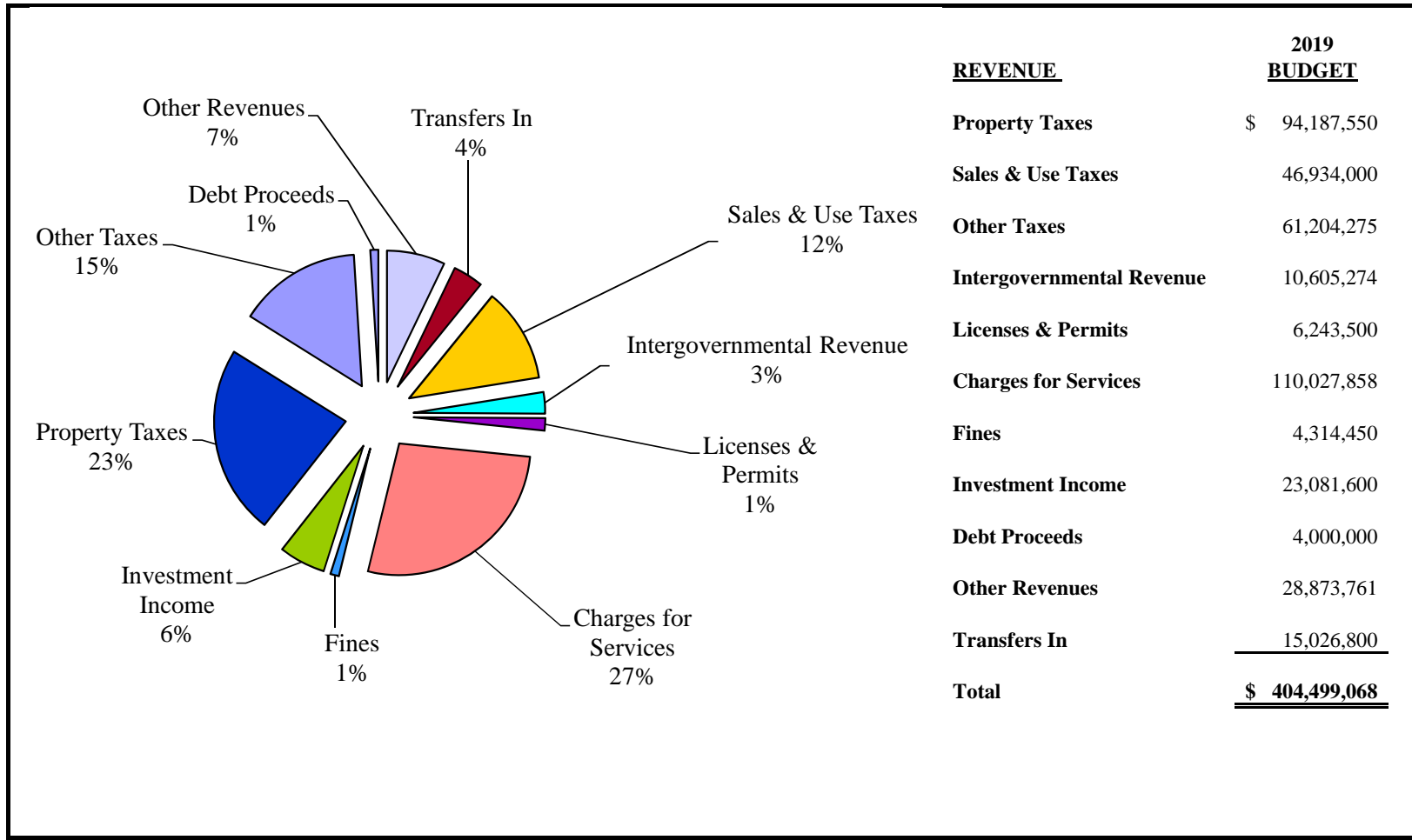
Street Maintenance Division True North Goals:

1. Implement improved mowing operation procedures (Priority 3).



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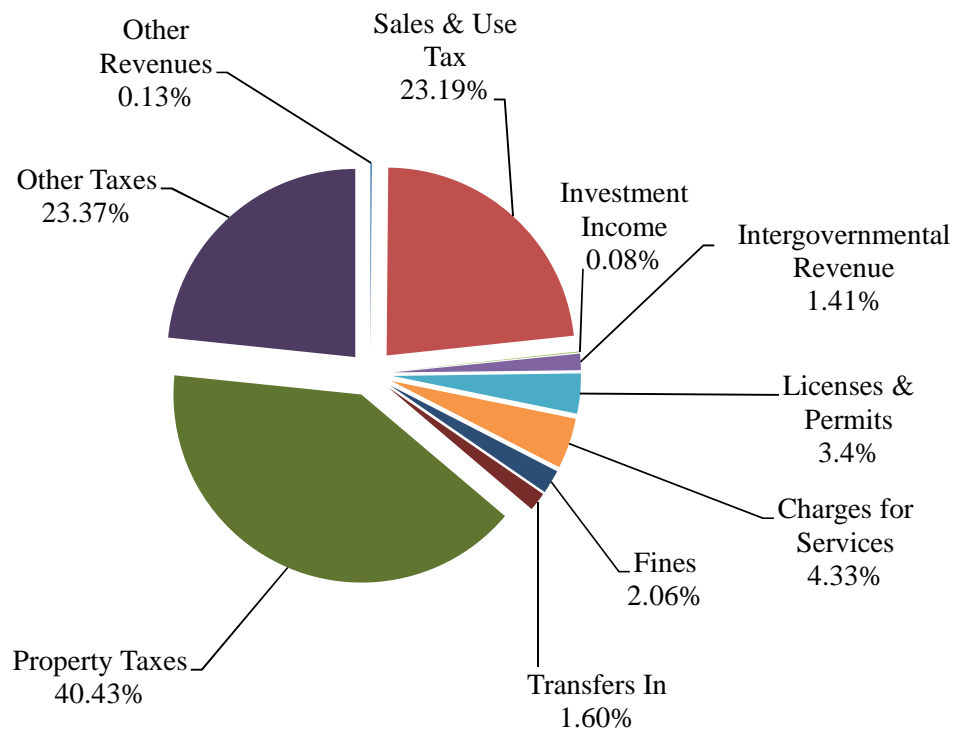
**CITY OF AURORA, ILLINOIS
2019 BUDGET
REVENUE SOURCES - ALL FUNDS**



CITY OF AURORA, ILLINOIS
2019 BUDGET
REVENUE SOURCES - ALL FUNDS

<u>REVENUE</u>	<u>2017 ACTUAL</u>	<u>2018 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2019 BUDGET</u>
Property Taxes	88,069,970	91,894,800	2,292,750	2.49%	94,187,550
Sales & Uses Taxes	46,324,186	47,174,000	(240,000)	-0.51%	46,934,000
Other Taxes	58,047,693	63,344,275	(2,140,000)	-3.38%	61,204,275
Intergovernmental Revenue	3,885,146	8,438,700	2,166,574	25.67%	10,605,274
Licenses & Permits	5,934,161	5,901,500	342,000	5.80%	6,243,500
Charges for Services	100,525,832	99,795,468	10,232,390	10.25%	110,027,858
Fines	4,370,115	4,271,050	43,400	1.02%	4,314,450
Investment Income	58,941,423	23,127,100	(45,500)	-0.20%	23,081,600
Debt Proceeds	20,801,531	3,355,900	644,100	19.19%	4,000,000
Other Revenues	27,666,198	31,801,335	(2,927,574)	-9.21%	28,873,761
Transfers In	<u>10,196,600</u>	<u>8,850,600</u>	<u>6,176,200</u>	69.78%	<u>15,026,800</u>
Total	<u><u>424,762,855</u></u>	<u><u>387,954,728</u></u>	<u><u>16,544,340</u></u>	4.26%	<u><u>404,499,068</u></u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET
REVENUE SOURCES - GENERAL FUND**



<u>REVENUE</u>	<u>2019 BUDGET</u>
Property Taxes	\$ 73,388,700
Sales & Use Taxes	42,084,000
Other Taxes	42,413,000
Intergovernmental Revenue	2,551,000
Licenses & Permits	6,199,500
Charges for Services	7,863,350
Fines	3,730,350
Investment Income	150,600
Other Revenues	230,001
Transfers In	<u>2,900,000</u>
Total	<u><u>\$ 181,510,501</u></u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET
REVENUE SOURCES - GENERAL FUND**

<u>REVENUE</u>	<u>2017 ACTUAL</u>	<u>2018 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2019 BUDGET</u>
Property Taxes	69,433,540	72,754,600	634,100	0.87%	73,388,700
Sales & Use Taxes	37,022,968	40,824,000	1,260,000	3.09%	42,084,000
Other Taxes	38,736,627	44,246,000	(1,833,000)	-4.14%	42,413,000
Intergovernmental Revenue	581,354	966,300	1,584,700	164.00%	2,551,000
Licenses & Permits	5,900,313	5,857,500	342,000	5.84%	6,199,500
Charges for Services	7,670,565	7,531,218	332,132	4.41%	7,863,350
Fines	3,895,233	3,585,850	144,500	4.03%	3,730,350
Investment Income	203,662	5,600	145,000	2589.29%	150,600
Other Revenues	215,089	159,401	70,600	44.29%	230,001
Transfers In	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,400,000</u>	100.00%	<u>2,900,000</u>
Total	<u><u>165,159,351</u></u>	<u><u>177,430,469</u></u>	<u><u>4,080,032</u></u>	2.30%	<u><u>181,510,501</u></u>

CITY OF AURORA, ILLINOIS 2019 BUDGET

DISCUSSION OF REVENUE SOURCES

ALL FUNDS

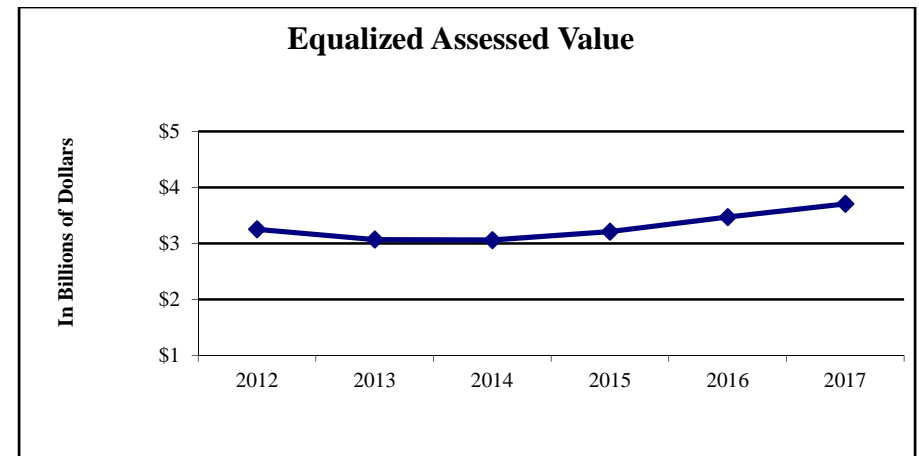
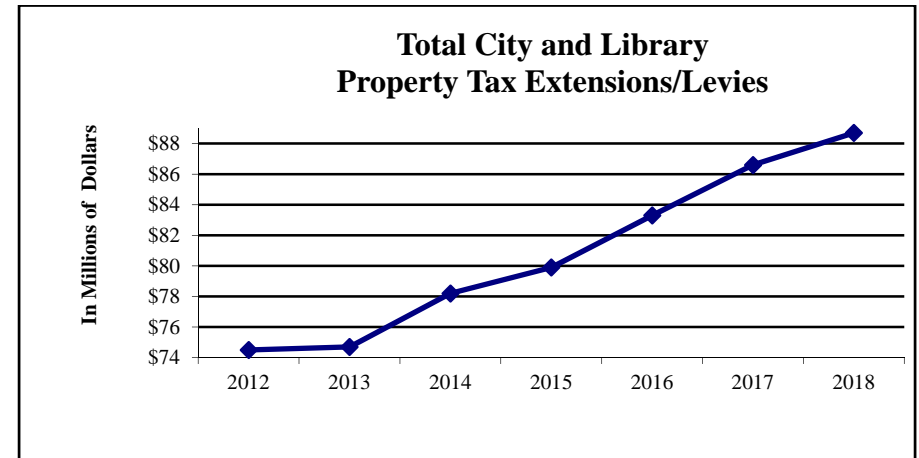
The 2019 budget relies on a wide variety of revenue sources. These revenue sources include real estate taxes, state income taxes, sales taxes, motor fuel taxes, utility taxes, licenses and fees, as well as various enterprise revenues. Below is a discussion of the major revenue classifications for fiscal year 2019.

1. GENERAL PROPERTY TAXES

\$88,726,400

The total 2018 levy (payable in 2019) was \$88,726,400. The 2018 real estate tax levy for the city (excluding the library) includes an increase of \$1,264,217 or 1.66%. The moderate increase is required to support higher pension costs and a reduction for the elimination of the Aurora Election Commission. Property taxes are collected to support the General Fund (including the city's contribution to the Illinois Municipal Retirement Fund), the Aurora Public Library Fund, and Police and Firefighters' Pension Funds. (The city imposes a separate levy to support the Aurora Public Library General Fund at a rate of \$0.2550 per \$100 of equalized assessed value [EAV].) Included in the 2018 property tax levy are provisions of \$4,000,000 and \$1,229,500 for city and library debt service, respectively.

Information on the city's 2018 EAV (the basis for property taxes payable in 2019) is not yet available. However, the city's EAV between 2015 and 2016 increased by about 5.0%--from \$3.2 to \$3.5 billion. The property tax rate is determined by dividing the tax levy extension by the EAV. The following charts show the trends in the city's property tax levies/extensions and assessed valuation since 2012.

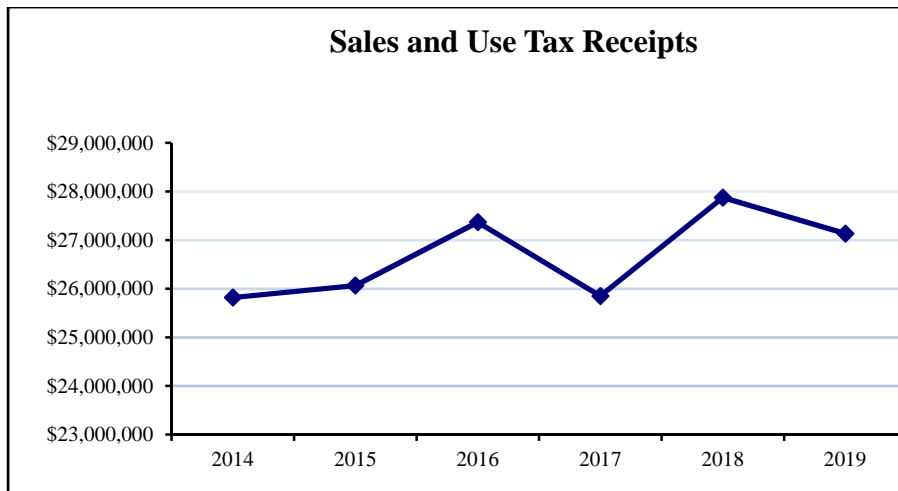


CITY OF AURORA, ILLINOIS 2019 BUDGET

2. GENERAL SALES AND USE TAXES

\$27,134,000

The city receives a 1% sales tax that is collected by the Illinois Department of Revenue (IDOR) on the purchase of most goods in Aurora. Sales tax receipts are remitted to the city on a monthly basis. Fiscal year 2019 estimates of \$21,420,000 assumes a 2% increase from the 2018 estimated actual amount, after considering additional taxes generated by the expansion of the outlet mall in the city.

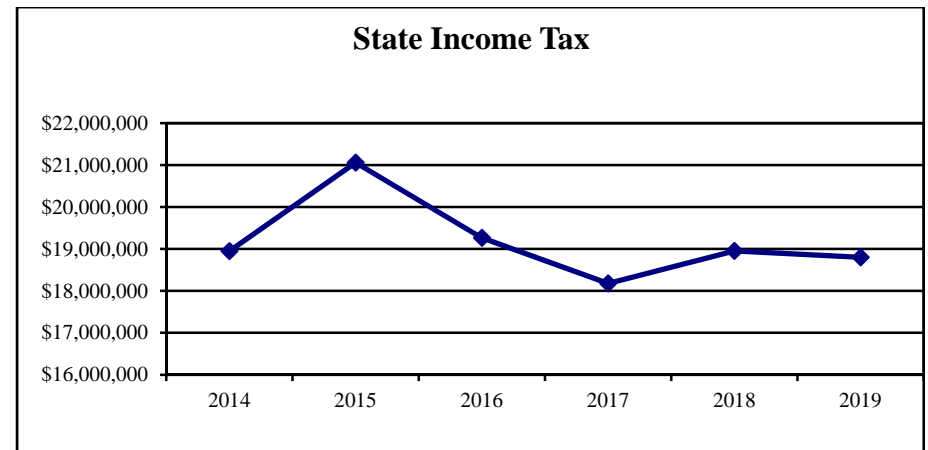


Local use sales taxes of \$5,714,000 are included in this revenue classification. These taxes are collected by the IDOR and remitted to the city based on a per capita state rate. Fiscal year 2019 projections for these revenues are based upon economic forecasts published by the Illinois Municipal League (IML). The IML forecast predicted an increase from \$25.93 per capita in 2018 to \$26.75 per capita for 2019. This was an increase of 3.16% for use tax.

3. STATE INCOME TAX

\$18,800,000

The City of Aurora receives a number of shared revenues from the State of Illinois based on population. The largest of these is state income tax (SIT) revenue. In the 2010 census, the city's population was found to be 197,899. The SIT projection for 2019 is based on an economic analysis released by the IML in June 2018. The 2018 per capita amount was \$99.50 and decreased to \$94.87 per capita for the 2019 estimate.



4. PERSONAL PROPERTY REPLACEMENT TAX \$3,300,000

The city receives a personal property replacement tax (PPRT) from the State of Illinois. The replacement tax revenue comes from a corporate income tax and an invested capital tax on public utilities. The PPRT serves to replace Aurora's share of revenue lost due to the abolition of the personal property tax in 1977. The funds are distributed to local taxing bodies based on the relative amounts of corporate personal

CITY OF AURORA, ILLINOIS 2019 BUDGET

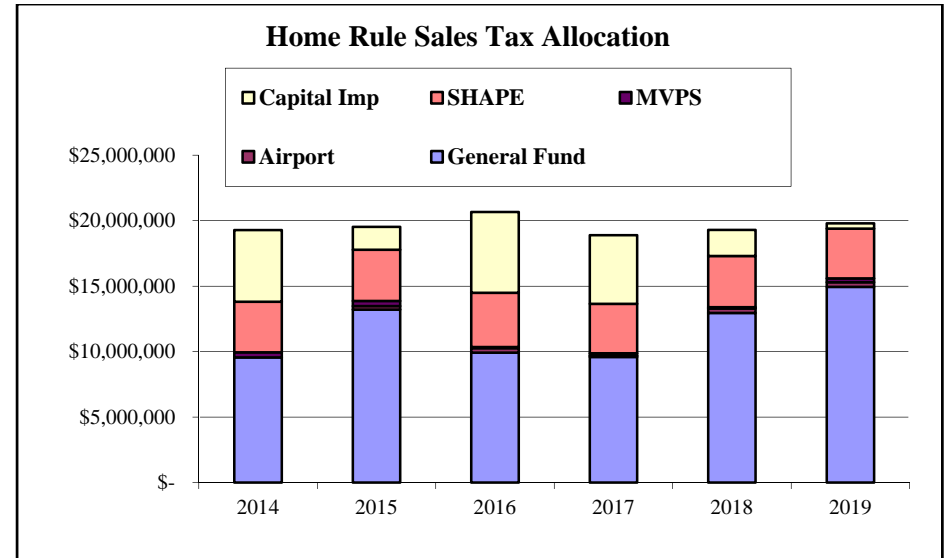
property tax that was lost. The city's projections for fiscal year 2019 are based on estimates provide by the IDOR.

5. HOME-RULE SALES TAX \$19,800,000

The city's home-rule sales tax rate is 1.25%. In general, the tax applies to the retail sales of all goods except automobiles, drugs, and groceries. The IDOR collects, administers, and enforces the home-rule municipal retailers' occupation tax and home-rule service occupation tax in accordance with the provisions of Section 8-11-1 and 8-11-5 of the Illinois Municipal Code (65 ILCS 5/8-11-1 and 5/8-11-5).

The city's estimated revenues of \$19,800,000 for FY 2019 reflect the 2% administrative fee the state has imposed on sales tax collection. In 2019, revenue from the home-rule sales tax will support the General Fund, SHAPE Fund, Capital Improvements Fund, Airport Fund, and MVPS Fund.

Historically, the city has allocated home-rule sales tax revenue between the General Fund, Capital Improvements Fund, and certain other funds. The allocation of home-rule sales taxes since 2014 is shown on the right.



6. FOOD & BEVERAGE TAX \$5,000,000

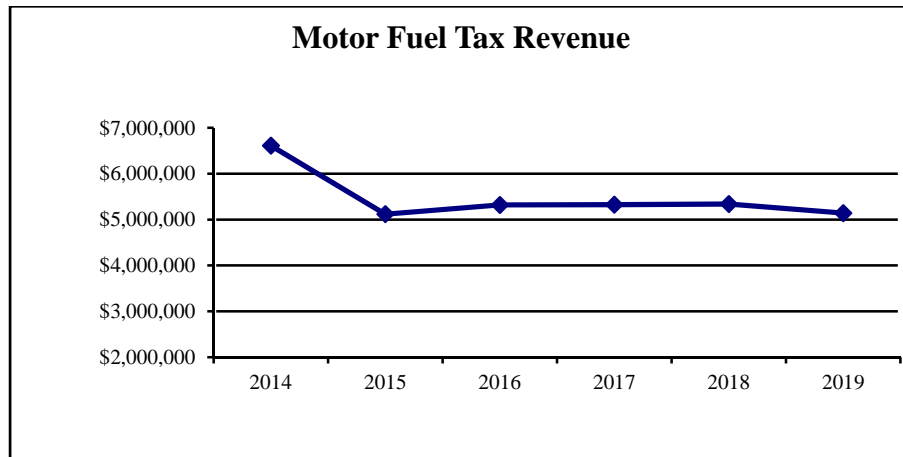
Since July 1, 2005, the city's food and beverage tax rate has been 1.75%. The food and beverage tax is imposed on the sale of food and beverages consumed on the premises where sold. It is collected by the local establishments and remitted directly to the city. Revenue from this tax is projected to be \$5.0 million in fiscal year 2019.

CITY OF AURORA, ILLINOIS 2019 BUDGET

7. MOTOR FUEL TAX

\$5,140,000

The city receives motor fuel tax (MFT) revenue from the State of Illinois. As shared revenue, the amount remitted to the city is based on a per capita rate. As with state-shared income taxes, the city's projection for fiscal year 2019 is based upon the IML economic analysis estimates as of June 2018.



Estimated revenue for fiscal year 2019 is \$5,000,000. Additionally, the city expects to receive an MFT supplement by virtue of being one of Illinois' high-growth municipalities. The 2019 supplement has been estimated to be \$140,000.

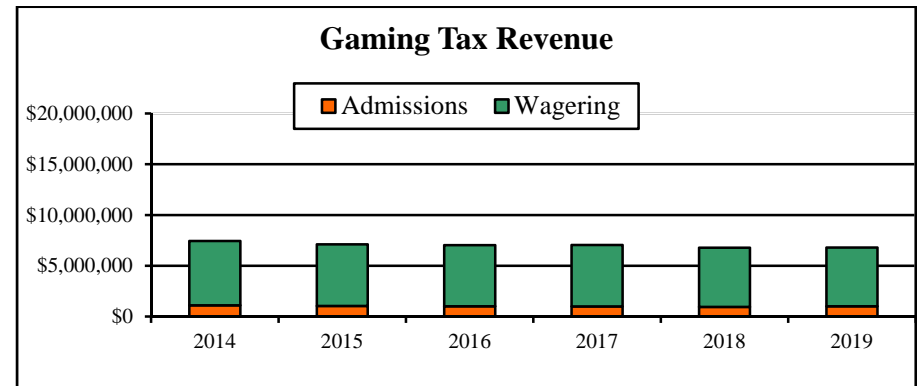
8. GAMING TAXES

\$7,130,000

The City of Aurora is home to one of nine riverboat casinos in the state. Hollywood Casino, Aurora's riverboat casino, began operations on June

17, 1993. The city receives a \$1.00 admission fee per patron and a 5% wagering tax collected at the casino by the State of Illinois. Revenues from the admission fee are estimated at \$1,000,000 and wagering tax revenues are estimated at \$5,800,000 in fiscal year 2019. These estimates assume no change from the 2018 actual amount. Casino gaming revenues have not been growing in recent years.

Gaming tax revenue also includes the proceeds of video gaming estimated at \$250,000 and off-track betting estimated at \$80,000 taxes. This revenues have a moderate increase for 2019.



No gaming tax revenue has been allocated to the General Fund for 2019.

9. SIMPLIFIED TELECOMMUNICATIONS TAX **\$6,000,000**

Effective January 1, 2003, pursuant to a change in state law, the city's 5.0% utility tax on telecommunications was combined with its 1% telecommunications infrastructure maintenance fee. The resultant "simplified telecommunications tax" rate for Aurora is 6%. The city's

**CITY OF AURORA, ILLINOIS
2019 BUDGET**

2019 projected revenue for the tax assumes no change from the 2018 estimated actual amount. Telecommunications tax revenues have not grown significantly in recent years.

10. UTILITY TAX – ELECTRIC \$6,500,000

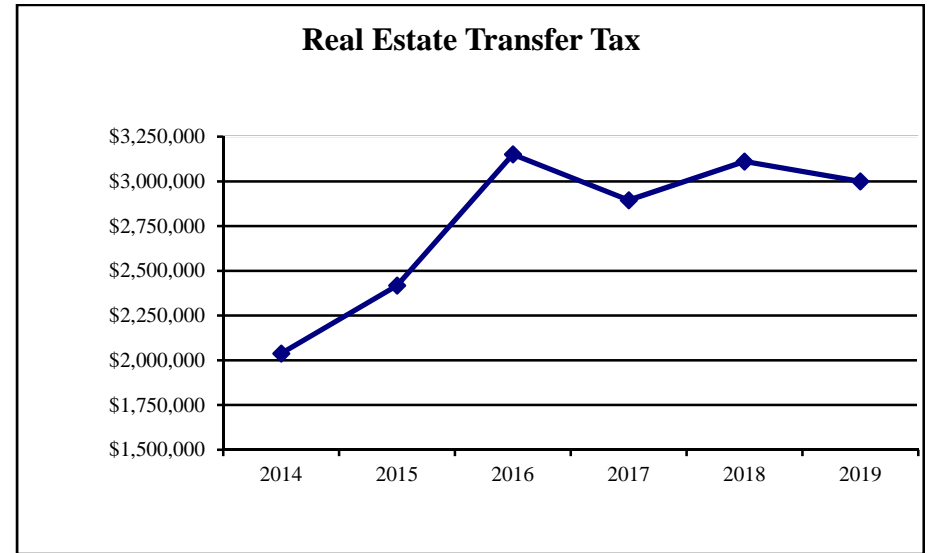
On April 1, 1998, the city imposed a utility tax on the use of electricity. Initially, the tax was based on 3% of the gross billings and was later changed to a kilowatt-hour equivalent to comply with deregulation laws. Rates range from 0.202 to 0.330 cents per kilowatt-hour depending on the level of consumption. Effective January 1, 2018, the city adjusted the utility tax rates from .3 to .61 cents per kilowatt-hour depending on the level of consumption.

11. UTILITY TAX – NATURAL GAS \$2,212,000

On April 1, 1998, the city imposed a tax of one cent per therm on the consumption of natural gas. Effective January 1, 2019, the city increased the tax to three cents per therm. This revenue source will generate an estimated \$2,212,000 in fiscal year 2019.

12. REAL ESTATE TRANSFER TAX \$3,000,000

The City of Aurora has a real estate transfer tax (RETT) imposed at a rate of \$3 per \$1,000 of the sale price of real property. Fiscal year 2016 actual revenue was \$2.9 million and 2018 actual revenue was \$3.1 million. The city saw an increase in the proceeds of this tax in 2016 due to the sale of foreclosed properties. However, the city is not projecting this revenue source to increase in 2019 because, in general, property values have not yet fully rebounded to pre-recession levels.



13. LICENSES & PERMITS \$6,243,500

The city collects a variety of license and permit fees. Building permit fees account for a significant portion of this revenue classification. In fiscal year 2019, building permit fees are projected to be \$3,023,750. Revenue from oversize/weight permits for trucks are estimated at \$80,000. In addition, contractor licensing fees are estimated at \$185,500 and liquor license fees are estimated at \$340,000.

With respect to the building permit fee revenue projections, the city is conservatively estimating that revenues will be approximately the same in 2019 as the 2018 budgeted amount.

**CITY OF AURORA, ILLINOIS
2019 BUDGET**

14. GRANTS **\$10,605,274**

The city is a recipient of a variety of grants. The city has been receiving Community Development Block Grant (CDBG) funding for 45 years. CDBG grant revenue is estimated to be \$1,477,400 for 2019.

Other significant grants that the city expects to receive in 2019 include a federal grant for the HOME Program (\$676,000). In addition Property Standards will receive \$431,300 for the abandon and blight property programs. Emergency Management will be receiving a FEMA grant in the amount \$891,800. This grant is a multi-year grant award. The city also expects to receive Motor Fuel Tax for street and bridge reconstruction and repairs in the amount of \$2.1 million.

15. ENTERPRISE FUND REVENUES **\$50,155,860**

The City of Aurora has five enterprise funds: the Airport Fund, the Water & Sewer Fund, the Motor Vehicle Parking System Fund, the Transit Centers Fund, and the Golf Operations Fund.

Airport Fund operating revenues (excluding investment income) are projected at \$2,999,760 for fiscal year 2019. This revenue is primarily from rents and fuel flowage fees. In 2019 the Airport will receive \$1.5 million in grant funding for pavement reconstruction.

Water & Sewer Fund revenues derived from the operation of the water and sanitary sewer system are projected at \$42,947,000 for fiscal year 2019. These revenues consist of water and sewer service billings, meter sales charges, and other miscellaneous fees. Effective July 1, 2018, the city's water and sewer service rate was \$5.15 per 100 cubic feet of water

consumed. This rate is expected to increase by approximately 2% on July 1, 2019 to provide resources primarily for capital projects.

Motor Vehicle Parking System Fund operating revenues (excluding investment income) are estimated at \$1,050,300 in fiscal year 2019. The operating revenues will be derived from parking permit fees and parking fines. The projection considers a 2012 downtown parking plan that led to the removal of downtown parking meters.

Transit Centers Fund operating revenues (excluding investment income) are projected at \$2,001,900 for fiscal year 2019. Most of this will come from parking fees paid by commuters who park at two railroad stations located in the city.

Golf Operations Fund revenues are estimated at \$1,156,900 in fiscal year 2019 and assumes modest increases in the various types of greens fees.

16. INTERFUND TRANSFERS **\$15,026,800**

Interfund transfers will amount to \$15,026,800 in 2019. Of this amount, \$878,700 is accounted for by transfers from the Stormwater Management Fee Fund to the Bond & Interest Fund to permit the abatement of a large portion of the debt service component of the city's property tax levy. Routine transfers from the Gaming Tax Fund and Capital Improvements Fund to the ward projects funds totaling \$750,000 are also budgeted. (Interfund transfers are the only significant revenue source for the ward projects funds.)

**CITY OF AURORA, ILLINOIS
2019 BUDGET**

17. INVESTMENT INCOME **\$23,081,600**

The city receives investment income on interest bearing accounts and investments. The majority of investment income is received from Police Pension Fund and Firefighters' Pension Fund investments, and is estimated at \$21.5 million for 2019 based upon projected fund balances and expected rates of return. Interest income from the General Fund is projected at \$150,000. Water and Sewer Fund investment income is also estimated at \$20,000.

18. INTERNAL SERVICE FUND CHARGES **\$28,226,300**

The city has four internal service funds. The Equipment Services Fund is used to account for the cost of repairing and maintaining the city's vehicle fleet. Expenditures for equipment services operations are charged back to the operating departments and divisions that utilize central garage services. Internal service fund charges by the Equipment Services Fund will be \$4,480,300 in 2019. The Property and Casualty Insurance Fund is used to account for the city's property, general liability, and workers' compensation insurance programs. To support these programs, operating departments and funds will be charged a total of \$6,096,000 in 2019. The Employee Health Insurance Fund is used to account for the costs associated with providing healthcare to employees. The operating departments and funds will contribute \$15,500,000 to the fund for healthcare during 2019. Employees also contribute to the Employee Health Insurance Fund.

**19. POLICE AND FIREFIGHTERS' PENSION FUND
CONTRIBUTIONS** **\$27,493,400**

The city makes annual contributions to both the Police and Firefighters' Pension Funds based upon valuations developed by an actuary. For 2019, the city will make the full actuarially recommended contributions of \$15,351,200 and \$12,142,200 to these funds, respectively. The contributions will be made possible by a dedicated portion of the city's property tax levy and an allocation of personal property replacement taxes.

**20. RETIREE HEALTH INSURANCE TRUST FUND
CONTRIBUTIONS** **\$6,413,190**

The city makes annual contributions to the Retiree Health Insurance Trust Fund for costs associated with providing healthcare to retirees. For 2019, the city will make contributions of \$6,413,190. These contributions are comprised of 50% of the amount recommended by the city's actuary for governmental fund. Retirees also make contributions to the fund.

21. OTHER REVENUES **\$44,480,744**

This classification of revenues consists of sundry revenue sources. One of the larger revenues in this group is a stormwater management fee. In 1998, the City Council approved a surcharge on each water bill to pay for stormwater management projects in Aurora. Effective January 1, 2005, this fee increased from \$5.00 to \$6.90 bi-monthly to pay for a new series of projects. Based upon the number of water and sewer accounts

**CITY OF AURORA, ILLINOIS
2019 BUDGET**

projected for 2019, stormwater management fee revenues are estimated at \$2,600,000.

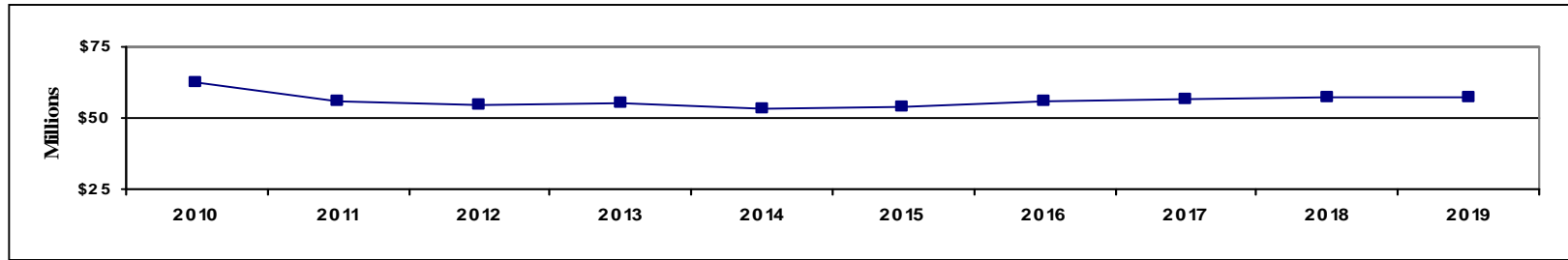
In addition, cable franchise fees are estimated at \$2,150,000 for 2019. This fee is remitted by the city's cable service provider. It is a 5% assessment on the provider's gross revenue.

In 2016, the city established a new revenue source: a municipal motor fuel tax (MMFT). The MMFT is imposed at a rate of 4¢ per gallon of motor fuel sold at retail. During 2019, the tax is expected to generate \$2.0 million in revenue. Proceeds of the tax are dedicated to the maintenance of neighborhood streets.

Ten-year trend information on the city's major revenue sources is provided on the next few pages.

CITY OF AURORA, ILLINOIS
2019 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

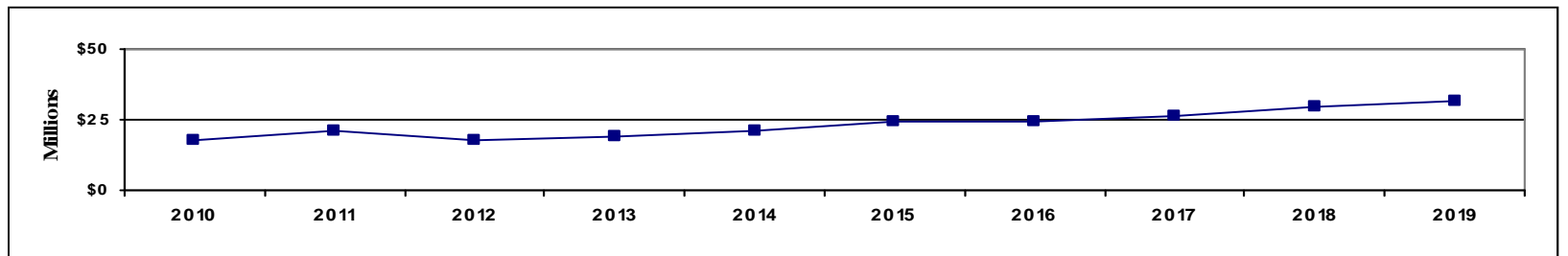
Property Tax Operations & Debt



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$62,178,637	\$56,232,475	\$54,467,608	\$55,190,192	\$53,489,054	\$53,806,620	\$55,847,539	\$56,494,106	\$57,275,775	\$57,022,550

Note: The amounts shown above exclude county road and bridge property taxes.

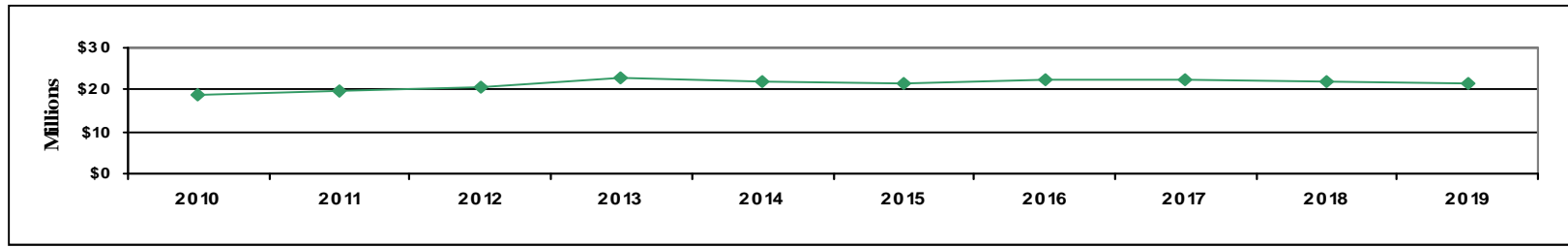
Property Tax Pensions



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$17,669,293	\$21,232,921	\$17,867,968	\$19,120,477	\$20,751,813	\$24,392,104	\$24,183,839	\$26,375,513	\$29,654,438	\$31,708,900

CITY OF AURORA, ILLINOIS
2019 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

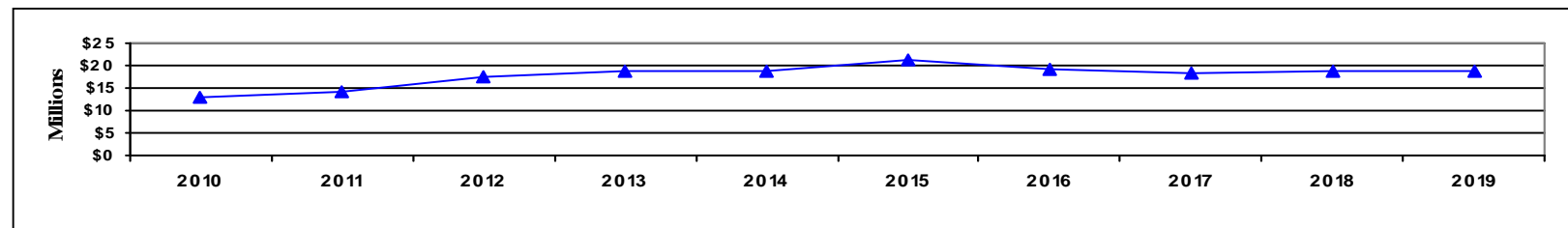
State-Shared Sales Tax



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$18,883,714	\$19,766,842	\$20,400,419	\$22,722,249	\$21,952,701	\$21,663,441	\$22,563,065	\$22,306,336	\$21,853,000	\$21,420,000

Note: The state-shared sales tax amounts do not include home-rule sales, local use, or auto rental taxes.

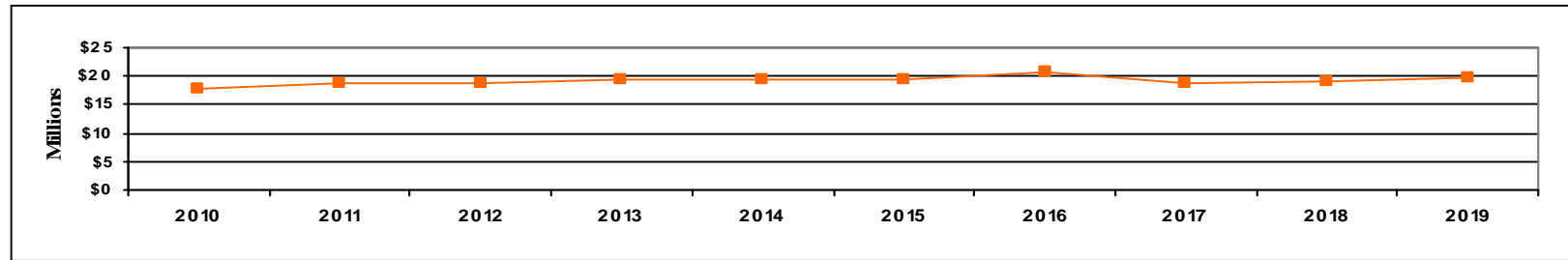
Income Tax



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$12,960,748	\$14,334,299	\$17,388,869	\$18,855,886	\$18,947,605	\$21,057,086	\$19,264,287	\$18,176,859	\$18,952,010	\$18,800,000

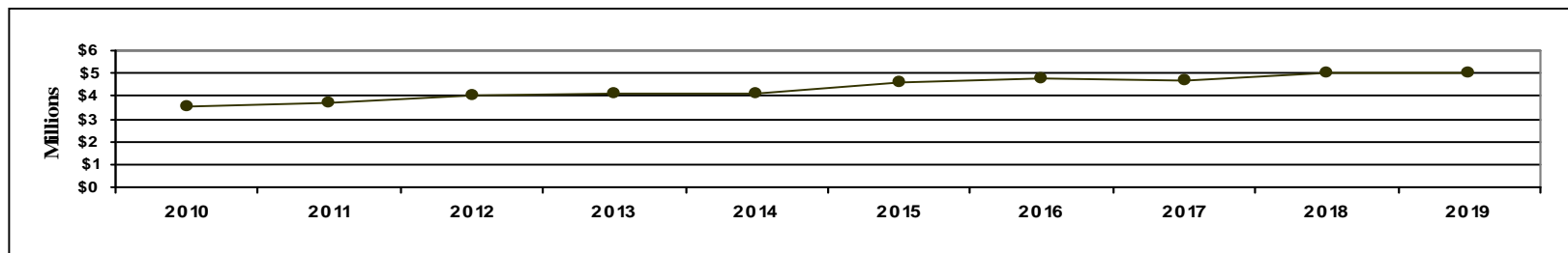
CITY OF AURORA, ILLINOIS
2019 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Home-Rule Sales Tax



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$17,845,651	\$18,641,584	\$18,841,729	\$19,295,817	\$19,285,653	\$19,526,474	\$20,662,897	\$18,898,888	\$19,221,000	\$19,800,000

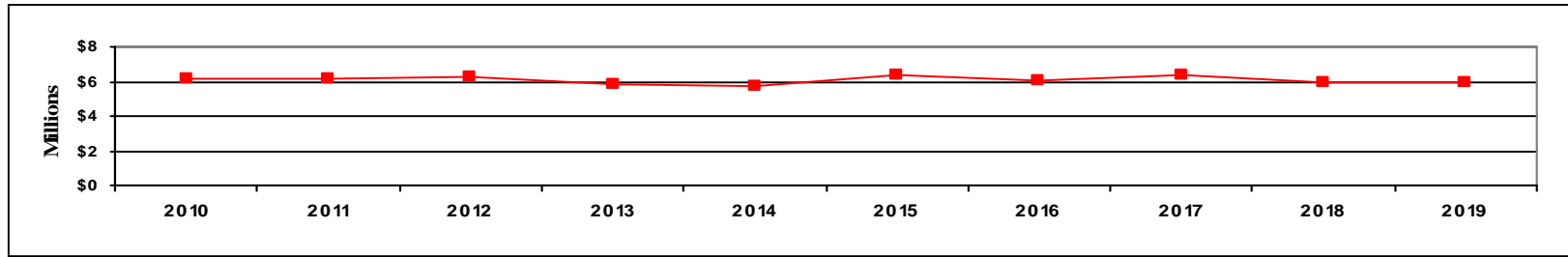
Food & Beverage Tax



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$3,546,095	\$3,713,124	\$3,996,521	\$4,072,652	\$4,148,533	\$4,594,188	\$4,787,827	\$4,712,241	\$4,988,472	\$5,000,000

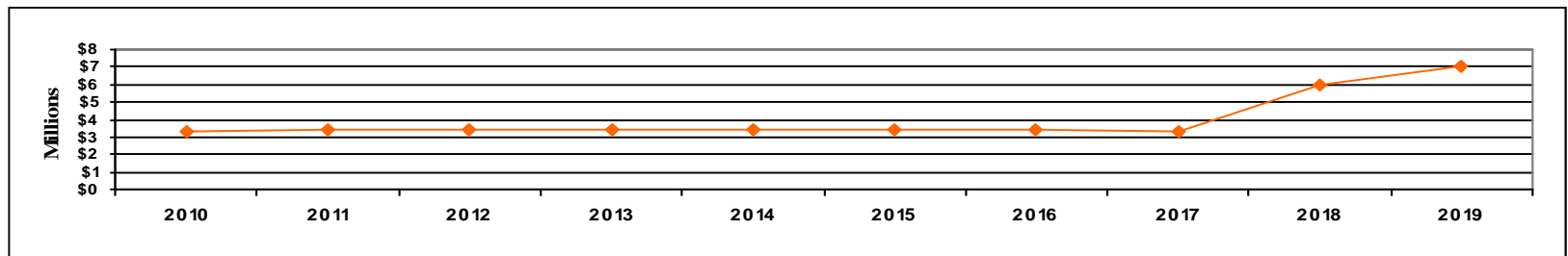
CITY OF AURORA, ILLINOIS
2019 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Telecommunications Tax



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$6,185,475	\$6,202,311	\$6,218,307	\$5,864,429	\$5,768,993	\$6,424,304	\$6,006,907	\$6,378,926	\$5,926,000	\$6,000,000

Electricity Use Tax

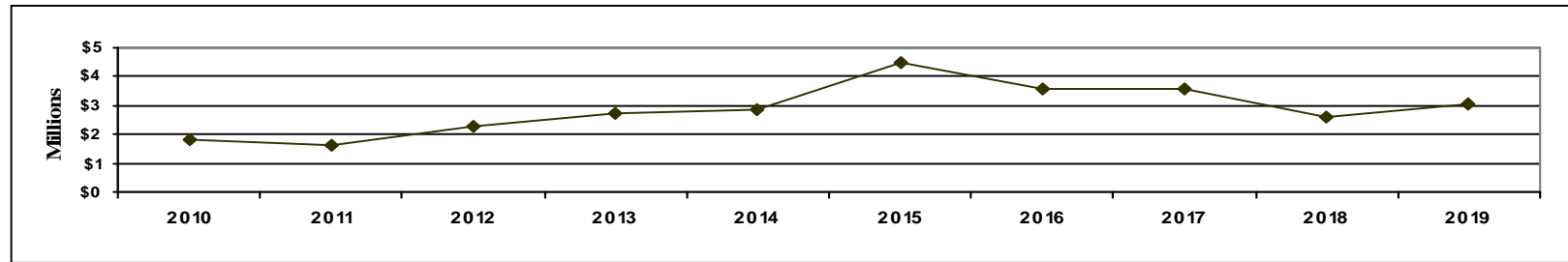


2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$3,340,916	\$3,380,119	\$3,419,400	\$3,414,078	\$3,420,699	\$3,373,805	\$3,455,619	\$3,305,042	\$5,953,969	\$6,500,000

Note: The increase in 2018 is due to a change tax assessed.

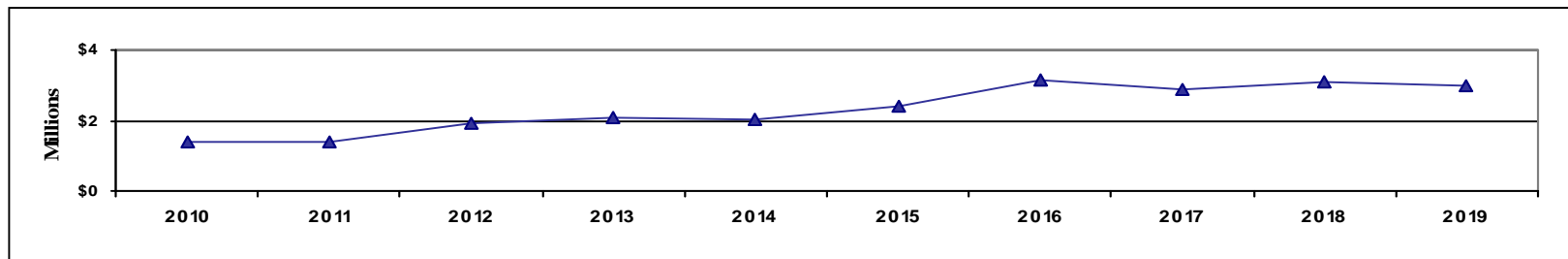
CITY OF AURORA, ILLINOIS
2019 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Building Permit Fees



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$1,836,373	\$1,645,492	\$2,243,039	\$2,733,935	\$2,871,393	\$4,471,783	\$3,565,058	\$2,919,598	\$2,613,277	\$3,023,750

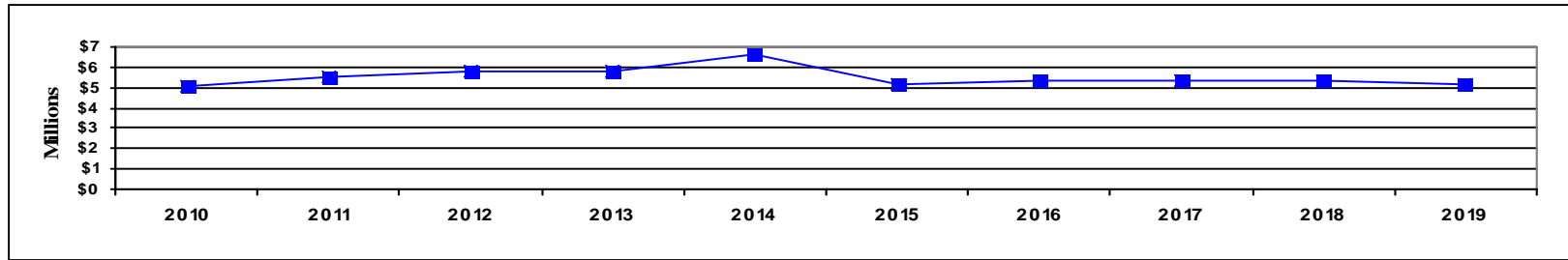
Real Estate Transfer Tax



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$1,354,885	\$1,397,448	\$1,924,758	\$2,103,915	\$2,038,240	\$2,417,624	\$3,150,985	\$2,894,965	\$3,111,140	\$3,000,000

**CITY OF AURORA, ILLINOIS
2019 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

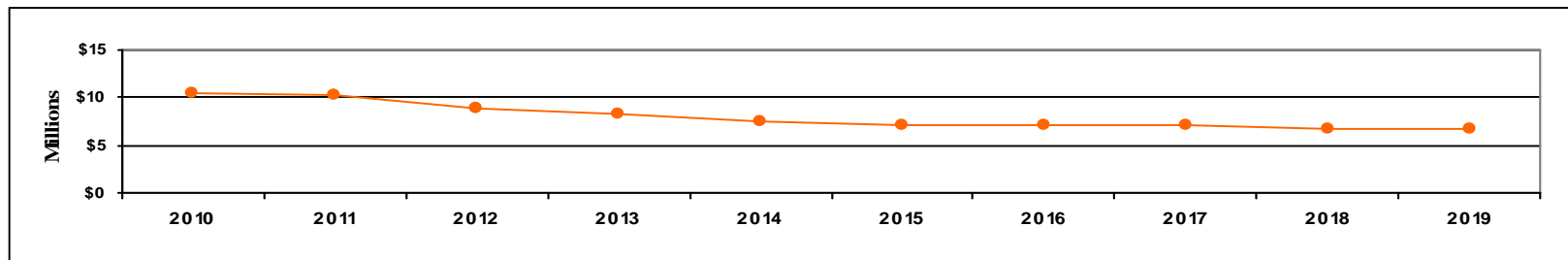
Motor Fuel Tax



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$5,038,140	\$5,506,911	\$5,782,775	\$5,836,967	\$6,612,816	\$5,118,367	\$5,319,142	\$5,323,238	\$5,337,243	\$5,140,000

Note: The motor fuel tax figures include a supplemental distribution for high-growth municipalities.

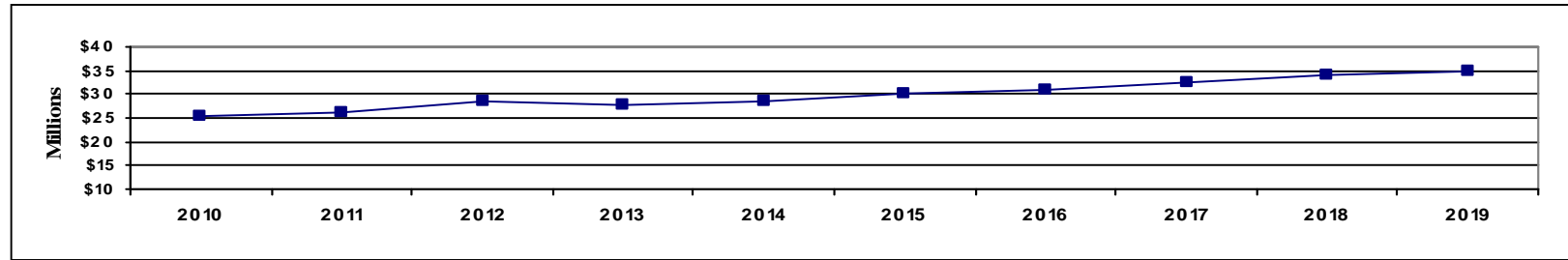
Gaming Tax



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$10,546,684	\$10,168,634	\$8,968,878	\$8,350,381	\$7,441,119	\$7,103,631	\$7,028,436	\$7,039,227	\$6,784,405	\$6,800,000

CITY OF AURORA, ILLINOIS
2019 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Water & Sewer Service Fees



2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$25,271,215	\$26,242,947	\$28,371,851	\$27,628,567	\$28,607,815	\$29,952,154	\$31,026,141	\$32,509,436	\$33,925,869	\$35,040,000

CITY OF AURORA, ILLINOIS
2019 BUDGET
MATRIX OF REVENUES ALLOCATED ACROSS MULTIPLE FUNDS
(2019 Budget Amounts Shown in Thousands)

Certain city tax revenues are recorded in multiple funds. This table lists those revenue and the specific funds to which they are credited.

Revenue Description	General Fund (101)	IMRF/ General Fund (101)	IMRF/ Library General Fund (101)	Sanitation Fund (208)	SHAPE Fund (255)	Capital Improvemt. Fund (340)	Bond & Interest Fund (401)	Airport Fund (504)	MVPS Fund (520)	Police Pension Fund (701)	Fire Pension Fund (702)	Library General Fund (210)	Library Debt Svc. Fund (410)	Total
Property Tax	41,788	4,005	700	-	-	-	4,000	-	-	15,121	11,882	10,005	1,230	88,731
Personal Property Replacement Tax	2,340	-	-	-	-	-	-	-	-	230	260	500	-	3,330
Home-Rule Sales Tax	14,950	-	-	-	3,800	400	-	350	300	-	-	-	-	19,800
Total	59,078	4,005	700	-	3,800	400	4,000	350	300	15,351	12,142	10,505	1,230	111,861

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2019

FUND NO.	FUND NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
101	GENERAL	165,159,351	154,730,816	177,430,469	177,501,469	181,510,501	4,080,032
120	EQUIPMENT SERVICES	4,724,721	4,764,432	4,709,100	4,709,100	4,784,800	75,700
203	MOTOR FUEL TAX	6,332,214	4,810,196	7,775,800	7,775,800	7,674,600	(101,200)
208	SANITATION	2,108,748	2,083,928	2,100,500	2,100,500	2,350,500	250,000
209	HOTEL-MOTEL TAX	545,469	566,315	525,000	525,000	494,000	(31,000)
210	LIBRARY	9,944,271	10,601,353	10,614,000	10,614,000	11,859,974	1,245,974
211	WIRELESS 911 SURCHARGE	1,447,437	848,211	1,303,000	1,303,000	1,303,000	-
212	MUNICIPAL MOTOR FUEL	1,989,253	1,847,885	2,000,000	2,000,000	2,000,000	-
213	HOME PROGRAM	29,140	604,044	468,000	2,181,900	676,000	208,000
214	EMERGENCY SOLUTIONS GRANT	296	438	-	136,300	122,700	122,700
215	GAMING TAX	7,540,072	6,204,947	7,196,800	7,196,800	7,295,800	99,000
217	ASSET FORFEITURES-STATE	51,002	47,370	-	-	-	-
218	ASSET SEIZURE	1,117	1,894	-	-	-	-
219	FOREIGN FIRE INSURANCE TAX	220,346	229,608	181,000	181,000	201,000	20,000
220	BLOCK GRANT INCOME	7,161	62,523	-	-	-	-
221	BLOCK GRANT	746,664	1,423,888	1,763,000	3,389,000	1,477,400	(285,600)
222	SECTION 108 LOAN	3,065,851	6,411	13,000	13,000	13,000	-
231	TIF #1-DOWNTOWN	1,548,993	1,599,674	1,499,000	1,499,000	1,528,600	29,600
233	TIF #3-RIVERCITY	1,345,314	1,347,560	1,306,200	1,306,200	1,370,500	64,300
234	TIF #4-BELL GALE	53,384	52,994	53,000	53,000	53,000	-
235	TIF #5-WEST RIVER AREA	222,022	278,705	216,300	216,300	148,100	(68,200)
236	TIF #6-EAST RIVER AREA	1,018,306	991,044	1,009,800	1,009,800	1,025,900	16,100
237	TIF #7-WEST FARNSWORTH AREA	240,197	314,530	160,000	160,000	1,205,000	1,045,000
238	TIF #8-EAST FARNSWORTH AREA	1,754,588	2,090,477	1,660,000	1,660,000	2,010,000	350,000
251	SSA #14-SULLIVAN	292	599	20,000	20,000	20,000	-
255	SHAPE	3,787,158	2,517,985	3,902,000	3,902,000	4,755,000	853,000
256	EQUITABLE SHARING-JUSTICE	243,970	375,839	-	-	-	-
257	EQUITABLE SHARING-TREASURY	1,935	479,614	-	-	-	-
262	SSA #24-EAGLE POINT	40,379	40,763	50,000	50,000	50,000	-
266	SSA ONE-DOWNTOWN	243,843	259,452	245,000	245,000	290,000	45,000

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2019

FUND NO.	FUND NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
275	SSA #34-OSWEGO	571,046	424,878	572,900	572,900	431,100	(141,800)
276	SSA #44-BLACKBERRY TRAIL	23,732	24,976	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,711,511	2,637,834	2,615,000	2,615,000	2,615,000	-
281	LONG-TERM CONTROL PLAN FEE	6,291,566	2,470,338	5,590,900	5,590,900	2,235,000	(3,355,900)
310	LIBRARY C.P./TECHNOLOGY	23,671	42,230	32,000	32,000	32,000	-
311	WARD #1 PROJECTS	91,259	91,095	87,900	87,900	87,900	-
312	WARD #2 PROJECTS	90,680	76,926	91,800	91,800	78,000	(13,800)
313	WARD #3 PROJECTS	77,760	75,602	75,000	75,000	75,000	-
314	WARD #4 PROJECTS	93,917	91,551	93,300	93,300	93,300	-
315	WARD #5 PROJECTS	78,607	75,481	75,000	75,000	75,000	-
316	WARD #6 PROJECTS	100,500	87,370	98,950	98,950	87,550	(11,400)
317	WARD #7 PROJECTS	77,037	71,523	76,125	76,125	76,125	-
318	WARD #8 PROJECTS	82,876	80,410	75,000	75,000	75,000	-
319	WARD #9 PROJECTS	82,760	88,897	75,000	75,000	75,000	-
320	WARD #10 PROJECTS	75,885	70,689	75,000	75,000	75,000	-
340	CAPITAL IMPROVEMENTS	6,002,834	1,545,998	6,484,000	6,484,000	8,754,000	2,270,000
342	2008B TIF BOND PROJECT (TIF #3)	17,061	26,485	1,000	1,000	1,000	-
345	KANE/DUPAGE FIRE IMPACT FEE	110,885	111,321	62,000	62,000	62,000	-
346	KENDALL/WILL FIRE IMPACT FEE	18,601	24,205	2,000	2,000	2,000	-
347	PUBLIC WORKS IMPACT FEE	1,069	12,598	1,000	1,000	1,000	-
353	2017 GO BOND PROJECT	17,044,444	121,087	1,180,000	1,180,000	-	(1,180,000)
401	BOND & INTEREST	8,903,596	11,192,717	11,662,300	11,662,300	11,492,300	(170,000)
410	LIBRARY BOND & INTEREST	1,256,717	1,254,352	1,238,900	1,238,900	1,231,050	(7,850)
504	AIRPORT	801,317	1,678,512	2,286,338	2,286,338	3,000,760	714,422
510	WATER & SEWER	39,052,772	34,345,084	34,091,996	34,091,996	42,967,000	8,875,004
520	MOTOR VEHICLE PARKING	858,865	784,358	905,500	905,500	1,053,300	147,800
530	TRANSIT CENTERS	2,462,670	2,051,759	2,174,100	2,174,100	2,003,900	(170,200)
550	GOLF OPERATIONS	1,578,973	6,786,546	1,605,550	1,605,550	1,156,900	(448,650)
601	PROP & CASUALTY INSURANCE	7,764,763	5,607,632	5,864,500	5,864,500	6,136,000	271,500

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2019

FUND NO.	FUND NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
602	EMPLOYEE HEALTH INSURANCE	20,351,354	18,250,198	20,219,958	20,219,958	19,051,245	(1,168,713)
603	EMPLOYEE COMP BENEFITS	2,837,363	2,142,036	1,000,000	1,000,000	2,000,000	1,000,000
701	POLICE PENSION	45,141,616	17,900,372	29,627,100	29,627,100	30,451,200	824,100
702	FIREFIGHTERS' PENSION	35,580,909	13,686,845	23,256,300	23,256,300	23,792,200	535,900
704	RETIREE HEALTH INS TRUST	10,090,195	8,663,644	10,423,742	10,423,742	10,979,263	555,521
TOTAL		<u>424,762,305</u>	<u>331,779,044</u>	<u>387,954,728</u>	<u>391,501,928</u>	<u>404,499,068</u>	<u>16,544,340</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT	42,378,642	42,410,290	42,338,000	42,338,000	41,788,000	(550,000)
TAX-RE CURRENT-PENSION	26,375,513	29,654,438	29,824,800	29,824,800	31,008,900	1,184,100
TAX-RE TIF REVENUE SURPLUS	-	142,278	100,000	100,000	100,000	-
TAX-REAL ESTATE-PRIOR YEAR	790	361	4,000	4,000	4,000	-
TAX-REAL ESTATE-PRIOR YEAR-PENSION	450	167	1,800	1,800	1,800	-
TAX-REAL ESTATE-R&B	678,145	709,085	586,000	586,000	586,000	-
TAX-SALES - STATE SHARED	22,306,336	14,244,611	22,800,000	22,800,000	21,420,000	(1,380,000)
TAX-LOCAL USE	5,118,962	3,467,216	5,074,000	5,074,000	5,714,000	640,000
TAX-AUTO RENTAL	47,925	36,055	50,000	50,000	50,000	-
TAX-SALES-HOME RULE	9,597,670	8,279,888	12,950,000	12,950,000	14,950,000	2,000,000
TAX-FOOD & BEVERAGE	4,739,098	4,632,788	5,015,000	5,015,000	5,015,000	-
TAX-LIQUOR	1,012,134	966,368	1,148,000	1,148,000	1,148,000	-
TAXES-P.P.R.-TOWNSHIP	88,491	71,934	93,000	93,000	93,000	-
TAXES-UTILITY-ELECTRICITY						
TAX-COMED	3,305,042	4,997,007	7,000,000	7,000,000	6,500,000	(500,000)
ELECTRICITY TAX REBATE	(87,105)	(87,139)	(85,000)	(85,000)	(85,000)	-
TOTAL TAXES-UTILITY-ELECTRICITY	3,217,937	4,909,868	6,915,000	6,915,000	6,415,000	(500,000)
TAXES-UTILITY-NATURAL GAS						
TAX-NICOR	781,553	1,269,252	1,475,000	1,475,000	2,212,000	737,000
NATURAL GAS TAX REBATE	(75,522)	(76,643)	(150,000)	(150,000)	(150,000)	-
TOTAL TAXES-UTILITY-NATURAL GAS	706,031	1,192,609	1,325,000	1,325,000	2,062,000	737,000

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAXES-TELECOMMUNICATIONS	6,378,926	4,100,669	6,000,000	6,000,000	6,000,000	-
TAXES-SHARED						
TAXES-INCOME	18,176,859	17,825,128	20,000,000	20,000,000	18,800,000	(1,200,000)
TAXES-PP REPLACEMENT	4,369,226	3,346,435	3,700,000	3,700,000	2,830,000	(870,000)
TOTAL TAXES-SHARED	22,546,085	21,171,563	23,700,000	23,700,000	21,630,000	(2,070,000)
LICENSES & PERMITS						
ALCOHOLIC BEVERAGES	358,510	354,906	330,000	330,000	340,000	10,000
GENERAL LICENSES/PERMITS	1,674,746	1,533,776	1,572,200	1,572,200	1,709,300	137,100
LICENSE-PROFESS-OCCUPATION	293,120	545,005	276,100	276,100	471,000	194,900
BUILDING PERMITS & FEES	3,573,877	3,020,785	3,679,100	3,679,100	3,679,100	-
LICENSES-MOTOR VEHICLE	60	45	100	100	100	-
TOTAL LICENSES & PERMITS	5,900,313	5,454,517	5,857,500	5,857,500	6,199,500	342,000

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
GRANTS	581,354	348,169	866,300	866,300	2,451,000	1,584,700
CHARGES FOR SERVICES						
FEES-ZONING & SUBDIVISION	60,193	47,580	42,600	42,600	42,600	-
FEES-PUBLIC WORKS	215,120	428,588	214,300	214,300	238,200	23,900
FEES-MIS	41,673	48,610	42,800	42,800	43,900	1,100
COMMISSIONS	175	45	400	400	400	-
CLAIMS	417,799	647,237	661,200	661,200	518,100	(143,100)
OTHER REVENUES	89,892	87,707	71,450	71,450	74,950	3,500
FEES-POLICE SERVICES	1,043,393	961,389	836,668	836,668	964,800	128,132
FEES-FIRE SERVICES	3,406,844	3,061,493	3,150,800	3,221,800	3,450,800	300,000
OTHER SERVICES	49,020	44,045	58,000	58,000	58,000	-
FEES-ANIMAL CONTROL	103,986	94,849	88,800	88,800	110,800	22,000
FEES-OTHER	40,726	46,035	103,000	103,000	53,000	(50,000)
FEES-PUBLIC ART	1,533	-	1,200	1,200	800	(400)
FEES-CIVIC ACTIVITY	27,665	19,259	15,000	15,000	76,000	61,000
FEES-YOUTH ACTIVITIES	6,090	6,320	5,000	5,000	6,000	1,000
FEES-CABLE ACCESS	2,166,456	2,051,060	2,240,000	2,240,000	2,225,000	(15,000)
TOTAL CHARGES FOR SERVICES	7,670,565	7,544,217	7,531,218	7,602,218	7,863,350	332,132

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
FINES						
COURT	703,237	721,836	923,350	923,350	808,850	(114,500)
AUTO SEIZURE	260,284	317,023	303,000	303,000	278,000	(25,000)
NOISE ORDINANCE	36,259	63,132	25,000	25,000	35,000	10,000
HOUSING CODE	221,251	167,444	175,000	175,000	200,000	25,000
LICENSEE FINES	-	-	8,000	8,000	8,000	-
PEACE OFFICER	72,244	75,916	75,500	75,500	70,500	(5,000)
BUILDING PERMIT FINES	1,000	2,500	1,000	1,000	-	(1,000)
REDLIGHT CAMERAS	2,516,097	1,923,495	2,000,000	2,000,000	2,250,000	250,000
ANIMAL ORDINANCE	84,861	73,537	75,000	75,000	80,000	5,000
TOTAL FINES	3,895,233	3,344,883	3,585,850	3,585,850	3,730,350	144,500
INVESTMENT INCOME	203,662	436,701	5,600	5,600	150,600	145,000
OTHER REVENUES						
DONATIONS	2,894	3,676	1,000	1,000	2,200	1,200
RENTS AND ROYALTIES	115,927	114,330	56,901	56,901	126,801	69,900
SALE OF ASSETS	96,268	119,135	101,500	101,500	101,000	(500)
TOTAL OTHER REVENUES	215,089	237,141	159,401	159,401	230,001	70,600
INTERFUND TRANSFERS IN						
WIRELESS 911 SURCHARGE	1,500,000	1,375,000	1,500,000	1,500,000	1,000,000	(500,000)
WATER & SEWER	-	-	-	-	1,900,000	1,900,000
TOTAL INTERFUND TRANSFERS IN	1,500,000	1,375,000	1,500,000	1,500,000	2,900,000	1,400,000
TOTAL GENERAL FUND	165,159,351	154,730,816	177,430,469	177,501,469	181,510,501	4,080,032

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

EQUIPMENT SERVICES FUND (FUND 120)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
RECOVERY OF COSTS	4,718,428	4,755,129	4,704,600	4,704,600	4,780,300	75,700
OTHER REVENUES	4,377	3,056	4,000	4,000	4,000	-
INVESTMENT INCOME	1,916	6,247	500	500	500	-
TOTAL EQUIPMENT SERVICES FUND	<u>4,724,721</u>	<u>4,764,432</u>	<u>4,709,100</u>	<u>4,709,100</u>	<u>4,784,800</u>	<u>75,700</u>

MOTOR FUEL TAX FUND (FUND 203)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
GRANTS	898,234	98,615	2,451,800	2,451,800	2,514,600	62,800
MOTOR FUEL TAXES						
TAXES-MOTOR FUEL	5,047,728	4,189,141	5,164,000	5,164,000	5,000,000	(164,000)
TAXES-MOTOR FUEL SUPPLEMENT	275,510	271,886	140,000	140,000	140,000	-
TOTAL MOTOR FUEL TAXES	<u>5,323,238</u>	<u>4,461,027</u>	<u>5,304,000</u>	<u>5,304,000</u>	<u>5,140,000</u>	<u>(164,000)</u>
INVESTMENT INCOME	110,742	250,554	20,000	20,000	20,000	-
TOTAL MOTOR FUEL TAX FUND	<u>6,332,214</u>	<u>4,810,196</u>	<u>7,775,800</u>	<u>7,775,800</u>	<u>7,674,600</u>	<u>(101,200)</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

SANITATION FUND (FUND 208)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
REFUSE COLLECTION	2,105,841	2,076,720	2,100,000	2,100,000	2,350,000	250,000
INVESTMENT INCOME	<u>2,907</u>	<u>7,208</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>-</u>
TOTAL SANITATION FUND	<u><u>2,108,748</u></u>	<u><u>2,083,928</u></u>	<u><u>2,100,500</u></u>	<u><u>2,100,500</u></u>	<u><u>2,350,500</u></u>	<u><u>250,000</u></u>

HOTEL-MOTEL TAX FUND (FUND 209)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
HOTEL-MOTEL TAX	542,233	549,945	525,000	525,000	494,000	(31,000)
INVESTMENT INCOME	<u>3,236</u>	<u>16,370</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL HOTEL-MOTEL TAX FUND	<u><u>545,469</u></u>	<u><u>566,315</u></u>	<u><u>525,000</u></u>	<u><u>525,000</u></u>	<u><u>494,000</u></u>	<u><u>(31,000)</u></u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

LIBRARY FUND (FUND 210)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT	8,824,966	9,477,841	9,500,000	9,500,000	10,705,000	1,205,000
TAX-REAL ESTATE-PRIOR YEAR	151	68	-	-	-	-
TAXES-P.P. REPLACEMENT	500,000	452,016	500,000	500,000	500,000	-
GRANTS	175,020	266,931	196,200	196,200	289,974	93,774
FEES	106,530	94,995	99,800	99,800	99,800	-
FINES	51,246	45,364	80,000	80,000	50,000	(30,000)
HEALTH INSURANCE CONTRIBUTIONS	223,828	155,327	210,000	210,000	182,700	(27,300)
INVESTMENT INCOME	31,150	43,604	26,000	26,000	26,000	-
OTHER REVENUES	31,380	65,207	2,000	2,000	6,500	4,500
TOTAL LIBRARY FUND	9,944,271	10,601,353	10,614,000	10,614,000	11,859,974	1,245,974

WIRELESS 911 SURCHARGE FUND (FUND 211)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
SURCHARGE FEES	1,359,036	327,718	1,000,000	1,000,000	1,000,000	-
WIRELESS ETSB	-	341,576	288,000	288,000	288,000	-
RECOVERY OF COSTS	-	29,226	-	-	-	-
INVESTMENT INCOME	88,401	149,691	15,000	15,000	15,000	-
TOTAL WIRELESS 911 SURCHARGE FUND	1,447,437	848,211	1,303,000	1,303,000	1,303,000	-

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

MUNICIPAL MOTOR FUEL TAX FUND (FUND 212)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
MUNICIPAL MOTOR FUEL TAX	1,988,569	1,837,572	2,000,000	2,000,000	2,000,000	-
INVESTMENT INCOME	<u>684</u>	<u>10,313</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL MUNICIPAL MOTOR FUEL TAX FUND	<u>1,989,253</u>	<u>1,847,885</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>-</u>

HOME PROGRAM FUND (FUND 213)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
GRANTS	28,988	600,000	468,000	2,181,900	676,000	208,000
INVESTMENT INCOME	<u>152</u>	<u>4,044</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL HOME PROGRAM FUND	<u>29,140</u>	<u>604,044</u>	<u>468,000</u>	<u>2,181,900</u>	<u>676,000</u>	<u>208,000</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

EMERGENCY SOLUTIONS GRANT FUND (FUND 214)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
GRANTS	-	-	-	136,300	122,700	122,700
INVESTMENT INCOME	296	438	-	-	-	-
TOTAL EMERGENCY SOLUTIONS GRANT FUND	296	438	-	136,300	122,700	122,700

GAMING TAX FUND (FUND 215)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAXES						
TAX-GAMING-WAGERING	6,047,648	4,858,169	5,800,000	5,800,000	5,800,000	-
TAX-GAMING-ADMISSIONS	991,579	694,955	1,000,000	1,000,000	1,000,000	-
TAX-GAMING-OTB	90,014	69,122	75,000	75,000	80,000	5,000
TAX-GAMING-VIDEO GAMING	252,990	354,583	200,000	200,000	250,000	50,000
TOTAL TAXES	7,382,231	5,976,829	7,075,000	7,075,000	7,130,000	55,000
GRANTS	115,310	127,365	65,000	65,000	109,000	44,000
INVESTMENT INCOME	32,426	68,526	25,000	25,000	25,000	-
OTHER REVENUES	10,105	32,227	31,800	31,800	31,800	-
TOTAL GAMING TAX FUND	7,540,072	6,204,947	7,196,800	7,196,800	7,295,800	99,000

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

STATE ASSET FORFEITURES FUND (FUND 217)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
FORFEITED ASSET PROCEEDS	42,949	39,065	-	-	-	-
INVESTMENT INCOME	<u>8,053</u>	<u>8,305</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL STATE ASSET FORFEITURES FUND	<u>51,002</u>	<u>47,370</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

ASSET SEIZURE FUND (FUND 218)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INVESTMENT INCOME	<u>1,117</u>	<u>1,894</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL ASSET SEIZURE FUND	<u>1,117</u>	<u>1,894</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

FOREIGN FIRE INSURANCE TAX FUND (FUND 219)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
FOREIGN FIRE INSURANCE TAX	216,443	224,157	180,000	180,000	200,000	20,000
INVESTMENT INCOME	3,903	5,451	1,000	1,000	1,000	-
TOTAL FOREIGN FIRE INSURANCE TAX FUND	220,346	229,608	181,000	181,000	201,000	20,000

BLOCK GRANT INCOME FUND (FUND 220)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
LOAN PAYMENT BGI	5,948	59,237	-	-	-	-
INVESTMENT INCOME	1,213	3,286	-	-	-	-
TOTAL BLOCK GRANT INCOME FUND	7,161	62,523	-	-	-	-

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

BLOCK GRANT FUND (FUND 221)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
GRANTS	746,664	1,423,888	1,763,000	3,389,000	1,477,400	(285,600)
TOTAL BLOCK GRANT FUND	746,664	1,423,888	1,763,000	3,389,000	1,477,400	(285,600)

SECTION 108 LOAN FUND (FUND 222)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
BUSINESS LOAN REPAYMENTS	65,362	6,234	13,000	13,000	13,000	-
GRANTS	3,000,000	-	-	-	-	-
INVESTMENT INCOME	489	177	-	-	-	-
TOTAL SECTION 108 LOAN FUND	3,065,851	6,411	13,000	13,000	13,000	-

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

TIF #1 - DOWNTOWN FUND (FUND 231)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	1,528,441 20,552	1,570,719 28,955	1,497,000 2,000	1,497,000 2,000	1,526,600 2,000	29,600 -
TOTAL TIF #1 - DOWNTOWN FUND	<u>1,548,993</u>	<u>1,599,674</u>	<u>1,499,000</u>	<u>1,499,000</u>	<u>1,528,600</u>	<u>29,600</u>

TIF #3 - RIVER CITY FUND (FUND 233)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	520,953 17,361	580,858 30,436	500,000 3,000	500,000 3,000	560,000 3,000	60,000 -
INTERFUND TRANSFERS IN GAMING TAX FUND	807,000	736,266	803,200	803,200	807,500	4,300
TOTAL INTERFUND TRANSFERS IN	<u>807,000</u>	<u>736,266</u>	<u>803,200</u>	<u>803,200</u>	<u>807,500</u>	<u>4,300</u>
TOTAL TIF #3 - RIVER CITY FUND	<u>1,345,314</u>	<u>1,347,560</u>	<u>1,306,200</u>	<u>1,306,200</u>	<u>1,370,500</u>	<u>64,300</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

TIF #4 - BELL GALE FUND (FUND 234)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	52,938 446	52,050 944	53,000 -	53,000 -	53,000 -	- -
TOTAL TIF #4 - BELL GALE FUND	53,384	52,994	53,000	53,000	53,000	-

TIF #5 - WEST RIVER AREA FUND (FUND 235)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	141,558 5,464	203,182 6,773	140,300 1,000	140,300 1,000	143,100 5,000	2,800 4,000
INTERFUND TRANSFERS IN TIF DISTRICT #1 FUND	75,000	68,750	75,000	75,000	-	(75,000)
TOTAL INTERFUND TRANSFERS IN	75,000	68,750	75,000	75,000	-	(75,000)
TOTAL TIF #5 - WEST RIVER AREA FUND	222,022	278,705	216,300	216,300	148,100	(68,200)

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

TIF #6 - EAST RIVER AREA FUND (FUND 236)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT	255,389	279,799	253,900	253,900	273,000	19,100
INVESTMENT INCOME	6,959	22,004	4,000	4,000	4,000	-
RECOVERY OF COSTS	7,758	-	-	-	-	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	100,000	91,666	100,000	100,000	100,000	-
GAMING TAX FUND	648,200	597,575	651,900	651,900	648,900	(3,000)
TOTAL INTERFUND TRANSFERS IN	<u>748,200</u>	<u>689,241</u>	<u>751,900</u>	<u>751,900</u>	<u>748,900</u>	<u>(3,000)</u>
TOTAL TIF #6 - EAST RIVER AREA FUND	<u>1,018,306</u>	<u>991,044</u>	<u>1,009,800</u>	<u>1,009,800</u>	<u>1,025,900</u>	<u>16,100</u>

TIF #7- WEST FARNSWORTH AREA FUND (FUND 237)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT	161,362	175,858	125,000	125,000	125,000	-
INVESTMENT INCOME	78,835	138,672	35,000	35,000	5,000	(30,000)
PROMISSORY NOTE	-	-	-	-	1,000,000	1,000,000
INTERFUND TRANSFERS IN						
GAMING TAX FUND	-	-	-	-	75,000	75,000
TOTAL INTERFUND TRANSFERS IN	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>75,000</u>	<u>75,000</u>
TOTAL TIF# 7- WEST FARNSWORTH AREA FUND	<u>240,197</u>	<u>314,530</u>	<u>160,000</u>	<u>160,000</u>	<u>1,205,000</u>	<u>1,045,000</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

TIF #8- EAST FARNSWORTH AREA FUND (FUND 238)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT	1,717,421	2,032,288	1,650,000	1,650,000	2,000,000	350,000
INVESTMENT INCOME	37,167	58,189	10,000	10,000	10,000	-
TOTAL TIF# 8- WEST FARNSWORTH AREA FUND	<u>1,754,588</u>	<u>2,090,477</u>	<u>1,660,000</u>	<u>1,660,000</u>	<u>2,010,000</u>	<u>350,000</u>

SSA #14 - SULLIVAN ROAD FUND (FUND 251)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	20,000	20,000	20,000	-
INVESTMENT INCOME	292	599	-	-	-	-
TOTAL SSA #14 - SULLIVAN ROAD FUND	<u>292</u>	<u>599</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

SHAPE FUND (FUND 255)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-SALES/HOME RULE GRANT	3,779,778	2,493,557	3,900,000	3,900,000	3,800,000	(100,000)
INVESTMENT INCOME	-	-	-	-	950,000	950,000
	7,380	24,428	2,000	2,000	5,000	3,000
TOTAL SHAPE FUND	3,787,158	2,517,985	3,902,000	3,902,000	4,755,000	853,000

EQUITABLE SHARING - JUSTICE FUND (FUND 256)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
FEDERAL ASSET FORFEITURES	219,043	340,285	-	-	-	-
INVESTMENT INCOME	24,927	35,554	-	-	-	-
TOTAL EQUITABLE SHARING- JUSTICE FUND	243,970	375,839	-	-	-	-

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

EQUITABLE SHARING - TREASURY FUND (FUND 257)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
FEDERAL ASSET FORFEITURES	-	470,158	-	-	-	-
INVESTMENT INCOME	1,935	9,456	-	-	-	-
TOTAL EQUITABLE SHARING-TREASURY FUND	1,935	479,614	-	-	-	-

SSA #24 - EAGLE POINT FUND (FUND 262)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT	40,274	40,369	50,000	50,000	50,000	-
INVESTMENT INCOME	105	394	-	-	-	-
TOTAL SSA #24 - EAGLE POINT FUND	40,379	40,763	50,000	50,000	50,000	-

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

SSA ONE - DOWNTOWN FUND (FUND 266)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT	79,117	107,409	80,000	80,000	80,000	-
INVESTMENT INCOME	(274)	793	-	-	-	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	165,000	151,250	165,000	165,000	210,000	45,000
TOTAL INTERFUND TRANSFERS IN	<u>165,000</u>	<u>151,250</u>	<u>165,000</u>	<u>165,000</u>	<u>210,000</u>	<u>45,000</u>
TOTAL SSA ONE - DOWNTOWN FUND	<u>243,843</u>	<u>259,452</u>	<u>245,000</u>	<u>245,000</u>	<u>290,000</u>	<u>45,000</u>

SSA #34 - OSWEGO FUND (FUND 275)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAXES-SSA	568,704	422,302	571,900	571,900	430,100	(141,800)
INVESTMENT INCOME	2,342	2,576	1,000	1,000	1,000	-
TOTAL SSA #34 - OSWEGO FUND	<u>571,046</u>	<u>424,878</u>	<u>572,900</u>	<u>572,900</u>	<u>431,100</u>	<u>(141,800)</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

SSA #44 - BLACKBERRY TRAIL FUND (FUND 276)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT	23,667	24,785	33,600	33,600	33,600	-
INVESTMENT INCOME	65	191	-	-	-	-
TOTAL SSA #44 - BLACKBERRY TRAIL FUND	23,732	24,976	33,600	33,600	33,600	-

STORMWATER MANAGEMENT FEE FUND (FUND 280)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INVESTMENT INCOME	50,417	93,630	15,000	15,000	15,000	-
STORMWATER MANAGEMENT FEES	2,661,094	2,544,204	2,600,000	2,600,000	2,600,000	-
TOTAL STORMWATER MGMT FEE FUND	2,711,511	2,637,834	2,615,000	2,615,000	2,615,000	-

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

LONG-TERM CONTROL PLAN FEE FUND (FUND 281)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INVESTMENT INCOME	6,003	41,748	5,000	5,000	5,000	-
IEPA WATER LOAN	4,043,507	268,460	3,355,900	3,355,900	-	(3,355,900)
LONG-TERM CONTROL PLAN FEES	<u>2,242,056</u>	<u>2,160,130</u>	<u>2,230,000</u>	<u>2,230,000</u>	<u>2,230,000</u>	<u>-</u>
TOTAL LONG-TERM CONTROL PLAN FEE FUND	<u>6,291,566</u>	<u>2,470,338</u>	<u>5,590,900</u>	<u>5,590,900</u>	<u>2,235,000</u>	<u>(3,355,900)</u>

LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
DONATIONS/GRANT	30,000	30,000	30,000	30,000	30,000	-
INVESTMENT INCOME	<u>(6,329)</u>	<u>12,230</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>-</u>
TOTAL LIBRARY C.P. & TECHNOLOGY FUND	<u>23,671</u>	<u>42,230</u>	<u>32,000</u>	<u>32,000</u>	<u>32,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

WARD #1 PROJECTS FUND (FUND 311)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-SSA KANE-CURRENT	12,833	12,859	12,900	12,900	12,900	-
INVESTMENT INCOME	3,426	9,486	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,666	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,084	35,000	35,000	35,000	-
INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #1 PROJECTS FUND	<u>91,259</u>	<u>91,095</u>	<u>87,900</u>	<u>87,900</u>	<u>87,900</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

WARD #2 PROJECTS FUND (FUND 312)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-SSA KANE-CURRENT	12,981	2,888	16,800	16,800	3,000	(13,800)
LOAN -REPAYMENT	-	-	-	-	-	-
INVESTMENT INCOME	2,699	5,288	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,666	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,084	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #2 PROJECTS FUND	<u>90,680</u>	<u>76,926</u>	<u>91,800</u>	<u>91,800</u>	<u>78,000</u>	<u>(13,800)</u>

WARD #3 PROJECTS FUND (FUND 313)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INVESTMENT INCOME	2,760	6,852	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,666	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,084	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #3 PROJECTS FUND	<u>77,760</u>	<u>75,602</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

WARD #4 PROJECTS FUND (FUND 314)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-SSA KANE-CURRENT	16,348	17,315	18,300	18,300	18,300	-
INVESTMENT INCOME	2,569	5,486	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,666	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,084	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #4 PROJECTS FUND	<u>93,917</u>	<u>91,551</u>	<u>93,300</u>	<u>93,300</u>	<u>93,300</u>	<u>-</u>

WARD #5 PROJECTS FUND (FUND 315)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INVESTMENT INCOME	3,607	6,731	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,666	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,084	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #5 PROJECTS FUND	<u>78,607</u>	<u>75,481</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

WARD #6 PROJECTS FUND (FUND 316)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-SSA KANE-CURRENT	20,054	11,896	23,250	23,250	11,850	(11,400)
INVESTMENT INCOME	3,868	6,340	-	-	-	-
OTHER REVENUES	1,628	384	700	700	700	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,666	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,084	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #6 PROJECTS FUND	<u>100,550</u>	<u>87,370</u>	<u>98,950</u>	<u>98,950</u>	<u>87,550</u>	<u>(11,400)</u>

WARD #7 PROJECTS FUND (FUND 317)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-SSA KANE-CURRENT	1,125	1,125	1,125	1,125	1,125	-
INVESTMENT INCOME	912	1,648	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,666	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,084	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #7 PROJECTS FUND	<u>77,037</u>	<u>71,523</u>	<u>76,125</u>	<u>76,125</u>	<u>76,125</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

WARD #8 PROJECTS FUND (FUND 318)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INVESTMENT INCOME	4,976	8,560	-	-	-	-
OTHER REVENUES	2,900	3,100	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,666	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,084	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #8 PROJECTS FUND	<u>82,876</u>	<u>80,410</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

WARD #9 PROJECTS FUND (FUND 319)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INVESTMENT INCOME	7,260	18,847	-	-	-	-
OTHER REVENUES	500	1,300	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,666	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,084	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #9 PROJECTS FUND	<u>82,760</u>	<u>88,897</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

WARD #10 PROJECTS FUND (FUND 320)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INVESTMENT INCOME	885	1,939	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,666	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,084	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #10 PROJECTS FUND	<u>75,885</u>	<u>70,689</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

CAPITAL IMPROVEMENTS FUND (FUND 340)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-SSA KANE-CURRENT	25,111	25,111	-	-	-	-
TAX-SALES-HOME RULE	5,243,515	1,278,747	2,000,000	2,000,000	400,000	(1,600,000)
LICENSES-ANIMAL	33,848	24,867	44,000	44,000	44,000	-
LOAN REPAYMENTS	25,000	32,903	-	-	-	-
INVESTMENT INCOME	105,125	184,370	40,000	40,000	40,000	-
GRANTS	570,235	-	-	-	20,000	20,000
OTHER REVENUES	-	-	4,400,000	4,400,000	3,050,000	(1,350,000)
INTERFUND TRANSFERS IN						
WATER & SEWER FUND	-	-	-	-	2,800,000	2,800,000
GOLF FUND	-	-	-	-	2,400,000	2,400,000
TOTAL INTERFUND TRANSFERS IN	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,200,000</u>	<u>5,200,000</u>
TOTAL CAPITAL IMPROVEMENTS FUND	<u>6,002,834</u>	<u>1,545,998</u>	<u>6,484,000</u>	<u>6,484,000</u>	<u>8,754,000</u>	<u>2,270,000</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

2008B TIF BOND PROJECT FUND (FUND 342)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INVESTMENT INCOME	17,061	26,485	1,000	1,000	1,000	-
TOTAL 2008B TIF BOND PROJECT FUND	17,061	26,485	1,000	1,000	1,000	-

KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
FIRE IMPACT FEES	89,844	94,252	60,000	60,000	60,000	-
INVESTMENT INCOME	21,041	17,069	2,000	2,000	2,000	-
TOTAL KANE/DUPAGE FIRE IMPACT FEE	110,885	111,321	62,000	62,000	62,000	-

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
FIRE IMPACT FEES	12,000	750	-	-	-	-
INVESTMENT INCOME	<u>6,601</u>	<u>23,455</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>-</u>
TOTAL KENDALL/WILL FIRE IMPACT FEE	<u>18,601</u>	<u>24,205</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>-</u>

PUBLIC WORKS IMPACT FEE FUND (FUND 347)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
STREET MAINTENANCE IMPACT FEES	-	10,146	-	-	-	-
INVESTMENT INCOME	<u>1,069</u>	<u>2,452</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
TOTAL PUBLIC WORKS IMPACT FEE	<u>1,069</u>	<u>12,598</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

2017 GO BOND PROJECT FUND (FUND 353)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
GRANT	216,356	-	1,180,000	1,180,000	-	(1,180,000)
INVESTMENT INCOME	70,064	121,087	-	-	-	-
BOND PREMIUM	258,024	-	-	-	-	-
GENERAL OBLIGATION BOND PROCEEDS	16,500,000	-	-	-	-	-
TOTAL 2017 GO BOND PROJECT FUND	17,044,444	121,087	1,180,000	1,180,000	-	(1,180,000)

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

BOND & INTEREST FUND (FUND 401)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT	4,037,403	4,026,426	4,000,000	4,000,000	4,000,000	-
TAX-REAL ESTATE-PRIOR YR	75	35	-	-	-	-
TAX-REAL ESTATE TRANSFER	2,891,464	3,016,739	3,000,000	3,000,000	3,000,000	-
INVESTMENT INCOME	45,052	76,753	5,000	5,000	5,000	-
OTHER REVENUES	178,202	80,223	171,800	171,800	151,900	(19,900)
INTERFUND TRANSFERS IN						
WATER & SEWER FUND	-	916,666	1,000,000	1,000,000	1,000,000	-
STORMWATER MANAGEMENT FEE FUND	1,551,400	805,475	878,700	878,700	878,900	200
SHAPE FUND	-	2,270,400	2,476,800	2,476,800	2,456,500	(20,300)
TOTAL INTERFUND TRANSFERS IN	<u>1,551,400</u>	<u>3,992,541</u>	<u>4,355,500</u>	<u>4,355,500</u>	<u>4,335,400</u>	<u>(20,100)</u>
PROCEEDS-LONG TERM DEBT	-	-	-	-	-	-
GRANTS	<u>200,000</u>	<u>-</u>	<u>130,000</u>	<u>130,000</u>	<u>-</u>	<u>(130,000)</u>
TOTAL BOND & INTEREST FUND	<u>8,903,596</u>	<u>11,192,717</u>	<u>11,662,300</u>	<u>11,662,300</u>	<u>11,492,300</u>	<u>(170,000)</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

LIBRARY BOND & INTEREST FUND (FUND 410)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-REAL ESTATE-CURRENT	1,252,869	1,246,800	1,237,400	1,237,400	1,229,550	(7,850)
INVESTMENT INCOME	<u>3,848</u>	<u>7,552</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>-</u>
TOTAL LIBRARY BOND & INTEREST FUND	<u>1,256,717</u>	<u>1,254,352</u>	<u>1,238,900</u>	<u>1,238,900</u>	<u>1,231,050</u>	<u>(7,850)</u>

AIRPORT FUND (FUND 504)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-SALES-HOME RULE	92,642	223,781	350,000	350,000	350,000	-
VEHICLE-LICENSED	17,500	-	-	-	-	-
LAND & BUILDING	-	661,366	-	-	-	-
FUEL TAXES	26,175	41,414	50,000	50,000	50,000	-
GRANT	50,692	31,949	1,146,000	1,146,000	1,846,200	700,200
RENTS	607,052	696,797	739,338	739,338	753,560	14,222
RECOVERY OF COSTS	3,081	2,723	-	-	-	-
INVESTMENT INCOME	<u>4,175</u>	<u>20,482</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
TOTAL AIRPORT FUND	<u>801,317</u>	<u>1,678,512</u>	<u>2,286,338</u>	<u>2,286,338</u>	<u>3,000,760</u>	<u>714,422</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

WATER & SEWER FUND (FUND 510)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
WATER & SEWER FEES	33,130,931	32,872,480	32,685,000	32,685,000	35,725,000	3,040,000
FINES	5,900	6,325	5,200	5,200	5,300	100
INVESTMENT INCOME	89,006	180,686	200,000	200,000	32,500	(167,500)
RENTS	260,555	234,685	230,796	230,796	230,000	(796)
PERMITS & FEES	480,725	503,429	426,000	426,000	426,000	-
SALE OF MATERIALS	83,840	79,290	85,000	85,000	85,000	-
FEES-PUBLIC WORKS	32,676	32,949	18,500	18,500	19,600	1,100
FEES-DRAINAGE	6,453	20,193	5,000	5,000	5,000	-
OTHER REVENUES	260,854	131,579	436,500	436,500	438,600	2,100
SALE OF ASSETS	-	-	-	-	6,000,000	6,000,000
DEVELOPER CONTRIBUTIONS	75,000	-	-	-	-	-
CONTRIBUTED CAPITAL FROM OTHER CITY FUNDS	4,626,832	283,468	-	-	-	-
TOTAL WATER & SEWER FUND	39,052,772	34,345,084	34,091,996	34,091,996	42,967,000	8,875,004

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

MOTOR VEHICLE PARKING SYSTEM FUND (FUND 520)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
TAX-SALES-HOME RULE	185,283	63,937	100,000	100,000	300,000	200,000
METER FEES	1,831	1,868	1,500	1,500	1,000	(500)
PERMIT FEES	182,038	176,264	203,500	203,500	180,000	(23,500)
FINES	322,358	335,207	465,000	465,000	434,800	(30,200)
INVESTMENT INCOME	8,392	13,204	3,000	3,000	3,000	-
RENTS	48,320	38,566	47,400	47,400	24,500	(22,900)
OTHER REVENUES	110,643	155,312	85,100	85,100	110,000	24,900
TOTAL MOTOR VEHICLE PARKING FUND	<u>858,865</u>	<u>784,358</u>	<u>905,500</u>	<u>905,500</u>	<u>1,053,300</u>	<u>147,800</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

TRANSIT CENTERS FUND (FUND 530)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
NON-PROGRAM						
CONTRIBUTED CAPITAL	34,778	15,040	-	-	-	-
INVESTMENT INCOME	7,182	14,133	2,000	2,000	2,000	-
TOTAL NON-PROGRAM	41,960	29,173	2,000	2,000	2,000	-
ROUTE 25 STATION						
PARKING FEES	810,431	651,141	732,700	732,700	670,200	(62,500)
FINES	24,406	24,747	30,000	30,000	25,000	(5,000)
RENTS	13,940	9,300	10,200	10,200	9,900	(300)
RECOVERY OF COSTS	-	137	-	-	-	-
COMMISSIONS-VENDING	6,600	2,400	2,400	2,400	2,400	-
TOTAL ROUTE 25 STATION	855,377	687,725	775,300	775,300	707,500	(67,800)
ROUTE 59 STATION						
PARKING FEES	1,419,301	1,277,892	1,284,600	1,284,600	1,216,600	(68,000)
FINES	68,672	45,707	104,000	104,000	68,000	(36,000)
RECOVERY OF COSTS	60,710	1,692	-	-	-	-
RENTS	16,650	9,570	8,200	8,200	9,800	1,600
TOTAL ROUTE 59 STATION	1,565,333	1,334,861	1,396,800	1,396,800	1,294,400	(102,400)
TOTAL TRANSIT CENTERS FUND	2,462,670	2,051,759	2,174,100	2,174,100	2,003,900	(170,200)

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

GOLF FUND (FUND 550)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
NON-PROGRAM						
GOLF FEES	23,295	21,625	26,000	26,000	26,000	-
SALES FOOD AND BEVERAGE	17,649	16,665	31,000	31,000	23,000	(8,000)
INVESTMENT INCOME	3,032	20,057	-	-	-	-
DONATION-RESTRICTED	861	-	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	450,000	412,500	450,000	450,000	-	(450,000)
TOTAL INTERFUND TRANSFERS IN	<u>450,000</u>	<u>412,500</u>	<u>450,000</u>	<u>450,000</u>	<u>-</u>	<u>(450,000)</u>
TOTAL NON-PROGRAM	<u>494,837</u>	<u>470,847</u>	<u>507,000</u>	<u>507,000</u>	<u>49,000</u>	<u>(458,000)</u>
PHILLIPS PARK						
GOLF FEES	1,071,477	1,020,650	1,098,550	1,098,550	1,107,900	9,350
OTHER REVENUES	9,907	1,341	-	-	-	-
TOTAL PHILLIPS PARK	<u>1,081,384</u>	<u>1,021,991</u>	<u>1,098,550</u>	<u>1,098,550</u>	<u>1,107,900</u>	<u>9,350</u>
FOX VALLEY						
RENTS	795	-	-	-	-	-
SALE OF ASSETS	1,957	5,293,708	-	-	-	-
TOTAL FOX VALLEY	<u>2,752</u>	<u>5,293,708</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL GOLF FUND	<u>1,578,973</u>	<u>6,786,546</u>	<u>1,605,550</u>	<u>1,605,550</u>	<u>1,156,900</u>	<u>(448,650)</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

PROPERTY & CASUALTY INSURANCE FUND (FUND 601)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS IN						
GENERAL FUND	1,500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	1,500,000	-	-	-	-	-
INTERDEPARTMENTAL CHARGES	6,194,915	5,456,324	5,824,500	5,824,500	6,096,000	271,500
INVESTMENT INCOME	69,848	151,308	40,000	40,000	40,000	-
TOTAL PROPERTY & CASUALTY INSURANCE	7,764,763	5,607,632	5,864,500	5,864,500	6,136,000	271,500

EMPLOYEE HEALTH INSURANCE FUND (FUND 602)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
LIFE INSURANCE CONTRIBUTIONS	202,165	194,431	200,000	200,000	200,000	-
EMPLOYER HEALTH INSURANCE CONTRIBUTIONS	17,500,000	15,536,395	17,000,000	17,000,000	15,500,000	(1,500,000)
EMPLOYEE HEALTH INSURANCE CONTRIBUTIONS	2,623,229	2,502,945	2,714,958	2,714,958	3,146,245	431,287
RECOVERY OF COSTS	1,188	2,751	300,000	300,000	200,000	(100,000)
INVESTMENT INCOME	24,772	13,676	5,000	5,000	5,000	-
TOTAL EMPLOYEE HEALTH INSURANCE	20,351,354	18,250,198	20,219,958	20,219,958	19,051,245	(1,168,713)

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS IN						
GENERAL FUND	150,000	-	-	-	-	-
PROPERTY & CASUALTY INSURANCE	-	750,000	-	-	-	-
EMPLOYEE HEALTH INSURANCE FUND	2,500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>2,650,000</u>	<u>750,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
INTERDEPARTMENTAL CHARGES	-	914,463	850,000	850,000	1,850,000	1,000,000
INVESTMENT INCOME	<u>187,363</u>	<u>477,573</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>-</u>
TOTAL EMPLOYEE COMP BENEFITS FUND	<u>2,837,363</u>	<u>2,142,036</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>2,000,000</u>	<u>1,000,000</u>

POLICE PENSION FUND (FUND 701)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
EMPLOYER CONTRIBUTIONS	12,961,109	14,526,259	14,527,100	14,527,100	15,351,200	824,100
EMPLOYEE CONTRIBUTIONS	3,411,321	3,240,206	3,100,000	3,100,000	3,100,000	-
INVESTMENT INCOME	<u>28,769,186</u>	<u>133,907</u>	<u>12,000,000</u>	<u>12,000,000</u>	<u>12,000,000</u>	<u>-</u>
TOTAL POLICE PENSION FUND	<u>45,141,616</u>	<u>17,900,372</u>	<u>29,627,100</u>	<u>29,627,100</u>	<u>30,451,200</u>	<u>824,100</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET REVENUES**

FIREFIGHTERS' PENSION FUND (FUND 702)

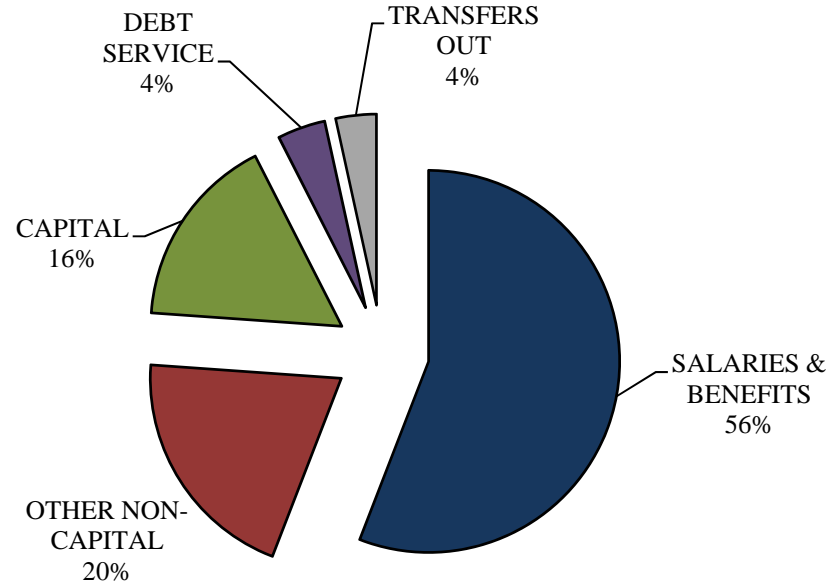
ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
EMPLOYER CONTRIBUTIONS	10,491,825	11,627,437	11,606,300	11,606,300	12,142,200	535,900
EMPLOYEE CONTRIBUTIONS	2,057,587	1,982,893	2,150,000	2,150,000	2,150,000	-
INVESTMENT INCOME	23,031,497	76,515	9,500,000	9,500,000	9,500,000	-
TOTAL FIREFIGHTERS' PENSION FUND	<u>35,580,909</u>	<u>13,686,845</u>	<u>23,256,300</u>	<u>23,256,300</u>	<u>23,792,200</u>	<u>535,900</u>

RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)

ACCOUNT NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
EMPLOYER CONTRIBUTIONS	1,366,830	5,473,433	5,971,018	5,971,018	6,413,190	442,172
EMPLOYEE CONTRIBUTIONS	2,811,424	2,813,199	3,452,724	3,452,724	3,566,073	113,349
RECOVERY OF COSTS	212,168	342,766	-	-	-	-
INVESTMENT INCOME	5,699,524	34,073	1,000,000	1,000,000	1,000,000	-
OTHER REVENUES	249	173	-	-	-	-
TOTAL RETIREE HEALTH INS TRUST FUND	<u>10,090,195</u>	<u>8,663,644</u>	<u>10,423,742</u>	<u>10,423,742</u>	<u>10,979,263</u>	<u>555,521</u>

TOTAL ALL FUNDS	<u>424,762,355</u>	<u>331,779,044</u>	<u>387,954,728</u>	<u>391,501,928</u>	<u>404,499,068</u>	<u>16,544,340</u>
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**CITY OF AURORA, ILLINOIS
2019 BUDGET
EXPENDITURES - ALL FUNDS**



<u>CLASS</u>	<u>2019 BUDGET</u>
Salaries & Benefits	240,984,338
Other Non-Capital	87,305,490
Capital	70,682,900
Debt Service	17,496,150
Transfers Out	<u>14,826,800</u>
Total	<u><u>431,295,678</u></u>

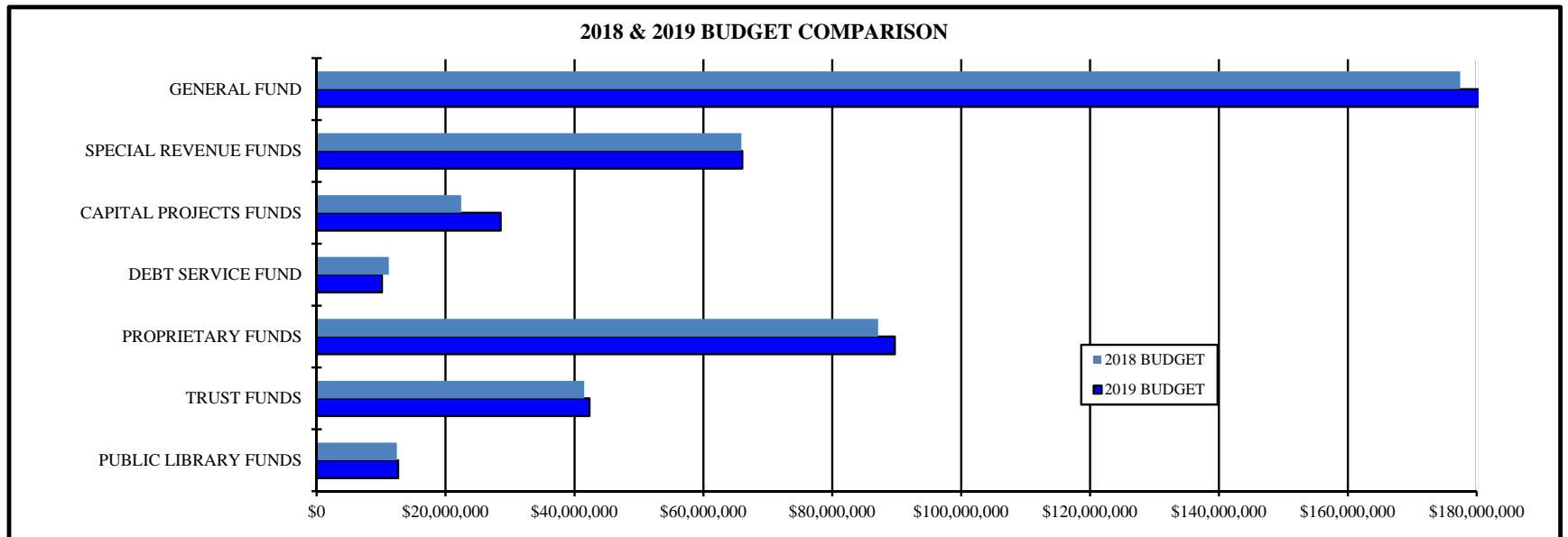
**CITY OF AURORA, ILLINOIS
2019
BUDGET**

EXPENDITURES - ALL FUNDS

<u>CLASS</u>	<u>2017 ACTUAL</u>	<u>2018 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2019 BUDGET</u>
Salaries & Benefits	216,755,565	236,746,214	4,238,124	1.79%	240,984,338
Other Non-Capital	70,166,894	79,588,896	7,716,594	9.70%	87,305,490
Capital	31,670,234	74,278,200	(3,595,300)	-4.84%	70,682,900
Debt Service	20,032,455	18,478,000	(981,850)	-5.31%	17,496,150
Transfers Out	<u>8,546,600</u>	<u>8,850,600</u>	<u>5,976,200</u>	67.52%	<u>14,826,800</u>
Total	<u><u>347,171,748</u></u>	<u><u>417,941,910</u></u>	<u><u>13,353,768</u></u>	3.20%	<u><u>431,295,678</u></u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

FUND DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2019 BUDGET
GENERAL FUND	163,292,039	177,412,009	4,533,788	2.6%	181,945,797
SPECIAL REVENUE FUNDS	39,190,698	65,889,522	157,648	0.2%	66,047,170
CAPITAL PROJECTS FUNDS	11,776,446	22,410,850	6,126,100	27.3%	28,536,950
DEBT SERVICE FUND	11,112,348	11,186,000	(1,069,200)	-9.6%	10,116,800
PROPRIETARY FUNDS	71,438,617	87,108,348	2,577,038	3.0%	89,685,386
TRUST FUNDS	38,596,897	41,503,095	827,943	2.0%	42,331,038
TOTAL	335,407,045	405,509,824	13,153,317	3.2%	418,663,141
LIBRARY FUNDS	11,764,703	12,432,086	200,451	1.6%	12,632,537
COMBINED TOTAL	347,171,748	417,941,910	13,353,768	3.2%	431,295,678





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CITY OF AURORA, ILLINOIS
2019 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2017 ACTUAL	2018 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2019 BUDGET
10	02 MAYOR'S OFFICE	1,100,378	1,103,708	37,135	3.4%	1,140,843
	03 CITY CLERK'S OFFICE	387,040	487,770	47,992	9.8%	535,762
	04 ALDERMEN'S OFFICE	1,187,978	1,276,815	27,526	2.2%	1,304,341
	06 HUMAN RESOURCES	1,556,786	1,775,846	(108,310)	-6.1%	1,667,536
	07 BOARDS & COMMISSIONS	632,382	680,657	(603,310)	-88.6%	77,347
	25 COMMUNITY RELATIONS & PUBLIC INFORMATION	704,584	693,358	15,797	2.3%	709,155
	26 SPECIAL EVENTS	1,577,976	1,666,256	88,169	5.3%	1,754,425
	EXECUTIVE	7,147,124	7,684,410	(495,001)	-6.4%	7,189,409
11	02 LAW	1,025,133	1,148,089	133,127	11.6%	1,281,216
	LAW DEPARTMENT	1,025,133	1,148,089	133,127	11.6%	1,281,216
12	02 ADMINISTRATION	221,774	-	-		-
	ADMINISTRATIVE SERVICES DEPARTMENT	221,774	-	-		-
13	01 INNOVATION & CORE SERVICES	5,061	235,045	97,174	41.3%	332,219
	02 ADMINISTRATION	561,490	588,013	41,489	7.1%	629,502
	14 CUSTOMER SERVICE	518,497	500,884	52,332	10.4%	553,216
	30 NEIGHBORHOOD REDEVELOPMENT	144,534	271,846	(87,066)	-32.0%	184,780
	60 PUBLIC ART	114,776	185,903	8,044	4.3%	193,947
	61 PUBLIC ART GAR MUSEUM	29,426	41,552	809,167	1947.4%	850,719
	70 YOUTH & SENIOR SERVICES	465,280	678,448	(236,228)	-34.8%	442,220
	71 YOUTH & SENIOR SERVICES GRANTS	21,000	21,000	(1,000)	-4.8%	20,000
	80 INFORMATION TECHNOLOGY	6,088,603	8,521,356	385,738	4.5%	8,907,094
	81 DATA ANALYTICS	-	-	40,440		40,440
	82 PROJECT MANAGEMENT OFFICE	-	-	19,860		19,860
	83 IT SECURITY	-	-	245,540		245,540
	INNOVATION & CORE SERVICES DEPARTMENT	7,948,667	11,044,047	1,375,490	12.5%	12,419,537
17	2 ADMINISTRATION	187,491	-	-		-
	NEIGHBORHOOD STANDARDS DEPARTMENT	187,491	-	-		-

CITY OF AURORA, ILLINOIS
2019 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2017 ACTUAL	2018 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2019 BUDGET
18	02 ADMINISTRATION	367,134	577,274	700,429	121.3%	1,277,703
	20 BUILDING & PERMITS	2,378,493	2,313,012	(362,673)	-15.7%	1,950,339
	27 PROPERTY STANDARDS	3,895,563	3,957,812	(78,297)	-2.0%	3,879,515
	30 ECONOMIC DEVELOPMENT	432,509	841,027	362,601	43.1%	1,203,628
	40 PLANNING & ZONING	983,081	1,108,345	(242,518)	-21.9%	865,827
	45 ANIMAL CONTROL	1,328,054	1,335,699	(10,413)	-0.8%	1,325,286
	DEVELOPMENT SERVICES DEPARTMENT	9,384,834	10,133,169	369,129	3.6%	10,502,298
25	02 ADMINISTRATION	513,417	518,546	11,365	2.2%	529,911
	21 ACCOUNTING	1,474,513	1,622,722	15,007	0.9%	1,637,729
	22 BUDGETING	252,172	346,310	(3,636)	-1.0%	342,674
	23 REVENUE & COLLECTION	790,521	842,290	11,704	1.4%	853,994
	26 PURCHASING	333,874	470,221	(12,622)	-2.7%	457,599
	43 MAILROOM	7,686	21,600	8,000	37.0%	29,600
	FINANCE DEPARTMENT	3,372,183	3,821,689	29,818	0.8%	3,851,507
30	33 ADMINISTRATION	43,104,946	46,933,582	1,569,136	3.3%	48,502,718
	38 EMERGENCY MANAGEMENT	358,323	891,446	380,743	42.7%	1,272,189
	FIRE DEPARTMENT	43,463,269	47,825,028	1,949,879	4.1%	49,774,907
35	36 POLICE	67,160,694	70,861,852	1,468,379	2.1%	72,330,231
	37 E911 CENTER	4,488,280	4,538,280	(162,730)	-3.6%	4,375,550
	POLICE DEPARTMENT	71,648,974	75,400,132	1,305,649	1.7%	76,705,781
40	02 ADMINISTRATION	451,876	790,576	(143,981)	-18.2%	646,595
	10 CENTRAL SERVICES	2,637,114	3,388,307	(286,784)	-8.5%	3,101,523
	20 ELECTRICAL MAINTENANCE	2,035,163	2,263,532	6,985	0.3%	2,270,517
	40 ENGINEERING	1,361,305	1,857,077	(83,385)	-4.5%	1,773,692
44	02 ADMINISTRATION	261,404	-	-	-	-
	30 MAINTENANCE SERVICES	985,014	1,060,246	57,350	5.4%	1,117,596
	40 PARKS & RECREATION	2,378,047	2,922,762	(38,699)	-1.3%	2,884,063
	41 PHILLIPS PARK ZOO	723,896	799,691	54,646	6.8%	854,337
	60 STREET MAINTENANCE	6,138,771	7,003,254	299,565	4.3%	7,302,819
	PUBLIC WORKS DEPARTMENT	16,972,590	20,085,445	(134,303)	-0.7%	19,951,142
95	31 NON-DEPARTMENTAL	1,920,000	270,000	-	0.0%	270,000
	GENERAL FUND TOTAL	163,292,039	177,412,009	4,533,788	2.56%	181,945,797

CITY OF AURORA, ILLINOIS
2019 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2017 ACTUAL	2018 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2019 BUDGET
203	MOTOR FUEL TAX FUND	4,665,234	11,275,000	2,247,600	19.9%	13,522,600
208	SANITATION FUND	2,123,858	2,100,000	250,000	11.9%	2,350,000
209	HOTEL-MOTEL TAX FUND	175,569	175,000	-	0.0%	175,000
211	WIRELESS 911 SURCHARGE FUND	1,871,727	5,265,824	(235,300)	-4.5%	5,030,524
212	MUNICIPAL MOTOR FUEL TAX FUND	1,915,868	1,750,000	250,000	14.3%	2,000,000
213	HOME PROGRAM FUND	28,988	468,000	208,000	44.4%	676,000
214	EMERGENCY SOLUTIONS GRANT	-	-	122,700		122,700
215	GAMING TAX FUND	4,960,694	8,208,908	(1,094,583)	-13.3%	7,114,325
217	STATE ASSET FORFEITURE FUND	92,010	600,000	(200,000)	-33.3%	400,000
219	FOREIGN FIRE INSURANCE TAX FUND	165,520	180,000	20,000	11.1%	200,000
221	BLOCK GRANT FUND	737,370	1,763,000	(285,600)	-16.2%	1,477,400
222	SECTION 108 LOAN FUND	3,000,136	200	-	0.0%	200
231	TIF #1 FUND - DOWNTOWN	2,117,620	2,320,200	(707,680)	-30.5%	1,612,520
233	TIF #3 FUND - RIVERCITY	1,577,854	1,278,100	113,250	8.9%	1,391,350
234	TIF #4 FUND - BELL GALE	13,830	53,000	-	0.0%	53,000
235	TIF #5 FUND - WEST RIVER AREA	303,670	420,640	(224,019)	-53.3%	196,621
236	TIF #6 FUND - EAST RIVER AREA	908,040	1,034,220	48,280	4.7%	1,082,500
237	TIF #7 FUND - WEST FARNSWORTH AREA	599,062	6,260,700	(502,500)	-8.0%	5,758,200
238	TIF #8 FUND - EAST FARNSWORTH AREA	2,052,166	3,880,500	316,500	8.2%	4,197,000
251	SSA #14 - SULLIVAN ROAD	3,800	30,000	-	0.0%	30,000
255	SHAPE FUND	2,024,341	5,851,550	492,100	8.4%	6,343,650
256	EQUITABLE SHARING-JUSTICE	219,043	2,062,780	(359,600)	-17.4%	1,703,180
262	SSA #24 - EAGLE POINT	20,000	50,000	-	0.0%	50,000
266	SSA ONE - DOWNTOWN	245,000	245,000	45,000	18.4%	290,000
275	SSA #34 - OSWEGO	598,050	423,700	7,400	1.7%	431,100
276	SSA #44 - BLACKBERRY TRAIL	23,000	33,600	-	0.0%	33,600
280	STORMWATER MGMT FEE FUND	3,870,371	3,007,600	2,340,700	77.8%	5,348,300
281	LONG-TERM CONTROL PLAN FUND	4,877,877	7,152,000	(2,694,600)	-37.7%	4,457,400
	SPECIAL REVENUE FUNDS TOTAL	39,190,698	65,889,522	157,648	0.2%	66,047,170

CITY OF AURORA, ILLINOIS
2019 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2017 ACTUAL	2018 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2019 BUDGET
311	WARD #1 PROJECTS FUND	18,185	271,600	-	0.0%	271,600
312	WARD #2 PROJECTS FUND	64,821	135,100	2,000	1.5%	137,100
313	WARD #3 PROJECTS FUND	37,534	347,700	25,000	7.2%	372,700
314	WARD #4 PROJECTS FUND	79,556	156,550	33,500	21.4%	190,050
315	WARD #5 PROJECTS FUND	63,953	233,700	75,000	32.1%	308,700
316	WARD #6 PROJECTS FUND	127,048	330,000	(27,000)	-8.2%	303,000
317	WARD #7 PROJECTS FUND	83,261	168,600	1,400	0.8%	170,000
318	WARD #8 PROJECTS FUND	109,000	239,500	17,700	7.4%	257,200
319	WARD #9 PROJECTS FUND	42,962	383,000	5,000	1.3%	388,000
320	WARD #10 PROJECTS FUND	82,199	121,500	57,000	46.9%	178,500
340	CAPITAL IMPROVEMENTS FUND	4,195,151	8,374,700	10,866,600	129.8%	19,241,300
345	KANE/DUPAGE FIRE IMPACT FEE FUND	1,839,136	1,003,200	(1,003,200)	0.0%	-
353	2017 GO BOND PROJECT FUND	5,033,640	10,645,700	(3,926,900)	0.0%	6,718,800
	CAPITAL PROJECTS FUNDS TOTAL	11,776,446	22,410,850	6,126,100	27.3%	28,536,950
401	BOND & INTEREST FUND	11,112,348	11,186,000	(1,069,200)	-9.6%	10,116,800
	BOND & INTEREST FUND TOTAL	11,112,348	11,186,000	(1,069,200)	-9.6%	10,116,800
120	EQUIPMENT SERVICES FUND	4,555,681	4,659,496	96,758	2.1%	4,756,254
504	AIRPORT FUND	2,272,973	2,289,942	23,217	1.0%	2,313,159
510	WATER & SEWER FUND - GENERAL	-	-	4,500,000		4,500,000
510	WATER & SEWER FUND - MIS	83,983	89,049	230,700	0.0%	319,749
510	WATER & SEWER FUND - WATER PRODUCTION	11,709,979	25,715,542	(4,323,811)	-16.8%	21,391,731
510	WATER & SEWER FUND - WATER BILLING	3,183,991	1,894,509	(28,679)	-1.5%	1,865,830
510	WATER & SEWER FUND - MAINTENANCE	12,400,757	18,467,260	(693,831)	-3.8%	17,773,429
510	WATER & SEWER FUND - METER MAINTENANCE	1,019,305	1,505,152	(84,582)	-5.6%	1,420,570
520	MVPS FUND - CENTRAL SERVICES	127,950	72,800	(22,800)	-31.3%	50,000
520	MVPS FUND - REVENUE & COLLECTION	386,995	545,856	169,210	31.0%	715,066
520	MVPS FUND - MAINTENANCE	749,250	635,049	(131,087)	-20.6%	503,962
520	MVPS FUND - ENFORCEMENT	22,982	-	-		-
530	TRANSPORTATION CENTER FUND - ROUTE 25	1,231,388	1,263,896	97,280	7.7%	1,361,176
530	TRANSPORTATION CENTER FUND - ROUTE 59	970,129	1,562,659	(118,686)	-7.6%	1,443,973
530	TRANSPORTATION CENTER FUND - MIS	7,160	31,300	-	0.0%	31,300

CITY OF AURORA, ILLINOIS
2019 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2017 ACTUAL	2018 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2019 BUDGET
550	GOLF FUND - DEBT SERVICE	30,051	421,250	2,400,000	569.7%	2,821,250
550	GOLF FUND - PHILLIPS PARK GOLF COURSE	954,922	1,128,059	44,043	3.9%	1,172,102
550	GOLF FUND - FOX VALLEY GOLF CLUB	24,708	30,200	(30,200)	-100.0%	-
601	PROPERTY & CASUALTY INSURANCE FUND	8,611,444	5,824,500	392,872	6.7%	6,217,372
602	EMPLOYEE HEALTH INSURANCE FUND	20,561,272	19,971,829	(943,366)	-4.7%	19,028,463
603	EMPLOYEE COMPENSATED BENEFITS FUND	2,533,697	1,000,000	1,000,000	100.0%	2,000,000
	PROPRIETARY FUNDS TOTAL	71,438,617	87,108,348	2,577,038	3.0%	89,685,386
701	POLICE PENSION FUND	15,562,305	16,964,400	490,400	2.9%	17,454,800
702	FIREFIGHTERS' PENSION FUND	13,286,778	14,121,500	701,400	5.0%	14,822,900
704	RETIREE HEALTH INSURANCE TRUST FUND	9,747,814	10,417,195	(363,857)	-3.5%	10,053,338
	TRUST FUNDS TOTAL	38,596,897	41,503,095	827,943	2.0%	42,331,038
210	LIBRARY - GENERAL FUND	10,496,368	11,163,186	208,301	1.9%	11,371,487
310	LIBRARY - C.P. & TECHNOLOGY FUND	27,998	30,000	-	0.0%	30,000
410	LIBRARY BOND & INTEREST FUND	1,240,337	1,238,900	(7,850)	-0.6%	1,231,050
	LIBRARY FUNDS TOTAL	11,764,703	12,432,086	200,451	1.6%	12,632,537
	COMBINED TOTAL	347,171,748	417,941,910	13,353,768	3.2%	431,295,678



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CITY OF AURORA, ILLINOIS
2019 BUDGET
MATRIX OF DEPARTMENTAL FUNCTIONS AND EXPENDITURES
(2019 Budget Amounts Shown in Thousands)

Certain city departments have responsibility for managing money in multiple funds. Conversely, budget management responsibility for certain city funds is shared by multiple city departments. This table describes those interrelationships.

Department Name	General Fund	Special Revenue Funds	Capital Project Funds	Debt Service Fund	Proprietary Funds	Trust Funds	Library Funds	Total
Executive Department	7,189	214	83	-	52	-	-	7,538
Law Department	1,281	-	-	-	69	-	-	1,350
Innovation & Core Services	12,420	10,409	2,741	-	351	-	-	25,921
Development Services Department	10,502	23,985	4,788	-	2,313	-	-	41,588
Finance Department	3,852	30	-	-	2,581	42,331	-	48,794
Fire Department	49,775	3,107	-	-	-	-	-	52,882
Police Department	76,706	1,481	-	-	-	-	-	78,187
Public Works Department	19,951	19,244	20,575	-	49,873	-	-	109,643
Library	-	-	-	-	-	-	12,633	12,633
Non-Departmental	270	-	-	-	29,025	-	-	29,295
Transfers	-	7,577	350	-	5,000	-	-	12,927
Debt Service	-	-	-	10,117	421	-	-	10,538
Total	<u>181,946</u>	<u>66,047</u>	<u>28,537</u>	<u>10,117</u>	<u>89,685</u>	<u>42,331</u>	<u>12,633</u>	<u>431,296</u>

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2019

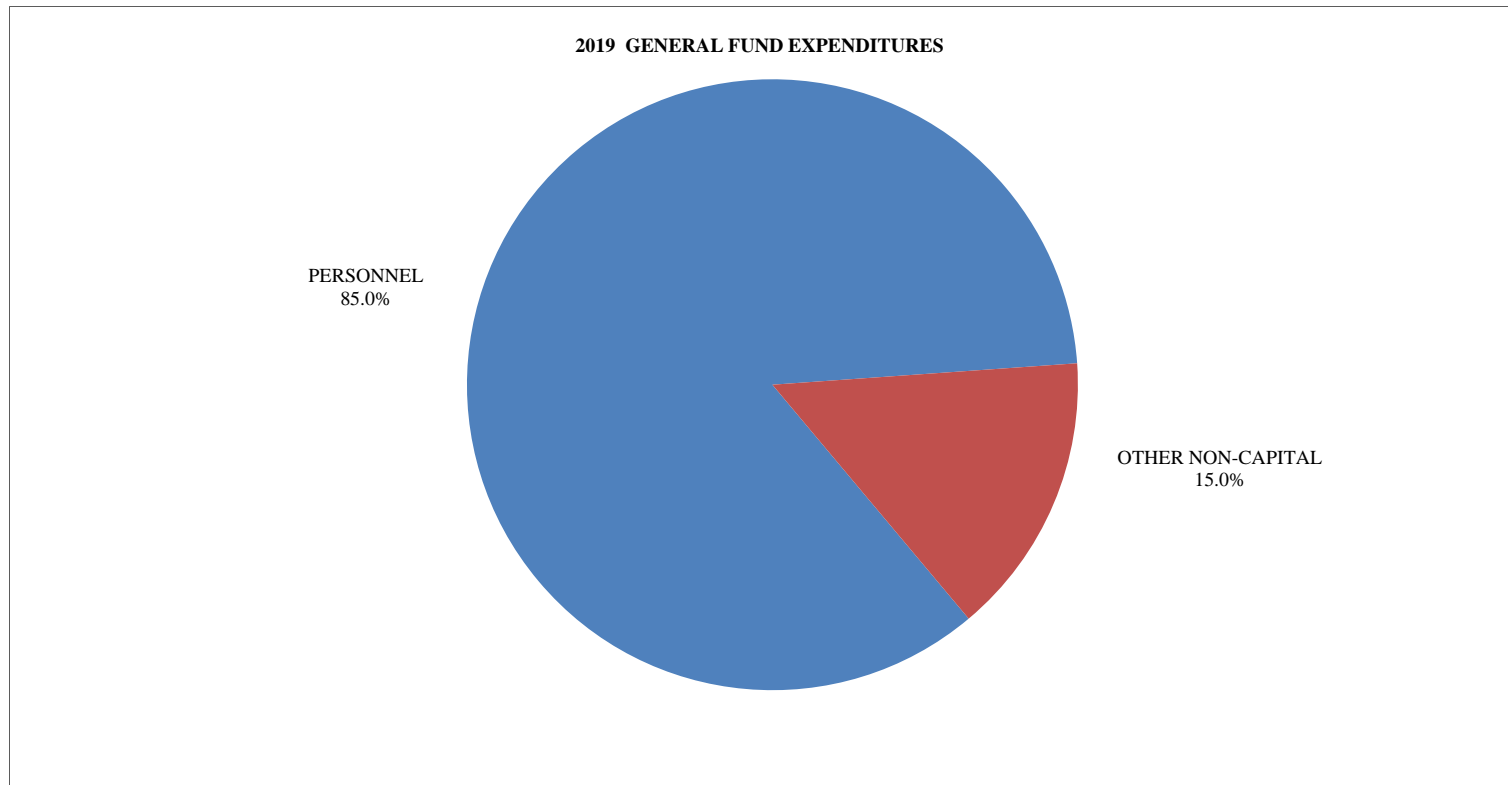
FUND NO.	FUND NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
101	GENERAL	163,292,039	155,945,474	177,412,009	177,692,509	181,945,797	4,533,788
120	EQUIPMENT SERVICES	4,555,681	4,149,942	4,659,496	4,659,496	4,756,254	96,758
203	MOTOR FUEL TAX	4,665,234	5,022,238	11,275,000	11,275,000	13,522,600	2,247,600
208	SANITATION	2,123,858	2,002,053	2,100,000	2,100,000	2,350,000	250,000
209	HOTEL-MOTEL TAX	175,569	175,000	175,000	175,000	175,000	-
210	LIBRARY	10,496,368	9,034,061	11,163,186	11,163,186	11,371,487	208,301
211	WIRELESS 911 SURCHARGE	1,871,727	1,888,083	5,265,824	5,265,824	5,030,524	(235,300)
212	MUNICIPAL MOTOR FUEL TAX	1,915,868	1,628,290	1,750,000	1,750,000	2,000,000	250,000
213	HOME PROGRAM	28,988	600,187	468,000	2,182,000	676,000	208,000
214	EMERGENCY SOLUTIONS GRANT	-	-		136,300	122,700	122,700
215	GAMING TAX	4,960,694	6,014,499	8,208,908	8,208,908	7,114,325	(1,094,583)
217	ASSET FORFEITURES-STATE	92,010	282,716	600,000	600,000	400,000	(200,000)
219	FOREIGN FIRE INSURANCE TAX	165,520	148,915	180,000	180,000	200,000	20,000
221	BLOCK GRANT	737,370	1,645,828	1,763,000	3,389,000	1,477,400	(285,600)
222	SECTION 108 LOAN	3,000,136	(30)	200	200	200	-
231	TIF #1-DOWNTOWN	2,117,620	1,561,063	2,320,200	2,320,200	1,612,520	(707,680)
233	TIF #3-RIVERCITY	1,577,854	291,032	1,278,100	1,278,100	1,391,350	113,250
234	TIF #4-BELL GALE	13,830	1,885	53,000	53,000	53,000	-
235	TIF #5-WEST RIVER AREA	303,670	227,793	420,640	420,640	196,621	(224,019)
236	TIF #6-EAST RIVER AREA	908,040	299,876	1,034,220	1,034,220	1,082,500	48,280
237	TIF #7-WEST FARSNWORTH AREA	599,062	3,824,098	6,260,700	6,260,700	5,758,200	(502,500)
238	TIF #8-EAST FARSNWORTH AREA	2,052,166	28,190	3,880,500	3,880,500	4,197,000	316,500
251	SSA #14-SULLIVAN	3,800	-	30,000	30,000	30,000	-
255	SHAPE	2,024,341	4,238,545	5,851,550	5,851,550	6,343,650	492,100
256	EQUITABLE SHARING-JUSTICE	219,043	320,699	2,062,780	2,202,780	1,703,180	(359,600)
262	SSA #24-EAGLE POINT	20,000	42,300	50,000	50,000	50,000	-
266	SSA ONE-DOWNTOWN	245,000	290,000	245,000	245,000	290,000	45,000
275	SSA #34-OSWEGO	598,050	19,575	423,700	423,700	431,100	7,400
276	SSA #44-BLACKBERRY TRAIL	23,000	-	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	3,870,371	1,638,410	3,007,600	3,007,600	5,348,300	2,340,700
281	LONG-TERM CONTROL PLAN FEE	4,877,877	938,911	7,152,000	7,152,000	4,457,400	(2,694,600)

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2019

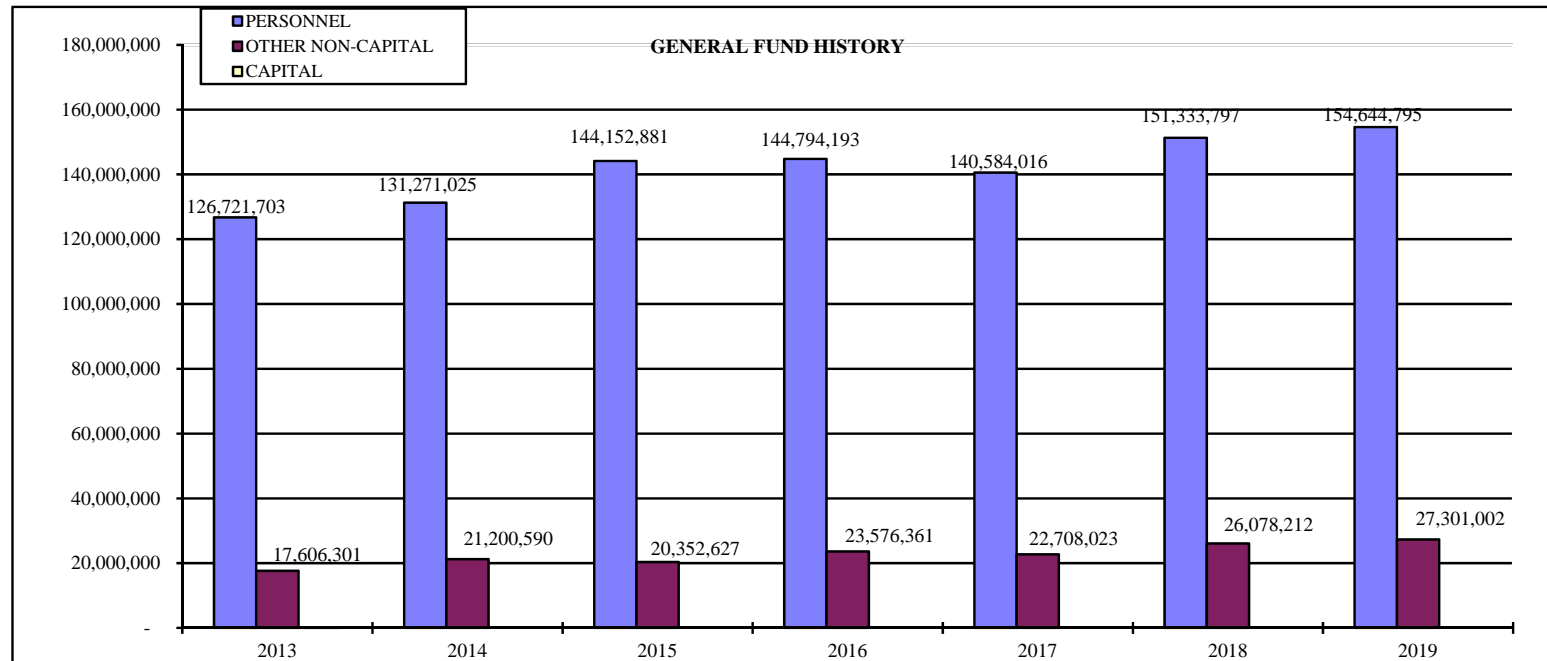
FUND NO.	FUND NAME	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
310	LIBRARY C.P./TECHNOLOGY	27,998	29,824	30,000	30,000	30,000	-
311	WARD #1 PROJECTS	18,185	31,641	271,600	271,600	271,600	-
312	WARD #2 PROJECTS	64,821	76,719	135,100	135,100	137,100	2,000
313	WARD #3 PROJECTS	37,534	87,929	347,700	347,700	372,700	25,000
314	WARD #4 PROJECTS	79,556	22,007	156,550	156,550	190,050	33,500
315	WARD #5 PROJECTS	63,953	39,131	233,700	233,700	308,700	75,000
316	WARD #6 PROJECTS	127,048	87,336	330,000	330,000	303,000	(27,000)
317	WARD #7 PROJECTS	83,261	82,795	168,600	168,600	170,000	1,400
318	WARD #8 PROJECTS	109,000	55,737	239,500	239,500	257,200	17,700
319	WARD #9 PROJECTS	42,962	70,654	383,000	383,000	388,000	5,000
320	WARD #10 PROJECTS	82,199	37,349	121,500	121,500	178,500	57,000
340	CAPITAL IMPROVEMENTS	4,195,151	3,099,202	8,374,700	8,374,700	19,241,300	10,866,600
345	KANE/DUPAGE FIRE IMPACT FEE	1,839,136	512,592	1,003,200	1,003,200	-	(1,003,200)
353	2017 GO BOND PROJECT	5,033,640	4,699,790	10,645,700	10,895,700	6,718,800	(3,926,900)
401	BOND & INTEREST	11,112,348	2,021,965	11,186,000	11,186,000	10,116,800	(1,069,200)
410	LIBRARY BOND & INTEREST	1,240,337	321,777	1,238,900	1,238,900	1,231,050	(7,850)
504	AIRPORT	2,272,973	870,095	2,289,942	2,289,942	2,313,159	23,217
510	WATER & SEWER	28,398,015	27,386,367	47,671,512	47,671,512	47,271,309	(400,203)
520	MOTOR VEHICLE PARKING	1,287,177	969,107	1,253,705	1,253,705	1,269,028	15,323
530	TRANSIT CENTERS	2,208,677	2,061,948	2,857,855	2,857,855	2,836,449	(21,406)
550	GOLF OPERATIONS	1,009,681	1,048,802	1,579,509	1,579,509	3,993,352	2,413,843
601	PROP & CASUALTY INSURANCE	8,611,444	(2,220,831)	5,824,500	5,824,500	6,217,372	392,872
602	EMPLOYEE HEALTH INSURANCE	20,561,272	17,854,365	19,971,829	19,971,829	19,028,463	(943,366)
603	EMPLOYEE COMP BENEFITS	2,533,697	2,134,313	1,000,000	1,000,000	2,000,000	1,000,000
701	POLICE PENSION	15,562,305	14,840,577	16,964,400	16,964,400	17,454,800	490,400
702	FIREFIGHTERS' PENSION	13,286,778	13,283,384	14,121,500	14,121,500	14,822,900	701,400
704	RETIREE HEALTH INS TRUST	9,747,814	7,739,628	10,417,195	10,417,195	10,053,338	(363,857)
TOTAL		<u>347,171,748</u>	<u>299,503,836</u>	<u>417,941,910</u>	<u>422,088,710</u>	<u>431,295,678</u>	<u>13,353,768</u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS

	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	BUDGET 2019
PERSONNEL	123,212,600	126,721,703	131,271,025	144,152,881	144,794,193	140,584,016	151,333,797	154,644,795
OTHER NON-CAPITAL	16,975,538	17,606,301	21,200,590	20,352,627	23,576,361	22,708,023	26,078,212	27,301,002
CAPITAL	13,777	46,000	-	-	-	-	-	-
TOTAL	140,201,915	144,374,004	152,471,615	164,505,508	168,370,554	163,292,039	177,412,009	181,945,797



CITY OF AURORA, ILLINOIS
2019 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS



	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	BUDGET 2019
<u>PERSONNEL</u>	123,212,600	126,721,703	131,271,025	144,152,881	144,794,193	140,584,016	151,333,797	154,644,795
% OF TOTAL	87.88%	87.77%	86.10%	87.63%	86.00%	86.09%	85.30%	84.99%
INCREASE	7,564,179	3,509,103	4,549,322	12,881,856	641,312	(4,210,177)	10,749,781	3,310,998
% INCREASE	6.54%	2.85%	3.59%	9.81%	0.44%	-2.91%	7.65%	2.19%
<u>OTHER NON-CAPITAL</u>	16,975,538	17,606,301	21,200,590	20,352,627	23,576,361	22,708,023	26,078,212	27,301,002
% OF TOTAL	12.11%	12.19%	13.90%	12.37%	14.00%	13.91%	14.70%	15.01%
INCREASE	(2,354,044)	630,763	3,594,289	(847,963)	3,223,734	(868,338)	3,370,189	1,222,790
% INCREASE	-12.18%	3.72%	20.41%	-4.00%	15.84%	-3.68%	14.84%	4.69%

CITY OF AURORA, ILLINOIS
2019 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS

	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	BUDGET 2019
<u>CAPITAL</u>	13,777	46,000	-	-	-	-	-	-
% OF TOTAL	0.01%	0.03%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
INCREASE	(490,723)	32,223	(46,000)	-	-	-	-	-
% INCREASE	100%	233.89%	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<u>TOTAL</u>	140,201,915	144,374,004	152,471,615	164,505,508	168,370,554	163,292,039	177,412,009	181,945,797
% OF TOTAL	100%	100%	100%	100%	100%	100%	100%	100%
INCREASE	4,719,412	4,172,089	8,097,611	12,033,893	3,865,046	(5,078,515)	14,119,970	4,533,788
% INCREASE	3.48%	2.98%	5.61%	7.89%	2.35%	-3.02%	8.65%	2.56%

CITY OF AURORA, ILLINOIS
2019-2023 NON-CAPITAL DECISION PACKAGES

Fund	Department/Division Name	Decision Package Name	2019	2020	2021	2022	2023	Total
Airport Fund								
	1810 Airport	Runway and Taxiway Patching 18/36	85,000	0	0	0	0	85,000
Total			85,000	0	0	0	0	85,000
Equipment Svcs. Fund								
	4431 Equipment Services	Upgrade Inventory Clerk From Part-Time to Full-Time	12,900	13,400	13,900	14,500	14,900	69,600
Total			12,900	13,400	13,900	14,500	14,900	69,600
Gaming Tax Fund								
	4460 Street Maintenance	Semi-Truck	135,000	0	0	0	0	135,000
Total			135,000	0	0	0	0	135,000
General Fund								
	1003 City Clerk	Deputy City Clerk from Non-Exempt to Executive Service	24,540	2,500	2,600	2,700	2,800	35,140
	1006 Human Resources	Increase Training Budget	15,000	0	0	0	0	15,000
	1006 Human Resources	College Intern	8,800	9,100	9,400	9,700	10,000	47,000
	1025 Comm. Relations & Public Info.	Part Time Special Events Assistant (New Position)	36,200	37,500	38,800	40,100	41,500	194,100
	1102 Law	Assistant Corporation Counsel (New Full-Time Position)	133,600	138,300	143,100	148,100	153,300	716,400
	1301 Innovation & Core Services	2 College Interns (New Positions)	17,600	18,200	18,800	19,400	20,000	94,000
	1301 Innovation & Core Services	Community Services Division Restructuring, Strategic Planning	10,000	0	0	0	0	10,000
	1360 Public Art	Upgrade Public Art Director from Part-Time to Full-Time	32,000	33,100	34,300	35,500	36,700	171,600
	1361 Public ArtGAR	GAR Curator (PT)	20,700	21,400	22,000	22,600	23,300	110,000
	1370 Youth & Senior Services	Replace Open Gym Worker with Youth Court Coordinator	6,360	22,400	23,100	23,900	24,800	100,560

Fund	Department/Division Name	Decision Package Name	2019	2020	2021	2022	2023	Total
1380 Information Technology		Benefits Enrollment and Administration Software	75,000	60,000	66,000	73,000	80,000	354,000
1380 Information Technology		Cyber Security & Managed Services	140,000	386,000	397,600	409,500	421,800	1,754,900
1380 Information Technology		Grant Management Software	8,700	8,700	8,700	8,700	8,700	43,500
1380 Information Technology		New CRM Software & Services	6,000	2,000	2,000	2,000	2,000	14,000
1380 Information Technology		New Equipment - Color Copier	12,000	0	0	0	0	12,000
1380 Information Technology		Social Media Monitoring & Text and Chat Software	25,000	0	0	0	0	25,000
1380 Information Technology		System Analyst (New Position)	110,000	113,900	117,800	122,000	126,200	589,900
1380 Information Technology		Text and Social Media Archiving	42,000	42,000	42,000	42,000	42,000	210,000
1380 Information Technology		Security for Alschuler Building	25,000	0	0	0	0	25,000
1840 Zoning & Planning		Planner (New Position)	105,900	109,600	113,400	117,400	121,500	567,800
1845 Animal Control		Window and Door Replacement	40,000	40,000	0	0	0	80,000
3033 Fire		Station 3 Apparatus (Garage) Doors	28,300	0	0	0	0	28,300
3033 Fire		Increase to Training Budget	10,000	10,000	10,000	0	0	30,000
3038 Emergency Management		Upgrade 6 Lights on Command Light Tower to LED	7,600	0	0	0	0	7,600
3536 Police		Firing Range Sifting and Cleaning	11,300	11,900	12,400	13,000	13,700	62,300
3536 Police		LRAD Portable Hailing System	8,900	0	0	0	0	8,900
3536 Police		HxGN LIVE Training / Conference	15,000	16,000	17,000	18,000	19,000	85,000
3536 Police		6 Sworn Police Officers	595,588	742,380	761,497	780,464	799,737	3,679,666
4010 Central Services		Replace Furnace /Air Conditioning Unit	17,000	0	0	0	0	17,000
4010 Central Services		Police Headquarters- Sealcoat East Wall TAS Building	7,000	0	0	0	0	7,000
4010 Central Services		Sealcoat Staircase at the Police Headquarters	19,000	0	0	0	0	19,000
4010 Central Services		Repair Roof at 720 North Broadway	24,000	0	0	0	0	24,000
4010 Central Services		Repair Roof at 727 Orchard	26,000	0	0	0	0	26,000

Fund	Department/Division Name	Decision Package Name	2019	2020	2021	2022	2023	Total
	4010 Central Services	Budget and Payroll Remodel	35,000	0	0	0	0	35,000
	4440 Parks & Recreation	Increase Seasonal Worker I numbers by three (3)	11,700	12,100	12,500	13,000	13,500	62,800
	4460 Street Maintenance	Increase Snow Removal Account for Contractors	170,000	0	0	0	0	170,000
Total			1,880,788	1,837,080	1,852,997	1,901,064	1,960,537	9,432,466
Golf Fund								
	4442 Phillips Park Golf Course	Pro Shop Cashier II	600	600	600	700	700	3,200
Total			600	600	600	700	700	3,200
Library Fund								
	1095 Library - Eola Branch	Eola Road Branch Facility Upgrades	110,000	0	0	0	0	110,000
Total			110,000	0	0	0	0	110,000
MVPS Fund								
	1380 Information Technology	MVPS Automated License Plate Recognition (ALPR)	142,300	500	600	700	800	144,900
Total			142,300	500	600	700	800	144,900
SHAPE Fund								
	1380 Information Technology	Vehicle Grade WiFi vehicle router for Ambulance	14,400	0	0	0	0	14,400
	3033 Fire	Bullet Proof Vests with Helmets and Transport Bag	70,000	0	0	0	0	70,000
	3033 Fire	Purchase Four Auto Pulse Compression Systems	77,300	0	0	0	0	77,300
	3536 Police	SRT Throw Phone and Tactical Monitoring System	30,000	0	0	0	0	30,000
Total			191,700	0	0	0	0	191,700
TIF #7 Fund								
	1830 Economic Development	Farnsworth Corridor Marketing Study	0	150,000	0	0	0	150,000
Total			0	150,000	0	0	0	150,000

CITY OF AURORA, ILLINOIS
2019 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

Overview

The City of Aurora requires that all requests for new services, programs, equipment, vehicles, and capital improvements be submitted for consideration during the budget process as “decision packages.” Decision packages are categorized as either “non-capital decision packages” (for services, programs, equipment, and vehicles) or “Capital Improvement Plan project requests” (for land improvements, buildings, building improvements, and infrastructure at a cost of at least \$100,000 and having a useful life of more than one year). Capital Improvement Plan project requests are addressed later in the Capital Projects Funds section of the budget. Below is information on non-capital decision packages included in the 2019 city budget with a provision of at least \$100,000 for the budget year. (Only 2019 costs are discussed below.)

General Fund (101)

Assistant Corporation Counsel, Law Department, \$133,600. The additional staff member will focus on projects within the city including the revision of the city code. This position will also reduce reliance on outside counsel.

System Analyst, Information Technology Division, \$110,000. The additional staff will offset the added workload necessary for long-term support for the new CAD/RMS systems and maintaining the new Cloud ERP system.

Cyber Security and Managed Services, Information Technology Division, \$140,000. The decision package provides for resources to assist with regulatory compliance and threat assessment for public safety and public administration. This decision package will provide a proactive approach to minimize potential risk to critical data and systems.

Planner, Zoning & Planning Division, \$105,000. An additional planner will allow for the implementation of current zoning projects to include new development entitlement processing, development research and inquires, and address zoning related quality of life issues.

Hire 6 New Sworn Police Personnel, Police Department, \$595,588. This decision package will allow the department to provide an excellent level of police service to the citizens through the placement of officers in specialized units. In addition, the new staff members will improve the department’s response time to calls for service.

Increase Contractual Services for Snow Removal, Street Maintenance Division, \$170,000. This decision package allows for additional funding for snow removal. It will provide for contractual services to efficiently remove snow to make travel easier and safer.

Fund	Department/Division Name	Decision Package Name	2019	2020	2021	2022	2023	Total
Transit Centers Fund								
	4434 Transit Center - Route 59	Replace Concrete Steps at Route 59 Main Station	157,000	0	0	0	0	157,000
	4434 Transit Center - Route 59	Painting the Exterior Wood Surfaces at RT 59 Buildings	50,000	50,000	50,000	0	0	150,000
Total			207,000	50,000	50,000	0	0	307,000
Water & Sewer Fund								
	1380 Information Technology	Analytics Software For Water Billing Maintenance	87,700	38,800	40,000	41,200	45,300	253,000
	1380 Information Technology	SCADA Network Security Upgrades	143,000	50,000	52,000	54,100	56,200	355,300
	4058 Water Production	Sodium Hypochlorite Bulk Storage Tank Liner	30,000	0	0	0	0	30,000
	4058 Water Production	Recoating of Vertical Pipe Gallery at Water Treatment Plant	50,000	50,000	0	0	0	100,000
	4058 Water Production	Water Master Plan Update	95,000	0	0	0	0	95,000
	4063 Water & Sewer Maintenance	Valve Turner Maintenance Trailer	35,000	100	100	100	100	35,400
	4063 Water & Sewer Maintenance	Jetscan Sewer Televising Camera	16,600	100	100	100	100	17,000
	4063 Water & Sewer Maintenance	Hydraulic Backhoe Hammer	45,000	0	0	0	0	45,000
	4063 Water & Sewer Maintenance	Excavator	185,000	0	0	0	0	185,000
	4063 Water & Sewer Maintenance	Semi Dump Trailer	47,000	0	0	0	0	47,000
	4063 Water & Sewer Maintenance	New Cab for Wheel Loader	30,000	0	0	0	0	30,000
Total			764,300	139,000	92,200	95,500	101,700	1,192,700
Wireless 911 Surcharge Fee Fund								
	1380 Information Technology	Radio Console Upgrade	750,000	0	0	0	0	750,000
Total			750,000	0	0	0	0	750,000
Grand Total			4,279,588	2,190,580	2,010,297	2,012,464	2,078,637	12,571,566

CITY OF AURORA, ILLINOIS
2019 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

Library Fund (210)

Eola Road Branch Facility Upgrades, Library, \$110,000. The decision package provides for the replacement of the second floor carpeting at the Eola Branch Library. It will improve the appearance and safety of the library facility.

Wireless 911 Surcharge Fee Fund (211)

Upgrade Radio Consoles, Information Technology Division, \$750,000. This decision package provides for the upgrade of radio consoles in the dispatch center. This upgrade will improve communication and productivity.

Gaming Tax Fund (215)

Purchase a Semi-Truck, Streets Maintenance Division, \$135,000. The decision package provides for a purchase of a semi-truck that will improve efficiencies within the street maintenance division. The truck will be used to haul leaves and spoils to landfills during the spring and summer months.

Water and Sewer Fund (510)

Supervisory Control and Data Acquisition (SCADA) Security Upgrade, Information Technology Division, \$143,000. This decision package allows for the upgrading of security systems for the SCADA software.

Purchase an Excavator, Water & Sewer Maintenance Division, \$185,000. This decision package provides for the purchase of an excavator. The excavator will allow the Water and Sewer Maintenance Division to perform repairs to the city's water and sewer infrastructure.

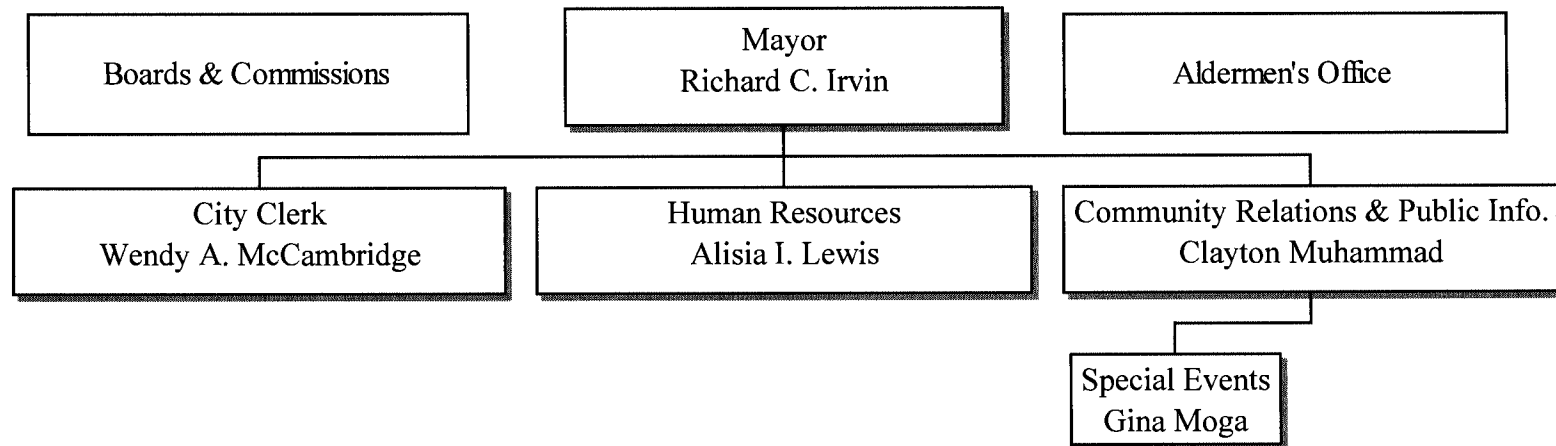
MVPS Fund (520)

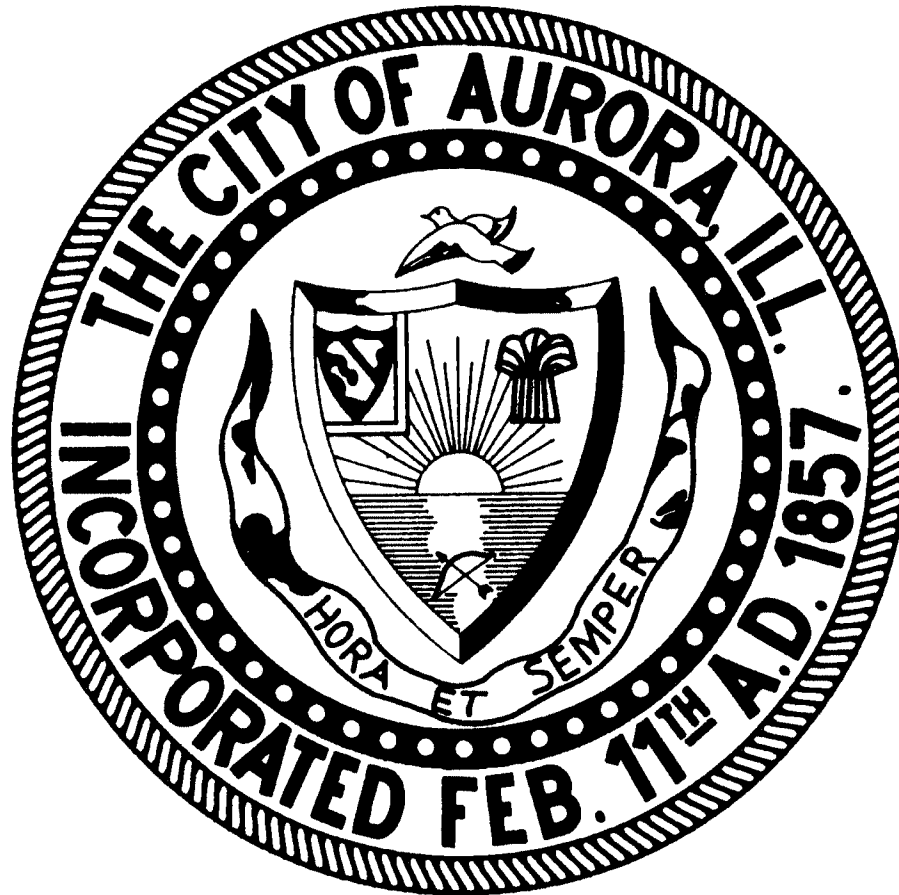
MVPS Automated License Plate Recognition, Information Technology Division, \$142,300. This decision packages provides for the replacement of the automated license plate recognition system. It will enhance operations by increasing parking enforcement efficiency. The data collected will improve parking services and allow for better management of enforcement routes.

Transit Centers Fund (530)

Concrete Step Replacement, Route 59 Transit Center Division, \$157,000. This decision packages provides for the replacement of the main stairs at the Route 59 train station. It will improve the steps as well as improve commuter safety.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
EXECUTIVE DEPARTMENT**





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Mayor's Office

2019 Budget

Mission

To provide leadership to ensure the residents and businesses of Aurora receive high-quality municipal services and continue to grow and thrive as a city.

Major Functions

1. Oversee a municipal corporation with a budget of approximately \$431 million and a workforce of more than 1,000 full-time equivalent employees.
2. Support initiatives to improve the city's quality of life.
3. Establish policies and give direction to all city departments and divisions.
4. Respond promptly and efficiently to the concerns and inquiries of residents and businesses.
5. Develop a balanced budget and present it to the City Council to be approved no later than December 31 of each year.
6. Serve as intergovernmental liaison to local, state, and federal elected and non-elected officials.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	980,932	978,378	1,028,309
Other Non-Capital	119,446	125,330	112,534
Capital	-	-	-
Total	1,100,378	1,103,708	1,140,843

Staffing

Full-Time Positions

	2017	2018	2019
Mayor	1	1	1
Administrative Aide	0	0	1
Administrative Assistant I	1	0	0
Asst. Chief of Staff	2	2	0
Chief Management Officer	1	1	1
Deputy Chief of Staff	0	0	1
Deputy Mayor	0	0	1
Executive Secretary	1	1	0
Management Assistant	0	0	1
Office Coordinator	0	1	0
TOTAL	6	6	6

Short-Term Goals (2019)

1. Leverage the city's fiber optic network to continue to support further economic development infrastructure and city operations.
2. Target initiatives to promote reinvestment in existing and established businesses along the city's gateway corridors.
3. Foster citywide opportunities for new economic investment ventures.
4. Sustain and expand Aurora's position as a regional leader by building new collaborative relationships and agreements with other units of government and elected officials.
5. Provide support and direction for energy efficient business practices including fleet and facilities maintenance and economic development to increase operational cost savings citywide.

Long-Term Goals (2020 and Beyond)

1. Improve the city's financial position (Ongoing).
2. Reduce violent crime by providing adequate funding and support for initiatives related to enforcement, prevention, intervention, and education (Ongoing).
3. Increase citizen involvement in the city's decision-making processes (Ongoing).
4. Promote policies, procedures, and initiatives to increase the efficiency and effectiveness of government operations (Ongoing).
5. Promote partnerships with local businesses, labor unions, governments, community organizations, and public and private schools to improve the quality of life in the city (Ongoing).

2018 Major Accomplishments

- Provided strategic direction and support for the citywide Information Technology strategic plan and Smart City initiatives.
- Scheduled regular City Council updates with staff on various projects and initiatives.
- Increased communication with local businesses, schools, and community groups through scheduled visits and public recognition opportunities.
- Created new avenues to support and improve Aurora's position as a regional leader by forging collaborative relationships and agreements with other units of government and elected officials.
- Implemented new strategies to promote and achieve economic development goals citywide.
- Oversaw the acquisition and opening of the city's first Development Services Center, creating a space for better collaboration between associated departments while making prime city buildings available for redevelopment.
- Facilitated the opening of a branch office of the Kane County Clerk's Office in downtown Aurora to provide increased access to vital services for Aurora residents within Kane County.
- Oversaw the reorganization of city departments that resulted in increased operational efficiencies for employees and residents.
- Supported increased public safety by planning for six new police officers and two new firefighters/paramedics.

2017 Major Accomplishments

- Continued to provide strategic direction for the citywide enterprise resource platform system implementation.

Mayor's Office

2019 Budget

- Re-evaluated and refreshed the citywide goals.
- Continued to maintain collaboration with local educational institutions, businesses, and not-for-profit organizations for educational incentives that will continue to grow cradle-to-career options for Aurora students.
- Implemented a citywide recognition program for all employees to energize staff and increase innovation throughout the city.
- Implemented a new system for issuing p-tickets to increase efficiency and transparency.

Budget Highlights

The 2019 budget will permit the Mayor's Office to maintain the service level of the prior year.

City Clerk's Office

2019 Budget

Mission

To act as a direct link between residents and their local government, provide transparency of operations, and maintain all official city documents and records.

Major Functions

1. Serve as the official recordkeeper for the City of Aurora and keeper of the city seal for certifying official documents.
2. Attend all Committee of the Whole and City Council meetings, preparing and maintaining agendas and minutes for these meetings.
3. Assist the public and other city departments by researching and providing copies of archived documents.
4. Coordinate and update the Aurora Code of Ordinances.
5. Administer the filing and maintenance of city and county economic disclosure statements for all city officials and required employees, as well as members of city boards and commissions.
6. Work with city departments to establish records management systems to ensure compliance with the State of Illinois Archives Department for the disposal of appropriate documents.
7. Process applications for city liquor, carnival, circus, and music festival licenses.
8. Issue peddler and raffle permits.
9. Process all Freedom of Information Act (FOIA) requests for the city.

Budget Summary

		2018	
	2017	Original	2019
	Actual	Budget	Budget
Expenditures			
Salary & Benefits	267,483	345,752	395,706
Other Non-Capital	119,557	142,018	140,056
Capital	-	-	-
Total	387,040	487,770	535,762

Staffing

Full-Time Positions	2017	2018	2019
City Clerk	1	1	1
Deputy City Clerk	1	1	1
Administrative Aide	0	1	1
TOTAL	2	3	3

Short-Term Goals (2019)

1. Implement an online application and approval process for city events that require a permit.
2. Establish a list of the most requested records by members of the public.

City Clerk's Office

3. Implement an online application to enable business owners to apply for and renew liquor licenses electronically.
4. Establish an internal citywide annual event for document destruction.

Long-Term Goals (2020 and Beyond)

1. Continue to digitize all records for permanent electronic archiving, thereby improving accessibility and efficiency (Ongoing).
2. Increase transparency by providing the most frequently requested records on the department's website.

2018 Major Accomplishments

- Launched a new online tool to track and respond to FOIA requests.
- Created a new policy and procedure for FOIA requests.
- Provided training to city staff on the new FOIA procedures.

2017 Major Accomplishments

- Continued to work with the Information Technology Division to implement a process that integrates interdepartmental involvement in licenses issued by the City Clerk's Office.
- Trained city staff on records retention and disposal.

2019 Budget

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Resolutions Processed	421	400	337	400
Ordinances Processed	110	100	120	110
Liquor Licenses Issued	184	182	181	185
Permits Issued:				
Temporary Liquor Permits	42	35	39	35
Music Festival Licenses	10	10	17	N/A
Carnival/Circus Licenses	4	3	5	N/A
Raffle Permits	44	45	51	45
Peddlers Registered	153	170	169	170

Note: The music festival permit and carnival/circus permit functions were moved to the Special Events Division in 2019.

Budget Highlights

The 2019 budget will provide short message service (SMS) software to archive mobile content, text messages and content on the city's social media site. The archiving solution will enable the City Clerk's Office to appropriately respond to FOIA requests, audits, and legal inquiries.

Aldermen's Office

2019 Budget

Mission

To serve the residents and businesses of the City of Aurora in a responsive and effective manner through leadership and legislative action to improve the quality of life in the community.

Major Functions

1. Serve on the City Council standing committees to review ordinances and resolutions and recommend action by the Committee of the Whole.
 - The Finance Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to financial expenditures, tax levies, budgets, and other financial matters.
 - The Planning & Development Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to annexations and development.
 - The Government Operations Committee: Review and recommend approval or disapproval of requests for streetlights, traffic signage, parades, park usage, tag days, and resolutions or ordinances governing the city.
 - The Buildings, Grounds, & Infrastructure (BG&I) Committee: Review and recommend approval or disapproval of water production resolutions and requests for assistance with flooding problems.
2. Receive telephone calls from constituents, answer questions, receive complaints, and assist in solving problems.
3. Meet with citizens on ward committees and develop budgets for ward projects funds.
4. Meet with developers to discuss development.

5. Consider the formation of special service areas.
6. Work with neighborhood groups.
7. Attend community functions.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,121,073	1,191,107	1,216,305
Other Non-Capital	81,952	85,708	88,036
Capital	-	-	-
Total	1,203,025	1,276,815	1,304,341

Staffing

Full-Time Positions

	2017	2018	2019
Chief of Staff	1	1	1
Administrative Aide	4	4	4
Subtotal - Full-Time Positions	5	5	5

Part-Time Positions

Alderman	12	12	12
Subtotal - Part-Time Positions	12	12	12
TOTAL	17	17	17

Aldermen's Office

2019 Budget

Short-Term Goals (2019)

1. Implement new agenda software.
2. Work with the Information Technology Division to upgrade the building security system.
3. Implement an emergency notification policy for the office.
4. Update the Aldermen's Guide.
5. Create and publish an Aldermen's Office newsletter.
6. Create a Spend a Day with an Alderman for elementary, middle, and high school students.

Long-Term Goals (2020 and Beyond)

1. Develop a program to give students the opportunity to shadow their Alderman at meetings (2020).
2. Expand the Aldermen's involvement with students in the community through reading and speaking engagements (Ongoing).
3. Promote local government and public services through visits to local schools (Ongoing).

2018 Major Accomplishments

- Coordinated and held a retreat for the aldermen to review and update the mission statement.
- Worked with the Information Technology Division to update the conference room and meeting room technology.
- Created a procedures manual for subcommittees.
- Created project information fact sheets to inform the aldermen of major projects in their ward.

2017 Major Accomplishments

- Sought out new and innovative ways to serve the community.
- Reduced postage costs by combining mailings and utilizing post cards.
- Increased training hours by 40%.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Staff Performance</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Neighborhood & Ward Meetings	213	100	136	200
Neighborhood Clean-Up & Shred Events	6	15	14	15
Community News Items Published	13	15	6	15
Minutes for Standing Committees	103	103	102	103
Agendas for Standing Committees	103	103	102	103
Meeting/Event Announcement Flyers Distributed	40,428	50,000	77,300	75,000
Correspondence Issued	593	1,000	500	550
Total Active Community Resource Requests Processed	351	250	347	360
Block Party Applications Processed	32	40	51	50
Aldermen's Info Guides Issued	572	300	150	50
Training and Development Hours	188	250	120	250

Aldermen's Office

2019 Budget

Performance Measures (Continued)

			2018	
	2017	2018	Estimated	2019
<u>Committee Agenda Items</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Planning & Development	120	125	128	125
Finance	226	300	250	250
Government Operations	208	250	230	200
BG&I	68	75	70	60
Total	622	750	678	635

Budget Highlights

The 2019 budget will permit the Aldermen's Office to maintain the service level of the prior year.

Human Resources Department

2019 Budget

Mission

To provide the tools, support, and staffing needed by the City of Aurora in order to serve citizens and city employees; to provide excellent customer service through knowledgeable employees who treat customers with courtesy, dignity, and respect; to establish a citywide framework of effective and consistent policies; to provide quality training to employees based on their needs; to facilitate effective communication throughout the city; and to safeguard the integrity and confidentiality of all personnel records and services.

Major Functions

1. Provide quality training to improve the skills and performance of city employees.
2. Develop management's skills for dealing with difficult personnel problems.
3. Negotiate the city's five collective bargaining agreements and three association agreements.
4. Administer union contracts.
5. Handle union grievances on behalf of the city.
6. Conduct labor/management meetings in order to facilitate communication with unions.
7. Recruit qualified employees for open positions within the city.
8. Promote and foster good employee relations through the development and consistent application of policies.
9. Establish and maintain eligibility lists for civil service positions as required to meet the city's needs.
10. Conduct promotional examinations for the police sergeant and lieutenant ranks as well as the fire lieutenant and captain ranks.
11. Conduct police officer and firefighter entry testing.

12. Review and update the civil service tests based upon revised job descriptions.
13. Administer the city's self-insurance programs for all civil liability claims, workers' compensation claims, preferred providers organization benefits, health maintenance organization benefits, and retiree benefits through coordination with the city's third-party administrators, medical providers, and other related professionals.
14. Purchase and maintain the required excess liability, excess workers' compensation, and property and casualty policies necessary to supplement the city's self-insured programs.
15. Administer occupational healthcare, return-to-work/light duty programs and evaluate, negotiate, and settle or clear litigated and non-litigated workers' compensation claims through the use of third-party administrators and defense counsel.
16. Maintain legally required documentation on all city employees.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	928,944	1,046,382	1,069,390
Other Non-Capital	627,842	729,464	598,146
Capital	-	-	-
Total	1,556,786	1,775,846	1,667,536

Human Resources Department

2019 Budget

Staffing

<u>Full-Time Positions</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Director	1	1	1
Assistant Director	1	1	1
Administrative Aide	1	2	2
Confidential Secretary	1	0	0
HR Generalist	3	3	3
Subtotal - Full-Time Positions	7	7	7
<u>Seasonal Positions</u>			
College Intern	10	0	1
Subtotal - Seasonal Positions	10	0	1
TOTAL	17	7	8

Short-Term Goals (2019)

1. Develop a formal on-boarding process for new hires.
2. Identify ways to improve employee engagement.
3. Update the Human Resources internal and external webpages.

Long-Term Goals (2020 and Beyond)

1. Implement best practices in performance management to improve accountability, employee morale, and organizational efficiencies (Ongoing).

2018 Major Accomplishments

- Implemented an electronic open enrollment process for the health insurance programs.
- Developed an on-line training program for the department and division heads.
- Developed a quarterly Human Resource update for the employees.
- Developed an informational packet for prospective retirees.
- Updated the orientation process for new employees.

2017 Major Accomplishments

- Administered and expanded participation in the citywide wellness program.
- Worked with the Civil Service Commission to update the rules of the commission.
- Implemented a new fire cadet program.
- Implemented a new testing protocol for fire personnel.
- Updated the sexual harassment policy.

Human Resources Department

2019 Budget

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Health/Wellness Seminars Provided	20	20	12	26
Safety Awareness Seminars Provided	10	10	9	15
Management Training Participants	275	280	250	300
Customized Training Participants	25	30	24	60
Computer Training Participants	120	75	229	400
Personnel Requisitions Processed	119	125	108	120
New Hires Processed-Regular	67	75	67	70
New Hires Processed-Seasonal	104	100	97	100
Workers Comp. Claims Processed	220	200	215	225
Workers Comp. Claim Settlements	15	25	22	20
Employees Completing Professional Training Programs	200	800	965	500

Budget Highlights

The 2019 budget will permit the Human Resources Department to increase the level of service through the provision of an online benefits enrollment and administration system. The new software will streamline the benefits enrollment process as well as several other internal functions.

Boards & Commissions

2019 Budget

Major Functions

1. Civil Service Commission
2. FoxWalk Review Committee
3. Housing Authority Board
4. Planning Commission
5. Preservation Commission
6. Zoning Board of Appeals

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	59,166	85,057	58,647
Other Non-Capital	587,250	595,600	18,700
Capital	-	-	-
Total	646,416	680,657	77,347

Staffing

<u>Commissioners/Board Members</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Civil Service Commission	5	5	5
FoxWalk Review Committee	6	6	6
Housing Authority	7	7	7
Planning Commission	13	13	13
Preservation Commission	0	0	11
Zoning Board of Appeals	7	7	7
TOTAL	<u>38</u>	<u>38</u>	<u>49</u>

Budget Highlights

The 2019 budget will permit the Boards and Commissions Division to maintain the service level of the prior year.

Community Relations & Public Information Division

2019 Budget

Mission

To position Aurora as a premiere community for people to live, work, and play by informing and educating residents, businesses, and other interested parties about city services, policies, initiatives, and events through effective utilization of mainstream media, the city's cable access channel, and other communication tools.

Major Functions

1. Develop and implement a proactive media relations strategy.
2. Develop and implement general communication policies, procedures, and programs.
3. Disseminate timely and relevant information through mainstream and online media outlets and other communication tools as needed in reference to city policies, initiatives, programs, and activities with an emphasis on those that may not normally be communicated to residents through traditional media channels.
4. Research and respond to requests for information from media outlets.
5. Serve as the primary spokespersons on city issues and programs.
6. Ensure that key city information is conveyed through the city's website.
7. Monitor and archive media coverage.
8. Work with management to develop and implement communication strategies for new policies, initiatives, programs, and activities.
9. Maintain a repository of key city facts.
10. Develop and implement guidelines for the production of print, broadcast, online, and collateral material.

11. Oversee the production of a bi-monthly citizen newsletter, *Aurora Borealis*.
12. Assist city departments in preparing for interviews, presentations, and speaking engagements.
13. Manage and maintain the city broadcasting studio, facility, and equipment.
14. Manage the Aurora Community Television (ACTV) programs and schedules.

Budget Summary

	2017	2018	2019
	Actual	Original	Budget
Expenditures	Actual	Budget	Budget
Salary & Benefits	641,315	494,848	515,347
Other Non-Capital	205,920	198,510	193,808
Capital	-	-	-
Total	847,235	693,358	709,155

Community Relations & Public Information Division

2019 Budget

Staffing

<u>Full-Time Positions</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Director	1	1	1
Cable Access Coordinator	1	0	0
Digital Communications Coordinator	1	1	1
Media Relations Manager	1	0	0
Public Information Specialist	1	1	1
Video Services Coordinator	0	1	1
Subtotal - Full-Time Positions	5	4	4
 <u>Part-Time Postions</u>			
College Intern	1	1	1
Subtotal-Part-Time Postions	1	1	1
 TOTAL	6	5	5

Short-Term Goals (2019)

1. Increase the number of live stream viewers of the City Council meetings.
2. Implement a comprehensive dual language translation program for public documents.
3. Produce additional video collateral to support the city's publicity efforts.

Long-Term Goals (2020 and Beyond)

1. Increase public awareness of Aurora as a premier community in which to live, work, and visit through the development of positive messages and images for all city-related public communications (Ongoing).
2. Increase communication effectiveness by coordinating communication initiatives throughout the city (Ongoing).

2018 Major Accomplishments

- Invigorated the city's primary source of economical mass communication by increasing the connections across social media sites by 10% and implementing a new social media policy.
- Implemented an external communication tool to provide weekly updates to the community including the Mayor's calendar through an email distribution list.
- Collaborated with the Human Resources Department to implement an electronic quarterly staff newsletter and quarterly staff recognition opportunities during City Council meetings.
- Worked with selected economic development, entertainment, and tourism partners to reboot the city's brand and develop consistent brand messaging to be used for all facets of marketing the city. The core group served as an ad-hoc public relations advisory board for the balance of the year.
- Implemented internal procedures for translating and interpreting city information for the Spanish-speaking population.

Community Relations & Public Information Division

2019 Budget

2017 Major Accomplishments

- Completed the redesign of the city website.
- Implemented an emergency notification system to provide information to residents about emergencies, traffic updates, and community news.
- Finalized the branding initiative at all municipal facilities.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Media Inquiries Handled	3,203	3,300	3,250	3,300
Media Advisories/News Releases Prepared	412	400	402	400
Resident Newsletters Prepared	4	4	0	4
Public Education Pieces	202	175	222	200
Presentations/ Talking Points Prepared	152	150	210	150
Constant Contact E-Blasts	240	250	257	300
Cable & Video Provider Customer Complaints Addressed	27	25	15	20
Electronic Newsletters Prepared	129	125	134	125
E-Mail Subscribers	7,520	8,000	8,520	10,000
Website Visits	1,234,000	1,100,000	1,242,313	1,250,000
Social Media Subscribers	40,512	42,000	43,310	45,000

Budget Highlights

The 2019 budget will permit the Community Relations & Public Information Division to maintain the service level of the prior year.

Special Events Division

2019 Budget

Mission

To provide the City of Aurora with special events and cultural activities that entertain, enhance quality of life, encourage community pride and participation, and aid in developing a greater cross-cultural community.

Major Functions:

1. Develop and produce annual activities and special city events.
2. Assist the public in acquiring the approval of the Government Operations Committee for special events requesting the use of public properties.
3. Provide assistance with events, programs, activities, and promotions.
4. Serve as liaison to or coordinator of various appointed and volunteer boards.
5. Manage and maintain neighborhood festival funding grants and other grant programs.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	226,340	276,160	324,329
Other Non-Capital	1,351,636	1,390,096	1,430,096
Capital	-	-	-
Total	1,577,976	1,666,256	1,754,425

Staffing

Full-Time Positions

	2017	2018	2019
Special Events Manager	1	1	1
Special Events Assistant	0	1	1
Subtotal - Full-Time Positions	1	2	2

Part-Time Positions

Special Events Assistant	1	1	2
Subtotal - Part-Time Positions	1	1	2

TOTAL

2	3	4
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Short-Term Goals (2019)

1. Provide support to the community advocacy group Indivisible Aurora for the Pride events that expanded from a one day event to a weekend festival.
2. Implement changes to the Municipal Code with regard to Special Events.

Long-Term Goals (2020 and Beyond)

1. Continue to enhance and expand city events (Ongoing).
2. Work with the Community Relations & Public Information Division to promote diversity in Aurora (Ongoing).
3. Continue to work with the Aurora Civic Center Authority and various city departments on parking and traffic procedures for events at RiverEdge Park (Ongoing).

Special Events Division

2019 Budget

4. Work with the Fox Valley Music Foundation to bring more events to Aurora (Ongoing).

2018 Major Accomplishments

- Worked with the several groups to add new events and attract visitors to the downtown area.
- Supported grass-root events that brought visitors to Aurora and resulted in a 10% increase in attendance.
- Provided support to Indivisible Aurora for the first Aurora Pride parade.
- Assisted the Emergency Management Division, Police Department, and Fire Department with the coordination and implementation of new safety procedures at large city-sponsored events.
- Coordinated the groundbreaking ceremony for the new pedestrian bridge over the Fox River.
- Provided support to Aurora Downtown for the Downtown Aurora Magic Festival.
- Assumed responsibility for the processing of run/walk event permits.
- Assisted the Aurora Hispanic Heritage Advisory Board and the Aurora Regional Hispanic Chamber of Commerce with the Fiestas Patrias parade.
- Assisted the Puerto Rican Cultural Council with the Puerto Rican parade.
- Coordinated a street dedication for Dr. A.A. Khawaja.
- Coordinated the first dog parade at Phillips Park.

2017 Major Accomplishments

- Revised the special event permit application form to include additional city services and policies.
- Coordinated several street dedications.
- Successfully coordinated the Mayoral and Aldermanic inauguration.
- Assisted the Chamber of Commerce with the State of the City address.
- Maintained the city's master list of events.
- Provided support to First Fridays, Downtown Saturdays, and the Food Truck Festival.
- Partnered with the Visiting Nurses Association on a \$488,000 federal grant they received to offer nutrition programs to low income residents, working with the Farmer's Market.
- Assisted the Hispanic Heritage Advisory Board with the coordination of the Fiesta Patrias Parade.
- Provided support for the first Harry Potter festival.
- Provided support for the first Leland Fest in the downtown.
- Changed the Farmer's Market format to a producer only market.
- Secured the Great Lakes Naval Band for the 4th of July Parade.
- Coordinated a reception for volunteers who assisted with relief efforts in Puerto Rico.
- Coordinated the first 1-100 Birthday Party for residents turning 1 or 100 years old in 2017.
- Coordinated a staff picnic for the city employees.

Special Events Division

2019 Budget

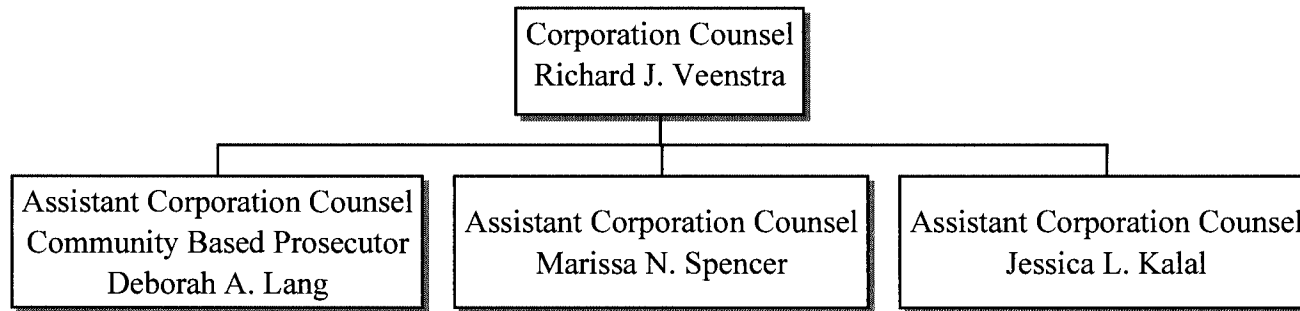
Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Farmers Market Vendor Fees	\$8,470	\$9,000	\$6,997	\$17,500
July 4th Revenue	\$5,970	\$6,000	\$4,262	\$4,000
Special Event Permits	37	37	37	37
Runs and Walk Permits	N/A	25	30	28

Budget Highlights

The Special Events Division was reclassified under Community Relations & Public Information. The 2019 budget will permit the Special Events Division to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
LAW DEPARTMENT**





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Law Department

2019 Budget

Mission

To provide the City of Aurora's elected officials and employees with high-quality legal advice and representation in a prompt, professional, and efficient manner.

Major Functions

1. Provide legal advice and counsel to the city's elected officials and employees with respect to the performance of their official duties.
2. Commence and prosecute all actions and suits, whether civil, criminal, or quasi-criminal on behalf of the city.
3. Defend all actions and proceedings brought against the city or its officers and employees in their official capacities.
4. Draft, as directed, ordinances and resolutions for City Council consideration.
5. Represent the city's interests in all bond issues and other financing initiatives and monitor city involvement in prior bond issues, other municipal financing, and development agreements.
6. Represent the city in the acquisition or disposition of real property.
7. Represent the city's interests before administrative code hearing officers and in any appeals from their rulings.
8. Maintain a community-based prosecution program in cooperation with city and community leaders, law enforcement, and other key stakeholders.
9. Perform any other duties as may be directed by the Mayor, the City Council, or required by law or by ordinance.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	496,346	668,973	748,329
Other Non-Capital	528,787	479,116	532,887
Capital	-	-	-
Total	1,025,133	1,148,089	1,281,216

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Corporation Counsel	1	1	1
Asst. Corporation Counsel II	1	2	3
Executive Secretary	0	1	1
Legal Secretary	1	1	1
Office Coordinator	1	0	0
TOTAL	4	5	6

Short-Term Goals (2019)

1. Complete the integration of risk management claim duties into the Law Department.
2. Develop a law clerk program that allows law students who have completed three-fifths of the credits required for graduation to practice law under Illinois Supreme Court Rule 711.

Law Department

2019 Budget

3. Identify additional opportunities to develop positive relationships within the community.
4. Identify additional opportunities to develop positive relationships with members of law departments in similar municipalities.
5. Assist the Special Ordinance Committee to update the city's Municipal Code.

Long-Term Goals (2020 and Beyond)

1. Conduct comprehensive reviews and revisions to the Aurora City Code (Ongoing).
2. Identify opportunities to reduce the use of outside counsel where appropriate (Ongoing).

2018 Major Accomplishments

- Provided legal support and assistance to ensure a smooth transfer to the City Clerk's Office as it assumed primary responsibility for responses to Freedom of Information Act requests.
- Developed and implemented a community-based prosecution program with input from city and community leaders, law enforcement, and other key stakeholders.
- Negotiated a redevelopment agreement for the former Copley Hospital property.
- Negotiated the purchase of two hotels along Farnsworth Avenue for a future major economic development project.

2017 Major Accomplishments

- Completed 17 right-of-way acquisitions for the Farnsworth Bridge Reconstruction Project in coordination with the Public Works Department.
- Drafted and posted standardized legal forms on the city's intranet site.
- Reviewed the annual tax levy rates in special service areas to ensure that the funds are sufficient to provide the special services.

Performance Measures

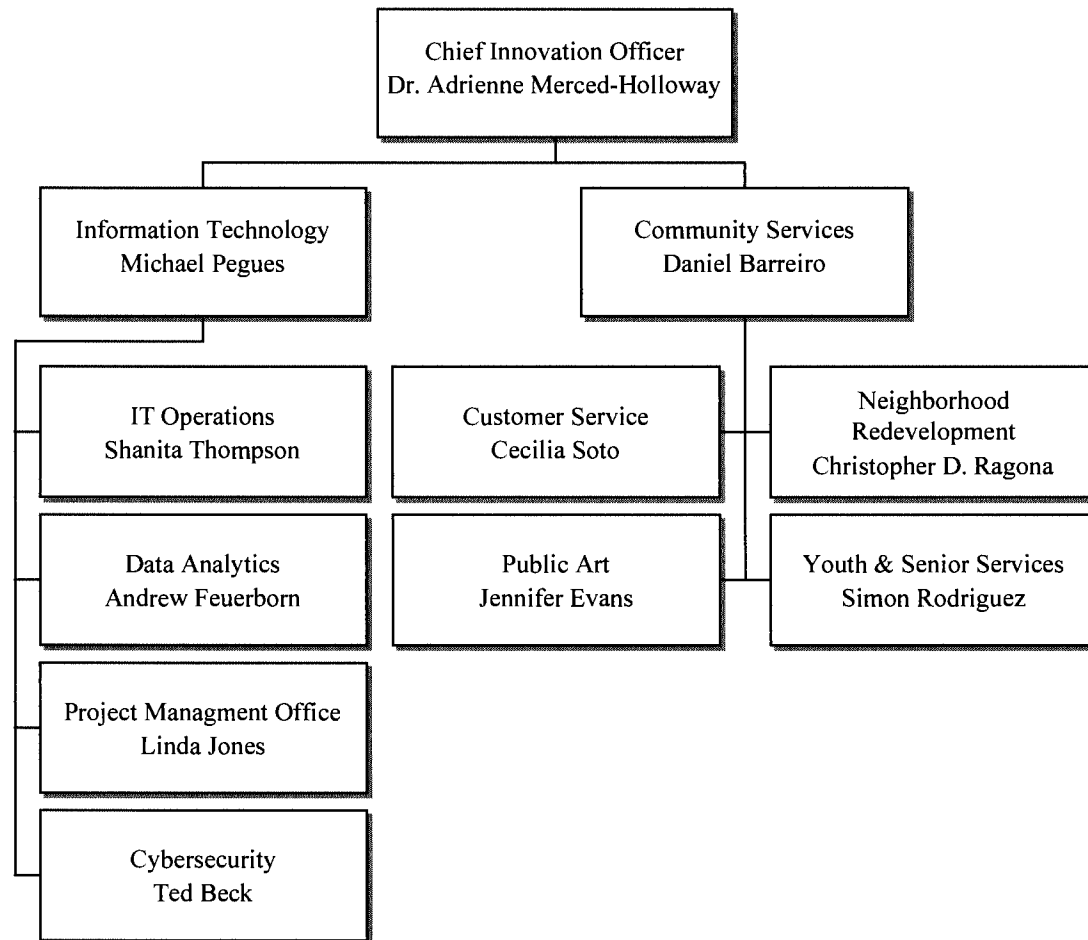
			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Contracts Reviewed	N/A	N/A	80	80
Community Meetings Attended	N/A	N/A	14	14
Legistar Items Reviewed	N/A	N/A	321	321
Claims Processed	N/A	N/A	231	231
Special Service Areas Processed	N/A	N/A	4	4

Note: New performance measures were implemented in 2018/2019.

Budget Highlights

The 2019 budget will permit the Law Department to increase the level of service with the addition of a full-time Assistant Corporation Counsel. The new position will focus on the revision of the municipal code and reduce the reliance on outside counsel.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
INNOVATION & CORE SERVICES DEPARTMENT**





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Innovation & Core Services Administration

2019 Budget

Mission

To pursue and support innovation designed to enhance the delivery of public services, resulting in our elevated role as a strategic driver of the region. This is accomplished by working in partnership with city departments and divisions, community residents, and stakeholders.

Major Functions

1. Introduce and coordinate initiatives to improve city processes, procedures, and policies.
2. Institute new partnerships that, when leveraged, bring new programs and services to the city.
3. Ensure that management audits are conducted to identify opportunities to institute innovative efficiencies.
4. Identify and pursue new funding sources to support Innovation Department-led initiatives.
5. Develop opportunities to leverage data to improve the government decision-making process.
6. Manage the Community Services and Information Technology Divisions.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	299,428	223,545	301,883
Other Non-Capital	5,228	11,500	30,336
Capital	-	-	-
Total	304,656	235,045	332,219

Staffing

Full-Time Positions

	2017	2018	2019
Chief Innovation Officer	0	1	1
Chief Admin. Services Officer	1	0	0
Executive Secretary	0	1	0
Project Assistant	0	0	1
Subtotal - Full-Time Positions	1	2	2

Seasonal Positions

College Intern	0	0	2
Subtotal - Seasonal Positions	0	0	2
TOTAL	1	2	4

Innovation & Core Services Administration

2019 Budget

Short-Term Goals (2019)

1. Improve the city's quality of life by offering capacity-building opportunities to local nonprofit agencies and residents.
2. Support small business growth by providing workforce development programs.
3. Impact government efficiency by increasing the adoption of mechanisms designed to improve planning and broad stakeholder communication processes.
4. Secure new non-public financing for nonprofit capacity-building initiatives.
5. Promote the use of technology by underserved and low income communities by supporting increased access to technology and creating community awareness and education programs.
6. Support the Information Technology Division in launching an open data portal by developing the appropriate policies.
7. Assist in the creation of a business registration program.

Long-Term Goals (2020 and Beyond)

1. Receive AARP's Livable Community designation (2020).
2. Research and implement strategies to enhance the delivery of public services (Ongoing).
3. Develop and leverage partnerships that will maximize investments in city programs, projects, and infrastructure. (Ongoing).

2018 Major Accomplishments

- Developed and implemented an Innovation & Core Services Department action plan.
- Created and fully constituted an Education Commission.
- Assisted in the evaluation of the Youth & Senior Services Subdivision programs.
- Assisted the Aurora Youth Council in implementing an Earth Day community cleanup, youthTALKS forum, and a summer ice cream social.
- Assisted in the development and adoption of a local preference contract ordinance.
- Assisted in the restructuring of the neighborhood groups and the Neighborhood Redevelopment and Youth & Senior Services Subdivisions of the Community Services Division.
- Assisted in developing a streamlined process for special event review, approval, and implementation.
- Collaborated with the Aurora Regional Chamber of Commerce; School Districts 204, 129, and 131; and Waubensee Community college to review and restructure the Pathways to Prosperity project to improve the process of preparing Aurora's youth for college and careers.
- Developed and submitted a grant application to the Dunham Fund to create a nonprofit center.
- Developed and submitted a grant application to the Illinois Department of Commerce and Economic Development to create a youth workforce development program.
- Developed, submitted, and was awarded a planning grant from the Cities for Financial Empowerment Fund to establish an Aurora Financial Empowerment Center.

Innovation & Core Services Administration

2019 Budget

2017 Major Accomplishments

- Created an Aurora Youth Council to provide leadership development opportunities to 14 to 18 year old youths.
- Created an Interfaith Community Liaison team to establish effective coordination and partnerships between the city and faith-based groups.
- Created the Mayor's Office Street Team, a group of ambassadors set up to reach out to residents, promote city events, provide information, connect residents to resources, and share information on city initiatives and programs with residents and other community groups.
- Led the department heads in a strategic and action planning process.
- Leveraged partnerships to bring workforce development training in manufacturing.
- Assisted in the restructuring of the Community Services Quality of Life grant process and the Public Arts Subdivision.
- Assisted in the development of a strategic framework for the Economic Development Division.
- Submitted an application to the Bloomberg Philanthropies Mayor's Challenge competition.
- Implemented technology tools for the community including a webpage, GIS-powered Technology Center Locator, social media page, and online survey tools.

Performance Measures

Refer to the divisions and subdivisions of the Innovation & Cores Services Department for performance measures: Community Services, Customer Service, Neighborhood Redevelopment, Public Art, Grand Army of the Republic, Youth & Senior Services, Information Technology, Data & Analytics, PMO Office, and IT Security.

Budget Highlights

The 2019 budget will provide for two new college interns to assist with developing and executing community engagement initiatives.

Community Services Division

2019 Budget

Mission

To position Aurora as a premiere community for people to live, work, and play; and enhance the quality of life for Aurora residents by leveraging resources through collaboration, providing excellent customer service, stabilizing and revitalizing neighborhoods, providing programs for youth and seniors, and providing an expanded formal public art presence.

Major Functions

1. Manage the Customer Service, Neighborhood Redevelopment, Public Art, Grand Army of the Republic (GAR), and Youth & Senior Services Subdivisions.
2. Administer the gaming tax fund-supported grants.
3. Administer the city's Neighborhood Festival Fund Program.
4. Serve as the city liaison for various community partnership initiatives.
5. Research and apply for grants for city departments.
6. Serve as the Mass Care/Shelter Coordinator in the event of a disaster.
7. Manage the Neighborhood Group Support Program in conjunction with the Mayor's Office, the Police Department, and the Aldermen's Office.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	452,785	469,445	489,748
Other Non-Capital	108,705	118,568	139,754
Capital	-	-	-
Total	561,490	588,013	629,502

Staffing

Full-Time Positions

	2017	2018	2019
Chief Community Services Officer	1	1	1
Executive Secretary	1	1	1
Grant Writer	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

Neighborhood Resource Coordinator	1	0	0
Project Assistant	0	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	4	4	4

Community Services Division

2019 Budget

Short-Term Goals (2019)

1. Coordinate the renovation of the GAR Museum's lower level.
2. Assist with the coordination of the city's Complete Count Committee for the 2020 Census.
3. Assist with developing and launching a Financial Empowerment Center.
4. Assist with the development and implementation of the Public Art Division's programs, policies, and procedures.
5. Continue to partner with the Xilin Association to bring Chinese cultural programs to the downtown.
6. Work with the Innovation & Core Services Administration Division to develop and launch a Summer Youth Empowerment Program.
7. Continue to assist with the Downtown Master Plan implementation team.
8. Assist with the 2020-2024 Comprehensive Plan and the updated Neighborhood Revitalization Strategy Area Plan.
9. Coordinate and hold a mass shelter drill involving staff, partners, and community residents.
10. Work with the community partners to update the intergovernmental agreements for emergency shelter sites.
11. Work with the Central Services Division to relocate the Community Services Administration, Neighborhood Redevelopment, and Youth & Senior Services offices to the City Hall building.

Long-Term Goals (2020 and Beyond)

1. Work with the U.S. Census Bureau and the community to get full participation and an accurate count for the 2020 census (2020).
2. Reduce the number of census tracts that are low-moderate income through neighborhood revitalization strategies (2021).
3. Receive accreditation by the American Alliance of Museums for the GAR Museum (2022).

2018 Major Accomplishments

- Coordinated joint quarterly neighborhood group meetings to inform residents about key topics of interest.
- Provided support for events including El Dia de Los Ninos, Fiestas Patrias, and a scholarship breakfast and dinner.
- Partnered with the Fox Valley Orchestra to bring live music and programs to the downtown.
- Worked with the Xilin Association and the SciTech Museum to bring Chinese cultural programs to the city.
- Assisted with the implementation of the Downtown Master Plan by serving on several work teams.
- Served on the Kane County Health Needs Assessment Steering Committee and the Income and Education work team that resulted in the identification of needs and priorities to develop an action plan.
- In conjunction with the Innovation & Core Services Department and the Aurora Youth Council, planned and coordinated the first annual neighborhood citywide cleanup event.
- Received the Governor's Hometown Award for the Light Up Our Neighborhood Program.

Community Services Division

2019 Budget

2017 Major Accomplishments

- Worked with Wards 2, 3, and 4 and neighborhood groups to install 135 LED solar-powered motion lights in alleys.
- Continued to facilitate the establishment of neighborhood groups in areas where they are most needed.
- Assisted with a request for proposals for a city-commissioned mural in the downtown.
- Assisted with the formation of a citywide Special Needs Steering Committee.
- Assisted the Fox Valley Special Needs Resource Committee with the coordination of their inaugural Special Needs Resource Fair.
- Assisted with the logistics and ribbon cutting of the Heart of America mural at the Santori Public Library.
- Presented the LED Motion Lights for Alleyways topic at the Powering Safe Communities grant award luncheon held by ComEd and the Metropolitan Mayors Caucus.
- Served on a panel regarding hard to reach populations at the CMAP Technical Assistance Workshop in Chicago.
- Assisted the Aurora Healthy Living Council's efforts to make Aurora one of the healthiest communities in the state.
- Continued to seek partnerships and expand collaboration with community agencies and groups.
- Assisted with coordination of three youth and family resource fairs.
- Assisted with the coordination of a police relations forum.
- Assisted with the coordination of an Understanding Implicit Bias Workshop.
- Co-chaired the 2017 Top Healthy Chef competition.
- Assisted the Aurora Hispanic Heritage Advisory Board with their annual events.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Grant Applications Submitted	44	40	48	40
Grants Received	11	10	10	12
Value of Grants Received	\$2,035,345	\$500,000	\$464,700	\$500,000
Departmental Presentations to the Public	17	15	18	20
Staff Hours Devoted to Emergency Preparedness	70	150	120	100
Grant Applications Reviewed	37	40	39	40
Neighborhood Festivals Supported	19	25	19	25
Neighborhood Festival Attendance	32,000	35,000	30,500	35,000
City Hall Tours Conducted	5	8	6	8
Community Events Participation	31	35	38	35
National Night Out Events	45	40	42	40
Neighborhood Connection Events	4	5	8	5
New Neighborhood Groups Established	4	5	2	2

Budget Highlights

The 2019 budget will permit the Community Services Division to maintain the service level of the prior year.

Customer Service Subdivision

2019 Budget

Mission

To provide a courteous, prompt, and precise response to the informational and service needs of the city's residents, businesses, and visitors.

Major Functions

1. Maintain a centralized customer contact center, utilizing leading-edge telecommunications technology and highly trained personnel.
2. Provide appropriate responses to informational or service requests from city customers via telephone, web submissions, mobile applications, mail, FAX, and in person.
3. Develop and maintain an appropriate standard for customer contacts for all city divisions.
4. Track requests and complaints to assure they receive a prompt and complete response.
5. Analyze data to identify issues generating high volumes of customer contact and recommend policy or process improvements to address them.
6. Initiate and properly assign requests for information received pursuant to the Freedom of information Act.
7. Conduct front counter operations including processing water bill payments, receipt of pet registrations and fees, as well as the sale of waste stickers and special trash bags for senior citizens.
8. Maintain the facility's schedule of conference rooms, post meeting notices, and complete work orders for the meeting room setup.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	521,209	492,432	554,420
Other Non-Capital	(2,712)	8,452	(1,204)
Capital	-	-	-
Total	518,497	500,884	553,216

Staffing

Full-Time Positions

	2017	2018	2019
Customer Relations Manager	1	1	1
Customer Relations Specialist	1	1	1
Subtotal - Full-Time Positions	2	2	2

Part-Time Positions

Customer Relations Assistant	4	4	4
Subtotal - Part-Time Positions	4	4	4

TOTAL	6	6	6
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Customer Service Subdivision

2019 Budget

Short-Term Goals (2019)

1. Provide additional communication opportunities for the residents by offering text messaging and live chats through the city's webpage.

Long-Term Goals (2020 and Beyond)

1. Expand the hours of operation at the customer service call center to accommodate anticipated increases in demand (Ongoing).

2018 Major Accomplishments

- Continued to promote the customer service mobile application to neighborhood groups.
- Improved the customer service request resolution time by hosting workshops for city staff.
- Increased the number of requests for service via the city's mobile application process by 50% over the previous year.
- Increased the number of web submitted requests for service by 73% through marketing and other outreach efforts.

2017 Major Accomplishments

- Continued to promote the customer service mobile application.
- Continued to train city staff on the various functions of the customer relationship management software.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Abandoned Call Rate Reduction	9.78%	9.50%	6.97%	7.00%
Phone Inquiries/Complaints Received	50,166	50,000	37,959	38,000
Phone Inquiries/Complaints Per Customer Service Division Staff	8,331	8,300	6,326	6,334
Internet-Filed Inquiries/Complaints/Requests for Service Received	1,727	1,700	2,993	3,000
Requests for Service Received by Customer Service	12,734	12,500	9,664	12,500
Requests for Service Received Citywide	21,210	21,000	15,886	16,000
Mobile App Submissions	853	900	1,265	1,300
Freedom of Information Act Requests Processed	6,126	6,120	4,720	4,000
Water Bill Payments Accepted	2,564	2,300	2,425	2,400
Yard Waste Stickers Sold	2,267	2,100	2,278	2,300
Senior Bags Sold	204	200	168	160
Conference Room Rentals	382	390	349	350
Pet Registrations Processed	42	40	21	20

Budget Highlights

The 2019 budget will permit the Customer Service Subdivision to maintain the service level of the prior year.

Neighborhood Redevelopment Subdivision

2019 Budget

Mission

To give policy guidance, plan, fund, and implement economic development, infrastructure, and human service programs and projects that eliminate blighted conditions, facilitate affordable housing development, and assist residents who live at or below 80% of the area median income.

Major Functions

1. Administer the Community Development Block Grant (CDBG), Home Investment Partnerships Program (HOME), and the Emergency Solutions Grant (ESG) entitlement from the U.S. Department of Housing and Urban Development (HUD).
2. Seek and administer dynamic partnerships to identify and address community stabilization needs through the completion of public programs and capital projects.
3. Proactively seek federal, state, and local funding programs for neighborhood redevelopment as they become available.
4. Provide policy support at the federal, state, and local levels on community stabilization and development issues.
5. Collaborate with community partners, residents, and elected officials to address community development and housing needs for low and moderate income citizens.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	421,274	495,905	484,265
Other Non-Capital	(276,740)	(224,059)	(299,485)
Capital	-	-	-
Total	144,534	271,846	184,780

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Manager	1	1	1
Development Coordinator	1	1	1
Management Assistant	1	1	1
Subtotal - Full-Time Positions	3	3	3
<u>Part-Time Positions</u>			
Office Coordinator	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	4	4	4

Short-Term Goals (2019)

1. Complete the 2015-2019 Consolidated Plan's goals and objectives.
2. Launch efforts to develop the 2020-2024 Consolidated Plan.

Neighborhood Redevelopment Subdivision

2019 Budget

3. Implement a Section 108 revolving loan program to further expand the city's economic development incentive and job opportunities in target areas.
4. Implement a program to utilize ESG funding to assist residents that are homeless or on the verge of homelessness.
5. Work with the Information Technology Division to implement an online grant application.

Long-Term Goals (2020 and Beyond)

1. Implement the recommendations of the city's expanded Neighborhood Revitalization Strategy Area (Ongoing).
2. Develop programs and projects that build new workforce housing and stabilize the existing housing stock (Ongoing).
3. Implement programs and projects in support of economic development for low to moderate income businesses (Ongoing).
4. Maintain an efficient and comprehensive neighborhood and social service base in an era of declining resources (Ongoing).
5. Explore the utilization of HOME funds to create a tenant based rental assistance program (Ongoing).

2018 Major Accomplishments

- Completed a preliminary review of long-term monitoring requirements for projects utilizing HOME funds.
- Revised and implemented the underwriting standards for the Choose Aurora Down Payment Assistance Program and the Home Investment Partnership application and policy manual.

- Hosted the fifth annual Homeownership Expo to provide residents with educational opportunities and resources to assist with the home buying process.
- Leveraged a \$35 million investment in the downtown by using \$700,000 in CDBG funds and a \$3 million dollar loan to renovate two vacant historic properties consisting of housing, a restaurant, and a school of performing arts. The project also includes \$7 million in renovations to the Coulter Court building.

2017 Major Accomplishments

- Completed the \$24 million conversion of the historic St. Charles Hospital to a 60-unit affordable Senior Living Center using \$500,000 in HOME funding.
- Implemented a permanent supportive housing plan and continued to partner with area agencies to coordinate a cost-saving diversionary plan for frequent users of emergency services.
- Received approval from HUD for a \$6 million Section 108 loan program for economic development, housing, and facility improvements in target areas.
- Continued to host homebuyer and subrecipient training events and workshops including the fourth annual Experience Aurora Homeownership Exposition.
- Continued to assist the Neighborhood Standards Division, Law Department, and housing partner agencies in administering the Blight Reduction Program.

Neighborhood Redevelopment Subdivision

2019 Budget

Performance Measures

	2017	2018	2018	2019
	Actual	Budget	Estimated	Budget
Measure	Actual	Budget	Actual	Budget
Citizen Outreach Events Hosted	3	3	2	3
Local Non-Profits Funded	14	11	8	11
Businesses Assisted with Section 108 Loans	1	3	1	3
Jobs Created with CDBG and/or Section 108 Loans	N/A	15	5	15
HOME Program Rental Units Redeveloped/Created	12	10	12	10
Down Payment Program Homeowners Assisted	18	20	15	20

Budget Highlights

The 2019 budget will permit the Neighborhood Redevelopment Subdivision to maintain the service level of the prior year.

Public Art Subdivision

2019 Budget

Mission

To present public art in all its forms, provide a formal art presence for the residents, and enhance the city's image throughout the region with respect to the visual arts.

Major Functions

1. Oversee and maintain the David L. Pierce Art and History Center (the Pierce Center) and the Aurora Public Art Commission's (APAC) sculpture garden.
2. Maintain eight APAC-commissioned public sculptures.
3. Oversee outdoor public art projects.
4. Maintain the first and third floor galleries at the Pierce Center, as well as the exhibits in the Council Chambers at City Hall.
5. Develop, coordinate, and support mechanisms for community artist support and alliance initiatives.
6. Network and collaborate with external partners, including but not limited to schools, art-related non-profit organizations in Aurora, as well as local and non-local artists and art administrators.
7. Seek grants and donations to augment public funds for outdoor public art projects.
8. Provide public art programs to promote public awareness of the positive value of diversity, using multi-disciplinary means of communication to encourage a deeper understanding and empathy between different groups.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	81,871	120,407	145,597
Other Non-Capital	32,905	65,496	48,350
Capital	-	-	-
Total	114,776	185,903	193,947

Staffing

Full-Time Positions

	2017	2018	2019
Director/Curator	0	0	1
Subtotal-Part-Time Positions	0	0	1

Part-Time Positions

Director/Curator	1	1	0
Assistant Director	0	1	1
Subtotal-Part-Time Positions	1	2	1
TOTAL	1	2	2

Public Art Subdivision

2019 Budget

Short-Term Goals (2019)

1. Host at least 20 events at the Pierce Center.
2. Display 3 art exhibits in the Council Chambers at City Hall.
3. Develop and implement the Public Art programs and procedures.
4. Work with Community Services and the Law Department to develop a public art policy document.
5. Collaborate with the Economic Development Division in implementing the Downtown Master Plan.
6. Develop a long-term Public Art Master Plan.

Long-Term Goals (2020 and Beyond)

1. Develop an annual public art fundraising event for special projects (2020).
2. Develop an international artist residency exchange program (2020).
3. Continue to sponsor 4 to 6 formal exhibits per year, including educational and performance programs in the third floor gallery (Ongoing).
4. Continue to expand the Community Arts Partners program in the flex-space gallery, sponsoring 10 to 12 events per year (Ongoing).
5. Continue to add murals, sculptures, and temporary projects, first in the downtown and then through the neighborhoods (Ongoing).
6. Continue to formalize the programming in the third floor gallery to provide a museum-quality art presence in the downtown (Ongoing).

2018 Major Accomplishments

- Coordinated and executed a cohesive plan and process for city-commissioned murals in the downtown area.
- Repurposed the first floor of the Pierce Center to create a flex-space for the arts community to use as a multi-disciplinary classroom, meeting space, gallery, and/or performance space.
- Coordinated a social media marketing plan for public art programs and events.
- Increased the number of visitors to the Pierce Center by over 20%.
- Procured sponsorship for 9 of the 11 utility box murals completed.
- Executed two professional wall murals through the new city-commissioned mural process, including gaining approval for the first mural project on property owned by the Burlington Northern Santa Fe.
- Provided financial and administrative support for a third public-private partnership mural.
- Worked with the Fox Valley Park District to install 4 temporary sculptures in the Blackhawk Park.
- Hosted 30 events in the Pierce Center.
- Enhanced the formal exhibits to include artist's speeches, musical performances, interactive stations for children, and exhibit catalogs.
- Initiated a Community Arts Partnership Program at the Pierce Center, providing gallery space and mentorship to participants interested in producing exhibits and events showcasing local artists and performers.
- Increased diversity of race, age, and socio-economic status amongst visitors to the Pierce Center.

Public Art Subdivision

2019 Budget

Performance Measures

	2017	2018	2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Attendance at Public Art Functions	28,762	30,000	30,228	32,000
Number of Art Exhibits	8	8	8	12
Number of Events	N/A	N/A	30	30
Number of Patrons - Non-Group	24,004	27,000	30,000	N/A
Number of Patrons - Group Tours	4,758	5,000	228	N/A

Note: The GAR functions were split from the Public Art Subdivision in 2019. The restructuring resulted in changes to the performance measures.

Budget Highlights

The 2019 budget will permit the Public Art Subdivision to maintain the service level of the prior year.

Grand Army of the Republic Subdivision

2019 Budget

Mission

To preserve, showcase, and interpret the artifacts of the Grand Army of the Republic (GAR) Post #20, America's military from 1861 through the present, and celebrate the history of the GAR through exhibits and programs.

Major Functions

1. Establish and uphold guidelines for selection of artists, artworks, and sites.
2. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora. This includes working with educational institutions, youth groups, area not-for-profit organizations, city departments, and business organizations throughout the city.
3. Maintain and operate the GAR Memorial Hall and Military Museum.
4. Seek private and corporate donations to augment public funds for the acquisition, installation, maintenance, and insurance of artifacts.
5. Coordinate educational programs.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	6,852	79,119
Other Non-Capital	29,426	34,700	21,600
Capital	-	-	750,000
Total	29,426	41,552	850,719

Staffing

Part-Time Positions

	2017	2018	2019
GAR Curator	0	0	1
Subtotal-Part-Time Positions	0	0	1

Seasonal Positions

Seasonal Worker II	2	2	2
Subtotal-Part-Time Positions	2	2	2

TOTAL	2	2	3
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Short-Term Goals (2019)

1. Assist with the renovation of the museum's lower level.
2. Coordinate and curate two exhibits.

Grand Army of the Republic Subdivision

2019 Budget

Long-Term Goals (2020 and Beyond)

1. Continue to mount GAR artifacts for exhibits at the David L. Pierce Center (Ongoing).
2. Establish exhibit schedules for the museum (Ongoing).
3. Continue to expand the virtual museum with images and documents (Ongoing).
4. Work with the veterans groups to reach out to veterans by offering the museum as a meeting space for local groups (Ongoing).

2018 Major Accomplishments

- Returned the marble recording angel to the GAR Angel Room.
- Mounted the African Americans in World War II exhibit.
- Secured the return of the two civil war cannons.
- Showcased in the state bi-centennial video highlighting important historic structures.
- Increased the number of visitors to the museum by over 20%.
- Worked with several re-enactment groups to provide educational programs to the public.

2017 Major Accomplishments

- Opened the museum during First Friday events and on Saturdays from April through November.
- Worked with the 36th Illinois Infantry Regiment re-enactment/education group to staff the museum during Saturdays, First Friday's, and other special events.

- Mounted the "With The Colors from Aurora: A Memorial of the First World War" exhibit.
- Worked with assessors on the completion of a museum assessment.
- Received recognition for the Small Institution of the Year by the Illinois Association of Museums.
- Participated in the Aurora Museums After Dark that provided an after-hours exploration of local museums on the second Thursday of the summer months.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Patrons	3,000	3,500	3,600	4,000
Museum Tours	N/A	200	300	500
Exhibits	1	3	3	4

Budget Highlights

The 2019 budget will permit the GAR Subdivision to increase the service level of the prior year with the addition of a part-time Curator. The new position will support the city's economic development goal by having a staff member dedicated to bringing the GAR Memorial Hall and Military Museum to the next level, resulting in more visitors and increasing tourism.

Youth & Senior Services Subdivision

2019 Budget

Mission

To foster educational, recreational, developmental, leisure, and support programs through collaboration that offers positive and constructive activities resulting in beneficial services being provided to youth and seniors in the community.

Major Functions

1. Coordinate the presentation of opportunities for youth and seniors to realize full life needs and potential through mentoring, leadership development, highly effective habits, leisure, and social support.
2. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth, family, and senior involvement.
3. Facilitate high-quality organized sports, recreation, and leisure programs and activities that promote sportsmanship, character, and healthy living lifestyles in youth and seniors.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	160,613	187,348	181,920
Other Non-Capital	304,667	491,100	280,300
Capital	-	-	-
Total	465,280	678,448	462,220

Staffing

Full-Time Positions

	2017	2018	2019
Development Coordinator	1	1	0
Youth Services Manager	0	0	1
Subtotal - Full-Time Positions	1	1	1

Part-Time Positions

Senior Services Coordinator	0	0	1
Youth Court Coordinator	0	0	1
Subtotal - Seasonal Positions	0	0	2

Seasonal Positions

College Intern	1	1	1
Seasonal Youth Worker	1	1	1
Subtotal - Seasonal Positions	2	2	2

Temporary (Grant) Positions

Open Gym Youth Worker	1	1	0
Subtotal - Temporary Positions	1	1	0
TOTAL	4	4	5

Youth & Senior Services Subdivision

2019 Budget

Short-Term Goals (2019)

1. Restructure the subdivision into two distinct units for Youth Services and Senior Services.
2. Revise the Youth Court Program to positively impact more youth and achieve enhanced program outcomes.
3. Develop partnerships that will lead to a stronger capacity to compete for competitive grants to better serve the city's youth.
4. Develop a youth program for workforce development.
5. Plan and coordinate the 25th annual Aurora Sports Festival.

Long-Term Goals (2020 and Beyond)

1. Seek funding to increase services, activities, and programs for community seniors (Ongoing).
2. Maintain school-business partnership relations in support of positive activities for students (Ongoing).
3. Organize the Youth Court Program (Ongoing).
4. Maintain a third-party administrator for the youth programs (Ongoing).
5. Continue to foster new collaborations for activities involving partnerships serving youth and seniors (Ongoing).
6. Explore grant opportunities to assist in offsetting program costs (Ongoing).
7. Collaborate with the middle schools to preview possible new competitions for the Sports Festival (Ongoing).
8. Continue to evaluate and seek programs to meet the needs of the city's youth (Ongoing).
9. Work with community partners to increase the high school graduation rate above the state average.

2018 Major Accomplishments

- Researched additional sports and non-competitive activities for the Aurora Sports Festival.
- Expanded the partnerships with the Sports Festival and the City of Lights Tournament.
- Evaluated all of the youth-oriented funded initiatives.
- Planned and coordinated the 24th annual Aurora Sports Festival with 17 middle schools that included over 1,400 children participating.
- Planned and coordinated the 2nd annual Youth & Family Resource Fair.

2017 Major Accomplishments

- Reviewed and assessed the after school and summer youth programs.
- Updated the Kane County Juvenile Accountability Block Grant Data Summary regarding the youth court program.
- Continued to increase the partners' involvement with the Aurora Sports Festival.
- Updated the Youth Services Community Resource Guide.
- Assisted the Alderman Office in holding three youth resource fairs.
- Partnered with the Fox Valley Park District to offer a drama/music summer camp to elementary through 5th grade students.
- Served as the President of the Senior Services Southern Kane County Advisory Board.
- Partnered with organizations to hold four TRIAD events for senior citizens.

Youth & Senior Services Subdivision

2019 Budget

- Recruited two new schools to participate in the Aurora Sports Festival.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
School/After-School Activities	2	2	4	4
School/After-School Participants	157	150	172	170
Prevention/Intervention Activities	1	1	1	1
Prevention/Intervention Participants	48	50	33	35
Sports Programs	13	12	13	15
Sports Program Participants	4,063	4,000	4,161	4,100
Community Service Participants	32	35	21	25
Co-Sponsored Activities	22	20	6	10
Co-Sponsored Event Participants	6,278	5,500	4,065	4,000

Note: In addition, a third-party administrator coordinates an education summer camp, drama/music camp, science camp, and other youth development programs.

Budget Highlights

The 2019 budget will provide for the reclassification of an Open Gym Worker to a Youth Court Coordinator to assist with the city's Peer Jury Program. The program will support the city's public safety and quality of life priority by keeping the city's youth out of the court system.

Information Technology Division

2019 Budget

Mission

To deliver innovative smart solutions and services to provide a first class customer experience.

Major Functions

To be the information technology strategic business partner for the city and the region we will:

1. Foster a “One IT” organizational structure.
2. Improve and sustain a high level of customer service and citizen engagement.
3. Quickly become an agile and smart business unit.
4. Build citywide rapport by effective cost optimization and operational efficiencies.
5. Seek ways to streamline, modernize, and standardize city services and technology.

Budget Summary

	2018		
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,454,987	3,469,245	3,670,664
Other Non-Capital	5,132,822	5,052,111	5,236,430
Capital	-	-	-
Total	8,587,809	8,521,356	8,907,094

Staffing

Full-Time Positions

	2017	2018	2019
Administrative Aide	1	0	1
Chief Info. Security Officer	0	1	1
Chief Information Officer	0	1	1
Chief Technology Officer	1	0	0
Computer Systems Analyst	3	0	0
Computer Systems Technician	2	0	0
Computer Technician II	2	0	0
Confidential Secretary	1	0	0
Director Management Info. Systems	1	0	0
Director of Data & Analytics	0	1	1
Director of IT Operations	0	1	1
Director of Police Technical Services	1	0	0
Executive Secretary	0	1	0
GIS Land Manager	1	0	0
GIS Manager	0	1	1
GIS Specialist	0	2	2
Help Desk Technician	1	0	0
Information Security Officer	1	0	0
IT Business Analyst II	1	1	0
IT Operations Manager	0	1	1
IT PMO Manager	0	1	1
Network Administrator	3	0	0
Network Engineer I	0	0	1
Network Engineer III	0	5	5
Network Specialist	1	0	0
Police Tech. Services Coordinator	1	0	0
Project Administrator	0	1	1
Radio Communications Specialist	2	0	0
Support Desk Coordinator	0	1	1
Support Desk Engineer I	0	1	1

Information Technology Division

2019 Budget

Staffing (Continued)

<u>Full-Time Positions</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
System Analyst	2	0	1
System Analyst II	0	2	2
System Analyst III	0	2	2
Telecommunications Engineer	0	2	2
Subtotal - Full-Time Positions	25	25	26
<u>Part-Time Positions</u>			
College Intern	1	1	1
Subtotal - Part-Time Positions	1	1	1
<u>Seasonal Positions</u>			
GIS Temporary	1	1	1
Subtotal - Seasonal Positions	1	1	1
Total	27	27	28

Note: The Information Technology Division was subdivided into Data & Analytics, Project Management Office, and IT Security.

Short-Term Goals (2019)

1. Evaluate the city's technology services and solutions and develop a roadmap to improve multi-year planning.
2. Integrate the remaining third-party systems including post go-live tasks and sub-projects related to the Police and Fire Departments' new web-based records management system.
3. Research and evaluate the business impact of the text-to-911 services will have on existing system life cycles.

4. Implement the enterprise resource platform (ERP) software to streamline the development process and licensing for contractors and apartments.
5. Redesign and consolidate the Police Department's and general citywide networks.

Long-Term Goals (2020 and Beyond)

1. Implement an enterprise suite of cloud-based products and services (2020).
2. Implement the next generation of networking equipment on the local and wide area networks (2025).
3. Continue to drive Smart City efforts to make the city a regional technology hub (Ongoing).

2018 Major Accomplishments

- Launched a cloud solution for the public administration enterprise resource platform (ERP).
- Launched the Police and Fire Departments' computer-aided dispatch system (CAD).
- Continued to replace the core network equipment as part of a multi-year capital improvement project to upgrade the city's network infrastructure.
- Implemented an improved Freedom of Information Act web-hosted solution.
- Evaluated the current payroll and human resource software and implemented process improvements.

Information Technology Division

2019 Budget

- Implemented an information technology strategic plan to evaluate the current technology services and develop a roadmap.

2017 Major Accomplishments

- Successfully consolidated the technology teams under the Information Technology Division including staffing, processes, products, and budgets.
- Created a professional development career path for the staff members.
- Replaced core city fiber, network switches, and internal network security firewalls at the Police Department and the city's disaster recovery site.
- Augmented the optic network infrastructure at an undisclosed communications shelter to ensure network redundancy and public safety.
- Deployed mobile device management software on the Police Department's cell phones.
- Implemented a standard hardware and software procurement policy including internally and externally-hosted software and systems to maximize speed.
- Completed Phase II of the core optic network infrastructure refresh.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measures</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
New Policies	4	5	4	5
Processes Created for New Project				
Evaluation & Priority Setting	0	1	0	3
FCC Licenses Updated/Renewed	6	4	6	4
Radio system IGA/MOU Updated	1	3	1	3
VOIP Systems Updated	1	1	1	1
Integration				
External E-Mail Accounts	1,130	1,150	1,130	1,150
Personal Computers	940	960	940	960
Laptop Computers	478	485	478	485
Tablet Computers	140	150	140	150
Legacy Systems Replaced	4	1	4	1
New Technology Introduced	2	4	2	4
Miles of Optical Fiber Installed	1	0	1	10
Average Days to Complete				
Customer Service Requests	1.5	1.5	1.5	2.5
Verify Data on City Parcels	6,000	6,000	6,000	7,000

Information Technology Division

2019 Budget

Budget Highlights

The 2019 budget will provide funding for several technology-related projects including various citywide software packages, an updated automated license plate recognition system, advanced vehicle routers for the ambulance fleet, an upgrade to the dispatch center radio consoles, and a vulnerability assessment of the city's water supply. In addition, a new System's Analyst will support the new CAD records management system as well as maintain the new cloud-based ERP.

Data & Analytics

Mission

Develop and execute a citywide digital data strategy that supports decision making and complements the overall mission and goals of the city. Provide greater government transparency while leveraging internal and external data sources in order to engage and empower citizens, government agencies, and private enterprises. Identify opportunities to improve operational efficiencies and city services, economic development, improved citizen engagement, and an overall enhanced quality of life.

Major Functions

1. Identify and obtain the necessary internal and external resources and technology solutions needed to fully catalog, extract, and analyze internal and external data sources available to the city for enhanced decision making.
2. Collect and extract the city's data sources into a centralized data warehouse or data lake.
3. Publish the cataloged and extracted data to an open data portal in an appropriate, responsible, timely, and usable manner for consumption by internal and external customers. Data will be published in formats to meet the broadest number of users and audiences.
4. Identify opportunities for citywide data collection for dissemination to and from internal and external stakeholders through the development of mobile and web-based applications to improve the efficiency of operations.
5. Evaluate and recommend Smart City technologies and solutions.
6. Manage security-related projects as well as security system support and maintenance for various facilities including video surveillance

2019 Budget

and access control for the Police Department, RiverEdge Park, the Transportation Centers, and numerous other sites.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	-	-	40,440
Capital	-	-	-
Total	-	-	40,440

Note: The 2019 budget added the Data & Analytics, Project Management Office, and IT Security Subdivisions to the Information Technology Division.

Short-Term Goals (2019)

1. Expand upon the use of the city's software as a service provider for intelligence and visualization tools designed to provide local government access to external data sources and extract data from the city's data silos for operational, strategic, and policy decisions.
2. Continue to identify, document, and catalog the city's data and information resources into a centralized data library.
3. Begin the process of extracting and exposing data elements in the centralized data warehouse or data lake to third party systems including external parties, the data and analytics portal, surrounding governmental entities, and private businesses.
4. Implement the first Smart City pilot projects at the RiverEdge Park and the Water Street mall.

Data & Analytics

2019 Budget

5. Acquire and implement card access and video surveillance systems for the Police Department and various other municipal facilities.

Long-Term Goals (2020 and Beyond)

1. Develop citywide policies to secure public data that contains personally identifiable information as well as public safety information (2020).
2. Research and implement an open data portal for internal and external customers (2025).
3. Continue to develop internal and external mobile and web applications to support internal operations and enhance customer satisfaction and public engagement for various city services (Ongoing).
4. Continue to evaluate the city's numerous data sources to reduce waste and expenses as well as improve the efficiency of city services and identify new opportunities for business development (Ongoing).
5. Engage and educate city staff and the overall public on the benefits of collecting, analyzing, and applying data to enhance the decision-making process, problem resolution, business development, and overall improved quality of life (Ongoing).

2018 Major Accomplishments

- Evaluated numerous vendor products for current and future consideration by the city, including solutions for the public administration enterprise resource platform, event application and permitting process, information technology support, security, data and analytics, open data, and numerous Smart City products and systems.

- Was recognized as one of the nine finalists in the Smart Cities Council 2018 Readiness Challenge Grant.
- Coordinated upgrades to the street intersection control servers and software, including the Engineering Division's general signal control system and the Fire Department's emergency signal pre-emption software.
- Coordinated various facility security system upgrades and camera replacements for the Police Department, Route 25 Transit Center, Route 59 Transit Center, and RiverEdge Park.
- Developed and evaluated security system upgrades for the Development Services Department and the Water & Sewer Maintenance Division.

2017 Major Accomplishments

- Developed a Data & Analytics subdivision strategic plan.
- Developed an open data portal mission and vision statement.
- Attended Smart Cities conferences and workshops to research the city's Smart Cities initiative.
- Coordinated security camera projects with vendors and city departments.
- Applied for the Smart Cities Council Readiness Challenge Grant.
- Supported the newly appointed Chief Information Officer's initiatives.

Data & Analytics

2019 Budget

Performance Measures

	2017	2018	2018	2019
	Actual	Budget	Estimated	Budget
Data Sources Cataloged	N/A	N/A	2	10
Data Sources Extracted	N/A	N/A	2	10
Internal Data Sources Published	N/A	N/A	1	10
External Data Sources Published	N/A	N/A	0	5
Smart Cities & Data Analytics Solutions Researched	N/A	N/A	14	10
Smart Cities & Data Analytics Solutions Implemented	N/A	N/A	3	4

Note: The Information Technology Division was subdivided in 2019.

Budget Highlights

The 2019 budget will permit the Data & Analytics Subdivision to maintain the service level of the prior year.

Project Management Office

2019 Budget

Mission

To provide a standardized method to identify, prioritize, and successfully execute a technology portfolio of initiatives and projects that are aligned with the city's strategic goals and vision. Manage and control project constraints by ensuring project plans are implemented on schedule, within scope, on budget, and to quality. Establish and implement best practices and industry standards that encourage collaboration, standardization, and overall improvement to minimize risks and deliver first class service.

Major Functions

1. Use the proper methodology and best practice standards to ensure successful completion of projects.
2. Manage the Information Technology Division's citywide project portfolio.
3. Keep the executive leadership, stakeholders, and project community informed.
4. Serve as the subject matter expert on citywide information technology project management practices.
5. Build project management maturity at the city level.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	-	-	19,860
Capital	-	-	-
Total	-	-	19,860

Note: The 2019 budget added the Data & Analytics, Project Management, and IT Security Subdivisions to the Information Technology Division.

Short-Term Goals (2019)

1. Implement a provisional demand management process to forecast, plan, and manage requests for products and services.
2. Evaluate the maturity of the Project Management Office as a provider of information technology services and the city as a consumer to enhance the capabilities of both.
3. Complete the Supervisory Control and Data Acquisition upgrade project for the Water Production Division.
4. Implement analytics software for the city's water billing operations to improve software maintenance, disaster recovery, and continuity of operations.
5. Initiate community relations management software for the Development Services Division.
6. Implement benefits enrollment and administration software for the Human Resources Department.

Project Management Office

2019 Budget

Long-Term Goals (2020 and Beyond)

1. Complete the delivery of the public administration community development system (2020).
2. Evaluate the Information Technology Division's capabilities to deliver major technical projects (Ongoing).

2018 Major Accomplishments

- Managed and launched a new Freedom of Information Act portal on the city's website, resulting in a cost savings of \$4,500.
- Kicked off the supervisory control and data acquisition upgrade project, including the setup and configuration of three virtual servers to improve the Water Production Division's operations.
- Assumed and officially kicked off the automated metering infrastructure project for the Water Billing Division, completing the user acceptance test of all drive cycles, hands on training, and an established launch date.
- Launched the internet-based cloud solution for the public administration enterprise resource platform, including setup and completion of 75% of all printers, configured 100% of servers, identified applications and procedures for 10 testers, started user applications and procedure testing, and completed a comprehensive project schedule and plan.
- Facilitated and supported the delivery of a mass emergency notification system training to the Police Department, receiving positive reviews through official survey feedback.

2017 Major Accomplishments

- Successfully facilitated and supported the delivery of a mass emergency notification system training to city departments, receiving positive reviews through an official survey.
- Improved the project requirement gathering processes.
- Improved vendor accountability in accordance with service level agreement.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Projects Completed on Time	N/A	N/A	4	4
Projects Delayed	N/A	N/A	2	1

Note: The Information Technology Division was subdivided in 2019. As a result, new performance measures were created and baseline numbers will be established in 2019.

Budget Highlights

The 2019 budget will permit the Project Management Office to maintain the service level of the prior year.

IT Security Subdivision

2019 Budget

Mission

To design, build, and implement a cybersecurity framework and supporting policies, processes, and procedures to mitigate risk and grow a more mature security posture applicable to employees, vendors, contractors, and other stakeholders including all network resources, as well as physical and cybersecurity, access control, and camera and video surveillance assets.

Major Functions

1. Define and implement IT Security policies, standards, and procedures to minimize risk.
2. Develop and maintain security compliance requirements for business partners.
3. Maintain internal and external physical and logical access control.
4. Manage the city's video surveillance equipment.
5. Conduct risk assessments of citywide operations and institute improvements to protect the city's technology.
6. Provide cybersecurity education to city employees.

Budget Summary

	2018		
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	-	-	245,540
Capital	-	-	-
Total	-	-	245,540

Note: The 2019 budget added the Data & Analytics, Project Management Office, and IT Security Subdivisions to the Information Technology Division.

Short-Term Goals (2019)

1. Develop a cybersecurity strategic plan to enable growth and minimize risk to the city.
2. Conduct a security baseline assessment to identify the city's current security posture and provide recommendations for improvement.
3. Conduct an assessment to understand the city's cybersecurity risk posture.
4. Initiate a citywide cybersecurity user awareness program.
5. Develop and implement IT Security policies, standards, and procedures for the new subdivision.
6. Issue a request for proposals for a managed security service contract.
7. Implement privileged account security software and finalize knowledge transfer with a software vendor.

IT Security Subdivision

2019 Budget

Long-Term Goals (2020 and Beyond)

1. Continue to mature cyber security roles and responsibilities for overall governance (Ongoing).
2. Continue to improve information security policies, standards, processes, and procedures (Ongoing).
3. Continue to cultivate user awareness through education, training, and policy development (Ongoing).
4. Continue to update the cyber security strategy in the ever-evolving landscape of cyber threats and offenders.

2018 Major Accomplishments

- Procured and initiated the implementation of the security software specifically designed to secure privileged credentials and resources.
- Initiated a vulnerability assessment for the supervisory control and data acquisition network.

2017 Major Accomplishments

- Completed a penetration test of the citywide network infrastructure excluding the Water Treatment Plant.
- Initiated the cyber security strategic planning process to enhance the city's security posture.

Performance Measures

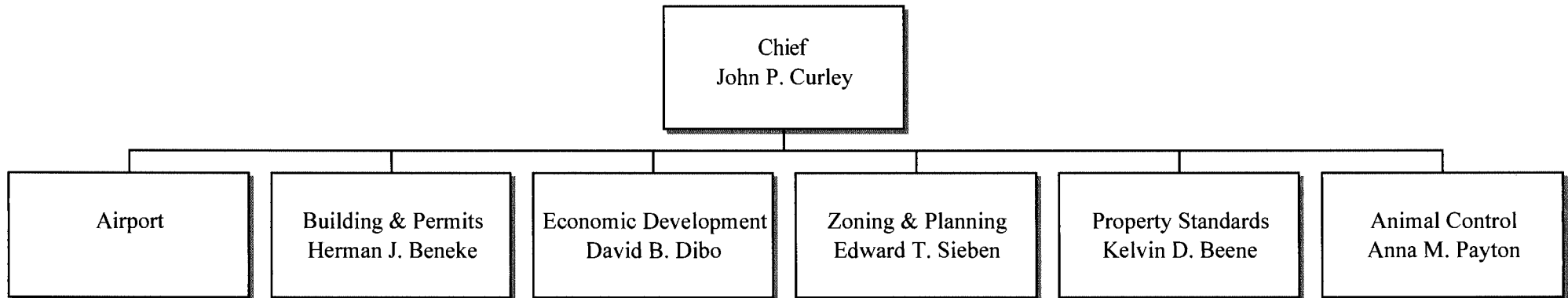
			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Policies	N/A	N/A	2	17
Number of Standards	N/A	N/A	0	0
Number of Procedures	N/A	N/A	0	0
Video Surveillance Cameras	N/A	N/A	252	252

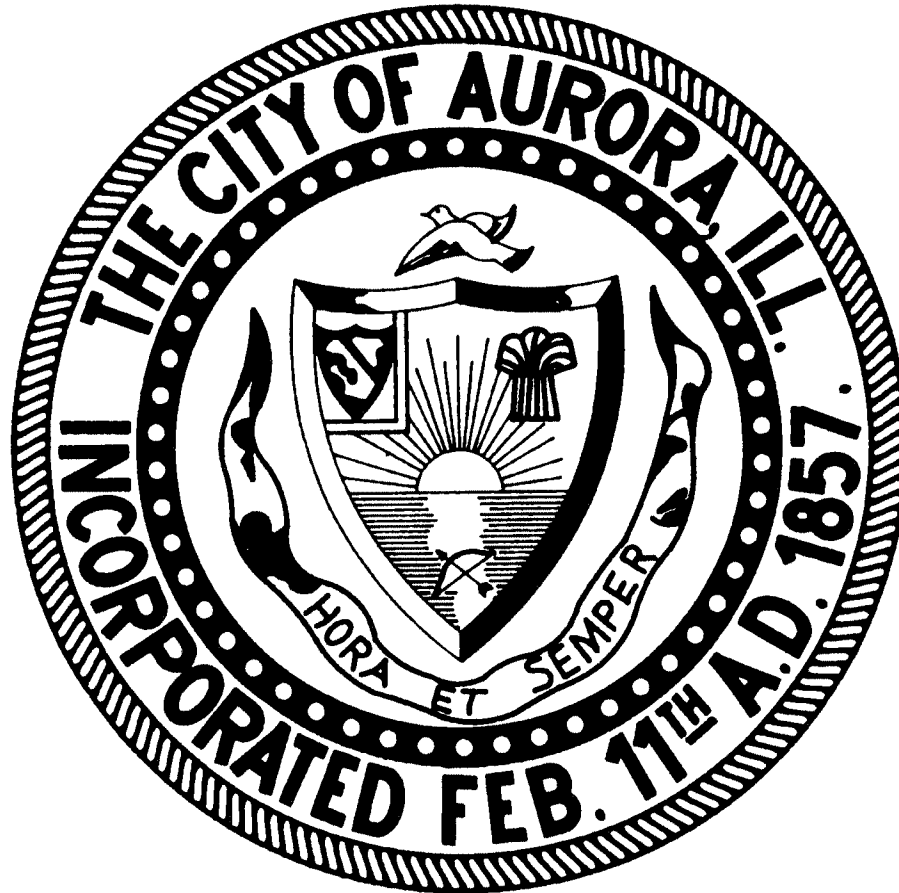
Note: The Information Technology Division was subdivided in 2019. As a result, new performance measures were created and baseline numbers will be established in the second quarter of 2019.

Budget Highlights

The 2019 budget will permit the IT Security Subdivision to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
DEVELOPMENT SERVICES DEPARTMENT**





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Development Services Administration

2019 Budget

Mission

To serve as the central coordinator of all development; promote professionalism and cooperation among various city departments to achieve common development goals; implement plans and policies established by the Mayor and City Council; and, do so in a courteous, timely, and professional manner.

Major Functions

1. Provide support and oversight to the Airport, Economic Development, Zoning & Planning, Building & Permits, Property Standards, and Animal Control Divisions, as well as other major functions of economic development.
2. Provide support to the Mayor and City Council for projects and programs important to the community.
3. Facilitate interaction among key divisions involved in the development process.
4. Provide decision making and oversight to the many and varied public infrastructure projects.
5. Provide internal staff support for Invest Aurora, a non-profit development corporation.
6. Attend City Council meetings, committees, miscellaneous boards and commissions, neighborhood meetings, and other meetings as requested.
7. Provide support to all tax increment financing joint review boards.
8. Provide special project management including land acquisitions, intergovernmental agreements, economic analysis, and repurposing of city-owned buildings.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	345,697	543,218	1,235,963
Other Non-Capital	21,437	34,056	41,740
Capital	-	-	-
Total	367,134	577,274	1,277,703

Staffing

Full-Time Positions

	2017	2018	2019
Chief Dev. Services Officer	1	1	1
Administrative Aide	1	0	0
Customer Service Representatives	0	0	8
Development Coordinator	1	0	0
Development Services Supervisor	0	1	1
Dir. of Neighborhood Standards	1	0	0
Office Manager	0	1	1
Special Assistant for Development	1	0	0
Subtotal - Full-Time Positions	5	3	11

Part-Time Positions

Graduate Intern	0	1	1
Subtotal - Part-Time Positions	0	1	1
TOTAL	5	4	12

Note: The Customer Service Representatives were previously classified under the Building & Permits and Property Standards Divisions.

Development Services Administration

2019 Budget

Short-Term Goals (2019)

1. Implement the enterprise resource platform system for all development-related departments/divisions in the city.
2. Reduce the development cycle timeline.
3. Improve the cost recovery rate in the Animal Control Division.
4. Streamline the permit process to provide over the counter zoning-related permits.
5. Implement department-wide customer satisfaction surveys.
6. Update the Municipal Code with regard to animal control, signage, and zoning.

Long-Term Goals (2020 and Beyond)

1. Assist the Director of Development Strategy & Facilitation to update the boundary agreements with neighboring municipalities (Ongoing).
2. Continue with blight reduction efforts through repair or demolition of vacant properties (Ongoing).
3. Continue to market prime vacant properties near the Aurora Transportation Center for residential development (Ongoing).
4. Market the Tanner and Palace Street Historic Districts as “walk to train” neighborhoods in anticipation of the construction of the pedestrian bridge to the east. (Ongoing).
5. Continue to improve the departmental cost recovery rate by focusing on resolution changes and improvements to the fees and fines that are below the industry average.

2018 Major Accomplishments

- Implemented the reorganized Economic Development Division’s delivery of service.
- Researched and implemented ordinance and/or comprehensive plan revisions within the realm of the Zoning & Planning, Building & Permits, Property Standards, and Animal Control Divisions to improve the residents’ quality of life.
- Facilitated the opening of a new multi-family residential building in the downtown.
- Ensured coordination between all development-related departments and divisions in an effort to improve customer service.
- Assisted in the refinement of the city’s economic development program to foster new development.
- Executed a temporary parking agreement with Waubensee Community College for the use of city parking lots until a permanent solution is found.
- Assisted the Economic Development Division in recruiting tenants for vacant city-owned buildings in the downtown.
- Assisted with the opening of two art venues or tenant spaces for the art and cultural community in the downtown.
- Achieved a 90% On-Time Response Rate to citizen requests and improved the delivery of service to the top three requests in all divisions.

Development Services Administration

2019 Budget

2017 Major Accomplishments

- Assisted Invest Aurora with redevelopment agreements for three major buildings in the downtown.
- Facilitated the construction of the remaining 30,000 square foot building to complete the expansion of the Chicago Premium Outlets.
- Finalized the inspection of the multi-family development at Station Boulevard for the issuance of occupancy permits.
- Lobbied for the extension of the Illinois Historic Preservation Tax Credit Program for the River Edge Redevelopment Zone.
- Researched and promoted new programs and processes to increase customer service to the development community.
- Assisted in the sale of the ballfields located at the airport.
- Assisted in the adoption of the Downtown Master Plan revisions.
- Facilitated recommendations for ordinance changes with a focus on garnering a competitive advantage in regional development compliance alternatives.

Performance Measures

Refer to the divisions of the Development Services Department for performance measures: Airport, Building & Permits, Property Standards, Economic Development, Zoning & Planning, and Animal Control.

Budget Highlights

The 2019 budget will permit the Development Services Administration Division to maintain the service level of the prior year.

Building & Permits Division

2019 Budget

Mission

Provide efficient and effective ordinance and code administration/enforcement for new and remodeling construction projects that protect the health, safety, and welfare of the citizens and businesses of Aurora, while maintaining the viability of existing structures.

Major Functions

1. Perform remodeling and new construction inspections for building and fire code compliance and issue certificates of occupancy.
2. Process building and fire permit applications and review for code compliance within Chamber of Commerce agreed timeframes.
3. Update Building and Fire Codes as required to maintain or improve Aurora's ISO Building Code Effectiveness Grading Score.
4. Administer the city's Building and Fire Codes.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,201,128	2,103,528	1,759,523
Other Non-Capital	177,365	209,484	190,816
Capital	-	-	-
Total	2,378,493	2,313,012	1,950,339

Staffing

Full-Time Positions

	2017	2018	2019
Director	1	1	1
Assistant Director	1	0	0
Code Compliance Officer Coordinator	1	1	1
Code Compliance Officer/Building Inspector	3	3	3
Code Compliance Officer/Electrical Inspector	2	2	2
Code Compliance Officer/Plumbing Inspector	1	1	1
Customer Service Representative	4	4	0
Fire Inspector	1	1	1
Office Manager	1	0	0
Plan Examiner	1	2	2
Senior Plan Examiner	1	1	1
Subtotal - Full-Time Positions	17	16	12

Part-Time Positions

Code Compliance Officer/Plumbing Inspector	1	1	1
Subtotal - Part-Time Positions	1	1	1

TOTAL

	18	17	13
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Note: The Customer Service Representatives were reclassified under the Development Services Administration Division.

Short-Term Goals (2019)

1. Develop a new permitting system through the enterprise resource platform solution for implementation in 2020.
2. Research and develop more permit types.
3. Issue a request for proposals for elevator services.

Building & Permits Division

2019 Budget

Long-Term Goals (2020 and Beyond)

1. Implement the new permitting system through the enterprise resource platform solution (2020).
2. Obtain biennial recognition from one of the following national organizations: International Code Council (ICC), SunGard, Center for Digital Government for the Digital Government Achievement Awards, International Economic Development Council for excellence in economic development, International City Management Association for performance management, and the Harvard Ash Center for innovations in American government (Ongoing).

2018 Major Accomplishments

- Adopted the 2014 National Electrical Code.
- Adopted the 2015 International Code Series.
- Improved the ISO Building Code Effectiveness Grading Score from 4 to 2 to reduce the insurance rates for new Aurora structures.
- Obtained a Sol-Smart gold designation from the Solar Foundation for the city's solar energy initiatives.
- Determined the division's cost recovery ratio as compared to other regional competitors.
- Improved the efficiency of the top three resident requests to the division.

2017 Major Accomplishments

- Fully implemented the contractor on-line transparency tools to empower constituents with contractor licensing and inspection passing percentage data.
- Reorganized the city's elevator inspection program process to gather more customer feedback in preparation for the 2018 year-end request for proposals for the 2019 annual inspection season.
- Secured the Electrical Commission's recommendation for the adoption of the 2014 National Electrical Code.
- Secured the Permanent Building & Fire Code Committee's recommendation for adoption of the 2015 International Code Series.
- Reworked the solar system installation permit and process to accomplish a Sol-Smart gold designation from the Solar Foundation.
- Presented Predictability, Accountability, Cost Neutrality to general taxpayers, and Transparency (P.A.C.T.) for Flexibility of Services at the Hispanic Business Forum of the Aurora Hispanic Chamber.
- Presented Existing Building Code Flexibility to Invest Aurora and the Greater Aurora Chamber of Commerce.

Building & Permits Division

2019 Budget

Performance Measures

	2017	2018	2018	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated Actual</u>	<u>Budget</u>
Avg. Number of Calendar Days to Process Commercial Remodeling Initial Review (< \$50,000)	7.0	7.0	5.5	7.0
Avg. Number of Calendar Days for New Commercial Construction Initial Review	20.7	24.9	20.7	21.0
Avg. Number of Calendar Days to Process Commercial Remodeling Initial Review (> \$50,000)	13.4	15.1	19.4	14.0
Avg. Number of Calendar Days to Process Commercial Single Trade Review	2.8	2.5	2.8	2.5
Avg. Number of Calendar Days to Process Commercial Foundation Permits	4.6	8.3	8.3	7.0
Permit Applications Received	7,758	7,500	7,559	7,600
Permits Issued	6,786	7,125	6,881	7,100

Performance Measures (Continued)

	2017	2018	2018	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated Actual</u>	<u>Budget</u>
Valuation of Issued Permits (million)	\$403	\$350	\$355	\$350
Number of Inspections	32,748	33,000	19,401	20,000
New Single Family Home Permits Issued	Detached	107	115	52
	Remodeling	722	750	763
	Attached (Town, Dup, Quad)	22	24	69
Commercial Structure Permits Issued	New Construction	13	8	22
	Remodeling, including Alarm & Sprinkler	652	685	654
	Additions	7	5	12

Note: The number of inspections decreased significantly in 2018 due to the division no longer completing fencing and driveway inspections.

Budget Highlights

The 2019 budget will permit the Building and Permits Division to maintain the service level of the prior year.

Property Standards Division

2019 Budget

Mission

To provide professional property code and ordinance administration and enforcement with the highest standards of performance and ethics; and to work cooperatively with the city's diverse citizenry and neighborhood groups, establishing confidence in the quality of life for Aurora neighborhoods.

Major Functions

1. Enforce the property code ordinances and standards for all properties.
2. Enforce the zoning ordinance regarding illegal living units and land usage.
3. Regulate the sign ordinance for commercial and residential properties.
4. Enforce the parking regulations in residential neighborhoods on public and private property.
5. Monitor the public right of ways through continuous education and enforcement of the city's ordinances with an emphasis on Chapter 20 (refuse and recycling).
6. Administer the licensing and inspection programs for all owner-occupied, non-owner occupied, multi-unit residential, lodging homes, vacant, and foreclosed properties.
7. Adjudicate offenders of the licensing programs, property maintenance code, and the parking and zoning ordinances before the city's administrative hearing officer.
8. Process liens against properties for outstanding property fines and charges.
9. Attend neighborhood meetings to effectively support the community and continue established relationships with the residents.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,908,175	3,005,704	2,610,265
Other Non-Capital	987,388	952,108	1,269,250
Capital	-	-	-
Total	3,895,563	3,957,812	3,879,515

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Property Standards Manager	1	1	1
Customer Service Representative	4	4	0
Management Assistant	2	2	1
Office Manager	1	1	0
Property Maint. Compliance Officer II	12	12	12
Quality of Life Inspector	3	3	3
Zoning Inspector I	2	2	2
Subtotal - Full-Time Positions	25	25	19
<u>Seasonal Positions</u>			
General Worker II	2	2	2
Seasonal Worker II	4	4	4
Weed Inspector	2	2	2
Subtotal - Seasonal Positions	8	8	8
TOTAL	33	33	27

Note: The Customer Service Representatives were reclassified under the Development Services Administration Division.

Property Standards Division

2019 Budget

Short-Term Goals (2019)

1. Improve the cost-recovery ratio for the division.
2. Implement ordinance revisions/changes to strengthen the enforceability of internet-based lodging and short-term stays.
3. Establish a performance-based licensing system through the new enterprise resource platform solution for implementation in 2020.
4. Strategically implement the transition of code enforcement into the ERP software.
5. Increase code enforcement efficiency and effectiveness with adjudication timing and p-ticket expansion.

Long-Term Goals (2020 and Beyond)

1. Increase the overall annual percentage of proactive exterior building violation citations (Ongoing).
2. Implement the new performance-based licensing system through the enterprise resource platform (2020).
3. Educate and communicate with residents and business owners on property maintenance standards (Ongoing).
4. Evaluate the code of ordinances to ensure that the most effective approaches are being utilized (Ongoing).
5. Continue the crime free multi-housing landlord training program in conjunction with the Aurora Police Department (Ongoing).
6. Continue to identify and investigate unregistered vacant properties to enforce the required registration (Ongoing).
7. Continue the use of innovative technology, such as field-based reporting, for improved delivery of services (Ongoing).

2018 Major Accomplishments

- Developed strategies to increase the proactive identification of nuisance violations by the inspectors.
- Adopted the 2015 International Property Maintenance Code with City of Aurora amendments.
- Increased the enforcement of illegal signage.
- Achieved a 90% on-time response rate for residential requests.
- Improved the delivery speed of the top three resident requests.

2017 Major Accomplishments

- Collaborated with county and township officials to report the misuse of the homestead exemption on properties.
- Expanded the use of p-ticket citations for nuisance violations.
- Collaborated with the Planning & Zoning Division to identify vacant legal non-conforming properties.
- Demolished 17 properties through the Blight Reduction Program.

Property Standards Division

2019 Budget

Performance Measures

	2017	2018	2018	2019
<u>Measures</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Overcrowding Violation Cases Investigated	79	80	28	80
Illegally Established Dwelling Units Investigated	71	70	76	70
Hearing Officer Prosecution Cases Filed	1016	1000	654	680
Unregistered Rental Property Cases Investigated	621	550	458	550
Unregistered Rental Property Cases Brought into Compliance	503	450	458	450
Attendees at Crime-Free Multihousing Seminar	426	425	399	400
Registered Vacant and Foreclosed Properties	749	775	647	650
Systematic Inspections Performed	536	600	N/A	N/A
Junk & Trash Violation Cases Cleared	985	1,000	779	1,000
Junk & Trash Investigation Complaints on Public Property	2,230	2,800	2,351	2,400
Weed Violation Cases Cleared	973	1,100	1,107	1,100
Junk Vehicle Violation Cases Cleared	349	300	133	140

Performance Measures (Continued)

	2017	2018	2018	2019
<u>Measures</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Customer Service Issues Investigated	5,221	5,200	5,479	5,500
Illegal Signs Removed from Right-of-Ways	620	725	512	600
Electronic Recycling Disposed (pounds)	156,700	120,000	179,463	180,000
Household Recycling Material Disposed (tons)	17,400	17,100	17,512	17,500
Property Registration Fees Collected	\$1,542,235	\$1,463,000	\$1,437,660	\$1,550,000
Violation Fines Collected	\$221,250	\$175,000	\$171,187	\$200,000

Budget Highlights

The 2019 budget will permit the Property Standards Division to maintain the service level of the prior year.

Economic Development Division

2019 Budget

Mission

To promote, attract, and retain commercial and industrial development and establish Aurora as a pro-business city. In doing so, serve to enhance the quality of life for Aurora residents by creating jobs, increasing assessed valuations, and attracting property tax, sales tax, and other revenue generators to the community.

Major Functions

1. Provide leadership by identifying realistic economic development opportunities and following up on those that come from the Mayor's Office and other sources.
2. Maintain a high level of customer service in all aspects of city processes.
3. Create priority packages for all potential development sites.
4. Implement the approved downtown master plan.
5. Rebalance the human and financial capital for all areas of economic development so that the resources are aligned with the mission and capabilities.
6. Articulate and facilitate an enhanced data system that identifies the city's economic drivers including businesses, categories, and synergies amongst industries located in, as well as those considering locating in the city.
7. Be the conduit for all adjunct groups that assist in economic development, such as Aurora Downtown, various local chambers of commerce, and Invest Aurora.
8. Attract investment and development in the city through branding and marketing initiatives.
9. Assist in attracting new restaurants and businesses to the downtown.

10. Provide leadership to the Tax Increment Financing Joint Review Board for the various TIF districts in Aurora.
11. Act as the administrator of all functions under the RiverEdge Redevelopment Zone.
12. Ensure that all city-owned buildings are useable and marketable to enhance economic development.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	405,937	735,903
Other Non-Capital	432,509	435,090	467,725
Capital	-	-	-
Total	432,509	841,027	1,203,628

Economic Development Division

2019 Budget

Staffing

<u>Full-Time Positions</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Director	0	1	1
Director of Development Strategy and Facilitation	0	0	1
Development Coordinator	0	1	1
Planner	0	0	1
Office Manager	0	1	1
Confidential Secretary	0	1	1
TOTAL	0	4	6

Note: The Planning Division's Director of Sustainability and Urban Planning was reclassified to a Director of Development Strategy and Facilitation in the Economic Development Division. In addition, a Zoning & Planning Division Planner was reclassified to the Economic Development Division.

Short-Term Goals (2019)

1. Continue to work with the owners of the vacant Copley Hospital to identify and market the property for new uses.
2. Execute the Aurora Transportation Center's renovation plan.
3. Work with the Fox Valley Mall to devise a workable and viable plan that increases the tax base and overall economic well-being of Aurora.
4. Obtain approval of the Route 59 Comprehensive Plan.
5. Assist the Zoning & Planning Division in creating market studies for the Farnsworth Avenue, Lake Street, and Interstate 88 corridors.
6. Work with the aldermen to create jobs in each of the wards.

7. Develop economic development packaging to illustrate feasibility and create a marketing rationale for prime real estate properties in high priority locations.
8. Complete a downtown housing study.

Long-Term Goals (2020 and Beyond)

1. Work toward the establishment of additional residential units in the downtown area (Ongoing).
2. Continue to market and provide leadership in the development of significant downtown buildings (Ongoing).
3. Continue to look at strategic planning for commercial corridors and other viable spaces throughout the city (Ongoing).
4. Support riverfront development that recognizes sensitivity to the surrounding environment (Ongoing).
5. Maintain a high level of customer satisfaction in all aspects of the city's economic development processes (Ongoing).
6. Assist the Zoning & Planning Division in the development of strategic economic development plans for city corridors and wards (Ongoing).

2018 Major Accomplishments

- Executed an agreement with developers to clean up the former Copley Hospital property on the city's near east side.
- Initiated a redevelopment agreement for an Asian-themed lifestyle mall on the former Yorkshire Plaza property.
- Undertook strategic planning sessions that encouraged long-term economic development visioning.

Economic Development Division

2019 Budget

- Initiated and facilitated development, redevelopment, and reuse projects working internally, externally, and with high-quality, experienced professionals in the development community.

2017 Major Accomplishments

- Continued to monitor development agreements for compliance and payments due for past agreements.
- Continued to act as the administrative liaison to Invest Aurora.
- Assisted Invest Aurora with plans, studies, surveys, and other information that is shared with the development community.
- Coordinated economic development activities with marketing efforts at the Aurora Airport.
- Researched projects that would qualify for development incentives to meet the goals of the Economic Development Division.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Visits to Current Businesses	105	125	61	110
New Downtown Prospects	N/A	N/A	30	50
New Downtown Businesses	N/A	N/A	5	15
Requests for Information / Prospects / Leads Citywide	N/A	N/A	150	200
New Businesses Citywide	N/A	N/A	20	50
Value of Development Agreements or Submitted Land Use Petitions (millions)	\$143.0	\$125.0	\$192.0	\$230.0

Note: The performance measures were updated in 2018 to align with the major functions of the division.

Budget Highlights

The 2019 budget will permit the Economic Development Division to expand the service level of the prior year.

Mission

To provide guidance to the public and city representatives in the development and implementation of the city's policies regarding land-use regulation, zoning enforcement, neighborhood stabilization, growth management, and the promotion of redevelopment in the community. To designate, preserve, and enhance those properties and improvements that reflect the historical, cultural, artistic, social, ethnic, or other heritage of the nation, state, or community, or that may be representative of an architectural or engineering type inherently valuable for the study of a style, period, craftsmanship, method of construction, or use of indigenous materials.

Major Functions

1. Assist the city's policy makers in their efforts to improve the quality of life for all residents by monitoring the implementation of Aurora's Comprehensive Land Use/Transportation Plan and physical development policies.
2. Provide a user friendly development process to enhance customer service.
3. Enforce the Historic District and Landmark Guidelines, FoxWalk Overlay District Design Guidelines, and the Code of Ordinance regarding quality of life issues.
4. Respond to public inquiries, land use referrals, and Freedom of Information Act requests.
5. Guide developers and the public through the initial development process.
6. Review and process land-use petitions and Certificates of Appropriateness (COA).

7. Verify the conformance of implemented site plans with approved documents.
8. Research and prepare plans and reports from which community trends can be identified and needs assessed.
9. Provide the staffing to accomplish the following:
 - Administration of the school/park land/cash ordinance.
 - Maintenance of the building permit database for population estimation and projection.
 - Record plats of annexation, subdivision, right-of-way dedication, and easements.
 - Provide technical assistance and recommendations to owners regarding style, materials, contractors, suppliers, and methods.
 - Complete mandated federal reviews for properties utilizing federal funding.
 - Update the historic property survey to meet Certified Local Government requirements.
 - Implement the Preservation Loan and Grant Programs.
 - Sponsor the Mayor's Awards for Excellence in restoring historic buildings.
 - Conduct tours featuring the city's historic properties.
 - Provide clerical and technical assistance to the Design Review Committee/FoxWalk Overlay District; Historic Preservation Commission; Planning Commission; Planning Council; RiverWalk Commission; and the Zoning Board of Appeals.
10. Encourage high-quality redevelopment within the FoxWalk District through technical and financial assistance programs.

Zoning & Planning Division

2019 Budget

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	930,838	983,807	806,299
Other Non-Capital	52,243	124,538	59,528
Capital	-	-	-
Total	983,081	1,108,345	865,827

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Director of Zoning & Planning	0	1	1
Director of Sustainability & Urban Planning	1	1	0
Administrative Secretary	1	1	1
Planner	3	3	3
Senior Planner	1	1	1
Zoning Administrator	1	0	0
Subtotal-Full-Time Positions	7	7	6
<u>Seasonal Positions</u>			
College Intern	1	1	1
Subtotal-Seasonal Positions	1	1	1
TOTAL	8	8	7

Note: Although the 2019 budget provided for a new Planner, one Planner position was reclassified to the Economic Development Division. In addition, the Director of Sustainability & Urban Planning was reclassified to the Director of Development Strategy and Facilitation in the Economic Development Division.

Short-Term Goals (2019)

1. Review and update the development fee schedule to more accurately reflect administrative costs.
2. Coordinate with the Economic Development Division for the completion of the Route 59 area comprehensive plan.
3. Continue to work with the Internal Parking Committee to enhance parking in the downtown through parking lot expansions and improvements, parking lot designations, and pedestrian and vehicular-level wayfinding.
4. Work with the Economic Development Division to update the sign ordinance.
5. Re-implement the Historic Preservation Loan Program.
6. Implement a new software program for streamlining processes.

Long-Term Goals (2020 and Beyond)

1. Coordinate redevelopment along the Fox River through the implementation of the Riverfront Vision Plan, Seize the Future Downtown Master Plan, and RiverEdge Park Master Plan (Ongoing).
2. Facilitate zoning and site design of development and redevelopment projects throughout the city (Ongoing).
3. Develop ordinances and policies that focus on quality-of-life issues (Ongoing).
4. Develop an interactive website to expedite the zoning process and responses to land use inquiries from the public (Ongoing).
5. Continue to update the zoning ordinance, the historic preservation guidelines, and the FoxWalk guidelines in response to evolving

Zoning & Planning Division

2019 Budget

quality-of-life issues to ensure that the ordinances are living documents (Ongoing).

6. Update the Comprehensive Plan on a regular basis (Ongoing).
7. Close the Aurora Fox River Trail gap through downtown Aurora (Ongoing).
8. Document the architecture of historic properties (Ongoing).
9. Update the sign ordinance to reflect industry best practices (Ongoing).

2018 Major Accomplishments

- Reorganized the Division to better facilitate the zoning and development process as well as improve long range planning.
- Continued to work with Engineering Division on the pre-construction design, permit application, and pursuing grants and private funding for the construction of the Aurora Transportation Center (ATC) Regional Enhancement Project, including the RiverEdge Park Fox River pedestrian bridge.
- Consolidated the FoxWalk Design Review Committee and the Riverwalk Commission.
- Continued to work with the Internal Parking Committee to enhance parking in the downtown through parking lot expansion and improvements, parking lot designations, and pedestrian and vehicular-level wayfinding.
- Received national gold designation from the Metropolitan Mayor's Caucus and Sol-Smart for being a solar-friendly community.
- Completed the Illinois Rt. 59 area comprehensive plan.
- Worked with the Building & Permits Division to update the Code of Ordinance regarding rental licenses to include a provision for rooming houses.

- Continued to work with the Law Department and Property Standards Division to develop an enforcement program for the historic preservation guidelines.

2017 Major Accomplishments

- Reorganized the division to better facilitate the zoning/development and long-range planning functions.
- Worked with the Engineering Division on the pre-construction design, permit process, and pursuing grants and private funding for the Aurora Transportation Center (ATC) regional enhancement project, including the RiverEdge Park Fox River pedestrian bridge.
- Worked with the Internal Parking Committee to enhance parking in the downtown through parking lot expansions and improvements, parking lot designations, and pedestrian and vehicular-level wayfinding.
- Facilitated meetings and presented recommendations from the University Neighbors Neighborhood Planning Initiative Task Forces.
- Worked with the MVPS Enforcement Division to conduct parking counts and a parking analysis in the downtown.
- Worked with the Law Department and the Property Standards Division to develop a systematic enforcement program for the historic preservation guidelines.
- Hosted the third annual GreenTown Conference.
- Revised Chapter 19 of the Code of Ordinance regarding communication and data transfers and developed a master license agreement template.

Zoning & Planning Division

2019 Budget

- Completed an updated the downtown master plan with the Chicago Metropolitan Agency for Planning.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Number of Days to Process Land Use Petitions	42	45	44	40
Customer Service Requests	1,759	1,500	1,510	1,500
Land Use Petitions Processed	106	70	108	90
Comprehensive Plan Revisions	1	2	0	1
Ordinances/Resolutions Approved by City Council	123	100	122	120
Acres Annexed	23.09	10	25.46	10
Public Hearings (Notices)	35	60	40	40
Recorded Documents	57	30	40	40
Number of Board, Commission, and Committee Meetings	184	200	182	200
Valuation of Construction Permits in the Downtown Core/Downtown Fringe District (millions)	\$17.3	\$2.0	\$14.0	\$10.0
Historic COA Applications	123	150	135	135
FoxWalk COA Applications	30	40	20	30
Loans/Grants Monitored	3	4	0	4
Section 106 Reviews	44	75	38	45

Budget Highlights

The 2019 budget will permit the Zoning & Planning Division to maintain the service level of the prior year.

Animal Control Division

2019 Budget

Mission

To serve the community through animal sheltering, pet placement programs, humane education, and animal law enforcement. Provide responsive, efficient, and high-quality animal control services that preserves public safety. Promote responsible pet ownership, educate the public on city ordinances relating to animals, and safe interactions.

Major Functions

1. Protect the public from zoonotic diseases through surveillance and investigation of wildlife exposure and animal bites.
2. Protect the public from vicious and nuisance animals by enforcement of animal control ordinances.
3. Operate the Animal Control Facility, providing a place to house unwanted pets and facilitate their adoption.
4. Patrol the streets of Aurora and actively respond to animal control problems before they become serious.
5. Investigate reports of animal cruelty.
6. Educate the public, especially children, regarding responsible pet ownership and pet care through tours, lectures, and presentations.
7. Cultivate and maintain relationships with other animal welfare agencies and organizations to help further the mission and better serve the community through collaboration.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,040,483	1,060,269	1,010,376
Other Non-Capital	287,571	275,430	314,910
Capital	-	-	-
Total	1,328,054	1,335,699	1,325,286

Staffing

Full-Time Positions

	2017	2018	2019
Manager	1	1	1
Animal Control Officer I	2	2	2
Animal Control Officer II	1	1	1
Kennel Maintenance Worker	3	2	2
Office Manager	1	1	1
Subtotal - Full-Time Positions	8	7	7

Part-Time Positions

Animal Control Clerk	2	2	2
Kennel Maintenance Worker	0	1	1
Subtotal - Part-Time Positions	2	3	3

TOTAL	10	10	10
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Animal Control Division

2019 Budget

Short-Term Goals (2019)

1. Renovate the dog kennels to create a safer environment for the public and divisional staff, decrease canine stress and disease, and decrease the length of stay and, as a result, decrease the cost of care.
2. Establish partnerships with local animal control agencies, shelters, and veterinarian hospitals to improve emergency response and collectively further the mission.
3. Implement a free spay and neuter program for pit bull-type dogs owned by Aurora residents.
4. Update the Municipal Code with regard to animal control.

Long-Term Goals (2020 and Beyond)

1. Continue to improve the division's cost-recovery ratio (Ongoing).
2. Continue to educate and train the Animal Control Division staff (Ongoing).
3. Continue to increase animal code compliance (Ongoing).
4. Increase humane education programs and outreach (Ongoing).
5. Achieve a zero euthanasia rate for healthy and treatable animals (Ongoing).

2018 Major Accomplishments

- Completed a survey of the cost recovery ratio of local and comparable animal controls and identified the top three factor/practices to improve the 2019 ratio.
- Developed an urban wildlife response policy.
- Achieved a minimum of 90% on-time response rate for resident requests for service.

2017 Major Accomplishments

- Held an open house event at the shelter.
- Updated the software that tracks the division's activity such as animal intake, dispositions, adoptions, and calls for service.
- Implemented a second shift to provide animal control enforcement until 10:00 p.m.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Incidents	3,409	4,000	4,277	4,000
Cat & Dog Licenses Issued	1,921	2,500	3,515	3,500
Animals Impounded	1,899	1,800	1,751	2,000
Adoptions	877	900	684	900
Visitors to the Facility	15,712	16,000	11,456	16,000
Animals Placed with Animal Rescue Groups	292	300	344	350
Animals Micro-chipped	1,208	1,000	N/A	N/A
Pit Bulls Spayed/Neutered	N/A	N/A	N/A	100

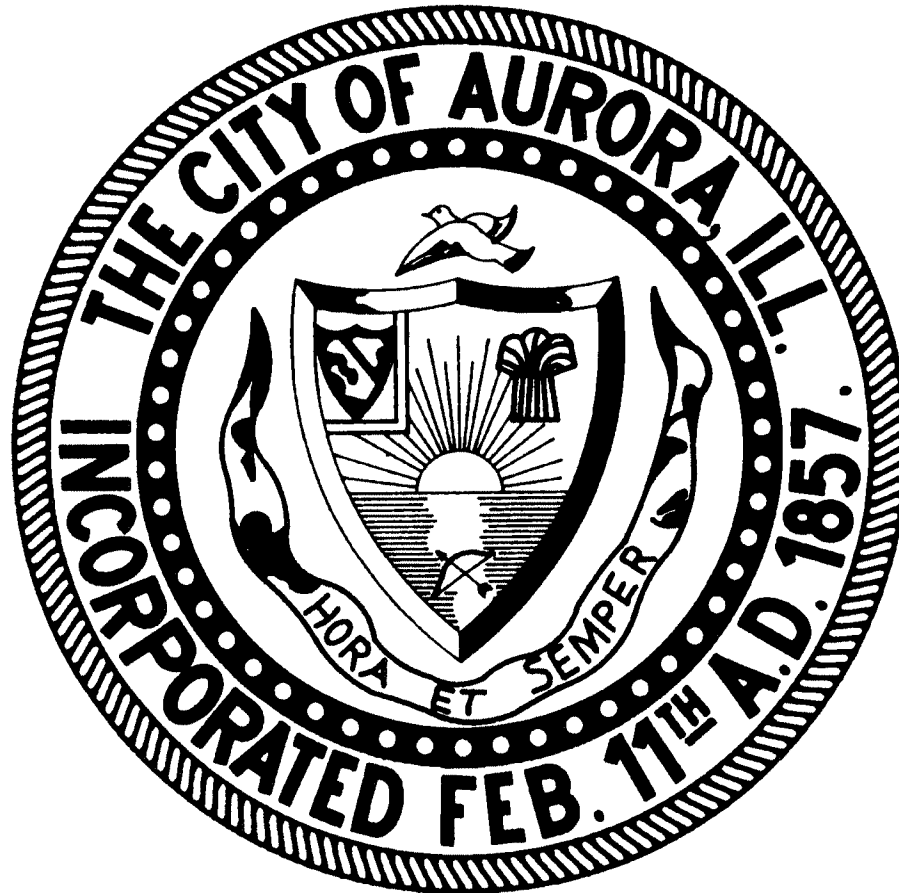
Note: The software implemented in 2018 does not provide the number of new animals micro-chipped.

Animal Control Division

2019 Budget

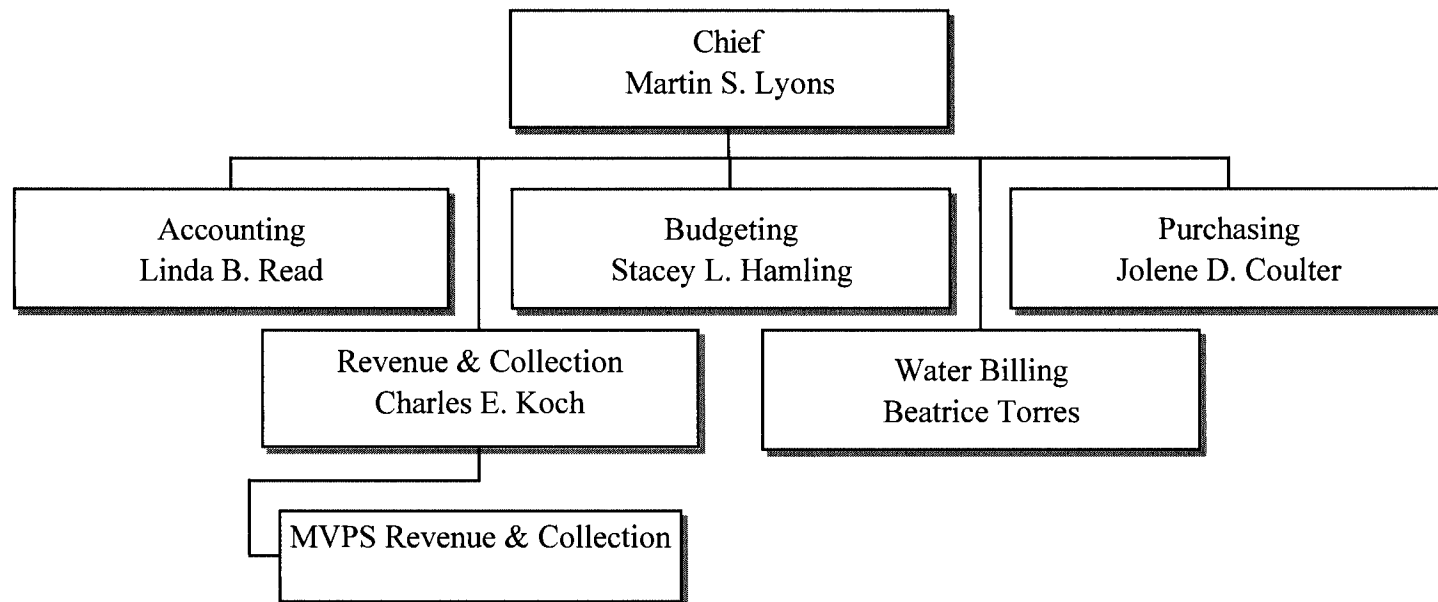
Budget Highlights

The 2019 budget will provide for the replacement of the facility's entrance doors and windows. This special project will improve the overall appearance, enhance accessibility by disabled visitors, as well as improve the overall customer experience.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
FINANCE DEPARTMENT**





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Finance Administration

2019 Budget

Mission

To provide municipal financial services of the highest quality to the residents and businesses of the City of Aurora, the City Council, and the city staff in an efficient and progressive manner while safeguarding city assets and upholding the public trust.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Budgeting, financial planning, and financial forecasting.
4. Billing for city services, including water and sewer service.
5. Licensing.
6. Collection of city revenues.
7. Centralized purchasing.
8. Cash management and investing.
9. Debt management.
10. Evaluation of the financial impact of economic development proposals.
11. Monitoring compliance with the financial terms of economic development agreements in preparation for the payment of incentives.
12. Internal auditing.
13. Operation of the city mailroom.

Budget Summary (Administration Only)

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	409,878	385,104	409,451
Other Non-Capital	103,539	133,442	120,460
Capital	-	-	-
Total	513,417	518,546	529,911

Staffing

Full-Time Positions

	2017	2018	2019
CFO/City Treasurer	1	1	1
Administrative Aide	1	1	1
Subtotal Full-Time Positions	2	2	2

Part-Time Positions

	2017	2018	2019
Graduate Intern (Part-Time)	1	1	1
Subtotal Part-Time Positions	1	1	1
TOTAL	3	3	3

Short-Term Goals (2019)

1. Evaluate long-term debt for future capital improvements:
 - a. City Facilities
 - b. Economic Development
2. Evaluate the enterprise resource platform.

Finance Administration

2019 Budget

Long-Term Goals (2020 and Beyond)

1. Installed a financial transparency portal on the city's website (2020).
2. Refund outstanding bond issues when market conditions are favorable (Ongoing).

2018 Major Accomplishments

- Worked with the Information Technology Division to move the accounting system to the cloud.
- Achieved a zero percent increase in the city's operating property tax levy for 2017, payable in 2018.

2017 Major Accomplishments

- Published a policy establishing procedures to aid in the prevention and detection of fraud against the city.
- Implemented Statement 75 of the Governmental Accounting Standards Board (GASB) providing for the inclusion of other post-employment benefit liabilities in the city's basic external financial statements.
- Issued \$16.5 million of general obligation bonds to finance the accomplishment of various capital improvements.
- Solicited proposals for banking services to gain functionality and enhance administrative efficiency in the city's banking.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Avg. Return - Corp. Investments	1.1%	0.5%	1.1%	0.5%
General Obligation Bond Rating	AA	AA	AA	AA
Debt Service Abatement (millions)	\$7.2	\$7.0	\$7.2	\$7.0

Budget Highlights

The 2019 budget will permit the Finance Administration Division to maintain the service level of the prior year.

Accounting Division

2019 Budget

Mission

To provide municipal accounting and financial reporting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Processing of accounts payable.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,327,309	1,542,380	1,579,053
Other Non-Capital	147,204	80,342	58,676
Capital	-	-	-
Total	1,474,513	1,622,722	1,637,729

Staffing

Full-Time Positions

	2017	2018	2019
Assistant Director	1	1	1
Account Clerk II	2	2	2
Account Clerk III	1	1	1
Accountant	4	4	4
Accounting Supervisor	1	1	1
Administrative Aide	2	3	3
Payroll Supervisor	1	1	1
TOTAL	12	13	13

Short-Term Goals (2019)

1. Evaluate the enterprise resource platform payroll module.
2. Receive the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the 21st consecutive year (2018 CAFR).

Long-Term Goals (2020 and Beyond)

1. Offer citywide disaster cost recovery training in conjunction with the Emergency Management Division (2020).

Accounting Division

2019 Budget

2018 Major Accomplishments

- Improved the efficiencies of the payroll and pension processes.
- Obtained an unqualified auditor's opinion on the city's 2017 Comprehensive Annual Financial Report (CAFR).
- Obtained the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 20th consecutive year (2017 CAFR).

2017 Major Accomplishments

- Improved the efficiencies of the journal entry process through electronic import functions.
- Obtained an unqualified auditor's opinion on the city's 2016 Comprehensive Annual Financial Report (CAFR).
- Obtained the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 19th consecutive year (2016 CAFR).

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Utility Tax Rebates Issued Within 9 Weeks of Application	100%	100%	100%	100%
Employee Paychecks Issued	33,271	33,000	33,898	33,000
Employees on Direct Deposit Payroll	91%	95%	93%	95%
Pensioner Benefit Checks Issued	7,281	7,300	7,288	7,300
Accounts Payable Checks Issued	16,242	16,000	15,419	15,000
Bank Reconciliations Completed Within 30 Days	99%	100%	85%	100%
Post-Closing Year-End Journal Entries	14	10	12	10
Years Received the GFOA Certificate of Achievement	19	19	20	21

Budget Highlights

The 2019 budget will permit the Accounting Division to maintain the service level of the prior year.

Budgeting Division

Mission

To provide municipal budgeting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Budgeting, financial planning, and financial forecasting.
2. Publish an annual budget document.
3. Publish an annual budget-in-brief document.
4. Publish an annual capital improvement plan document.
5. Prepare tax levies.
6. Process budget transfers and budget amendments.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	206,067	324,188	326,100
Other Non-Capital	46,105	22,122	16,574
Capital	-	-	-
Total	252,172	346,310	342,674

2019 Budget

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Assistant Director	1	1	1
Budget Analyst	1	1	1
TOTAL	2	2	2

Short-Term Goals (2019)

1. Evaluate the enterprise resource platform budgeting module.
2. Receive the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award (2019 Budget).

Long-Term Goals (2020 and Beyond)

1. Update the Budgeting Division's intranet site (Ongoing).

2018 Major Accomplishments

- Developed a streamlined process for the budget transfer form submission.
- Reviewed the General Fund revenues based on continued reduction from the State of Illinois.
- Received the GFOA Distinguished Budget Presentation Award (2018 Budget).

Budgeting Division

2019 Budget

2017 Major Accomplishments

- Received the GFOA Distinguished Budget Presentation Award (2017 Budget).
- Published a budget-in-brief document associated with the 2017 City Budget.
- Enhanced the budget development process by implementing a list of frequently asked questions and answers on the intranet site.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Budget Transfers Processed	492	500	364	400
Budget Amendments Processed	1	2	2	2
No. of Years Received the GFOA Budget Award	18	19	19	20

Budget Highlights

The 2019 budget will permit the Budgeting Division to maintain the service level of the prior year.

Revenue & Collection Division

2019 Budget

Mission

To provide municipal cash handling, invoicing, and collection services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Billing for all city services except for water and sewer service.
2. Collection of city revenues.
3. Licensing.
4. Operation of the city mailroom.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	687,950	722,024	736,494
Other Non-Capital	102,571	120,266	117,500
Capital	-	-	-
Total	790,521	842,290	853,994

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Assistant Director	1	1	1
Account Clerk II	3	3	3
Account Clerk III	2	2	2
Cashiering Operations Supervisor	1	1	1
TOTAL	7	7	7

Short-Term Goals (2019)

1. Implement a mobile payment system to allow customers to pay invoices through a mobile device.
2. Implement an electronic process for department heads to submit invoice write-off requests.
3. Continue to work with the Building & Permits Division to complete the implementation of Trakit, a new licensing module.

Long-Term Goals (2020 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over the cash-handling and revenue processes (Ongoing).

2018 Major Accomplishments

- Worked with the Building & Permits Division to implement a new licensing module.

Revenue & Collection Division

2019 Budget

- Worked with the Mayor's Office to adopt a mobile food vendor ordinance.
- Established a seasonal food vendor database to improve the food and beverage tax collection process.

2017 Major Accomplishments

- Converted the food and beverage tax payment process to a new database system.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Collection Rate on Miscellaneous Receivables	70%	70%	78%	70%
Avg. Accounts over 90 days	30%	30%	38%	30%
Food & Beverage Tax Returns Processed	5,800	6,400	6,200	6,200
Real Estate Transfer Tax Stamps Issued	4,719	4,700	4,400	4,300
Licenses Issued	316	300	300	300
Taxicab Inspections (Visual)	30	40	35	35

Budget Highlights

The 2019 budget will permit the Revenue and Collection Division to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
MAILROOM**

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	6,733	7,938	8,200	7,300	11,900	3,700
RENTAL-LEASES	24,040	23,866	25,400	26,300	26,300	900
OTHER SERVICES & CHARGES	(27,681)	(17,006)	(16,300)	(16,300)	(12,900)	3,400
SUPPLIES-GENERAL	4,594	4,403	4,300	4,300	4,300	-
TOTAL OTHER NON-CAPITAL	7,686	19,201	21,600	21,600	29,600	8,000
TOTAL MAILROOM	7,686	19,201	21,600	21,600	29,600	8,000

Purchasing Division

2019 Budget

Mission

To promote the public trust through resourceful acquisition of goods and services needed by city operational and administrative units in the performance of their duties. This is to be accomplished by adherence to the City Code and state statutes in an efficient purchasing system. Education, investigation, and planning are paramount in an evolving stewardship role.

Major Functions

1. Facilitate competitive sourcing through research and the identification of qualified suppliers.
2. Maintain and update the vendor electronic data-base, including electronic funds transfer documents.
3. Develop solicitations and facilitate public notification in conformance with state statutes and the City Code.
4. Manage the city's procurement policies.
5. Audit all invoices as presented for payment and confirm the receipt of goods and services.
6. Administer maintenance agreements for city office equipment.
7. Serve as a resource for the budgeting process.
8. Manage the city's Procurement Development Program for minorities, women and displaced person (MWDP).
9. Manage the city's local vendor preference policy.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	331,897	463,393	461,191
Other Non-Capital	1,977	6,828	2,760
Capital	-	-	-
Total	333,874	470,221	463,951

Staffing

Full-Time Positions

	2017	2018	2019
Director	1	1	1
Account Clerk II	1	0	1
Account Clerk III	1	2	1
Administrative Aide	0	0	1
Administrative Assistant	1	1	0
TOTAL	4	4	4

Short-Term Goals (2019)

1. Implement standardized commodity codes.
2. Optimize the enterprise resource platform purchasing/inventory module.

Purchasing Division

2019 Budget

Long-Term Goals (2020 and Beyond)

1. Review the current website's compatibility for electronic bidding software (2020).
2. Review the in-house procedures to implement best practices and improve customer service (Ongoing).
3. Develop a citywide procurement plan for targeted goods and services (Ongoing).

2018 Major Accomplishments

- Increased participation in the Electronic Funds Transfer (EFT) program.
- Implemented standardized terms and conditions, contracts, and instructions for bids and proposals.
- Implemented a local vendor preference policy for bids over \$25,000.
- Worked with the citywide staff to increase the use of requests for proposals for professional services.

2017 Major Accomplishments

- Researched e-bidding systems for implementation in 2019.
- Redesigned the division's webpage.
- Implemented an automatic bid notification system utilizing categories of goods and services.
- Implemented a prioritized emergency management contingency contract program.
- Increased the use of purchasing cooperatives to enhance the efficiency of the city's procurement activities.

- Celebrated Procurement Month with an internal survey of client departments, a departmental webinar, daily procurement perspectives, and an open-house demonstration of web resources and flow chart of internal processes.
- Conducted a formal business process review of the current purchasing/inventory process that identified opportunities to streamline processes and eliminate paper.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Total Purchase Orders Issued	2,694	3,200	2,835	2,800
Open Purchase Orders Issued	670	700	670	700
Formal Bids Coordinated	52	75	72	75
Informal Bids Coordinated	51	75	73	75
Active MWDP Vendors	145	160	145	160
Vendors Participating in EFT Program	763	750	859	875
Procurement Card Holders	146	135	145	145

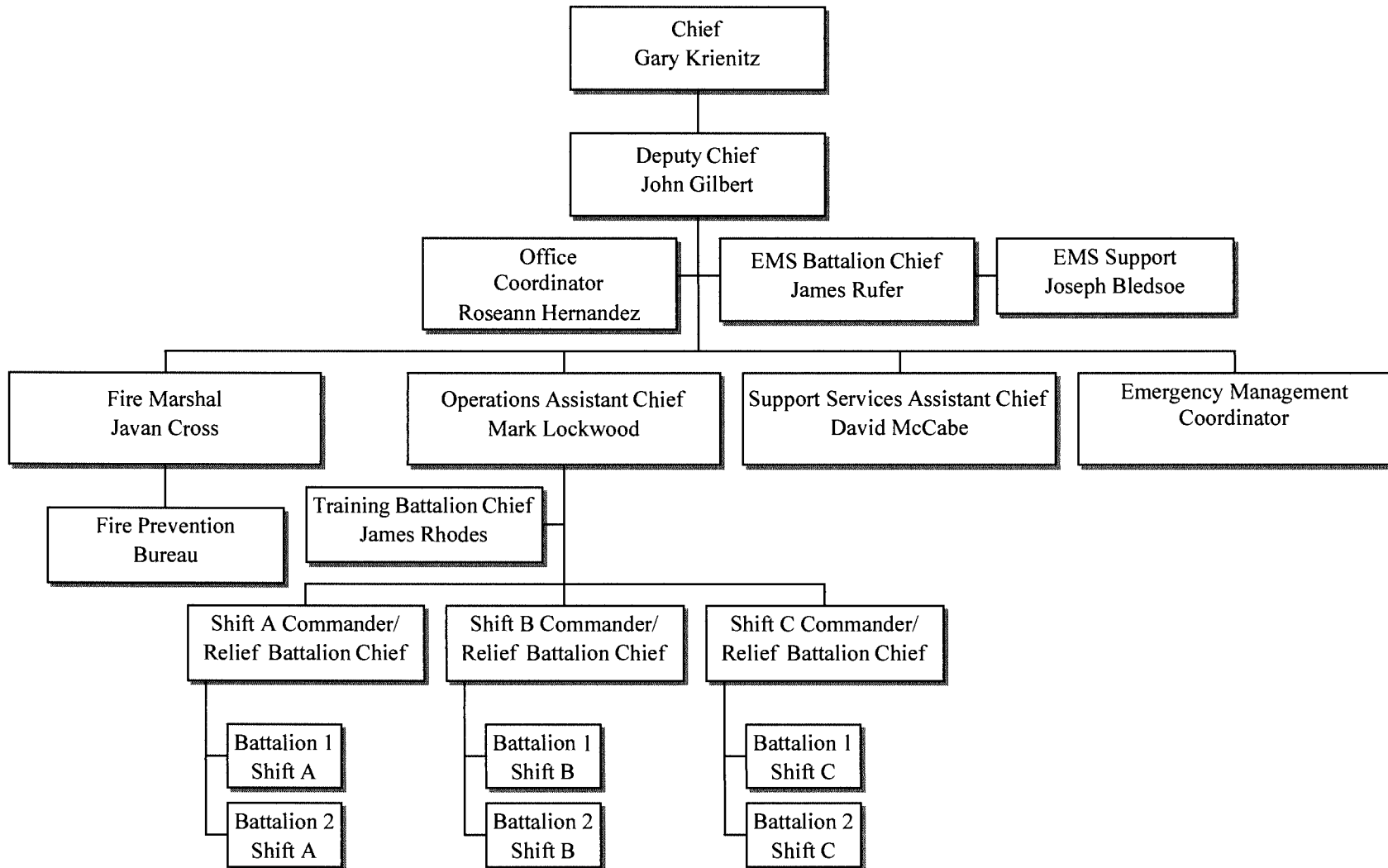
Budget Highlights

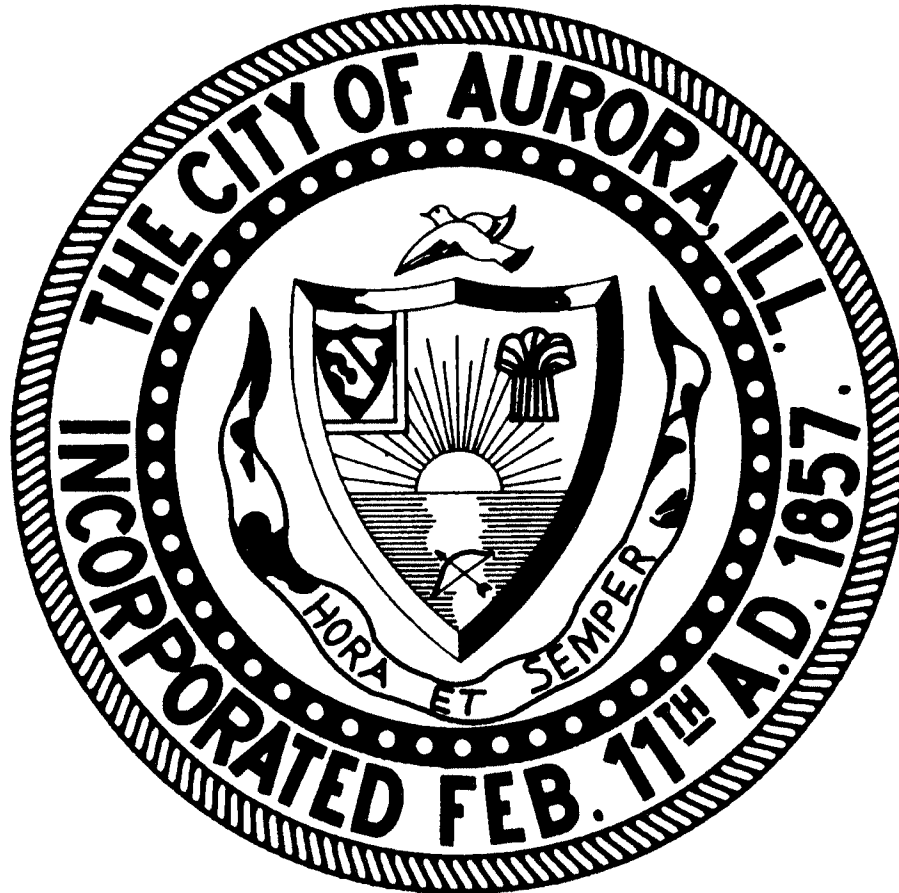
The 2019 budget will permit the Purchasing Division to maintain the service level of the prior year.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
FIRE DEPARTMENT**





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Fire Department

2019 Budget

Mission

To provide essential fire suppression, special operations, and emergency medical services with an elevated level of expertise. To provide a unified professional response to life and property incidents affecting the City of Aurora and its citizens. To conduct a fire safety inspection program to uphold adopted codes and to supply an intensive quality fire prevention and education program. To provide the greatest quality of service to the public through a comprehensive training program that seeks to sharpen existing skills and develop new technologies to meet future demands. To provide a safe and healthy work environment for city employees.

Major Functions

1. Fire suppression and mitigation.
2. Provide emergency medical services.
3. Conduct fire inspections and prevention and education programs.
4. Provide juvenile fire-setter intervention programs.
5. Enforce the life safety fire codes and ordinances.
6. Provide specialized response teams (hazardous materials, water incident, technical rescue, fire investigation).

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	41,300,232	45,075,362	45,857,282
Other Non-Capital	1,804,714	1,858,220	2,645,436
Capital	-	-	-
Total	43,104,946	46,933,582	48,502,718

Fire Department

2019 Budget

Staffing

<u>Full-Time Positions</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Fire Chief	1	1	1
Deputy Fire Chief	1	1	1
Administrative Secretary	1	2	2
Administrative Secretary II	1	0	0
Assistant Fire Chief	2	2	2
Battalion Fire Chief	11	11	11
Fire Captain	13	13	13
Fire EMS Support	1	1	1
Fire Inspector	2	2	2
Fire Lieutenant	32	32	32
Fire Marshal	1	1	1
Fire Private	133	135	137
Fire Senior Paramedic	9	9	9
Office Coordinator	1	1	1
Subtotal -Full-Time Positions	<u>209</u>	<u>211</u>	<u>213</u>
<u>Part-Time Positions</u>			
Fire Cadet	<u>8</u>	<u>8</u>	<u>8</u>
Subtotal -Part-Time Positions	<u>8</u>	<u>8</u>	<u>8</u>
 TOTAL	 <u><u>217</u></u>	 <u><u>219</u></u>	 <u><u>221</u></u>

Short-Term Goals (2019)

1. Replace the aging automated external defibrillators in all city-owned buildings.
2. Install a new emergency generator at Station #5.
3. Upgrade engine #1 to provide advanced life support.

4. Replace six damaged garage doors at Station #3.
5. Work with the Information Technology Division to install 11 WiFi vehicle routers on the ambulance fleet.

Long-Term Goals (2020 and Beyond)

1. Upgrade all basic life support engines to advanced life support (2021).

2018 Major Accomplishments

- Installed a new emergency generator at Station #10.
- Completed the construction of Station #7.
- Replaced the aging automated external defibrillators on all engines.
- Upgraded engine #10 to provide advanced life support.

2017 Major Accomplishments

- Replaced the emergency generator at Station #3 and #4.
- Replaced 15 cardiac monitors on the medical units.
- Equipped Station #7 with an ambulance and paramedics.

Fire Department

2019 Budget

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Systems Tests	40	40	40	40
Fire Prevention Programs	472	400	300	350
Fire Drills	86	82	85	86
Hydrant Inspections	2,438	2,700	2,465	2,450
Emergency Unit Responses	31,000	30,400	31,145	31,200
Inspections	1,325	2,600	1,300	1,300
Plan Reviews	14	12	16	15
<i>Call Responses</i>				
Still Alarms	1,948	1,936	1,952	1,950
Full Still Alarms	600	640	615	620
Box Alarms	285	280	272	280
Haz-Mat Incidents	255	258	262	260
Carbon Monoxide Calls	308	337	313	310
Extrications	82	85	78	80
Water Incidents	13	10	9	10
Release and Lock-Outs	119	178	156	130
Medical Service Calls	14,666	14,600	15,502	16,000
Technical Rescue	2	2	1	2
Total Call Responses	18,372	18,400	19,205	19,500
<i>Emergency Service Response Times</i>				
Fire-Average Response	6:00	6:00	6:00	6:00
Fire-Responses 6 min. or Less	90%	90%	90%	90%
Fire-Responses Over 6 minutes	10%	10%	10%	10%
EMS-Average Response	6:00	6:00	6:00	6:00
EMS-Responses 6 min. or Less	90%	90%	90%	90%
EMS-Responses Over 6 minutes	10%	10%	10%	10%

Budget Highlights

The 2019 budget will provide for the purchase of bullet proof vests with helmets and transport bags. The acquisition of the vests will allow the Fire Department to collaborate with the Police Department in the creation of a Rescue Task Force to better prepare the departments for a mass casualty incident. In addition, four auto pulse compression systems will be purchased for use on the ambulances. The portable resuscitation devices will greatly increase the effectiveness of regaining a spontaneous pulse on patients.

Emergency Management Division

2019 Budget

Mission

To provide an integrated and comprehensive emergency management system that coordinates city and community resources to protect life, property, and the environment through preparedness, mitigation, response, and recovery from all natural and man-made hazards that may impact our city.

Major Functions

1. Coordinate all phases of emergency and disaster planning.
2. Comply with all state and federal planning guidelines and requirements for emergency management.
3. Retain state accreditation for the city's emergency management program.
4. Facilitate the full participation of all agencies to effectively mitigate, plan for, respond to, and recover from disasters.
5. Administer the Emergency Volunteer Service (EVS) organization.
6. Ensure that the Emergency Operations Center is maintained in a state of operational readiness at all times.
7. Plan and conduct disaster preparedness training exercises.
8. Maintain the city's warning systems.
9. Maintain a position on county, state, and national emergency management committees.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	199,096	217,058	219,651
Other Non-Capital	159,227	674,388	1,052,538
Capital	-	-	-
Total	358,323	891,446	1,272,189

Staffing

Full-Time Positions

	2017	2018	2019
Coordinator	1	1	1
Subtotal - Full-Time Positions	1	1	1

Part-Time Positions

Confidential Secretary	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	2	2	2

Short-Term Goals (2019)

1. Implement the mandated changes to the Illinois Administrative Code that increases the emergency management planning, training, and exercise requirements.
2. Implement a program to prepare the community for a complex coordinated attack.

Emergency Management Division

2019 Budget

3. Work with the Special Events Division to provide protective measures at city-sponsored events.

Long-Term Goals (2020 and Beyond)

1. Complete the Prepare Communities for Complex Coordinated Terrorist Attacks program with a full scale exercise (2020).
2. Continue public disaster preparedness education and outreach efforts (Ongoing).
3. Maintain the Storm Ready Community Certification with the National Weather Service (Ongoing).
4. Maintain the city's emergency operations plan in accordance with the Illinois Emergency Management Agency (IEMA) (Ongoing).

2018 Major Accomplishments

- Maintained the Emergency Management volunteer response capabilities at current levels.
- Provided quarterly community safety/preparedness programs.

2017 Major Accomplishments

- Upgraded the EVS uniforms and protective equipment to meet all current safety standards.
- Was awarded a three year grant totaling \$1,373,800 from FEMA's 2016 Program to Prepare Communities for Complex Coordinated Terrorist Attacks.

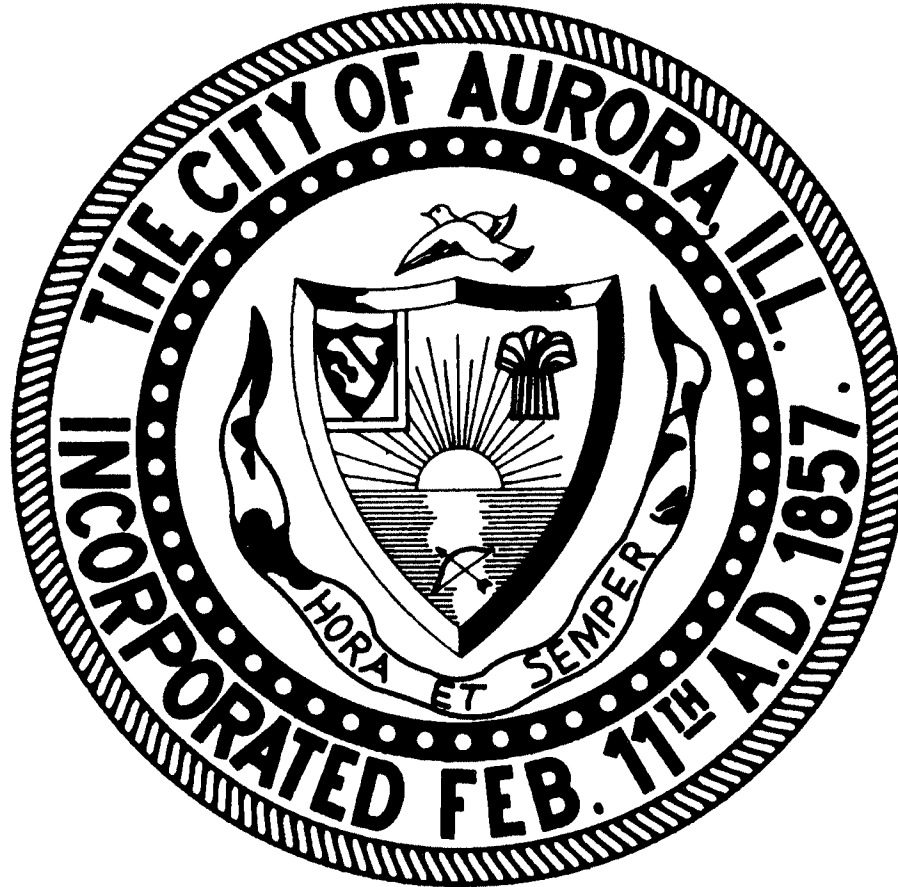
- Received a \$5,000 grant from the Burlington Northern Santa Fe Railway Foundation to expand the volunteer program.
- Updated the Emergency Operations Plan and received approval by the Illinois Emergency Management Agency.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Public Education Programs	17	20	17	17
Participants in Statewide Tornado Drill	20,243	22,000	29,916	25,000
Educational Programs to the Public	7	10	3	4
EVS Hours of Service	3,753	3,200	3,251	3,400
EVS Volunteers	43	55	33	33
State Accreditation	Yes	Yes	Yes	Yes
Storm Ready Community	Yes	Yes	Yes	Yes

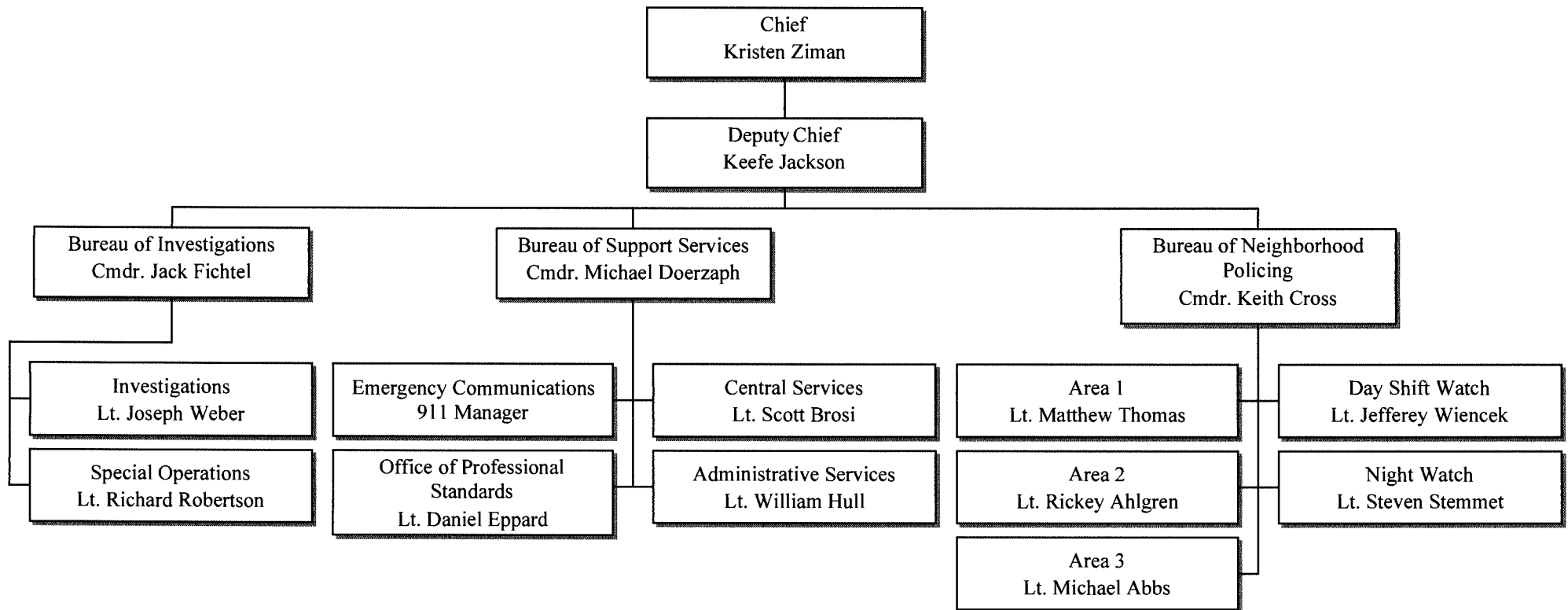
Budget Highlights

The 2019 budget will provide for the upgrade of six halogen lights to LED lights on the Emergency Management Division vehicle that is frequently called out for traffic investigations and fire emergency scenes. The equipment upgrade will greatly improve lighting at scenes during incident, accident, and evidence investigations.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
POLICE DEPARTMENT**





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Police Department

2019 Budget

Mission

To enhance the safety, security, and quality of life through innovation, partnerships, and service to the community.

Major Functions

1. Provide crime prevention measures.
2. Patrol the streets of the community in order to deter crime.
3. Respond to routine, unusual, and emergency calls for service.
4. Investigate crimes, offenses, and incidents.
5. Identify, arrest, and cooperate in the prosecution of criminal offenders.
6. Recover lost or stolen property.
7. Enforce traffic laws, investigate traffic accidents, and direct traffic in order to facilitate the safe and expeditious movement of vehicles.
8. Assist and advise the public in routine and emergency situations where no other public or private agency is available.
9. Develop a positive relationship between citizens and the police department through community-oriented policing.
10. Reduce fear of crime through high-visibility and personal contact.
11. Report information to the appropriate state and federal agencies regarding crime.
12. Regulate certain business or activities as required by law.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	62,206,663	65,871,246	67,691,959
Other Non-Capital	4,954,031	4,990,606	4,638,272
Capital	-	-	-
Total	67,160,694	70,861,852	72,330,231

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Police Chief	1	1	1
Deputy Police Chief	1	1	1
Administrative Aide	2	2	2
Administrative Assistant I	1	1	1
Administrative Secretary I	2	2	2
Administrative Secretary II	1	1	1
Commander	3	3	3
Court Detention Technician I	4	8	8
Court Detention Technician II	12	8	8
Evidence Technician	1	1	1
Executive Secretary	1	1	1
Forensic Examiner	1	1	1
Lieutenant	10	10	10
Media Relations Manager	0	1	1
Office Manager	1	1	1
Officer	235	241	247
Records Clerk	11	11	11
Sergeant	39	39	39
Subtotal - Full-Time Positions	326	333	339

Police Department

2019 Budget

Staffing (Continued)

<u>Part-Time Positions</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Administrative Aide	1	1	1
Confidential Secretary	1	2	2
Community Service Officer	7	7	0
Police Cadet	12	12	12
Subtotal - Part-Time Positions	21	22	15
<u>Seasonal Positions</u>			
Crossing Guard	35	35	35
Subtotal - Seasonal Positions	35	35	35
TOTAL	382	390	389

Short-Term Goals (2019)

1. Create and implement a Critical Incident Intelligence Center at the Police Headquarters to provide real-time intelligence for officers and investigative units.
2. Install in-car printers in all squad cars.
3. Purchase a long range acoustic device to provide the Special Response Team with the ability to safely and effectively communicate during critical police incidents.
4. Engage the services of a vendor to provide annual sifting and cleaning of the firing range to remove problematic debris and reduce the risk for fires in the Training & Support building.
5. Purchase and implement a throw phone and tactical monitoring system to allow Special Response Team negotiators the ability to communicate with offenders from afar.

Long-Term Goals (2020 and Beyond)

1. Continue to focus on improving public relations and de-escalation skills (Ongoing).

2018 Major Accomplishments

- Migrated to the new computer-aided dispatch/records management system (CAD/RMS).
- Continued to provide crisis intervention training to the patrol officers who want to be certified.
- Nurtured relationships with the States Attorney's offices in the city's four counties to follow through on prosecuting crimes committed in the corporate limits.
- Collaborated with federal partners and adjacent communities to share information and reduce crime in the city and the surrounding communities.
- Reduced criminal activity by partnering with neighborhood groups, attending community meetings, and watching out for quality of life issues while on patrol.
- Worked with the school districts to establish a rapport with students and encourage them to participate in the Law Enforcement Youth Academy.
- Improved the public safety by increasing the prosecution of local driving under the influence arrests.

Police Department

2019 Budget

2017 Major Accomplishments

- Implemented the new public safety policy management program.
- Implemented a peer support program for officers that are involved in traumatic incidents.
- Developed a youth academy alumni program.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Prisoner Bookings	6,523	7,274	6,692	5,652
Firearm Seizures	165	80	187	133
Total Criminal Offenses	9,050	9,585	8,525	8,167
Traffic Tickets	15,221	14,765	15,639	13,520
Traffic Accidents	6,268	5,801	5,962	5,931
Violent Crimes	521	528	533	511
Property Crimes	2,685	2,538	2,290	2,157
<u>Rate Per 100,000 Persons</u>				
Prisoner Bookings	3,245.84	3,628.73	3,329.93	2,812.26
Firearm Seizures	99.52	40.07	93.05	66.42
Total Criminal Offenses	4,503.27	4,781.79	4,242.03	4,064.02
Traffic Tickets	7,573.96	7,365.49	7,781.95	6,727.59
Traffic Accidents	3,118.95	2,893.87	2,966.69	2,951.17
Violent Crimes	259.25	263.27	265.22	254.33
Property Crimes	1,336.05	1,265.95	1,139.50	1,073.54

Note: Traffic ticket total does not include warning tickets issued.

Budget Highlights

The 2019 budget will allow the Police Department to increase the level of service over the prior year through the addition of six new sworn police officers. The new positions will improve the staffing of the specialized units as well as reduce gang and drug-related crimes. In addition, funding is provided for six staff members involved in the implementation and management of the CAD/RMS to attend training for the new system.

E911 Center

2019 Budget

Mission

To enhance the quality of life, we will serve, support, and respond with care by following the core values of excellent teamwork, high-quality customer service, integrity, dedication, and professionalism.

Major Functions

1. Deliver emergency communications to two police agencies and one fire/emergency medical service agency.
2. Handle 911 emergency calls, non-emergency calls, and emergency medical dispatch on a 24-hour-a-day, 365-days-a-year basis.
3. Assist with Law Enforcement Agency Data System duties.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,460,236	4,507,980	4,346,250
Other Non-Capital	28,044	30,300	29,300
Capital	-	-	-
Total	4,488,280	4,538,280	4,375,550

Staffing

Full-Time Positions

	2017	2018	2019
Manager	1	1	1
Emergency Dispatch Supervisor	3	3	3
Lead Telecom Operator	5	5	5
Telecommunications Operator I	12	12	19
Telecommunications Operator II	16	16	9
TOTAL	37	37	37

Short-Term Goals (2019)

1. Implement and train staff on the new records management system.
2. Continue to collaborate with the Information Technology Division in fine-tuning the computer aided dispatch system.
3. Continue to modify and expand the standard operating procedures for the E911 Center.
4. Continue to achieve National Incident Management System certifications from the Federal Emergency Management Agency (FEMA) for all staff members.
5. Continue revamping the training and evaluation program for new employees.
6. Assess the staffing structure of the E911 Center to achieve a full complement of budgeted positions while also achieving optimal performance.

E911 Center

2019 Budget

7. Implement a certification training system for the emergency medical dispatch protocols.
8. Complete the assembly of a tactical dispatch team.
9. Install and implement a new alarm system at the 911 Center.
10. Achieve Agency Training Program Certification from the Association of Public Safety Communications Officials for all of the call center trainers.
11. Contract an outside vendor to deep clean the E911 Center.

Long-Term Goals (2020 and Beyond)

1. Assess the current configuration of the E911 Center to achieve a layout plan that would be more conducive to employee interaction and supervision (2020).
2. Formalize an internal continuing education program to include industry specific topics and refresher training on equipment used in the call center (2020).
3. Become a Certified Call Center Partner with the National Center for Missing and Exploited Children (2020).
4. Increase 911-related public education through social media, the city's webpage, and speaking engagements in the community (2020).
5. Continue to utilize the Complex Coordinated Terrorist Attack (CCTA) Grant to train staff and write policies in the event of a massive attack (2020).
6. Update the equipment in the center including the phone system, console furniture, and chairs (2020).

2018 Major Accomplishments

- Collaborated with the Information Technology Division to implement the new computer aided dispatch system.
- Received National Incident Management System certifications from FEMA for all staff members.
- Continued to update the training and evaluation program for new employees.
- Continued to update the standard operating procedures for the center.
- Completed the Emergency Telephone System Board merger with the City of Naperville.
- Completed personnel training and certification on the replacement the program/vendor being utilized for emergency medical dispatch protocols.
- Continued personnel training and wrote policies for the CCTA counterterrorism grant.

2017 Major Accomplishments

- Updated the standard operating procedures for the center.
- Collaborated with the Police Technical Service Division to build out the new CAD system.
- Achieved National Incident Management System certification from the Federal Emergency Management Agency for all staff members.
- Improved communication at all levels of staff within the center.
- Updated the division's training and evaluation program.

E911 Center

2019 Budget

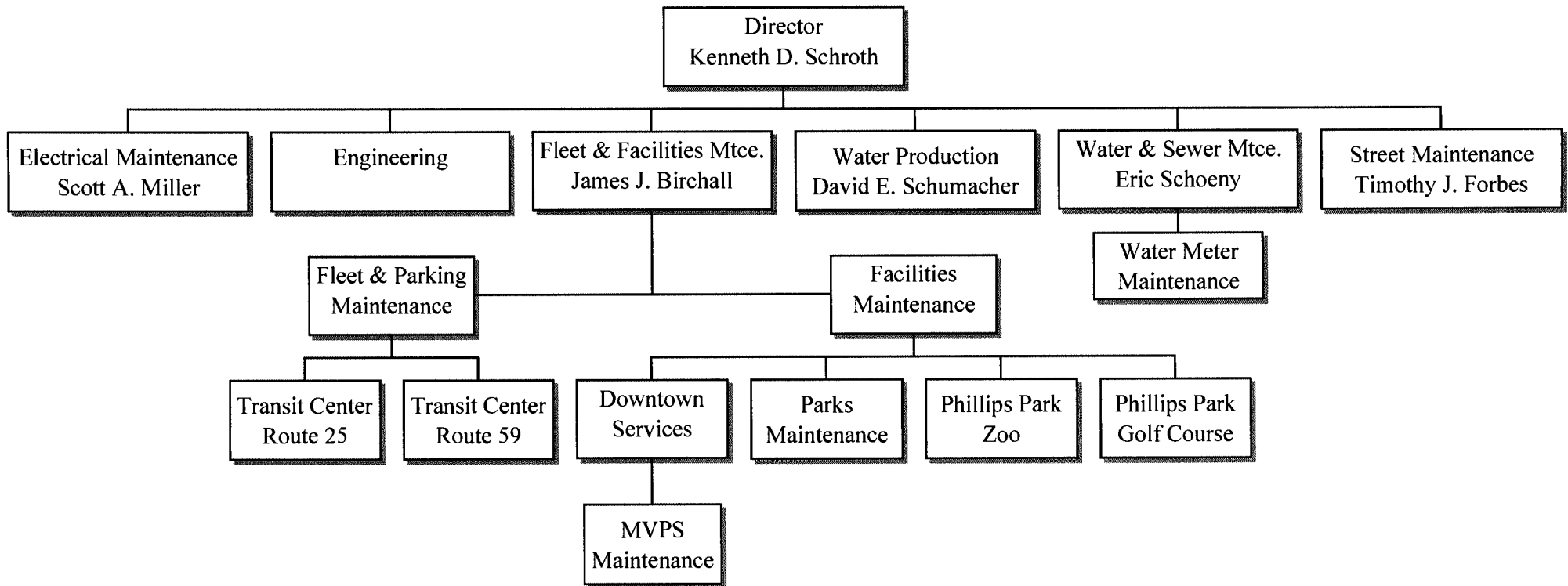
Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Answered 911 Phone Calls	87,965	90,000	87,188	88,000
Answered Non-Emergency Phone Calls	172,038	180,000	160,301	175,000
Dispatched Police Incidents	186,338	190,000	154,627	165,000
Dispatched Fire/EMS Incidents	18,454	19,000	19,758	19,000

Budget Highlights

The 2019 budget will provide for an upgrade to the radio consoles in the E911 Center, the backup dispatch center, and the Emergency Management Division. The special project aligns with the City of Naperville's radio system upgrade.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
PUBLIC WORKS DEPARTMENT**





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Public Works Administration Division

2019 Budget

Mission

To operate, construct, and protect the city's public infrastructure in a professional and cost-effective manner.

Major Functions

1. Assist in the preparation of the Capital Improvement Plan.
2. Interface with governmental agencies and other departments within the city to assist in the planning and implementation of projects.
3. Administer special service area projects.
4. Oversee the budget and performance of the divisions of the Public Works Department: Central Services, Electrical Maintenance, Engineering, Water Production, Water & Sewer Maintenance, Water Meter Maintenance, Downtown Services, Fleet & Parking Maintenance, MVPS Maintenance, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, and Street Maintenance.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	677,391	759,684	627,339
Other Non-Capital	35,889	30,892	19,256
Capital	-	-	-
Total	713,280	790,576	646,595

Staffing

Full-Time Positions

	2017	2018	2019
Director/City Engineer	1	1	1
Director of Public Properties	1	0	0
Confidential Secretary	0	1	1
Executive Secretary	1	1	1
Office Manager	2	1	1
TOTAL	<u>5</u>	<u>4</u>	<u>4</u>

Short-Term Goals (2019)

1. Continue with the LED streetlight change-out program.
2. Complete the Aurora Transportation Center improvements.
3. Develop a plan for a new Public Works combined facility.

Long-Term Goals (2020 and Beyond)

1. Complete the projects contained in the Combined Sewer Overflow Long-Term Control Plan (2030).
2. Continue the annual bridge replacement program (Ongoing).
3. Implement preventative maintenance programs for watermain distribution and sewer collection systems (Ongoing).

2018 Major Accomplishments

- Completed the Farnsworth Avenue bridge improvement project.

Public Works Administration Division

2019 Budget

- Completed Broadway Avenue west side street improvements and some parking lot improvements at the Aurora Transportation Center for the new pedestrian bridge at RiverEdge Park.

2017 Major Accomplishments

- Improved the GIS utility mapping to implement mobile work orders for field personnel.

Performance Measures

Refer to the divisions of the Public Works Department for performance measures: Central Services, Electrical Maintenance, Engineering, Water Production, Water & Sewer Maintenance, Water Meter Maintenance, Downtown Services, Fleet & Facilities Maintenance, MVPS Maintenance, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, and Street Maintenance.

Budget Highlights

The 2019 budget will permit the Public Works Administration Division to maintain the service level of the prior year.

Central Services Division

2019 Budget

Mission

To provide and maintain a clean and safe environment for city buildings and grounds and provide continuous maintenance of building systems and equipment.

Major Functions:

1. Provide maintenance service on a regular basis for the following city buildings:
 - a. Alschuler Building
 - b. Animal Control Building
 - c. City Hall
 - d. Customer Service Center
 - e. Development Services Center
 - f. Elmslie/Hogan Building
 - g. Fire Museum
 - h. Grand Army of the Republic (GAR) Museum
 - i. Police Headquarters Campus
 - j. Public Art Building
 - k. Scitech Building
 - l. Stolp Island Parking Deck offices and tenant spaces
 - m. 11-13 S. Water Street
 - n. 43 East Galena Boulevard
 - o. 745 Aurora Avenue
 - p. 1960 East Indian Trail
 - q. 712 S. River Street
2. Perform daily and seasonal preventive maintenance on mechanical equipment.
3. Detect impending major mechanical malfunctions and take proactive steps for corrections/repairs.

4. Assist all departments that request services.
5. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
6. Assist/oversee all contractual work performed at city buildings.
7. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning repair and maintenance services.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	964,015	1,091,337	1,148,251
Other Non-Capital	1,673,099	2,296,970	1,953,272
Capital	-	-	-
Total	2,637,114	3,388,307	3,101,523

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Superintendent	1	1	1
Confidential Secretary	1	0	0
Custodian	3	3	3
Executive Secretary	0	1	1
Maintenance Engineer	4	4	4
TOTAL	<u>9</u>	<u>9</u>	<u>9</u>

Central Services Division

2019 Budget

Short-Term Goals (2019)

1. Continue the facility life-cycle study on all city buildings.
2. Troubleshoot and repair the sound system in the Police Department's branch courtroom.
3. Seal-coat the police headquarters campus and the Customer Service/Fire Station #8 building.
4. Repair the roof skylights at 727 Orchard Avenue.
5. Repair the roof at 720 N. Broadway.
6. Remodel the Budgeting and Payroll offices to maximize space.
7. Replace the HVAC unit in the Alschuler Building.

Long-Term Goals (2020 and Beyond)

1. Develop building automation systems for sustainable and efficient energy use in city facilities (Ongoing).
2. Continue training and development opportunities for employees (Ongoing).
3. Utilize cooperative purchasing agreements for the procurement of services (Ongoing).
4. Incorporate the deferred maintenance plan in the budget process (Ongoing).

2018 Major Accomplishments

- Upgraded the sound system in the Police Department's Community Room.
- Completed parking deck repairs at the Police Department.

- Caulked, performed masonry repairs, and where necessary painted the exterior of the buildings that are adjacent to the Water Street mall, as well as the Public Art and GAR buildings.
- Completed the first floor remodeling of the Development Services Center.
- Completed lighting upgrades in the Fire Museum.

2017 Major Accomplishments

- Continued the facility life-cycle study on all city buildings.
- Retrofit the new Development Services Center.
- Performed preventative maintenance on the Police Department's parking deck.
- Completed modernization upgrades in both Stolp Island Parking deck elevators.

Performance Measures

	2017	2018	2018	2019
	Actual	Budget	Estimated	Budget
Avg. Days to Complete Routine Repairs	3.0	3.0	3.0	3.0
Avg. Response Time to Building Security Alarm Calls (minutes)	10.0	10.0	10.0	12.0
Routine Special Meeting Room Setups and Takedowns Completed	520	650	1,500	1,500

Central Services Division

2019 Budget

Budget Highlights

The 2019 budget will provide funding for improvements to several newly acquired buildings including, but not limited to, the Development Services Center.

Electrical Maintenance Division

2019 Budget

Mission

To provide the highest level of efficient, expedient, economic, and effective level of service to residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on the road system. Provide a quality of work environment through effective communications, training, leadership, and safety. This will ensure the reliability of the city's street lighting equipment.

Major Functions

1. Maintain and repair the city-owned streetlight poles.
2. Provide emergency electrical maintenance and repair of city-owned buildings.
3. Maintain and repair the electrical wiring and circuitry in city-owned facilities (i.e., well houses, lift stations, crossing guard shelters, park and golf course lighting).
4. Provide J.U.L.I.E. locates for underground electrical wiring for city-owned streetlights and fiber optics.
5. Inspect all new fiber optic installations.
6. Serve as a liaison with ComEd concerning streetlight installation requests and streetlight fixture upgrades.
7. Inspect the new streetlight poles that are installed by private contractors and/or developers.
8. Assist with the electrical needs for city-sponsored festivals or special events.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	690,792	730,248	728,537
Other Non-Capital	1,344,371	1,533,284	1,541,980
Capital	-	-	-
Total	2,035,163	2,263,532	2,270,517

Staffing

Full-Time Positions

	2017	2018	2019
Supervisor	1	1	1
Electrician	3	3	3
TOTAL	4	4	4

Short-Term Goals (2019)

1. Upgrade the Stolp Island parking deck electrical infrastructure.
2. Complete the conversion of the lights in the Stolp Island parking deck to LED.
3. Upgrade the LaSalle Street electrical vault.
4. Complete the conversion of the citywide bridge lights to LED.

Electrical Maintenance Division

2019 Budget

Long-Term Goals (2020 and Beyond)

1. Continue the conversion of city streetlights to LED (Ongoing).
2. Continue to upgrade the electrical infrastructure throughout the city (Ongoing).

2018 Major Accomplishments

- Upgraded the lighting controls on Smith Boulevard.
- Continued with the conversion of the citywide bridge lights to LED.
- Upgraded the Stolp Avenue streetlights to LED.
- Upgraded approximately 4,200 citywide streetlights to LED.

2017 Major Accomplishments

- Continued to replace the aging streetlight poles.
- Replaced the high-pressure sodium lamps throughout the city to LED.
- Completed the replacement of the lights in the Stolp Island parking deck.

Performance Measures

	2017	2018	2018	2019
	Actual	Budget	Estimated	Budget
Measure				
Average Time to Repair Reported Streetlights Outage (Hours)	27	27	23	23
Streetlights Repaired	1,137	2,500	2,650	2,700
Streetlight Poles Installed/ Replaced	67	120	79	90
JULIE Locates	27,000	24,000	27,000	26,000

Budget Highlights

The 2019 budget will permit the Electrical Maintenance Division to maintain the service level of the prior year.

Engineering Division

2019 Budget

Mission

To effectively design and/or manage the engineering and construction of capital projects in the city.

Major Functions

1. Design and construction of road and bridge improvements.
2. Design and construction of traffic control improvements.
3. Design and construction of stormwater management and underground improvements.
4. Review proposed public improvements related to new development for conformance with Aurora's standards and ordinances.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,803,871	3,224,481	3,169,224
Other Non-Capital	(1,442,566)	(1,367,404)	(1,395,532)
Capital	-	-	-
Total	1,361,305	1,857,077	1,773,692

Staffing

Full-Time Positions

	2017	2018	2019
Asst. Director of Public Works/			
Asst. City Engineer	0	0	1
Assistant City Engineer	1	1	0
Capital Improvement Program			
Manager	1	1	1
Civil Engineer I	2	2	2
Engineer Coordinator	4	4	4
Engineering Technician I	1	1	2
Engineering Technician II	1	1	1
Engineering Technician III	3	3	2
Engineering Technician IV	1	1	1
LTCP Project Assistant	1	1	1
Professional Engineer	5	5	5
Traffic Engineer	1	1	1
Subtotal - Full-Time Positions	21	21	21

Seasonal Positions

College Intern	2	4	4
Subtotal - Seasonal Positions	2	4	4
TOTAL	23	25	25

Short-Term Goals (2019)

1. Complete the parking lot improvements at the Aurora Transportation Center that are included in the Regional Transportation Improvement Project.
2. Continue with watermain replacements, sanitary sewer replacements, and storm sewer extension projects.

Engineering Division

2019 Budget

3. Install seven signalized intersections along Indian Trail to the existing fiber optic interconnection system.
4. Facilitate demolition projects to prepare for future redevelopment of property along Farnsworth Avenue and Interstate Route 88.
5. Maintain the city's infrastructure through the resurfacing of 54 lane-miles of roadway.

Long-Term Goals (2020 and Beyond)

1. Complete the construction of the pedestrian bridge at RiverEdge Park as depicted in the Regional Transportation Improvement Project (2020).
2. Complete infrastructure improvements in the downtown, near-east, and near-west side neighborhoods to meet the city's long-term control plan requirements (2030).
3. Rehabilitate the infrastructure in the downtown and Fox River Corridor as necessary to support the redevelopment of those areas (Ongoing).

2018 Major Accomplishments

- Replaced the Farnsworth Avenue bridge.
- Completed Broadway Avenue west side street improvements and some parking lot improvements at the Aurora Transportation Center for the new pedestrian bridge at RiverEdge Park.

2017 Major Accomplishments

- Completed the Eola Road improvements from 83rd Street to 87th Street.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Average No. of Days to Review New Development of Non-Residential with Detention	22	22	22	21
Average No. of Days to Review New Development of Non-Residential without Detention	12	12	12	11
Resurfacing (lane-miles)	51	52	55	54
Public Infrastructure Utility Improvements Completed (millions)	\$10.0	\$9.6	\$5.0	\$12.0
Sidewalk Replacement (s.f.)	141,169	149,900	142,500	135,000

Budget Highlights

The 2019 budget will permit the Engineering Division to maintain the service level of the prior year.

Downtown Services Division

2019 Budget

Mission

To provide the highest level of service to the Central Business District's (CBD) residents, businesses, and visitors. The service includes the general upkeep of the downtown with an aggressive schedule of landscaping, and debris and snow removal. Our services will lead to a clean and attractive CBD and positive community image.

Major Functions

1. Maintain ten miles of sidewalks, malls, and plazas.
2. Foster good communication between all city departments and businesses in the CBD.
3. Maintain the fountains and plazas in the CBD, which include Benton Street Plaza, Millennium Plaza, Swimming Stones, Rotary Park, Mundy Park, Tivoli Plaza, and Memory Garden.
4. Assist with the set-up of special events.
5. Paint streetlights, bridge viaducts, and railings in CBD.
6. Plant and maintain flowers in and around the CBD.
7. Maintain the public property and infrastructure of the CBD.
8. Coordinate with other city offices to ensure that maintenance requirements are considered in the plans for CBD infrastructure improvements.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	681,346	732,558	767,196
Other Non-Capital	303,668	327,688	350,400
Capital	-	-	-
Total	985,014	1,060,246	1,117,596

Staffing

Full-Time Positions

	2017	2018	2019
Superintendent	1	1	0
Horticulturist I	1	0	0
Horticulturist II	0	1	1
Maintenance Service Worker	3	3	3
Maintenance Worker I	1	0	0
Maintenance Worker II	0	1	1
Sanitation Service Worker	1	1	1
Subtotal - Full-Time Positions	7	7	6

Seasonal Positions

General Worker I	1	1	1
General Worker II	1	1	1
Seasonal Worker I	1	1	1
Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	4	4	4

TOTAL	11	11	10
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Downtown Services Division

2019 Budget

Short-Term Goals (2019)

1. Renovate the Mundy and Beilman Parks to complement the renovations completed on the Water Street mall.

Long-Term Goals (2020 and Beyond)

1. Improve the walkability in the CBD (Ongoing).
2. Implement a crime prevention through environmental design strategy to improve public safety (Ongoing).

2018 Major Accomplishments

- Strategically increased the number of benches in the CBD.
- Renovated the Water Street mall.
- Restored one bronze monument on the New York Street bridge.
- Installed a mural garden south of parking lot F.

2017 Major Accomplishments

- Designed and planted gardens on LaSalle Street.
- Renovated the Millennium Plaza with funding from a Grand Victoria Riverboat Fund grant.
- Enhanced the winter cover of the Swimming Stones fountain to make it more visually appealing.

Performance Measures

	2017	2018	2018	2019
			Estimated	
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Sidewalk Improvements (sq. ft.)	3,714	4,000	3,900	4,000
Training and Development Hours	80	100	80	100

Budget Highlights

The 2019 budget will permit the Downtown Services Division to continue to improve the Central Business District aesthetics through structural and environmental improvements. The 2018 Public Works Department reorganization resulted in the renaming of the Maintenance Services Division to the Downtown Services Division.

Parks & Recreation Division

2019 Budget

Mission

To maintain, beautify, and enhance city parks, facilities, amenities, and attractions. We will work together to create an environment of quality, safety, community pride, and a positive experience to our citizens and visitors. Our service will exceed the public's expectation. To our employees, we are committed to provide a stable work environment with equal opportunity for learning and personal growth. Creativity and innovation are encouraged for improving effectiveness and facilities. Employees will be treated internally with the same respect and integrity that we treat our citizens and visitors externally.

Major Functions

1. Oversee all improvement/renovation projects in an effort to provide quality recreational facilities.
2. Promote all of the facilities, amenities, and services of the division.
3. Keep the city parks clean and attractive.
4. Keep all of the facilities in good repair and well maintained.
5. Maximize the greenhouse space to grow plants.
6. Assist in the maintenance of the Phillips Park Zoo and the Phillips Park Golf Course.
7. Assist in the beautification of Aurora.
8. Assist other city divisions with snow and tree removal.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,581,798	1,720,182	1,744,155
Other Non-Capital	796,249	1,202,580	1,139,908
Capital	-	-	-
Total	2,378,047	2,922,762	2,884,063

Staffing

Full-Time Positions

	2017	2018	2019
Superintendent	1	1	1
Horticulturist	1	1	1
Maintenance Mechanic	1	1	1
Maintenance Service Worker	3	4	4
Maintenance Worker I	2	2	2
Maintenance Worker II	2	1	1
Maintenance Worker III	2	2	2
Office Manager	1	1	1
Subtotal - Full-Time Positions	13	13	13

Seasonal Positions

General Worker II	5	5	5
Seasonal Worker I	6	6	9
Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	12	12	15
TOTAL	25	25	28

Parks & Recreation Division

2019 Budget

Short-Term Goals (2019)

1. Complete the Mastodon Island renovation project.
2. Complete the interior renovation of the administration building.
3. Paint and repair all park pavilions.
4. Design and install five new flower and landscape beds.
5. Update all wayward signs throughout Phillips Park.

Long-Term Goals (2020 and Beyond)

1. Separate the combined storm and sanitary sewer systems at the zoo (2020).
2. Construct a truck wash station in the maintenance yard (2020).
3. Expand the park maintenance facility and greenhouse (2020).
4. Replace all permanent and regular seasonal portable toilets in Phillips Park with vaulted/waterless bathrooms (2021).
5. Renovate the exterior of the historic waterwheel barn (2021).
6. Apply for state grants to fund park projects (Ongoing).

2018 Major Accomplishments

- Constructed two new wolf dens in the wolf enclosure.
- Planted new flower beds at Wilder Park and Garfield Park.
- Completed dead tree removal and trimmed trees at 11 park locations.

2017 Major Accomplishments

- Worked with the Engineering and Water & Sewer Divisions to complete a bio-swale reconstruction.
- Solicited proposals and began construction on the Mastodon Island playground project.
- Commenced in-house interior renovations in the administration building.
- Assisted with completion of two Eagle Scout projects in three city parks.

Parks & Recreation Division

2019 Budget

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Park Area Maintained (acres)	523	418	526	421
Park Area Maintained to Standard	96%	98%	96%	N/A
Citywide Annual Tree Plantings	379	300	206	220
Plants Grown/Planted/Maintained	82,000	83,000	29,966	25,000
Playground Equipment Inspections	14	16	12	14
Baseball/Softball Program Participants	2,000	2,000	2,000	N/A
Work Orders Completed for Other Departments	N/A	N/A	N/A	40
Park Pavillion Rentals	N/A	N/A	N/A	75

Note: The 2019 budget reflects a decrease in the number of park area maintained as a result of the sale of the Fox Valley Golf Club in October 2018.

Budget Highlights

The 2019 budget will permit the Parks and Recreation Division to maintain the service level of the prior year.

Phillips Park Zoo Division

2019 Budget

Mission

To promote a passion for animals and their environment through interactive, fun, and enriching education and conservation programs.

Major Functions

1. Implement husbandry and facility standards set forth by the Association of Zoos and Aquariums (AZA).
2. Maintain the Occupational Safety and Health Administration's standards for the safety of the zoo, its inhabitants, the public, and employees.
3. Encourage professional development by providing opportunities for the staff.
4. Follow the master plan recommendations and continue to modernize, expand, and improve the zoo.
5. Implement new educational programs for all ages to inspire a passion for the zoological field and conservation issues.
6. Increase the community's involvement with the zoo through special events and marketing.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	531,411	600,393	628,784
Other Non-Capital	192,485	199,298	225,553
Capital	-	-	-
Total	723,896	799,691	854,337

Staffing

Full-Time Positions

	2017	2018	2019
Zoo Manager	1	1	1
Zoo Keeper I	4	4	4
Subtotal - Full-Time Positions	5	5	5

Seasonal Positions

	2017	2018	2019
College Intern	1	1	1
General Worker II	2	2	2
Seasonal Worker I	3	3	4
Seasonal Worker II	3	3	3
Subtotal - Seasonal Positions	9	9	10
TOTAL	14	14	15

Phillips Park Zoo Division

2019 Budget

Short-Term Goals (2019)

1. Install a new double fence around the elk enclosure.
2. Design and install a seasonal butterfly exhibit.
3. Install a backup generator in the zoo.
4. Repair the elk deck.
5. Complete the renovations to the goat barn.
6. Continue with renovations to the river otter holding area.
7. Modify the existing cougar house to allow shifting from either side of the building.
8. Begin the renovation of the zoo restrooms.
9. Renovate the cougar space to provide room for a Eurasian lynx exhibit.
10. Install an outdoor exhibit for an Aracari toucan by the reptile house.
11. Replace the brickwork in front of the reptile house gardens.
12. Develop and implement two new “animal chats” for the visitors to learn about the animals currently housed in the zoo.

Long-Term Goals (2020 and Beyond)

1. Complete the renovation of the waterwheel barn building (2022).
2. Achieve the industry standards set forth by the AZA (2022).
3. Continue to increase the local community’s patronage and involvement in the zoo (Ongoing).

2018 Major Accomplishments

- Renovated the exterior of the waterwheel barn to make it weathertight.
- Continued with renovations to the goat barn.
- Commenced the renovation of the river otter exhibit holding enclosure.
- Renovated the wolf yard to allow complete function of the on- and off-exhibit enclosure spaces to improve the care to the animals currently exhibited as well as future pack increases.
- Acquired several new animal species to continue expanding and developing the educational/outreach programs.
- Repaired the concrete walkway into the zoo manager’s office.

2017 Major Accomplishments

- Updated the master plan.
- Continued with minor renovations to the waterwheel barn.
- Completed new animal display enclosures for additions to the zoo.
- Acquired several new animal species for expansion and development of the education/outreach programs.
- Completed the renovations to the east side of the reptile house roof.
- Completed the first phase of the goat barn renovations that included the repair and replacement of certain sections of the east side exterior wall.

Phillips Park Zoo Division

2019 Budget

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Safety Drills Performed	10	12	10	12
Number of Tours	60	70	124	120
Tour Visitors	2,000	2,200	3,500	3,500
Visitors to Zoo (General Public)	193,745	200,000	171,499	200,000
Visitors to Visitors Center	155,000	150,000	98,546	150,000
Reptile House Visitors	128,059	135,000	113,107	120,000
Volunteer Hours	500	1,000	1,452	1,500
Zoo-to-School Visits	16	25	35	35
Tram Riders	16,000	17,000	14,972	17,000
Training and Development Hours	80	200	210	150
Educational Outreach/Presentations	2	5	5	5

Budget Highlights

The 2019 budget will permit the Phillips Park Zoo Division to maintain the service level of the prior year.

Street Maintenance Division

2019 Budget

Mission

To provide the highest level of service to the residents and visitors that will allow for the safe movement of pedestrian and vehicular traffic on the city's road system.

To fulfill our mission, the Street Maintenance Division will provide a quality work environment for its employees through effective communication, training, and leadership. This will ensure that road maintenance, street sweeping, parkway forestry maintenance, snow removal operations, regulatory signage installation, and roadway traffic markings are provided in the most timely and efficient manner possible.

Major Functions

1. Manage the city's snow and ice operations.
2. Maintain roadway pavement.
3. Trim trees and remove dead trees and stumps from public rights of way.
4. Fabricate, install, and maintain regulatory and informational signage.
5. Sweep city streets.
6. Paint curbs and apply roadway pavement markings.
7. Administer the mosquito abatement program.
8. Mow grass in the right-of-way in undeveloped areas and medians.
9. Maintain roadside gravel where no curbs exist.
10. Clean-up trash and debris in the rights-of-way in undeveloped areas.
11. Assist with the set-up of various city-sponsored festivals and the delivery of barricades to neighborhood block parties.
12. Coordinate the adopt-a-road program.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,443,290	4,701,870	4,781,571
Other Non-Capital	1,695,481	2,301,384	2,521,248
Capital	-	-	-
Total	6,138,771	7,003,254	7,302,819

Staffing

Full-Time Positions

	2017	2018	2019
Superintendent	1	1	1
Labor Supervisor	3	3	3
Maintenance Worker I	20	20	20
Maintenance Worker II	6	6	6
Maintenance Worker III	8	8	8
Subtotal - Full-Time Positions	38	38	38

Seasonal Positions

Seasonal Worker I	4	4	4
Seasonal Worker II	4	4	4
Subtotal - Seasonal Positions	8	8	8

TOTAL

	46	46	46
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Street Maintenance Division

2019 Budget

Short-Term Goals (2019)

1. Implement improved mowing operation procedures.

Long-Term Goals (2020 and Beyond)

1. Add a salt storage facility (2021).
2. Empower employees to assume greater responsibility and accountability of the division's successes and needs for improvement (Ongoing).
3. Improve the division's operations by better use of new technologies (Ongoing).
4. Improve the effectiveness of the snowplowing operations (Ongoing).

2018 Major Accomplishments

- Upgraded 20% of all school signage to meet the regulatory guidelines.
- Completed landscape clean-up services in 25% of the city's alleyways to include debris removal and tree trimming.

2017 Major Accomplishments

- Resurfaced the entrances to the Phillips Park Zoo.
- Completed landscape cleanup in 25% of the city alleyways including debris removal and tree trimming.

- Cleaned and repainted 727 Orchard Avenue, significantly improving the appearance of the neighborhood.
- Repaired the Orchard Road fence from Jericho to Sullivan Roads.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Right-of-Way Trees Removed	928	750	651	750
Right-of-Way Trees Trimmed	3,701	4,000	2,735	3,500
Tree Stumps Removed/Restored	1,283	500	576	600
Citywide Street Sweeping Cycles	10	12	7	10
R.O.W. Street Signs Installed	1,515	2,000	1,219	1,600
Painted Markings Pavement/ Curbs (ft)	162,560	200,000	370,560	200,000
Thermoplastic Pavement Marking Material Applied (pounds)	31,500	25,000	26,400	30,000
Asphalt Material Used (tons)	814	800	814	800
Percentage of Snow Plow Events Completed Within 12-Hour Goal	100%	90%	100%	90%

Budget Highlights

The 2019 budget will permit the Street Maintenance Division to maintain the service level of the prior year.



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**CITY OF AURORA, ILLINOIS
2019 BUDGET
NON-DEPARTMENTAL**

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
INSURANCE	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>
TOTAL OTHER NON-CAPITAL	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>
TOTAL NON-DEPARTMENTAL	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>

TOTAL GENERAL FUND	<u>163,292,039</u>	<u>155,945,474</u>	<u>177,412,009</u>	<u>177,692,509</u>	<u>181,945,797</u>	<u>4,533,788</u>
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CITY OF AURORA, ILLINOIS
2019 BUDGET
MOTOR FUEL TAX FUND (FUND 203)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
ELECTRICAL PROJECTS						
TRAFFIC SIGNALS	-	79,672	410,000	410,000	428,300	18,300
TOTAL ELECTRICAL PROJECTS	-	79,672	410,000	410,000	428,300	18,300
STREET MAINTENANCE						
PROFESSIONAL FEES	38,103	39,740	30,000	30,000	50,000	20,000
SIDEWALK-RESURFACING PROJ	-	45,952	50,000	50,000	-	(50,000)
SUPPLIES-REPAIRS & MAINTENANCE	329,347	945,198	1,170,000	1,170,000	1,170,000	-
PATHWAYS/TRAILS	-	-	325,000	325,000	425,000	100,000
BUILDING/ADDITIONS	-	-	-	-	3,000,000	3,000,000
RESURFACING PROGRAM	2,255,782	3,144,623	3,500,000	3,500,000	3,000,000	(500,000)
LAFO RESURFACING	152,457	4,210	-	-	-	-
STORM WTR MGT RESURFACING	444,565	579,291	1,000,000	1,000,000	300,000	(700,000)
SULLIVAN RD BRIDGE	-	-	-	-	-	-
DOWNER PL BRIDGES	(300,000)	-	-	-	-	-
INDIAN TRAIL BRIDGE	-	-	-	-	-	-
OHIO ST BRIDGE	113,046	100	-	-	-	-
SHEFFER ROAD BRIDGE	2,873	3,012	-	-	-	-
FARNSWORTH CULVERTS	-	-	100,000	100,000	200,000	100,000
MONTGOMERY RD BRIDGE	64,881	5,997	100,000	100,000	100,000	-
ROADS	-	-	-	-	100,000	100,000
EOLA/MONTGOMERTY TO 87TH	725,446	11,890	500,000	500,000	-	(500,000)
NORTH AURORA RD UNDERPASS	400,000	-	540,000	540,000	590,000	50,000
LAKE MEDIAN-ILL TO INDIAN TR	398,731	5,732	100,000	100,000	-	(100,000)
EAST NY ST-SEGMENT II	-	-	-	-	-	-
EAST NY ST-SEGMENT III	-	10,944	800,000	800,000	1,300,000	500,000
EOLA-WOLF'S CROSSING TO RT 30	40,003	145,877	2,650,000	2,650,000	2,859,300	209,300
TOTAL STREET MAINTENANCE	4,665,234	4,942,566	10,865,000	10,865,000	13,094,300	2,229,300
TOTAL MOTOR FUEL TAX FUND	4,665,234	5,022,238	11,275,000	11,275,000	13,522,600	2,247,600

**CITY OF AURORA, ILLINOIS
2019 BUDGET
SANITATION FUND (FUND 208)**

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
OTHER SERVICES & CHARGES	<u>2,123,858</u>	<u>2,002,053</u>	<u>2,100,000</u>	<u>2,100,000</u>	<u>2,350,000</u>	<u>250,000</u>
TOTAL OTHER NON-CAPITAL	<u>2,123,858</u>	<u>2,002,053</u>	<u>2,100,000</u>	<u>2,100,000</u>	<u>2,350,000</u>	<u>250,000</u>
 TOTAL SANITATION FUND	 <u>2,123,858</u>	 <u>2,002,053</u>	 <u>2,100,000</u>	 <u>2,100,000</u>	 <u>2,350,000</u>	 <u>250,000</u>

HOTEL-MOTEL TAX FUND (FUND 209)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	<u>569</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL OTHER NON-CAPITAL	<u>569</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
 GRANTS						
SPECIAL PROGRAMS	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>-</u>
TOTAL GRANTS	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>-</u>
 TOTAL HOTEL-MOTEL FUND	 <u>175,569</u>	 <u>175,000</u>	 <u>175,000</u>	 <u>175,000</u>	 <u>175,000</u>	 <u>-</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET
WIRELESS 911 SURCHARGE FUND (FUND 211)**

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	1,500,000	1,375,000	1,500,000	1,500,000	1,000,000	(500,000)
TOTAL INTERFUND TRANSFERS OUT	1,500,000	1,375,000	1,500,000	1,500,000	1,000,000	(500,000)
OTHER NON-CAPITAL						
PROFESSIONAL FEES	1,774	-	1,774	1,774	1,774	-
REPAIRS & MAINTENANCE SERVICES	131,554	112,856	136,650	136,650	219,150	82,500
GRANTS/OTHER	874	210,408	288,000	288,000	288,000	-
SUPPLIES-COMPUTER	28,686	294	1,020,000	1,020,000	1,620,200	600,200
TOTAL OTHER NON-CAPITAL	162,888	323,558	1,446,424	1,446,424	2,129,124	682,700
CAPITAL						
COMPUTER NETWORK EQUIPMENT	208,839	189,525	2,319,400	2,319,400	1,901,400	(418,000)
TOTAL CAPITAL	208,839	189,525	2,319,400	2,319,400	1,901,400	(418,000)
TOTAL WIRELESS 911 SURCHARGE FUND	1,871,727	1,888,083	5,265,824	5,265,824	5,030,524	(235,300)

MUNICIPAL MOTOR FUEL TAX FUND (FUND 212)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
CAPITAL						
NEIGHBORHOOD STREET IMPROVEMENT	1,915,868	1,628,290	1,750,000	1,750,000	2,000,000	250,000
TOTAL CAPITAL	1,915,868	1,628,290	1,750,000	1,750,000	2,000,000	250,000
TOTAL MUNICIPAL MOTOR FUEL TAX FUND	1,915,868	1,628,290	1,750,000	1,750,000	2,000,000	250,000

CITY OF AURORA, ILLINOIS
2019 BUDGET
HOME PROGRAM FUND (FUND 213)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
COMMUNITY HOUSING DEVELOPMENT						
DIRECT PROJECT ACTIVITY	-	600,000	468,000	1,275,600	676,000	208,000
DIRECT UNALLOCATED	-	-	-	831,300	-	-
ADMINISTRATION	28,988	187	-	75,100	-	-
TOTAL COMMUNITY HOUSING DEV.	28,988	600,187	468,000	2,182,000	676,000	208,000
TOTAL HOME PROGRAM FUND	28,988	600,187	468,000	2,182,000	676,000	208,000

EMERGENCY SOLUTIONS GRANT FUND (FUND 214)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
CAPITAL						
ESG-UNALLOCATED	-	-	-	126,100	113,500	113,500
ADMINISTRATION	-	-	-	10,200	9,200	9,200
TOTAL CAPITAL	-	-	-	136,300	122,700	122,700
TOTAL EMERGENCY SOLUTIONS GRANT FUND	-	-	-	136,300	122,700	122,700

CITY OF AURORA, ILLINOIS
2019 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	-	916,666	1,000,000	1,000,000	1,000,000	-
TIF DISTRICT #3 FUND	807,000	736,266	803,200	803,200	807,500	4,300
TIF DISTRICT #6 FUND	648,200	597,575	651,900	651,900	648,900	(3,000)
TIF DISTRICT #7 FUND	-	-	-	-	75,000	75,000
WARD #1 PROJECTS FUND	40,000	36,666	40,000	40,000	40,000	-
WARD #2 PROJECTS FUND	40,000	36,666	40,000	40,000	40,000	-
WARD #3 PROJECTS FUND	40,000	36,666	40,000	40,000	40,000	-
WARD #4 PROJECTS FUND	40,000	36,666	40,000	40,000	40,000	-
WARD #5 PROJECTS FUND	40,000	36,666	40,000	40,000	40,000	-
WARD #6 PROJECTS FUND	40,000	36,666	40,000	40,000	40,000	-
WARD #7 PROJECTS FUND	40,000	36,666	40,000	40,000	40,000	-
WARD #8 PROJECTS FUND	40,000	36,666	40,000	40,000	40,000	-
WARD #9 PROJECTS FUND	40,000	36,666	40,000	40,000	40,000	-
WARD #10 PROJECTS FUND	40,000	36,666	40,000	40,000	40,000	-
GOLF FUND	450,000	412,500	450,000	450,000	-	(450,000)
TOTAL INTERFUND TRANSFERS OUT	2,305,200	3,029,667	3,305,100	3,305,100	2,931,400	(373,700)
ALDERMEN'S OFFICE						
SPECIAL PROGRAMS	54,870	73,841	80,000	80,000	40,000	(40,000)
TOTAL ALDERMEN'S OFFICE	54,870	73,841	80,000	80,000	40,000	(40,000)
INFORMATION TECHNOLOGY						
OTHER SERVICES & CHARGES	-	27,368	-	-	-	-
TOTAL INFORMATION TECHNOLOGY	-	27,368	-	-	-	-
COMMUNITY SERVICES ADMINISTRATION						
SPECIAL PROGRAMS	98,655	205,611	318,500	318,500	318,375	(125)
TOTAL COMMUNITY SERVICES ADMIN	98,655	205,611	318,500	318,500	318,375	(125)

CITY OF AURORA, ILLINOIS
2019 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
NEIGHBORHOOD REDEVELOPMENT						
PROFESSIONAL FEES	16,107	8,053	17,800	17,800	18,000	200
DENSITY REDUCTION PROGRAM	158,637	50,337	196,300	144,300	135,000	(61,300)
TOTAL NEIGHBORHOOD REDEV	174,744	58,390	214,100	162,100	153,000	(61,100)
PUBLIC INFORMATION						
SPECIAL PROGRAMS	40,002	-	-	-	-	-
TOTAL PUBLIC INFORMATION	40,002	-	-	-	-	-
SPECIAL EVENTS						
SPECIAL PROGRAMS	163,656	134,452	130,000	182,000	174,000	44,000
TOTAL SPECIAL EVENTS	163,656	134,452	130,000	182,000	174,000	44,000
PUBLIC EDUCATION						
SPECIAL PROGRAMS	36,144	-	150,000	150,000	150,000	-
TOTAL PUBLIC EDUCATION	36,144	-	150,000	150,000	150,000	-
PUBLIC ART						
PROFESSIONAL FEES	13,500	15,000	22,500	22,500	15,000	(7,500)
GRANT-ACCA	435,000	435,000	360,000	360,000	435,000	75,000
GRANT-MUSEUM	165,000	165,000	165,000	165,000	165,000	-
TOTAL PUBLIC ART	613,500	615,000	547,500	547,500	615,000	67,500
YOUTH & SENIOR SERVICES						
SALARIES	9,989	3,192	15,242	15,242	10,027	(5,215)
EMPLOYEE BENEFITS	2,096	661	3,166	3,166	1,923	(1,243)
PROFESSIONAL FEES	-	-	35,000	35,000	-	(35,000)
SPECIAL PROGRAMS	399,075	310,000	310,000	310,000	300,000	(10,000)
SUPPLIES-GENERAL	900	-	900	900	-	(900)
TOTAL YOUTH & SENIOR SERVICES	412,060	313,853	364,308	364,308	311,950	(52,358)

CITY OF AURORA, ILLINOIS
2019 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
CENTRAL SERVICES						
CLEANING SERVICES	-	-	-	-	-	-
REPAIRS & MAINTENANCE SERVICES	-	161	300	300	-	(300)
CAPITAL OUTLAY-VEHICLES	-	23,319	26,000	26,000	-	(26,000)
OTHER SERVICES & CHARGES	-	-	-	-	-	-
COST OF LAND	478,534	1,003,942	2,000,000	1,965,000	1,000,000	(1,000,000)
TOTAL CENTRAL SERVICES	478,534	1,027,422	2,026,300	1,991,300	1,000,000	(1,026,300)
PROPERTY STANDARDS						
NON-CAPITAL VEHICLES	-	36,819	38,600	38,600	51,000	12,400
TOTAL PROPERTY STANDARDS	-	36,819	38,600	38,600	51,000	12,400
ANIMAL CONTROL						
REPAIRS & MAINTENANCE SERVICES	-	564	500	500	-	(500)
CAPITAL OUTLAY-VEHICLES	-	25,470	29,000	29,000	-	(29,000)
TOTAL ANIMAL CONTROL	-	26,034	29,500	29,500	-	(29,500)
ECONOMIC DEVELOPMENT						
SEIZE THE FUTURE	459,750	421,600	479,600	479,600	479,600	-
TOTAL ECONOMIC DEVELOPMENT	459,750	421,600	479,600	479,600	479,600	-
PLANNING & ZONING						
PROFESSIONAL FESS	-	-	30,000	30,000	30,000	-
SPECIAL PROGRAMS	-	-	70,000	70,000	70,000	-
TOTAL PLANNING & ZONING	-	-	100,000	100,000	100,000	-
FINANCE ADMINISTRATION						
PROFESSIONAL FEES	-	4,975	30,000	65,000	30,000	-
OTHER SERVICES & CHARGES	-	127	-	-	-	-
TOTAL FINANCE ADMINISTRATION	-	5,102	30,000	65,000	30,000	-

CITY OF AURORA, ILLINOIS
2019 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
FIRE						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	10,000	10,000
CAPITAL OUTLAY-VEHICLES	-	-	-	-	565,000	565,000
TOTAL FIRE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>575,000</u>	<u>575,000</u>
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	297	-	-	-	-
TOTAL ELECTRICAL MAINTENANCE	<u>-</u>	<u>297</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TRANSIT CENTER-ROUTE 59 STATION						
PARKING LOTS	-	-	345,400	345,400	-	(345,400)
TOTAL TRANSIT CTR-RTE 59 STATION	<u>-</u>	<u>-</u>	<u>345,400</u>	<u>345,400</u>	<u>-</u>	<u>(345,400)</u>
PARKS & RECREATION						
SUPPLIES-REPAIRS & MAINTENANCE	108,585	39,043	50,000	50,000	-	(50,000)
TOTAL PARKS & RECREATION	<u>108,585</u>	<u>39,043</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>	<u>(50,000)</u>
FOX VALLEY GOLF CLUB						
RENTALS/LEASES	5,601	-	-	-	-	-
TOTAL TRANSIT CTR-RTE 59 STATION	<u>5,601</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
STREET MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	50,000	50,000
CAPITAL VEHICLES	-	-	-	-	135,000	135,000
MACHINERY & EQUIPMENT	9,393	-	-	-	-	-
TOTAL STREET MAINTENANCE	<u>9,393</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>185,000</u>	<u>185,000</u>
TOTAL GAMING TAX FUND	<u>4,960,694</u>	<u>6,014,499</u>	<u>8,208,908</u>	<u>8,208,908</u>	<u>7,114,325</u>	<u>(1,094,583)</u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
STATE ASSET FORFEITURE FUND (FUND 217)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	-	-	-	25,000	-	-
RENTALS/LEASES	37,799	22,259	150,000	102,000	100,000	(50,000)
TRAVEL & PROFESSIONAL DVLPMT	15,653	8,639	-	8,700	-	-
SPECIAL PROGRAMS	31,689	13,381	300,000	156,300	200,000	(100,000)
SUPPLIES-GENERAL	6,869	238,437	150,000	308,000	100,000	(50,000)
OTHER NON-CAPITAL	92,010	282,716	600,000	600,000	400,000	(200,000)
TOTAL STATE ASSET FORFEITURE FUND	92,010	282,716	600,000	600,000	400,000	(200,000)

FOREIGN FIRE INSURANCE TAX FUND (FUND 219)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
FIRE						
CLOTHING	-	1,843	-	1,900	-	-
REPAIRS & MAINTENANCE SERVICES	9,236	6,722	-	5,100	-	-
TRAVEL & PROFESSIONAL DVLPMT	12,741	3,155	-	6,700	20,000	20,000
SPECIAL PROGRAMS	-	-	-	-	-	-
SUPPLIES-GENERAL	84,700	116,940	155,000	138,600	155,000	-
SUPPLIES-REPAIRS & MAINTENANCE	58,843	20,255	25,000	27,700	25,000	-
TOTAL FIRE	165,520	148,915	180,000	180,000	200,000	20,000
TOTAL FOREIGN FIRE INSURANCE TAX FUND	165,520	148,915	180,000	180,000	200,000	20,000

CITY OF AURORA, ILLINOIS
2019 BUDGET
BLOCK GRANT FUND (FUND 221)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
COMMUNITY DEVELOPMENT BLOCK GRANT						
PUBLIC FACILITY PROJECTS	150,000	106,700	218,100	412,300	280,100	62,000
INFRASTRUCTURE PROGRAM	-	400,000	850,000	400,000	400,000	(450,000)
ECONOMIC DEVELOPMENT	6,705	840,797	-	836,000	-	-
HOUSING REHABILITATION	156,173	136,178	218,000	661,900	280,200	62,200
PUBLIC SERVICE	127,656	162,139	204,400	229,400	221,600	17,200
CDBG/UNALLOCATED	-	-	-	521,100	-	-
ADMINISTRATION	296,836	14	272,500	328,300	295,500	23,000
TOTAL CDBG	737,370	1,645,828	1,763,000	3,389,000	1,477,400	(285,600)
TOTAL BLOCK GRANT FUND	737,370	1,645,828	1,763,000	3,389,000	1,477,400	(285,600)

SECTION 108 LOAN FUND (FUND 222)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	136	(30)	200	200	200	-
SECTION 108- ARTS CENTRE	3,000,000	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	3,000,136	(30)	200	200	200	-
TOTAL SECTION 108 LOAN FUND	3,000,136	(30)	200	200	200	-

CITY OF AURORA, ILLINOIS
2019 BUDGET
TIF DISTRICT #1 FUND (FUND 231)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS OUT						
TIF DISTRICT #5 FUND	75,000	68,750	75,000	75,000	-	(75,000)
TIF DISTRICT #6 FUND	100,000	91,666	100,000	100,000	100,000	-
SSA ONE FUND	165,000	151,250	165,000	210,000	210,000	45,000
TOTAL INTERFUND TRANSFERS OUT	340,000	311,666	340,000	385,000	310,000	(30,000)
OTHER NON-CAPITAL						
PROFESSIONAL FEES	89,070	7,685	65,000	115,000	45,000	(20,000)
REPAIRS & MAINTENANCE SERVICES	197,228	358,237	409,500	409,500	125,000	(284,500)
OTHER SERVICES & CHARGES	340,007	28,220	302,200	307,200	307,520	5,320
GRANTS-ECONOMIC AGREEMENTS	536,463	465,730	612,500	512,500	675,000	62,500
SUPPLIES-REPAIRS & MAINTENANCE	44,718	20	80,000	84,000	100,000	20,000
TOTAL OTHER NON-CAPITAL	1,207,486	859,892	1,469,200	1,428,200	1,252,520	(216,680)
CAPITAL						
IMPROVEMENTS	570,134	389,505	511,000	507,000	50,000	(461,000)
TOTAL CAPITAL	570,134	389,505	511,000	507,000	50,000	(461,000)
TOTAL TIF DISTRICT #1 FUND	2,117,620	1,561,063	2,320,200	2,320,200	1,612,520	(707,680)

CITY OF AURORA, ILLINOIS
2019 BUDGET
TIF DISTRICT #3 FUND (FUND 233)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	44,735	4,494	22,000	22,000	22,000	-
OTHER SERVICES & CHARGES	18,129	775	14,500	14,500	18,500	4,000
GRANTS-ECONOMIC AGREEMENTS	368,465	75,000	75,000	75,000	75,000	-
TOTAL OTHER NON-CAPITAL	431,329	80,269	111,500	111,500	115,500	4,000
DEBT SERVICE						
SERIES 2008B						
PRINCIPAL	520,000	-	550,000	550,000	537,500	(12,500)
INTEREST	286,975	126,588	253,200	253,200	270,000	16,800
TOTAL SERIES 2008B BONDS	806,975	126,588	803,200	803,200	807,500	4,300
SERIES 2009						
PRINCIPAL	160,000	-	195,000	195,000	335,000	140,000
INTEREST	179,550	84,175	168,400	168,400	133,350	(35,050)
TOTAL SERIES 2009 NOTES	339,550	84,175	363,400	363,400	468,350	104,950
TOTAL DEBT SERVICE	1,146,525	210,763	1,166,600	1,166,600	1,275,850	109,250
TOTAL TIF DISTRICT #3 FUND	1,577,854	291,032	1,278,100	1,278,100	1,391,350	113,250

**CITY OF AURORA, ILLINOIS
2019 BUDGET
TIF DISTRICT #4 FUND (FUND 234)**

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	1,830	1,885	2,000	2,000	2,000	-
GRANTS-ECONOMIC AGREEMENTS	12,000	-	51,000	51,000	51,000	-
TOTAL OTHER NON-CAPITAL	13,830	1,885	53,000	53,000	53,000	-
TOTAL TIF DISTRICT #4 FUND	13,830	1,885	53,000	53,000	53,000	-

TIF DISTRICT #5 FUND (FUND 235)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,268	1,885	17,000	17,000	17,000	-
SUPPLIES-REPAIRS & MAINTENANCE	18,057	-	21,000	21,000	21,000	-
OTHER SERVICES & CHARGES	28,307	-	32,640	32,640	28,621	(4,019)
GRANTS-ECONOMIC AGREEMENTS	136,000	100,000	100,000	100,000	100,000	-
TOTAL OTHER NON-CAPITAL	184,632	101,885	170,640	170,640	166,621	(4,019)
CAPITAL						
RIVEREDGE-BRIDGE	57,495	-	-	-	-	-
LAKE MEDIAN ILLINOIS TO INDIAN TR.	55,678	125,908	150,000	150,000	-	(150,000)
OTHER IMPROVEMENTS	5,865	-	100,000	100,000	30,000	(70,000)
TOTAL CAPITAL	119,038	125,908	250,000	250,000	30,000	(220,000)
TOTAL TIF DISTRICT #5 FUND	303,670	227,793	420,640	420,640	196,621	(224,019)

CITY OF AURORA, ILLINOIS
2019 BUDGET
TIF DISTRICT #6 FUND (FUND 236)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	21,748	18,951	17,000	18,500	17,000	-
OTHER SERVICES & CHARGES	51,526	-	46,920	46,920	54,600	7,680
SUPPLIES-REPAIRS & MAINTENANCE	4,158	-	6,400	6,400	2,000	(4,400)
GRANTS-ECONOMIC AGREEMENTS	125,000	125,000	125,000	125,000	125,000	-
TOTAL OTHER NON-CAPITAL	202,432	143,951	195,320	196,820	198,600	3,280
CAPITAL						
RIVEREDGE-BRIDGE	57,495	-	-	-	-	-
OTHER IMPROVEMENTS	-	-	187,000	185,500	235,000	48,000
TOTAL CAPITAL	57,495	-	187,000	185,500	235,000	48,000
DEBT SERVICE						
SERIES 2008A BONDS						
PRINCIPAL	315,000	-	340,000	340,000	360,000	20,000
INTEREST	333,113	155,925	311,900	311,900	288,900	(23,000)
TOTAL SERIES 2008A BONDS	648,113	155,925	651,900	651,900	648,900	(3,000)
TOTAL DEBT SERVICE	648,113	155,925	651,900	651,900	648,900	(3,000)
TOTAL TIF DISTRICT #6 FUND	908,040	299,876	1,034,220	1,034,220	1,082,500	48,280

CITY OF AURORA, ILLINOIS
2019 BUDGET
TIF DISTRICT # 7 FUND (FUND 237)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	65,511	24,776	17,000	17,000	17,000	-
OTHER SERVICES & CHARGES	16,136	-	-	-	12,500	12,500
GRANTS-ECONOMIC AGREEMENTS	167,415	201,015	200,000	200,000	200,000	-
TOTAL OTHER NON-CAPITAL	249,062	225,791	217,000	217,000	229,500	12,500
CAPITAL						
COST OF LAND	-	3,598,307	3,600,000	3,600,000	3,400,000	(200,000)
OTHER IMPROVEMENTS	-	-	-	-	950,000	950,000
FARNSWORTH BRIDGE	350,000	-	-	-	-	-
CORPORATE BLVD REALIGNMENT	-	-	1,178,700	1,178,700	1,178,700	-
CORPORATE BLVD TO MITCHELL	-	-	1,265,000	1,265,000	-	(1,265,000)
TOTAL CAPITAL	350,000	3,598,307	6,043,700	6,043,700	5,528,700	(515,000)
TOTAL TIF DISTRICT #7 FUND	599,062	3,824,098	6,260,700	6,260,700	5,758,200	(502,500)

CITY OF AURORA, ILLINOIS
2019 BUDGET
TIF DISTRICT # 8 FUND (FUND 238)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	6,072	3,190	22,000	22,000	22,000	-
GRANTS-ECONOMIC AGREEMENTS	2,046,094	25,000	1,675,000	1,675,000	2,025,000	350,000
TOTAL OTHER NON-CAPITAL	2,052,166	28,190	1,697,000	1,697,000	2,047,000	350,000
CAPITAL						
IMPROVEMENTS	-	-	883,500	883,500	850,000	(33,500)
BILTER-SEALMASTER TO PRAIRE PATH	-	-	300,000	300,000	300,000	-
DRAINAGE	-	-	1,000,000	1,000,000	1,000,000	-
TOTAL CAPITAL	-	-	2,183,500	2,183,500	2,150,000	(33,500)
TOTAL TIF DISTRICT #8 FUND	2,052,166	28,190	3,880,500	3,880,500	4,197,000	316,500

SSA #14 SULLIVAN FUND (FUND 251)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
CLEANING SERVICES	3,800	-	10,000	10,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	-	-	10,000	10,000	10,000	-
SUPPLIES-REPAIRS/MAINTENANCE	-	-	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	3,800	-	30,000	30,000	30,000	-
TOTAL SSA #14 SULLIVAN FUND	3,800	-	30,000	30,000	30,000	-

CITY OF AURORA, ILLINOIS
2019 BUDGET
SHAPE FUND (FUND 255)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	-	2,270,400	2,476,800	2,476,800	2,456,500	(20,300)
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>2,270,400</u>	<u>2,476,800</u>	<u>2,476,800</u>	<u>2,456,500</u>	<u>(20,300)</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	-	5,000	5,000	5,000	-
REPAIRS & MAINTENANCE SERVICES	626,359	585,722	633,700	642,900	325,000	(308,700)
SPECIAL PROGRAMS	195,000	215,000	220,000	220,000	215,000	(5,000)
SUPPLIES-GENERAL	-	64,145	58,600	64,200	128,000	69,400
SUPPLIES-MACHINERY/EQUIPMENT	34,227	15,051	81,000	66,200	40,000	(41,000)
SUPPLIES-COMPUTER	42,000	-	275,000	275,000	186,700	(88,300)
SUPPLIES-REPAIRS & MAINTENANCE	479,013	64,096	72,100	72,100	167,300	95,200
NON-CAPITAL VEHICLES	-	92,544	105,000	105,000	-	(105,000)
OTHER SERVICES & CHARGES	17,450	17,450	17,450	17,450	49,750	32,300
TOTAL OTHER NON-CAPITAL	<u>1,394,049</u>	<u>1,054,008</u>	<u>1,467,850</u>	<u>1,467,850</u>	<u>1,116,750</u>	<u>(351,100)</u>
CAPITAL						
MACHINERY & EQUIPMENT	46,127	12,463	499,900	499,900	546,900	47,000
VEHICLES	584,165	901,674	1,407,000	1,407,000	2,223,500	816,500
TOTAL CAPITAL	<u>630,292</u>	<u>914,137</u>	<u>1,906,900</u>	<u>1,906,900</u>	<u>2,770,400</u>	<u>863,500</u>
TOTAL SHAPE FUND	<u>2,024,341</u>	<u>4,238,545</u>	<u>5,851,550</u>	<u>5,851,550</u>	<u>6,343,650</u>	<u>492,100</u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
EQUITABLE SHARING-JUSTICE FUND (FUND 256)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	-	31,000	31,000	-	(31,000)
SUPPLIES-GENERAL	2,619	-	270,400	270,400	270,400	-
SUPPLIES-COMPUTER	600	-	79,680	79,680	30,680	(49,000)
TOTAL OTHER NON-CAPITAL	3,219	-	381,080	381,080	301,080	(80,000)
CAPITAL						
MACHINERY & EQUIPMENT	215,824	320,699	1,681,700	1,821,700	1,402,100	(279,600)
TOTAL CAPITAL	215,824	320,699	1,681,700	1,821,700	1,402,100	(279,600)
TOTAL EQUITABLE SHARING-JUSTICE FUND+C767	219,043	320,699	2,062,780	2,202,780	1,703,180	(359,600)

SSA #24 EAGLE POINT FUND (FUND 262)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	20,000	42,300	50,000	50,000	50,000	-
TOTAL OTHER NON-CAPITAL	20,000	42,300	50,000	50,000	50,000	-
TOTAL SSA #24 EAGLE POINT FUND	20,000	42,300	50,000	50,000	50,000	-

CITY OF AURORA, ILLINOIS
2019 BUDGET
SSA ONE FUND (FUND 266)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
GRANT-AURORA DOWNTOWN	245,000	290,000	245,000	245,000	290,000	45,000
TOTAL OTHER NON-CAPITAL	<u>245,000</u>	<u>290,000</u>	<u>245,000</u>	<u>245,000</u>	<u>290,000</u>	<u>45,000</u>
TOTAL SSA ONE FUND	<u>245,000</u>	<u>290,000</u>	<u>245,000</u>	<u>245,000</u>	<u>290,000</u>	<u>45,000</u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
SSA #34 OSWEGO FUND (FUND 275)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
OTHER CHARGES	1,150	750	1,000	1,000	1,000	-
TOTAL OTHER NON-CAPITAL	1,150	750	1,000	1,000	1,000	-
SERIES 2006 BONDS						
PRINCIPAL	305,000	-	105,000	105,000	105,000	-
INTEREST	20,600	4,200	8,400	8,400	4,200	(4,200)
TOTAL SERIES 2006 BONDS	325,600	4,200	113,400	113,400	109,200	(4,200)
SERIES 2012D BONDS						
PRINCIPAL	235,000	-	280,000	280,000	300,000	20,000
INTEREST	36,300	14,625	29,300	29,300	20,900	(8,400)
TOTAL SERIES 2012D BONDS	271,300	14,625	309,300	309,300	320,900	11,600
TOTAL DEBT SERVICE	596,900	18,825	422,700	422,700	430,100	7,400
TOTAL SSA #34 OSWEGO FUND	598,050	19,575	423,700	423,700	431,100	7,400

SSA #44 FUND (FUND 276)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	23,000	-	33,600	33,600	33,600	-
TOTAL OTHER NON-CAPITAL	23,000	-	33,600	33,600	33,600	-
TOTAL SSA #44 FUND	23,000	-	33,600	33,600	33,600	-

CITY OF AURORA, ILLINOIS
2019 BUDGET
STORMWATER MANAGEMENT FEE FUND (FUND 280)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	1,551,400	805,475	878,700	878,700	878,900	200
TOTAL INTERFUND TRANSFERS OUT	1,551,400	805,475	878,700	878,700	878,900	200
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	-	40,000	40,000	40,000	-
REPAIRS & MAINTENANCE SERVICES	89,575	64,744	40,000	132,100	40,000	-
OTHER SERVICES & CHARGES	26,000	23,336	36,000	36,000	36,000	-
SPECIAL PROGRAMS	1,714	-	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	117,289	88,080	126,000	218,100	126,000	-
CAPITAL						
MACHINERY & EQUIPMENT	-	-	-	-	-	-
STORMWATER DRAINAGE	6,620	-	-	-	-	-
BGI COMMITTEE PROJECTS	89,990	123,515	200,000	200,000	200,000	-
STORM COMPLIANCE	24,769	18,919	30,000	30,000	30,000	-
STORM SEWER EXTENSIONS	582,556	73,308	600,000	600,000	400,000	(200,000)
BIOINFILTRATION BASINS	-	-	34,500	34,500	34,500	-
VARIOUS PROJECTS	1,318,859	350,225	959,500	867,400	3,500,000	2,540,500
TOTAL CAPITAL	2,022,794	565,967	1,824,000	1,731,900	4,164,500	2,340,500
DEBT SERVICE						
PRINCIPAL	160,729	164,829	160,700	160,700	160,700	-
INTEREST	18,159	14,059	18,200	18,200	18,200	-
TOTAL IEPA LOAN #1/HEATHERCREST	178,888	178,888	178,900	178,900	178,900	-
TOTAL STORMWATER MGMT FEE FUND	3,870,371	1,638,410	3,007,600	3,007,600	5,348,300	2,340,700

CITY OF AURORA, ILLINOIS
2019 BUDGET
LONG-TERM CONTROL PLAN FEE FUND (FUND 281)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
CAPITAL						
STORMWATER DRAINAGE	-	-	679,000	679,000	40,500	(638,500)
IMPROVEMENTS	4,877,877	796,177	6,027,000	6,027,000	4,000,000	(2,027,000)
TOTAL CAPITAL	<u>4,877,877</u>	<u>796,177</u>	<u>6,706,000</u>	<u>6,706,000</u>	<u>4,040,500</u>	<u>(2,665,500)</u>
DEBT SERVICE						
PRINCIPAL	-	99,480	146,000	146,000	294,600	148,600
INTEREST	-	43,254	300,000	300,000	122,300	(177,700)
TOTAL 2016 IEPA LOAN	<u>-</u>	<u>142,734</u>	<u>446,000</u>	<u>446,000</u>	<u>416,900</u>	<u>(29,100)</u>
TOTAL LONG-TERM CONTROL PLAN FEE FUND	<u>4,877,877</u>	<u>938,911</u>	<u>7,152,000</u>	<u>7,152,000</u>	<u>4,457,400</u>	<u>(2,694,600)</u>

**CITY OF AURORA, ILLINOIS
2019 BUDGET
CAPITAL PROJECTS SUMMARY**

Overview

Capital projects total \$69.7 million in the 2019 budget. The city considers a capital expenditure to be an expenditure for a vehicle, machinery, furniture, or equipment of at least \$50,000 or an expenditure for land, land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year. For a project to be included in the Capital Improvements Plan (CIP), it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. Vehicles, machinery, furniture, and equipment are excluded from the CIP.

The city has budgeted expenditures for capital projects in the following funds:

Special Revenue Funds:

Motor Fuel Tax (Fund 203)
Wireless 911 Surcharge (Fund 211)
Municipal Motor Fuel Tax (Fund 212)
Gaming Tax (Fund 215)
Block Grant (Fund 221)
TIF #1 Downtown (Fund 231)
TIF #5 West River Area (Fund 235)
TIF #6 East River Area (Fund 236)
TIF #7 West Farnsworth Area (Fund 237)
TIF #8 East Farnsworth Area (Fund 238)
Safety, Health, and Public Enhancement (SHAPE) (Fund 255)

Equitable Sharing (Justice) (Fund 256)
Stormwater Management Fee (Fund 280)
Long-Term Control Plan (LTCP) Fee (Fund 281)

Capital Projects Funds:

Ward #8 Projects (Fund 318)
Capital Improvements (Fund 340)
2017 GO Bond Project (Fund 353)

Proprietary Funds:

Airport (Fund 504)
Water & Sewer (Fund 510)
Motor Vehicle Parking System (MVPS) (Fund 520)
Transit Centers (Fund 530)

Below is a discussion of the major capital projects budgeted in 2019. Numerical budget information pertaining to capital projects of the special revenue funds can be found in the section of the budget dedicated to Special Revenue Funds. Information on projects to be undertaken through the proprietary funds is located in the Proprietary Funds Section. Numerical budget information concerning capital projects of all other funds is presented in the Capital Projects Funds Section of the 2019 budget.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
CAPITAL PROJECTS SUMMARY**

Motor Fuel Tax Fund (203)

Arterial and Collector Resurfacing. The city's arterial and collector road resurfacing program is budgeted at \$3.0 million in 2019. Through this program, approximately 15 lane-miles of arterial and collector roads will be resurfaced.

Eola Road-Wolf's Crossing to U.S. Route 30. In 2019, the city has budgeted \$2.9 million for the reconstruction and widening of Eola Road from Wolf's Crossing to U.S. Route 30. This project will create a new modernized intersection to promote development of commercial spaces. This project will be funded primarily by the Motor Fuel Tax Fund and \$56,900 out of the Capital Improvements Fund.

East New York Street Segment III. The city will reconstruct East New York Street from Welsh Drive to Farnsworth Avenue. The total cost of the construction is estimated at \$8.0 million. However, it is expected that 70% of this amount will be reimbursed by a federal grant. This project will be funded primarily by the Motor Fuel Tax Fund and \$405,200 out of the Capital Improvements Fund.

Salt Storage Facility. The 2019 budget for this project is \$3.0 million. Construction of an additional salt storage facility will reduce potential road salt shortages by increasing the overall storage capacity.

Wireless 911 Surcharge Fund (211)

Enterprise Resource Platform-Public Safety. The city will replace the current computer-aided dispatch and records management system. The total 2019 budget for this project is \$3.8 million, with \$1.9 million out of the Wireless Surcharge Fund. The remainder of the resources will come from the Equitable Sharing Justice Fund and the Safety, Health, and Public Enhancement (SHAPE) Fund.

TIF #7 West Farnsworth Area Fund (237)

Corporate Boulevard Realignment. The 2019 budget provides \$1.2 million for the realignment of Corporate Boulevard. The project will align Corporate Boulevard with Premium Outlets Boulevard to provide for more efficient traffic circulation.

Farnsworth Avenue Land Acquisition. The 2019 budget provides \$3.4 million for the acquisition of land in support of the redevelopment activities in TIF District #7.

TIF #8 East Farnsworth Area Fund (238)

TIF #8 Stormwater Improvements. The 2019 budget provides for \$1.0 million to mitigate a flood plain and relocate stormwater management areas. This project will maximize the development potential along Interstate Route 88.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
CAPITAL PROJECTS SUMMARY**

Stormwater Management Fee Fund (280)

Storm Sewer Extensions. In 2019, \$400,000 has been allocated for the reduction or elimination of combined sewer overflows. This project is ongoing and will help mitigate sewer back-ups into homes as part of the city's Long-Term Control Plan.

Storm Sewer and Facility Improvements. In 2019, \$3.5 million has been allocated for slope stabilization, dredging, or water quality enhancement programs for various stormwater management facilities owned by the city. This project will help mitigate the erosion of shorelines and improve stormwater conveyance.

LTCP Fee Fund (281)

Long-Term Control Plan Improvements. In 2019, the city has budgeted for the separation of combined sewers and the construction of green infrastructure in various areas of the city. The provision includes \$4.1 million in the LTCP Fee Fund. The reduction of combined sewers will mitigate sewer back-ups into homes.

Capital Improvements Fund (340)

Right-of-Way Improvement Program. The city replaces hazardous or missing sections of sidewalk through its on-going right-of-way improvement program. The 2019 budget includes \$800,000 for these improvements, which includes reimbursement to residents for 50% of

the costs they incur when replacing drive approaches, curbs, and gutters.

Neighborhood Street Improvements. A total of \$5.18 million is budgeted for the ongoing neighborhood street improvements program. The program provides for the resurfacing of 35 lane-miles of residential streets. The improvements are funded through the Capital Improvements Fund, the Municipal Motor Fuel Tax Fund, and the Block Grant Fund.

Combined Maintenance Facility. A total of \$5.7 million has been budgeted for the construction of a multifunctional facility. The total cost of the construction is estimated at \$33 million. The facility will consolidate three buildings and it will house Equipment Services, Water and Sewer Maintenance, Streets Maintenance, and Electrical Divisions. This project will be funded in 2019 primary by the Capital Improvement Fund and \$2.0 million out of the Water and Sewer Fund.

Broadway Redevelopment Corridor. The 2019 budget includes \$1.7 million for infrastructure improvements, streetscape upgrades, and environmental mitigation. The improvements are funded through the Capital Improvements Fund, the 2017 GO Bond Fund, TIF District #1, and TIF District #6.

**CITY OF AURORA, ILLINOIS
2019 BUDGET
CAPITAL PROJECTS SUMMARY**

2017 GO Bond Project Fund (353)

Regional Transportation Improvements. The city will construct a new bicycle/pedestrian bridge across the Fox River to complement RiverEdge Park. The project will include relocation of the Pace Bus staging area, construction of additional parking stalls, and installation of a new traffic signal. The 2019 budget for this project is \$4.5 million, which will be largely funded by a federal grant from the Congestion Mitigation and Air Quality Improvement Program. The city will also receive an in-kind contribution of \$2.0 million from the Kane County Forest Preserve. The total cost of the project is an estimated \$15 million.

Optical Fiber Projects. The city will replace obsolete optical fiber core switches and provide additional fiber and cables as the need arises. The 2017 GO Bond Project Fund will provide \$669,000. The remainder of the funding will come from the Capital Improvements Fund.

Airport Fund (504)

Airfield Pavement Rehabilitation-Phase II. The 2019 budget provides \$640,000 for rehabilitation of taxiway P and the main apron. This project will comply with requirements established by the Illinois Department of Transportation Division of Aeronautics to improve runway and taxiway safety.

Water & Sewer Fund (510)

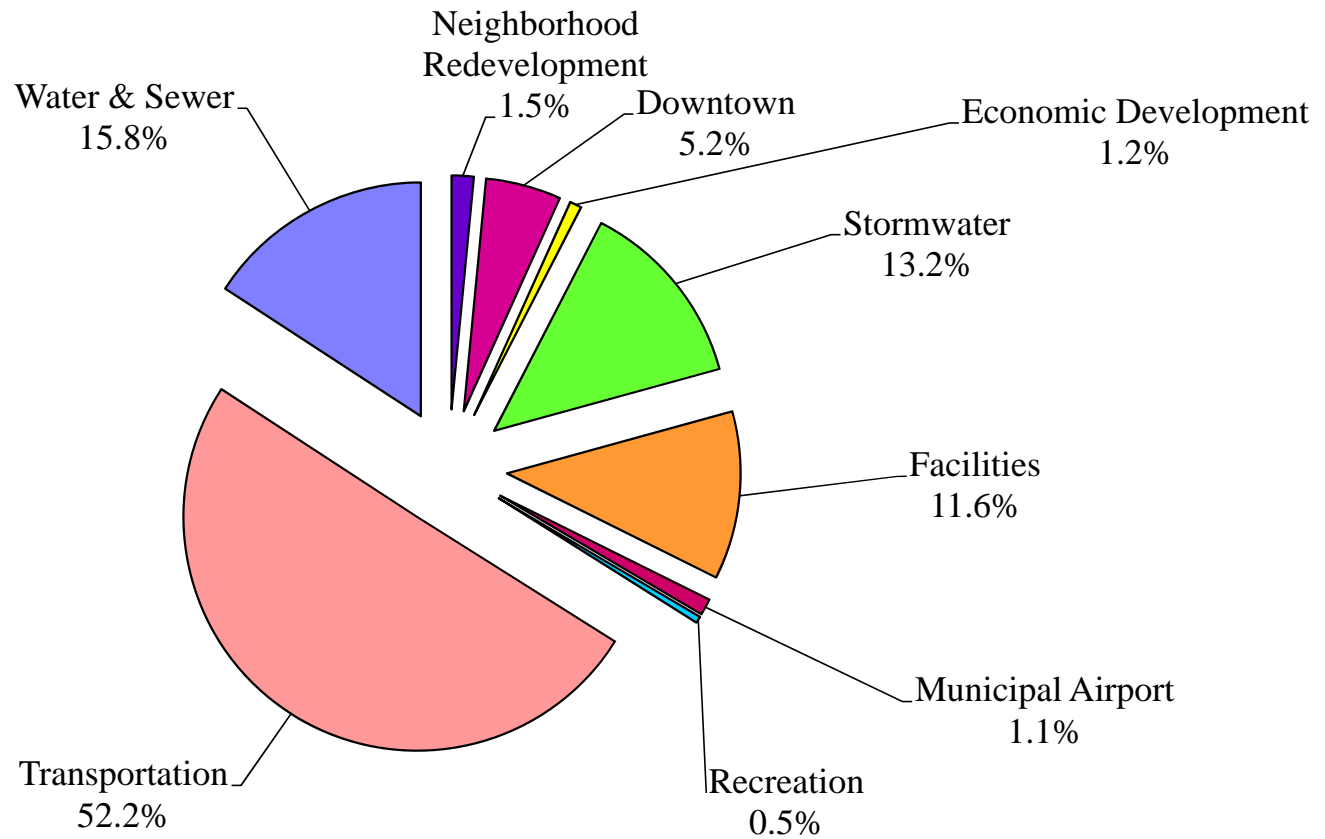
Lime Sludge Containment System. In 2019, \$1.7 million is budgeted for this project. The project will provide a long-term means of disposing lime sludge from the water treatment plant by constructing an underground pipeline to the disposal site. The pipeline will eliminate the need for lime sludge hauling and disposal services.

Water Loss Control Plan. The city will examine all aspects of the city's water delivery, metering, and distribution systems to identify and mitigate, to the maximum extent reasonably possible, the circumstances that contribute to unauthorized non-revenue water loss. The 2019 budget provides \$809,100 for this project.

Sanitary Sewer Evaluation and Rehabilitation. The 2019 budget provides \$3.0 million for an ongoing program to evaluate and repair problematic sections of the city's sewer system. This project will bring the sanitary sewer system into compliance with applicable state and federal regulations pertaining to sanitary sewers.

Watermain Evaluation, Repair and Replacement. The city will evaluate and repair the water distribution system. This annual program will improve the water distribution system through the detection of possible water leaks. The 2019 budget for this project is \$2.7 million.

**CITY OF AURORA, ILLINOIS
2019-2028 CAPITAL IMPROVEMENT PLAN SUMMARY**



CITY OF AURORA, ILLINOIS
2019-2028 CAPITAL IMPROVEMENT PLAN SUMMARY

<u>PROJECT TYPE</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023-2028</u>	<u>10-YR TOTAL</u>
Downtown	4,921,300	6,798,900	4,398,000	9,924,000	3,787,000	2,557,000	27,464,900
Economic Development	3,600,000	4,350,000	-	-	-	-	4,350,000
Facilities	10,228,900	14,965,900	29,074,500	9,447,000	2,457,100	5,145,100	61,089,600
Municipal Airport	1,177,700	1,284,700	1,205,000	1,990,000	1,480,000	-	5,959,700
Neighborhood Redevelopment	400,000	800,000	800,000	800,000	800,000	4,800,000	8,000,000
Recreation	955,300	170,000	646,000	1,600,000	-	-	2,416,000
Stormwater	10,798,400	9,707,100	5,055,000	5,055,000	7,055,000	42,330,000	69,202,100
Transportation	19,878,800	20,519,700	17,432,000	30,214,000	13,816,000	182,340,000	264,321,700
Water & Sewer	18,146,900	11,078,000	9,883,100	6,185,300	7,832,000	48,089,800	83,068,200
TOTAL CAPITAL PROJECTS	70,107,300	69,674,300	68,493,600	65,215,300	37,227,100	285,261,900	525,872,200

CITY OF AURORA, ILLINOIS
2019-2028 CAPITAL IMPROVEMENT PLAN
PROJECTS BY CATEGORY

Project Category	Project #	Project Name	2019	2020	2021	2022	2023-2028	Total
Downtown (General)								
	A007	Vault Filling/Sidewalk Replacement Program	75,000	75,000	75,000	75,000	450,000	750,000
	A031	Dam Modifications/Canoe Chute Improvements	0	0	150,000	1,500,000	0	1,650,000
	A037	GAR Memorial Hall Interior Restoration	0	175,000	100,000	0	0	275,000
	A040	Streetscape Improvements	10,000	10,000	10,000	10,000	60,000	100,000
	A050	Major Project Development Fund	150,000	150,000	150,000	150,000	900,000	1,500,000
	A053	Wilder Park	0	0	0	0	1,147,000	1,147,000
	A054	Lake Street Redevelopment Corridor	30,000	300,000	100,000	0	0	430,000
	A055	Broadway Redevelopment Corridor	1,650,000	2,413,000	0	0	0	4,063,000
	A059	Regional Transportation Improvements	4,463,900	65,000	0	0	0	4,528,900
	A061	Pinney Deck	420,000	0	0	0	0	420,000
	A062	RiverEdge Park Music Garden Phase II	0	0	806,000	2,052,000	0	2,858,000
	A063	Demolition of 512 N. Broadway	0	110,000	0	0	0	110,000
Total			6,798,900	3,298,000	1,391,000	3,787,000	2,557,000	17,831,900
Downtown (Riverwalk)								
	A013	FoxWalk - Phase I (West Channel)	0	800,000	3,533,000	0	0	4,333,000
	A014	FoxWalk - Phase II (East Channel)	0	300,000	5,000,000	0	0	5,300,000
Total			0	1,100,000	8,533,000	0	0	9,633,000
Economic Development								
	J007	Farnsworth Avenue Land Acquisition	3,400,000	0	0	0	0	3,400,000
	J010	Demolition of Hotel Sites	950,000	0	0	0	0	950,000
Total			4,350,000	0	0	0	0	4,350,000
Facilities								
	C012	Fire Station #13	0	210,000	6,000,000	0	0	6,210,000
	C014	Parks Maintenance Facility Expansion	0	0	415,000	0	0	415,000
	C074	Outdoor Warning Sirens	0	0	0	0	100,000	100,000

Project Category	Project #	Project Name	2019	2020	2021	2022	2023-2028	Total
	C089	Salt Storage Facility	3,000,000	0	0	0	0	3,000,000
	C104	Optical Fiber Projects	1,119,000	850,000	2,200,000	1,200,000	4,400,000	9,769,000
	C106	Enterprise Resource Platform-Public Safety	3,770,400	0	0	0	0	3,770,400
	C113	ATC Main Lot Resurfacing	12,000	300,000	300,000	0	0	612,000
	C114	Combined Maintenance Facility	5,727,500	27,000,000	0	0	0	32,727,500
	C117	Servers and SAN	342,000	82,000	82,000	82,000	410,000	998,000
	C118	Development Services Center Building Remodel	445,000	0	0	0	0	445,000
	C121	Kennel Renovation	100,000	182,500	0	0	0	282,500
	C122	Security Systems Modernization Project	450,000	450,000	450,000	555,100	235,100	2,140,200
	C123	Partial Site Demolition 720 N. Broadway	0	0	0	620,000	0	620,000
Total			14,965,900	29,074,500	9,447,000	2,457,100	5,145,100	61,089,600
Municipal Airport								
	D009	Perimeter Fencing	0	838,000	0	0	0	838,000
	D021	Runway 18/36 - Phase I	0	0	1,990,000	0	0	1,990,000
	D042	Runway 18/36 - Phase II	0	0	0	1,480,000	0	1,480,000
	D046	Airfield Pavement Rehabilitation - Phase II	640,000	0	0	0	0	640,000
	D048	Overlay SE Quadrant Perimeter Roadways	41,200	0	0	0	0	41,200
	D049	Airfield Lighting Control & Monitoring System	328,500	0	0	0	0	328,500
	D050	Airfield Pavement Rehab Phase 3	0	367,000	0	0	0	367,000
	D051	Overlay SE Quadrant Perimeter Roadways Phase 2	275,000	0	0	0	0	275,000
Total			1,284,700	1,205,000	1,990,000	1,480,000	0	5,959,700
Neighborhood Redevelopment								
	E004	Right-of-Way Improvement Program	800,000	800,000	800,000	800,000	4,800,000	8,000,000
Total			800,000	800,000	800,000	800,000	4,800,000	8,000,000
Recreation								
	F045	Phillips Park Facility Improvements	30,000	36,000	0	0	0	66,000
	F052	Zoo Improvements	140,000	140,000	0	0	0	280,000
	F054	Phillips Park Improvements	0	340,000	1,600,000	0	0	1,940,000
	F055	McCarty Park - Phase II Expansion	0	130,000	0	0	0	130,000
Total			170,000	646,000	1,600,000	0	0	2,416,000

Project Category	Project #	Project Name	2019	2020	2021	2022	2023-2028	Total
Stormwater								
	B010	BGI Committee Projects	200,000	200,000	200,000	200,000	1,200,000	2,000,000
	B031	Long-Term Control Plan Improvements	4,108,100	4,000,000	4,000,000	6,000,000	36,000,000	54,108,100
	B037	Storm Sewer Extensions	400,000	400,000	400,000	400,000	2,400,000	4,000,000
	B038	NPDES Phase II - Stormwater Compliance Program	30,000	30,000	30,000	30,000	180,000	300,000
	B046	Illinois Green Infrastructure	75,000	75,000	75,000	75,000	450,000	750,000
	B047	Farnsworth Drainage Improvements / Bridge Repl.	394,000	0	0	0	0	394,000
	B048	TIF District #8 Stormwater Improvements	1,000,000	0	0	0	0	1,000,000
	B049	Storm Sewer and Facility Improvements	3,500,000	350,000	350,000	350,000	2,100,000	6,650,000
Total			9,707,100	5,055,000	5,055,000	7,055,000	42,330,000	69,202,100
Transportation/Bridges								
	G010	95th St. Grade Separation at E.J. & E. R.R.	0	0	0	0	15,300,000	15,300,000
	G011	Commons Dr. Grade Separation at B.N.R.R.	0	0	0	0	12,000,000	12,000,000
	G016	Bridge Rehabilitation	700,000	300,000	400,000	400,000	2,400,000	4,200,000
	G017	Montgomery Road Bridge	100,000	100,000	600,000	0	0	800,000
	G018	Farnsworth Avenue Overpass	100,000	100,000	100,000	100,000	3,000,000	3,400,000
	G019	Farnsworth Culverts near Indian Trail	200,000	200,000	800,000	0	0	1,200,000
Total			1,100,000	700,000	1,900,000	500,000	32,700,000	36,900,000
Transportation/Streets								
	GB001	Arterial and Collector Resurfacing	3,000,000	3,000,000	3,000,000	3,000,000	18,000,000	30,000,000
	GB014	Farnsworth Avenue - 5th Ave. to Route 34	394,700	100,000	9,700,000	0	0	10,194,700
	GB017	North Aurora Road Underpass	590,000	0	0	0	6,000,000	6,590,000
	GB021	Commons Drive - Route 34 to 75th St.	0	0	0	0	305,000	305,000
	GB022	Commons Drive - 75th St. to Montgomery Rd.	350,000	350,000	0	0	0	700,000
	GB032	Prairie Street/North Avenue Improvements	0	0	0	0	2,150,000	2,150,000
	GB033	Prairie Street - Edgelawn Dr. to Orchard Rd.	0	0	0	0	4,100,000	4,100,000
	GB034	Sheffer Road - Church Rd. to Farnsworth Ave.	0	0	0	0	5,200,000	5,200,000
	GB037	Farnsworth Avenue - E. New York St. to 5th Ave.	0	0	0	0	5,800,000	5,800,000
	GB038	Molitor Road - Farnsworth Ave. to Diehl Rd.	0	0	0	0	7,800,000	7,800,000
	GB039	Biliter Road - Sealmaster to the Prairie Path	400,000	0	0	0	6,500,000	6,900,000
	GB052	Sullivan Road - Randall Rd. to Edgelawn Dr.	100,000	800,000	0	0	0	900,000

Project Category	Project #	Project Name	2019	2020	2021	2022	2023-2028	Total
	GB058	Farnsworth Avenue - Fredericksburg Lane to 95th S	0	0	0	0	1,300,000	1,300,000
	GB059	95th Street - Eola Rd. to E.J. & E. R.R.	0	0	0	0	10,400,000	10,400,000
	GB060	95th Street - U.S. Route 30 to Eola Road	0	0	0	0	10,900,000	10,900,000
	GB062	Farnsworth - Summerlin Dr. to Hafenrichter Rd.	0	0	0	0	3,060,000	3,060,000
	GB065	Wolf's Crossing - Route 30 to E.J. & E. R.R.	0	0	0	0	4,700,000	4,700,000
	GB066	Eola Road - Wolf's Crossing to U.S. Route 30	2,916,200	0	0	0	0	2,916,200
	GB070	Sullivan Rd. - Deerpath Rd. to Eastlake Run Creek	0	0	0	0	15,300,000	15,300,000
	GB073	W. Indian Trail - ComEd R.O.W. to Hanks Rd.	0	0	0	0	7,500,000	7,500,000
	GB091	Mesa Lane Extension	0	0	0	0	1,900,000	1,900,000
	GB094	Wolf's Crossing Streetlights	0	0	0	0	350,000	350,000
	GB097	Neighborhood Street Improvements	5,175,000	4,700,000	4,700,000	4,700,000	28,200,000	47,475,000
	GB099	E. Indian Trail - Mitchell Rd. to Farnsworth Ave. #2	0	700,000	4,300,000	4,300,000	0	9,300,000
	GB104	Eola Road - Hafenrichter Rd. to Keating Drive	0	0	0	0	2,700,000	2,700,000
	GB106	New Haven/Morton SSA	0	0	0	0	700,000	700,000
	GB111	Mitchell Road - Saddle Ln. to Sullivan Rd.	0	0	0	0	1,500,000	1,500,000
	GB113	Kautz Road Multi-Use Path Extension	87,300	0	0	0	0	87,300
	GB114	TIF District #8 Eastern Access	850,000	0	0	0	0	850,000
	GB116	Corporate Boulevard Realignment	1,178,700	0	0	0	0	1,178,700
	GB118	East New York Street - Segment III	1,705,200	4,400,000	4,400,000	0	0	10,505,200
	GB119	Bike and Pedestrian Enhancements	100,000	100,000	100,000	100,000	100,000	500,000
	GB121	Montgomery and Hill Intersection Improvements	200,000	800,000	1,200,000	0	0	2,200,000
	GB122	LED Streetlight Conversion and Pole Replacement	159,000	80,000	80,000	80,000	480,000	879,000
	GB126	Parking Lot Resurfacing	50,000	220,000	220,000	240,000	240,000	970,000
	GB128	Noise Barriers	10,000	10,000	10,000	10,000	1,250,000	1,290,000
	GB130	Access to Transit Plan Infrastructure Improvements	85,000	255,000	0	0	0	340,000
	GB131	Montgomery Road Multi-Use Path	255,000	0	0	0	0	255,000
	GB132	Edgelawn Drive Bikeway Path	170,000	0	0	0	0	170,000
	GB134	Benton Avenue Improvements	0	650,000	0	0	0	650,000
Total			17,776,100	16,165,000	27,710,000	12,430,000	146,435,000	220,516,100
Transportation/Traffic Signals								
	GC003	High Street/Indian Trail - Signal	0	0	30,000	300,000	0	330,000

Project Category	Project #	Project Name	2019	2020	2021	2022	2023-2028	Total
	GC033	Traffic Signal Pre-Emption Devices	25,000	26,000	27,000	28,000	180,000	286,000
	GC047	Commons Drive/75th Street - Signal	0	0	0	0	975,000	975,000
	GC053	Commons Drive/U.S. Route 34 - Signal	0	0	0	0	1,090,000	1,090,000
	GC072	Intersection Video Monitoring	55,000	56,000	57,000	58,000	360,000	586,000
	GC075	Galena and New York Two Way - Phase II	735,600	0	0	0	0	735,600
	GC077	Montgomery Rd & White Eagle Dr. Traffic Signal	300,000	0	0	0	0	300,000
	GC078	Traffic Signal Equipment - Mast Arm Improvements	100,000	100,000	100,000	100,000	600,000	1,000,000
	GC079	Indian Tr Traffic Signal Interconnect	393,000	0	0	0	0	393,000
	GC080	McCoy Dr/5th Ave & Kautz Road	35,000	350,000	0	0	0	385,000
	GC081	Montgomery Rd & Kautz Rd	0	35,000	350,000	0	0	385,000
	GC082	McCoy Dr & Cheshire Dr	0	0	40,000	400,000	0	440,000
Total			1,643,600	567,000	604,000	886,000	3,205,000	6,905,600
Water & Sewer/Other								
	I032	Indian Trail Elevated Tank Rehabilitation	621,500	0	0	0	0	621,500
	I035	Pathogen Barrier Process	0	0	0	0	3,901,800	3,901,800
	I037	Shallow Wells #105 and #107	0	0	0	0	1,604,800	1,604,800
	I039	On-Site Treatment System at Deep Well	0	0	0	0	2,400,100	2,400,100
	I041	Deep Well Pump Motor Replacement	178,400	183,800	189,300	195,000	1,298,800	2,045,300
	I042	Main Pumping Station Improvements	462,400	0	0	0	0	462,400
	I043	River Intake Building Semi-Truck Access Drive	0	0	0	0	334,300	334,300
	I044	Lime Sludge Containment System	1,400,000	3,031,700	0	0	0	4,431,700
	I045	Water Loss Control Program	809,100	0	0	0	0	809,100
	I046	Abandonment of Well No. 8	163,000	0	0	0	0	163,000
Total			3,634,400	3,215,500	189,300	195,000	9,539,800	16,774,000
Water & Sewer/Sanitary								
	IB018	Sanitary Sewer Evaluation & Rehabilitation	3,000,000	2,500,000	2,500,000	2,500,000	15,000,000	25,500,000
Total			3,000,000	2,500,000	2,500,000	2,500,000	15,000,000	25,500,000
Water & Sewer/Watermains								
	IC012	Kenilworth Pl. - Kingsway Dr. to Edgelawn Dr.	0	0	0	0	385,000	385,000
	IC015	Sheffer Road - Northfield Dr. to Greenview Dr.	0	0	0	0	210,000	210,000
	IC020	Greenview Drive - Sheffer Rd. North to Dead-End	0	0	0	0	528,000	528,000

Project Category	Project #	Project Name	2019	2020	2021	2022	2023-2028	Total
	IC021	Jungels Avenue	0	0	0	0	297,000	297,000
	IC022	Watermain Extensions	500,000	500,000	500,000	500,000	3,000,000	5,000,000
	IC024	Small Watermain Additions & Looping	350,000	350,000	350,000	350,000	2,100,000	3,500,000
	IC043	New Haven Ave. - Highland Ave. to Elmwood Dr.	600,000	0	0	0	0	600,000
	IC062	Southeast Network Improvements	0	0	0	0	4,400,000	4,400,000
	IC074	N. Russell Ave-Old Indian Trl to South Dead-End	0	0	0	0	630,000	630,000
	IC076	Watermain Evaluation, Repair and Replacement	2,700,000	2,000,000	2,000,000	2,000,000	12,000,000	20,700,000
	IC078	Liberty Street Water Main - High Pressure System	293,600	1,317,600	0	0	0	1,611,200
	IC079	North Aurora Road Water Main - High Pressure Sys	0	0	646,000	2,287,000	0	2,933,000
Total			4,443,600	4,167,600	3,496,000	5,137,000	23,550,000	40,794,200
Grand Total			69,674,300	68,493,600	65,215,300	37,227,100	285,261,900	525,872,200

**CITY OF AURORA, ILLINOIS
2019 BUDGET
OPERATING IMPACT OF CAPITAL EXPENDITURES**

Oftentimes, when a government places a capital item into service, it incurs ongoing operating and/or maintenance costs. In some cases, money is saved when a capital item is placed into service. This table presents estimates of the impact of the city's 2019 capital expenditures upon future operating budgets.

Project Name	CIP Project Number	2019 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>Motor Fuel Tax Fund</u>					
Farnsworth Drainage Improve./Bridge Replacement	B047	300,000	-	Negligible.	
Salt Storage Facility	C089	3,000,000	5,000	Annual maintenance cost.	2020
Montgomery Road Bridge	G017	100,000	-	Negligible.	
Farnsworth Avenue Overpass	G018	100,000	-	Negligible.	
Farnsworth Culverts near Indian Trail	G019	200,000	-	Negligible.	
Arterial and Collector Resurfacing	GB001	3,000,000	(100,000)	Annual savings from decreased maintenance.	2019
North Aurora Road Underpass	GB017	590,000	-	Negligible.	
Eola Road - Wolf's Crossing to U.S. Route 30	GB066	2,859,300	26,000	Annual maintenance cost.	2020
Indian Tr. Traffic Signal Interconnect	GB079	393,000	-	Negligible.	
East New York Street - Segment III	GB118	1,300,000	20,000	Annual maintenance cost.	2022
Montgomery Road Multi-Use Path	GB131	255,000	-	Negligible.	
Edgelawn Drive Bikeway Path	GB132	170,000	10,000	Annual maintenance cost.	2020
McCoy Dr./5th Ave & Kautz Road	GC080	35,000	3,000	Annual maintenance cost.	2021
Total		<u>12,302,300</u>	<u>(49,000)</u>		
<u>Wireless 911 Surcharge Fund</u>					
Enterprise Resource Platform - Public Safety	C106	1,901,400	640,000	Annual maintenance cost.	2020
Total		<u>1,901,400</u>	<u>640,000</u>		
<u>Municipal Motor Fuel Tax Fund</u>					
Neighborhood Street Improvements	GB097	2,000,000	(30,000)	Reduced maintenance costs.	2019
Total		<u>2,000,000</u>	<u>(30,000)</u>		

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2019 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>	<u>Beginning Impact in Fiscal Year</u>
<u>Block Grant Fund</u>					
Neighborhood Street Improvements	GB097	400,000	-	See Municipal Motor Fuel Tax Fund.	
Total		400,000	-		
<u>TIF #1 Downtown Fund</u>					
Vault Filling/Sidewalk Replacement Program	A007	75,000	(10,000)	Annual savings from decreased maintenance.	2019
Streetscape Improvements	A040	10,000	1,000	Annual maintenance cost.	2019
Major Project Development Fund	A050	150,000	-	Negligible.	
Broadway Redevelopment Corridor	A055	50,000	-	See Capital Improvement Fund.	
LED Streetlight Conversion and Pole Replacement	GB122	90,000	-	See Capital Improvement Fund.	
Total		375,000	(9,000)		
<u>TIF #5 West River Area Fund</u>					
Lake Street Redevelopment Corridor	A054	30,000	-	Dependent on specific projects undertaken.	
LED Streetlight Conversion and Pole Replacement	GB122	21,000	-	See Capital Improvements Fund.	
Total		51,000	-		
<u>TIF #6 East River Area Fund</u>					
Broadway Redevelopment Corridor	A055	150,000	-	Dependent on specific projects undertaken.	
LED Streetlight Conversion and Pole Replacement	GB122	2,000	-	See Capital Improvement Fund.	
Access to Transit Plan Infrastructure Improvements	GB130	85,000	-	Dependent on specific projects undertaken.	
Total		237,000	-		
<u>TIF #7 West Farnsworth Area Fund</u>					
Corporate Boulevard Realignment	GB116	1,178,700	1,500	Annual maintenance cost.	2020
Farnsworth Avenue Land Acquisition	J007	3,400,000	-	Negligible.	
Demolition of Hotel Sites	J010	950,000	-	Negligible.	
Total		5,528,700	1,500		

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2019 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>	<u>Beginning Impact in Fiscal Year</u>
<u>TIF #8 East Farnsworth Area Fund</u>					
TIF District # 8 Stormwater Improvements	B048	1,000,000	-	Negligible.	
Bilster Road - Sealmaster to the Prairie Path	GB039	300,000	25,000	Annual maintenance cost.	2022
TIF District # 8 Eastern Access	GB114	850,000	5,000	Annual maintenance cost.	2020
Total		<u>2,150,000</u>	<u>30,000</u>		
<u>SHAPE Fund</u>					
Enterprise Resource Platform - Public Safety	C106	466,900	-	See Wireless 911 Surcharge Fund.	
Traffic Signal Pre-Emption Devices	GC033	25,000	-	Negligible.	
Intersection Video Monitoring	GC072	55,000	-	Negligible.	
Total		<u>546,900</u>	<u>-</u>		
<u>Equitable Sharing-Justice Fund</u>					
Enterprise Resource Platform - Public Safety	C106	1,402,100	-	See Wireless 911 Surcharge Fund.	
Total		<u>1,402,100</u>	<u>-</u>		
<u>Stormwater Management Fee Fund</u>					
BGI Committee Projects	B010	200,000	-	Dependent upon specific projects undertaken.	
Storm Sewer Extensions	B037	400,000	(2,000)	Annual savings from decreased maintenance.	2019
NPDES Phase II - Stormwater Compliance Program	B038	30,000	-	Negligible.	
Illinois Green Infrastructure	B046	34,500	-	See LTCP Fee Fund.	
Storm Sewer and Facility Improvements	B049	3,500,000	-	Dependent upon specific projects undertaken.	
Total		<u>4,164,500</u>	<u>(2,000)</u>		
<u>LTCP Fund</u>					
Long-Term Control Plan Improvements	B031	4,000,000	(2,000)	Annual savings from decreased maintenance.	2019
Illinois Green Infrastructure	B046	40,500	15,000	Annual maintenance cost.	2019
Total		<u>4,040,500</u>	<u>13,000</u>		

Project Name	CIP Project Number	2019 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>Capital Improvements Fund</u>					
Broadway Redevelopment Corridor	A055	850,000	-		
Pinney Deck	A061	420,000	-	Negligible.	
Optical Fiber Projects	C104	450,000	-	See 2017 GO Bond Project Fund.	
Combined Maintenance Facility	C114	3,727,500	80,000	Annual maintenance cost.	2021
Servers and SAN	C117	342,000	-	Negligible.	
Development Services Center Building Remodel	C118	445,000	60,000	Annual maintenance cost.	2020
Kennel Renovation	C121	100,000	-	Negligible.	
Security Systems Modernization Project	C122	450,000	-	Negligible.	
Right-of-Way Improvement Program	E004	800,000	-	Negligible.	
Phillips Park Facility Improvements	F045	30,000	-	Negligible.	
Zoo Improvements	F052	140,000	3,000	Annual maintenance cost.	2021
Bridge Rehabilitation	G016	700,000	-	Negligible.	
Farnsworth Avenue - 5th Ave. to Route 34	GB014	394,700	20,000	Annual maintenance cost.	2022
Commons Drive-75th St. to Montgomery Rd.	GB022	350,000	47,700	Annual maintenance cost.	2022
Bilster Road-Sealmaster to the Prairie Path	GB039	100,000	-	See TIF# 8	
Sullivan Road - Randall Rd. to Edgelawn Dr.	GB052	100,000	15,000	Annual maintenance cost.	2021
Eola Road - Wolf's Crossing to U.S. Route 30	GB066	56,900	-	See Motor Fuel Tax Fund.	
Neighborhood Street Improvements	GB097	2,775,000	-	See Municipal Motor Fuel Tax Fund.	
Kautz Road Multi-Use Path Extension	GB113	87,300	1,000	Annual maintenance cost.	2020
East New York Street - Segment III	GB118	405,200	-	See Motor Fuel Tax Fund.	
Bike and Pedestrian Enhancements	GB119	100,000	-	Negligible.	
Montgomery and Hill Intersection Improvements	GB121	200,000	-	Negligible.	
LED Streetlight Conversion and Pole Replacement	GB122	46,000	(18,700)	Reduction in energy cost and labor expense.	2019
Noise Barriers	GB128	10,000	5,000	Annual maintenance cost.	2019
Montgomery Road & White Eagle Dr. Traffic Signal	GC077	300,000	3,000	Annual maintenance cost.	2020
Traffic Signal Equipment - Mast Arm Improvements	GC078	100,000	-	Negligible.	
Total		13,479,600	216,000		
<u>2017 GO Bond Project Fund</u>					
Broadway Redevelopment Corridor	A055	600,000	-	Dependent upon specific projects undertaken.	
Regional Transportation Improvements	A059	4,463,900	10,000	Annual maintenance cost.	2021
Optical Fiber Projects	C104	669,000	-	Negligible.	
Galena and New York Two Way - Phase II	GC075	735,600	-	Negligible.	
Total		6,468,500	10,000		

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2019 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>	<u>Beginning Impact in Fiscal Year</u>
<u>Airport Fund</u>					
Airfield Pavement Rehabilitation- Phase II	D046	640,000		Annual maintenance cost.	2020
Overlay SE Quadrant Perimeter Roadways	D048	41,200	-	Negligible.	
Airfield Lighting Control & Monitoring System	D049	328,500	-	Negligible.	
Overlay SE Quadrant Perimeter Roadways Phase II	D051	275,000	-	Negligible.	
Total		<u>1,284,700</u>	<u>-</u>		
<u>Water & Sewer Fund</u>					
Long-Term Control Plan Improvements	B031	108,100	-	See LTCP Fee Fund.	
Farnsworth Drainage Improve./Bridge Replacement	B047	94,000	-	See Motor Fuel Tax Fund.	
Combined Maintenance Facility	C114	2,000,000	-	See Capital Improvements Fund.	
Indian Trail Elevated Tank Rehabilitation	I032	621,500	-	Negligible.	
Deep Well Pump Motor Replacement	I041	178,400	-	Negligible.	
Main Pumping Station Improvements	I042	462,400	-	Negligible.	
Lime Sludge Containment System	I044	1,400,000	(1,000,000)	Annual savings from decreased maintenance.	2021
Water Loss Reduction Program	I045	809,100	-	Negligible.	
Abandonment of Well No. 8	I046	163,000	-	Negligible.	
Sanitary Sewer Evaluation and Rehabilitation	IB018	3,000,000	(20,000)	Annual savings from decreased maintenance.	2019
Watermain Extensions	IC022	500,000	2,000	Annual maintenance cost per mile.	2019
Small Watermain Additions and Looping	IC024	350,000	-	Negligible.	
New Haven Ave. - Highland Ave. to Elmwood Dr.	IC043	600,000	(5,000)	Annual savings from fewer emergency repairs	
Watermain Evaluation, Repair and Replacement	IC076	2,700,000	(30,000)	Annual savings from decreased maintenance.	2019
Liberty Street Water Main- High Pressure System	IC078	293,600	-	Negligible.	2021
Total		<u>13,280,100</u>	<u>(1,053,000)</u>		
<u>Motor Vehicle Parking System Fund</u>					
Parking Lot Resurfacing	GB126	50,000	-	Negligible.	
Total		<u>50,000</u>	<u>-</u>		
<u>Transit Center Fund</u>					
ATC Main Lot Resurfacing	C113	12,000	-	Negligible.	
Total		<u>12,000</u>	<u>-</u>		
Grand Total		<u>69,674,300</u>	<u>(232,500)</u>		

CITY OF AURORA, ILLINOIS
2019 BUDGET
WARD #1 PROJECTS FUND (FUND 311)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	658	1	3,000	3,300	3,000	-
TOTAL ALDERMEN'S OFFICE	658	1	3,000	3,300	3,000	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	2,004	24,143	40,000	40,000	40,000	-
TOTAL HEALTH & WELFARE	2,004	24,143	40,000	40,000	40,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	5,782	4,297	8,000	8,000	8,000	-
TOTAL PROPERTY STANDARDS	5,782	4,297	8,000	8,000	8,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	3,900	3,900	3,900	-
TOTAL ELECTRICAL MAINTENANCE	-	-	3,900	3,900	3,900	-
STORMWATER MGMT						
ENGINEERING/SURVEYING	-	-	33,000	33,000	33,000	-
TOTAL STORMWATER MGMT	-	-	33,000	33,000	33,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	9,741	3,200	108,700	136,500	158,700	50,000
SUPPLIES-REPAIRS & MAINTENANCE	-	-	75,000	46,900	25,000	(50,000)
TOTAL STREET MAINTENANCE	9,741	3,200	183,700	183,400	183,700	-
TOTAL WARD #1 PROJECTS FUND	18,185	31,641	271,600	271,600	271,600	-

CITY OF AURORA, ILLINOIS
2019 BUDGET
WARD #2 PROJECTS FUND (FUND 312)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	2,171	4,151	5,000	5,000	5,000	-
TOTAL ALDERMEN'S OFFICE	2,171	4,151	5,000	5,000	5,000	-
HEALTH & WELFARE						
PROFESSIONAL FEES	1,122	-	-	-	-	-
SPECIAL PROGRAMS	56,717	56,775	60,000	63,000	62,000	2,000
TOTAL HEALTH & WELFARE	57,839	56,775	60,000	63,000	62,000	2,000
PROPERTY STANDARDS						
CLEANING SERVICES	-	8,502	15,600	9,700	15,600	-
TOTAL PROPERTY STANDARDS	-	8,502	15,600	9,700	15,600	-
DEVELOPMENT SERVICES ADMINISTRATION						
SPECIAL PROGRAMS	355	-	-	-	-	-
TOTAL DEVELOP SERVICES ADMIN	355	-	-	-	-	-
PARKS & RECREATION						
PARK IMPROVEMENTS	1,398	-	-	-	-	-
IMPROVEMENT-OTHER	-	-	50,000	50,000	50,000	-
TOTAL PARKS & RECREATION	1,398	-	50,000	50,000	50,000	-
STREET MAINTENANCE						
SUPPLIES-GENERAL	1,429	7,291	4,500	7,400	4,500	-
SUPPLIES-REPAIRS/MTCE	1,629	-	-	-	-	-
TOTAL STREET MAINTENANCE	3,058	7,291	4,500	7,400	4,500	-
TOTAL WARD #2 PROJECTS FUND	64,821	76,719	135,100	135,100	137,100	2,000

CITY OF AURORA, ILLINOIS
2019 BUDGET
WARD #3 PROJECTS FUND (FUND 313)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	1,718	1,201	12,200	12,200	12,200	-
TOTAL ALDERMEN'S OFFICE	1,718	1,201	12,200	12,200	12,200	-
NEIGHBORHOOD REDEVELOPMENT						
COST OF LAND	12,423	-	12,500	12,500	12,500	-
TOTAL NEIGHBORHOOD REDEVELOPMENT	12,423	-	12,500	12,500	12,500	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	15,058	18,721	50,000	50,000	50,000	-
TOTAL HEALTH & WELFARE	15,058	18,721	50,000	50,000	50,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	825	344	5,000	5,000	5,000	-
TOTAL PROPERTY STANDARDS	825	344	5,000	5,000	5,000	-
ELECTRICAL MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	-	-	25,000	25,000	50,000	25,000
TOTAL ELECTRICAL MAINTENANCE	-	-	25,000	25,000	50,000	25,000
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	60,208	205,000	200,000	205,000	-
SUPPLIES-GENERAL	7,510	2,960	13,000	13,000	13,000	-
SUPPLIES-REPAIRS & MAINTENANCE	-	4,495	25,000	30,000	25,000	-
TOTAL STREET MAINTENANCE	7,510	67,663	243,000	243,000	243,000	-
TOTAL WARD #3 PROJECTS FUND	37,534	87,929	347,700	347,700	372,700	25,000

CITY OF AURORA, ILLINOIS
2019 BUDGET
WARD #4 PROJECTS FUND (FUND 314)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
ALDERMEN'S OFFICE						
SUPPLIES-GENERAL	40	40	50	250	50	-
OTHER SERVICES & CHARGES	6,469	6,173	6,500	6,500	10,000	3,500
TOTAL ALDERMEN'S OFFICE	6,509	6,213	6,550	6,750	10,050	3,500
HEALTH & WELFARE						
SPECIAL PROGRAMS	7,528	15,480	6,000	15,500	26,000	20,000
TOTAL HEALTH & WELFARE	7,528	15,480	6,000	15,500	26,000	20,000
CENTRAL SERVICES						
COST OF LAND	50,304	-	-	-	-	-
TOTAL CENTRAL SERVICES	50,304	-	-	-	-	-
PROPERTY STANDARDS						
CLEANING SERVICES	272	314	5,000	5,000	5,000	-
TOTAL PROPERTY STANDARDS	272	314	5,000	5,000	5,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	14,000	14,000	14,000	-
TOTAL ELECTRICAL MAINTENANCE	-	-	14,000	14,000	14,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	11,263	-	125,000	115,300	135,000	10,000
TREES	3,680	-	-	-	-	-
TOTAL STREET MAINTENANCE	14,943	-	125,000	115,300	135,000	10,000
TOTAL WARD #4 PROJECTS FUND	79,556	22,007	156,550	156,550	190,050	33,500

CITY OF AURORA, ILLINOIS
2019 BUDGET
WARD #5 PROJECTS FUND (FUND 315)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	5,921	770	11,500	11,500	8,000	(3,500)
SUPPLIES-GENERAL	-	-	-	-	6,000	6,000
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	-	-
TOTAL ALDERMEN'S OFFICE	5,921	770	11,500	11,500	14,000	2,500
HEALTH & WELFARE						
SPECIAL PROGRAMS	22,483	19,142	28,000	43,000	48,000	20,000
TOTAL HEALTH & WELFARE	22,483	19,142	28,000	43,000	48,000	20,000
CENTRAL SERVICES						
UTILITY SERVICES	108	194	-	500	750	750
SUPPLIES-ENERGY	601	1,140	-	1,700	1,750	1,750
TOTAL CENTRAL SERVICES	709	1,334	-	2,200	2,500	2,500
PROPERTY STANDARDS						
CLEANING SERVICES	7,316	8,653	9,500	9,500	9,500	-
TOTAL PROPERTY STANDARDS	7,316	8,653	9,500	9,500	9,500	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	11,966	7,765	20,000	20,000	20,000	-
TOTAL ELECTRICAL MAINTENANCE	11,966	7,765	20,000	20,000	20,000	-
PARKS & RECREATION						
SUPPLIES-GENERAL	418	-	500	500	500	-
TOTAL PARKS & RECREATION	418	-	500	500	500	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	11,844	1,467	155,000	137,800	195,000	40,000
SUPPLIES-GENERAL	-	-	200	200	200	-
SUPPLIES-REPAIRS & MAINTENANCE	3,296	-	9,000	9,000	19,000	10,000
TOTAL STREET MAINTENANCE	15,140	1,467	164,200	147,000	214,200	50,000
TOTAL WARD #5 PROJECTS FUND	63,953	39,131	233,700	233,700	308,700	75,000

CITY OF AURORA, ILLINOIS
2019 BUDGET
WARD #6 PROJECTS FUND (FUND 316)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	3,874	7,905	5,000	5,000	6,000	1,000
TOTAL ALDERMEN'S OFFICE	3,874	7,905	5,000	5,000	6,000	1,000
NEIGHBORHOOD REDEVELOPMENT						
COST OF LAND	93,031	-	150,000	47,000	82,000	(68,000)
TOTAL NEIGHBORHOOD REDEV	93,031	-	150,000	47,000	82,000	(68,000)
HEALTH & WELFARE						
SPECIAL PROGRAMS	28,765	65,102	50,000	70,000	50,000	-
TOTAL HEALTH & WELFARE	28,765	65,102	50,000	70,000	50,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	258	13,554	15,000	15,000	5,000	(10,000)
TOTAL PROPERTY STANDARDS	258	13,554	15,000	15,000	5,000	(10,000)
PARKS & RECREATION						
IMPROVEMENTS	-	-	100,000	100,000	100,000	-
TOTAL PARKS & RECREATION	-	-	100,000	100,000	100,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	2,000	85,000	52,000	50,000
TREES	1,120	775	5,000	5,000	5,000	-
SUPPLIES-GENERAL	-	-	3,000	3,000	3,000	-
TOTAL STREET MAINTENANCE	1,120	775	10,000	93,000	60,000	50,000
TOTAL WARD #6 PROJECTS FUND	127,048	87,336	330,000	330,000	303,000	(27,000)

CITY OF AURORA, ILLINOIS
2019 BUDGET
WARD #7 PROJECTS FUND (FUND 317)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	2,168	2,056	2,600	2,600	2,500	(100)
TOTAL ALDERMEN'S OFFICE	2,168	2,056	2,600	2,600	2,500	(100)
HEALTH & WELFARE						
SPECIAL PROGRAMS	43,841	51,156	50,000	50,000	50,000	-
TOTAL HEALTH & WELFARE	43,841	51,156	50,000	50,000	50,000	-
YOUTH & SENIOR SERVICES						
PROFESSIONAL FEES	14,065	2,565	25,000	25,000	30,500	5,500
TOTAL YOUTH & SENIOR SERVICES	14,065	2,565	25,000	25,000	30,500	5,500
PROPERTY STANDARDS						
CLEANING SERVICES	22,746	21,152	30,000	30,000	25,000	(5,000)
TOTAL PROPERTY STANDARDS	22,746	21,152	30,000	30,000	25,000	(5,000)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	5,866	60,000	60,000	55,000	(5,000)
SUPPLIES-GENERAL	441	-	1,000	1,000	2,000	1,000
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	5,000	5,000
TOTAL STREET MAINTENANCE	441	5,866	61,000	61,000	62,000	1,000
TOTAL WARD #7 PROJECTS FUND	83,261	82,795	168,600	168,600	170,000	1,400

CITY OF AURORA, ILLINOIS
2019 BUDGET
WARD #8 PROJECTS FUND (FUND 318)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	5,152	7,280	6,000	10,000	6,000	-
SUPPLIES-GENERAL	-	134	-	200	-	-
TOTAL ALDERMEN'S OFFICE	5,152	7,414	6,000	10,200	6,000	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	12,650	15,697	17,100	16,900	20,000	2,900
TOTAL HEALTH & WELFARE	12,650	15,697	17,100	16,900	20,000	2,900
PROPERTY STANDARDS						
CLEANING SERVICES	459	-	600	600	1,200	600
TOTAL PROPERTY STANDARDS	459	-	600	600	1,200	600
ECONOMIC DEVELOPMENT						
SPECIAL PROGRAMS	1,581	-	5,000	5,000	6,000	1,000
SUPPLIES-GENERAL	1,469	10	10,000	10,000	10,000	-
TOTAL ECONOMIC DEVELOPMENT	3,050	10	15,000	15,000	16,000	1,000
PLANNING & ZONING						
SUPPLIES-REPAIRS & MAINTENANCE	2,558	3,496	3,800	8,800	4,000	200
TOTAL PLANNING & ZONING	2,558	3,496	3,800	8,800	4,000	200
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	4,675	24,762	25,000	25,000	30,000	5,000
TOTAL ELECTRICAL MAINTENANCE	4,675	24,762	25,000	25,000	30,000	5,000
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	58,628	2,555	110,000	101,000	125,000	15,000
TREES	6,150	-	30,000	30,000	30,000	-
IMPROVEMENTS	15,678	1,803	32,000	32,000	25,000	(7,000)
TOTAL STREET MAINTENANCE	80,456	4,358	172,000	163,000	180,000	8,000
TOTAL WARD #8 PROJECTS FUND	109,000	55,737	239,500	239,500	257,200	17,700

CITY OF AURORA, ILLINOIS
2019 BUDGET
WARD #9 PROJECTS FUND (FUND 319)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	3,195	2,866	10,500	10,500	10,500	-
TOTAL ALDERMEN'S OFFICE	3,195	2,866	10,500	10,500	10,500	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	26,018	38,643	20,000	50,000	25,000	5,000
TOTAL HEALTH & WELFARE	26,018	38,643	20,000	50,000	25,000	5,000
PROPERTY STANDARDS						
CLEANING SERVICES	8,751	4,161	25,000	25,000	25,000	-
TOTAL PROPERTY STANDARDS	8,751	4,161	25,000	25,000	25,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	22,396	270,000	270,000	270,000	-
SUPPLIES-GENERAL	1,197	-	-	10,000	-	-
SUPPLIES-REPAIRS & MAINTENANCE	3,801	2,588	57,500	17,500	57,500	-
TOTAL STREET MAINTENANCE	4,998	24,984	327,500	297,500	327,500	-
TOTAL WARD #9 PROJECTS FUND	42,962	70,654	383,000	383,000	388,000	5,000

CITY OF AURORA, ILLINOIS
2019 BUDGET
WARD #10 PROJECTS FUND (FUND 320)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
ALDERMEN'S OFFICE						
PROFESSIONAL FEES	952	889	-	2,200	1,500	1,500
OTHER SERVICES & CHARGES	5,452	2,751	9,500	5,400	7,000	(2,500)
SUPPLIES-GENERAL	4,321	3,266	-	4,500	5,000	5,000
TOTAL ALDERMEN'S OFFICE	10,725	6,906	9,500	12,100	13,500	4,000
HEALTH & WELFARE						
SPECIAL PROGRAMS	24,148	22,355	32,000	31,000	44,000	12,000
TOTAL HEALTH & WELFARE	24,148	22,355	32,000	31,000	44,000	12,000
PROPERTY STANDARDS						
CLEANING SERVICES	1,878	5,387	15,000	13,400	15,000	-
TOTAL PROPERTY STANDARDS	1,878	5,387	15,000	13,400	15,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	14,575	-	16,000	16,000	16,000	-
TOTAL ELECTRICAL MAINTENANCE	14,575	-	16,000	16,000	16,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	30,675	-	34,000	34,000	59,000	25,000
SUPPLIES-REPAIRS & MAINTENANCE	198	2,701	15,000	15,000	31,000	16,000
TOTAL STREET MAINTENANCE	30,873	2,701	49,000	49,000	90,000	41,000
TOTAL WARD #10 PROJECTS FUND	82,199	37,349	121,500	121,500	178,500	57,000

CITY OF AURORA, ILLINOIS
2019 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS OUT						
WARD #1 PROJECTS FUND	35,000	32,084	35,000	35,000	35,000	-
WARD #2 PROJECTS FUND	35,000	32,084	35,000	35,000	35,000	-
WARD #3 PROJECTS FUND	35,000	32,084	35,000	35,000	35,000	-
WARD #4 PROJECTS FUND	35,000	32,084	35,000	35,000	35,000	-
WARD #5 PROJECTS FUND	35,000	32,084	35,000	35,000	35,000	-
WARD #6 PROJECTS FUND	35,000	32,084	35,000	35,000	35,000	-
WARD #7 PROJECTS FUND	35,000	32,084	35,000	35,000	35,000	-
WARD #8 PROJECTS FUND	35,000	32,084	35,000	35,000	35,000	-
WARD #9 PROJECTS FUND	35,000	32,084	35,000	35,000	35,000	-
WARD #10 PROJECTS FUND	35,000	32,084	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS OUT	350,000	320,840	350,000	350,000	350,000	-
INFORMATION TECHNOLOGY						
PROFESSIONAL FEES					-	-
REPAIRS & MAINTENANCE SERVICES	27,061	100	500	500	-	(500)
SUPPLIES-GENERAL	30,000	-	-	-	-	-
SUPPLIES-MACHINERY/EQUIPMENT	-	-	-	-	-	-
SUPPLIES-COMPUTER	4,441	-	-	-	-	-
CITY-OWNED OPTICAL FIBER	-	-	-	-	450,000	450,000
NON CAPITAL VEHICLES	-	19,153	25,000	25,000	-	(25,000)
COMPUTER NETWORK EQUIPMENT	-	564,523	1,392,800	1,392,800	1,082,000	(310,800)
TOTAL MANAGEMENT INFO SYSTEMS	61,502	583,776	1,418,300	1,418,300	1,532,000	113,700
PROPERTY STANDARDS						
VEHICLES	21,782	-	-	-	-	-
TOTAL PROPERTY STANDARDS	21,782	-	-	-	-	-
ANIMAL CONTROL						
REPAIRS & MAINTENANCE SERVICES	9,432	-	-	-	-	-
NON-CAPITAL VEHICLES	37,939	-	-	-	-	-
TOTAL ANIMAL CONTROL	47,371	-	-	-	-	-

CITY OF AURORA, ILLINOIS
2019 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
BUILDING & PERMITS						
VEHICLES	-	19,303	25,500	25,500	26,500	1,000
TOTAL BUILDING & PERMITS	-	19,303	25,500	25,500	26,500	1,000
ECONOMIC DEVELOPMENT						
GRANT-ECONOMIC AGREEMENTS	-	-	-	-	3,000,000	3,000,000
CAPITAL OUTLAY-IMPROVEMENT	-	-	-	-	850,000	850,000
TOTAL ECONOMIC DEVELOPMENT	-	-	-	-	3,850,000	3,850,000
PLANNING & ZONING						
GRANT/PROPERTY REHAB	-	-	16,800	16,800	16,800	-
PRESERVATION LOAN PROGRAM	-	-	100,000	100,000	100,000	-
TOTAL PLANNING & ZONING	-	-	116,800	116,800	116,800	-
FINANCE						
OTHER SERVICES & CHARGES	5,045	-	-	-	-	-
TOTAL FINANCE	5,045	-	-	-	-	-
FIRE						
CAPITAL OUTLAY-BUILDING PURCHASE	-	-	100,000	100,000	-	(100,000)
TOTAL FIRE	-	-	100,000	100,000	-	(100,000)
CENTRAL SERVICES						
PROFESSIONAL FEES	-	2,500	230,000	230,000	727,500	497,500
REPAIRS & MAINTENANCE SERVICES	-	-	28,000	28,000	500	(27,500)
BUILDING PURCHASE	-	-	-	-	3,000,000	3,000,000
NON-CAPITAL VEHICLES	-	-	-	-	26,000	26,000
BUILDING RENOVATIONS	-	330,028	325,500	345,500	545,000	219,500
DEMOLITION	-	125,323	420,000	420,000	-	(420,000)
TOTAL CENTRAL SERVICES	-	457,851	1,003,500	1,023,500	4,299,000	3,295,500

CITY OF AURORA, ILLINOIS
2019 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
REVENUE AND COLLECTIONS						
SUPPLIES- MACHINERY/EQUIPMENT	500	-	-	-	-	-
TOTAL REVENUE AND COLLECTIONS	500	-	-	-	-	-
ENGINEERING						
SUPPLIES- REPAIRS & MAINTENANCE	-	-	300,000	300,000	300,000	-
VEHICLES	-	47,906	51,000	51,000	-	(51,000)
TOTAL ENGINEERING	-	47,906	351,000	351,000	300,000	(51,000)
ELECTRICAL MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	509,428	121,173	142,400	142,400	46,000	(96,400)
SIGNAL/INTERCONNECT	84,693	-	-	-	-	-
TRAFFIC SIGNALS	10,800	(1,991)	118,000	118,000	405,000	287,000
VEHICLES	-	-	-	-	145,000	145,000
VIDEO MONITORING	21,638	9,625	51,700	51,700	-	(51,700)
TOTAL ELECTRICAL MAINTENANCE	626,559	128,807	312,100	312,100	596,000	283,900
MAINTENANCE SERVICES						
VEHICLES	-	53,060	29,250	47,550	448,500	419,250
TOTAL MAINTENANCE SERVICES	-	53,060	29,250	47,550	448,500	419,250
EQUIPMENT SERVICES						
VEHICLES	-	-	-	-	28,500	28,500
TOTAL EQUIPMENT SERVICES	-	-	-	-	28,500	28,500
PARKS & RECREATION						
PROFESSIONAL FEES	39,701	4,710	5,300	5,300	-	(5,300)
REPAIRS & MAINTENANCE SERVICES	2,238	2,861	1,000	-	6,000	5,000
SUPPLIES-REPAIRS & MAINTENANCE	-	-	33,300	31,300	-	(33,300)
SUPPLIES- MACHINERY/EQUIPMENT	-	49,193	48,000	49,200	-	(48,000)
CAPITAL OUTLAY-IMPROVEMENTS	-	-	-	-	30,000	30,000
CAPITAL OUTLAY-MACH/EQUIP	1,493	-	-	-	-	-
VEHICLES	-	24,737	23,000	24,800	178,000	155,000
TOTAL PARKS & RECREATION	43,432	81,501	110,600	110,600	214,000	103,400

CITY OF AURORA, ILLINOIS
2019 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
PHILLIPS PARK ZOO						
VEHICLES	23,532	-	-	-	-	-
CAPITAL OUTLAY-IMPROVEMENTS	-	-	-	-	140,000	140,000
TOTAL PHILLIPS PARK ZOO	23,532	-	-	-	140,000	140,000
STREET MAINTENANCE						
PROFESSIONAL FEES	11,238	-	10,000	10,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	456,287	454,564	407,250	417,250	801,000	393,750
SUPPLIES- MACHINERY/EQUIPMENT	-	72,345	-	73,700	-	-
IMPROVEMENTS	2,206,264	662,736	2,487,400	2,457,400	3,912,300	1,424,900
VEHICLES	232,109	129,835	431,000	324,500	334,900	(96,100)
MACHINE/EQUIPMENT	-	14,500	-	14,500	500,000	500,000
EOLA-MONTGOMERY TO 87TH	-	-	50,000	50,000	-	(50,000)
FARNSWORTH-5TH TO ROUTE 34	-	-	294,700	294,700	394,700	100,000
BILTER-SEALMASTER TO PRAIRE PATH	-	-	100,000	100,000	100,000	-
EAST NEW YORK STREET-SEGMENT III	36,193	66,758	440,000	440,000	405,200	(34,800)
ODGEN OVERPASS	30,700	-	-	-	-	-
EOLA - WOLF TO RT 30	37,647	5,420	62,300	62,300	56,900	(5,400)
ROADS-OTHER	-	-	100,000	100,000	650,000	550,000
LANDSCAPE RESTORATION	4,990	-	175,000	175,000	175,000	-
TOTAL STREET MAINTENANCE	3,015,428	1,406,158	4,557,650	4,519,350	7,340,000	2,782,350
TOTAL CAPITAL IMPROVEMENTS FUND	4,195,151	3,099,202	8,374,700	8,374,700	19,241,300	10,866,600

**CITY OF AURORA, ILLINOIS
2019 BUDGET
KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)**

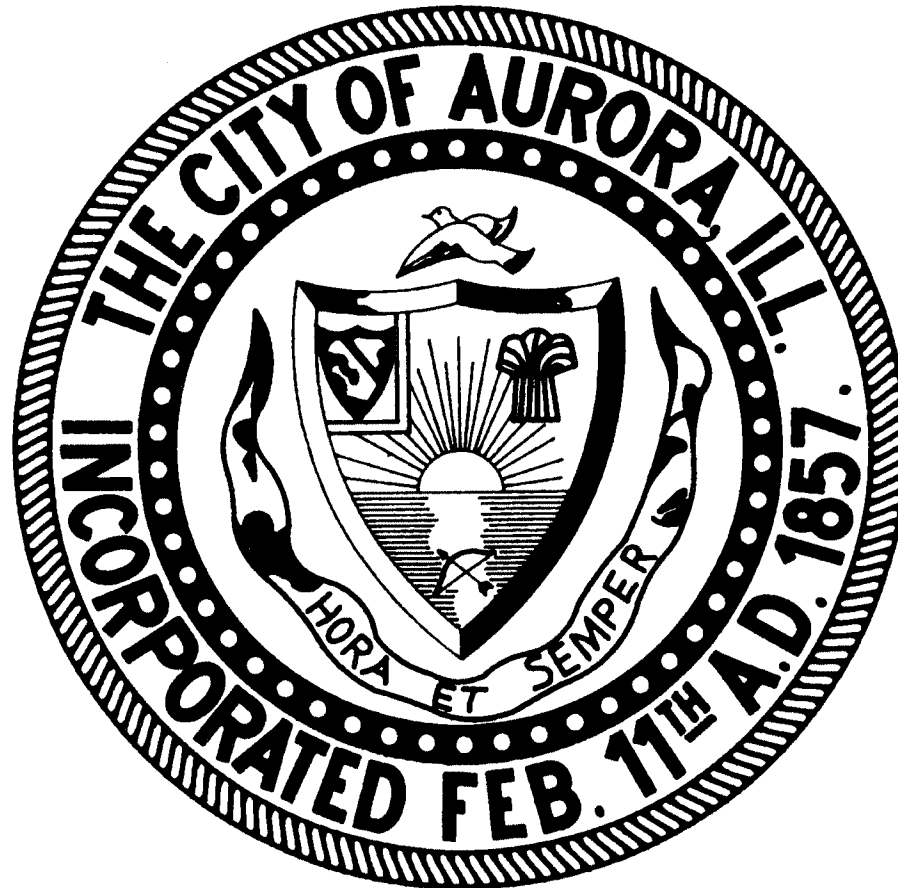
EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
FIRE DEPARTMENT						
MACHINERY & EQUIPMENT	1,839,136	512,592	1,003,200	1,003,200	-	(1,003,200)
TOTAL FIRE DEPARTMENT	<u>1,839,136</u>	<u>512,592</u>	<u>1,003,200</u>	<u>1,003,200</u>	<u>-</u>	<u>(1,003,200)</u>
TOTAL KANE/DUPAGE IMPACT FEE FUND	<u>1,839,136</u>	<u>512,592</u>	<u>1,003,200</u>	<u>1,003,200</u>	<u>-</u>	<u>(1,003,200)</u>

2017 GO BOND PROJECT FUND (FUND 353)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER CHARGES						
OTHER	203,456	-	260,000	260,000	-	(260,000)
TOTAL OTHER CHARGES	<u>203,456</u>	<u>-</u>	<u>260,000</u>	<u>260,000</u>	<u>-</u>	<u>(260,000)</u>
INFORMATION TECHNOLOGY						
IMPROVEMENT - OPTICAL FIBER	714,021	180,946	662,500	662,500	669,000	6,500
TOTAL INFORMATION TECHNOLOGY	<u>714,021</u>	<u>180,946</u>	<u>662,500</u>	<u>662,500</u>	<u>669,000</u>	<u>6,500</u>
CENTRAL SERVICES						
LAND	-	1,539,927	3,500,000	3,500,000	-	(3,500,000)
TOTAL CENTRAL SERVICES	<u>-</u>	<u>1,539,927</u>	<u>3,500,000</u>	<u>3,500,000</u>	<u>-</u>	<u>(3,500,000)</u>
ECONOMIC DEVELOPMENT						
IMPROVEMENTS-OTHER	-	-	127,000	127,000	627,000	500,000
TOTAL ECONOMIC DEVELOPMENT	<u>-</u>	<u>-</u>	<u>127,000</u>	<u>127,000</u>	<u>627,000</u>	<u>500,000</u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
2017 GO BOND PROJECT FUND (FUND 353)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
FIRE						
REPAIRS & MAINTENANCE SERVICES	30,149	-	-	-	-	-
SUPPLIES-REPAIRS/MTCE	17,981	-	-	-	-	-
CAPITAL OUTLAY-BLDG PURCHASE	1,239,626	580,815	920,700	920,700	-	(920,700)
VEHICLES	1,418,452	-	-	-	-	-
TOTAL FIRE	2,706,208	580,815	920,700	920,700	-	(920,700)
ELECTRICAL MAINTENANCE						
TRAFFIC SIGNALS	137,207	9,022	72,800	72,800	-	(72,800)
TOTAL ELECTRICAL MAINTENANCE	137,207	9,022	72,800	72,800	-	(72,800)
TRANSIT CENTER-ROUTE 25						
IMPROVEMENTS-PARKING LOTS	1,192,939	1,343,966	3,351,100	3,351,100	4,463,900	1,112,800
TOTAL TRANSIT CENTER-ROUTE 25	1,192,939	1,343,966	3,351,100	3,351,100	4,463,900	1,112,800
TRANSIT CENTER-ROUTE 59						
IMPROVEMENTS-PARKING LOTS	-	-	300,000	300,000	-	(300,000)
TOTAL TRANSIT CENTER-ROUTE 59	-	-	300,000	300,000	-	(300,000)
PARKS & RECREATION						
PARK IMPROVEMENTS	23,138	979,178	950,000	1,200,000	223,300	(726,700)
TOTAL PARKS & RECREATION	23,138	979,178	950,000	1,200,000	223,300	(726,700)
STREET MAINTENANCE						
ROAD PROJECTS	56,671	65,936	501,600	501,600	735,600	234,000
TOTAL STREET MAINTENANCE	56,671	65,936	501,600	501,600	735,600	234,000
TOTAL 2017 GO BOND PROJECT FUND	5,033,640	4,699,790	10,645,700	10,895,700	6,718,800	(3,926,900)



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**CITY OF AURORA, ILLINOIS
2019 BUDGET
LONG – TERM DEBT**

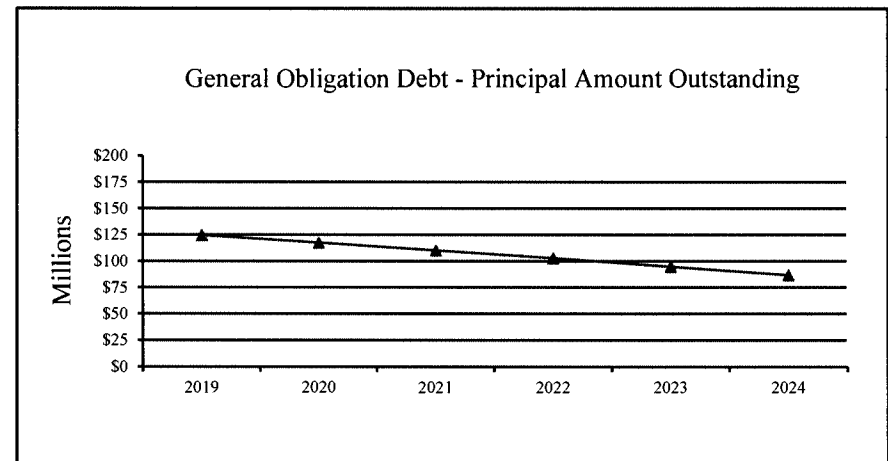
The City of Aurora is a home-rule municipality under the Illinois Constitution of 1970. The Illinois General Assembly has set no debt limits for home-rule municipalities. Furthermore, the city may issue debt without referendum approval.

As a matter of policy, the city does not issue bonds with maturities greater than the useful lives of the capital assets financed through the bond proceeds. In addition, when the issuance of debt is necessary for capital projects related to the operation of enterprise funds, the city seeks to issue revenue bonds (not general obligation bonds) to finance those projects.

The city accounts for debt service payments related to general obligation bonds in the Bond and Interest Fund (Fund 401) and the Library Bond and Interest Fund (Fund 410). The TIF District #3 and TIF District #6 Funds (Funds 233 and 236, respectively) are used to account for the debt service associated with tax increment revenue bonds. Debt service payments on water and sewer revenue bonds are accounted for in the Water and Sewer Fund (Fund 510) and payments on golf revenue bonds are accounted for in the Golf Operations Fund (Fund 550). Payments for loans from the Illinois Environmental Protection Agency are recorded in the Stormwater Management Fee Fund (Fund 280) and the Water and Sewer Fund. Principal and interest payments on debt certificates issued to build elementary schools in Special Service Area (SSA) #34 are accounted for in the SSA #34 Fund (Fund 275). SSA property taxes are being used to satisfy the debt certificate debt service.

The city has abated a portion of the 2018 property tax levy for general obligation debt service (payable in 2019). That abatement will amount to approximately \$7.5 million. Historically, the city has abated a large portion of its property tax levy for debt service. This abatement has been possible primarily by the dedication of real estate transfer tax and other own-source revenues to the payment of debt service. The graph below illustrates the rapidity with which the City of Aurora is paying its outstanding general obligation debt.

The total general obligation debt of \$131.6 million at the beginning of 2018 will be reduced to \$87.1 million by the end of 2024. The city's principal payment in 2019 will be approximately \$6.9 million.



In 2017, Standard & Poor's Ratings Services affirmed the rating of AA to the city's general obligation bonds. The AA rating reflects S&P's assessment that the city possesses "very strong capacity to meet financial commitments." AA-rated bonds are generally known as high quality, investment-grade bonds. Similarly, in recognition of the financial strength of the city's water and sewer utility, S&P affirmed a rating of AA+ to the city's Series 2015B Water Revenue Bonds in 2015.

Some of the most significant statistics related to the city's outstanding debt as of May 2018 (the most current information available) are presented at the table to the right.

The city plans does not plan to issue any bonded debt during 2019. Also, the city will refund existing debt to achieve debt service savings when the opportunities to do so arise.

General Obligation Bonded Indebtedness

	Amount Applicable (thousands)	Ratio to		Per Capita (2010 Pop. 197,899)
		Assessed Value	Estimated Actual	
City EAV	\$3,705,636	100.00%	33.33%	\$18,725
Estimated Actual Value	\$11,116,907	300.00%	100.00%	\$56,175
Direct Bonded Debt	\$139,365	3.76%	1.25%	\$704
Paid from Non-Property Tax Sources	(\$51,645)	-1.39%	-0.46%	(\$261)
Net Direct Debt	\$87,720	2.37%	0.79%	\$443
Overlapping Bonded Debt				
Schools	\$274,865	7.42%	2.47%	\$1,389
Other	\$67,212	1.81%	0.60%	\$340
Total Overlapping Bonded Debt	\$342,077	9.23%	3.07%	\$1,729
Total Direct and Overlapping Bonded Debt	\$429,797	11.60%	3.86%	\$2,172

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL PRINCIPAL REQUIREMENTS**

Issue	Purpose	Interest Rate	2019	2020	2021	2022	2023	2024	2025 - 2041	Total
General Obligation Bonds:										
Series 2009A	Public Safety Radios	4.25-5.00%	1,075,000	1,110,000	1,150,000	1,195,000	1,240,000	1,290,000		7,060,000
Series 2009B	Eola Road Interchange Land	3.0-3.7%	395,000	405,000	420,000	420,000	440,000	445,000		2,525,000
Series 2011	Refunded 2001A, 2003A, and 2003B	3.0%	330,000	330,000	95,000	100,000				855,000
Series 2012A	New Main Library and Improvements	3.0-4.0%	275,000	290,000	540,000	550,000	660,000	675,000	14,705,000	17,695,000
Series 2012B	Refunded Series 2004A	2.0-2.5%	580,000	595,000	605,000	625,000	640,000	655,000		3,700,000
Series 2012C	Refunded Series 2004B	2.0%								0
Series 2013	Partially Refunded Series 2006	2.0-3.125%	1,210,000	1,250,000	1,285,000	1,330,000	1,375,000	1,415,000	1,465,000	9,330,000
Series 2014	Partially Refunded Series 2006	2.0-3.5%							4,820,000	4,820,000
Series 2015A	Partially Refunded Series 2006	3.25-4.0%							6,690,000	6,690,000
Series 2015C	Refunded Series 2008	3.0-4.0%	2,325,000	2,395,000	2,480,000	2,560,000	2,640,000	2,715,000	48,020,000	63,135,000
Series 2017A	New CIP Bonds	3.0-3.5%	695,000	710,000	725,000	740,000	755,000	775,000	11,420,000	15,820,000
Total GO Bonds			<u>6,885,000</u>	<u>7,085,000</u>	<u>7,300,000</u>	<u>7,520,000</u>	<u>7,750,000</u>	<u>7,970,000</u>	<u>87,120,000</u>	<u>131,630,000</u>
Tax Increment Financing Bonds:										
Series 2018A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	5.0%	380,000	395,000	415,000	440,000	460,000	480,000	1,600,000	4,170,000
Series 2018B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	4.5%	560,000	580,000	605,000	635,000	650,000			3,030,000
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	305,000	335,000	365,000	395,000	400,000	410,000		2,210,000
Total TIF Bonds			<u>1,245,000</u>	<u>1,310,000</u>	<u>1,385,000</u>	<u>1,470,000</u>	<u>1,510,000</u>	<u>890,000</u>	<u>1,600,000</u>	<u>9,410,000</u>
Water Revenue Bonds:										
Series 2015B	Refunded Series 2006	3.0-4.0%	1,020,000	1,050,000	1,090,000	1,120,000	1,160,000	1,190,000	18,575,000	25,205,000
Illinois EPA Loans:										
Heathercrest Sanitary Sewer	Construct and Rehabilitate Sewers	2.535%	169,034	173,346	88,324					430,704
Water Treatment Plant	Expand Water Production System	2.905%	606,709	624,462	642,734	638,826				2,512,731
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	211,038	422,076
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	919,428	1,838,856
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	14,690	30,716
Series 2016	Long-Term Control Plan Improvements	1.86%	295,725	302,406	308,057	313,814	319,678	325,652	4,830,832	6,696,164
Total Illinois EPA Loans			<u>1,262,550</u>	<u>1,291,296</u>	<u>1,230,197</u>	<u>1,143,722</u>	<u>510,760</u>	<u>516,734</u>	<u>5,975,988</u>	<u>11,931,247</u>
Golf Revenue Bonds:										
Series 2012	Refunded Series 2000	2.5%	410,000							410,000
Special Service Area 34 Debt:										
Series 2006 Debt Certificates	Refunded Series 2000	4.0%	105,000							105,000
Series 2012D Debt Certificates	Refunded Series 2002	3.0%	300,000	395,000						695,000
Total SSA 34 Debt			<u>405,000</u>	<u>395,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>800,000</u>
Total Principal			<u>11,227,550</u>	<u>11,131,296</u>	<u>11,005,197</u>	<u>11,253,722</u>	<u>10,930,760</u>	<u>10,566,734</u>	<u>113,270,988</u>	<u>179,386,247</u>

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL DEBT SERVICE REQUIREMENTS**

Issue	Purpose	Interest Rate	2019	2020	2021	2022	2023	2024	2025 - 2041	Total
General Obligation Bonds:										
Series 2009A	Public Safety Radios	4.25-5.00%	1,260,649	1,269,043	1,280,807	1,295,763	1,308,723	1,325,475		7,740,460
Series 2009B	Eola Road Interchange Land	3.0-3.7%	484,504	482,160	482,985	468,285	472,745	461,465		2,852,144
Series 2011	Refunded 2001A, 2003A, and 2003B	3.0%	355,650	345,750	100,850	103,000				905,250
Series 2012A	New Main Library and Improvements	3.0-4.0%	873,819	880,569	1,121,869	1,115,669	1,209,169	1,204,368	19,894,811	26,300,274
Series 2012B	Refunded Series 2004A	2.0-2.5%	661,994	665,394	663,494	670,638	671,575	671,375		4,004,470
Series 2013	Partially Refunded Series 2006	2.0-3.125%	1,491,731	1,495,432	1,492,931	1,499,381	1,504,481	1,503,231	1,510,781	10,497,968
Series 2014	Partially Refunded Series 2006	2.0-3.5%	147,340	147,340	147,340	147,340	147,340	147,340	5,384,205	6,268,245
Series 2015A	Partially Refunded Series 2006	3.25-4.0%	245,293	245,294	245,293	245,294	245,293	245,294	9,083,980	10,555,741
Series 2015C	Refunded Series 2008	3.0-4.0%	4,481,687	4,481,938	4,495,087	4,500,688	4,503,887	4,499,688	62,389,686	89,352,661
Series 2017	Capital Improvements Bonds	3.0 - 3.5%	1,180,369	1,174,519	1,168,219	1,161,469	1,154,269	1,151,619	13,892,931	20,883,394
Total GO Bonds			<u>11,183,036</u>	<u>11,187,439</u>	<u>11,198,875</u>	<u>11,207,527</u>	<u>11,217,482</u>	<u>11,209,855</u>	<u>112,156,394</u>	<u>179,360,607</u>
Tax Increment Financing Bonds:										
Series 2018A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	5.0%	588,500	584,500	584,750	589,000	587,000	584,000	1,762,500	5,280,250
Series 2018B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	4.5%	696,350	691,150	690,050	692,825	679,250			3,449,625
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	459,700	468,350	474,900	479,350	456,700	438,700		2,777,700
Total TIF Bonds			<u>1,744,550</u>	<u>1,744,000</u>	<u>1,749,700</u>	<u>1,761,175</u>	<u>1,722,950</u>	<u>1,022,700</u>	<u>1,762,500</u>	<u>11,507,575</u>
Water Revenue Bonds:										
Series 2015B	Refunded Series 2006	3.0-4.0%	1,907,750	1,907,150	1,915,650	1,912,950	1,919,350	1,914,550	23,624,900	35,102,300
Illinois EPA Loans:										
Heathercrest Sanitary Sewer	Construct and Rehabilitate Sewers	2.535%	178,888	178,888	89,437					447,213
Water Treatment Plant	Expand Water Production System	2.905%	675,329	675,329	675,329	652,614				2,678,601
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	211,038	422,076
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	919,428	1,838,856
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	14,690	30,716
Series 2016	Long-Term Control Plan Improvements	1.86%	418,442	420,055	420,055	420,055	420,055	420,055	5,460,714	7,979,430
Total Illinois EPA Loans			<u>1,463,741</u>	<u>1,465,354</u>	<u>1,375,903</u>	<u>1,263,751</u>	<u>611,137</u>	<u>611,137</u>	<u>6,605,870</u>	<u>13,396,892</u>
Golf Revenue Bonds:										
Series 2012	Refunded Series 2000	2.5%	420,250							420,250
Special Service Area 34 Debt:										
Series 2006 Debt Certificates	Refunded Series 2000	4.0%	109,200							109,200
Series 2012D Debt Certificates	Refunded Series 2002	3.0%	320,850	406,850						727,700
Total SSA 34 Debt			<u>430,050</u>	<u>406,850</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>836,900</u>
Total Debt Service			<u>17,149,377</u>	<u>16,710,793</u>	<u>16,240,128</u>	<u>16,145,403</u>	<u>15,470,919</u>	<u>14,758,242</u>	<u>144,149,664</u>	<u>240,624,524</u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
BOND & INTEREST FUND (FUND 401)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	3,776	4,133	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	3,776	4,133	10,000	10,000	10,000	-
DEBT SERVICE						
SERIES 2009A						
PRINCIPAL	1,010,000	-	1,040,000	1,040,000	1,075,000	35,000
INTEREST	424,669	190,872	381,800	381,800	337,600	(44,200)
TOTAL SERIES 2009A	1,434,669	190,872	1,421,800	1,421,800	1,412,600	(9,200)
SERIES 2009B						
PRINCIPAL	370,000	-	380,000	380,000	395,000	15,000
INTEREST	112,004	50,452	101,000	101,000	90,000	(11,000)
TOTAL SERIES 2009B	482,004	50,452	481,000	481,000	485,000	4,000
SERIES 2011						
PRINCIPAL	1,135,000	-	1,020,000	1,020,000	-	(1,020,000)
INTEREST	64,650	15,300	30,600	30,600	-	(30,600)
TOTAL SERIES 2011	1,199,650	15,300	1,050,600	1,050,600	-	(1,050,600)
SERIES 2012B						
PRINCIPAL	555,000	-	570,000	570,000	580,000	10,000
INTEREST	104,494	46,697	93,400	93,400	82,000	(11,400)
TOTAL SERIES 2012B	659,494	46,697	663,400	663,400	662,000	(1,400)

**CITY OF AURORA, ILLINOIS
2019 BUDGET
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
SERIES 2012C						
PRINCIPAL	660,000	-	-	-	-	-
INTEREST	13,200	-	-	-	-	-
TOTAL SERIES 2012C	673,200	-	-	-	-	-
SERIES 2013						
PRINCIPAL	60,000	-	60,000	60,000	1,210,000	1,150,000
INTEREST	285,331	141,766	283,600	283,600	281,800	(1,800)
TOTAL SERIES 2013	345,331	141,766	343,600	343,600	1,491,800	1,148,200
SERIES 2014						
PRINCIPAL	1,110,000	-	1,130,000	1,130,000	-	(1,130,000)
INTEREST	192,140	84,970	170,000	170,000	148,000	(22,000)
TOTAL SERIES 2014	1,302,140	84,970	1,300,000	1,300,000	148,000	(1,152,000)
SERIES 2015A						
PRINCIPAL	-	-	-	-	-	-
INTEREST	245,294	122,647	245,300	245,300	245,300	-
TOTAL SERIES 2015A	245,294	122,647	245,300	245,300	245,300	-
SERIES 2015C						
PRINCIPAL	2,190,000	-	2,260,000	2,260,000	2,325,000	65,000
INTEREST	2,290,188	1,112,244	2,224,500	2,224,500	2,156,700	(67,800)
TOTAL SERIES 2015C	4,480,188	1,112,244	4,484,500	4,484,500	4,481,700	(2,800)
SERIES 2017						
PRINCIPAL	-	-	680,000	680,000	695,000	15,000
INTEREST	286,602	252,884	505,800	505,800	485,400	(20,400)
TOTAL SERIES 2015C	286,602	252,884	1,185,800	1,185,800	1,180,400	(5,400)
TOTAL DEBT SERVICE	11,108,572	2,017,832	11,176,000	11,176,000	10,106,800	(1,069,200)
TOTAL BOND & INTEREST FUND	11,112,348	2,021,965	11,186,000	11,186,000	10,116,800	(1,069,200)

Fleet & Facilities Maintenance Division

2019 Budget

Mission

To be an industry-leading equipment maintenance organization that provides services that are unsurpassed in quality and value; and to maintain the city's fleet so that all equipment and vehicles operate in a safe, efficient, and effective manner.

Major Functions

1. Effectively maintain all city equipment and vehicles.
2. Develop programs to increase the efficiency of city equipment by promoting standardization and adaptability.
3. Reduce the city's carbon footprint by implementing environmentally-friendly, sustainable practices.
4. Analyze, evaluate, and coordinate all city equipment requirements and replacement intervals.
5. Review and establish equipment specifications.
6. Support operational needs of other departments.
7. Coordinate the sale and/or disposal of equipment.
8. Maintain the city's fuel inventory and process disbursements and charge-backs.
9. Maintain and secure the Central Garage Facility.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,084,491	2,099,708	2,155,466
Other Non-Capital	2,471,190	2,559,788	2,600,788
Capital	-	-	-
Total	4,555,681	4,659,496	4,756,254

Staffing

Full-Time Positions

	2017	2018	2019
Assistant Superintendent	0	0	1
Labor Supervisor	2	2	2
Equipment Technician	13	13	13
Inventory Clerk/Equipment Service	0	0	1
Subtotal - Full-Time Positions	15	15	16

Part-Time Positions

Inventory Clerk/Equipment Service	1	1	0
Subtotal - Part-Time Positions	1	1	0
TOTAL	16	16	16

Fleet & Facilities Maintenance Division

2019 Budget

Short-Term Goals (2019)

1. Incorporate more high-efficiency vehicles into the fleet.

Long-Term Goals (2020 and Beyond)

1. Decrease total vehicle emissions by 25% (2020).
2. Replace the last two underground vehicle lifts (2020).
3. Recycle 100% of used materials to achieve zero waste (Ongoing).

2018 Major Accomplishments

- Researched and purchased an electric passenger trolley for Phillips Park.
- Replaced the spalled/damaged sections of concrete on the shop floor.

2017 Major Accomplishments

- Replaced three underground storage tank leak detection systems.
- Replaced the chains on 22 salt spreaders to improve dependability.

Performance Measures

		2017	2018	2018	2019
		Actual	Budget	Estimated	Budget
<i>Service</i>					
Maintenance and Repair	Availability rate of vehicles and equipment	97.8%	98.0%	96.2%	98.0%
Maintenance Service	Preventive vehicle maintenance compliance rate	95.1%	94.0%	94.3%	94.0%
Productivity Rate	Ratio of direct over total labor hours	95.8%	95.0%	97.8%	95.0%

Note: The productivity rate measures the percentage of direct (productivity) hours to all hours that include indirect (non-productive) hours.

Budget Highlights

The 2019 budget will permit the Fleet & Facilities Maintenance Division to reduce vehicle emissions and comply with the city's Green Fleet Policy.

Airport Division

2019 Budget

Mission

To maintain a dynamic facility that will create synergy between corporate/personal air commerce and the economic growth of the area.

Major Functions

1. Ensure the safety of airport users and the public.
2. Ensure compliance with U.S. Department of Transportation Federal Aviation Administration (FAA) reporting, safety, maintenance, and inspection requirements.
3. Assist in land use planning and height zoning issues.
4. Ensure compliance with local codes and ordinances.

Budget Summary

	2017	2018	
		Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	89,868	273,942	257,759
Other Non-Capital	659,417	1,061,000	685,700
Capital	1,523,688	955,000	1,369,700
Total	2,272,973	2,289,942	2,313,159

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Airport Manager	1	1	1
Administrative Secretary	1	1	1
TOTAL	2	2	2

Short-Term Goals (2019)

1. Install a new airfield lighting control and monitoring system.
2. Improve the cost recovery ratio of the airport operations.
3. Perform spot repairs on runway 18-36.

Long-Term Goals (2020 and Beyond)

1. Complete Phase II of the airfield pavement rehabilitation (2020).
2. Rehabilitate runway 18-36 (2020).

2018 Major Accomplishments

- Rehabilitated the airfield signage.
- Overlaid the southeast quadrant perimeter roadways.
- Paved the parking area that is commonly referred to as the WeatherTech parking lot.
- Completed the sale of the baseball fields to the Sugar Grove Park District.

Airport Division

2019 Budget

2017 Major Accomplishments

- Updated the Airport Layout Plan to reflect future needs of the airport and conform to current airport design standards and changes in land use.
- Coordinated with the FAA and Illinois Department of Transportation (IDOT) Division of Aeronautics on the final release of parcel 33-2 for the ultimate sale of the property.
- Expanded marketing and promotional efforts to attract new tenants and users.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Promotional Events	5	8	5	8
Hangar Occupancy	96%	96%	96%	96%
Fuel Pumped (mil. gallons)	0.98	1.00	0.98	1.00
Grants Received	1	2	1	2

Budget Highlights

The 2019 budget will permit the Airport Division to maintain the service level of the prior year.

Water Production Division

2019 Budget

Mission

To provide the residents with a reliable supply of safe, high-quality water at adequate pressure for fire protection, in a cost-effective manner, and in full compliance with regulatory requirements; and manage the maintenance and expansion of water supply infrastructure needed to effectively support growth and development.

Major Functions

1. Operate and maintain the Water Treatment Plant (WTP), well houses, and pumping and storage facilities.
2. Operate chemical and microbiological laboratories and perform water sampling and analysis to meet state and federal regulatory requirements.
3. Plan and manage capital improvement and maintenance projects for the water supply, treatment, storage, and distribution systems.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,301,272	4,551,105	4,460,262
Other Non-Capital	8,598,787	9,456,637	9,637,569
Capital	809,920	11,707,800	7,293,900
Total	11,709,979	25,715,542	21,391,731

Staffing

Full-Time Positions

	2017	2018	2019
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Administrative Secretary	1	1	1
Electrician	1	1	1
Lab Technician I	1	1	1
Lab Technician II	3	3	3
Labor Supervisor	1	1	1
Laboratory Manager	1	1	1
Manager of Water System Eng.	1	1	1
Operations Supervisor	1	1	1
Plant Operator I	6	6	6
Plant Operator II	4	4	4
Water Production Worker I	6	6	6
Water Production Worker II	3	3	3
TOTAL	31	31	31

Short-Term Goals (2019)

1. Implement a long-term plan for lime residual disposal.
2. Install and test the new liner in bulk storage tank #4 for sodium hypochlorite.
3. Recoat areas of the vertical pipe gallery at the Water Treatment Plant.
4. Begin the repairs found by the supervisory, control and data acquisition (SCADA) system vulnerability study.
5. Abandon and properly seal deep well #8.

Water Production Division

2019 Budget

6. Maintain the Illinois Department of Public Health laboratory certification.
7. Complete the Water Master Plan/Capacity Analysis.
8. Replace the lime slurry pumps.
9. Complete a water rate analysis.
10. Replace the Fox Valley East Booster Station pump #2.
11. Automate the carbon dioxide dosing controls.
12. Replace the granular activated carbon in filters #7 through #12.

Long-Term Goals (2020 and Beyond)

1. Install a permanent finished water ammonia feed system and renovate the electrical system, including pump starters, and piping at the Main Pumping Station (2020).
2. Complete the rehabilitation of the Indian Trail elevated tank site (2022).
3. Implement a computerized maintenance management system (2022).
4. Construct an on-site treatment system at an existing deep well (2025).

2018 Major Accomplishments

- Performed a preventative maintenance overhaul of the second river intake travelling screen.
- Repaired deep wells #21, #26, #127, and #18.
- Monitored the city's drinking water for lead and copper through a sampling of customer taps as required by the Environmental Protection Agency (EPA).

- Performed the EPA's fourth Unregulated Contaminant Monitoring Rule that requires monitoring for specific chemical contaminants.
- Replaced the server hardware and software for the SCADA system.
- Completed a SCADA system vulnerability study.
- Rehabilitated the three lime slaking systems.
- Inspected the four 1.0 million gallon storage tanks at the Fox Valley East Booster Station.
- Replaced the granular activated carbon in filters #5 and #6.
- Completed an Illinois Environmental Protection Agency sanitary survey inspection.

2017 Major Accomplishments

- Earned the title of best tasting water in Kane County from the Kane County Water Association's water taste contest.
- Performed a preventative maintenance overhaul of one river intake travelling screen.
- Replaced the aging programmable logic controllers for filters #9 through #12, claricone #5, and sample room #2.
- Repaired the normal pressure system pump #3 at the WTP.
- Installed a generator connection at the Fox Valley East Booster Station.
- Repaired deep well #29 and shallow well #101.
- Updated the watermain distribution system hydraulic model.
- Inspected the Barnes Road and southeast standpipes.
- Managed the installation of antennas for the city's new advanced metering infrastructure system.
- Prepared and electronically distributed the 2016 Consumer Confidence Report.

Water Production Division

2019 Budget

- Cleaned and performed touch-up painting of the Phillips Park elevated water tower.
- Maintained the Illinois Department of Public Health laboratory certification.
- Replaced the variable frequency drive number 2 at the Fox Valley East Booster Station.
- Replaced pump numbers 1 and 3 at the Fox Valley East Booster Station.
- Replaced the granular activated carbon in filters #1 through #4.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Gallons Treated (billions)	6.1	6.0	6.1	6.1
IEPA Watermain Projects Supervised	13	15	14	15
Lime Sludge (wet tons)	40,395	38,400	39,799	40,400
Lime Sludge (dry tons)	15,478	14,500	14,371	15,500
Unit Consumption (gallons/connections)	125,778	123,000	124,515	126,000
Electrical Consumption (kWh/MG Produced)	2,859	2,800	2,859	2,900

Budget Highlights

The 2019 budget will permit the Water Production Division to maintain the service level of the prior year.

Water Billing Division

2019 Budget

Mission

To issue accurate and timely water and sewer service bills to Aurora residents and businesses, collect customer accounts efficiently and effectively, and respond to customer inquiries in a professional manner.

Major Functions

1. Provide quality customer service to customers who call or visit.
2. Issue invoices for the city's various utility services.
3. Troubleshoot the reasons for unusually high water bills.
4. Work with the Water & Sewer Maintenance Division staff to establish metered services and exchange defective meters.
5. Establish accounts for new customers and administer changes of existing services.
6. Manage online payments and account inquiries.
7. Manage the process of collecting delinquent accounts.
8. Produce reports on water and sewer service revenues and the status of customer accounts.
9. Manage tenant deposits and deposit refunds.
10. Coordinate with other city departments and divisions, as well as external agencies, concerning water meter reading and water billing issues.
11. Process customer payments of city invoices for services.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	946,841	1,319,953	1,326,674
Other Non-Capital	2,237,150	574,556	539,156
Capital	-	-	-
Total	3,183,991	1,894,509	1,865,830

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Assistant Director	1	1	1
Assistant Manager	1	1	1
Customer Service Representative	6	6	6
Customer Service Worker	3	3	3
Water Billing Clerk	1	1	1
TOTAL	12	12	12

Short-Term Goals (2019)

1. Implement a mobile application to notify a customer when there is a plumbing leak.
2. Conduct an analysis of meter reading data to determine the next set of meters to be changed out based on degradation.

Water Billing Division

2019 Budget

3. Collaborate with the Revenue & Collection and Information Technology Divisions to purchase and install chip reader registers and migrate to a new payment processor.
4. Collaborate with the Revenue & Collection and Information Technology Divisions to review and upgrade the online payment system to include a mobile application for notifications, payments, and billing information.

Long-Term Goals (2020 and Beyond)

1. Purchase computer tablets for the division's Customer Service Workers that work in the field to improve productivity and file sharing (2020).
2. Collaborate with the Public Works Department to purchase and install five to ten meters with the capability to remotely turn on, turn off, and deliver alarm notices in the event of numerous conditions including empty pipes, reverse flow, leaks, and tampering (2020).
3. Continue meter testing to collect data for future change-outs (2020).
4. Implement a customer portal to allow water customers to access account information, manage and adjust water usage, and receive notifications regarding their account (2021).

2018 Major Accomplishments

- Collaborated with the Public Works Department for the installation of advanced metering infrastructure to greatly improve the efficiency of the current meter reading system.
- Completed the transceiver unit change-out project in collaboration with the Water & Sewer Maintenance Division.

- Continued to collaborate with the Water & Sewer Maintenance Division for the meter change-out program.

2017 Major Accomplishments

- Completed the three year meter/transceiver unit change-out contract with 20,500 meter/transceiver units exchanged.
- Collaborated with the Public Works Department to install four base stations to develop the capacity to read the water meters via tower radio waves.

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Accounts	49,048	49,200	49,148	49,200
Accounts per Administrative Staff	7,006	7,028	8,191	9,000
Accounts per Customer Service Worker	16,349	16,400	16,382	16,400
Non-Final Work Orders Processed (Not Final Reads)	16,861	16,000	16,329	16,400
Final-Read Work Orders Processed	7,009	6,500	6,710	7,000
Total Work Orders Processed	23,870	22,500	23,039	23,100
Sanitary Sewer District Termination Orders Processed	1,198	1,100	1,344	1,500

Water Billing Division

2019 Budget

Budget Highlights

The 2019 budget will provide analytics software for the city's water billing operations. The approval of this special project will improve software maintenance, disaster recovery, and continuity of operations.

Water Meter Maintenance Division

2019 Budget

Mission

To maintain the city's water meters to ensure their accuracy. Provide customer service by investigating and solving complaints of high water usage and low water pressure.

Major Functions

1. Maintain the city's water meters through repair or replacement.
2. Respond to customer complaints of low water pressure, no water, and water leaks.
3. Install water meters in new building construction.
4. Issue and maintain fire hydrant water meters.
5. Monitor the conservation of water and issue citations for theft of water.
6. Check and diagnose water service leaks.
7. Enforce the water conservation ordinance.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	163,972	434,552	388,470
Other Non-Capital	855,333	1,070,600	1,032,100
Capital	-	-	-
Total	1,019,305	1,505,152	1,420,570

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Water Meter Repairer	<u>3</u>	<u>3</u>	<u>3</u>
TOTAL	<u>3</u>	<u>3</u>	<u>3</u>

Short-Term Goals (2019)

1. Develop a GIS-based process for managing the city's water meter maintenance program.

Long-Term Goals (2020 and Beyond)

1. Replace all radio-read batteries on a cyclical basis before they run out of power with new 20-year batteries (Ongoing).
2. Upgrade the commercial meters through the meter exchange program (Ongoing).

2018 Major Accomplishments

- Replaced 2,917 residential and business water meters.

2017 Major Accomplishments

- Replaced 4,203 water meter wireless transceiver units.
- Replaced 3,537 residential, business, and commercial water meters.

Water Meter Maintenance Division

2019 Budget

Performance Measures

			2018	
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Service Calls	5,363	5,000	5,210	5,000
Residential and Business Water Meters Replaced	3,474	1,500	2,917	1,500
Commercial Water Meters Replaced	63	250	67	250

Budget Highlights

The 2019 budget will permit the Water Meter Maintenance Division to maintain the service level of the prior year.

Water & Sewer Maintenance Division

2019 Budget

Mission

To provide the best quality service, information, and support to the citizens of Aurora by addressing concerns while maintaining Aurora's sanitary, storm, and metered water distribution utilities.

Major Functions

1. Maintain the water distribution system to including watermain, valves, fire hydrants, and water service lines.
2. Maintain the sanitary sewer lines up to 15 inches in diameter and four sanitary lift stations. (Lines over 15 inches are maintained by the Fox Metro Water Reclamation District.)
3. Maintain the combined sewer system and assist with meeting National Pollutant Discharge Elimination System permit requirements for the city's 15 combined sewer overflows.
4. Maintain the storm sewer system including storm sewer main lines, storm sewer catch basins, four storm sewer lift stations, and water detention systems.
5. Locate and identify the city's water and sewer system infrastructure pursuant to requests from Joint Utility Locating Information for Excavators, Inc. (JULIE).
6. Manage the division's inventory of parts and supplies.
7. Maintain a mapping database of the city's water and sewer system infrastructure reflecting the location, size, and age of components as well as other relevant information.
8. Enforce the water conservation ordinance.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,443,785	5,131,235	5,049,598
Other Non-Capital	5,083,490	7,202,325	7,236,731
Capital	3,873,482	6,133,700	5,487,100
Total	12,400,757	18,467,260	17,773,429

Water & Sewer Maintenance Division

2019 Budget

Staffing

<u>Full-Time Positions</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Administrative Secretary	1	1	1
Computer Tech II (GIS)	1	1	1
Custodian	1	1	1
Labor Supervisor	4	4	3
Maintenance Worker I	15	15	15
Maintenance Worker II	7	7	6
Maintenance Worker III	6	6	8
Radio/Telephone Dispatcher	1	1	1
Utility Service Worker	1	1	1
Subtotal - Full-Time Positions	<u>39</u>	<u>39</u>	<u>39</u>
<u>Seasonal Positions</u>			
Seasonal Worker I	4	4	4
Seasonal Worker II	2	2	2
Subtotal - Seasonal Positions	<u>6</u>	<u>6</u>	<u>6</u>
TOTAL	<u><u>45</u></u>	<u><u>45</u></u>	<u><u>45</u></u>

Short-Term Goals (2019)

1. Perform condition assessment studies for the city's four sanitary sewer lift stations.
2. Develop a digital work order process for managing the division's operations.
3. Initiate a water system valve exercise program, beginning with 1,000 valves.
4. Update the division's standard operating procedures.

Long-Term Goals (2020 and Beyond)

1. Assist the Engineering Division in the development of a GIS program for managing the city's water and sewer infrastructure (2020).
2. Eliminate older-model fire hydrants from the water system (2025).
3. Eliminate combined sewer backups in cooperation with the Engineering Division and other agencies (2025).
4. Conduct a comprehensive leak survey of the entire water distribution and transmission system (Ongoing).
5. Initiate a televising program for the entire combined sewer system (Ongoing).

2018 Major Accomplishments

- Developed GIS-based collector applications for the division's activities.
- Developed a capacity, management, operation, and maintenance plan for the city's sewer infrastructures.

2017 Major Accomplishments

- Oversaw a leak detection program that evaluated 25% of the city's water distribution system.
- Investigated and repaired the water and sewer infrastructure in coordination with the 2017 Street Resurfacing Program.
- Provided support for the citywide fire hydrant flushing program.

Water & Sewer Maintenance Division

2019 Budget

Performance Measures

	2017	2018	2018	2019
	Actual	Budget	Estimated	Budget
Measure	Actual	Budget	Actual	Budget
Watermain Break Repairs	75	100	113	100
Water Service Leak Repairs	94	100	93	100
JULIE Locating Callouts	26,934	27,000	20,504	27,000
Fire Hydrants Inspected	1,432	1,500	2,388	1,500
Fire Hydrants Replaced	24	20	44	20
Sewer Back-Ups Repaired	8	10	5	10
Sewer Cleaning (miles)	65	65	50.6	65
Catchbasin Repairs/Installed/ Rebuilt	124	120	97	120
Training and Development Hours	1,311	1,400	1,194	1,400

Budget Highlights

The 2019 budget will permit several machine and equipment purchases for the Water & Sewer Maintenance Division. The equipment will allow the division to enhance the level of service over the prior year.

CITY OF AURORA, ILLINOIS
2019 BUDGET
WATER AND SEWER FUND (FUND 510)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	-	-	-	-	1,900,000	1,900,000
CAPITAL IMPROVEMENTS FUND		-	-	-	2,600,000	2,600,000
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,500,000</u>	<u>4,500,000</u>
TOTAL NON-DEPARTMENTAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,500,000</u>	<u>4,500,000</u>
TOTAL WATER AND SEWER FUND	<u>28,398,015</u>	<u>27,386,367</u>	<u>47,671,512</u>	<u>47,671,512</u>	<u>47,271,309</u>	<u>(400,203)</u>

MVPS Revenue & Collection Division

2019 Budget

Mission

To serve parking customers in a professional, courteous, and efficient manner while collecting parking space rental fees and fine payments.

Major Functions

1. Bill and collect various fees and fines related to the city's parking systems.
2. Administer the rental of parking spaces in city-owned and city-operated parking facilities.
3. Administer the system of adjudication of parking ordinance violations.
4. Administer the system of adjudication of seized vehicles and ordinance violation citations issued by city.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	290,825	338,960	351,908
Other Non-Capital	96,170	206,896	363,158
Capital	-	-	-
Total	386,995	545,856	715,066

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Account Clerk II	2	2	2
Parking Enforcement Officer	0	1	1
Subtotal - Full-Time Positions	2	3	3
<u>Part-Time Positions</u>			
Account Clerk I	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	3	4	4

Short-Term Goals (2019)

1. Implement a mobile payment system to allow customers to pay parking fines through a mobile device.
2. Purchase and install a new license plate recognition system for parking enforcement.

Long-Term Goals (2020 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).
2. Continuously review the parking policy to make sure that it provides for future parking needs (Ongoing).
 - a) Transit parking policy.
 - b) Downtown parking policy.

MVPS Revenue & Collection Division

2019 Budget

2018 Major Accomplishments

- Improved the billing and collection process for the parking deck pass cards.
- Assumed the duties of the MVPS Enforcement Division.

2017 Major Accomplishments

- Worked with the Management Information Systems Division to install enforcement software on the Quality of Life Inspector laptops.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Citations Issued	13,663	14,000	15,650	15,000
Revenue from Fines	\$322,358	\$465,000	\$353,750	\$434,800
Revenue from Permit Fees	\$182,038	\$203,500	\$202,664	\$181,000
Collection Rate	75%	75%	73%	75%
Seizure & Impoundments Processed	619	700	885	800

Budget Highlights

The 2019 budget will permit the MVPS Revenue & Collection Division to maintain the service level of the prior year.

MVPS Maintenance Division

2019 Budget

Mission

To perform cost-effective maintenance of city-owned parking facilities and provide patrons with attractive, clean, safe, and convenient parking.

Major Functions

1. Plan and execute maintenance projects to uphold the safety, cleanliness, and appearance of city-owned parking facilities.
2. Plow and remove snow from city-owned parking lots.
3. Ensure the proper operation of the Stolp Island Parking (SIP) Deck equipment including entry gate ticket dispensers.
4. Promote the use of public transportation through cooperation with outside transit agencies.
5. Evaluate traffic patterns to improve wayward signage.
6. Assess on-street parking and evaluate the need to increase the number of spaces.
7. Assist with site preparation for city-sponsored special events.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	49,432	237,135	181,398
Other Non-Capital	290,649	397,914	322,564
Capital	409,169	-	-
Total	749,250	635,049	503,962

Staffing

<u>Full-Time Positions</u>	2017	2018	2019
Labor Supervisor	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u><u>1</u></u>	<u><u>1</u></u>	<u><u>1</u></u>

Short-Term Goals (2019)

1. Renovate parking lot J.
2. Combine private and public parking lots to increase the amount of public parking spaces.

Long-Term Goals (2020 and Beyond)

1. Continue to renovate the surface lots in the Central Business District (CBD) (Ongoing).

MVPS Maintenance Division

2019 Budget

2018 Major Accomplishments

- Installed additional wayward parking signs to assist motorists in finding parking in the CBD.
- Sealcoated and restriped surface lot A in the (CBD).
- Installed parking rate signage and refreshed the clearance warning and entrance/exit signs at the SIP deck entryways.

2017 Major Accomplishments

- Installed stairs treads in the SIP deck.
- Renovated M Lot including improvements to the streetscape.
- Replaced the light bases and assemblies in E Lot.
- Sealcoated and striped B, C and N Lots.

Performance Measures

<u>Measure</u>	<u>2017</u>	<u>2018</u>	<u>2018</u>	<u>2019</u>
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Employee Safety & Security Training Hours	48	40	40	N/A
Parking Spaces Added	N/A	N/A	143	50
Downtown Surface Lot Spaces Restriped	366	350	350	350

Budget Highlights

The 2019 budget will permit the MVPS Maintenance Division to maintain the service level of the prior year.

Route 25 Transit Center Division

2019 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the commuter station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Manage parking for the RiverEdge Park events.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	546,884	706,307	739,838
Other Non-Capital	589,033	557,589	529,338
Capital	95,471	-	92,000
Total	1,231,388	1,263,896	1,361,176

Staffing

Full-Time Positions

	2017	2018	2019
Foreman	2	2	2
Parking Meter Repairer	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

Seasonal Worker II	3	3	3
Facilities Security Worker	3	3	3
Subtotal - Part-Time Positions	6	6	6

TOTAL	9	9	9
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Route 25 Transit Center Division

2019 Budget

Short-Term Goals (2019)

1. Reconfigure the parking lot designations to better serve the commuters.

Long-Term Goals (2020 and Beyond)

1. Mill and resurface the main parking lot (2020).

2018 Major Accomplishments

- Seal-coated and striped the southern section of the Lincoln Avenue lot.
- Assisted with the reconstruction of the main parking lot.

2017 Major Accomplishments

- Milled and patched the south section of the Lincoln Avenue lot.
- Replaced all of the main lot and Pace bus pulse point lights with LED lights.
- Tuckpoint the limestone blocks of the building.
- Improved the maintenance of the facility by implementing revised maintenance checklists.

Performance Measures

	2018			
	2017	2018	Estimated	2019
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	94%	80%	81%	80%
Hours Devoted to Addressing Public Safety Issues	60	80	68	80
Pavement Stripes Refreshed	210	200	210	200

Budget Highlights

The 2019 budget will permit the Route 25 Transit Center Division to increase the functionality of the Aurora Transportation Center.

Route 59 Transit Center Division

2019 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.

Budget Summary

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	326,605	389,330	394,695
Other Non-Capital	564,783	696,229	969,278
Capital	78,741	477,100	80,000
Total	970,129	1,562,659	1,443,973

Staffing

Full-Time Positions

	2017	2018	2019
Foreman	1	1	1
Parking Enforcement Officer	1	1	1
Subtotal-Full -Time Positions	2	2	2

Part-Time Positions

Facilities Security Worker	1	1	1
Subtotal-Part-Time Positions	1	1	1

TOTAL	3	3	3
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Short-Term Goals (2019)

1. Reconstruct the steps at the main station.
2. Replace the staircase into the main station.
3. Refurbish the platform buildings' exterior surfaces.

Route 59 Transit Center Division

2019 Budget

Long-Term Goals (2020 and Beyond)

1. Install a back-up generator (2020).

2018 Major Accomplishments

- Painted native ornamental trees along the hill that leads to the platform to enhance the commuter experience.
- Implemented weekend parking enforcement at the center.
- Modified the drive lanes, entrances, and exits to accommodate commuter requests.

2017 Major Accomplishments

- Upgraded the security camera system.
- Renovated the washrooms in the station.
- Painted all of the interior walls of the station buildings.
- Improved the maintenance of the facility by implementing revised maintenance checklists.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Daily Spaces Occupied	70%	75%	76%	75%
Hours Devoted to Public Safety Issues	75	70	72	70

Budget Highlights

The 2019 budget will permit the Route 59 Transit Center Division to maintain the service level of the prior year.

Phillips Park Golf Course

2019 Budget

Mission

To provide a great golfing experience at a competitive price by maintaining the scheduling, staff, equipment, and facilities of the Phillips Park Golf Course.

Major Functions

1. Operate the 21-hole golf course.
2. Maintain all buildings, grounds, and equipment.
3. Work with the Parks and Recreation Division on special projects.

Budget Summary

	2018		
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	238,672	657,923	714,516
Other Non-Capital	482,950	470,136	457,586
Capital	233,300	-	-
Total	954,922	1,128,059	1,172,102

Staffing

Full-Time Positions

	2017	2018	2019
Golf Maintenance Manager	1	1	1
Golf Operations Manager	1	1	1
Maintenance Worker II	1	1	1
Subtotal - Full-Time Positions	3	3	3

Seasonal Positions

General Worker I	7	7	4
General Worker II	5	5	6
Pro Shop Cashier I	2	2	2
Pro Shop Cashier II	0	0	1
Seasonal Worker I	17	17	23
Seasonal Worker II	5	5	1
Subtotal - Seasonal Positions	36	36	37
TOTAL	39	39	40

Short-Term Goals (2019)

1. Renovate 5,000 square feet of fairway and greenside bunkers.
2. Coach two 13U and two 16U PGA Junior League teams.
3. Create a summer junior golf league for boys and girls between 10 and 17 years of age.
4. Resurface areas of the facility's main parking lot.
5. Partner with the Kid's Golf Foundation to provide golf instruction to area youth.
6. Construct a 2,200 square foot outdoor patio to accommodate golf patrons and small outings.

Phillips Park Golf Course

2019 Budget

Long-Term Goals (2020 and Beyond)

1. Update the division's hardware and software to provide real time golf information (2020).
2. Continue to ensure the health of the golf grounds by implementing a tree planting and replacement program (Ongoing).
3. Upgrade the practice facility through the addition of amenities and improved aesthetics (Ongoing).
4. Continue with 5,000 square feet of annual bunker renovations (Ongoing).
5. Maintain the Audubon Sanctuary certification (Ongoing).

2018 Major Accomplishments

- Conducted four adult beginner golf clinics.
- Conducted eight women's beginner golf clinics.
- Partnered with Sunshine Through Golf, an affiliate of the Fox Valley Special Recreation Association, to provide golf instruction to individuals with special needs.
- Installed nine tee signs with the updated golf course logo.
- Coached one 13U and one 16U PGA Junior League teams, each rostering twelve players for the third consecutive year.
- Rebuilt the retaining wall at the #5 tee box.
- Coached the 13U PGA Junior League Southern Fox Valley all-star team for the second consecutive year.
- Increased the number of Youth on Course Program golf rounds by 20%.
- Increased the food and beverage concession sales by 8%.
- Increased golf merchandise sales by 27%.

2017 Major Accomplishments

- Installed nine tee signs with the updated golf course logo.
- Renovated 5,000 square feet of fairway and greenside bunkers.
- Created instructional programs to bring new players to the game of golf and the facility.
- Created a ladies instructional league to promote ladies golf.
- Partnered with the Northern California Golf Association Foundation and became a Youth on Course program participant to provide affordable golf course access to junior golfers.
- Coached the 13U PGA Jr. League Southern Fox Valley all-star team.
- Provided golf instructions to participants of Sunshine Through Golf, an affiliate of the Fox Valley Special Recreation Association.
- Repainted the exterior of the clubhouse.
- Ranked #4 in the Chicagoland area for the Youth on Course number of participant rounds provided.

Performance Measures

	2018			
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Rounds of Golf	27,075	28,000	26,293	28,420
Cart Rentals	20,789	21,525	20,198	21,850
Driving Range Revenue	\$72,128	\$80,000	\$62,358	\$78,000
3-Hole Junior Rounds	2,288	2,300	2,536	2,300
Training and Development Hours	50	50	68	80

Phillips Park Golf Course

2019 Budget

Budget Highlights

The 2019 budget will permit the Phillips Park Golf Course to maintain the service level of the prior year.

CITY OF AURORA, ILLINOIS
2019 BUDGET
GOLF FUND (FUND 550)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS OUT						
CAPITAL IMPROVEMENTS	-	-	-	-	2,400,000	2,400,000
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,400,000</u>	<u>2,400,000</u>
OTHER NON-CAPITAL						
BANK SERVICE FEES	-	475	1,000	1,000	1,000	-
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>475</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
DEBT SERVICE						
SERIES 2012						
PRINCIPAL	390,000	-	400,000	400,000	400,000	-
INTEREST	30,000	10,125	20,250	20,250	20,250	-
AMORTIZATION	51	-	-	-	-	-
PRINCIPAL REVERSAL	(390,000)	-	-	-	-	-
TOTAL SERIES 2012	<u>30,051</u>	<u>10,125</u>	<u>420,250</u>	<u>420,250</u>	<u>420,250</u>	<u>-</u>
TOTAL NON-DEPARTMENTAL	<u>30,051</u>	<u>10,600</u>	<u>421,250</u>	<u>421,250</u>	<u>2,821,250</u>	<u>2,400,000</u>
TOTAL GOLF FUND	<u>1,009,681</u>	<u>1,048,802</u>	<u>1,579,509</u>	<u>1,579,509</u>	<u>3,993,352</u>	<u>2,413,843</u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS OUT						
EMPLOYEE HEALTH INSURANCE FUND	-	750,000	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>750,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
SALARIES & BENEFITS						
SALARIES-MAYOR'S OFFICE	-	-	-	-	52,429	52,429
SALARIES-LAW	-	-	-	-	68,943	68,943
TOTAL SALARIES & BENEFITS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>121,372</u>	<u>121,372</u>
OTHER NON-CAPITAL						
CONSULTING-RISK MANAGEMENT	-	-	25,000	25,000	25,000	-
ENVIRONMENTAL INSURANCE	34,464	-	32,000	32,000	100,000	68,000
UNEMPLOYMENT INSURANCE	133,516	61,153	180,000	180,000	180,000	-
WORKERS' COMPENSATION INSURANCE	3,041,469	(1,250,957)	3,185,000	3,185,000	3,288,000	103,000
GENERAL LIABILITY INSURANCE	4,106,511	(2,631,634)	2,042,500	2,042,500	2,143,000	100,500
PROPERTY INSURANCE	1,293,029	848,152	340,000	340,000	340,000	-
OTHER INSURANCE	2,455	2,455	20,000	20,000	20,000	-
TOTAL OTHER NON-CAPITAL	<u>8,611,444</u>	<u>(2,970,831)</u>	<u>5,824,500</u>	<u>5,824,500</u>	<u>6,096,000</u>	<u>271,500</u>
TOTAL PROPERTY & CASUALTY INS FUND	<u>8,611,444</u>	<u>(2,220,831)</u>	<u>5,824,500</u>	<u>5,824,500</u>	<u>6,217,372</u>	<u>392,872</u>

CITY OF AURORA, ILLINOIS
2019 BUDGET
EMPLOYEE HEALTH INSURANCE FUND (FUND 602)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	-	-	-	-	-	-
EE COMP BENEFITS FUND	2,500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	2,500,000	-	-	-	-	-
OTHER NON-CAPITAL						
EMPLOYEE HEALTH INSURANCE	16,827,312	16,715,920	18,856,355	18,856,355	17,899,405	(956,950)
EMPLOYEE DENTAL INSURANCE	875,001	788,497	828,014	828,014	838,172	10,158
SECTION 125 TPA FEES	8,767	9,211	8,690	8,690	8,690	-
TRANS REINSURE / ACA FEES	4,238	4,355	5,000	5,000	5,000	-
EMPLOYEE LIFE INSURANCE	289,190	302,881	273,770	273,770	277,196	3,426
SUPPLIES-GENERAL	-	-	-	-	-	-
OTHER SERVICES & CHARGES	56,764	33,501	-	-	-	-
TOTAL OTHER NON-CAPITAL	18,061,272	17,854,365	19,971,829	19,971,829	19,028,463	(943,366)
TOTAL EMPLOYEE HEALTH INS FUND	20,561,272	17,854,365	19,971,829	19,971,829	19,028,463	(943,366)

CITY OF AURORA, ILLINOIS
2019 BUDGET
EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
SALARIES & BENEFITS						
SALARIES-FINAL PAY	<u>2,533,697</u>	<u>2,134,313</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>2,000,000</u>	<u>1,000,000</u>
TOTAL SALARIES & BENEFITS	<u>2,533,697</u>	<u>2,134,313</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>2,000,000</u>	<u>1,000,000</u>
 TOTAL EMPLOYEE COMPENSATED BENEFITS	 <u><u>2,533,697</u></u>	 <u><u>2,134,313</u></u>	 <u><u>1,000,000</u></u>	 <u><u>1,000,000</u></u>	 <u><u>2,000,000</u></u>	 <u><u>1,000,000</u></u>



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CITY OF AURORA, ILLINOIS
2019 BUDGET
POLICE PENSION FUND (FUND 701)

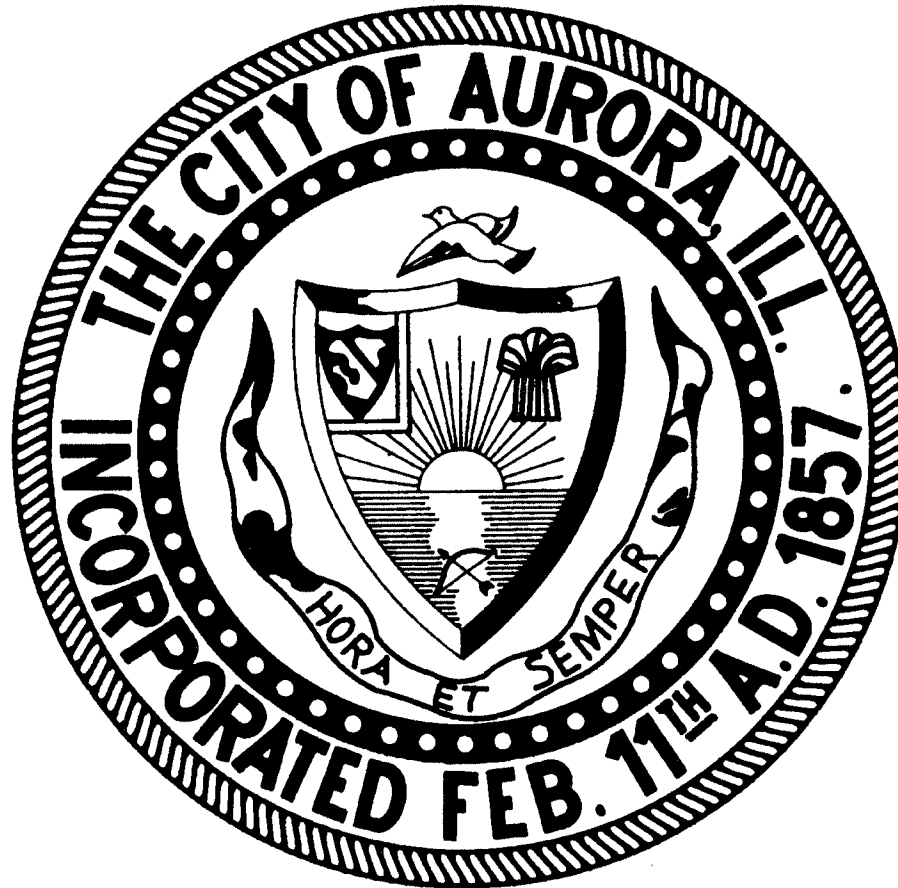
EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	15,014,938	14,520,733	16,315,000	16,315,000	16,805,000	490,000
TOTAL SALARIES & BENEFITS	15,014,938	14,520,733	16,315,000	16,315,000	16,805,000	490,000
OTHER NON-CAPITAL						
PROFESSIONAL FEES	527,716	301,108	627,300	627,300	627,700	400
TRAVEL & PROFESSIONAL DEV	4,406	3,921	5,000	5,000	5,000	-
OTHER SERVICES & CHARGES	15,235	14,781	16,900	16,900	16,900	-
SUPPLIES-GENERAL	10	34	200	200	200	-
TOTAL OTHER NON-CAPITAL	547,367	319,844	649,400	649,400	649,800	400
TOTAL POLICE PENSION FUND	15,562,305	14,840,577	16,964,400	16,964,400	17,454,800	490,400

CITY OF AURORA, ILLINOIS
2019 BUDGET
FIREFIGHTERS' PENSION FUND (FUND 702)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	12,821,164	12,956,310	13,592,000	13,592,000	14,292,000	700,000
TOTAL SALARIES & BENEFITS	<u>12,821,164</u>	<u>12,956,310</u>	<u>13,592,000</u>	<u>13,592,000</u>	<u>14,292,000</u>	<u>700,000</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	445,039	299,620	507,300	507,300	507,700	400
TRAVEL & PROFESSIONAL DEV	5,632	4,337	5,200	5,200	6,200	1,000
OTHER SERVICES & CHARGES	14,808	23,117	16,800	16,800	16,800	-
SUPPLIES-GENERAL	135	-	200	200	200	-
TOTAL OTHER NON-CAPITAL	<u>465,614</u>	<u>327,074</u>	<u>529,500</u>	<u>529,500</u>	<u>530,900</u>	<u>1,400</u>
TOTAL FIREFIGHTERS' PENSION FUND	<u>13,286,778</u>	<u>13,283,384</u>	<u>14,121,500</u>	<u>14,121,500</u>	<u>14,822,900</u>	<u>701,400</u>

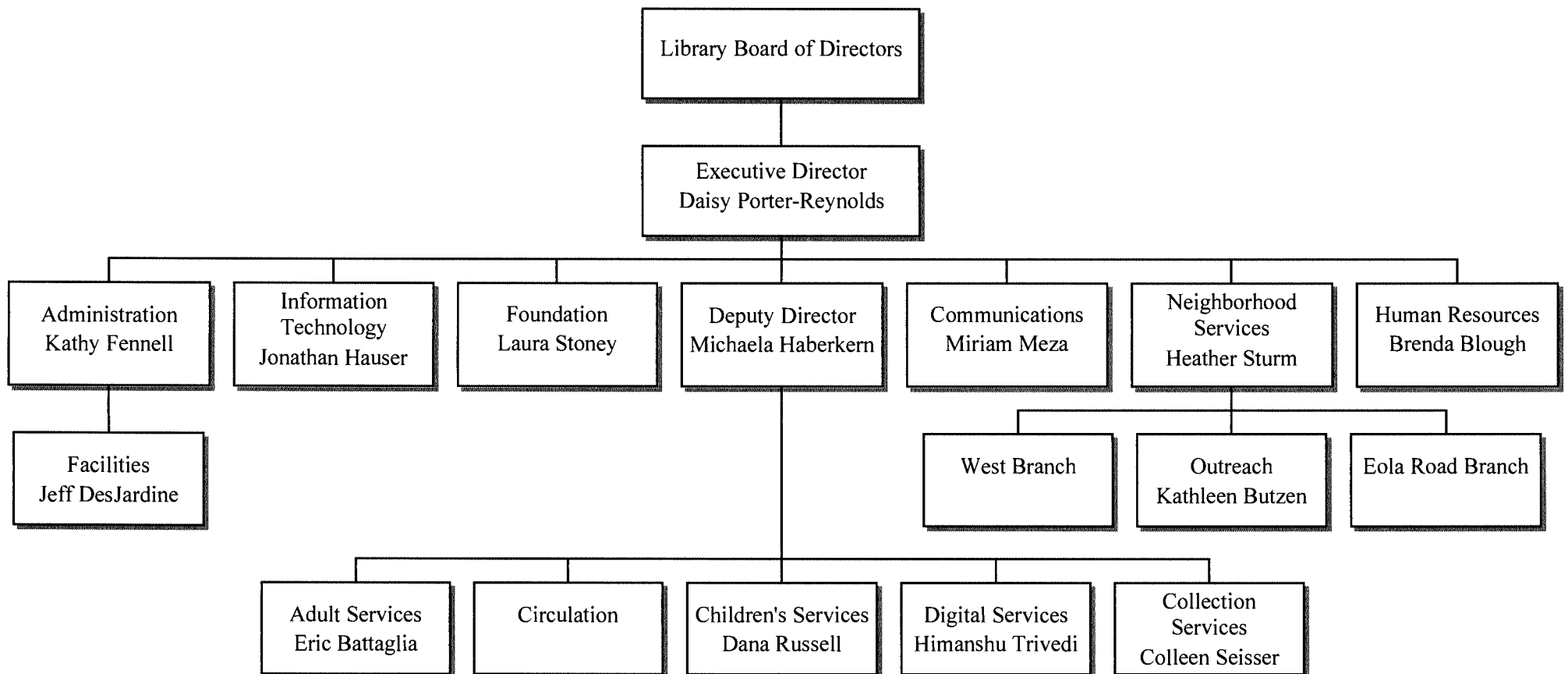
CITY OF AURORA, ILLINOIS
2019 BUDGET
RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
IMRF RETIREE HEALTH INSURANCE	2,852,359	2,252,402	4,301,188	4,301,188	3,358,944	(942,244)
IMRF RETIREE DENTAL INSURANCE	127,781	125,344	116,497	116,497	117,164	667
POLICE RETIREE HEALTH INSURANCE	3,367,407	2,641,587	2,847,457	2,847,457	3,187,411	339,954
POLICE RETIREE DENTAL INSURANCE	115,287	103,287	94,332	94,332	94,443	111
FIRE RETIREE HEALTH INSURANCE	3,067,835	2,459,573	2,823,899	2,823,899	3,059,081	235,182
FIRE RETIREE DENTAL INSURANCE	106,044	93,386	83,722	83,722	83,995	273
SUBROGATION RECOVERY FEE	1,759	-	-	-	-	-
MEDICARE FEES	7,000	-	-	-	-	-
LEGAL-OUTSIDE ATTORNEYS	-	-	10,000	10,000	10,000	-
AUDIT	2,700	2,900	3,000	3,000	3,200	200
INVESTMENT SERVICES	52,269	25,712	75,000	75,000	75,000	-
ACTUARIAL SERVICES	8,670	8,670	9,000	9,000	9,000	-
CONSULTING FEES	25,000	18,750	25,000	25,000	27,000	2,000
TRAVEL & PROFESSIONAL DEV	-	-	1,000	1,000	1,000	-
OTHER SERVICES & CHARGES	13,703	8,017	27,100	27,100	27,100	-
TOTAL OTHER NON-CAPITAL	9,747,814	7,739,628	10,417,195	10,417,195	10,053,338	(363,857)
TOTAL RETIREE HEALTH INS TRUST FUND	9,747,814	7,739,628	10,417,195	10,417,195	10,053,338	(363,857)



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
AURORA PUBLIC LIBRARY**





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Library

2019 Budget

Mission

Where Aurora comes together to discover, create, connect, and succeed.

Major Functions

1. Lifelong learning center. Provide opportunities for self-directed personal growth and development.
2. Technology Center. Offer advanced technologies and training services for 21st century learning and enterprise.
3. Community cultural center. Through exhibits, programs, inter-agency activities, and facilities, serve as an important link to American and world culture for all citizens.
4. General, business, and career information center. Meet the need for information and answer questions on a broad array of topics related to personal life, school, work, entrepreneurship, personal finances, and employment opportunities.
5. Current topics and titles center. Satisfy the community's appetite for information about popular cultural and social trends and their desire for satisfactory recreational experiences.
6. Center for design and creation. Ensure that the residents have access to and training in the tools they need to create media, design materials, and express themselves creatively.

Budget Summary (Library General Fund only)

		2018	
	2017	Original	2019
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	7,720,005	8,024,786	8,061,112
Other Non-Capital	2,776,363	3,138,400	3,295,500
	-	-	-
Total	10,496,368	11,163,186	11,356,612

Library

2019 Budget

Staffing

<u>Full-Time Positions</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Director	1	1	1
Deputy Director	1	1	1
Administrative Assistant	3	1	1
Administrative Assistant II	0	2	2
Adult Services Coordinator	1	1	0
Assistant Manager	3	4	4
Assistant Network Manager	1	1	1
Bookmobile Driver	1	1	1
Bookmobile Services Assistant	1	1	1
Business Manager	1	1	1
Circulation Service Manager	2	2	2
Circulation Services Coordinator	1	1	1
Clerk	10	9	9
Clerk II	8	8	8
Computer Network Manager	1	1	1
Custodian	1	1	1
Department Assistant	2	2	2
Development Officer	1	1	1
Human Resources Manager	1	1	1
Librarian I	7	9	9
Librarian II	10	10	10
Librarian III	3	3	5
Librarian IV	2	2	1
Maintenance Manager	1	1	1
Maintenance Worker	2	2	2
Network Assistant	2	2	2
Paraprofessional I	1	1	1
Paraprofessional II	13	12	12

Staffing (Continued)

<u>Full-Time Positions</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Public Information Manager	1	1	1
Support Services Manager	2	2	2
Subtotal - Full-Time Positions	84	85	85
<u>Part-Time Positions</u>			
Bookmobile Driver	1	1	1
Clerk	16	16	15
Clerk II	2	2	2
Computer Assistant	12	10	10
Custodian	2	2	2
Network Assistant	0	1	1
Paraprofessional I	10	10	11
Utility Clerk	2	2	2
Subtotal - Part-Time Positions	45	44	44
<u>Seasonal Positions</u>			
Administrative Assistant	1	0	0
Clerical Aide	11	3	2
Materials Aide	0	19	25
Page	18	7	2
Paraprofessional I	0	1	1
Subtotal - Seasonal Positions	30	30	30
TOTAL	159	159	159

Library

2019 Budget

Short-Term Goals (2019)

1. Complete the third year of a three-year strategic plan.
2. Develop an updated strategic plan.

Long-Term Goals (2020 and Beyond)

1. Identify and allocate funding for the replacement of the bookmobile (Ongoing).
2. Determine the need for facility upgrades at the West Branch and Eola Road Branch (Ongoing).

2018 Major Accomplishments

- Completed the second year of a three-year strategic plan.

2017 Major Accomplishments

- Continued to work toward greater efficiency in the library operations by streamlining, automation, and workflow analysis.
- Installed new carpeting and painted the first floor of the Eola Road Branch.
- Integrated the staff members from the former Church Road facility to the Santori Library.

Performance Measures

			2018	
	2017	2018	Estimated	2019
Measure	Actual	Budget	Actual	Budget
Materials Circulated	1,494,529	1,500,000	1,449,844	1,500,000
Reference & Info Questions Answered	203,743	205,000	128,376	150,000
Items in Collection	573,329	570,000	549,717	540,000
Program Attendance	96,381	100,000	108,464	110,000
Library Visits (All Locations)	693,390	750,000	660,093	670,000
Public Internet Sessions	98,434	100,000	90,572	90,000
Wireless Connections	1,028,389	900,000	967,898	1,000,000

Budget Highlights

The 2019 budget will provide funding for facility upgrades at the Eola Road Branch. The upgrades will improve the flooring in several areas throughout the facility as well as improve the safety of the customers and staff members.

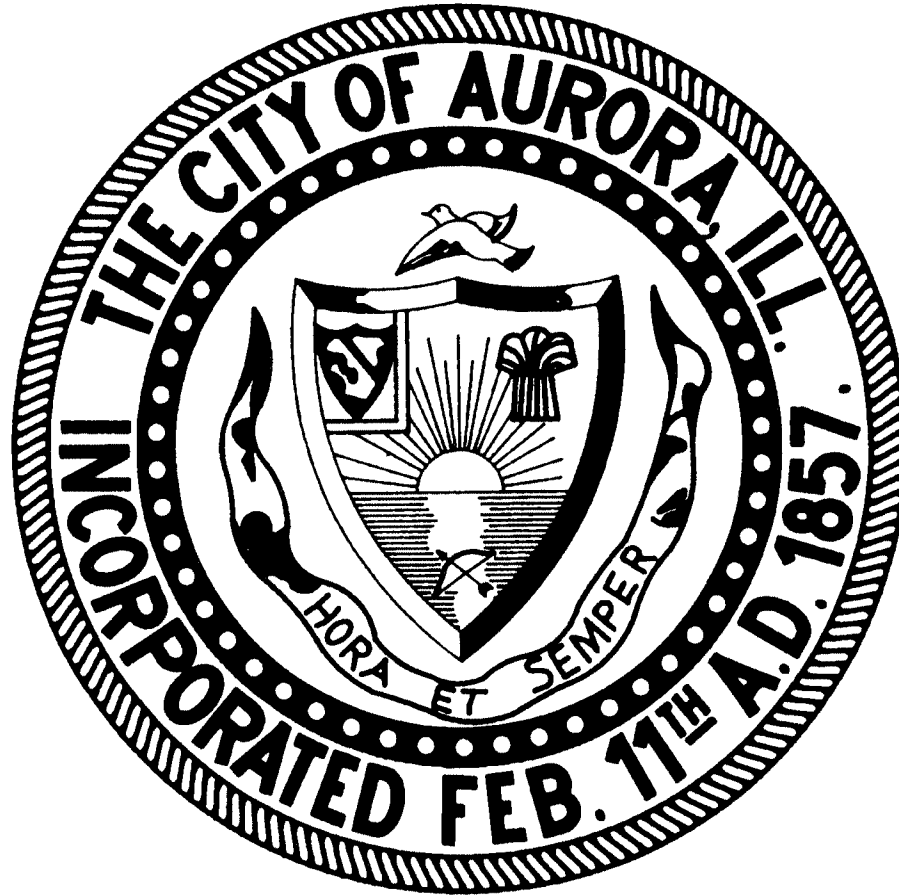
**CITY OF AURORA, ILLINOIS
2019 BUDGET**

LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
SUPPLIES-COMPUTER	27,998	29,824	30,000	30,000	30,000	-
TOTAL OTHER NON-CAPITAL	27,998	29,824	30,000	30,000	30,000	-
 TOTAL LIBRARY C.P. & TECH FUND	 27,998	 29,824	 30,000	 30,000	 30,000	 -

CITY OF AURORA, ILLINOIS
2019 BUDGET
LIBRARY BOND & INTEREST FUND (FUND 410)

EXPENDITURES BY ELEMENT	2017 ACTUAL	2018 ESTIMATED ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2019-2018 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	618	618	1,500	1,500	1,500	-
TOTAL OTHER NON-CAPITAL	<u>618</u>	<u>618</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>-</u>
DEBT SERVICE						
SERIES 2011						
PRINCIPAL	310,000	-	315,000	315,000	330,000	15,000
INTEREST	44,400	17,550	35,100	35,100	25,650	(9,450)
TOTAL SERIES 2011	<u>354,400</u>	<u>17,550</u>	<u>350,100</u>	<u>350,100</u>	<u>355,650</u>	<u>5,550</u>
SERIES 2012A						
PRINCIPAL	270,000	-	280,000	280,000	275,000	(5,000)
INTEREST	615,319	303,609	607,300	607,300	598,900	(8,400)
TOTAL SERIES 2012A	<u>885,319</u>	<u>303,609</u>	<u>887,300</u>	<u>887,300</u>	<u>873,900</u>	<u>(13,400)</u>
TOTAL DEBT SERVICE	<u>1,239,719</u>	<u>321,159</u>	<u>1,237,400</u>	<u>1,237,400</u>	<u>1,229,550</u>	<u>(7,850)</u>
TOTAL LIBRARY BOND & INTEREST FUND	<u>1,240,337</u>	<u>321,777</u>	<u>1,238,900</u>	<u>1,238,900</u>	<u>1,231,050</u>	<u>(7,850)</u>



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CITY OF AURORA, ILLINOIS

ORDINANCE NO. 018-099
DATE OF PASSAGE December 11, 2018

An Ordinance Adopting An Annual Budget For the Fiscal Year Beginning January 1, 2019 And Ending December 31, 2019 In Lieu Of Passage Of An Appropriation Ordinance (PUBLIC HEARING).

WHEREAS, the City of Aurora has a population of more than 25,000 persons and is, therefore, a home rule unit under subsection (a) of Section 6 of Article VII of the Illinois Constitution of 1970; and

WHEREAS, subject to said Section, a home rule unit may exercise any power and perform any function pertaining to its government and affairs for the protection of the public health, safety, morals, and welfare; and

WHEREAS, the City Council approved Ordinance No. 099-96 on November 9, 1999 adopting the budget system of finance for the City in lieu of the appropriation system in accordance with 65 ILCS 5/8-2-9.1 et. seq. and Code Section 2-312(a); and

WHEREAS, the tentative annual budget of the City of Aurora for the fiscal year beginning January 1, 2019, and ending December 31, 2019, as prepared by the Budget Officer and proposed by the Mayor to City Council, was placed on file in the City's Finance Department on October 19, 2018 and on the City's website on October 22, 2018, for public inspection; and

WHEREAS, pursuant to a notice duly published on November 30, 2018, a public hearing was held by the City Council on said tentative annual budget on December 11, 2018, prior to consideration of this Ordinance:)

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Aurora, Illinois, as follows:

SECTION 1: That the annual budget for the City of Aurora for the fiscal year beginning January 1, 2019, and ending December 31, 2019, a copy of which is attached hereto and made a part hereof, is hereby passed and adopted as the annual budget of the City of Aurora for said fiscal year.

ORDINANCE NO. 018-099
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SECTION 2: That the level of control for the annual budget shall be the department level or, where no departmental segregation of a fund exists, the fund level.

SECTION 3: That this ordinance shall be in full force and effect, and shall be controlling, upon its passage and approval.

SECTION 4: That all ordinances or parts of ordinances thereof in conflict herewith are hereby repealed to the extent of any such conflict.

SECTION 5: That any section or provision of this ordinance that is construed to be invalid or void shall not affect the remaining sections or provisions, which shall remain in full force and effect thereafter.

PRESENTED to the City Council of the City of Aurora, Illinois, this 4th day of December, 2018.

FILED for inspection this 4th day of December, 2018.

PASSED by the City Council of the City of Aurora, Illinois, this 11th day of December, 2018, pursuant to a roll call vote as follows:

AYES ____ NAYS ____ ABSENT ____

APPROVED AND SIGNED by the Mayor of the City of Aurora, Illinois, this 11th day of December, 2018.

ORDINANCE NO. 018-099
DATE OF PASSAGE December 11, 2018

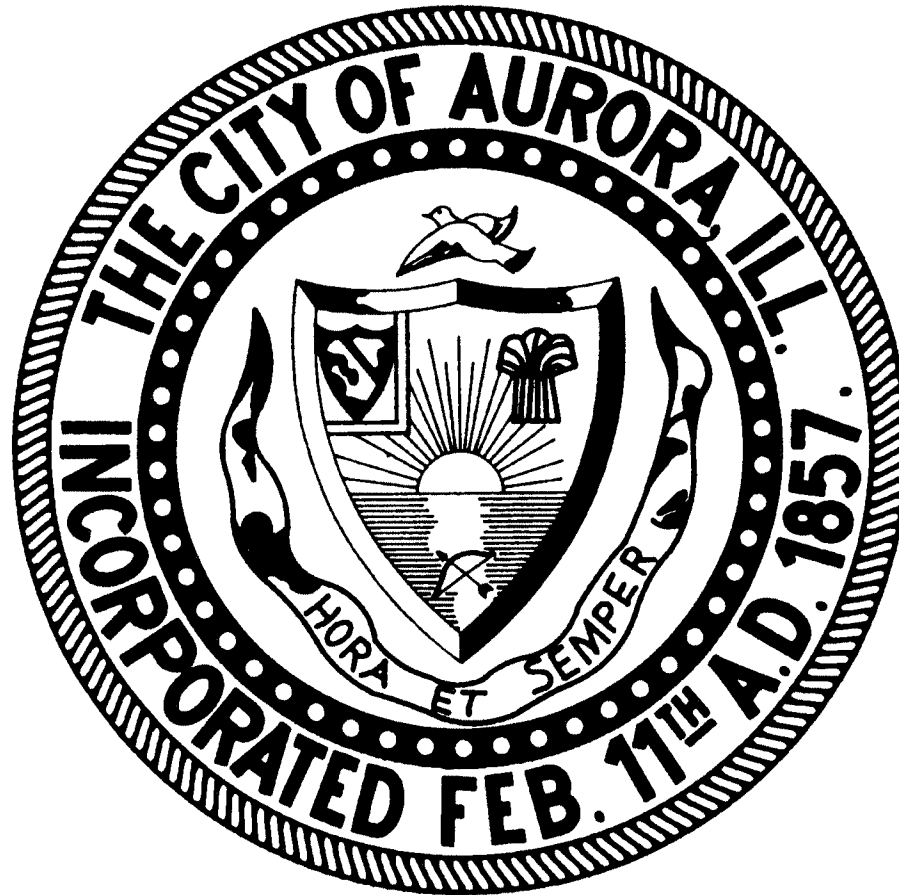
PASSED AND APPROVED ON December 11, 2018

AYES 11 NAYS 0 NOT VOTING 0 ABSENT 1

ATTEST:

Wendy McCambridge
City Clerk

[Signature]
Mayor



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Glossary

Abbreviations and Acronyms

AACVB - Aurora Area Convention and Visitors Bureau

ACR - Active Community Resource (Request)

ACTV - Aurora Cable Television

ADA - Americans with Disabilities Act

AEDC - Aurora Economic Development Commission

AFSCME - Association of Federal, State, County, and Municipal Employees

AOI - Area of Interest

APAC - Aurora Public Art Commission

APPO - Association of Professional Police Officers

ANPI - Aurora Neighborhood Planning Initiative

ATC - Aurora Transportation Center

BGI - Building Grounds & Infrastructure Committee of the Aurora City Council

BIB – Budget-in-Brief

CAD - Computer-aided dispatch or computer-aided design

CBD - Central Business District

CDPD - Cellular Digital Packet Data

CIP - Capital Improvement Plan

COA - Certificate of Appropriateness

CMAQ - Congestion Mitigation and Air Quality

COLA - Cost of living adjustment

CPI - Consumer price index

Dev or Devel - Development

EAV – Equalized assessed valuation

EIP - Employee Involvement Program

EMA - Emergency Management Agency

EMS - Emergency medical services

EPA - Environmental Protection Agency

EVS - Emergency Volunteer Service

FOIA - Freedom of Information Act

GAAP - Generally accepted accounting principles

GFOA - Government Finance Officers Association

GIS - Geographical Information System

GPS - Global Positioning System

Haz Mat - Hazardous materials

HIPAA - Health Insurance Portability and Accountability Act of 1996

HOME - Home ownership and maintenance empowerment

HTE - Harward Technical Enterprises computer system

IAFF - International Association of Fire Fighters

ICC - Installment contract certificate

IDOL - Illinois Department of Labor

IDOR - Illinois Department of Revenue

IDOT - Illinois Department of Transportation

IEMA - Illinois Emergency Management Agency

IEPA - Illinois Environmental Protection Agency

IMRF - Illinois Municipal Retirement Fund

IRR - Intent, Rules, and Regulations (Referring to the FoxWalk Overlay District.)

ISO - Insurance Service Organization

IT - Information technology

JULIE - Joint Utility Locating for Excavators

LED - Light-emitting diode

LEED - Leadership in Energy and Environmental Design

LTCP - Long-Term Control Plan

MIS - Management information systems

MFT - Motor fuel tax

Mtc or Mtce - Maintenance

MVPS - Motor Vehicle Parking System

MWDP - Minorities, women, and disabled persons

NPDES - National Pollutant Discharge Elimination System

PAFR - Popular Annual Financial Report

PPO - Preferred Provider Organization

RETT - Real estate transfer tax

RFP - Request for proposals

RFQ - Request for qualifications

RIP - Reconversion Incentive Program

SHAPE - Safety, Health, and Public Enhancement Fund

SIP - Stolp Island Place

SIT - State income tax

SMS - Short message service

SP - Strategic Plan

SSA - Special service area

TIF - Tax increment financing

WiFi - Wireless fidelity

W&S - Water and sewer

WTP - Water treatment plant

Terms

Abatement - A complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments and service charges.

Accountability - The state of being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry - to justify the raising of public resources and the purpose for which they are used.

Accrual Basis - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Active Community Resource Request - A request for service received from the public that has been automated to facilitate an efficient and effective response from the city staff.

Annual Budget Supplement - The portion of the budget that contains the actual line-time detail approved by the City Council.

Area of Interest - An area designated by the Aurora Police Department for special law enforcement effort.

Appraise - To estimate the value, particularly the value of property. If the property is valued for taxation, the narrower term "assess" is substituted.

Appropriation - A legal authorization granted by a legislative body to make expenditures for specific purposes. An appropriation usually is limited in amount and time it may be expended.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

Audit - A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

Aurora Downtown - A not-for-profit corporation comprised of representatives of community organizations, governmental bodies, the business community, and other entities and formed for the purpose of promoting redevelopment within Special Service Area One in the city's downtown.

Aurora Neighborhood Planning Initiative - A city program introduced in 2002 involving the development of plans to improve the quality of life in existing neighborhoods by obtaining input on local needs directly from residents and undertaking a variety of intervention measures, to include law enforcement and code-related actions.

Aurora Transportation Center - A commuter train station in downtown Aurora on the Metra railway line.

Base Budget - A budget that provides resources for the continuation of a service or program at the same level in the budget year as was provided in the preceding year.

Balanced Budget - The characterization of the status of a fund whose budgeted expenditures do not exceed the total of its budgeted revenues and unassigned fund balance at the beginning of the fiscal year.

Basis of Accounting - A term used to refer to when revenues, expenditures, expenses, and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or the accrual method.

Bonded Debt - The portion of indebtedness represented by outstanding bonds.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term “budget” is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating governing body for adoption, and sometimes, the plan finally approved by that body.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and

the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the past years’ actual revenues, expenditures and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue and borrowing measures necessary to put the budget into effect.

Budget-in-Brief – A summarized, reader-friendly version of a larger, formal budget document.

Cash Basis - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capital Expenditure - An expenditure for a vehicle, machinery, furniture, or equipment of at least \$50,000 or an expenditure for land, land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year.

Capital Improvement Plan - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Carryover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “rollover.”)

Cellular Digital Packet Data - A data transmission technology developed for cellular phone frequencies.

Certificate of Appropriateness - A certificate evidencing compliance with the FoxWalk Overlay District Intent, Rules, and Regulations and permitting the modification of a building within the FoxWalk Overlay District.

Congestion Mitigation and Air Quality Grant - A federal grant supporting initiatives that serve to reduce traffic congestion and air pollution.

Countryside Vision Plan - An amendment to the city's Comprehensive Plan that was adopted in 2002. The plan articulates a strategy for developing the west side of the city in a manner that is sensitive to the environment.

Consumer price index - Measures the rate of inflation over time.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants and notes.

Debt Limit - The maximum amount of outstanding gross or net debt legally permitted.

Debt Ratios - Comparative statistics illustrating the relation between the issuer's outstanding debt and such factors as its tax base, income or population. These ratios often are used as part of the process of

determining the credit rating of an issue, especially with general obligation bonds.

Debt Service Fund - Account for the accumulation of resources for and the retirement of general long-term debt principal and interest.

Debt Service Fund Requirements - The resources which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

Decision Package - A budget request to provide a new or additional service, program, or capital project.

Deferred Maintenance - The act of not performing (deferring) maintenance at the time it should have been or was scheduled to be performed. Maintenance in this context means more than routine preventive maintenance and repairs. It also includes replacement of parts, periodic road resurfacing and other activities needed to maintain the fixed asset at its originally contemplated serviceability for its originally estimated life.

Deficit - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period. (3) The excess of expenditures over revenues and fund balance during an accounting period.

Density Reduction Program - A program designed to reduce neighborhood density and create more open space through the city's purchase and demolition of blighted buildings.

Employee Involvement Program - A structured program for improving the efficiency and effectiveness of the operation of city government and the delivery of municipal services through interdepartmental planning, cooperation, and problem solving.

Eminent Domain - The power of a government to acquire private property for public purposes. It is used frequently to obtain real property that cannot be purchased from owners in a voluntary transaction. When the power of eminent domain is exercised, owners normally are compensated by the government in an amount determined by the courts.

Enterprise Fund - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities; airports; parking garages; or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Entitlement - The amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

Entry - The record of a financial transaction in the appropriate book of account.

Equalized Assessed Valuation – In Illinois, assessed valuation of a taxing district that has been adjusted to compensate for varying

valuation practices between townships and counties. Equalized assessed valuation is calculated by multiplying the assessed valuation by an adjustment factor (i.e., a multiplier). A county establishes multipliers to equalize the assessed valuation of townships within the county. The Illinois Department of Revenue establishes multipliers to equalize the assessed valuation of counties within the state.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The city's fiscal year is January 1 to December 31.

Fixed Costs - Costs of providing goods or services that do not vary proportionately to the volume of goods or services provided.

FoxWalk - The name of a project whose aim is to develop a scenic pedestrian walk along the Fox River in Aurora.

FoxWalk Overlay District - A district designated within the Aurora downtown within which the city desires to preserve architectural, cultural, and historical character.

FoxWalk Overlay District Intent, Rules, and Regulations - Formal standards specifying permissible modifications to buildings within the FoxWalk Overlay District. The standards are designed to preserve architectural, cultural, and historical character of buildings within the district.

Fund - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are

recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - The difference between fund assets and fund liabilities of budgetary funds. “Budgetary funds” include proprietary funds accounted for on the modified accrual basis of accounting for budget purposes.

General Fund - Accounts for all financial resources except those required to be accounted for in another fund.

Generally Accepted Accounting Principles - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.

Harward Technical Enterprises Computer System – The original vendor of the city’s primary computer applications software. The software serves to integrate a variety of the city’s operations. Sungard subsequently purchased Harward.

Home Ownership and Maintenance Empowerment Program - A program administered by the County of DuPage to provide housing for individuals with low or moderate incomes. The program is funded by a grant from the U.S. Department of Housing and Urban Development.

Home Rule - Broad authority conveyed by the Illinois Constitution of 1970 upon a unit of local government to exercise any power or perform any function pertaining to its governance and affairs for the protection of public health, safety, morals, and welfare. In Illinois, any municipality with a population of more than 25,000 is automatically a home-rule unit. Smaller municipalities may adopt home rule by referendum.

Home-Rule Sales Tax - A sales tax that only home-rule governments in Illinois may impose. A home-rule sales tax is imposed in addition to the base sales tax that the State of Illinois shares with municipalities. Under state law, home-rule sales taxes may be imposed in increments of 0.25%. The home-rule sales tax generally applies to the retail sale of all goods except the sale of food, medicines, and automobiles.

Illinois Municipal Retirement Fund - An agent, multiple-employer public employee retirement system. The system provides retirement and disability pension benefits to municipal government employees in Illinois who work a prescribed minimum number of hours and are not sworn police officers or firefighters.

Indivisible Aurora – A results-oriented community advocacy group energizing and empowering local citizens to create a more inclusive and sustainable community.

Interfund Transfers - All interfund transactions except loans, quasi-external transactions and reimbursements. Transfers can be classified as belonging to one of two major categories: residual equity transfers or operating transfers.

Invest Aurora – See “Seize the Future.”

Joint Utility Locating for Excavators – A company that acts as a one-call dispatch center for member utilities to respond to requests for field marking utilities ahead of excavation projects.

Leadership in Energy and Environmental Design – A program sponsored by the U.S. Green Building Council. The program promotes environmentally friendly construction and provides third-party verification of the green attributes of buildings. Building projects may earn points to achieve different levels of green certification.

Letter of Credit - A financial institution’s written guarantee of a customer’s drafts, up to a specified amount, for a certain period of time.

Levy - (1) (Verb) To impose taxes, special assessments or service charges for the support of government activities. (2) (Noun) The total amount of taxes, special assessments or service charges imposed by a government.

Liabilities - Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Long-Term Control Plan – A plan required by federal law and the policies of the United States Environmental Protection Agency to provide for the management of overflows from combined municipal sewers.

Maintenance - The act of keeping capital assets in a state of good repair. It includes preventive maintenance; normal periodic repairs; replacement of parts, structural components and so forth and other activities needed to maintain the asset so that it continues to provide normal services and achieves its optimum life.

Major Fund – A governmental fund or enterprise fund reported in a separate column in the basic financial statements of a state or local government, which is subject to a separate opinion in the independent auditor’s report. Pursuant to standards of the GASB, to be considered a “major fund,” a fund generally must have revenues, expenditures/expenses, assets, or liabilities that are at least 10% of the corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all governmental and enterprise funds. A fund may also be deemed to be major by a government’s management if the fund is considered to be of particular importance to financial statement users.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual (i.e., when they become both “measurable” and “available to finance expenditures of the current period”). “Available” means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except

for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

Municipal - In its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments.

National Pollutant Discharge Elimination System - A permitting program created by the Clean Water Act of 1972 that is designed to address water pollution by regulating point sources that discharge pollutants into the waters of the United States.

Neighborhood Stabilization Program - A program supported by a federal grant through which abandoned and foreclosed properties are purchased by the city and rehabilitated. In addition, the program serves to establish a land bank for foreclosed homes, demolish blighted structures, and redevelop demolished or vacant properties.

Ordinance - A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution.

Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

Per Capita Debt - The amount of a government's debt divided by its population. Per capita debt is used to indicate the government's credit position by reference to the proportionate debt borne per resident.

Popular Annual Financial Report - A supplementary financial report designed to meet the special needs of interested parties who are either unable or unwilling to use the more detailed financial information provided in a traditional CAFR.

Procurement Development Program for Minorities, Women, and Disabled Persons - A city program seeking to increase the involvement of businesses owned minorities, women, and disabled persons in the city's procurement activities.

Reconversion Incentive Program - A city program through which grants are awarded to property owners who agree to reduce the number of units in their multi-family residential buildings.

Replacement Cost - The amount of cash or other consideration that would be required today to obtain the same asset or its equivalent.

Rollover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also "carryover.")

Seize the Future - A public/private economic development partnership dedicated to expanding economic opportunities in Aurora and developing a sustainable community for Aurora residents. The

organization works to increase economic vitality by attracting, retaining and promoting commercial, industrial, retail, and mixed-use development that brings value to city residents and reflects the dynamic and diverse nature of the community. (Also known as “Invest Aurora.”)

Special Assessments - Amounts levied against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Target Area - Block grant-eligible area based on low/moderate income by census tract.

Tax Rate - The amount of tax per \$100 of equalized assessed valuation of taxable property.

Unit Cost - In the context of cost accounting, the cost of producing a unit of product or rendering a unit of service.

Ward Committee - A committee established by one of the city’s ten ward aldermen to provide input concerning the needs of residents and neighborhoods. The committee helps the alderman identify capital projects to be accomplished through the “ward projects fund” (a capital projects fund) for the ward. Each of the city’s ten wards has a ward committee and a ward projects fund.

Wireless Fidelity - The underlying technology of wireless computing and telecommunications devices.