



CITY OF LIGHTS

ANNUAL BUDGET

for the fiscal year beginning January 1, 2024

2024

CITY OF AURORA, ILLINOIS

ANNUAL BUDGET
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2024

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Mayor

Prepared by the Finance Department

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Director of Financial Operations



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CITY OF AURORA, ILLINOIS 2024 BUDGET READER'S GUIDE

The budget is organized with the objective of making the document useful for both those who are not familiar with local government budgeting methods and practices and those who are.

There are five major sections of the budget:

- 1) The Introductory Section.
- 2) The Strategic Plan Summary Section.
- 3) The Revenues Section.
- 4) The Expenditures Section.
- 5) The Miscellaneous Section.

Introductory Section

The Introductory Section includes:

- 1) This reader's guide.
- 2) A photograph of the City Council.
- 3) A list of the city's principal officials.
- 4) The Mayor's budget message providing an overview of the budget.
- 5) A depiction of the most recent Distinguished Budget Presentation Award presented to the city by the Government Finance Officers Association.
- 6) A city map.
- 7) A summary of Aurora's history.
- 8) A community profile.
- 9) A chart of the city's organization.
- 10) A discussion of the city's budget process and other planning processes that impact upon it.
- 11) A schematic of the flow of the city's planning and budget processes.
- 12) The city's budget planning calendar.
- 13) An enumeration of the city's long-term financial policies.

- 14) A chart of the city's fund structure.
- 15) A description of the city's accounting funds.
- 16) A chart reflecting the city's authorized staffing for the budget year and the preceding two years.
- 17) Notes regarding authorized staffing.
- 18) A summary of revenues, expenditures, and changes in fund balances by fund type for the budget year and preceding two years.
- 19) Notes regarding the city's fund balances.
- 20) An overview of revenues, expenditures, and changes in fund balances by fund for the budget year.

The reader can glean the highlights of the budget document by reviewing the Introductory Section, especially the Mayor's budget message and the overview of revenues, expenditures, and changes in fund balances by fund type for the budget year (items 4 and 18 above).

Strategic Plan Summary Section

The Strategic Plan Section articulates the city's priorities. Information on departmental and divisional goals that align with the priorities are restated in the departmental and divisional subsections within the Expenditures Section.

Revenues Section

The Revenues Section begins with summaries of the city's projected revenues for the budget year and figures for prior years. A discussion of revenue sources is also provided to explain how the city arrived at its revenue projections for the budget year. Finally, numerical information on the city's revenue sources is presented by type. Detailed line-item revenue information is available in a separately published Annual Budget Supplement.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
READER'S GUIDE**

Expenditures Section

Similar to the Revenues Section, the Expenditures Section begins with summaries of the expenditures for the budget year and expenditure amounts for prior years.

After the summary information in the Expenditures Section, the section is divided into subsections for the city's fund types. Those fund types are:

- 1) General Fund.
- 2) Special Revenue Funds.
- 3) Capital Projects Funds.
- 4) Debt Service Fund.
- 5) Proprietary Funds.
- 6) Trust Funds.

The subsection for the General Fund is further divided into subsections that pertain to the city's various departments.

A departmental subsection may contain separate budgetary information for the divisions that are components of the department concerned. Where a department has component divisions, an organization chart is provided at the beginning of the departmental subsection. Each departmental or divisional subsection presents the element's mission, functions, short-term and long-term goals, accomplishments of the prior two years, performance measures, and a discussion of budget highlights. Highly summarized budget figures are also included. Detailed line-item (object) expenditure information is separately published in the Annual Budget Supplement.

Miscellaneous Section

The Miscellaneous Section includes a glossary of terms and acronyms used in the budget document and the ordinance passed by the Aurora City Council that evidences its approval of the budget.

CITY OF AURORA, ILLINOIS PRINCIPAL OFFICIALS

MAYOR

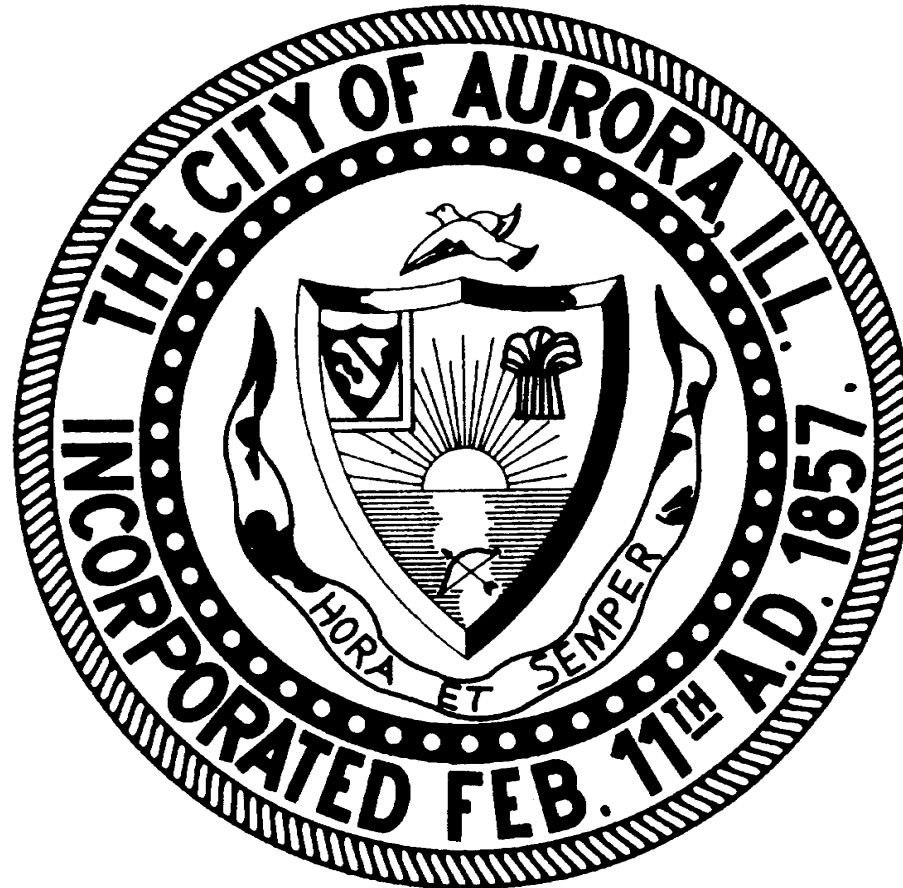
Richard C. Irvin

CITY COUNCIL

Ronald L. Woerman, Alderman at Large
Jonathan D. Laesch, Alderman at Large
Emmanuel Llamas, First Ward Alderman
Juany Garza, Second Ward Alderman
Theodoros C. Mesiacos, Third Ward Alderman
William M. Donnell, Fourth Ward Alderman
Carl A. Franco, Fifth Ward Alderman
Michael B. Saville, Sixth Ward Alderman
Brandon C. Tolliver, Seventh Ward Alderman
Patricia Smith, Eighth Ward Alderman
Edward J. Bugg, Ninth Ward Alderman
Schweta Baid, Tenth Ward Alderman

PRIMARY ADMINISTRATIVE OFFICIALS

Alex G. Alexandrou, Chief Management Officer
James Birchall, Chief Public Facilities Officer
Keith M. Cross, Police Chief
John P. Curley, Chief Development Services Officer
Alisia I. Lewis, Chief Human Resources Officer
Tony Martinez, Chief Communications & Marketing Officer
David McCabe, Fire Chief
Christopher Minick, Chief Financial Officer/City Treasurer
Clayton Muhammad, Chief Engagement & Equity Officer
Michael R. Pegues, Chief Information Officer
Viviana Ramirez, Chief Community Services Officer
Kenneth D. Schroth, Director of Public Works/City Engineer
Jennifer Stallings, City Clerk
Richard J. Veenstra, Corporation Counsel



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City of Aurora



Finance Department |

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October 11, 2023

Members of the City Council and Aurora Residents and Businesses:

The past few years, I have opened this letter with a brief reflection on the challenges we faced due to COVID-19 and its long-lasting impact on our community. While 2023 certainly provided its fair share of obstacles, and I have no doubt 2024 will do the same, I also believe the next year will be one of significant transformation for Aurora. This transformation is only possible due to the outstanding work of our professional city staff and the consistent support of our City Council. I claimed 2023 as the “year of execution”, when the legwork for projects the City Council approved took place and it is with this in mind that I claim 2024 as the “year of construction”. The 2024 year will see the city grow and change in ways many believed were not possible. While the growth and progress of Aurora is critical to our long-term success, so is the focus on our city services. Rest assured, we will continue our focus on improving our infrastructure and core services our residents deserve.

Like 2022, the 2023 year was bursting with activity that included new and expanded community events, programs and economic development activity. Following a hugely successful Fiestas Patrias in 2022, the city opted to contract with the Aurora Civic Center Authority (ACCA) for the 2023 event, and it did not disappoint. The two-day festival hosted sold-out concerts and raised record breaking funds for the scholarship program. The 2022 year also marked the first time RiverEdge Park was activated during the winter months with the arrival of Christkindlmarket. The German Market was a natural addition to our strong holiday lineup – Winter Lights, the Paramount Show and Festival of Lights at Phillips Park – and we will continue to grow our holiday presence, specifically in the downtown in the 2023 and 2024 years.

The past year continued the trend of new business activity, we hosted approximately 97 ribbon cuttings as of this letter, up 14% from last year. Aurora remains open for business! Late in 2022, we celebrated the grand opening of two signature redevelopments in our downtown – the Terminal Building, now known as Lofts on Broadway, and the Hobbs Building. The 2023 year saw these long-vacant, historic properties fully or almost fully leased out, bringing new residents and new excitement to our downtown. Headed into its second year, these activated spaces and new residents are bolstered by the continued success of the Paramount’s Broadway Series, including the new BOLD Series, which just brought home its first Jeff Award. Downtown Aurora continues to grow its reputation for being a destination for the arts and entertainment, with more to come in 2024.

Economic Overview

The 2024 budget will remain a living, breathing document and our roadmap for everything we have planned for the 2024 year and beyond. While this guide outlines our plans, we have learned that the phrase “the best laid plans of mice and men often go awry” has never been more prevalent. We will work to remain nimble as a city and this budget will continue to prioritize maintaining core city services such as public safety and public works, while working to minimize the property tax burden for our residents.

Property taxes continue to be the city’s largest single revenue source. The City of Aurora reports property tax revenue as the net amount available to provide resources for basic municipal services or the amount available after state-controlled pension requirements and long-term debt obligations are satisfied. In 2023 (taxes payable in 2024), the tax levy for General Fund purposes will remain unchanged from the prior year and the tax levy for pensions will increase from the prior year.

2024 Priorities

Aurora continues to pursue strategies to move forward the city’s top three priorities using the acronym SEE:

- 1) Safety and Quality of Life – Continue to provide high levels of public safety and preserve and improve quality of life
- 2) Economic Development – Focus on business attraction, business retention, creation of new jobs and completion of projects
- 3) Education and Innovation – Partner with our educational institutions to create programs to support Aurora residents of all ages and in all phases of life

Safety and Quality of Life

The 2023 year represented one of significant change and growth for both our Police and Fire Departments. Both departments are experiencing unprecedented growth, with the Aurora Police Department (APD) and Aurora Fire Department (AFD) experiencing their highest number of sworn personnel in departmental history. The AFD will be constructing an unprecedented three new fire stations. The new stations are reflective of the city's growth and evolving needs, with two re-locations and one brand-new station. These stations represent a significant, long-term investment by the city with hiring actively underway and equipment/vehicles on order. To accommodate the growth, the AFD has created a first-of-its kind in house training program. Our APD is also growing, with 324 sworn officers for the first time in the history of our city. These numbers have only been attainable thanks to a lateral hiring program as well as the opportunities afforded to our officers by working in a professional, well-run department and therefore attractive to new hires. APD was a leader with the implementation of Body Worn Cameras (BWC), which came with upgraded tasers, new in-squad cameras and My90, a customer service survey provided to anyone who calls 911.

The 2024 budget continues to dedicate funds to the ongoing growth and success of the Crisis Intervention Unit (CIU). We remain dedicated to our rigorous Crisis Intervention Training (CIT) of all our officers, as well as sworn personnel dedicated specifically to the CIU and our partnership with the Family Service Association (FSA) that provides social workers housed in the APD to support mental health crisis calls in our community. The model of having a social worker respond to calls with an officer has garnered attention and support in recent years, and we remain proud that our APD has utilized this process effectively since 2018.

The additional public safety personnel will require additional equipment purchases to ensure our officers have the appropriate tools. APD has long been on the cutting edge of utilizing technology effectively and heading in to 2024 that remains the case. The Critical Incident Intelligence Center (CIIC) will be bolstered by the purchase of FUSUS, a real-time crime solution/common operating picture, the continued implementation of cameras and license plate readers (LPR) in strategic locations bolster our ability to keep our community safe in an efficient manner. Equally as important as the programs to prevent and solve crimes are the technologies designed to hold our employees accountable. In addition to the technology additions for crime-fighting, the Office of Professional Standards (OPS) implanted a new software system to streamline the ability for civilians to report issues or compliments regarding APD. This software will enhance the ability for the Civilian Review Board (CRB), now in its third year, to collect and report out on interactions with APD. The APD Open Data Portal is still running strong, providing another layer of transparency to our police operations. In the 2024 year, the AFD's open data portal will go online as well, providing residents the ability to review real-time information about our fire department. We remain proud of the highly professional men and women of our APD and AFD and the work they do to support our community and keep it safe. This budget reflects our ongoing commitment to address, improve and support our public safety personnel as they continue to evolve and address community needs.

The 2024 budget also continues to prioritize improvements to the city's transportation network. The Motor Fuel Tax Fund dedicates \$3.5 million to resurface arterial streets and \$2.1 million towards neighborhood street improvements. Additional funds have been budgeted for improvements of existing intersections and traffic signals to improve efficiencies and keep our infrastructure up to date. These investments not only directly contribute to the quality of life in our city, but it also results in significant cost-savings over time and serves as a driver for business attraction and redevelopment.

The 2024 budget also includes \$1.0 million dedicated to the redevelopment of the Broadway Corridor. The dollars allocated in this budget are bolstered by a \$3 million dollar grant from the State of Illinois that will allow the city to completely revamp the primary corridor moving drivers through our downtown. Improvements will include enhanced pedestrian features, improved parking, and wider lanes.

The Water & Sewer Fund will continue to furnish significant financial resources in 2024 for ongoing improvements to the city's water and sewer systems including:

- **Sanitary Sewer Evaluation and Rehabilitation.** In some older neighborhoods of the city, sections of the sanitary sewer are reaching the end of their useful lives. Maintenance costs escalate as the lines reach an advanced age. In 2024, we will apply \$2.5 million to identify and rehabilitate sewer lines that need attention.
- **Watermain Evaluation, Repair, and Replacement.** Similar to sanitary sewer lines, a program is needed to provide for the systematic replacement of watermains throughout the city that have aged, deteriorated, and weakened. In 2024, \$5.0 million will be committed.
- **Lead Service Line Replacement.** The Federal and State Government have mandated the replacement of all residential lead service lines. The City of Aurora has been working through this process for several years, and in order to comply with the mandates and in the absence of a specific Federal or State funding source, the city will be committing \$3 million in the 2024 budget.

In 2011, based upon a mandate from the U.S. Environmental Protection Agency, we established a long-term control plan fee. The proceeds of this fee will continue to permit us to undertake our mandatory Long-Term Control Plan improvements in 2024. The purpose of this ongoing program is to reduce or eliminate sewer back-ups into homes and reduce combined sewer overflows into the Fox River and Indian Creek. The program involves separating combined sewers and constructing green infrastructure in various areas of the city as well as constructing an additional combined sewer treatment plant. In 2024, we have budgeted \$2.5 million.

Economic Development

Aurora remains a regional economic leader and strong global economic competitor and we will continue to utilize our aggressive citywide Economic Development strategy. There is not, and has not been, a singular area of focus for our team and over the next year, a number of these projects will be coming on-line or well underway. These efforts, while in process pre-pandemic, were focused on activating vacant spaces, preventing our strip malls or legacy malls from going dark, and identifying appropriate and beneficial uses for some of our prime real estate to strengthen our tax base. COVID-19 took a major toll on our business community, particularly on our major revenue generators like the casino, the malls, and all our entertainment venues large and small, not to mention countless other businesses and restaurants. While the most challenging aspects of the pandemic are behind us, some lingering effects continue to hamper recovery efforts for some of our regular revenue streams. The city created a competitive grant program to support businesses in need post-pandemic and we will continue to look for ways to support them. The importance of the success

of our ongoing economic development efforts is critical to the long-term financial stability of our community. We will continue to work to make Aurora an attractive destination for our residents and visitors.

The 2024 year will officially mark an era of transformational change for the City of Aurora. Construction of the new Hollywood Casino and hotel off I-88 and near the Chicago Premium Outlet Mall will begin. This move will create new synergy between two of our most significant attractions – and revenue generators – the outlet mall and the casino, making it a convenient destination for visitors and residents alike and continue the transformation of our one of our most significant corridors. The move will also create opportunity in a prime location on our beautiful downtown riverfront, open the parking decks and re-activate available office/mixed use space for new downtown businesses. This project would not have been possible if not for the foresight of our Economic Development Team and the support of the City Council with the city purchase of the land near and around the outlet mall putting us in the driver’s seat to determine the highest and best use for the area. The relocation of the Casino, like several of our economic development projects, has been years in the making and has required a dedication and fortitude from several city departments, and I am again grateful for our dedicated and professional team.

The ongoing transformation of our downtown will continue with the start of construction for a new high-rise apartment building on the eastern banks of the Fox River. This new property will bolster our transit-oriented development housing stock and provide residents to support the new and existing businesses and restaurants. The building will also diversify the available housing stock in the downtown by adding new construction to the mix which is currently dominated by our historic properties including Hobbs Building, Lofts on Broadway, the Keystone and the Mayan.

The completion of the upper level of the Hobbs Building into residential ignited the revival of River Street and the 2024 year will continue that trend. Currently under construction in the lower level of the Hobbs are three new restaurants, all of which will be open in 2024. The completion of this Romanesque Revival building built in 1892 and empty for forty years, is a feat for not only the downtown, but the city as a whole. The beauty of Aurora’s downtown deserves to be celebrated and adding three new restaurants creates an avenue for residents and visitors alike to enjoy. These new additions will round out the established options available on River Street with Wyckwood House, The Cotton Seed Exchange, Society 57, McCarty Mills, Endiro and mainstays El Tio and Legacy Fitness and Nutrition.

Around the corner from the Hobbs Building, the city recently acquired the former West Suburban Bank at the intersection of Rt. 31/New York Street. This property has been the subject of significant interest and the city’s acquisition of this space continues our successful track record of putting the city in the driver’s seat for future use of this key gateway property. In the interim, the building is housing city employees as spaces are reconstructed to maximize our current space. Right up the street from the former bank property, the former Todd School is undergoing a transformation into workforce housing with a brand new VNA School Community Health Center on the back half of the building. This project will provide affordable housing options near our downtown, with ready access to transit and amenities in a well-established neighborhood.

Another vacant former school on one of our gateways whose renovation into residential units is actively underway is the former Lincoln School. This historic property will soon be the Fox Valley Apartments, adding additional affordable workforce housing units to the city, breathing new life into a section of the Lake Street corridor that has not seen any significant change in decades. The other end of the Lake Street corridor has seen several improvements over the past three years, with more to come. The most significant update to this important corridor remains the planned

redevelopment of the former Carson's building. The property, while not one of the longest standing vacant structures in our city, represented significant challenges in the redevelopment process. The building represents a long-gone era of big-box retailers with a sea of available parking. Thanks to the efforts of multiple city departments, the space will now be repurposed into a mixed-use property including an upscale storage facility, office space, and a fast-casual restaurant with outdoor dining. The planned car wash will also break ground following delays at the state level this year and will include property and pedestrian enhancements.

Moving to the far east side of the city, the transformation of the Fox Valley Mall continues with phase one of the residential, Lumen at Fox Valley, complete and now home to residents. The next phase is actively underway, and the mall has added an outdoor space with a dog park that is able to host small markets and other events, adding additional greenspace and amenities for the residents. Near the train station, Rt. 59 will welcome Wild Fork Foods, an upscale retail and delivery store that will be a welcome amenity for the long-standing and new residential properties. The townhome development Chelsea Manor is also now open, adding 200 new units to the city. The Rt. 34 corridor welcomed the newly improved Hyundai as well as the luxury Genesis dealership.

The new residential development on the west side of town, Redwood, comprised of 198 single family townhouses with garage rental units is actively under construction and will be complete in 2024. Also underway on the west side of town is the construction of Fourteen Forty-Nine Senior Estates an affordable residential senior property on the former Jericho Circle site. This subdivision will include the construction of a 70-unit affordable senior rental community for seniors 62 years and older. This development will usher in a new chapter and welcome this much needed use to our community.

Last, but certainly not least, are the significant changes coming to the far-east side with the ongoing construction of Lincoln Crossings and the Del Webb Retirement Community. The Lincoln Crossings development includes the construction of 162 single-family detached homes near the intersection of Eola Road and Route 30. In addition to Lincoln Crossings, this same corridor will also welcome a Del Webb Retirement Community. Del Webb is a 550-unit, age-restricted gated community with a private pool, clubhouse and recreational facility. The first phase of this ten-year buildout includes significant improvements to the area, with the installation of a new pedestrian bridge completed and the future widening of Eola Road planned for the near future. This development and all the accompanying improvements are attracting significant interest from retailers.

While these projects represent only a fraction of the development activity happening in the City of Aurora, it is representative of the fact that our strategy is working. We are filling vacant buildings, revitalizing historic properties, bringing brand new development to the city – all with the goal of growing our revenue opportunities and most importantly, improving our city

Education and Innovation

Our relationship and collaboration with our school district partners continues with the ongoing success of our Education Commission. This past year saw the retirements, or planned retirements, of several of our educational leaders – including Waubensee Community College and Aurora University. Both legacy institutions have not seen new leadership for several years, and we look forward to working with these dynamic new leaders and grow

their presence in Aurora. We also welcomed new superintendents at three of our six public school districts, and I am pleased to report we have had the opportunity to meet with all the new leaders and they have all agreed to serve on the Commission and continue our collaborative relationship.

The city continues to innovate and create opportunities to support our business community and draw people to visit our city. In November of 2023, we will host the inaugural City of Lights Film Festival in our downtown. This event was scheduled strategically to take place on a weekend where there is no Paramount show, at various locations throughout the downtown. We will continue to look for new ways to draw people to our city and promote our growth as a destination for the arts.

Like the past few years, the 2024 budget reflects changes to our departmental structures as well as new or repurposed positions. The 2024 budget reflects a new Communications and Marketing Department comprised of several divisions currently housed in other departments. This new department was created to enhance promotion, marketing and branding of city programs and services, provide better communication to our residents and address community needs. The department will allow a more targeted use of the current division's resources, create a more effective use of staff time and be more responsive to the community. Additional dollars are programmed towards the efforts of our newer departments, divisions, and employees. For example, our Senior and Disabilities Manager, who embarked on an ambitious Senior Listening Tour and later a Persons with Disabilities Listening Tour, has created programs directly related to resident feedback. The newest of those programs is CARS, a transportation system for seniors and persons with disabilities that was piloted in 2023 and incorporated officially in the 2024 budget.

The 2024 budget also includes funds allocated to continuing the establishment the city's first ever minority, women and disadvantaged business enterprise program. Following the acceptance of the Availability and Disparity Study in 2023, staff from the Procurement Division, EDI and the Mayor's Office conducted a gap analysis, identified, purchased and implemented a software program to manage and established a position in Procurement to manage the program. EDI has budgeted funds for an employee to support the program in 2024 as well as affiliations with professional organizations and events to promote. We will continue to strive to create a more equitable and accessible manner to do business with the city.

The 2024 budget document is reflective of an aggressive agenda to continue to move Aurora forward. We have faced many challenges as a city, and over the coming years we are sure to face many more. We will continue our efforts to make Aurora a safe, equitable and financially stable community well into the future.

Policies Impacting Upon the Development of the 2024 Budget

The 2024 budget is based upon certain basic financial policies. Those policies are outlined below.

- The city will provide basic, high-quality municipal services at the lowest possible cost.
- High-priority capital projects, as reflected in the city's Capital Improvement Plan, will be funded.
- Non-Union City staff members will receive salary increases of approximately 3.5%. Union represented employees will receive increases based on their collective bargaining agreements.
- The city will, once again, contribute to the Firefighters' Pension Fund and the Police Pension Fund the full amount of the employer contribution determined pursuant to state guidelines. In doing so, we are acting as responsible stewards of the pension plans.
- While not mandated to do so, the city began setting aside money for accrued retiree health insurance benefits in 2005. In 2024, the city will contribute to the Retiree Health Insurance Trust Fund 50% of the actuarially recommended employer contribution associated with governmental funds and the Golf Fund, and 100% of the contribution attributable to the other enterprise funds (Airport, Water & Sewer Fund, Motor Vehicle Parking System Fund, and Transit Centers Fund). The total contribution will be \$2.2 million.

Expenditures Included in the 2024 Budget

The notable individual expenditure items included in the 2024 City Budget are discussed above. However, in total, the budget includes \$560.0 million in expenditures. The following chart summarizes the changes in the budget.

	<u>2023</u>	<u>2024</u>
Gross Total Expenditures	\$597,480,653	\$560,013,171
Less:		
Carryovers	<u>(66,054,750)</u>	<u>(60,090,363)</u>
Net Total Expenditures	<u>\$531,425,903</u>	<u>\$499,922,808</u>
Amount of Change		
Before Prior-Year Carryovers Deducted		(\$37,467,482)
After Prior-Year Carryovers Deducted		(\$31,503,095)
Percentage Change		
Before Prior-Year Carryovers Deducted		-6.3%
After Prior-Year Carryovers Deducted		-5.9%

Carryovers are items budgeted as expenditures in one fiscal year that are not spent and are then budgeted again in the subsequent fiscal year. Removing carryovers from the gross amount of total expenditures provides a perspective on the “new money” that is provided in the budget of a given year.

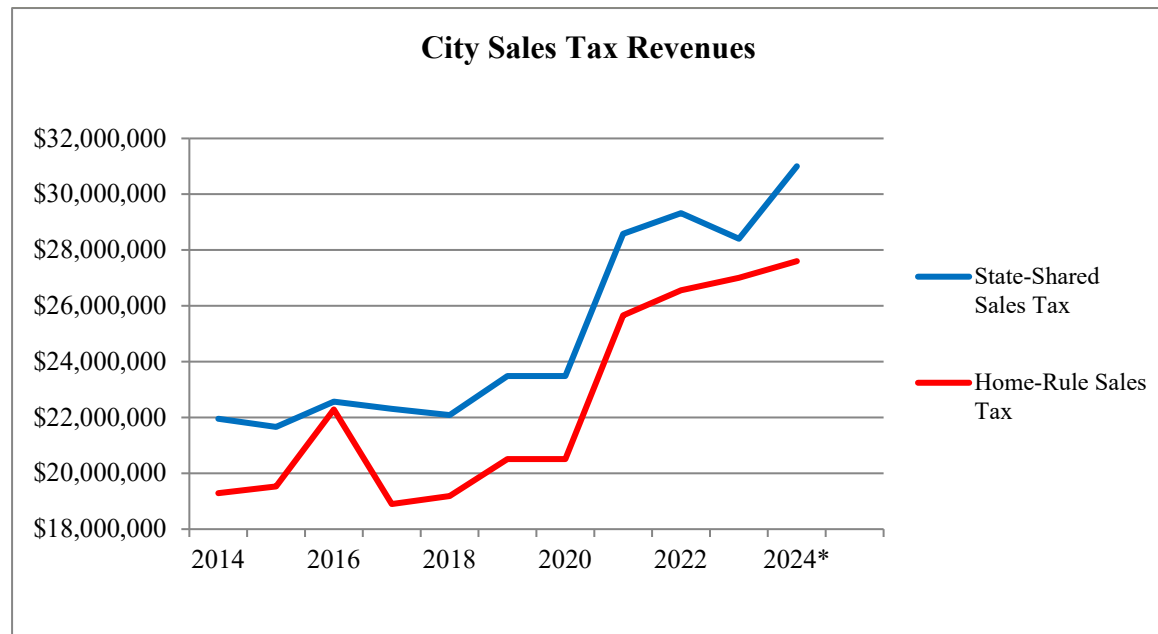
The General Fund budget for 2024 is \$224.8 million which is 3.9 % greater than in 2023.

Revenue Projections for 2024

Total revenues projected for 2024 are \$490.3 million. This is approximately \$1.2 million or .03% lower than the 2023 Amended Budget.

The primary General Fund revenue sources are sales taxes, income taxes and property taxes.

The city receives the equivalent of a 1% sales tax from the proceeds of a statewide sales tax that is distributed based upon point of sale by the Illinois Department of Revenue. During 2024, we project that state-shared sales tax revenue will be \$31.0 million. The Chicago Premium Outlets mall continues to show strong sales and the renovation of the Yorkshire Plaza by Pacifica Square, LLC will help stabilize sales tax revenue in 2024 and beyond. The graph below presents the trend in state-shared and home-rule sales tax since 2014.



* 2023 and 2024 amounts are projected.

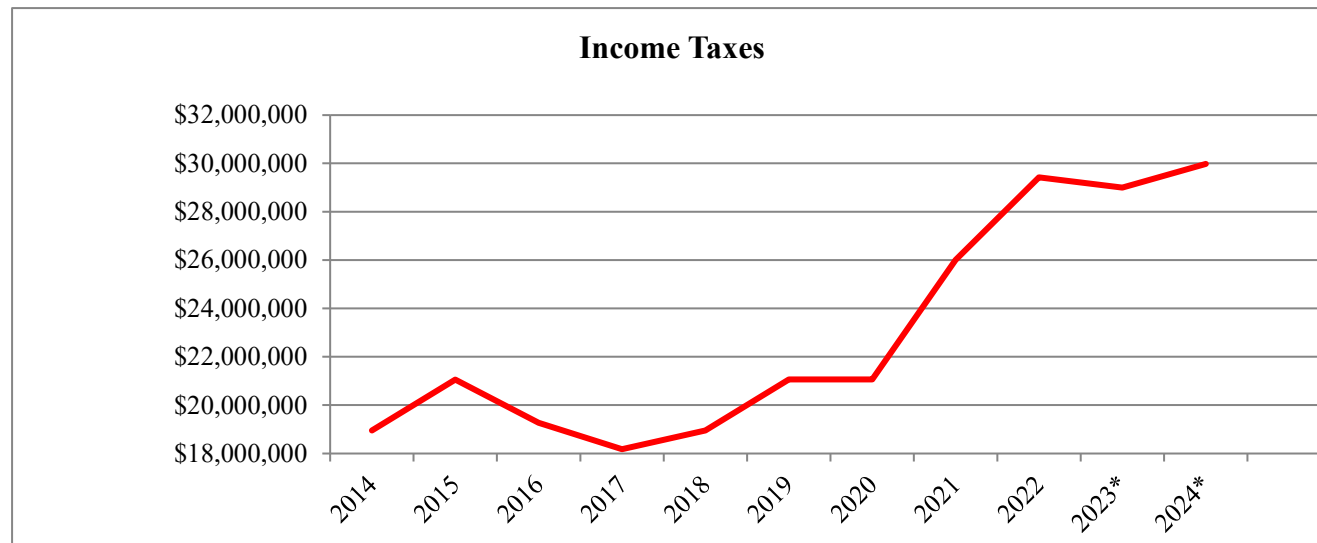
The city also has a home-rule sales tax in place. It is imposed at a rate of 1.25% generally upon all retail goods except motor vehicles, food, and drugs. For 2024, we have budgeted this revenue source at \$27.6million. In 2017 the state imposed a 2% administrative fee for processing home-rule sales tax and this administrative fee was reduced to 1% in 2018 as of July 1. Extending past practice on the allocation of home-rule sales tax revenue across selected city funds, the allocation for 2024 will be:

Fund	Amount	Allocation Percentage	Allocation Purpose
General	\$20,640,000	74.8%	General governmental operations
SHAPE	6,000,000	21.7%	Public safety projects
Capital Improvements	0	0.0%	Capital projects
Airport	\$200,000	0.7%	Facility subsidy
Motor Vehicle Parking Systems	460,000	1.7%	System subsidy
Transit Centers	300,000	1.1%	System subsidy
Total	\$27,600,000	100.0%	

Income taxes are distributed by the State of Illinois based upon a statewide per capita formula. Thus, the state's economy does affect the income tax revenues of the city. We estimate that those revenues will be \$29.9 million in 2024, an increase of 3.7% from \$28.9 million of revenues expected in 2023. Our 2024 projection is based upon the distribution forecast of the Illinois Municipal League.

During the past few years, elected officials of the State of Illinois have discussed certain proposals that would reduce the amount of income tax revenues distributed to Illinois municipalities. The city's 2024 forecast for income tax revenues assumes no reduction imposed by the state.

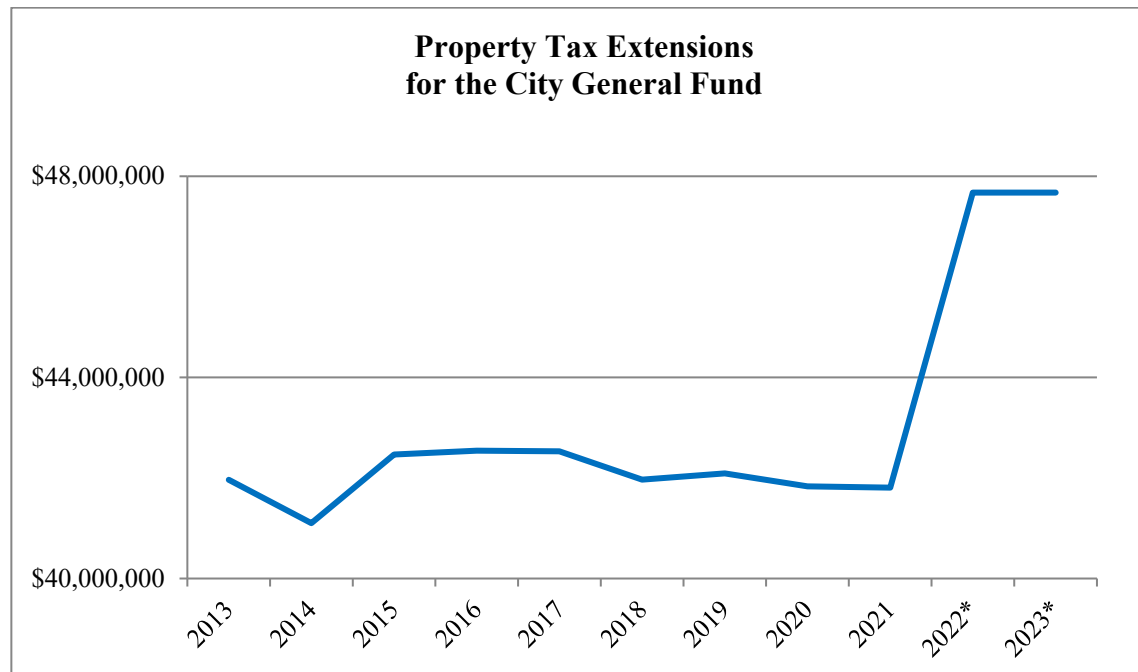
The 2010 census recognized an increase in Aurora's population from 164,681 to 197,899. The impact of the population increase was first seen in income tax revenues beginning in mid-2011.



* The 2023 and 2024 amounts are projected.

Property taxes (from the 2023 tax levy) are expected to generate a total of \$87.4 million in 2024 for the city, compared to \$85.5 million in 2023, which is an increase of 2.25%. The levy for the General Fund, to provide resources for basic municipal services, will remain unchanged. However, pursuant to state law and actuarial valuations, the levies for the city's pension funds will increase by a combined total of \$2.0 million.

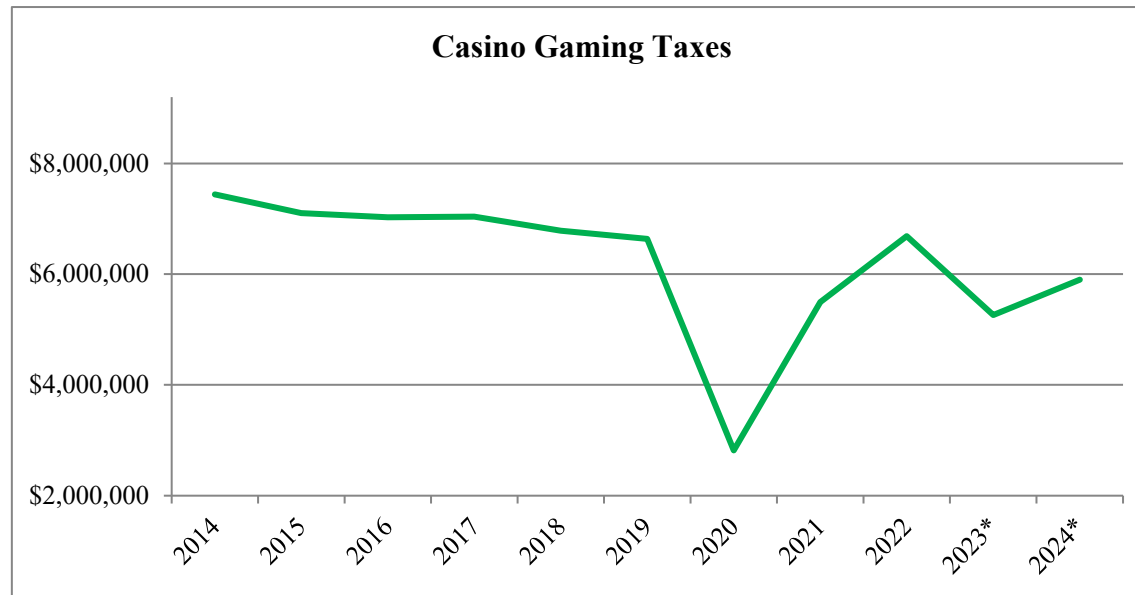
The graph below presents the trend of the city's property tax extensions for General Fund purposes since 2013 (2012 property tax levy).



* 2022 is the budgeted amount and 2023 amount is projected.

The 2018 proposed levy was \$550,000 less than the 2017 levy due to the reduction associated with the elimination of the Aurora Election Commission expenses in 2018.

As in the prior 13 years, the 2023 property tax levy will include a \$4.0 million component to help pay the debt service on general obligation bonds issued to finance the construction of the new police headquarters and the new public works facility.



*The 2023 and 2024 amounts are projected.

Casino gaming taxes generated from Aurora's riverboat casino are projected to be \$5.9 million in 2024. Gaming taxes are deposited into a separate special revenue fund of the city and used primarily for economic development initiatives and certain non-core services.

Gaming taxes have proven to be a revenue source that can vary significantly from year to year. Over the past ten years, casino gaming taxes have been affected by tax law changes, an indoor smoking ban in public places, economic downturns, the opening of other casinos in Illinois and the approval of video gaming. The decline in 2020 is the direct result of the shutdown of the casino during the pandemic.

Distinguished Budget Presentation Award

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Aurora, Illinois, for its annual budget for the fiscal year beginning January 1, 2023. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to the GFOA to determine its eligibility for another award.

Conclusion

Preparation of the budget is a long and arduous task. I would like to thank all of the city staff members who participated in the preparation of the 2024 proposed budget. Special recognition is in order for the exceptional efforts of Chief Financial Officer/City Treasurer Chris Minick, Director of Financial Operations Stacey Peterson, Chief Management Officer Alex Alexandrou, and Budget Analyst Elizabeth Murillo who were at the center of the budget development and production process this year.

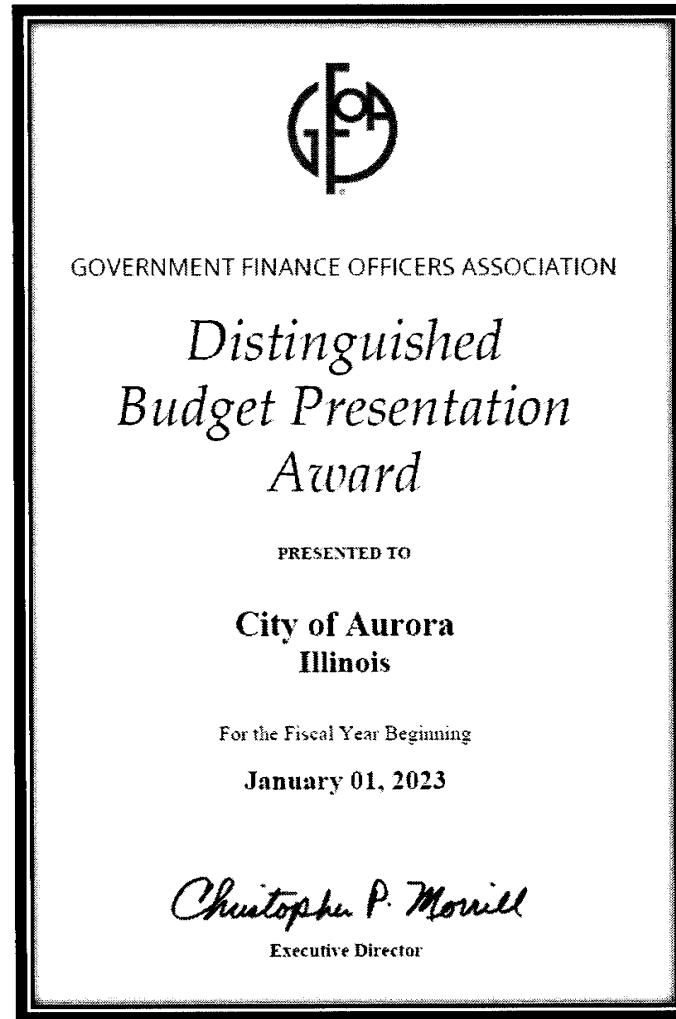
Respectfully submitted,

A handwritten signature in black ink, appearing to read "Richard C. Irvin". The signature is fluid and cursive, with a large initial "R" and a stylized "I".

Richard C. Irvin
Mayor



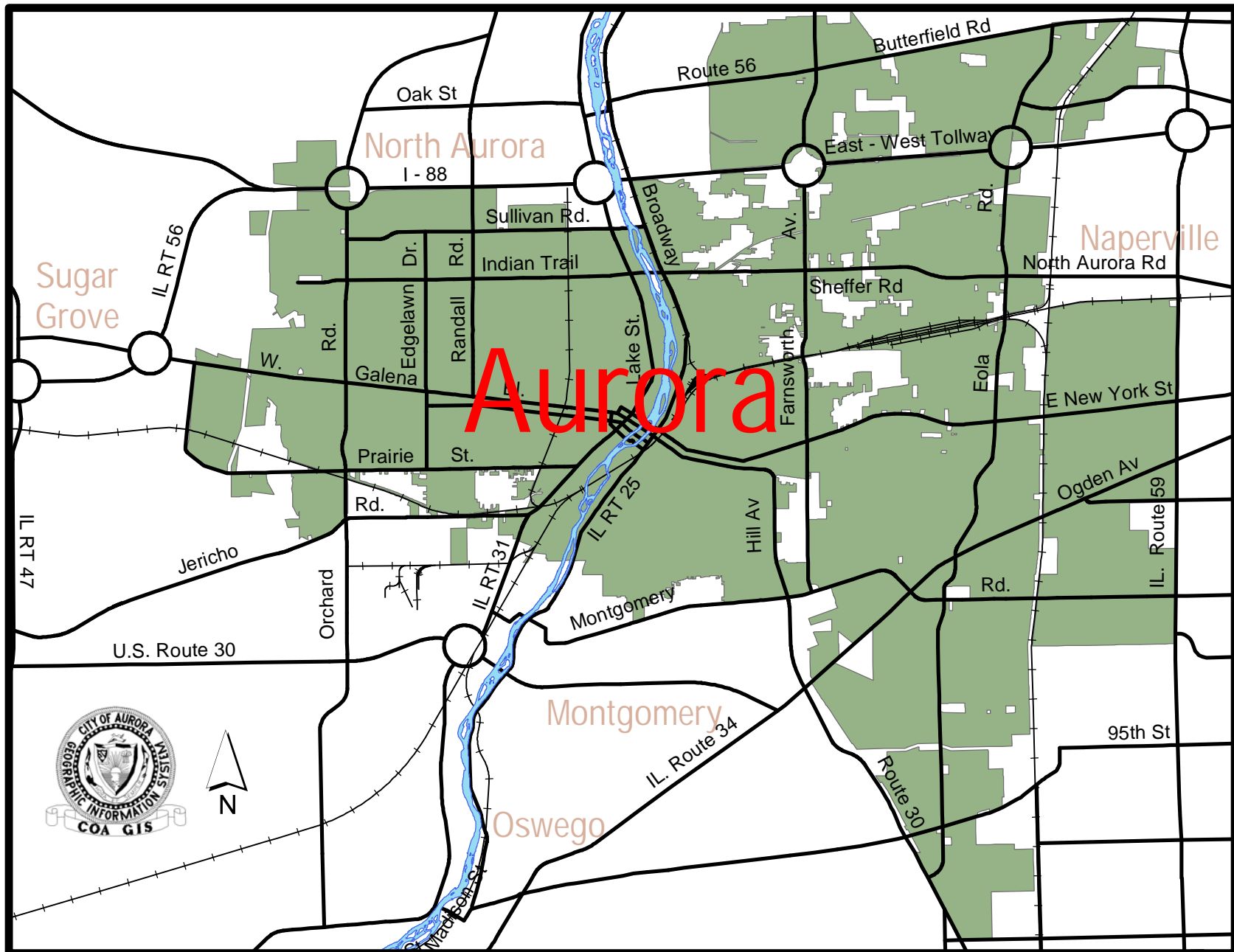
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CITY OF AURORA, ILLINOIS

2024 BUDGET - LOCAL MAP



SOURCE: GIS DIV. CITY OF AURORA, AURORA, IL., 2023

CITY OF AURORA, ILLINOIS 2024 BUDGET HISTORICAL SUMMARY

The City of Aurora is located approximately 36 miles west of Chicago, Illinois, on the Fox River. Aurora was settled by two brothers, Joseph and Samuel McCarty, in 1834. The men were drawn to the area by a narrow point in the river and a natural water fall that afforded the opportunity to obtain water power. At the time, Potawatomi Indians inhabited the area. A tribe led by Chief Waubonsie had its village on the west side of the Fox River about one mile north of Aurora's current downtown. The tribe was peaceful and friendly. However, about the time of McCartys' arrival, the United States Government purchased the Potawatomi's land and Chief Waubonsie relocated his tribe west of the Mississippi River.

Spurred by the availability of farmland, the opportunities created by the Fox River, and a stagecoach route, communities on both sides of the Fox River in present-day Aurora grew quickly. By 1848, the communities had reached a combined population of more than 1,000. On February 12, 1849, the Illinois legislature granted a charter for the Aurora Branch Railroad. This line, completed in 1850, extended north and connected with the Chicago and Galena Union Railroad line that, in turn, ran into Chicago. In 1864, a track was laid from Aurora directly to Chicago through Naperville. The railroads further accelerated Aurora's growth.

In 1837, the settlement on the east side of the river that had been known as McCarty Mills took the name of Aurora and incorporated in 1845. The settlement on the west side of the Fox River was incorporated as West Aurora in 1854. On February 11, 1857, the Village of Aurora and the Village of West Aurora combined and incorporated as the City of Aurora. The first mayor of the City of Aurora was Benjamin F. Hall, a banker. The first city hall building was constructed on Stolp Island, a tract of land located in the Fox River between the east and west sides of the city. The two formerly separate communities considered the site to be neutral soil.

In 1881, Aurora became the first city in the United States to use electric streetlights to light its streets. By virtue of this initiative, Aurora became known as the "City of Lights."

Numerous sites in Aurora are on the National Register of Historic Places. Among the most prominent are the Chicago, Burlington, and Quincy Roundhouse and Locomotive Shop ("the Roundhouse") and the Grand Army of the Republic (GAR) Memorial Hall. The Roundhouse is the oldest limestone roundhouse in the United States and is currently the home of the Two Brothers Roundhouse -- an expansive restaurant, brewery, and banquet facility. The GAR Memorial Hall is now operating as a museum and displays military and other historical artifacts, to include those from the Civil War period.

The Latin meaning of the word "Aurora" is the rising light of morning or the dawn and is the name of the Roman Goddess of Dawn.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
COMMUNITY PROFILE**

Date of Incorporation	February 11, 1857
Form of Government	Mayor-Council
Ten aldermen elected from one of ten wards and two elected at-large. Four-year terms.	
Geographic Location	36 miles west of Chicago
Area	46 Square Miles
Overlapping Taxing Districts	
Counties	Kane County DuPage County Kendall County Will County
Townships	Aurora Township Sugar Grove Township Batavia Township Naperville Township Winfield Township Oswego Township Wheatland Township
Park Districts	Batavia Park District Fox Valley Park District Sugar Grove Park District Oswego Park District
Junior College Districts	DuPage District #502 Waubonsee District #516

**CITY OF AURORA, ILLINOIS
2024 BUDGET
COMMUNITY PROFILE**

School Districts	Batavia District #101 West Aurora District #129 East Aurora District #131 Indian Prairie District #204 Kaneland District #302 Oswego District #308
Population (a)	177,866
Miles of Streets (Center Lane Miles)	588.0
Miles of Sanitary Sewers	344
Miles of Storm Sewers	486
Miles of Combination Sewers	156
Number of Water and Sewer Service Accounts	49,975
Total Annual Pumpage (Gallons)	5.89 Billion
Daily Pumpage Capacity (Gallons)	30 Million
Daily Storage Capacity (Gallons)	17.5 Million
Insurance Services Office Rating	2
Public Schools	
Elementary Schools	45
Middle Schools	17
Senior High Schools	8
Illinois Mathematics & Science Academy	1
Community College (Branch)	1
College – Private	2
University – Private	1

**CITY OF AURORA, ILLINOIS
2024 BUDGET
COMMUNITY PROFILE**

Library Services

Number of Libraries	3
Number of Books and Audio-Visual Materials	479,000
Number of Registered Borrowers	90,885

Police Stations

1

Fire Stations

9

Recreation Facilities (City-Operated)

Number of Parks	15
Number of Playgrounds	11
Park Area in Acres	411

Employment by Industry (a)

	<u>Number</u>	<u>Percent</u>
Educational Services, Health Care, and Social Assistance	18,430	18.50%
Manufacturing	15,343	15.40%
Professional, Scientific, Management, Administrative, and Waste Management Services	13,644	13.70%
Retail Trade	12,559	12.61%
Arts, Entertainment, Recreation, Accommodation, and Food Services	8,358	8.39%
Construction	6,964	6.99%
Transportation, Warehousing, and Utilities	6,718	6.75%
Finance, Insurance, and Real Estate; Rental and Leasing	6,509	6.54%
Other Services, except Public Administration	4,611	4.63%
Wholesale Trade	2,937	2.95%
Public Administration	1,787	1.79%
Information	1,528	1.53%
Agriculture, Forestry, Fishing, Hunting, and Mining	211	0.21%
Total	<u>99,599</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET
COMMUNITY PROFILE**

Employment by Occupation (a)	Number	Percent
Management, Business, Science, and Arts	38,868	39.02%
Production, Transportation, and Material Moving	20,171	20.25%
Sales and Office	19,020	19.10%
Service	14,673	14.73%
Natural Resources, Construction, and Maintenance	6,867	6.89%
Total	<u>99,599</u>	<u>100.00%</u>

Distribution of Family Incomes (a)

Income	Number of Families	Percent	Number of Households	Percent
Under \$10,000	1,535	3.34%	2,535	3.99%
\$10,000 to \$14,999	427	0.93%	1,027	1.62%
\$15,000 to \$24,999	1,084	2.36%	4,283	6.75%
\$25,000 to \$34,999	2,339	5.10%	3,274	5.16%
\$35,000 to \$49,999	3,553	7.74%	4,746	7.48%
\$50,000 to \$74,999	7,511	16.36%	11,760	18.53%
\$75,000 to \$99,999	7,160	15.60%	9,526	15.01%
\$100,000 to \$149,999	8,888	19.36%	10,983	17.30%
\$150,000 to \$199,999	6,431	14.01%	6,523	10.28%
\$200,000 or more	6,977	15.20%	8,824	13.90%
Total	<u>45,905</u>	<u>100.00%</u>	<u>63,481</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET
COMMUNITY PROFILE**

Elections

Number of Registered Voters	134,677
Number of Votes Cast in November 2022 Municipal Election	15,627
Percentage of Registered Voters Voting in Last Municipal Election	11.60%

Top Ten Taxpayers (b)

<u>County</u>	<u>Taxpayer Name</u>	<u>Business Service</u>	<u>2022 EAV</u>
Kane	Simon/Chelsea Chicago Development, LLC	Shopping Center	\$74,691,180
DuPage/Kane	Prologis	Real Estate	\$53,742,591
DuPage	Fox Valley Mall LLC	Shopping Center	\$23,058,870
DuPage	TGM Chesapeake Inc.	Apartments	\$21,755,250
Kane	Chicago Premium Outlets Expansion LLC	Outlet Mall	\$21,374,587
DuPage	Aventine Associates LLC	Apartments	\$19,894,820
DuPage	Real Estate Tax Advisors	Real Estate	\$19,740,360
DuPage	USLP Zeta Butterfield LLC	Real Estate	\$19,412,090
DuPage	BMF IV IL Fox Valley VLG	Apartments	\$17,289,660
Kane	LIT Industrial LP	Real Estate	\$16,728,592
Total			<u>\$287,688,000</u>

Ten Largest Taxpayers as a Percent of the City's 2022 EAV (\$4,817,422,974). 5.97%

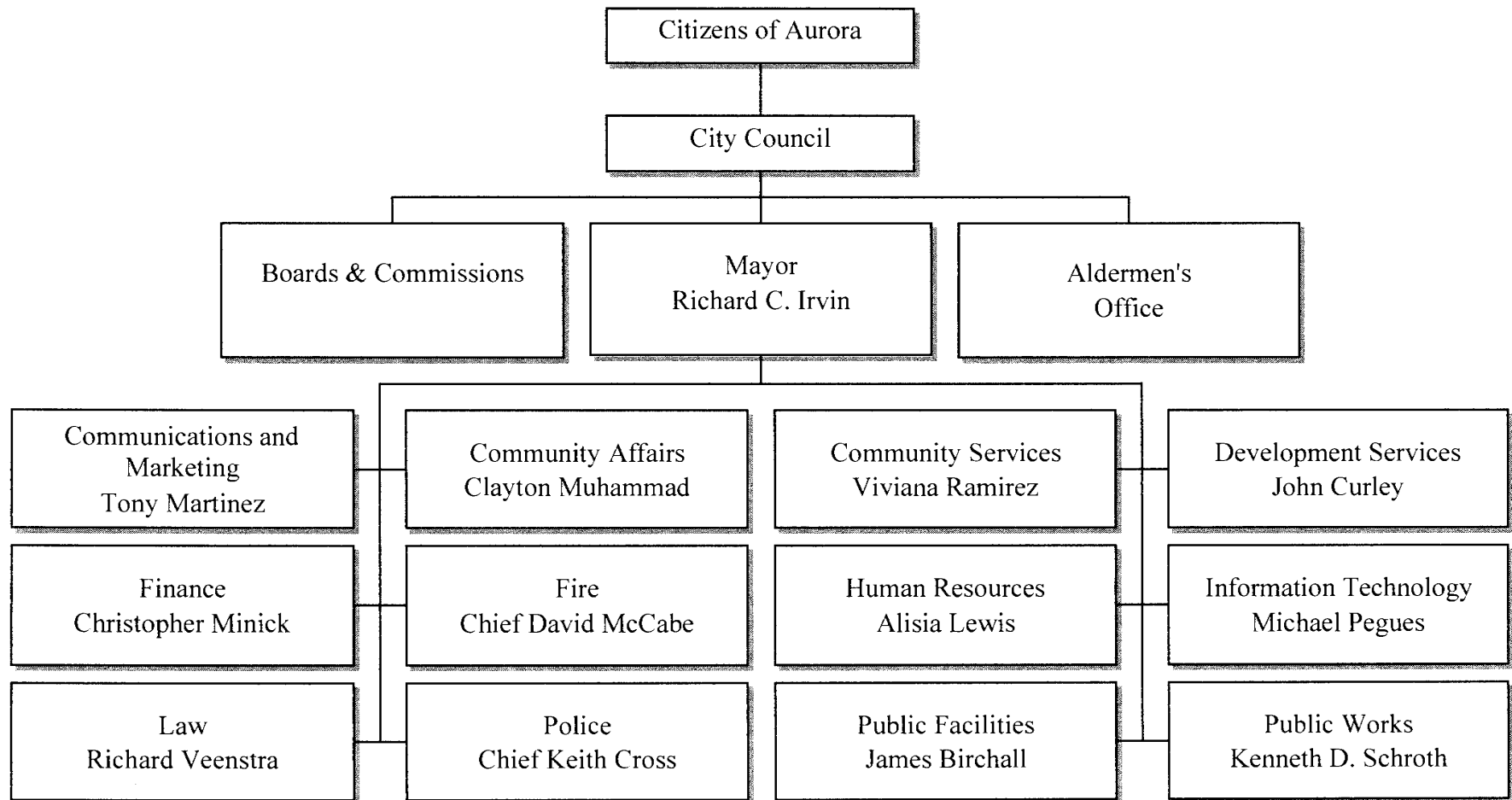
Notes

(a) Source: U.S. Census Bureau, including 2022 American Community Survey 1 Year Estimates.

(b) Source: DuPage and Kane Counties. Kendall and Will Counties have been excluded since they consist of approximately 10% of the city's 2022 EAV.

All other data obtained from City of Aurora records.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
ORGANIZATION CHART**





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CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget serves as a communications device, policy document, operations guide, and financial plan. As a communications device, it contains information pertaining to key issues facing the city, priorities of the city administration, major initiatives for the coming year, accomplishments of prior years, and more. As a policy document, it articulates and reflects major financial policies of the city. As an operations guide, it serves as the city's spending plan and indicates the level of services to be provided. As a financial plan, it includes information relative to debt service, revenue estimates and requirements, and future projects and needs. As a legal document, the budget serves as the annual spending authorization of the city.

The city's budget process spans over nine months and consists of many steps. A descriptive summary of the budget process is provided below. The budget calendar for the city is also included at the end of this section.

The Annual Budget

The city's fiscal year begins January 1st and ends December 31st. The city establishes annual budgets for all of its funds except the Working Cash Fund and agency funds. The city budget includes both revenues and expenditures.

The budget is prepared using the modified accrual basis of accounting. Under this basis of accounting, revenues are recognized when earned provided that they are both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed.

The city prepares its annual financial statements in accordance with generally accepted accounting principles (GAAP). GAAP are uniform minimum standards and guidelines for financial accounting and reporting. The primary

authoritative body promulgating GAAP for state and local governments is the Governmental Accounting Standards Board. With respect to city budgeting, the primary difference between GAAP and the basis of budgeting is seen in the treatment of transactions in the proprietary funds and the pension funds. Under GAAP, those funds are accounted for on the accrual basis of accounting. A definition of the accrual basis of accounting is presented in the glossary. However, the recording of capital asset purchases illustrates one of the most significant differences between the budgetary (modified accrual) basis and the accrual basis. Under the city's budgetary basis, capital asset acquisitions in the governmental funds are recorded as expenditures in the year when they are purchased or constructed. Under GAAP and in accordance with the accrual basis of accounting, capital assets acquired through the proprietary funds are recorded as assets and depreciated as an expense over the length of their useful lives.

In Illinois, municipalities may conduct their financial operations within one of two alternative frameworks: the appropriations system (65 Illinois Compiled Statutes 5/8-2-9) or the budget system (65 Illinois Compiled Statutes 5/8-2-9.1 through 9.10). The budget system is a more flexible system as it permits a municipality to adjust its annual financial plan more easily as circumstances require. Since January 1, 2000, the city has operated under the budget system.

The Aurora City Code requires that the Mayor submit a proposed city budget for the upcoming fiscal year to the City Council not later than October 15th. The Chief Financial Officer/City Treasurer, in his capacity as the city's budget officer, is responsible for compiling the proposed budget. In conjunction with the compilation of the budget, the City Code requires that the Chief Financial Officer/City Treasurer present to the City Council revenue estimates and an estimated property tax levy for the upcoming fiscal year not later than September 15th. State law requires that a municipality operating under the budget system adopt its annual budget prior to the start of the fiscal year to which it pertains.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget process begins with the Finance Department's development of budget workbooks during the first quarter of the year. Budget workbooks provide budgetary guidance to the city staff and examples of various forms and formats that must be used when a departmental or divisional budget request is submitted. After a budget kick-off informational meeting in the early spring, the city staff begins work on their budget requests for the upcoming year.

In developing their budget requests, departments and divisions separately consider a) the costs of maintaining current services and programs and replacing equipment and vehicles that are on hand, and b) the resources necessary to introduce new services and programs, expand the city's equipment and vehicle inventory, and undertake major capital projects. Costs associated with maintaining current service levels and replacing equipment and vehicles are considered part of the "base budget." Requests for resources for new services and programs, additional equipment and vehicles, and capital items are articulated in discrete units termed "decision packages." Requests for new capital items are actually submitted in the form of a special type of decision package: a capital project request.

Capital project requests are initially considered during the development of the city's Capital Improvement Plan as discussed below. However, requests for capital projects for the upcoming budget year must be evaluated for funding in the regular budget process.

Departments submit their budget requests to the Finance Department in the late spring. After the Finance Department compiles and organizes the budget requests, the Mayor meets with department heads to discuss their budget requests. The Mayor generally holds the budget review meetings in the early summer. The Mayor may adjust the budget requests based upon his findings during those meetings.

At the conclusion of the Mayor's budget review meetings in the late summer, the Finance Department adjusts budget requests as directed by the Mayor and

produces the proposed budget. The Mayor submits his proposed budget to the City Council, after which it is referred to the City Council's Finance Committee.

The Finance Committee, composed of five aldermen, reviews the proposed budget during a series of public meetings. The committee calls members of the city staff to appear to discuss and provide additional information on their portions of the proposed budget. The Finance Committee may recommend changes to the proposed budget by a majority vote. When the Finance Committee completes its review, typically in mid-autumn, it recommends approval of the proposed budget to the Committee of the Whole. The Committee of the Whole consists of the Mayor and all 12 aldermen (including two aldermen-at-large). At a meeting of the Committee of the Whole, the Chair of the Finance Committee reports on the proposed budget. If the Committee of the Whole recommends approval, the proposed budget is referred to the City Council for final approval.

State law requires that a public hearing be conducted prior to the adoption of the budget. Notice of this hearing must be published in a newspaper of general circulation in the city. A majority vote of a quorum of the City Council is required for adoption of the budget. The adopted budget must be filed with the clerks of the counties in which the city is located.

As stated above, the budget system is a more flexible system than the appropriation system. The major feature of the budget system that makes it more flexible is administrative budget transfers. Pursuant to state law and the City Code, the Chief Financial Officer/City Treasurer may transfer amounts between expenditure accounts within a departmental budget or between expenditure accounts within a fund without departmental segregation. The Mayor's approval is required to transfer amounts between expenditure accounts of different departments. Administrative budget transfers between the accounts of different funds are not permitted. Total budgeted expenditures in a fund may only be increased by a budget amendment approved by a two-third's vote of a quorum of the City Council.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The legal level of budgetary control is the department level or, where no departmental segregation of a fund exists, the fund level.

The Capital Improvement Plan

The city's Capital Improvement Plan (CIP) reflects a ten-year projection for a wide variety of capital projects, to include infrastructure. The CIP is a stand-alone document, but it impacts upon the budget. For a project to be included in the CIP, it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. (Motor vehicles and equipment are excluded from the CIP.) The city groups the CIP projects into nine functional categories: Airport, Downtown, Economic Development, Facilities, Neighborhood Redevelopment, Stormwater Management, Recreation, Transportation, and Water and Sewer projects. The CIP is largely comprised of a collection of individual project summary sheets. The project summary sheet for a project includes its name, description, justification, estimated cost, potential revenue sources, and anticipated annual impact upon the operating budget.

CIP projects proposed by city departments are evaluated by the city's Board of Local Improvements (BOLI). The BOLI consists of the Mayor or his designee, the Director of Public Works/City Engineer, the Director of Public Properties, the Chief Development Services Officer and the Chief Financial Officer/City Treasurer. The city's two aldermen-at-large also sit on the board as non-voting members.

As stated above, the capital project requests are initiated through the budget process. However, in general, development of the CIP is less constrained than the development of the budget because the city makes no binding commitment to fund projects that are included in the CIP. Yet, those projects programmed for the first year of the CIP (i.e., the upcoming budget year) are most closely scrutinized by the BOLI because their funding must be addressed in the current year's budget process.

Other Planning Processes Impacting Upon City Budgeting

Strategic Plan. The Strategic Plan is a comprehensive program of major goals for the city as a whole. The achievement of many of the goals requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the goals outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his functional area. Through the Mayor's review of departmental budget requests, the city ensures that all goals are addressed.

Several other city planning processes are inputs to the Strategic Plan as discussed below.

Housing and Community Development Consolidated Plan. Pursuant to 24 CFR Part 91, every five years the city, as a direct recipient of federal CDBG and HOME funds, must analyze and plan for how these antipoverty monies will benefit the Aurora community, and produce a related Consolidated Plan for Federal Funding. The plan promotes projects and activities for housing and community development that are designed to benefit low- and moderate-income residents. The Consolidated Plan process mandates an intensive community participation process including Aurora residents and community stakeholders. Citizen input, demographic and mapping analysis, as well as staff analysis and discussions form the backbone of five-year funding recommendations to the Consolidated Plan, the goals of which are reinforced annually through CDBG and HOME funding recommendations in the Annual Action Plan Process.

Master Plan for Downtown Aurora. This document, adopted by the City Council in 2006, outlines a ten-year program and long-term vision for redeveloping Aurora's downtown. The plan calls for the addition of 300,000

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

to 500,000 square feet of new retail space, the construction of 2,500 residential units, and the injection of \$700 million of private investment. The Master Plan for Downtown Aurora has impacted upon the project plans for Tax Increment Financing Districts #1, #3, #5, and #6. It is also considered in the development of the city's Strategic Plan. This level of investment is necessary for economic growth and a stable property tax rate for the community.

Tax Increment Financing District #3 (RiverCity) Project Plan. This document outlines a redevelopment program for a 40-acre area of the city located just south of the downtown. The goals of the plan are similar to those expressed in the TIF District #1 Project Plan.

TIF District #3 expires on September 26, 2023.

The TIF District #3 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #3 Fund (Fund 233) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #5 (West River Area) Project Plan. This document outlines a redevelopment program for a 207-acre area on the west side of the Fox River and just north of the city's central downtown. The major goals of the plan are to:

- Promote the redevelopment of property in and around the downtown.
- Improve existing infrastructure including sidewalks, crosswalks, and streetscape.
- Provide for the necessary site preparation, grading, and excavation of property as a means to promote more modern land uses.
- Increase the city's property tax and sales tax bases.
- Identify economically viable reuse opportunities for adjacent downtown parcels in a manner to promote mixed-use development.
- Remediate environmental hazards.

TIF District #5 expires on April 24, 2030.

The TIF District #5 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #5 Fund (Fund 235) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #6 (East River Area) Project Plan. This document outlines a redevelopment program for a 530-acre area on the east side of the Fox River and just north of the city's central downtown. The major goals of the plan are the same as those for TIF District #5.

TIF District #6 expires on April 24, 2030.

The TIF District #6 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #6 Fund (Fund 236) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #7 (West Farnsworth) Project Plan. This document outlines a development program for a 158-acre area of the city generally located northwest of Interstate Route 88 and Farnsworth Avenue. The major goals of the project plan are to:

- Encourage mixed-use commercial, retail, and industrial development.
- Foster the replacement, repair, and/or improvement of infrastructure.
- Develop the area's traffic system to improve accessibility.
- Coordinate redevelopment activities.

TIF District #7 expires on November 22, 2034.

The TIF District #7 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #7 Fund (Fund 237) or an associated bond proceeds (capital projects) fund.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Tax Increment Financing District #8 (East Farnsworth) Project Plan. This document outlines a development program for a 43-acre area of the city generally located east of Farnsworth Avenue between Interstate Route 88 and Bilter Road. The major goals of the project plan are to:

- Reduce or eliminate impediments to redevelopment.
- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance of the area.

TIF District #8 expires on November 22, 2034.

The TIF District #8 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #8 Fund (Fund 238) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #9 (Stolp Island) Project Plan. This document outlines a development program for an area of the city generally located in the downtown area between Galena Blvd. and Downer Place. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Encourage redevelopment that provides entertainment facilities and mixed-use redevelopment in the Downtown Area.

TIF District #9 expires on December 31, 2043.

The TIF District #9 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #9 Fund (Fund 239) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #10 (Galena/Broadway) Project Plan. This document outlines a development program for an area of the city generally located in the downtown area between Galena Blvd. and Downer Place. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance for the area.

TIF District #10 expires on December 31, 2044.

The TIF District #10 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #10 Fund (Fund 223) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #11 (River/Benton) Project Plan. This document outlines a development program for an area of the city generally located in the downtown bordered by Downer Place, the Fox River, Benton Street and River Street. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance for the area.

TIF District #11 expires on December 31, 2043.

The TIF District #11 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #11 Fund (Fund 224) or an associated bond proceeds (capital projects) fund.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Tax Increment Financing District #12 (75th and Ogden) Project Plan. This document outlines a development program for an area of the city situated at the intersection of 75th Street and Ogden Avenue. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Enhance infrastructure and public improvements.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance for the area.

TIF District #12 expires on December 31, 2036.

The TIF District #12 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #12 Fund (Fund 225) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #13 (Lake/Galena) Project Plan. This document outlines a development program for a 4-acre area of the city generally located on the northeastern side of Galena Boulevard from Lake Street to the northwest to River Street to the southeast and one parcel located on the southwestern side of Galena Boulevard. The major goals of the project plan are to:

- Promotion of the redevelopment of underutilized property.
- Improvements of existing rights-of-way and infrastructure.
- Accomplish redevelopment over a reasonable period of time.

TIF District #13 expires on December 31, 2044.

The TIF District #13 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #13 Fund (Fund 226) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #14 (Lincoln/Weston) Project Plan. This document outlines a development program for an area of the city located in the central southeastern Bardwell neighborhood. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Enhance infrastructure and public improvements.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance for the area.

TIF District #14 expires on December 31, 2044.

The TIF District #14 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #14 Fund (Fund 227) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #15 (Fox Valley Mall) Project Plan. This document outlines a development program should include a mix of restaurants, entertainment, residential and open spaces/plaza gathering spaces. The major goals of the project plan are to:

- Promotion of the redevelopment of underutilized property.
- Improvements of existing rights-of-way and infrastructure.
- Accomplish redevelopment over a reasonable period of time.

TIF District #15 expires on December 31, 2036.

The TIF District #15 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #15 Fund (Fund 228) or an associated bond proceeds (capital projects) fund.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Tax Increment Financing District #18 (East River Bend) Project Plan. This document outlines a development program for an area of the city situated in the downtown area, bordered on the south by Spring Street, on the east by Broadway Avenue, on the north by certain parcel occupied by Jake’s Bagel and Deli, and on the west by the Fox River. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance for the area.

TIF District #18 expires on December 31, 2046.

The TIF District #18 Project Plan is considered in the development of the city’s Strategic Plan. Approved projects are ultimately budgeted in the TIF District #18 Fund (Fund 242) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #19 (Cross Street) Project Plan. This document outlines a development program for an area of the city situated at the intersection of River and Cross Street. The major goals of the project plan are to:

- Promote the redevelopment of underutilized property.
- Provide for the necessary site preparation, grading, and demolition.
- Improve existing rights-of-way and infrastructure.
- Coordinate redevelopment activities.

TIF District #19 expires on December 31, 2048.

The TIF District #19 Project Plan is considered in the development of the city’s Strategic Plan. Approved projects are ultimately budgeted in the TIF District #19 Fund (Fund 243) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #20 (River Vine) Project Plan. This document outlines a development program for an area of the city situated at intersection of River and Vine. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance for the area.

TIF District #20 expires on December 31, 2045.

The TIF District #20 Project Plan is considered in the development of the city’s Strategic Plan. Approved projects are ultimately budgeted in the TIF District #20 Fund (Fund 244) or an associated bond proceeds (capital projects) fund.

Water Master Plan. This plan anticipates the water needs of the city through 2030. It forecasts population growth and system infrastructure components needed to meet increased water demand and water quality requirements. The primary goal of the plan is to develop a ten-year capital improvements program with estimated costs to address the following needs:

- Develop new sources of water (e.g., new deep wells).
- Maintain and improve the Water Treatment Plant’s capabilities.
- Increase the city’s water storage capacity and improve the distribution system.

The Water Master Plan is an input to the CIP. Approved projects are ultimately budgeted in the Water & Sewer Fund (Fund 510).

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Storm & Sanitary Sewer Priority Plan. This document reflects a 20-year program of storm and sanitary sewer improvements. The major goals of the plan are:

- Rehabilitate sanitary sewers throughout the city.
- Eliminate the infiltration of stormwater into the sanitary sewers.
- Separate the existing combined sanitary and storm sewers.

The Storm & Sanitary Sewer Priority Plan is an input to the CIP. Approved projects are ultimately budgeted in the Stormwater Management Fee Fund (Fund 280) or the Water & Sewer Fund (Fund 510).

Long-Term Control Plan. This plan accounts for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency.

The Long-Term Control Plan is an input into the CIP. Approved projects are ultimately budgeted in the Long-Term Control Plan Fund (Fund 281).

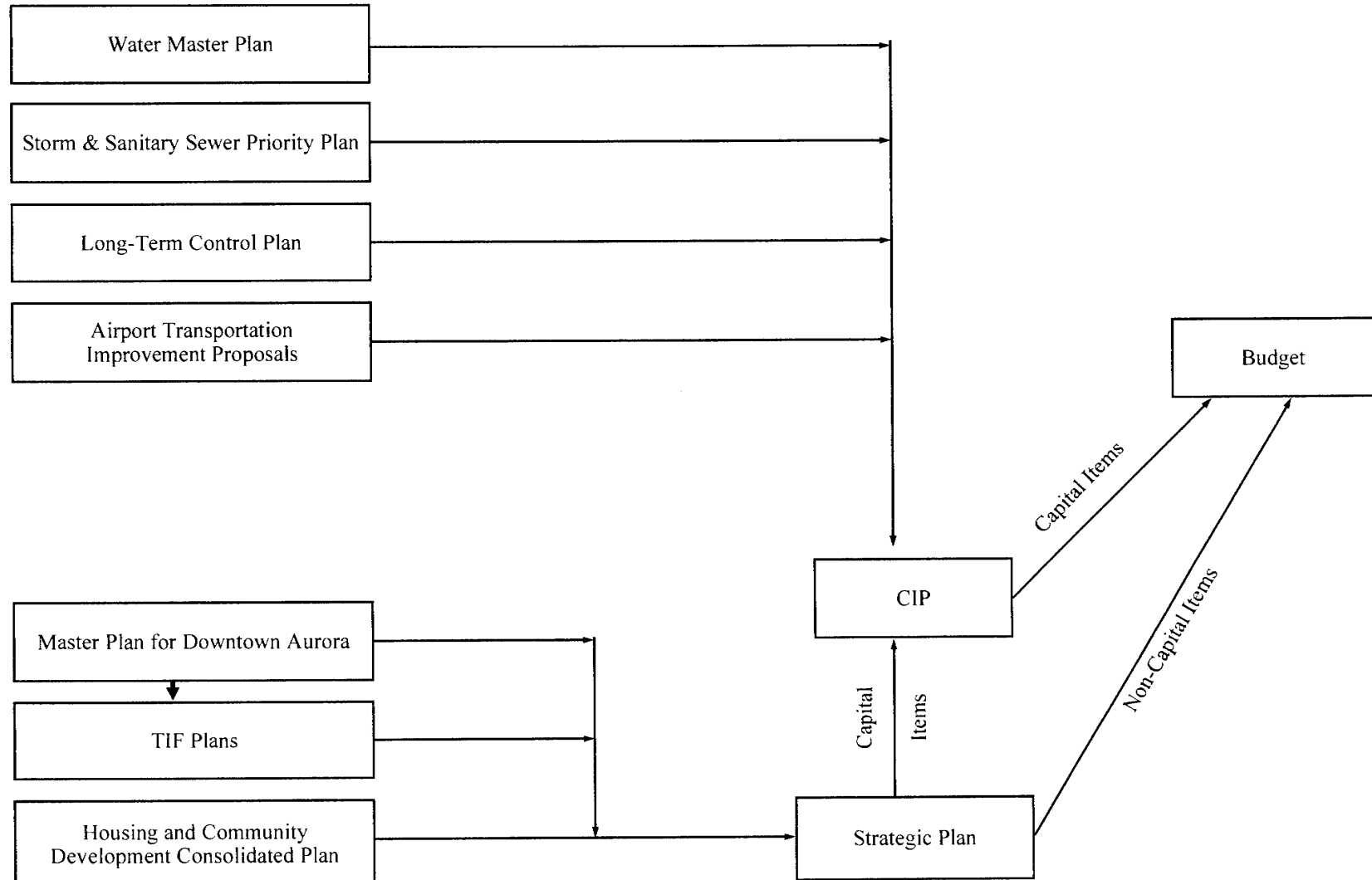
Airport Transportation Improvement Proposals. This is a five-year plan for infrastructure improvement projects to be undertaken at the Aurora Municipal Airport. The major goals of the plan are:

- Increase the capacity and maintain the safety of the airport.
- Increase the attractiveness of the airport for corporate uses.

Airport Transportation Improvement Proposals are an input to the CIP. Approved projects are ultimately budgeted in the Airport Fund (Fund 504).

A schematic of the flow of the city's planning processes follows.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
FLOW OF PLANNING PROCESSES**





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**CITY OF AURORA, ILLINOIS
BUDGET PLANNING CALENDAR
2024 AND 2025**

2024 Date	Action	2025 Date
4/27/2023	Budget Kick-Off. (Distribution of budgeting materials to departments.)	4/26/2024
5/18/2023	Departmental base budgets due to Finance Department. (Numerical line-item detail only.)	5/17/2024
5/25/2023	Full departmental budgets due to Finance Department. (Decision packages and line-item justifications.)	5/24/2024
9/9/2023	Finance Department completes preliminary revenue projections.	8/30/2024
7/19/2023 to 9/5/2023	Mayor reviews full departmental budgets in separate meetings with department directors.	7/22/2024 to 9/16/2024
8/4/2023 to 9/5/2023	Finance Department develops proposed Capital Improvement Plan from capital-related decision packages requested by department directors and endorsed by the Mayor.	9/17/2024 to 9/30/2024
10/12/2023	Mayor's proposed City Budget presented to the City Council.	10/10/2024
10/17/2023 to 11/30/2023	Finance Committee reviews proposed City Budget with department directors.	10/15/2024 to 11/22/2024
12/5/2023	City Council holds public hearing on proposed City Budget. City Council adopts City Budget.	12/10/2024
12/12/2023	City Council holds public hearing and adopts real estate tax levy ordinance.	12/17/2024
2/28/2024	City Budget published.	2/27/2025
2/12/2024	Capital Improvement Plan published.	2/2/2025

**CITY OF AURORA, ILLINOIS
2024 BUDGET
LONG-TERM FINANCIAL POLICIES**

Budgeting and Revenue Management

1. Maintain a diversified revenue structure.
2. Maintain a General Fund balance of the greater of:
 - a) \$1,000,000 plus 25% of the prior year's corporate property tax levy, or
 - b) 10% of expenditures as originally budgeted for the year.
3. Maintain a balanced General Fund budget (i.e., expenditures less than or equal to revenues) except for planned drawdowns of the fund balance when the fund balance exceeds the target expressed in item 2 above.
4. The budget of a fund shall be considered "balanced" if the fund's budgeted expenditures for the year do not exceed the total of its budgeted revenues and unassigned fund balance at the beginning of the fiscal year.
5. Prepare the budget using the modified accrual basis of accounting including the portion of the budget relating to the proprietary funds.
6. Restrict the use of gaming tax revenues to capital projects, general obligation debt service, and non-essential services. Maximize the use of gaming tax revenues for downtown redevelopment purposes.
7. Contribute to the Illinois Municipal Retirement Fund, Aurora Firefighters' Pension Fund, and Aurora Police Pension Fund the full amounts recommended each year by independent actuaries for employer contributions so as to ultimately achieve a funded ratio of 90% or 100%, as statutorily required, for each fund.
8. Consider staff proposals for non-capital expenditures (e.g., programs, services, equipment, and personnel) beyond the scope of the current base budget through decision packages. Proposals for new capital projects will be considered in the form of capital improvement plan requests.
9. Update the ten-year Capital Improvement Plan on an annual basis.
10. Budget for items that will be capitalized for financial reporting purposes in distinct expenditure accounts to facilitate the preparation of the Annual Comprehensive Financial Report.
11. Impose moderate annual water and sewer rate increases so as to avoid large increases at irregular intervals.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
LONG-TERM FINANCIAL POLICIES**

Debt Management

1. Limit the period during which debt is outstanding to a time period not greater than the useful life of the asset financed by the debt.
2. Where financing is required to undertake a capital project in a governmental or proprietary activity of the city and specific revenues are associated with that activity, issue revenue bonds rather than general obligation bonds whenever possible to obtain the needed financing.
3. Sell bonds through competitive, rather than negotiated, sales whenever possible.
4. Consider the refunding of outstanding debt when a net present value savings of at least 4% can be obtained.

Cash Management and Investments

1. Require that all bank deposits not insured by the Federal Deposit Insurance Corporation be collateralized with high-quality securities having a market value of 110% of the underlying deposits.
2. Deposit on-hand cash not later than the next business day.
3. Maintain liquidity adequate to promptly pay financial obligations.
4. Purchase only those investments allowable under the Illinois Public Funds Investment Act.
5. Purchase investments on a delivery-versus-payment basis pursuant to competitive bidding.
6. Earn a market rate of return on investments. The benchmark for short-term investments is the three-month U.S. Treasury Bill.
7. Place all investment securities with a third-party custodian for safekeeping.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
LONG-TERM FINANCIAL POLICIES**

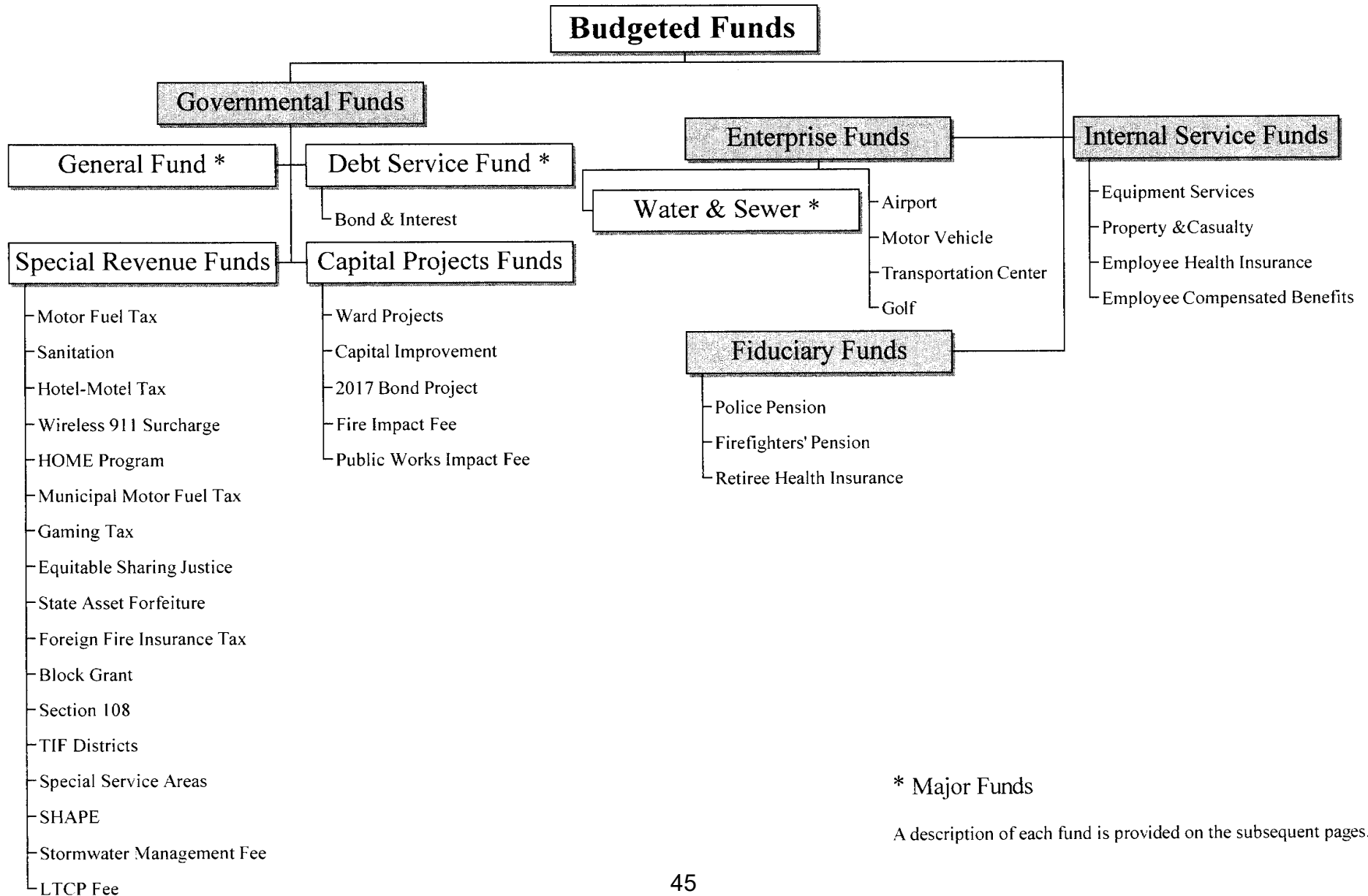
Procurement

1. Conduct a formal competitive bidding process (newspaper publication) for purchases in excess of \$25,000.
2. Conduct an informal competitive quotation process for purchases in excess of \$5,000 up to \$25,000.
3. Obtain City Council approval of all proposed purchases in excess of \$50,000.
4. Publish a semi-monthly “large bill list” summarizing proposed city payments of \$15,000 or more for review by the City Council. The large bill list will also reflect proposed grant and donation payments of any amount.
5. Use purchasing credit cards for small-dollar purchases wherever possible.
6. Issue purchase orders for all but small-dollar purchases and certain other limited categories of purchases.
7. Require the signatures of two responsible, knowledgeable city officials on any request for the issuance of a check for the payment of goods or services provided to the city.

Accounting and Financial Reporting

1. Issue an Annual Comprehensive Financial Report within 180 days of the end of each fiscal year that complies with generally accepted accounting principles.
2. Report the city’s Debt Service Fund as a major fund due to its potential interest to financial statement users.
3. Capitalize building improvements, land improvements, and infrastructure with a purchase price of \$200,000 or more. Capitalize vehicles, machinery, furniture, and equipment with a purchase price of \$100,000 or more.
4. Controlled non-capital items (e.g., police weapons, audio-visual equipment) will be physically inventoried as required by law or as directed by the responsible department head, but shall not be inventoried less frequently than once each year.

CITY OF AURORA, ILLINOIS 2024 BUDGET FUND STRUCTURE



**CITY OF AURORA, ILLINOIS
DESCRIPTION OF ACCOUNTING FUNDS**

GOVERNMENTAL FUND TYPES

GENERAL FUND (101)

To account for resources traditionally associated with governments, which are not required to be accounted for in another fund.

SPECIAL REVENUE FUNDS

Motor Fuel Tax Fund (203). To account for the activities related to street maintenance and construction. Financing is provided by the city's share of state gasoline taxes. State law requires that these gasoline taxes be used for street-related purposes.

Sanitation Fund (208). To account for the expenditure of the city's environmental refuse disposal fee. The fee has been imposed to pay certain costs pertaining to the disposal of brush, leaves, natural Christmas trees, and recyclables in the community.

Hotel-Motel Tax Fund (209). To account for the expenditure of the city's 3% hotel-motel tax. The proceeds of the tax must be used to promote tourism.

Wireless 911 Surcharge Fund (211). To account for the expenditure of fees collected for the purpose of developing and maintaining the capacity to respond to calls for emergency assistance from wireless communication devices.

Municipal Motor Fuel Tax Fund (212). To account for the activities related to street maintenance and construction. Financing is provided by a locally imposed tax on retail gasoline and related fuel sales of 4¢ per gallon.

HOME Program Fund (213). To account for the revenue and expenditures associated with a program designed to expand the supply of decent, affordable housing available to low-income households in the community by fostering partnerships with nonprofit housing agencies and leveraging private sector participation. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Emergency Solutions Grant Fund (214). To account for the revenue and expenditures associated with the Emergency Solution Grant which provides essential services to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, critical services, and urgent non-facility-based care. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Gaming Tax Fund (215). To account primarily for the expenditure of a \$1 admissions tax and 5% wagering tax collected at the Hollywood Riverboat Casino in Aurora.

State Asset Forfeiture Fund (217). To account for monies acquired through the outcome of state, drug-related criminal cases. State law requires that these monies be expended locally in drug-related law enforcement efforts.

Foreign Fire Insurance Tax Fund (219). To account for the expenditure of a 2% tax on premiums for fire insurance policies covering property in the city that are sold by insurance companies not incorporated in Illinois. Under state law, the City of Aurora must annually appropriate foreign fire insurance tax monies to an administrative board comprised of members of its fire department.

Block Grant Fund (221). To account for the revenue and expenditures associated with the CDBG program. Grant monies are provided by the U.S. Department of Housing and Urban Development to develop urban communities by expanding economic opportunities and providing decent housing and a suitable living environment. The beneficiaries of the CDBG program must be individuals with low or moderate incomes.

Section 108 Loan Fund (222). To account for a revolving loan program designed to provide resources for expanding businesses and/or locating new businesses in a designated area of the city (primarily on the near east side) and creating jobs within that area. Financing for the program is provided by a “seed loan” from the U.S. Department of Housing and Urban Development. Repayment of the seed loan is also accounted for through this fund.

TIF #3 RiverCity Fund (233). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #3 in the area south of the downtown.

TIF #4 Bell-Gale Fund (234). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #4 comprised of an industrial park on the west side.

TIF #5 West River Area Fund (235). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #5 in the area northwest of the downtown.

TIF #6 East River Area Fund (236). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #6 in the area northeast of the downtown.

TIF #7 West Farnsworth Area Fund (237). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #7, a 158-acre area, generally located in the vicinity of the intersection of Interstate Route 88 and Church Road.

TIF #8 East Farnsworth Area Fund (238). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #8, a 43-acre area, generally located north of Interstate Route 88 and east of the Chicago Premium Outlets Mall.

TIF #9 Stolp Island Fund (239). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #9, a micro TIF that is carved out of TIF #1 and is set up for the area bounded by the Fox River, Galena Blvd, Stolp Ave., and Downer Pl.

TIF #10 Galena/Broadway Fund (223). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #10, a micro TIF that is carved out of TIF #1 and is set up for the area adjacent to the corner of Galena Blvd and Broadway St.

TIF #11 Benton/River Fund (224). To account for revenue and expenditures associated with the city's Tax Increment Financing District #11, a micro TIF that is carved out of TIF #1 and is set up for the area adjacent to the corner of Benton Ave and River St.

TIF #12 Ogden/75th Fund (225). To account for revenue and expenditures associated with the city's Tax Increment Financing District #12, which is the triangle bounded by 75th St, Ogden Ave, and the future Commons Ave as it will be extended.

TIF #13 River/Galena Fund (226). To account for revenue and expenditures associated with the city's Tax Increment Financing District #13, a micro TIF carved out of TIF #1 for the area adjacent to the intersection of River St. and Galena Blvd.

TIF #14 Lincoln/Westin Fund (227). To account for revenue and expenditures associated with the city's Tax Increment Financing District #14 in the area commonly known as The Old Copley Hospital.

TIF #15 Commons/New York Fund (288). To account for revenue and expenditures associated with the city's Tax Increment Financing District #15 in the area commonly known as The Fox Valley Mall Area, which is roughly bound by East New York Street to the North, Illinois Route 59 to the East, McCoy Drive to the South and Commons Drive to the west.

TIF #17 Farnsworth/Bilter Fund (230). To account for revenue and expenditures associated with the city's Tax Increment Financing District #17, which covers the 45 acres purchased along Bilter Road for potential development of a multi-use experiential/recreational facility and relocation of the Hollywood Casino.

TIF #18 East River Bend Fund (242). To account for revenue and expenditures associated with the city's Tax Increment Financing District #18, a micro TIF carved out of TIF #1 and TIF #6 for construction of a multi-family residential development on the banks of the Fox River in Downtown Aurora.

TIF #19 Cross Street Fund (243). To account for revenue and expenditures associated with the city's Tax Increment Financing District #19, a micro TIF for the rehabilitation of the building at 110 Cross for conversion of the historic building into 15 apartments and a brewery on the ground level.

TIF #20 River Vine Fund (244). To account for revenue and expenditures associated with the city's Tax Increment Financing District #20, a micro TIF carved out of TIF #5 for the construction of a multi-family residential development.

SSA #14 (Sullivan Road) Fund (251). To account for expenditures for special maintenance of Sullivan Road in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Business District #1 Fund (254). To account for revenue and expenditures associated with the city's Business District, which is located at the Pacifica Square Mall.

Safety, Health, and Public Enhancement Fund (255). To account for the cost of certain public safety initiatives. Financing is provided by an earmarked 20% of the city's home-rule sales tax revenues.

Equitable Sharing (Justice) Fund (256). To account for monies acquired through the outcome of federal, drug-related criminal cases initiated by the U.S. Drug Enforcement Agency; Bureau of Alcohol, Tobacco and Firearms; or the Federal Bureau of Investigation. Federal law requires that these monies be expended locally in law enforcement efforts.

Equitable Sharing (Treasury) Fund (257). To account for monies acquired through the outcome of federal, drug-related criminal cases initiated by the U.S. Immigration and Customs Enforcement Agency. Federal law requires that these monies be expended locally in law enforcement efforts.

SSA #24 (Eagle Point) Fund (262). To account for the costs of constructing and maintaining certain improvements in the Eagle Point condominium complex in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA One (Downtown) Fund (266). To account for expenditures for projects and programs intended to promote economic development in the city's downtown. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #44 (Blackberry Trail) Fund (276). To account for expenditures for special municipal improvements and maintenance of those improvements in the Blackberry Trail subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Stormwater Management Fee Fund (280). To account for resources for stormwater management projects. Financing is provided by a bi-monthly \$6.90 charge to each residential and business water and sewer service account.

Long-Term Control Plan Fee Fund (281). To account for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency. Financing is provided by a bi-monthly \$5.85 charge to each residential and business water and sewer service account.

American Rescue Plan Act (ARPA) Fund (287). To account for resources provided under ARPA, which provides local governments the ability to make investments in long-lived assets, rebuild reserves to enhance financial stability, and cover temporary operating shortfalls until economic conditions and operations normalize.

CAPITAL PROJECTS FUNDS

Ward Projects Funds (311 – 320). To account for expenditures for various capital projects in the city's ten wards that are requested by "ward committees" comprised of residents from those wards. A separate fund exists to account for the projects of each ward. Projects include street improvements and the installation of sidewalks and streetlights, as well as other projects locally desired. Financing is provided by interfund transfers from the Gaming Tax Fund and Capital Improvements Fund.

Capital Improvements Fund (340). To account for resources to accomplish various capital projects in the city, especially street and building projects. Financing is being provided primarily by a portion of the city's 1.25% home-rule sales tax.

2008B Tax Increment Revenue Bond Project Fund (342). To account for land acquisition, environmental remediation, public infrastructure improvements, and other redevelopment costs associated with the Shodeen residential construction project in TIF District #3. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008.

Kane/DuPage Fire Impact Fee Fund (345). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kane and DuPage Counties. Financing is provided by development impact fees.

Kendall/Will Fire Impact Fee Fund (346). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kendall and Will Counties. Financing is provided by development impact fees.

Public Works Impact Fee Fund (347). To account for resources to purchase public works equipment for road maintenance and related services. Financing is provided by development impact fees.

2017 General Obligation Bond Project Fund (353). To account for expenditures related to a variety of capital projects to include, but not limited to, the construction of a new fire substation, certain roadway improvement projects, and property acquisition.

2022 General Obligation Bond Project Fund (354). To account for expenditures related to the construction of a multifunctional maintenance facility. The facility will include fueling stations, salt storage, and other maintenance support buildings. Financing will be provided by the proceeds of general obligation bonds to be issued in 2022.

DEBT SERVICE FUND

Bond and Interest Fund (401). To accumulate monies for the payment of principal and interest on all general obligation bonds issued by the city.

PROPRIETARY FUND TYPES

ENTERPRISE FUNDS

Airport Fund (504). To account for activities related to the operation of the Aurora Municipal Airport. All activities necessary to provide services at the airport are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Water and Sewer Fund (510). To account for the provision of water and sewer services to residents and businesses of the city. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Motor Vehicle Parking System Fund (520). To account for the provision of public parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related primarily to vehicle parking facilities in the city's downtown are recorded in this fund.

Transportation Center Fund (530). To account for the provision of commuter parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to two surface commuter parking facilities, which are operated by the city along the Metra railroad tracks at Illinois Routes 25 and 59, are recorded in this fund.

Golf Operations Fund (550). To account for all aspects of the operations of the Phillips Park Golf Course, a course owned and operated by the city.

INTERNAL SERVICE FUNDS

Equipment Services Fund (120). To account for the maintenance and repair of vehicles and large equipment items accomplished by the city's central garage. Financing is provided through charges to the city's operating divisions and departments.

Property & Casualty Insurance Fund (601). To account for the city's property, general liability, and workers' compensation insurance programs. The general liability and workers' compensation programs are essentially self-insured; however, commercial excess insurance is in place. Financing is provided through charges to the city's operating divisions and departments.

Employee Health Insurance Fund (602). To account for the city's employee health insurance program. The city offers two medical plans and a dental plan to its employees. Financing is provided through charges to the city's operating divisions and departments as well as employee contributions.

Employee Compensated Benefits Fund (603). To account for the city's employee compensated benefits program. These benefits include accrued sick leave pay and earned severance. Financing is provided through charges to the city's operating divisions and departments.

FIDUCIARY FUNDS

TRUST FUNDS

Police Pension Fund (701). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Police Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Firefighters' Pension Fund (702). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Fire Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Retiree Health Insurance Trust Fund (704). To account for the city's retiree health insurance program. The city offers a medical plan and a dental plan to its eligible retirees. Financing is provided through charges to the city's operating divisions and departments, retiree contributions, and investment income.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
AUTHORIZED STAFFING**

<u>NO.</u>	<u>DEPARTMENT/DIVISION</u>	<u>2022</u>				<u>2023</u>				<u>2024</u>			
		<u>Full-Time</u>	<u>Part-Time</u>	<u>Seasonal</u>	<u>FTEs</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Seasonal</u>	<u>FTEs</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Seasonal</u>	<u>FTEs</u>
10	02 MAYOR'S OFFICE	7	0	0	7.00	7	0	0	7.00	7	0	0	7.00
	04 ALDERMEN'S OFFICE	5	12	0	11.00	5	12	0	11.00	5	12	0	11.00
	06 HUMAN RESOURCES	12	2	1	13.25	13	2	1	14.25	14	3	1	15.75
	07 BOARDS & COMMISSIONS	0	41	0	20.50	0	41	0	20.50	0	41	0	20.50
	Subtotal - Executive	<u>24</u>	<u>55</u>	<u>1</u>	<u>51.75</u>	<u>25</u>	<u>55</u>	<u>1</u>	<u>52.75</u>	<u>26</u>	<u>56</u>	<u>1</u>	<u>54.25</u>
11	02 LAW	6	0	0	6.00	7	0	0	7.00	8	0	0	8.00
11	03 CITY CLERK	4	0	0	4.00	5	0	0	5.00	5	0	0	5.00
	Subtotal - Law Department	<u>10</u>	<u>0</u>	<u>0</u>	<u>10.00</u>	<u>12</u>	<u>0</u>	<u>0</u>	<u>12.00</u>	<u>13</u>	<u>0</u>	<u>0</u>	<u>13.00</u>
12	80 INFORMATION TECHNOLOGY	21	0	1	21.25	24	0	1	24.25	24	0	1	24.25
12	81 DATA & ANALYTICS	3	0	0	3.00	4	0	0	4.00	4	0	0	4.00
12	82 PROJECT MANAGEMENT OFFICE	3	0	0	3.00	3	0	0	3.00	6	0	0	6.00
12	83 CYBER & TECHNOLOGY RISK	1	0	0	1.00	2	0	0	2.00	2	0	0	2.00
12	84 GIS	4	0	1	4.25	4	0	1	4.25	5	0	0	5.00
	Subtotal - Information Technology	<u>32</u>	<u>0</u>	<u>2</u>	<u>32.50</u>	<u>37</u>	<u>0</u>	<u>2</u>	<u>37.50</u>	<u>41</u>	<u>0</u>	<u>1</u>	<u>41.25</u>
13	02 COMMUNITY SERVICES ADMINISTRATION	5	0	0	5.00	3	1	0	3.50	5	3	0	6.50
	05 INNOVATION & STRATEGY	4	0	2	4.50	4	0	2	4.50	4	0	2	4.50
	14 CUSTOMER SERVICE	4	4	0	6.00	4	4	0	6.00	6	2	0	7.00
	30 COMMUNITY DEVELOPMENT	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
	60 PUBLIC ART	1	1	0	1.50	1	1	0	1.50	2	0	0	2.00
	61 G.A.R. BUILDING	1	1	0	1.50	1	2	0	2.00	1	2	3	2.75
	69 COMMUNITY ENGAGEMENT	0	0	0	0.00	3	0	0	3.00	0	0	0	0.00
	70 YOUTH SERVICES	2	1	2	3.00	1	2	1	2.25	1	2	1	2.25
	72 SENIOR & DISABILITY SERVICES	0	0	0	0.00	2	0	0	2.00	2	0	0	2.00
	Subtotal - Community Services Department	<u>20</u>	<u>8</u>	<u>4</u>	<u>25.00</u>	<u>22</u>	<u>11</u>	<u>3</u>	<u>28.25</u>	<u>24</u>	<u>10</u>	<u>6</u>	<u>30.50</u>
14	02 COMMUNITY AFFAIRS ADMINISTRATION	10	1	0	10.50	3	1	0	3.50	4	2	0	5.00
	03 COMMUNICATIONS	0	0	0	0.00	6	0	0	6.00	0	0	0	0.00
	04 EQUITY	0	0	0	0.00	1	0	0	1.00	2	0	0	2.00
	05 COMMUNITY EVENTS	4	1	1	4.75	4	1	1	4.75	7	0	1	7.25
	Subtotal - Community Affairs	<u>14</u>	<u>2</u>	<u>1</u>	<u>15.25</u>	<u>14</u>	<u>2</u>	<u>1</u>	<u>15.25</u>	<u>13</u>	<u>2</u>	<u>1</u>	<u>14.25</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2022				2023				2024			
		Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
16	02 COMMUNICATION & MARKETING ADMIN	0	0	0	0.00	0	0	0	0.00	1	0	0	1.00
	03 BRANDING & MARKETING	0	0	0	0.00	0	0	0	0.00	0	3	0	1.50
	04 COMMUNICATIONS	0	0	0	0.00	0	0	0	0.00	5	0	0	5.00
	05 VIDEO PRODUCTION	0	0	0	0.00	0	0	0	0.00	2	0	2	2.50
	Subtotal - Communication & Marketing	0	0	0	0.00	0	0	0	0.00	8	3	2	10.00
18	02 DEVELOPMENT SERVICES ADMINISTRATION	15	0	0	15.00	15	0	0	15.00	14	0	0	14.00
	20 BUILDING & PERMITS	13	1	0	13.50	15	1	0	15.50	17	1	0	17.50
	27 PROPERTY STANDARDS	17	0	0	17.00	17	0	1	17.25	18	0	1	18.25
	30 ECONOMIC DEVELOPMENT	11	0	2	11.50	11	0	2	11.50	11	0	2	11.50
	40 ZONING & PLANNING	6	0	1	6.25	6	0	1	6.25	6	0	1	6.25
	Subtotal - Development Services Department	62	1	3	63.25	64	1	4	65.50	66	1	4	67.50
25	02 FINANCE ADMINISTRATION	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
	21 ACCOUNTING	13	0	0	13.00	13	0	0	13.00	13	0	0	13.00
	22 BUDGETING	2	0	0	2.00	3	0	0	3.00	3	0	0	3.00
	23 REVENUE & COLLECTION	8	1	0	8.50	8	1	0	8.50	8	1	0	8.50
	26 PURCHASING	5	0	0	5.00	6	0	0	6.00	6	0	0	6.00
	Subtotal - Finance Department	30	2	0	31.00	32	2	0	33.00	32	2	0	33.00
30	33 FIRE	219	8	0	223.00	247	8	1	251.25	251	8	1	255.25
	34 FIRE PREVENTION BUREAU	0	0	0	0.00	0	0	0	0.00	5	0	0	5.00
	38 EMERGENCY MANAGEMENT SERVICES	3	0	0	3.00	4	0	1	4.25	5	0	1	5.25
	Subtotal - Fire Department	222	8	0	226.0	251	8	2	255.5	261	8	2	265.5
35	36 POLICE SERVICES	359	14	1	366.25	370	14	0	377.00	380	14	0	387.00
	37 E911 CENTER	38	0	0	38.00	38	0	0	38.00	38	0	0	38.00
	Subtotal - Police Department	397	14	1	404.25	408	14	0	415.00	418	14	0	425.00
40	02 PUBLIC WORKS ADMINISTRATION	3	0	0	3.00	3	0	0	3.00	3	0	0	3.00
	20 ELECTRICAL MAINTENANCE	4	0	1	4.25	6	0	1	6.25	6	0	1	6.25
	30 DOWNTOWN SERVICES	10	0	4	11.00	10	0	4	11.00	10	0	7	11.75
	40 ENGINEERING	23	0	6	24.50	26	0	6	27.50	28	0	9	30.25
	60 STREET MAINTENANCE	45	0	8	47.00	47	0	8	49.00	48	0	8	50.00
	Subtotal - Public Works	85	0	19	90	92	0	19	97	95	0	25	101

**CITY OF AURORA, ILLINOIS
2024 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2022				2023				2024			
		Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs
44	02 PUBLIC FACILITIES ADMINISTRATION	0	0	0	0.00	4	0	0	4.00	4	0	0	4.00
	10 ANIMAL CONTROL	7	5	0	9.50	8	5	0	10.50	8	5	0	10.50
	11 CENTRAL SERVICES	10	0	0	10.00	9	0	0	9.00	9	0	0	9.00
	40 PARKS & RECREATION	17	0	20	22.00	18	0	20	23.00	20	0	22	25.50
	41 PHILLIPS PARK ZOO	5	0	11	7.75	7	0	11	9.75	7	0	14	10.50
	Subtotal - Public Facilities	<u>39</u>	<u>5</u>	<u>31</u>	<u>49.25</u>	<u>46</u>	<u>5</u>	<u>31</u>	<u>56.25</u>	<u>48</u>	<u>5</u>	<u>36</u>	<u>59.50</u>
	GENERAL FUND	<u>935</u>	<u>95</u>	<u>62</u>	<u>998.00</u>	<u>1,003</u>	<u>98</u>	<u>63</u>	<u>1,067.75</u>	<u>1,045</u>	<u>101</u>	<u>78</u>	<u>1,115.00</u>
120 4431	FLEET & PARKING MAINTENANCE	18	0	2	18.50	17	0	2	17.50	17	0	2	17.50
504 4454	AIRPORT	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
510 2560	WATER BILLING	12	0	0	12.00	12	0	0	12.00	12	0	0	12.00
510 4058	WATER PRODUCTION	31	0	0	31.00	31	0	0	31.00	31	0	0	31.00
510 4062	WATER METER MAINTENANCE	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
510 4063	WATER & SEWER MAINTENANCE	46	0	6	47.50	47	0	6	48.50	47	0	6	48.50
520 2533	MVPS REVENUE & COLLECTION	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
520 4432	MVPS MAINTENANCE	1	0	0	1.00	2	0	0	2.00	2	0	0	2.00
530 4433	TRANSIT CENTER - ROUTE 25	2	3	3	4.25	2	3	3	4.25	2	3	0	3.50
530 4434	TRANSIT CENTER - ROUTE 59	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
550 4442	PHILLIPS PARK GOLF COURSE	3	0	37	12.25	4	0	37	13.25	4	0	45	15.25
	OTHER CITY FUNDS	<u>122</u>	<u>5</u>	<u>48</u>	<u>136.50</u>	<u>124</u>	<u>5</u>	<u>48</u>	<u>138.50</u>	<u>124</u>	<u>5</u>	<u>53</u>	<u>139.75</u>
	ALL FUNDS	<u>1,057</u>	<u>100</u>	<u>110</u>	<u>1,134.50</u>	<u>1,127</u>	<u>103</u>	<u>111</u>	<u>1,206.25</u>	<u>1,169</u>	<u>106</u>	<u>131</u>	<u>1,254.75</u>

Notes: A full-time position counts as one FTE, a part-time position counts as one-half FTE, a seasonal position counts as one-quarter FTE.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
AUTHORIZED STAFFING NOTES**

- Human Resources (Department/Division 1006). The full-time staffing increased by one position, a Labor Relations Specialist. This position will facilitate contract negotiations, arbitrations, and grievances. The part-time staffing increased by one Confidential Secretary to support the day-to-day function in Training and Development division.
- Law (Department/Division 1102). The full-time staffing increased by one position, an Executive Secretary. The creation of the position will increase the overall efficiency and effectiveness of the Law Department.
- Information Technology (Department/Division 1280). A Budget amendment was completed in 2023 to remove one System Analyst I and add one Network Engineer II. The staffing change aligns with the division's needs.
- Project Management Office (Department/Division 1282). A budget amendment was approved in April 2023 expanding the division by three full-time positions. The amendment added two IT Project Managers and one Business Analyst to continue to implement new products and services.
- GIS (Department/Division 1284). The full-time staffing increased by one position, a GIS Project Assistant. This position will assist with GIS systems and applications. There was a title change from a GIS Specialist to a GIS Analyst. The part-time staffing decreased by one, the GIS Temporary position was eliminated.
- Community Services Administration (Department/ Division 1302). The full-time staffing increased by one Project Assistant position. This role will assist with various divisions project needs. The Director of Community Services will be moved from Community Engagement to Community Services Administration.
- Customer Service (Department/Division 1314). Two part-time customer relation assistants will be moved to full-time status.
- Grand Army of the Republic (Department/Division 1361). The GAR curator was promoted to Museum Director. The seasonal staffing increased by three interns that will assist with museum programs in the spring, summer, and fall.
- Community Engagement (Department/Division 1369). The Community Engagement Manager position title is being changed to a Director of Community Services and the position will be moved to the Community Services Administration division. The two Neighborhood Outreach Specialists were moved to the Community Affairs department.
- Community Affairs (Department/Division 1402). The full-time staff increased by one Community Engagement Manager and three Neighborhood Outreach Specialists and decreased by one Translation Specialist.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
AUTHORIZED STAFFING NOTES**

- Communications (Department/Division 1403). This division was moved to the new Communications and Marketing department.
- Equity (Department/Division 1404). The full-time staffing was increased by one EDI Coordinator. This position will help support the implementation of EDI initiatives.
- Communications and Marketing Administration (Department/Division 1602). The full-time positions were increased by one Chief Communications & Marketing Officer. This department was created to increase the city's communications efforts.
- Branding and Marketing (Department/Division 1603). The full-time positions were increased by three Branding & Marketing Coordinators. This division was created to better align with the goals of the department.
- Communications (Department/Division 1604). This division includes one full-time Communications Manager, three full-time Communications Coordinators and one full-time Translation Specialist. These positions were previously in the Community Affairs department and were moved to better align with the goals of the newly created Communications and Marketing Department.
- Video Productions (Department/Division 1605). This division includes two full-time Video Services Coordinators and two part-time seasonal workers.
- Development Services Administration (Department/Division 1802). The full-time staff decreased by one, a Management Assistant. The management assistant was transferred to the Property Standards division to better align with the goals of the department.
- Building and Permits (Department/Division 1820). The full-time staffing increased by two, a Mechanical Inspector and a Combination Inspector. The positions will improve flexibility and efficiency for residential and commercial development groups.
- Property Standards (Department/Division 1827). The full-time staff increased by one Management Assistant. This position will be moved from Development Services Administration.
- Revenue & Collection (Department/ Division 2523). There was no change in staffing levels. Although a title change became effective 2023 reverting the title of Assistant Director to Manager.
- Purchasing (Department/Division 2526). There were no changes in staffing levels; however, the Purchasing Supervisor was decreased, and an Administrative Aide was increased. The Minorities, Women, and Business Enterprise (MWBE) assistant was changed to the MWBE/Purchasing Coordinator.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
AUTHORIZED STAFFING NOTES**

- Fire (Department/Division 3033). The full-time staffing increased by a total of four positions. There are nine Fire Privates to be added for the 2024 budget and five full-time positions were moved to the new Fire Prevention Bureau division.
- Fire Prevention Bureau (Department/Division 3034). This is a newly created division in 2024. The five full-time positions will be moved from department/division 3033.
- Emergency Management (Department/Division 3038). The full-time staffing increased by one position. The 2022 budget included the addition of on EMA Specialist each year through 2024.
- Police (Department/Division 3536). The full-time staffing increased by ten positions. One Lieutenant, one Social Worker Coordinator, one Executive Secretary, and seven officers will be added for the 2024 Budget.
- Downtown Services (Department/Division 4030). Three Seasonal Worker's II were transferred from Transit Center Route 25 to Downtown Services. One full-time Maintenance Service Worker decreased and one full-time Maintenance Worker I increased.
- Engineering (Department/Division 4040). The full-time staffing increased by two, a Civil Engineer I and a Professional Engineer were added. Two Professional Engineer positions will be reclassified to Professional Engineer II. The seasonal staffing increased by one position. An Engineering Technician II will be promoted to an Engineering Technician III. An Engineering Technician III will be promoted to Engineering Technician IV.
- Street Maintenance (Department/Division 4060). The 2024 budget reflects an increase in one full-time position, a Labor Supervisor. A Confidential Secretary will be promoted to Executive Secretary.
- Animal Control (Department/ Division 4410). There was no change in staffing levels. Although a title change became effective 2023 reverting the title of Director to Manager.
- Parks & Recreation (Department/Division 4440). The full-time staffing increased by two, a Maintenance Worker I and Maintenance Service Worker. Maintenance Mechanic was decreased by one and a Maintenance Worker III was increased by one. Seasonal staffing increased by two Seasonal Worker I dedicated to serving McCarty Park Splash Pad.
- Phillips Park Zoo (Department/Division 4441). The part-time staffing increased by three Seasonal Worker I's to assist with the zoo's tram.
- Phillips Park Golf Course (Department/Division 4442). The part-time staffing increased by eight Seasonal Worker I's to assist with beverage cart operations, golf course maintenance, and concession operations for golf simulators.

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2024 BUDGET

FUND	ESTIMATED FUND BALANCE 1/1/2024	2024 BUDGETED REVENUES	2024 BUDGETED EXPENDITURES	2024 BUDGETED EXCESS/ (DEFICIENCY)	PROJECTED FUND BALANCE 12/31/2024
101 GENERAL	31,000,000	233,440,661	234,853,557	(1,412,896)	29,587,104
SPECIAL REVENUE FUNDS					
202 MFT- REBUILD ILLINOIS	7,000,000	4,958,700	10,740,000	(5,781,300)	1,218,700
203 MOTOR FUEL TAX	10,000,000	8,784,250	16,517,350	(7,733,100)	2,266,900
208 SANITATION	1,000,000	2,843,150	2,540,000	303,150	1,303,150
209 HOTEL-MOTEL TAX	2,200,000	525,000	225,000	300,000	2,500,000
211 WIRELESS 911 SURCHARGE FEE	6,000,000	2,340,000	2,853,764	(513,764)	5,486,236
212 MUNICIPAL MOTOR FUEL TAX	1,900,000	1,502,000	2,577,500	(1,075,500)	824,500
213 HOME PROGRAM	26,000	631,800	631,800	-	26,000
214 EMERGENCY SOLUTIONS GRANT	30,000	-	-	-	30,000
215 GAMING TAX	5,000,000	6,762,000	8,570,860	(1,808,860)	3,191,140
217 STATE ASSET FORFEITURE	100,000	40,000	147,600	(107,600)	(7,600)
218 ASSET SEIZURE FUND	120,000	-	-	-	120,000
219 FOREIGN FIRE INSURANCE TAX	980,000	360,000	300,000	60,000	1,040,000
221 BLOCK GRANT	100,000	1,174,500	1,174,500	-	100,000
222 SECTION 108 LOAN	100,000	167,000	167,000	-	100,000
223 TIF # 10 -GALENA/BROADWAY	1,000,000	115,450	56,000	59,450	1,059,450
224 TIF # 11 -BENTON/RIVER	18,000	73,200	2,300	70,900	88,900
225 TIF # 12 -OGDEN/75TH	7,000	79,500	2,300	77,200	84,200
226 TIF # 13 -RIVER/GALENA	(1,500,000)	50,000	542,300	(492,300)	(1,992,300)
227 TIF # 14 -LINCOLN/WESTIN	(3,000,000)	518,000	520,200	(2,200)	(3,002,200)
228 TIF # 15- COMMONS/NEW YORK	160,000	75,500	-	75,500	235,500
230 TIF # 17 -FARNSWORTH/BILTER	9,000,000	-	7,094,000	(7,094,000)	1,906,000
231 TIF # 1 - DOWNTOWN	-	-	-	-	-
233 TIF # 3 - RIVERCITY	1,500,000	723,000	497,500	225,500	1,725,500
234 TIF # 4 - BELL GALE	56,000	104,000	104,300	(300)	55,700
235 TIF # 5 - WEST RIVER AREA	1,600,000	545,000	1,231,050	(686,050)	913,950
236 TIF # 6 - EAST RIVER AREA	1,900,000	502,000	927,125	(425,125)	1,474,875
237 TIF # 7 - W FARNSWORTH AREA	1,200,000	694,400	719,450	(25,050)	1,174,950
238 TIF # 8 - E FARNSWORTH AREA	2,000,000	2,110,700	4,077,050	(1,966,350)	33,650
239 TIF # 9 -STOLP ISLAND	274,000	342,850	214,800	128,050	402,050
240 TIF # 18 DAC	(313,000)	-	-	-	(313,000)
251 SSA # 14 - SULLIVAN ROAD	45,000	20,000	30,000	(10,000)	35,000
254 BUSINESS DISTRICT #1	-	240,000	240,000	-	-
255 SHAPE	2,500,000	6,015,000	7,225,743	(1,210,743)	1,289,257
256 EQUITABLE SHARING-JUSTICE	1,600,000	-	304,000	(304,000)	1,296,000
257 EQUITABLE SHARING-TREASURY	900,000	-	100,000	(100,000)	800,000
262 SSA # 24 - EAGLE POINT	-	50,000	50,000	-	-
266 SSA # ONE - DOWNTOWN	200,000	325,000	290,000	35,000	235,000
276 SSA # 44 - BLACKBERRY TRAIL	1,000	33,600	33,600	-	1,000
280 STORMWATER MGMT FEE	9,000,000	2,665,000	6,369,900	(3,704,900)	5,295,100
281 LONG-TERM CONTROL PLAN FEE	6,800,000	2,300,000	4,010,600	(1,710,600)	5,089,400
287 ARPA	10,800,000	-	2,416,600	(2,416,600)	8,383,400
SPECIAL REVENUE FUNDS	80,304,000	47,670,600	83,504,192	(35,833,592)	44,470,408

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2024 BUDGET

FUND	ESTIMATED FUND BALANCE 1/1/2024	2024 BUDGETED REVENUES	2024 BUDGETED EXPENDITURES	2024 BUDGETED EXCESS/ (DEFICIENCY)	PROJECTED FUND BALANCE 12/31/2024
CAPITAL PROJECT FUNDS					
311 WARD #1 PROJECTS	700,000	87,900	293,600	(205,700)	494,300
312 WARD #2 PROJECTS	350,000	78,000	203,000	(125,000)	225,000
313 WARD #3 PROJECTS	425,000	75,000	467,000	(392,000)	33,000
314 WARD #4 PROJECTS	700,000	89,500	290,000	(200,500)	499,500
315 WARD #5 PROJECTS	500,000	75,000	355,650	(280,650)	219,350
316 WARD #6 PROJECTS	170,000	87,550	125,000	(37,450)	132,550
317 WARD #7 PROJECTS	103,000	75,000	108,100	(33,100)	69,900
318 WARD #8 PROJECTS	600,000	75,000	327,000	(252,000)	348,000
319 WARD #9 PROJECTS	380,000	75,000	349,000	(274,000)	106,000
320 WARD #10 PROJECTS	320,000	75,000	213,000	(138,000)	182,000
340 CAPITAL IMPROVEMENTS	38,800,000	4,844,200	43,515,707	(38,671,507)	128,493
342 2008B TIF BOND PROJECT (TIF 3)	1,620,000	1,000	-	1,000	1,621,000
345 KANE/DUPAGE FIRE IMPACT FEE	700,000	116,000	-	116,000	816,000
346 KENDALL/WILL FIRE IMPACT FEE	950,000	2,000	-	2,000	952,000
347 PUBLIC WORKS IMPACT FEE	208,000	1,000	-	1,000	209,000
353 2017 GO BOND PROJECT	30,000	-	-	-	30,000
354 2022 GO BOND PROJECT	9,950,000	-	9,945,000	(9,945,000)	5,000
355 2023 GO BOND PROJECT	34,800,000	-	4,271,300	(4,271,300)	30,528,700
356 2024 GO BOND PROJECT	-	44,450,000	41,661,000	2,789,000	2,789,000
CAPITAL PROJECTS FUNDS	91,306,000	50,207,150	102,124,357	(51,917,207)	39,388,793
 401 DEBT SERVICE	 8,000,000	 10,430,300	 15,805,400	 (5,375,100)	 2,624,900
PROPRIETARY FUNDS					
120 EQUIPMENT SERVICES	180,000	6,796,600	6,222,175	574,425	754,425
504 AIRPORT	2,000,000	6,302,140	6,664,682	(362,542)	1,637,458
510 WATER & SEWER	34,000,000	44,163,950	74,021,850	(29,857,900)	4,142,100
520 MOTOR VEHICLE PARKING SYSTEM	900,000	939,100	1,372,191	(433,091)	466,909
530 TRANSIT CENTERS	1,000,000	1,525,700	2,385,783	(860,083)	139,917
550 GOLF OPERATIONS	1,000,000	1,984,250	2,841,525	(857,275)	142,725
601 PROPERTY & CASUALTY INSURANCE	5,000,000	5,925,200	7,902,916	(1,977,716)	3,022,284
602 EMPLOYEE HEALTH INSURANCE	5,600,000	18,705,800	19,944,700	(1,238,900)	4,361,100
603 EMPLOYEE COMPENSATED BENEFITS	6,000,000	800,000	2,800,000	(2,000,000)	4,000,000
PROPRIETARY FUNDS	55,680,000	87,142,740	124,155,822	(37,013,082)	18,666,918
TRUST FUNDS					
701 POLICE PENSION	300,000,000	34,554,900	28,519,900	6,035,000	306,035,000
702 FIREFIGHTERS' PENSION	204,000,000	26,239,400	22,274,600	3,964,800	207,964,800
704 RETIREE HEALTH INSURANCE TRUST	46,000,000	10,561,921	10,502,747	59,174	46,059,174
TRUST FUNDS	550,000,000	71,356,221	61,297,247	10,058,974	560,058,974
 COMBINED TOTAL	 816,290,000	 500,247,672	 621,740,575	 (121,492,903)	 694,797,097

**CITY OF AURORA, ILLINOIS
2024 BUDGET
FUND BALANCE NOTES**

- General Fund (Fund 101). The city has established a policy requiring that the General Fund balance be maintained at the greater of either a) 10% of expenditures and other financing sources as originally budgeted for the fiscal year or b) \$1.0 million plus 25% of the current fiscal year's property tax levy. The city will adhere to that policy in 2023.
- MFT-Rebuild Illinois Fund (Fund 202). The fund balance will be drawn down by \$5.8 million to provide resources for planned road and bridge improvement projects in accordance with State requirements.
- Motor Fuel Tax Fund (Fund 203). The fund balance will be drawn down by \$7.7 million to provide resources for planned road and bridge improvement projects.
- Hotel-Motel Tax Fund (Fund 209). The cost of initiatives identified for undertaking during 2024 are not expected to require the application of all revenues projected for the year. Therefore, the fund balance will likely increase by \$300,000.
- Wireless 911 Surcharge Fee Fund (Fund 211). The fund balance will be drawn down by \$514,000 for various updates to the E911 infrastructure.
- Municipal Motor Fuel Tax Fund (Fund 212). The fund balance will be drawn down by \$1.1 million to provide resources for planned road and bridge improvement projects.
- Gaming Tax Fund (Fund 215). The fund balance will be drawn down by \$1.8 million to provide resources.
- State Asset Forfeiture Fund (Fund 217). The fund balance will decrease by \$107,600 to pay for special drug-related law enforcement programs.
- TIF District #5 Fund (Fund 235). The fund balance will decrease by \$686,050 because of expenditures for planned redevelopment costs.
- TIF District #6 Fund (Fund 236). The fund balance will decrease by \$425,000 because of expenditures for planned redevelopment costs.
- TIF District #8 Fund (Fund 238). The fund balance will be drawn down by \$1.9 million to provide resources for planned redevelopment projects.
- Safety, Health, and Public Enhancement Fund (Fund 255). The fund balance will decrease by \$1.2 million as the city seeks to accumulate resources for future purchase of public safety-related capital items.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
FUND BALANCE NOTES**

- Stormwater Management Fee Fund (Fund 280). The fund balance will decrease by \$3.7 million to provide resources for planned stormwater projects.
- Long-Term Control Plan Fee Fund (Fund 281). The fund balance will be drawn down by \$1.7 million to provide resources for capital projects designed to manage overflows from combined sewers.
- ARPA Fund (Fund 287). The fund balance will be drawn down by \$2.4 million as the City draws down its ARPA allocation for COVID Relief expenditures in accordance with Federal requirements.
- Ward Projects Funds (Funds 311-320). The fund balances of these funds will decrease to provide resources for planned capital projects in the city's neighborhoods.
- Capital Improvements Fund (Fund 340). Due to COVID-19 projects and programs have been deferred. The fund balance will be drawn down by \$38.7 million to provide resources for a variety of capital improvements and capital purchases. The capital improvements include roadway projects.
- 2022 General Obligation Bond Project Fund (Fund 354). The fund balance will be drawn down by \$9.9 million at the end of the year, the remaining resources will be available for capital projects in future years.
- 2023 General Obligation Bond Project Fund (Fund 355). The fund balance will be drawn down by \$4.3 million as the proceeds of general obligation bonds issued in 2023 are spent to cover the costs associated with constructing two fire stations.
- 2024 General Obligation Bond Project Fund (Fund 356). The fund balance will be established with the issuance of \$ 44.5 million of bonds in 2024. Of this amount, \$41.7 million will be spent during the year to accomplish a variety of capital projects. At the end of the year, the remaining resources will be available for capital projects in future years.
- Water & Sewer Fund (Fund 510). The fund balance will decline by \$29.8 million as the city accomplishes various water and sewer system improvement projects.
- Motor Vehicle Parking System Fund (Fund 520). The fund balance will be drawn down by about \$433,100 to accomplish downtown parking improvements.
- Golf Operations Fund (Fund 550). The fund balance will be drawn down by about \$857,000 to accomplish several improvement projects at the Phillips Park Golf Course.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
FUND BALANCE NOTES**

- Property and Casualty Insurance Fund (Fund 601). The fund balance will decrease by \$1.9 million due to a reduction in chargebacks to operating departments. Even with the reduction in fund balance, the city expects that the resources on hand will be fully sufficient to cover the liability for claims.
- Employee Health Insurance Fund (Fund 602). The fund balance will decrease by \$1.2 million due to a reduction in chargebacks to operating departments. Even with the reduction in fund balance, the city expects that the resources on hand will be fully sufficient to cover health insurance claims and expenses.

CITY OF AURORA, ILLINOIS
2024 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2022-2024

	General Fund			Special Revenue Funds		
	2022 Actual	2023 Original Budget	2024 Budget	2022 Actual	2023 Original Budget	2024 Budget
Estimated Fund Balance, January 1	24,000,000	30,000,000	31,000,000	56,012,000	78,180,500	80,304,000
Revenues:						
General Property Taxes	79,983,650	81,974,800	84,233,200	6,537,375	5,083,200	5,503,200
Other Taxes	119,034,089	116,171,000	122,459,000	23,099,773	21,586,000	22,475,100
Intergovernmental Revenues	979,364	980,000	1,434,800	27,263,958	5,337,550	8,317,150
Licenses & Permits	9,760,107	7,416,821	8,066,150	-	-	-
Charges for Services	18,739,911	12,273,250	12,530,850	12,766,002	10,441,850	10,654,850
Fines	3,018,485	2,979,950	3,015,750	-	-	-
Investment Income	669,910	150,600	177,600	1,007,786	193,300	202,300
Debt Proceeds	-	-	-	10,130,030	17,565,000	-
Other Revenues	181,379	234,501	273,311	79,925	-	-
Transfers In	1,250,000	1,250,000	1,250,000	2,316,600	1,493,000	518,000
Total Revenues	<u>233,616,895</u>	<u>223,430,922</u>	<u>233,440,661</u>	<u>83,201,449</u>	<u>61,699,900</u>	<u>47,670,600</u>
Expenditures:						
Salaries & Benefits	174,593,761	188,863,431	191,319,974	8,583	17,348	17,960
Other Non-Capital	30,363,698	35,883,441	43,533,583	35,763,548	26,669,364	23,380,989
Capital	951,990	115,000	-	14,544,854	69,251,823	45,994,543
Debt Service	-	-	-	4,189,164	11,352,900	9,721,800
Transfers Out	22,802,015	-	-	8,626,300	7,166,400	4,388,900
Total Expenditures	<u>228,711,464</u>	<u>224,861,872</u>	<u>234,853,557</u>	<u>63,132,449</u>	<u>114,457,835</u>	<u>83,504,192</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>4,905,431</u>	<u>(1,430,950)</u>	<u>(1,412,896)</u>	<u>20,069,000</u>	<u>(52,757,935)</u>	<u>(35,833,592)</u>
Projected Fund Balance, December 31	<u>28,905,431</u>	<u>28,569,050</u>	<u>29,587,104</u>	<u>76,081,000</u>	<u>25,422,565</u>	<u>44,470,408</u>

CITY OF AURORA, ILLINOIS
2024 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2022-2024

	Capital Projects Funds			Debt Service Fund		
	2022	2023	2024	2022	2023	2024
	Actual	Original Budget	Budget	Actual	Original Budget	Budget
Estimated Fund Balance, January 1	46,584,000	71,598,000	91,306,000	6,952,000	6,000,000	7,000,000
Revenues:						
General Property Taxes	-	-	-	4,037,807	4,000,000	4,000,000
Other Taxes	6,509,231	142,250	142,250	3,295,594	3,000,000	3,000,000
Intergovernmental Revenues	9,784	3,750,000	4,520,000	-	-	-
Licenses & Permits	23,682	33,200	33,200	-	-	-
Charges for Services	264,448	110,700	110,700	-	-	-
Fines	-	-	-	-	-	-
Investment Income	1,152,648	50,000	50,000	175,156	5,000	5,000
Debt Proceeds	15,660,000	29,405,000	44,600,000	-	-	-
Other Revenues	5,346	501,000	1,000	1,218,668	1,209,200	1,204,400
Transfers In	13,052,015	750,000	750,000	3,556,200	3,420,000	2,220,900
Total Revenues	<u>36,677,154</u>	<u>34,742,150</u>	<u>50,207,150</u>	<u>12,283,425</u>	<u>11,634,200</u>	<u>10,430,300</u>
Expenditures:						
Salaries & Benefits	-	-	-	-	-	-
Other Non-Capital	3,381,508	10,089,914	20,087,557	-	-	-
Capital	4,640,083	59,563,800	81,382,800	-	-	-
Debt Service	1,420	-	304,000	11,593,992	12,278,700	15,805,400
Transfers Out	350,000	350,000	350,000	-	-	-
Total Expenditures	<u>8,373,011</u>	<u>70,003,714</u>	<u>102,124,357</u>	<u>11,593,992</u>	<u>12,278,700</u>	<u>15,805,400</u>
Excess/(Deficiency) of						
Revenues over Expenditures	<u>28,304,143</u>	<u>(35,261,564)</u>	<u>(51,917,207)</u>	<u>689,433</u>	<u>(644,500)</u>	<u>(5,375,100)</u>
Projected Fund Balance, December 31	<u>74,888,143</u>	<u>36,336,436</u>	<u>39,388,793</u>	<u>7,641,433</u>	<u>5,355,500</u>	<u>1,624,900</u>

CITY OF AURORA, ILLINOIS
2024 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2022-2024

	Proprietary Funds			Trust Funds		
	2022	2023	2024	2022	2023	2024
	Actual	Original Budget	Budget	Actual	Original Budget	Budget
Estimated Fund Balance, January 1	53,186,000	45,970,000	55,680,000	619,980,000	605,000,000	550,000,000
Revenues:						
General Property Taxes	-	-	-	-	-	-
Other Taxes	815,702	1,010,000	1,010,000	-	-	-
Intergovernmental Revenues	125,028	3,100,840	5,103,440	-	-	-
Licenses & Permits	-	-	-	-	-	-
Charges for Services	73,444,607	79,027,800	78,918,000	15,142,565	15,978,200	13,661,921
Fines	239,519	254,200	240,200	-	-	-
Investment Income	667,179	411,800	601,800	(81,163,689)	23,800,000	24,500,000
Debt Proceeds	845,616	-	-	-	-	-
Other Revenues	1,198,612	1,282,700	1,269,300	34,685,170	31,231,200	33,194,300
Transfers In	12,500,000	1,500,000	-	-	-	-
Total Revenues	<u>89,836,263</u>	<u>86,587,340</u>	<u>87,142,740</u>	<u>(31,335,954)</u>	<u>71,009,400</u>	<u>71,356,221</u>
Expenditures:						
Salaries & Benefits	37,898,387	39,465,259	39,625,828	50,377,540	59,631,019	59,758,847
Other Non-Capital	29,122,056	36,186,154	39,283,434	1,207,288	1,546,000	1,538,400
Capital	9,285,114	36,938,500	43,140,260	-	-	-
Debt Service	(1,672,886)	2,111,600	2,106,300	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>74,632,671</u>	<u>114,701,513</u>	<u>124,155,822</u>	<u>51,584,828</u>	<u>61,177,019</u>	<u>61,297,247</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>15,203,592</u>	<u>(28,114,173)</u>	<u>(37,013,082)</u>	<u>(82,920,782)</u>	<u>9,832,381</u>	<u>10,058,974</u>
Projected Fund Balance, December 31	<u>68,389,592</u>	<u>17,855,827</u>	<u>18,666,918</u>	<u>537,059,218</u>	<u>614,832,381</u>	<u>560,058,974</u>

CITY OF AURORA, ILLINOIS
2024 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2022-2024

	Total		
	2022	2023	2024
	Actual	Original Budget	Budget
Estimated Fund Balance, January 1	806,714,000	836,748,500	815,290,000
Revenues:			
General Property Taxes	90,558,832	91,058,000	93,736,400
Other Taxes	152,754,389	141,909,250	149,086,350
Intergovernmental Revenues	28,378,134	13,168,390	19,375,390
Licenses, Fees, & Permits	9,783,789	7,450,021	8,099,350
Charges for Services	120,357,533	117,831,800	115,876,321
Fines	3,258,004	3,234,150	3,255,950
Investment Income	(77,491,010)	24,610,700	25,536,700
Debt Proceeds	26,635,646	46,970,000	44,600,000
Other Revenues	37,369,100	34,458,601	35,942,311
Transfers In	32,674,815	8,413,000	4,738,900
Total Revenues	<u>424,279,232</u>	<u>489,103,912</u>	<u>500,247,672</u>
Expenditures:			
Salaries & Benefits	262,878,271	287,977,057	290,722,609
Other Non-Capital	99,838,098	110,374,873	127,823,963
Capital	29,422,041	165,869,123	170,517,603
Debt Service	14,111,690	25,743,200	27,937,500
Transfers Out	31,778,315	7,516,400	4,738,900
Total Expenditures	<u>438,028,415</u>	<u>597,480,653</u>	<u>621,740,575</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>(13,749,183)</u>	<u>(108,376,741)</u>	<u>(121,492,903)</u>
Projected Fund Balance, December 31	<u><u>792,964,817</u></u>	<u><u>728,371,759</u></u>	<u><u>693,797,097</u></u>

*Budgeted Fund Balance

CITY OF AURORA STRATEGIC PLAN

The City of Aurora exists to provide municipal services through efficient, and progressive governance allowing individuals, families, and businesses the opportunity to thrive in a friendly, safe, and dynamic environment. By maintaining trust, respect, and accountability in its day-to-day operations, the city will build on its strengths and creativity.

Over the next one to three years, the City of Aurora will:

- advance the safety and security of all segments of our community,
- build our community image and engender a fuller public appreciation of the city's value,
- establish measurable performance indicators and communicate progress to the public,
- focus on revitalizing our established neighborhoods while continuing downtown development,
- increase the overall satisfaction of our residents, consistent with our vision of the future,
- measurably improve the delivery of public services and make a strong commitment to increasing levels of customer service,
- retain and attract quality businesses and commerce segments to support our local economy, and
- upgrade our public facilities to better serve the needs of the community.

The Strategic Plan is a comprehensive program of major priorities for the city as a whole. The achievement of the priorities requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the priorities outlined in the Strategic Plan can be met. In their requests, department heads identify how each project aligns with the Strategic Plan. Through the Mayor's review of departmental budget requests, the city ensures that all priorities are addressed.

Aurora continues to pursue strategies to move forward the city's top three priorities:

- 1) Economic Development – Attract and Retain Businesses and Jobs
- 2) Public Safety and Quality of Life – Preserve High Levels of Public Safety and Quality of Life
- 3) Innovation and Collaboration – Provide Efficient, Innovative, Transparent and Accountable Government

The following section summarizes the departmental and divisional goals that align with the city's top three priorities.



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Mayor's Office Priorities:

- Priority 1** Work with the Finance Department to create and implement measurable goals for the Minority, Women, and Disabled Persons (MWDP) program using the information gathered from the disparity study.
- Continue to aggressively pursue economic development opportunities including the city's gateways and historically underdeveloped properties.
- Priority 2** Launch and manage the first phase of the Special Census.

Aldermen's Office Priorities:

- Priority 3** Provide cross training for all staff on additional aldermen's office duties.

Human Resources Department Priorities:

- Priority 3** Research and promote voluntary benefits that align with core benefits and provide value added resources.
- Initiate recruitment strategies focused on attracting qualified and diverse individuals for city public safety positions.
- Implement a new HRIS system.
- Standardize HR practices, policies, and procedures.
- Develop safety programs focused on occupational safety awareness and accident prevention.
- Establish multi-prong management leadership training modules.

Law Department Priorities:

- Priority 3** Implement software for administrative hearings.
- Provide training to departments on relevant legal issues.
- Integrate new risk management processes into legal review.
- Integrate a new risk management SharePoint page on the legal SharePoint page.
- Develop standard operating procedures for law department staff.

City Clerk's Office Priorities:

- Priority 3** Purchase and employ software to facilitate digitization of historical city records.
- Digitize 2023 ordinances.

Information Technology Department Priorities:

- Priority 2** Deploy Team Rooms to the Fire Department.
- Priority 3** Implement IT Service Management.
- Implement a new citywide time keeping solution.
- Complete the consolidation of the city networks into one unified, wired, and wireless, network at all city buildings.
- Complete an audiovisual environment in the Council Chambers and in the fifth-floor conference room.

Data & Analytics Division Priorities:

Priority 3 Begin to explore the uses and benefits of employing artificial intelligence (AI) related to eliminating human error risk, unbiased decision making, and increasing efficiency in local government.

Continue to provide and refine data literacy and related training for designated city data stewards and staff.
Develop and publish additional open data hubs for city departments and public citizens.

Project Management Office Priorities:

Priority 2 Deliver fire station alerting system.

Complete corridor improvements utilizing funds from the State of Illinois Distressed Communities Grant.

Priority 3 Deliver new city website.

Cyber & Technology Risk Division Priorities:

Priority 3 Implement privacy program management into all business practices in the city.

Implement modules for threat intelligence, security device management, and password management.

Perform assessments of traffic control network and assets.

Adopt zero trust security architecture.

G.I.S. Division Priorities:

Priority 2 Improve Police and Fire Computer Aid Dispatch map build process.

Priority 3 Deliver the city's first indoor mapping solution.

Community Services Department Priorities:

Priority 2 Increase participation at community events by 10%.

Expand community services volunteer pool by 20%.

Priority 3 Review and update Community Services policies and procedures to streamline and increase efficiency.

Innovation Division Priorities:

Priority 2 Establish Sister City Commission and launch partnerships with cities around the world.

Collaborate with the community partners to establish sustained funding for the FEC.

Customer Service Division Priorities:

Priority 3 Implement one new technology channel that citizens can use to reach out to the municipal center.

Community Development Division Priorities:

Priority 2 Maximize available resources to address service gaps and needs of vulnerable populations including seniors, persons with disabilities, and low-to-moderate income.

Administer first year of HOME Investment Partnerships Program – American Rescue (HOME-ARP) funding to assist residents that are homeless or on the verge of homelessness.

Priority 3 Begin drafting 2025-2029 Consolidated Plan.

Conduct, close out, and audit of Community Development Block Grant – Corona Virus grant funding received in 2020 as part of the CARES Act to prevent, prepare, and recover from the COVID-19 pandemic.

Public Art Division Priorities:

- Priority 2** Host first annual festival of light art installations.
- Install two new murals.
- Install one new permanent sculpture.
- Host six art exhibitions and fifteen events.

Grand Army of the Republic Division Priorities:

- Priority 2** Continue to expand educational programs for Aurora's schools to at least five standalone camps, in addition to current program offerings.
- Install three exhibits on World War I – national, regional, and local focus.
- Priority 3** Finish collection room relocation project.
- Finalize American Association of Museums accreditation process.

Youth Services Division Priorities:

- Priority 2** Develop new pilot programs, including continuing to enhance soccer activities through our portable soccer field.
- Seek new grant opportunities.

Senior & Disability Services Division Priorities:

- Priority 3** Expand current division to be able to facilitate projects.

Community Affairs Department Priorities:

- Priority 2** Expand equity and inclusion efforts.
- Expand community events and initiatives to include monthly programming.
Facilitate citywide volunteer initiative and efforts.
- Priority 3** Revise the Community Affairs model to focus on increased external public engagement and internal staff engagement.
- Fully launch the new and improved city council chambers with increased programming for city council meetings.

Equity Division Priorities:

- Priority 2** Partner with Fox Valley United Way to implement ALICE programs in Aurora.
- Host a cultural speaker series for staff and the community.
- Priority 3** Partner with finance department to develop a Business Equity Program.
- Launch a robust employee survey initiative.
- Release monthly EDI in the moment video series.

Community Events Division Priorities:

- Priority 2** Work with various city departments to improve parking for events in the downtown area.
- Priority 3** Conduct extensive inventory of events equipment.

Communications & Marketing Administration Division Priorities:

- Priority 3** Fully staff the department and define new policies and procedures to streamline communication efforts both internally and externally.
- Create and implement communication and marketing strategic plan based on research and data.
- Launch the first phase of the city's new web portal.
- Develop consistent programming on Aurora Community Television.
- Launch the Aurora Community Television mobile app.

Brand & Marketing Division Priorities:

- Priority 3** Create and implement city brand guidelines.
- Create marketing templates for different sized projects.
- Lead the effort to engage in a robust brand and marketing research initiative.
- Launch the first phase of the new city web portal.

Communications Division Priorities:

- Priority 3** Establish procedures for communication-related requests from departments to properly align resources.
- Create an annual communication calendar for recurring internal and external communication pieces.
- Adjust communication strategies based on feedback from internal and external stakeholders.

Video Production Division Priorities:

- Priority 3** Develop robust programming for Aurora Community Television.
- Establish new reoccurring programs for social media and Aurora Community Television.
- Launch the Aurora Community Television mobile app.
- Create an award-winning public access television program.

Development Services Administration Division Priorities:

- Priority 3** Develop real-time cross-divisional Key Performance Indicators dashboards and present them as a best practice at CST Engage 2024.
- Build managerial reporting capacity with embedded SSRS and data analytics (Cognos) report and report writer training.
- Maintain a High BCEGS ISO score in Building Department Evaluation from ISO-Verisk.

Building & Permits Division Priorities:

- Priority 3** Complete expansion of the online permit options to include all permit types.
- Recreate and expand inspection help sheets that cover typical items reviewed on inspections and common reasons for failure.
- Create new checklists that cover application and inspection processes to provide clearer path sequence for approval.

Property Standards Division Priorities:

- Priority 2** Recreate the Housing Advisory Committee to help with code adoption recommendations for council.
- Propose a new 2021 IPMC adoption with local amendments.

Priority 3 Improve on time completion rate of resident's service request by 90%.

Economic Development Division Priorities:

Priority 1 Begin work on the re-imagined Sci-Tech.

Plan and invigorate areas defined in the 2023 Corridor Plans, including River Street, Farnsworth South, Lake Street, and East Riverfront.

Continue to implement vision, plans, and goals of the Riverfront North Area (North of New York, East of Lake) including properties owned by the city on and off the Riverfront.

Collaborate and facilitate execution of branding/marketing programs, spearheaded by the Branding and Marketing division.

Continue to help facilitate significant destination “one of a kind” users for the Fox Valley Mall.

Begin execution of new Bilter mixed use plan for city owned property north of the Premium Outlets.

Continue to facilitate the next stage of casino redevelopment including diversity, equity, and inclusion initiatives and synergy.

Execute plan for key development sites on Orchard Road Corridor.

Create and begin to execute plans to attract and retain a diverse population.

Continue to explore and capitalize on links between economic development and school performance.

Start construction on the east bank of the Fox River for the DAC development.

Start construction on the west bank of the Fox River for the Windfall Group development.

Complete designing a plan for the renovation and upgrade of Millennium Plaza.

Complete design guidelines for the River North District.

Open a downtown recreational marijuana dispensary.

Priority 2 Continue to seek avenues to expand the city's tax base with the goal of enhancing quality of life for Aurora residents and continue to lower residential real estate taxes.

Execute creative new affordable housing initiatives.

Conduct a downtown parking study.

Zoning & Planning Division Priorities:

Priority 1 Coordinate with the Economic Development Division on a new Downtown Parking Plan.

Coordinate with the Economic Development Division on a new corridor plan.

Priority 3 Complete water service agreement annexations.

Update the Aurora: An Architectural Portrait brochure.

Develop a new Gateway Signage Program.

Review and update the Development Fee Schedule to reflect administrative costs more accurately.

Review and, where necessary, update the land/cash fees table.

Finance Administration Division Priorities:

Priority 3 Finalize plan for expenditure of remaining America Rescue Plan Act Funding. Funds must be expended by December 31, 2026.

Complete the bond issue for the city's advance of development costs related to the relocation of the Hollywood Casino.

Select a firm and begin the process for the Needs Assessment for the city's new Enterprise Resource Planning (ERP) system.

Accounting Division Priorities:

- Priority 3** Develop an archive of reference materials and help documents for a variety of finance and accounting topics.
- Update and present additional refreshen training sessions on finance department policies for staff.

Budgeting Division Priorities:

- Priority 3** Receive the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award (2024 Budget).

Revenue & Collection Division Priorities:

- Priority 3** Streamline the application process for mobile food vendor licensing.
- Continue the collection process for invoices transferred from Property Standards division's TRAKiT system to the city's accounts receivable system.

Purchasing Division Priorities:

- Priority 3** Implement software to track contracts to the subcontractor level including their MWBE status.
- Implement goal setting in construction contracts to increase MWBE participation.
- Implement standard commodity codes.
- Review the city's website compatibility for electronic bidding software.
- Create a dashboard to provide performance indicators on the website.
- Purchase and implement e-procurement system.

MVPS Revenue & Collection Division Priorities:

- Priority 3** Implement and train staff to administer parking, vehicle seizures, and ordinance violations within the new Quicket citations system.

Water Billing Division Priorities:

- Priority 3** Provide a method for customers to download their utility statements via the city's website.
- Collaborate with the Public Works Department to provide customers with a 1.5" or larger water meter to address possible metering issues in a timely matter.

Fire Department Priorities:

- Priority 2** Design and construct the new Fire Station #13 near Nan Street and Bilter Road.
- Design and construct the new Fire Station #9 on the Eola Road corridor.
- Design and construct replacement of Fire Station #4 on East Indian Trail Road near the Police Department.
- Purchase and replace Engine 9.
- Purchase and staff Medic #12 at Fire Station #12.

Fire Prevention Bureau Division Priorities:

- Priority 2** Create a new hydrant inspection program with the assistance of GIS division.
- Bring all inspections to current status.
- Create efficiency by becoming paperless for fire and life safety inspections, hydrant inspections, and permit issuance.

Emergency Management Division Priorities:

- Priority 2** Update facility action plans in compliance with 29 CFR 1910.38(a).
- Implement new accreditation requirements.
- Develop and implement volunteer academy and community training.
- Perform one full scale exercise and one tabletop exercise.
- Utilize GIS mapping technology for emergency and disaster missions.
- Development and implement museum emergency and disaster plan.
- Begin development of recovery plan.

Police Department Priorities:

- Priority 2** Expand our Crisis Intervention Program.
- Expand our Traffic Unit to include targeted enforcement and safety initiatives.
- Finalize implementation of tech-based programs, including online reporting, FUSUS, and automated background checks.

E911 Center Priorities:

- Priority 2** Make the back-up dispatch center completely independent from the public service answering point including radio, telephone, Computer Aided Dispatch (CAD), and fire dispatch capabilities.
- Upgrade our current fire station alerting system.
- Upgrade current phone and radio recording system to include CAD recording for automated quality assurance. We will be able to see how the center performs in real time.

Fully integrate the Fox Valley Park District police into the CAD system.

Priority 3 Update the division's policies and procedures.

Public Works Administration Division Priorities:

Priority 2 Begin implementation of improvements per the Safety Consultant recommendations.

Priority 3 Complete the construction of the combined maintenance facility.

Develop interactive website for lead service line inventory and replacement data.

Construct new salt storage facility on East New York Street.

Finalize draft lead service line replacement policy.

Electrical Maintenance Division Priorities:

Priority 2 Repair lighting at various downtown water features.

Electrical upgrades at Wilder Park.

Continue BNSF viaduct lighting enhancements.

Install Rotary Park uplighting.

Replace the viaduct lighting adjacent to Lot E.

Downtown Services Division Priorities:

- Priority 2** Replace 150 linear feet of handrail along the Riverwalk.
- Improve lighting at Benton and swimming stone fountains.

MVPS Downtown Services Division Priorities:

- Priority 2** Resurface parking lot H on Middle Ave.
- Sealcoat 3 parking lots in the Central Business District.

Engineering Division Priorities:

- Priority 2** Manage the ongoing Lead Service Line Replacement Program.
- Commence the Galena-East New York Two-Way Conversion.
- Priority 3** Commence implementation of the new downtown streetscape standards.
- Complete first phase of the city-wide water loss metering program.

Water Production Division Priorities:

- Priority 2** Design, bid, and begin construction of Well 128.
- Replace 49 filter valve actuators.
- Replace lime silo fill piping.
- Replace four past disinfection bleach pumps.

Replace fluoride bulk storage tanks.

Complete Well 105.

Replace the individual pump isolation valves at the main pumping station.

Rehabilitate Claricone 5, Recarbination 3, and vertical pipe gallery.

Repair and upsize high pressure pump #1.

Priority 3 Replace card access system.

Replace membrane roof at Fox Valley East Booster Station.

Street Maintenance Division Priorities:

Priority 2 Add a new salt storage facility.

Develop and implement plan for tree grant.

Water Meter Maintenance Division Priorities

Priority 3 Continue training staff on the installation, maintenance, and repair of residential and commercial water meters.

Water & Sewer Maintenance Division Priorities

Priority 3 Concentrate on preventative maintenance to help reduce the amount of costly dig repairs performed by Water & Sewer Maintenance.

Public Facilities Department Priorities:

- Priority 2** Develop a capital Master Plan for Parks & Recreation and Phillips Park Golf Course (including infrastructure, building, etc.)
- Complete space assessment in Aurora Police Department for future expansion.
- Priority 3** Evaluate the department's operation plans across all divisions and make recommendations for improvements.
- Develop a strategy to implement a complete maintenance plan.

Animal Control Division Priorities:

- Priority 3** Upgrade the shelter's operations software.
- Establish animal assessment protocols.
- Increase advertising for shelter animals.

Central Services Division Priorities:

- Priority 3** Paint court rooms at Aurora Police Department Headquarters (APDHQ).
- Replace windows at GAR Museum.
- Repair masonry at castle area at GAR Museum.
- Complete repairs to APDHQ parking deck.
- Remodel first floor of Financial Empowerment Center, 712 S. River.
- Complete renovations to 745 Aurora Ave.
- Tuck point river side of City Hall.

Install new sign at City Hall.

Redesign City Hall entrance.

Install lighting on river side of City Hall.

Upgrade signage in various city buildings.

Replace roofs at 339 Middle Ave.

Replace concrete at APDHQ.

Remodel Finance and Purchasing Department.

Coat roof at City Hall.

Replace furnace and condenser units on third floor of Public Arts building.

Replace roof top units at TAS building at APDHQ.

Stain panels at River's Edge Park.

Repair and maintain the paver parking lot at APDHQ.

Complete council chambers remodel at second floor of City Hall.

Fleet Maintenance Division Priorities:

- Priority 3** Receive shop certification from the National Institute for Automotive Service Excellence Blue Seal Program.
- Expand the city's fleet electrification initiative through electric vehicle procurement and charging solutions additions.

MVPS Maintenance Division Priorities:

Priority 2 Upgrade Stolp Island Parking Deck (SIP) lighting for improved visibility and energy efficiency.

Priority 3 Refinish the exterior and interior surfaces of the parking facility.

Upgrade the parking management system.

Replace the fifth-floor access gate.

Upgrade the entry gate system to include mobile pay at the SIP.

Route 25 Transit Center Division Priorities:

Priority 3 Mill and resurface the main commuter parking lot (Section 1 and 2 of 3).

Assess and improve the facility surveillance system.

Install ornamental fencing on west border of the main commuter parking lot.

Sealcoat and restripe the Lincoln and Spring Streets commuter lot.

Route 59 Transit Center Division Priorities:

Priority 3 Sealcoat and restripe the commuter parking lot.

Assess and improve the facility's surveillance system.

Parks & Recreation Division Priorities:

- Priority 2** Begin implementation of initial phases of Master Plan for Phillips Park, Phillips Park Zoo, and the Phillips Park Golf Course.
- Complete the infield repair to Hunt South ball field.
- Complete repairs and renovations to Sunken Garden Irrigation.
- Replace benches around Mastodon Lake.
- Replace and refill sand on all sand volleyball courts.
- Priority 3** Collaborate with Mayor's office and Communications division to establish a foundation to spearhead fundraising and volunteer efforts for Phillips Park.
- Implement the use of solar compacting waste bins to increase operational efficiency.
- Complete GIS tree inventory at Solfisburg Park and other mini parks (10 park locations total).

Phillips Park Zoo Division Priorities:

- Priority 2** Begin implementation of initial phases of the Master Plan.
- Repair the zoo parking lot.
- Priority 3** Revise and update all zoo standard operating procedures (SOP's).
- Increase zoo presence within the community through outreach and programming.
- Replace the public announcement and sound system in the zoo.

Phillips Park Golf Course Division Priorities:

Priority 2 Replace pond aerator on hole #10.

Implement use of biosolids into the fertility program of the golf course.

Priority 3 Approve and schedule timetable for Golf Master Plan Phases
Purchase two computers to support upgraded Foresight Sports golf simulator software enhancing golfer experience.

Host three golf equipment custom fitting events using golf simulators.

Participate in the Chicago Golf Show to market and promote golf course and its services.

Establish a boys and girls city junior golf championship.

Upgrade the driving range ball dispenser with the installation of a credit card payment system to expand payment options to our customers.

Remove the aged aluminum sign located on hole #2 water feature and replace it with a modern backlit sign.

Install LED informational sign at Hill and Montgomery Road to promote golf, park, and zoo events.

Airport Division Priorities:

Priority 3 Purchase snow removal equipment (SRE).

Complete Phase IV of the airfield pavement rehabilitation.

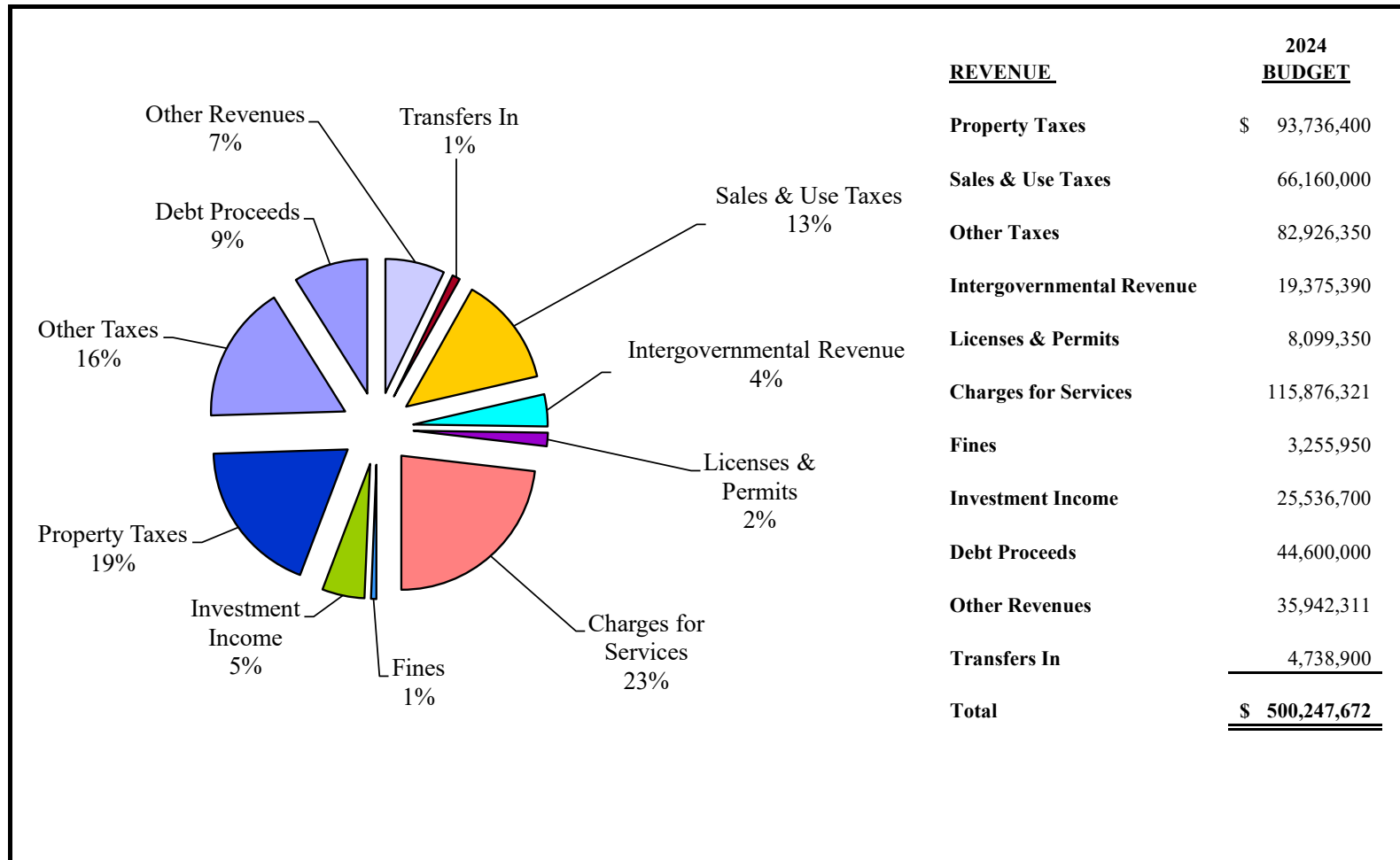
Rehabilitate the automobile parking lots.

Overlay the southeast quadrant perimeter roadway phase II.



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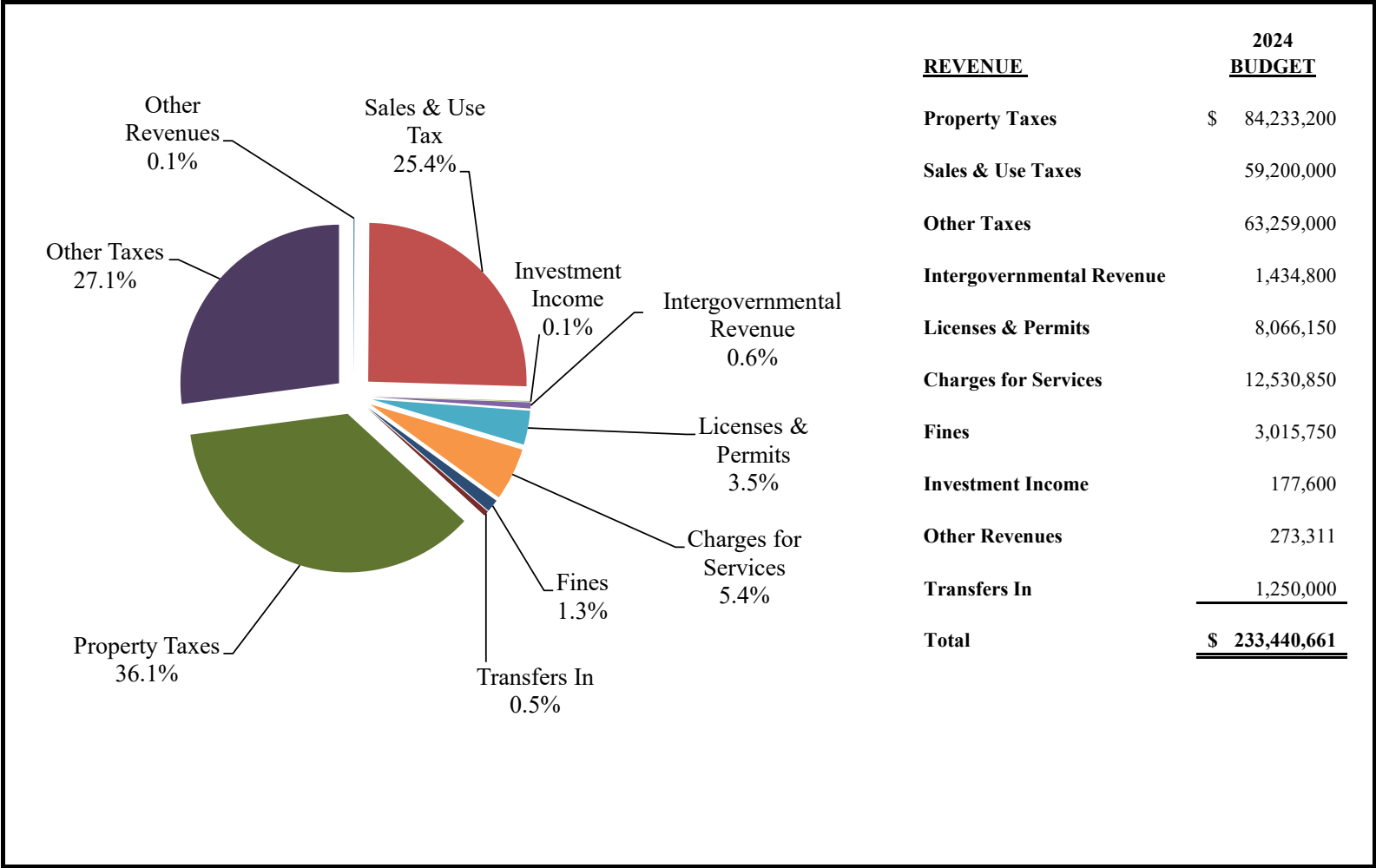
**CITY OF AURORA, ILLINOIS
2024 BUDGET
REVENUE SOURCES - ALL FUNDS**



**CITY OF AURORA, ILLINOIS
2024 BUDGET
REVENUE SOURCES - ALL FUNDS**

<u>REVENUE</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2024 BUDGET</u>
Property Taxes	90,558,832	91,058,000	2,678,400	2.94%	93,736,400
Sales & Uses Taxes	63,193,311	61,692,000	4,468,000	7.24%	66,160,000
Other Taxes	89,561,078	80,217,250	2,709,100	3.38%	82,926,350
Intergovernmental Revenue	28,378,134	13,168,390	6,207,000	47.14%	19,375,390
Licenses & Permits	9,783,789	7,450,021	649,329	8.72%	8,099,350
Charges for Services	120,357,533	117,831,800	(1,955,479)	-1.66%	115,876,321
Fines	3,258,004	3,234,150	21,800	0.67%	3,255,950
Investment Income	(77,491,010)	24,610,700	926,000	3.76%	25,536,700
Debt Proceeds	26,635,646	46,970,000	(2,370,000)	-5.05%	44,600,000
Other Revenues	37,369,100	34,458,601	1,483,710	4.31%	35,942,311
Transfers In	32,674,815	8,413,000	(3,674,100)	-43.67%	4,738,900
Total	<u>424,279,232</u>	<u>489,103,912</u>	<u>11,143,760</u>	2.28%	<u>500,247,672</u>

CITY OF AURORA, ILLINOIS
2024 BUDGET
REVENUE SOURCES - GENERAL FUND



**CITY OF AURORA, ILLINOIS
2024 BUDGET
REVENUE SOURCES - GENERAL FUND**

<u>REVENUE</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2024 BUDGET</u>
Property Taxes	79,983,650	81,974,800	2,258,400	2.75%	84,233,200
Sales & Use Taxes	50,423,419	54,732,000	4,468,000	8.16%	59,200,000
Other Taxes	68,610,670	61,439,000	1,820,000	2.96%	63,259,000
Intergovernmental Revenue	979,364	980,000	454,800	46.41%	1,434,800
Licenses & Permits	9,760,107	7,416,821	649,329	8.75%	8,066,150
Charges for Services	18,739,911	12,273,250	257,600	2.10%	12,530,850
Fines	3,018,485	2,979,950	35,800	1.20%	3,015,750
Investment Income	669,910	150,600	27,000	17.93%	177,600
Other Revenues	181,379	234,501	38,810	16.55%	273,311
Transfers In	<u>1,250,000</u>	<u>1,250,000</u>	<u>-</u>	0.00%	<u>1,250,000</u>
Total	<u>233,616,895</u>	<u>223,430,922</u>	<u>10,009,739</u>	4.48%	<u>233,440,661</u>

CITY OF AURORA, ILLINOIS 2024 BUDGET

DISCUSSION OF REVENUE SOURCES

ALL FUNDS

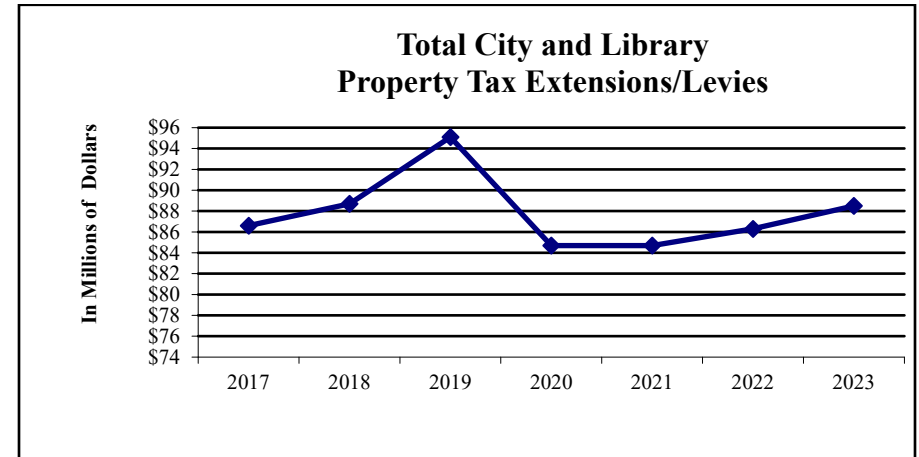
The 2024 budget relies on a wide variety of revenue sources. These revenue sources include real estate taxes, state income taxes, sales taxes, motor fuel taxes, utility taxes, licenses, and fees, as well as various enterprise revenues. Below is a discussion of the major revenue classifications for fiscal year 2024.

1. GENERAL PROPERTY TAXES

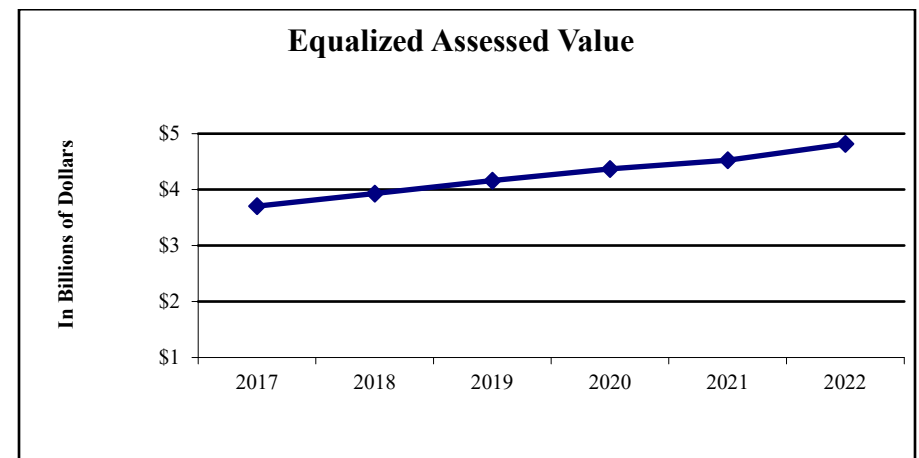
\$88,574,800

The total 2023 levy (payable in 2024) was \$88,574,800. The 2023 real estate tax levy for the city (excluding the library debt) includes an increase of \$1,925,092 or 2.25%. Property taxes are collected to support the General Fund (including the city's contribution to the Illinois Municipal Retirement Fund), the Aurora Public Library Debt Fund, and Police and Firefighters' Pension Funds. Included in the 2023 property tax levy are provisions of \$4,000,000 and \$1,204,400 for city and library debt service, respectively.

Information on the city's 2023 EAV (the basis for property taxes payable in 2024) is not yet available. However, the city's EAV between 2021 and 2022 increased by about 6.5%--from \$4.5 to \$4.8 billion. The property tax rate is determined by dividing the tax levy extension by the EAV. The following charts show the trends in the city's property tax levies/extensions and assessed valuation since 2017.



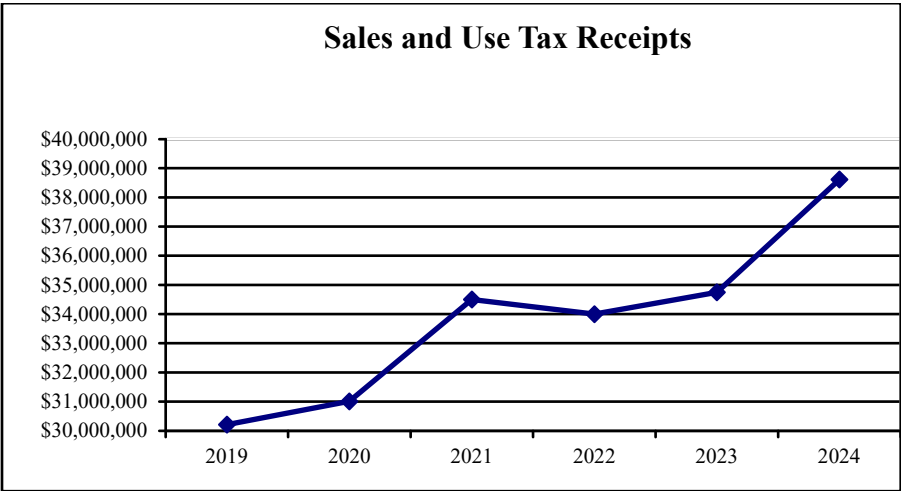
The decrease in the above chart is caused by the removal of the Library Operating Fund from the city's budget. Effective July 1, 2020, the Aurora Public Library became a library district.



CITY OF AURORA, ILLINOIS
2024 BUDGET

2. GENERAL SALES AND USE TAXES \$38,615,000

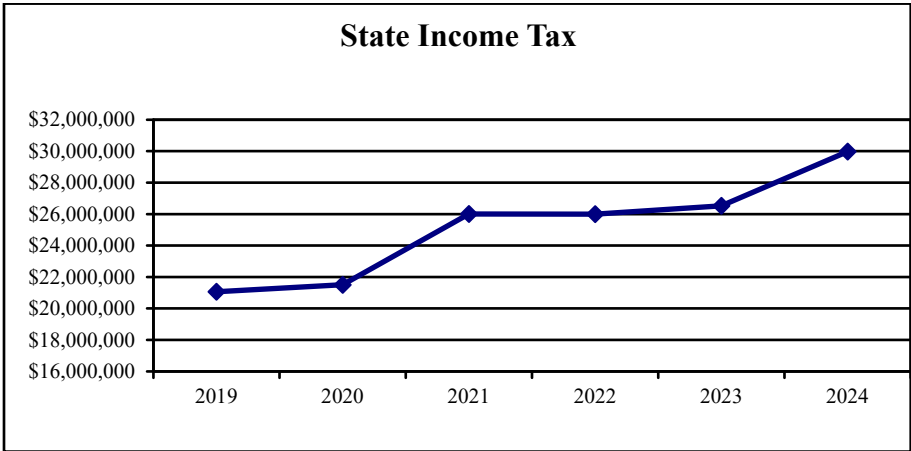
The city receives a 1% sales tax that is collected by the Illinois Department of Revenue (IDOR) on the purchase of most goods in Aurora. Sales tax receipts are remitted to the city on a monthly basis. Fiscal year 2024 estimates of \$31,000,000 assumes a 2% increase from the 2023 estimated actual amount.



Local use sales taxes of \$7,560,000 are included in this revenue classification. These taxes are collected by the IDOR and remitted to the city based on a per capita state rate. Fiscal year 2024 projections for these revenues are based upon economic forecasts published by the Illinois Municipal League (IML). The IML forecast predicted an increase from \$40.73 per capita in 2023 to \$42.00 per capita for 2024.

3. STATE INCOME TAX \$29,980,000

The City of Aurora receives a number of shared revenues from the State of Illinois based on population. The largest of these is state income tax (SIT) revenue. In the 2020 census, the city’s population was found to be 180,542. The SIT projection for 2024 is based on an economic analysis released by the IML in September 2023. The 2023 per capita amount was \$161.57 and increased to \$162.37 per capita for the 2024 estimate.



4. PERSONAL PROPERTY REPLACEMENT TAX \$9,510,000

The city receives a personal property replacement tax (PPRT) from the State of Illinois. The replacement tax revenue comes from a corporate income tax and an invested capital tax on public utilities. The PPRT serves to replace Aurora’s share of revenue lost due to the abolition of

CITY OF AURORA, ILLINOIS 2024 BUDGET

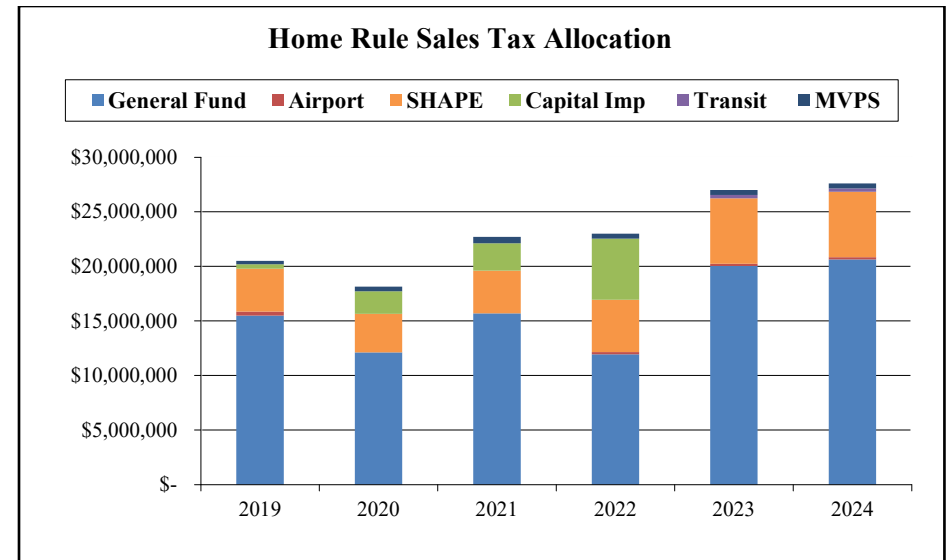
the personal property tax in 1977. The funds are distributed to local taxing bodies based on the relative amounts of corporate personal property tax that was lost. The city's projections for fiscal year 2024 are based on estimates provide by the IDOR.

5. HOME-RULE SALES TAX \$27,600,000

The city's home-rule sales tax rate is 1.25%. In general, the tax applies to the retail sales of all goods except automobiles, drugs, and groceries. The IDOR collects, administers, and enforces the home-rule municipal retailers' occupation tax and home-rule service occupation tax in accordance with the provisions of Section 8-11-1 and 8-11-5 of the Illinois Municipal Code (65 ILCS 5/8-11-1 and 5/8-11-5).

The city's estimated revenues of \$27,600,000 for FY 2024 reflect the 2% administrative fee the state has imposed on sales tax collection. In 2024, revenue from the home-rule sales tax will support the General Fund, SHAPE Fund, Airport Fund, MVPS Fund, and Transit Center Fund.

Historically, the city has allocated home-rule sales tax revenue between the General Fund, Capital Improvements Fund, and certain other funds. The allocation of home-rule sales taxes since 2019 is shown on the right.



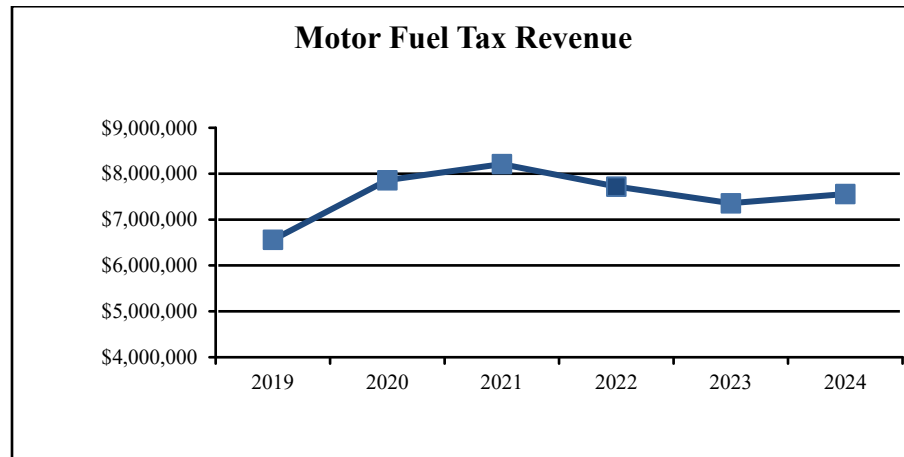
6. FOOD & BEVERAGE TAX \$6,500,000

Since July 1, 2005, the city's food and beverage tax rate has been 1.75%. The food and beverage tax is imposed on the sale of food and beverages consumed on the premises where sold. It is collected by the local establishments and remitted directly to the city. Revenue from this tax is projected to be \$6.5 million in fiscal year 2024.

CITY OF AURORA, ILLINOIS 2024 BUDGET

7. MOTOR FUEL TAX \$7,558,100

The city receives motor fuel tax (MFT) revenue from the State of Illinois. As shared revenue, the amount remitted to the city is based on a per capita rate. As with state-shared income taxes, the city's projection for fiscal year 2024 is based upon the IML economic analysis estimates as of September 2023.



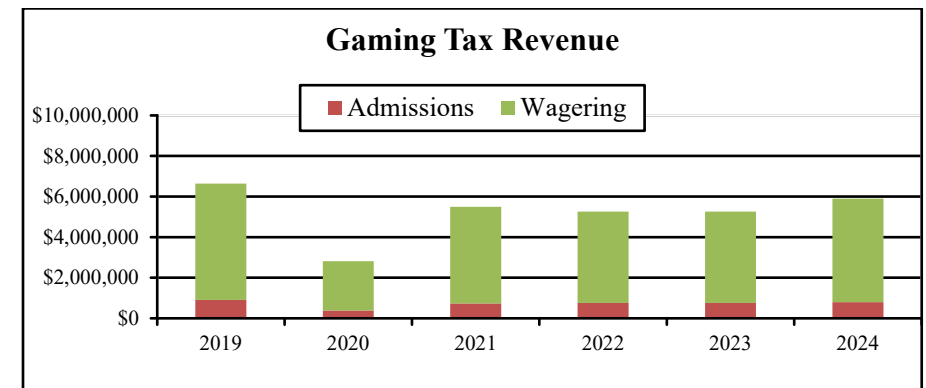
Estimated revenue for fiscal year 2024 is \$7,558,100. Additionally, the city expects to receive an MFT supplement by virtue of being one of Illinois' high-growth municipalities.

8. GAMING TAXES \$6,650,000

The City of Aurora is home to one of nine riverboat casinos in the state. Hollywood Casino, Aurora's riverboat casino, began operations on June 17, 1993. The city receives a \$1.00 admission fee per patron and a 5%

wagering tax collected at the casino by the State of Illinois. Revenues from the admission fee are estimated at \$800,000 and wagering tax revenues are estimated at \$5,100,000 in fiscal year 2024.

Gaming tax revenue also includes the proceeds of video gaming estimated at \$750,000.



The Coronavirus pandemic significantly impacted the gaming tax revenue for fiscal year 2020. No gaming tax revenue has been allocated to the General Fund for 2024.

9. SIMPLIFIED TELECOMMUNICATIONS TAX \$4,800,000

Effective January 1, 2003, pursuant to a change in state law, the city's 5.0% utility tax on telecommunications was combined with its 1% telecommunications infrastructure maintenance fee. The resultant "simplified telecommunications tax" rate for Aurora is 6%. The city's 2024 projected revenue for the tax assumes no change from the 2023

CITY OF AURORA, ILLINOIS 2024 BUDGET

estimated actual amount. Telecommunications tax revenues have not grown significantly in recent years.

10. UTILITY TAX – ELECTRIC \$6,500,000

On April 1, 1998, the city imposed a utility tax on the use of electricity. Initially, the tax was based on 3% of the gross billings and was later changed to a kilowatt-hour equivalent to comply with deregulation laws. Rates range from 0.202 to 0.330 cents per kilowatt-hour depending on the level of consumption. Effective January 1, 2018, the city adjusted the utility tax rates from .3 to .61 cents per kilowatt-hour depending on the level of consumption. The 2024 budget reflects no change from 2023.

11. UTILITY TAX – NATURAL GAS \$4,148,000

On April 1, 1998, the city imposed a tax of one cent per therm on the consumption of natural gas. Effective January 1, 2021, the city increased the tax to five cents per therm. This revenue source will generate an estimated \$4,148,000 in fiscal year 2024.

12. REAL ESTATE TRANSFER TAX \$3,000,000

The City of Aurora has a real estate transfer tax (RETT) imposed at a rate of \$3 per \$1,000 of the sale price of real property. Fiscal year 2022 actual revenue was \$3.3 million and 2023 actual revenue was \$3.0 million. The city saw a decrease in the proceeds of this tax in 2020 due to the Coronavirus pandemic. Then in 2021 proceeds increased significantly due to the increase in the housing prices. However, this

revenue source has rebounded back to pre-pandemic levels in 2023 and is expected to continue into 2024.



13. LICENSES & PERMITS \$8,099,350

The city collects a variety of license and permit fees. Building permit fees account for a significant portion of this revenue classification. In fiscal year 2024, building permit fees are projected to be \$4,800,000. Revenue from oversize/weight permits for trucks are estimated at \$70,000. In addition, contractor licensing fees are estimated at \$256,000 and liquor license fees are estimated at \$381,000.

With respect to the building permit fee revenue projections, the city is expecting economic development to increase in 2024. The Coronavirus

CITY OF AURORA, ILLINOIS
2024 BUDGET

pandemic and supply chain issues have prolonged economic development.

14. GRANTS \$19,375,390

The city is a recipient of a variety of grants. The city has been receiving Community Development Block Grant (CDBG) funding for 49 years. CDBG grant revenue is estimated to be \$1,174,500 for 2024.

Other significant grants that the city expects to receive in 2024 include a federal grant for the HOME Program (\$631,800). In addition, Property Standards will be receiving \$487,000 from the Illinois Housing Development Authority for the demolition of abandoned residential properties.

15. ENTERPRISE FUND REVENUES \$54,821,140

The City of Aurora has five enterprise funds: the Airport Fund, the Water & Sewer Fund, the Motor Vehicle Parking System Fund, the Transit Centers Fund, and the Golf Operations Fund.

Airport Fund operating revenues (excluding investment income) are projected at \$6,301,140 for fiscal year 2024. This revenue is primarily from rents and fuel flowage fees. In 2024 the Airport will receive \$5.1 million in grant funding for pavement reconstruction.

Water & Sewer Fund revenues derived from the operation of the water and sanitary sewer system are projected at \$44,073,950 for fiscal year 2024. These revenues consist of water and sewer service billings, meter sales charges, and other miscellaneous fees. Effective July 1, 2023, the

city’s water and sewer service rate was \$6.20 per 100 cubic feet of water consumed. The rate increase is expected to increase by approximately 6% in 2024 to provide resources primarily for capital projects.

Motor Vehicle Parking System Fund operating revenues (excluding investment income) are estimated at \$936,100 in fiscal year 2024. The operating revenues will be derived from parking permit fees and parking fines.

Transit Centers Fund operating revenues (excluding investment income) are projected at \$1,525,700 for fiscal year 2024. Most of this will come from parking fees paid by commuters who park at two railroad stations located in the city.

Golf Operations Fund revenues are estimated at \$1,984,250 in fiscal year 2024 and assumes modest increases in the various types of greens fees.

16. BOND PROCEEDS \$44,600,000

During 2024, the city expects to issue one series of general obligation bonds. Bonds in the amount of \$44,600,000 will be issued to provide resources to construct new public works facilities, fire station relocation and other capital improvement projects.

17. INTERFUND TRANSFERS \$4,738,900

Interfund transfers will amount to \$4,738,900 in 2024. Of this amount, \$895,400 is accounted for by transfers from the Stormwater Management Fee Fund to the Bond & Interest Fund to permit the

CITY OF AURORA, ILLINOIS
2024 BUDGET

abatement of a large portion of the debt service component of the city’s property tax levy. Routine transfers from the Gaming Tax Fund and Capital Improvements Fund to the ward projects funds totaling \$750,000 are also budgeted. (Interfund transfers are the only significant revenue source for the ward projects funds.)

18. INVESTMENT INCOME \$25,536,700

The city receives investment income on interest bearing accounts and investments. The majority of investment income is received from Police Pension Fund and Firefighters’ Pension Fund investments, and is estimated at \$21.5 million for 2024 based upon projected fund balances and expected rates of return. Interest income from the General Fund is projected at \$177,000. Water and Sewer Fund investment income is also estimated at \$90,000.

19. INTERNAL SERVICE FUND CHARGES \$26,977,300

The city has four internal service funds. The Equipment Services Fund is used to account for the cost of repairing and maintaining the city’s vehicle fleet. Expenditures for equipment services operations are charged back to the operating departments and divisions that utilize central garage services. Internal service fund charges by the Equipment Services Fund will be \$6,792,100 in 2024. The Property and Casualty Insurance Fund is used to account for the city's property, general liability, and workers’ compensation insurance programs. To support these programs, operating departments and funds will be charged a total of \$5,852,500 in 2024. The Employee Health Insurance Fund is used to account for the costs associated with providing healthcare to employees. The operating departments and funds will contribute \$13,860,000 to the

fund for healthcare during 2024. Employees also contribute to the Employee Health Insurance Fund.

20. POLICE AND FIREFIGHTERS’ PENSION FUND CONTRIBUTIONS \$33,194,300

The city makes annual contributions to both the Police and Firefighters’ Pension Funds based upon valuations developed by an actuary. For 2024, the city will make the full actuarially recommended contributions of \$19,054,900 and \$14,139,400 to these funds, respectively. The contributions will be made possible by a dedicated portion of the city’s property tax levy and an allocation of personal property replacement taxes.

21. RETIREE HEALTH INSURANCE TRUST FUND CONTRIBUTIONS \$2,244,859

The city makes annual contributions to the Retiree Health Insurance Trust Fund for costs associated with providing healthcare to retirees. For 2024, the city will make contributions of \$2,244,859. These contributions are comprised of 50% of the amount recommended by the city’s actuary for governmental fund. Retirees also make contributions to the fund.

CITY OF AURORA, ILLINOIS
2024 BUDGET

22. OTHER REVENUES \$47,223,833

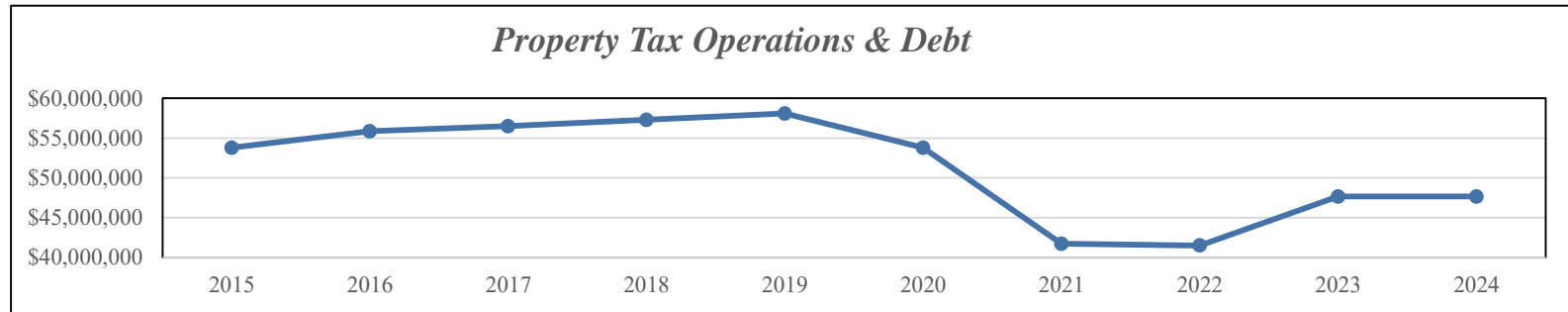
This classification of revenues consists of sundry revenue sources. One of the larger revenues in this group is a stormwater management fee. In 1998, the City Council approved a surcharge on each water bill to pay for stormwater management projects in Aurora. Effective January 1, 2005, this fee increased from \$5.00 to \$6.90 bi-monthly to pay for a new series of projects. Based upon the number of water and sewer accounts projected for 2024, stormwater management fee revenues are estimated at \$2,650,000.

In addition, cable franchise fees are estimated at \$1,700,000 for 2024. This fee is remitted by the city’s cable service provider. It is a 5% assessment on the provider’s gross revenue.

In 2016, the city established a new revenue source: a municipal motor fuel tax (MMFT). The MMFT is imposed at a rate of 4¢ per gallon of motor fuel sold at retail. During 2024, the tax is expected to generate \$1.5 million in revenue. Proceeds of the tax are dedicated to the maintenance of neighborhood streets.

Ten-year trend information on the city’s major revenue sources is provided on the next few pages.

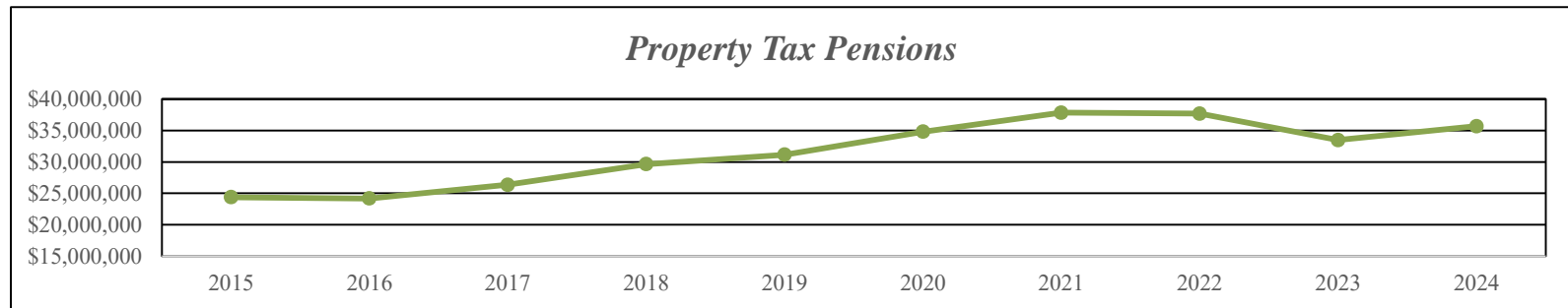
**CITY OF AURORA, ILLINOIS
2024 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**



2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$53,806,620	\$55,847,539	\$56,494,106	\$57,275,775	\$58,104,003	\$53,806,655 *	\$41,747,291	\$41,536,609	\$47,674,100	\$47,674,100

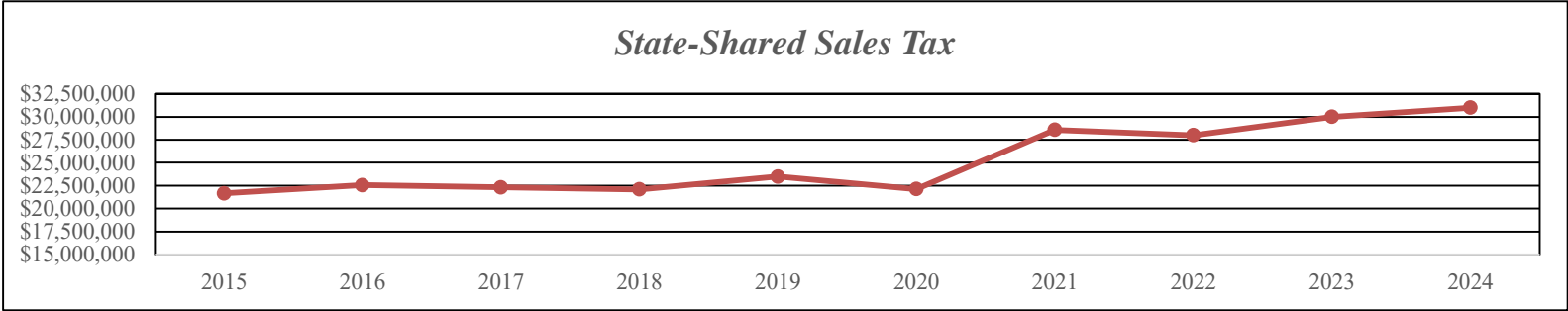
Note: The amounts shown above exclude county road and bridge property taxes.

*Library became a district as of July 1, 2020.



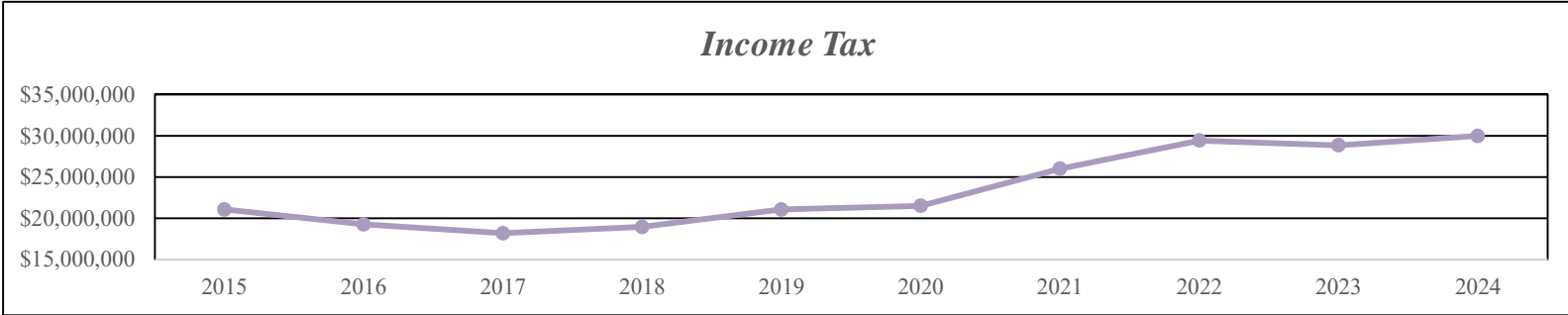
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$24,392,104	\$24,183,839	\$26,375,513	\$29,654,438	\$31,151,089	\$34,813,479	\$37,847,752	\$37,689,500	\$33,472,900	\$35,696,300

CITY OF AURORA, ILLINOIS
2024 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES



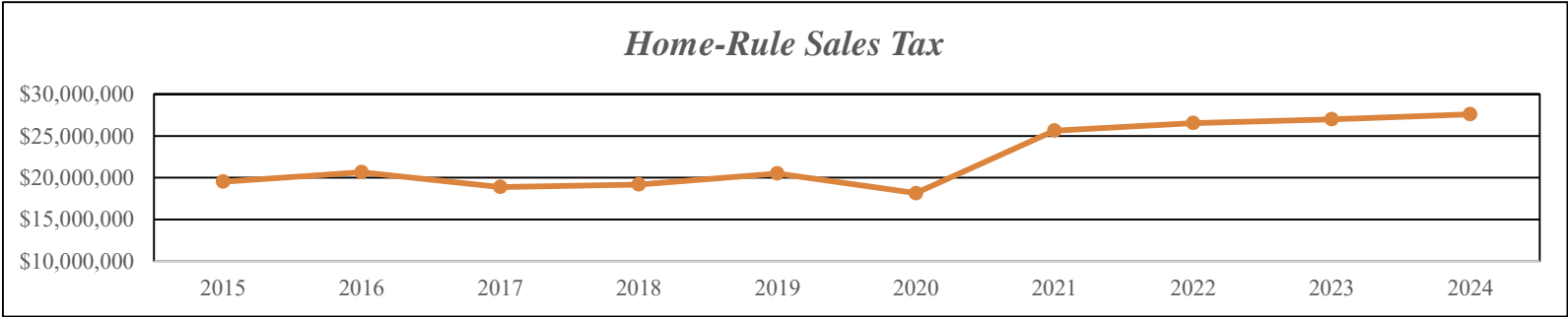
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$21,663,441	\$22,563,065	\$22,306,336	\$22,086,848	\$23,482,646	\$22,130,120	\$28,577,777	\$28,000,000	\$30,000,000	\$31,000,000

Note: The state-shared sales tax amounts do not include home-rule sales, local use, or auto rental taxes.

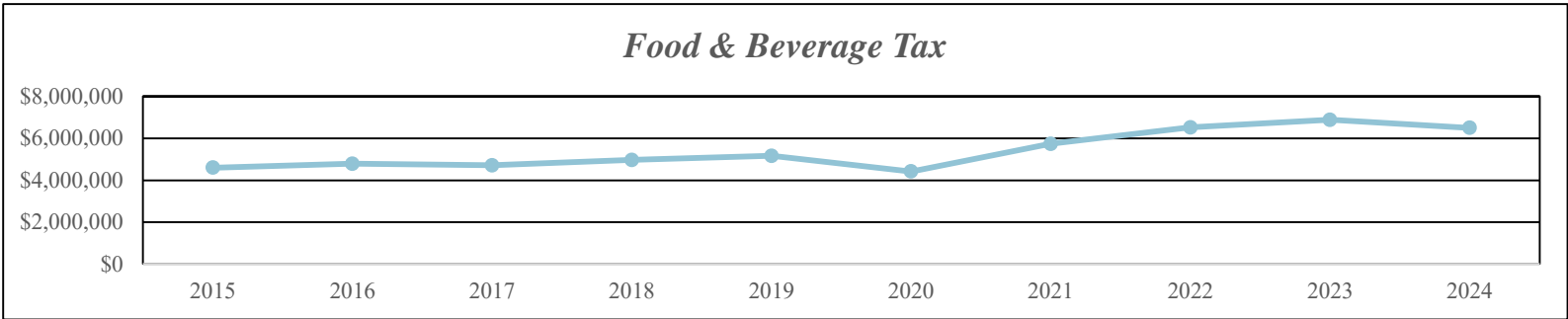


2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$21,057,086	\$19,264,287	\$18,176,859	\$18,952,010	\$21,064,180	\$21,505,472	\$26,007,732	\$29,418,828	\$28,836,000	\$29,980,000

CITY OF AURORA, ILLINOIS
2024 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

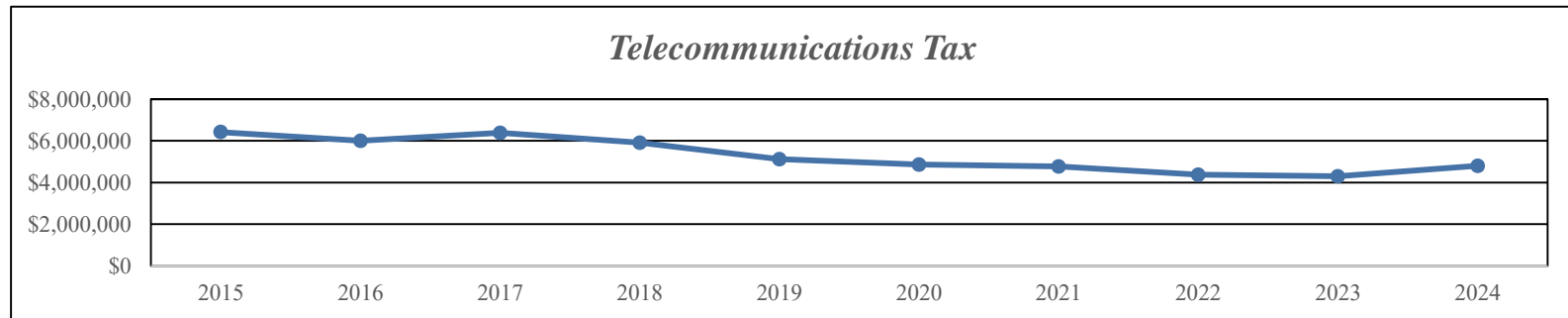


2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$19,526,474	\$20,662,897	\$18,898,888	\$19,182,952	\$20,509,531	\$18,146,699	\$25,654,201	\$26,555,836	\$27,000,000	\$27,600,000

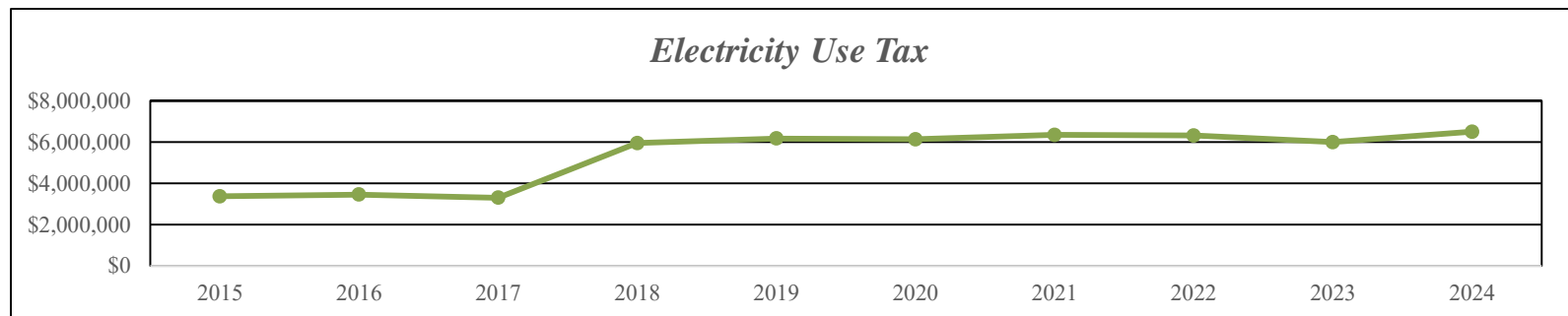


2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$4,594,188	\$4,787,827	\$4,712,241	\$4,967,826	\$5,163,822	\$4,417,105	\$5,737,440	\$6,523,460	\$6,879,200	\$6,500,000

**CITY OF AURORA, ILLINOIS
2024 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**



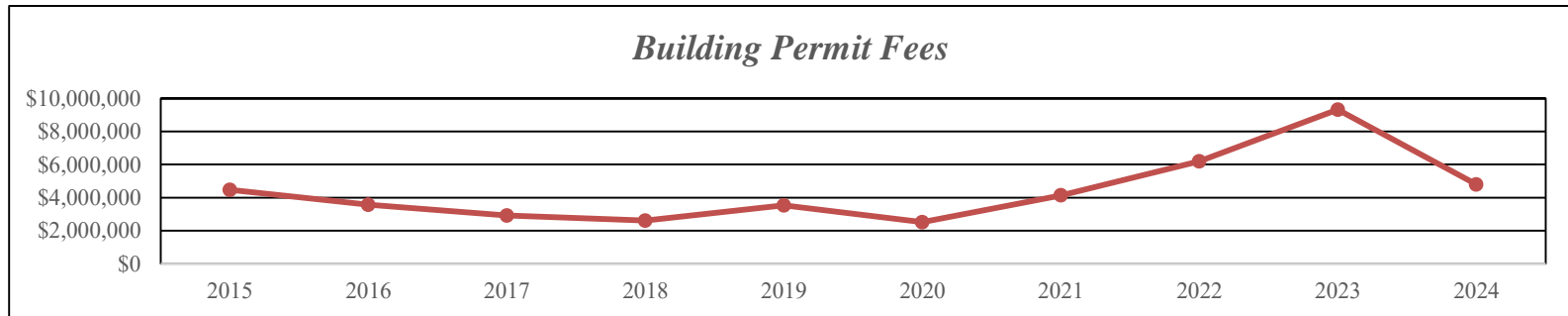
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$6,424,304	\$6,006,907	\$6,378,926	\$5,915,651	\$5,122,039	\$4,859,909	\$4,768,949	\$4,369,978	\$4,300,000	\$4,800,000



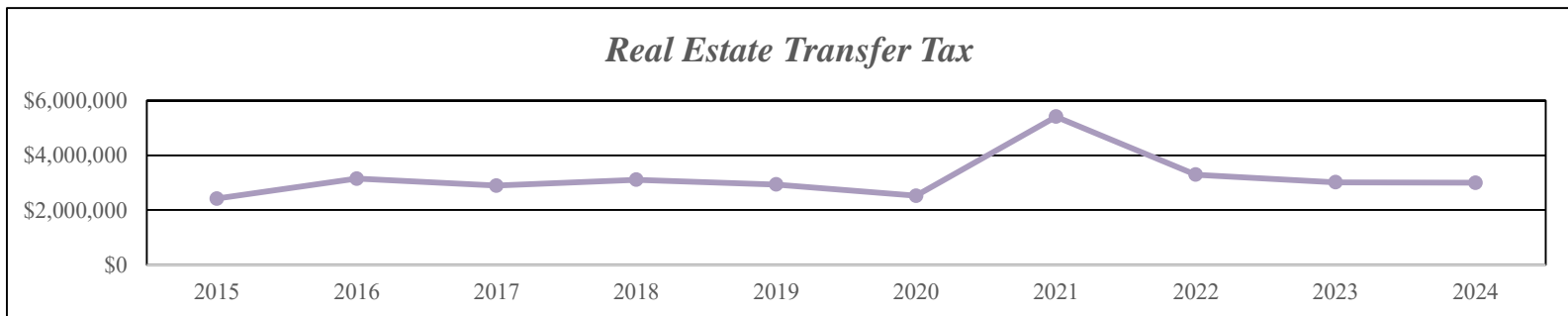
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$3,373,805	\$3,455,619	\$3,305,042	\$5,953,969	\$6,173,158	\$6,131,277	\$6,342,916	\$6,315,490	\$6,000,000	\$6,500,000

Note: The increase in 2018 is due to a change tax assessed.

CITY OF AURORA, ILLINOIS
2024 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

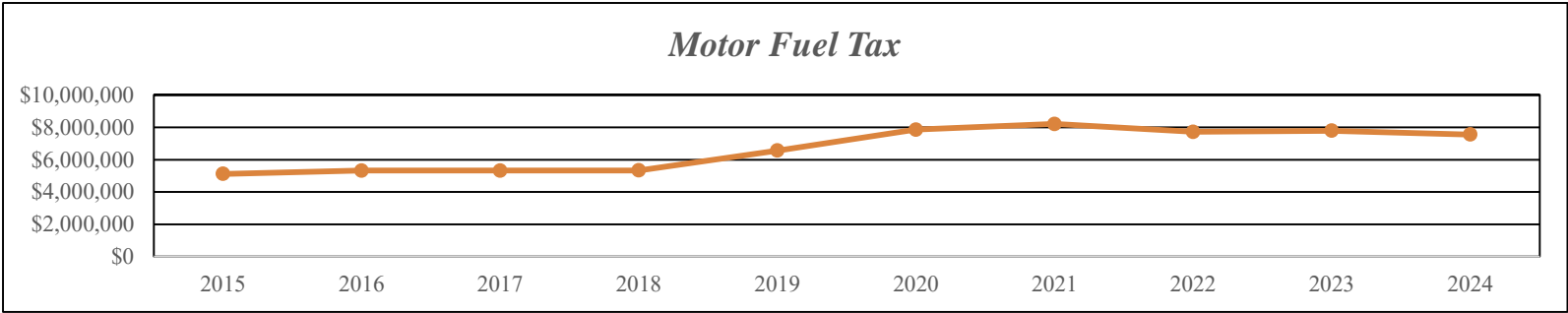


2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$4,471,783	\$3,565,058	\$2,919,598	\$2,613,277	\$3,525,811	\$2,517,616	\$4,133,651	\$6,201,000	\$9,323,403	\$4,800,000



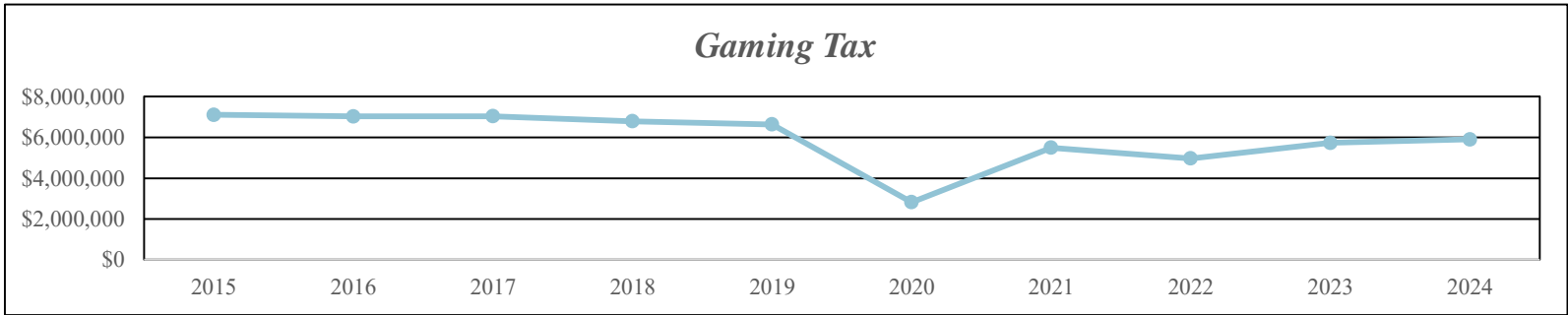
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$2,417,624	\$3,150,985	\$2,894,935	\$3,111,140	\$2,936,290	\$2,524,185	\$5,415,121	\$3,297,340	\$3,017,218	\$3,000,000

CITY OF AURORA, ILLINOIS
2024 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES



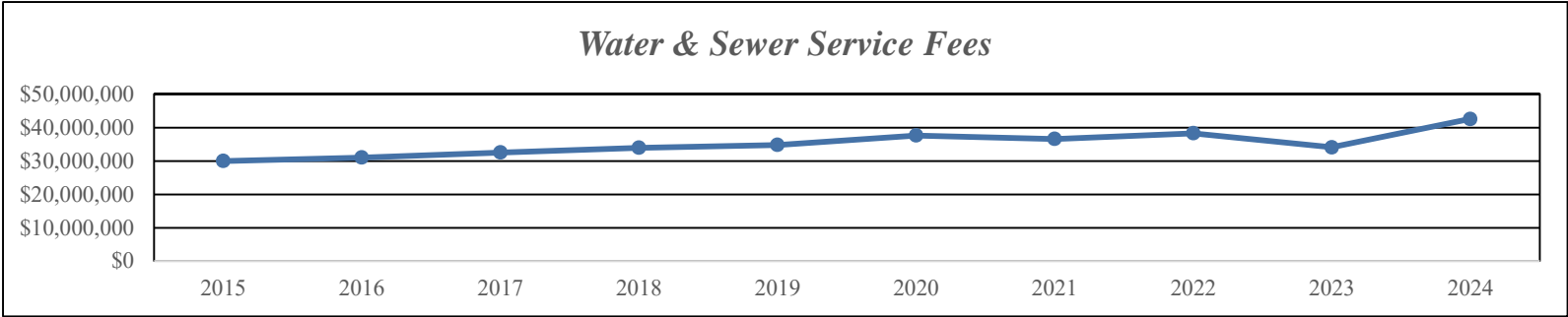
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$5,118,367	\$5,319,142	\$5,323,238	\$5,337,243	\$6,559,871	\$7,859,038	\$8,208,459	\$7,718,978	\$7,792,500	\$7,558,100

Note: The motor fuel tax figures include a supplemental distribution for high-growth municipalities.



2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$7,103,631	\$7,028,436	\$7,039,227	\$6,784,405	\$6,636,639	\$2,817,644	\$5,495,026	\$4,971,896	\$5,733,300	\$5,900,000

CITY OF AURORA, ILLINOIS
2024 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES



2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
\$29,952,154	\$31,026,142	\$32,509,436	\$33,925,869	\$34,793,774	\$37,613,572	\$36,589,279	\$38,252,056	\$34,079,400	\$42,555,500

CITY OF AURORA, ILLINOIS
2024 BUDGET
MATRIX OF REVENUES ALLOCATED ACROSS MULTIPLE FUNDS
(2024 Budget Amounts Shown in Thousands)

Certain city tax revenues are recorded in multiple funds. This table lists those revenue and the specific funds to which they are credited.

Revenue Description	General Fund (101)	IMRF/ General Fund (101)	Sanitation Fund (208)	SHAPE Fund (255)	Capital Improvemt. Fund (340)	Bond & Interest Fund (401)	Airport Fund (504)	MVPS Fund (520)	Transit Center Fund (530)	Police Pension Fund (701)	Fire Pension Fund (702)	Total
Property Tax	47,674	3,900	-	-	-	4,000	-	-	-	18,398	13,397	87,369
Personal Property Replacement Tax	9,510	-	-	-	-	-	-	-	-	656	741	10,907
Home-Rule Sales Tax	20,640	-	-	6,000	-	-	200	460	300	-	-	27,600
Total	<u>77,824</u>	<u>3,900</u>	<u>-</u>	<u>6,000</u>	<u>-</u>	<u>4,000</u>	<u>200</u>	<u>460</u>	<u>300</u>	<u>19,054</u>	<u>14,138</u>	<u>125,876</u>

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2024

FUND NO.	FUND NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
101	GENERAL	233,616,895	217,088,348	223,430,922	223,610,922	233,440,661	10,009,739
120	EQUIPMENT SERVICES	6,039,790	5,228,060	6,810,600	6,810,600	6,796,600	(14,000)
202	MFT-REBUILD ILLINOIS	5,234,361	265,370	1,284,000	1,284,000	4,958,700	3,674,700
203	MOTOR FUEL TAX	8,180,740	6,883,509	8,841,250	8,841,250	8,784,250	(57,000)
208	SANITATION	2,618,716	2,628,730	2,643,150	2,643,150	2,843,150	200,000
209	HOTEL-MOTEL TAX	613,821	570,670	500,000	500,000	525,000	25,000
211	WIRELESS 911 SURCHARGE	2,309,633	1,821,856	2,340,000	2,340,000	2,340,000	-
212	MUNICIPAL MOTOR FUEL	1,572,809	1,476,142	1,800,000	1,800,000	1,502,000	(298,000)
213	HOME PROGRAM	2,801,406	(15,566)	691,600	691,600	631,800	(59,800)
214	EMERGENCY SOLUTIONS GRANT	618,651	156,308	100,000	100,000	-	(100,000)
215	GAMING TAX	7,809,600	5,816,900	5,822,000	5,822,000	6,762,000	940,000
217	ASSET FORFEITURES-STATE	40,498	49,284	14,000	14,000	40,000	26,000
218	ASSET SEIZURE	1,900	4,135	-	-	-	-
219	FOREIGN FIRE INSURANCE TAX	367,283	383,835	301,000	301,000	360,000	59,000
220	BLOCK GRANT INCOME	40,270	46,677	-	-	-	-
221	BLOCK GRANT	1,365,150	1,010,130	1,237,300	1,237,300	1,174,500	(62,800)
222	SECTION 108 LOAN	103,105	68,516	180,000	180,000	167,000	(13,000)
223	TIF #10 GALENA/BROADWAY	1,968,577	52,555	140,450	140,450	115,450	(25,000)
224	TIF #11 BENTON/RIVER	67,226	67,419	69,200	69,200	73,200	4,000
225	TIF #12 OGDEN/75TH	73,371	33,586	65,000	65,000	79,500	14,500
226	TIF #13 RIVER/GALENA	38,762	451	600,000	600,000	50,000	(550,000)
227	TIF #14 LINCOLN/WESTON	174,653	404,528	539,700	539,700	518,000	(21,700)
228	TIF #15 COMMONS/NEW YORK	30,340	75,482	35,000	35,000	75,500	40,500
230	TIF #17 FARNSWORTH/BILTER	9,420,900	272,761	-	-	-	-
231	TIF #1-DOWNTOWN	1,812,348	-	-	-	-	-
233	TIF #3-RIVERCITY	1,407,439	1,113,113	969,300	969,300	723,000	(246,300)
234	TIF #4-BELL GALE	96,959	103,412	98,500	98,500	104,000	5,500
235	TIF #5-WEST RIVER AREA	756,298	582,236	487,000	487,000	545,000	58,000
236	TIF #6-EAST RIVER AREA	1,277,408	1,078,131	1,345,400	1,345,400	502,000	(843,400)
237	TIF #7-WEST FARNSWORTH AREA	724,466	711,527	653,900	653,900	694,400	40,500
238	TIF #8-EAST FARNSWORTH AREA	1,970,237	2,141,677	1,970,700	1,970,700	2,110,700	140,000

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2024

FUND NO.	FUND NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
239	TIF #9 STOLP ISLAND	1,547,978	61,443	342,850	342,850	342,850	-
242	TIF #18 DAC	650,000	861	-	-	-	-
251	SSA #14-SULLIVAN	529	1,733	20,000	20,000	20,000	-
254	BUSINESS DISTRICT TAX #1	232,737	135,710	220,000	220,000	240,000	20,000
255	SHAPE	5,550,289	4,200,431	6,015,000	6,015,000	6,015,000	-
256	EQUITABLE SHARING-JUSTICE	15,770	599,684	-	-	-	-
257	EQUITABLE SHARING-TREASURY	132,763	173,498	-	-	-	-
262	SSA #24-EAGLE POINT	40,242	40,228	50,000	50,000	50,000	-
266	SSA ONE-DOWNTOWN	306,094	302,649	325,000	325,000	325,000	-
275	SSA #34-OSWEGO	747	1,950	-	-	-	-
276	SSA #44-BLACKBERRY TRAIL	27,932	29,463	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,781,001	2,764,603	2,665,000	2,665,000	2,665,000	-
281	LONG-TERM CONTROL PLAN FEE	2,355,093	4,602,406	19,300,000	19,300,000	2,300,000	(17,000,000)
287	ARPA	16,063,347	512,358	-	-	-	-
311	WARD #1 PROJECTS	96,262	108,386	87,900	87,900	87,900	-
312	WARD #2 PROJECTS	81,848	86,101	78,000	78,000	78,000	-
313	WARD #3 PROJECTS	80,299	84,818	75,000	75,000	75,000	-
314	WARD #4 PROJECTS	99,568	109,050	89,500	89,500	89,500	-
315	WARD #5 PROJECTS	79,794	84,997	75,000	75,000	75,000	-
316	WARD #6 PROJECTS	91,628	86,640	87,550	87,550	87,550	-
317	WARD #7 PROJECTS	76,268	71,268	75,000	75,000	75,000	-
318	WARD #8 PROJECTS	82,772	92,482	75,000	75,000	75,000	-
319	WARD #9 PROJECTS	83,134	89,623	75,000	75,000	75,000	-
320	WARD #10 PROJECTS	77,891	78,380	75,000	75,000	75,000	-
340	CAPITAL IMPROVEMENTS	19,498,874	2,435,230	4,479,200	5,679,200	4,844,200	365,000
342	2008B TIF BOND PROJECT (TIF #3)	16,144	42,228	1,000	1,000	1,000	-
345	KANE/DUPAGE FIRE IMPACT FEE	120,797	207,831	116,000	116,000	116,000	-
346	KENDALL/WILL FIRE IMPACT FEE	77,597	102,366	2,000	2,000	2,000	-
347	PUBLIC WORKS IMPACT FEE	9,616	7,629	1,000	1,000	1,000	-
353	2017 GO BOND PROJECT	85,517	39,176	-	-	-	-
354	2022 GO BOND PROJECT	16,019,145	127,319	29,350,000	29,350,000	-	(29,350,000)

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2024

FUND NO.	FUND NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
355	2023 GO BOND PROJECT	-	34,787,926	-	-	-	-
356	2024 GO BOND PROJECT	-	-	-	-	44,450,000	44,450,000
401	BOND & INTEREST	12,283,428	10,697,392	11,634,200	11,634,200	10,430,300	(1,203,900)
410	LIBRARY BOND & INTEREST	(3)	-	-	-	-	-
504	AIRPORT	1,486,252	1,212,495	4,303,540	4,303,540	6,302,140	1,998,600
510	WATER & SEWER	41,739,590	41,520,470	43,238,900	43,238,900	44,163,950	925,050
520	MOTOR VEHICLE PARKING	1,538,249	773,640	912,900	912,900	939,100	26,200
530	TRANSIT CENTERS	2,769,499	2,668,118	2,550,900	2,550,900	1,525,700	(1,025,200)
550	GOLF OPERATIONS	1,615,840	1,935,224	1,807,400	1,807,400	1,984,250	176,850
601	PROP & CASUALTY INSURANCE	9,817,797	4,835,846	4,952,500	4,952,500	5,925,200	972,700
602	EMPLOYEE HEALTH INSURANCE	18,632,953	17,783,421	19,310,600	19,310,600	18,705,800	(604,800)
603	EMPLOYEE COMP BENEFITS	6,196,293	3,012,170	2,700,000	2,700,000	800,000	(1,900,000)
701	POLICE PENSION	(11,704,286)	21,892,047	33,845,400	33,845,400	34,554,900	709,500
702	FIREFIGHTERS' PENSION	(16,824,912)	15,221,703	24,985,800	24,985,800	26,239,400	1,253,600
704	RETIREE HEALTH INS TRUST	(2,806,756)	8,429,022	12,178,200	12,178,200	10,561,921	(1,616,279)
TOTAL		<u>424,279,232</u>	<u>432,169,797</u>	<u>489,103,912</u>	<u>490,483,912</u>	<u>500,247,672</u>	<u>11,143,760</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	41,536,609	47,250,519	47,674,100	47,674,100	47,674,100	-
TAX-RE CURRENT-PENSION	37,675,572	33,150,069	33,472,900	33,472,900	35,696,300	2,223,400
TAX-RE TIF REVENUE SURPLUS	-	-	100,000	100,000	100,000	-
TAX-REAL ESTATE-PRIOR YEAR	-	-	4,000	4,000	4,000	-
TAX-REAL ESTATE-PRIOR YEAR-PENSION	-	-	1,800	1,800	1,800	-
TAX-REAL ESTATE-R&B	771,469	805,615	722,000	722,000	757,000	35,000
TAX-SALES - STATE SHARED	29,320,445	20,888,841	28,400,000	28,400,000	31,000,000	2,600,000
TAX-LOCAL USE	7,317,033	4,408,305	6,292,000	6,292,000	7,560,000	1,268,000
TAX-AUTO RENTAL	73,396	48,688	55,000	55,000	55,000	-
TAX-SALES-HOME RULE	13,785,941	13,790,516	20,040,000	20,040,000	20,640,000	600,000
TAX-FOOD & BEVERAGE	6,539,489	5,977,626	5,815,000	5,815,000	6,515,000	700,000
TAX-LIQUOR	1,244,020	1,106,154	1,148,000	1,148,000	1,253,000	105,000
TAX-CANNABIS	611,424	434,424	600,000	600,000	600,000	-
TAXES-UTILITY-ELECTRICITY						
TAX-COMED	6,315,488	4,978,421	6,500,000	6,500,000	6,500,000	-
ELECTRICITY TAX REBATE	(119,025)	(118,833)	(85,000)	(85,000)	(85,000)	-
TOTAL TAXES-UTILITY-ELECTRICITY	6,196,463	4,859,588	6,415,000	6,415,000	6,415,000	-
TAXES-UTILITY-NATURAL GAS						
TAX-NICOR	4,407,812	3,005,378	4,100,000	4,100,000	4,148,000	48,000
NATURAL GAS TAX REBATE	(111,173)	(118,724)	(110,000)	(110,000)	(110,000)	-
TOTAL TAXES-UTILITY-NATURAL GAS	4,296,639	2,886,654	3,990,000	3,990,000	4,038,000	48,000

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAXES-TELECOMMUNICATIONS	4,369,978	2,879,886	4,800,000	4,800,000	4,800,000	-
TAXES-SHARED						
TAXES-INCOME	29,418,828	27,180,282	26,528,000	26,528,000	29,980,000	3,452,000
TAXES-PP REPLACEMENT	15,558,717	12,359,504	11,995,000	11,995,000	9,510,000	(2,485,000)
TAXES-COUNTY/TOWNSHIP	301,716	284,476	93,000	93,000	93,000	-
TOTAL TAXES-SHARED	45,279,261	39,824,262	38,616,000	38,616,000	39,583,000	967,000
LICENSES & PERMITS						
ALCOHOLIC BEVERAGES	381,640	399,771	360,000	360,000	381,000	21,000
GENERAL LICENSES/PERMITS	1,356,926	1,199,564	1,357,770	1,357,770	1,305,650	(52,120)
LICENSE-PROFESS-OCCUPATION	620,260	660,465	562,851	562,851	567,850	4,999
BUILDING PERMITS & FEES	7,400,436	10,705,198	5,136,100	5,136,100	5,811,550	675,450
LICENSES-MOTOR VEHICLE	135	30	100	100	100	-
LICENSES-OTHER	710	4,845	-	-	-	-
TOTAL LICENSES & PERMITS	9,760,107	12,969,873	7,416,821	7,416,821	8,066,150	649,329

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GRANTS	979,364	1,943,995	980,000	1,160,000	1,434,800	454,800
CHARGES FOR SERVICES						
FEES-ZONING & SUBDIVISION	61,973	59,568	42,000	42,000	47,000	5,000
FEES-PUBLIC WORKS	1,244,649	915,531	302,200	302,200	302,200	-
FEES-IT	13,301	25,451	28,900	28,900	42,900	14,000
COMMISSIONS	2,880	56	-	-	-	-
CLAIMS	7,896,412	8,928,919	3,345,150	3,345,150	3,363,250	18,100
OTHER REVENUES	174,140	42,446	135,000	135,000	139,600	4,600
FEES-POLICE SERVICES	1,267,241	1,725,944	1,129,100	1,129,100	1,506,100	377,000
FEES-FIRE SERVICES	6,032,960	4,402,620	5,040,200	5,040,200	5,085,200	45,000
OTHER SERVICES	43,287	24,779	50,800	50,800	50,800	-
FEES-ANIMAL CONTROL	95,321	66,318	112,100	112,100	112,100	-
FEES-OTHER	137,456	29,356	104,000	104,000	104,000	-
FEES-CIVIC ACTIVITY	22,296	36,294	31,500	31,500	32,000	500
FEES-YOUTH ACTIVITIES	4,450	5,610	6,300	6,300	5,700	(600)
FEES-CABLE ACCESS	1,746,979	1,685,502	1,946,000	1,946,000	1,740,000	(206,000)
REFUSE COLLECTION	(3,434)	(2,185)	-	-	-	-
TOTAL CHARGES FOR SERVICES	18,739,911	17,946,209	12,273,250	12,273,250	12,530,850	257,600

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
FINES						
COURT	867,827	818,338	834,450	834,450	834,450	-
AUTO SEIZURE	1,546	-	1,000	1,000	1,000	-
NOISE ORDINANCE	21,386	17,987	25,000	25,000	25,000	-
HOUSING CODE	195,113	272,864	110,000	110,000	150,000	40,000
LICENSEE FINES	13,639	4,000	500	500	1,500	1,000
PEACE OFFICER	74,935	108,589	39,500	39,500	34,300	(5,200)
FEES-OTHER	310,432	293,582	300,500	300,500	300,500	-
REDLIGHT CAMERAS	1,497,837	1,401,088	1,600,000	1,600,000	1,600,000	-
BUILDING PERMIT	2,000	-	-	-	-	-
ANIMAL ORDINANCE	35,316	32,796	70,000	70,000	70,000	-
TOTAL FINES	3,020,031	2,949,244	2,980,950	2,980,950	3,016,750	35,800
INVESTMENT INCOME	669,910	1,596,464	150,600	150,600	177,600	27,000
OTHER REVENUES						
DONATIONS	5,002	8,821	9,700	9,700	9,700	-
RENTS AND ROYALTIES	129,056	127,951	123,801	123,801	162,611	38,810
SALE OF ASSETS	45,775	88,807	100,000	100,000	100,000	-
TOTAL OTHER REVENUES	179,833	225,579	233,501	233,501	272,311	38,810
INTERFUND TRANSFERS IN						
MOTOR FUEL TAX	-	-	-	-	-	-
WIRELESS 911 SURCHARGE	1,250,000	1,145,837	1,250,000	1,250,000	1,250,000	-
TOTAL INTERFUND TRANSFERS IN	1,250,000	1,145,837	1,250,000	1,250,000	1,250,000	-
TOTAL GENERAL FUND	233,616,895	217,088,348	223,430,922	223,610,922	233,440,661	10,009,739

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

EQUIPMENT SERVICES FUND (FUND 120)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
RECOVERY OF COSTS	6,036,957	5,215,167	6,806,100	6,806,100	6,792,100	(14,000)
OTHER REVENUES	2,367	352	4,000	4,000	4,000	-
INVESTMENT INCOME	466	12,541	500	500	500	-
TOTAL EQUIPMENT SERVICES FUND	<u>6,039,790</u>	<u>5,228,060</u>	<u>6,810,600</u>	<u>6,810,600</u>	<u>6,796,600</u>	<u>(14,000)</u>

MFT-REBUILD ILLINOS FUND (FUND 202)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GRANTS	5,152,254	-	1,280,000	1,280,000	4,954,700	3,674,700
INVESTMENT INCOME	82,107	265,370	4,000	4,000	4,000	-
TOTAL EQUIPMENT SERVICES FUND	<u>5,234,361</u>	<u>265,370</u>	<u>1,284,000</u>	<u>1,284,000</u>	<u>4,958,700</u>	<u>3,674,700</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

MOTOR FUEL TAX FUND (FUND 203)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GRANTS	305,610	-	1,465,250	1,465,250	1,206,150	(259,100)
MOTOR FUEL TAXES						
TAXES-MOTOR FUEL	7,718,978	6,339,085	6,956,000	6,956,000	7,558,100	602,100
TAXES-MOTOR FUEL SUPPLEMENT	-	-	400,000	400,000	-	(400,000)
TOTAL MOTOR FUEL TAXES	<u>7,718,978</u>	<u>6,339,085</u>	<u>7,356,000</u>	<u>7,356,000</u>	<u>7,558,100</u>	<u>202,100</u>
INVESTMENT INCOME	<u>156,152</u>	<u>544,424</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>-</u>
TOTAL MOTOR FUEL TAX FUND	<u><u>8,180,740</u></u>	<u><u>6,883,509</u></u>	<u><u>8,841,250</u></u>	<u><u>8,841,250</u></u>	<u><u>8,784,250</u></u>	<u><u>(57,000)</u></u>

SANITATION FUND (FUND 208)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
REFUSE COLLECTION	2,611,708	2,603,811	2,642,650	2,642,650	2,842,650	200,000
INVESTMENT INCOME	<u>7,008</u>	<u>24,919</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>-</u>
TOTAL SANITATION FUND	<u><u>2,618,716</u></u>	<u><u>2,628,730</u></u>	<u><u>2,643,150</u></u>	<u><u>2,643,150</u></u>	<u><u>2,843,150</u></u>	<u><u>200,000</u></u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

HOTEL-MOTEL TAX FUND (FUND 209)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
HOTEL-MOTEL TAX	584,574	477,807	500,000	500,000	525,000	25,000
INVESTMENT INCOME	<u>29,247</u>	<u>92,863</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL HOTEL-MOTEL TAX FUND	<u><u>613,821</u></u>	<u><u>570,670</u></u>	<u><u>500,000</u></u>	<u><u>500,000</u></u>	<u><u>525,000</u></u>	<u><u>25,000</u></u>

WIRELESS 911 SURCHARGE FUND (FUND 211)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
RECOVERY OF COSTS	-	13,037	-	-	-	-
WIRELESS ETSB	2,223,077	1,569,471	2,300,000	2,300,000	2,300,000	-
GRANTS	-	-	-	-	-	-
INVESTMENT INCOME	<u>86,556</u>	<u>239,348</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>	<u>-</u>
TOTAL WIRELESS 911 SURCHARGE FUND	<u><u>2,309,633</u></u>	<u><u>1,821,856</u></u>	<u><u>2,340,000</u></u>	<u><u>2,340,000</u></u>	<u><u>2,340,000</u></u>	<u><u>-</u></u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

MUNICIPAL MOTOR FUEL TAX FUND (FUND 212)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
MUNICIPAL MOTOR FUEL TAX	1,542,337	1,374,301	1,800,000	1,800,000	1,502,000	(298,000)
INVESTMENT INCOME	<u>30,472</u>	<u>101,841</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL MUNICIPAL MOTOR FUEL TAX FUND	<u>1,572,809</u>	<u>1,476,142</u>	<u>1,800,000</u>	<u>1,800,000</u>	<u>1,502,000</u>	<u>(298,000)</u>

HOME PROGRAM FUND (FUND 213)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GRANTS	2,765,254	62,238	691,600	691,600	631,800	(59,800)
INVESTMENT INCOME	<u>36,152</u>	<u>(77,804)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL HOME PROGRAM FUND	<u>2,801,406</u>	<u>(15,566)</u>	<u>691,600</u>	<u>691,600</u>	<u>631,800</u>	<u>(59,800)</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

EMERGENCY SOLUTIONS GRANT FUND (FUND 214)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GRANTS	620,428	159,711	100,000	100,000	-	(100,000)
INVESTMENT INCOME	(1,777)	(3,403)	-	-	-	-
TOTAL EMERGENCY SOLUTIONS GRANT FUND	618,651	156,308	100,000	100,000	-	(100,000)

GAMING TAX FUND (FUND 215)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAXES						
TAX-GAMING-WAGERING	5,846,023	4,095,235	4,500,000	4,500,000	5,100,000	600,000
TAX-GAMING-ADMISSIONS	840,612	708,339	760,000	760,000	800,000	40,000
TAX-GAMING-OTB	46,441	32,209	-	-	-	-
TAX-GAMING-VIDEO GAMING	746,802	601,123	450,000	450,000	750,000	300,000
TOTAL TAXES	7,479,878	5,436,906	5,710,000	5,710,000	6,650,000	940,000
CIVIC ACTIVITY FEES	165,151	56,986	62,000	62,000	62,000	-
INVESTMENT INCOME	84,646	320,841	50,000	50,000	50,000	-
LEASES-GASB87	79,925	-	-	-	-	-
OTHER REVENUES	-	2,167	-	-	-	-
TOTAL GAMING TAX FUND	7,809,600	5,816,900	5,822,000	5,822,000	6,762,000	940,000

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

STATE ASSET FORFEITURES FUND (FUND 217)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
FORFEITED ASSET PROCEEDS	39,776	49,793	14,000	14,000	40,000	26,000
INVESTMENT INCOME	<u>722</u>	<u>(509)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL STATE ASSET FORFEITURES FUND	<u>40,498</u>	<u>49,284</u>	<u>14,000</u>	<u>14,000</u>	<u>40,000</u>	<u>26,000</u>

ASSET SEIZURE FUND (FUND 218)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	<u>1,900</u>	<u>4,135</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL ASSET SEIZURE FUND	<u>1,900</u>	<u>4,135</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

FOREIGN FIRE INSURANCE TAX FUND (FUND 219)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
FOREIGN FIRE INSURANCE TAX	359,221	355,472	300,000	300,000	350,000	50,000
INVESTMENT INCOME	<u>8,062</u>	<u>28,363</u>	<u>1,000</u>	<u>1,000</u>	<u>10,000</u>	<u>9,000</u>
TOTAL FOREIGN FIRE INSURANCE TAX FUND	<u>367,283</u>	<u>383,835</u>	<u>301,000</u>	<u>301,000</u>	<u>360,000</u>	<u>59,000</u>

BLOCK GRANT INCOME FUND (FUND 220)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
LOAN PAYMENT BGI	35,945	33,007	-	-	-	-
INVESTMENT INCOME	<u>4,325</u>	<u>13,670</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL BLOCK GRANT INCOME FUND	<u>40,270</u>	<u>46,677</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

BLOCK GRANT FUND (FUND 221)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GRANTS	1,365,150	1,010,130	1,237,300	1,237,300	1,174,500	(62,800)
TOTAL BLOCK GRANT FUND	1,365,150	1,010,130	1,237,300	1,237,300	1,174,500	(62,800)

SECTION 108 LOAN FUND (FUND 222)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
BUSINESS LOAN REPAYMENTS	-	-	13,000	13,000	-	(13,000)
ART CENTRE LOAN REPAYMENT	-	-	167,000	167,000	-	(167,000)
SECTION 108 LOAN-ACCA	103,099	68,500	-	-	167,000	167,000
INVESTMENT INCOME	6	16	-	-	-	-
TOTAL SECTION 108 LOAN FUND	103,105	68,516	180,000	180,000	167,000	(13,000)

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

TIF #10 GALENA/BROADWAY FUND (FUND 223)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS IN						
ARPA FUND	500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	500,000	-	-	-	-	-
TAX-REAL ESTATE-CURRENT	38,596	44,120	70,000	70,000	45,000	(25,000)
OSNB LINE OF CREDIT	8	-	-	-	-	-
GENERAL OBLIGATION BOND PROCEEDS	709,100	-	-	-	-	-
RECOVERY OF COSTS	700,000	-	42,000	42,000	42,000	-
INVESTMENT INCOME	20,873	8,435	28,450	28,450	28,450	-
TOTAL TIF #10 - GALENA/BROADWAY FUND	1,968,577	52,555	140,450	140,450	115,450	(25,000)

TIF #11 - BENTON/RIVER FUND (FUND 224)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	67,800	68,514	69,200	69,200	73,200	4,000
INVESTMENT INCOME	(588)	(1,095)	-	-	-	-
GENERAL OBLIGATION BOND PROCEEDS	14	-	-	-	-	-
TOTAL TIF #11 - BENTON/RIVER FUND	67,226	67,419	69,200	69,200	73,200	4,000

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

TIF #12 OGDEN/75TH FUND (FUND 225)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	75,828	38,960	-	-	79,500	79,500
FIFTH THIRD LOC	-	-	65,000	65,000	-	(65,000)
INVESTMENT INCOME	(2,457)	(5,374)	-	-	-	-
TOTAL TIF #12 - OGDEN/75TH FUND	73,371	33,586	65,000	65,000	79,500	14,500

TIF #13 - RIVER/GALENA FUND (FUND 226)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	41,308	27,669	100,000	100,000	50,000	(50,000)
FIFTH THIRD LOC	-	-	-	-	-	-
NOTE PAYMENTS HOBBS	-	-	-	-	-	-
GENERAL OBLIGATION BOND PROCEEDS	8	-	500,000	500,000	-	(500,000)
INVESTMENT INCOME	(2,554)	(27,218)	-	-	-	-
TOTAL TIF #13 - RIVER/GALENA FUND	38,762	451	600,000	600,000	50,000	(550,000)

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

TIF #14 - LINCOLN/WESTIN FUND (FUND 227)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS IN						
GAMING TAX FUND	149,700	494,725	539,700	539,700	518,000	(21,700)
TOTAL INTERFUND TRANSFERS IN	<u>149,700</u>	<u>494,725</u>	<u>539,700</u>	<u>539,700</u>	<u>518,000</u>	<u>(21,700)</u>
TAX-REAL ESTATE-CURRENT	-	1,207	-	-	-	-
INVESTMENT INCOME	<u>24,953</u>	<u>(91,404)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL TIF #14 - LINCOLN/WESTIN FUND	<u><u>174,653</u></u>	<u><u>404,528</u></u>	<u><u>539,700</u></u>	<u><u>539,700</u></u>	<u><u>518,000</u></u>	<u><u>(21,700)</u></u>

TIF #15 - COMMONS/NEW YORK FUND (FUND 228)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	30,104	74,019	35,000	35,000	75,500	40,500
INVESTMENT INCOME	<u>236</u>	<u>1,463</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL TIF #15 COMMON/NEW YORK FUND	<u><u>30,340</u></u>	<u><u>75,482</u></u>	<u><u>35,000</u></u>	<u><u>35,000</u></u>	<u><u>75,500</u></u>	<u><u>40,500</u></u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

TIF #17 -FARNSWORTH/BILTER FUND (FUND 230)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GENERAL OBLIGATION BONDS	9,420,900	-	-	-	-	-
INVESTMENT INCOME	-	272,761	-	-	-	-
TOTAL TIF #17 - FARNSWORTH/BILTER FUND	9,420,900	272,761	-	-	-	-

TIF #1 - DOWNTOWN FUND (FUND 231)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS IN						
TIF #18 FUND	(650,000)	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	(650,000)	-	-	-	-	-
TAX-REAL ESTATE-CURRENT	1,826,320	-	-	-	-	-
GRANTS	606,000	-	-	-	-	-
INVESTMENT INCOME	30,028	-	-	-	-	-
TOTAL TIF #1 - DOWNTOWN FUND	1,812,348	-	-	-	-	-

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

TIF #3 - RIVER CITY FUND (FUND 233)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	685,726	699,517	600,000	600,000	720,000	120,000
INVESTMENT INCOME	28,813	77,821	3,000	3,000	3,000	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	692,900	335,775	366,300	366,300	-	(366,300)
TOTAL INTERFUND TRANSFERS IN	<u>692,900</u>	<u>335,775</u>	<u>366,300</u>	<u>366,300</u>	<u>-</u>	<u>(366,300)</u>
TOTAL TIF #3 - RIVER CITY FUND	<u>1,407,439</u>	<u>1,113,113</u>	<u>969,300</u>	<u>969,300</u>	<u>723,000</u>	<u>(246,300)</u>

TIF #4 - BELL GALE FUND (FUND 234)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	96,455	101,887	98,500	98,500	104,000	5,500
INVESTMENT INCOME	504	1,525	-	-	-	-
TOTAL TIF #4 - BELL GALE FUND	<u>96,959</u>	<u>103,412</u>	<u>98,500</u>	<u>98,500</u>	<u>104,000</u>	<u>5,500</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

TIF #5 - WEST RIVER AREA FUND (FUND 235)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	461,430	534,233	482,000	482,000	540,000	58,000
INVESTMENT INCOME	9,806	48,003	5,000	5,000	5,000	-
RECOVERY OF COSTS	285,062	-	-	-	-	-
GRANTS	-	-	-	-	-	-
TOTAL TIF #5 - WEST RIVER AREA FUND	756,298	582,236	487,000	487,000	545,000	58,000

TIF #6 - EAST RIVER AREA FUND (FUND 236)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	451,452	465,230	491,000	491,000	498,000	7,000
INVESTMENT INCOME	26,022	74,814	4,000	4,000	4,000	-
GRANTS	110,934	-	263,400	263,400	-	(263,400)
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	100,000	-	-	-	-	-
GAMING TAX FUND	589,000	538,087	587,000	587,000	-	(587,000)
TOTAL INTERFUND TRANSFERS IN	689,000	538,087	587,000	587,000	-	(587,000)
TOTAL TIF #6 - EAST RIVER AREA FUND	1,277,408	1,078,131	1,345,400	1,345,400	502,000	(843,400)

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

TIF #7- WEST FARNSWORTH AREA FUND (FUND 237)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	636,176	675,804	648,900	648,900	689,400	40,500
INVESTMENT INCOME	13,290	35,723	5,000	5,000	5,000	-
PROMISSORY NOTE	-	-	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	75,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL TIF# 7- WEST FARNSWORTH AREA FUND	<u>724,466</u>	<u>711,527</u>	<u>653,900</u>	<u>653,900</u>	<u>694,400</u>	<u>40,500</u>

TIF #8- EAST FARNSWORTH AREA FUND (FUND 238)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	1,919,282	2,017,222	1,960,000	1,960,000	2,100,000	140,000
INVESTMENT INCOME	<u>50,955</u>	<u>124,455</u>	<u>10,700</u>	<u>10,700</u>	<u>10,700</u>	<u>-</u>
TOTAL TIF# 8- WEST FARNSWORTH AREA FUND	<u>1,970,237</u>	<u>2,141,677</u>	<u>1,970,700</u>	<u>1,970,700</u>	<u>2,110,700</u>	<u>140,000</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

TIF #9 - STOLP ISLAND FUND (FUND 239)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
PROMISSORY NOTE	1,500,000	-	-	-	-	-
TAX-REAL ESTATE-CURRENT	46,282	52,954	100,000	100,000	100,000	-
RECOVERY OF COSTS	-	-	175,000	175,000	175,000	-
OTHER REVENUE	6,702	-	67,750	67,750	67,750	-
INVESTMENT INCOME	(5,006)	8,489	100	100	100	-
TOTAL TIF # 9 STOLP ISLAND FUND	1,547,978	61,443	342,850	342,850	342,850	-

TIF #18 - EAST RIVER BEND FUND (FUND 242)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	-	861	-	-	-	-
INTERFUND TRANSFERS IN						
TIF # 1 FUND	650,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	650,000	-	-	-	-	-
TOTAL TIF# 18- EAST RIVER BEND FUND	650,000	861	-	-	-	-

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

SSA #14 - SULLIVAN ROAD FUND (FUND 251)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	20,000	20,000	20,000	-
INVESTMENT INCOME	529	1,733	-	-	-	-
TOTAL SSA #14 - SULLIVAN ROAD FUND	529	1,733	20,000	20,000	20,000	-

BUSINESS DISTRICT TAX #1 FUND (FUND 254)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
BUSINESS DISTRICT TAX	231,919	132,469	220,000	220,000	240,000	20,000
INVESTMENT INCOME	818	3,241	-	-	-	-
TOTAL SSA #14 - SULLIVAN ROAD FUND	232,737	135,710	220,000	220,000	240,000	20,000

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

SHAPE FUND (FUND 255)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-SALES/HOME RULE	5,542,087	4,128,897	6,000,000	6,000,000	6,000,000	-
GRANT	-	-	-	-	-	-
GENERAL OBLIGATION BOND PROCEEDS	-	-	-	-	-	-
INVESTMENT INCOME	8,202	71,534	15,000	15,000	15,000	-
TOTAL SHAPE FUND	5,550,289	4,200,431	6,015,000	6,015,000	6,015,000	-

EQUITABLE SHARING - JUSTICE FUND (FUND 256)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
FEDERAL ASSET FORFEITURES	-	557,633	-	-	-	-
INVESTMENT INCOME	15,770	42,051	-	-	-	-
TOTAL EQUITABLE SHARING- JUSTICE FUND	15,770	599,684	-	-	-	-

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

EQUITABLE SHARING - TREASURY FUND (FUND 257)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
FEDERAL ASSET FORFEITURES	107,237	102,146	-	-	-	-
INVESTMENT INCOME	25,526	71,352	-	-	-	-
TOTAL EQUITABLE SHARING-TREASURY FUND	132,763	173,498	-	-	-	-

SSA #24 - EAGLE POINT FUND (FUND 262)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	40,040	39,709	50,000	50,000	50,000	-
INVESTMENT INCOME	202	519	-	-	-	-
TOTAL SSA #24 - EAGLE POINT FUND	40,242	40,228	50,000	50,000	50,000	-

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

SSA ONE - DOWNTOWN FUND (FUND 266)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	92,682	294,181	325,000	325,000	325,000	-
TIF SURPLUS	-	-	-	-	-	-
RENTS AND ROYALTIES - GENERAL	350	175	-	-	-	-
INVESTMENT INCOME	3,062	8,293	-	-	-	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	210,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>210,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL SSA ONE - DOWNTOWN FUND	<u>306,094</u>	<u>302,649</u>	<u>325,000</u>	<u>325,000</u>	<u>325,000</u>	<u>-</u>

SSA #34 - OSWEGO FUND (FUND 275)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	747	1,950	-	-	-	-
TOTAL SSA #34 - OSWEGO FUND	<u>747</u>	<u>1,950</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

SSA #44 - BLACKBERRY TRAIL FUND (FUND 276)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	27,894	29,544	33,600	33,600	33,600	-
INVESTMENT INCOME	38	(81)	-	-	-	-
TOTAL SSA #44 - BLACKBERRY TRAIL FUND	27,932	29,463	33,600	33,600	33,600	-

STORMWATER MANAGEMENT FEE FUND (FUND 280)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	54,801	309,382	15,000	15,000	15,000	-
STORMWATER MANAGEMENT FEES	2,726,200	2,455,221	2,650,000	2,650,000	2,650,000	-
TOTAL STORMWATER MGMT FEE FUND	2,781,001	2,764,603	2,665,000	2,665,000	2,665,000	-

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

LONG-TERM CONTROL PLAN FEE FUND (FUND 281)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	41,454	198,362	20,000	20,000	20,000	-
IEPA LOAN	-	2,321,310	17,000,000	17,000,000	-	(17,000,000)
LONG-TERM CONTROL PLAN FEES	2,313,639	2,082,734	2,280,000	2,280,000	2,280,000	-
TOTAL LONG-TERM CONTROL PLAN FEE FUND	2,355,093	4,602,406	19,300,000	19,300,000	2,300,000	(17,000,000)

ARPA FUND (FUND 287)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GRANTS	15,871,870	-	-	-	-	-
INVESTMENT INCOME	191,477	512,358	-	-	-	-
TOTAL LONG-TERM CONTROL PLAN FEE FUND	16,063,347	512,358	-	-	-	-

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

WARD #1 PROJECTS FUND (FUND 311)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-SSA KANE-CURRENT	12,760	12,769	12,900	12,900	12,900	-
INVESTMENT INCOME	8,502	26,867	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #1 PROJECTS FUND	<u>96,262</u>	<u>108,386</u>	<u>87,900</u>	<u>87,900</u>	<u>87,900</u>	<u>-</u>

WARD #2 PROJECTS FUND (FUND 312)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-SSA KANE-CURRENT	2,813	2,803	3,000	3,000	3,000	-
GRANTS	-	1,500	-	-	-	-
INVESTMENT INCOME	4,035	13,048	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #2 PROJECTS FUND	<u>81,848</u>	<u>86,101</u>	<u>78,000</u>	<u>78,000</u>	<u>78,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

WARD #3 PROJECTS FUND (FUND 313)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	5,299	16,068	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #3 PROJECTS FUND	<u>80,299</u>	<u>84,818</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

WARD #4 PROJECTS FUND (FUND 314)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-SSA KANE-CURRENT	16,196	14,063	14,500	14,500	14,500	-
INVESTMENT INCOME	8,372	26,237	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #4 PROJECTS FUND	<u>99,568</u>	<u>109,050</u>	<u>89,500</u>	<u>89,500</u>	<u>89,500</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

WARD #5 PROJECTS FUND (FUND 315)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	4,794	16,247	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #5 PROJECTS FUND	<u>79,794</u>	<u>84,997</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

WARD #6 PROJECTS FUND (FUND 316)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-SSA KANE-CURRENT	11,694	11,590	11,850	11,850	11,850	-
INVESTMENT INCOME	4,285	6,300	-	-	-	-
OTHER REVENUES	649	-	700	700	700	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #6 PROJECTS FUND	<u>91,628</u>	<u>86,640</u>	<u>87,550</u>	<u>87,550</u>	<u>87,550</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

WARD #7 PROJECTS FUND (FUND 317)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	668	2,518	-	-	-	-
OTHER REVENUES	600	-	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #7 PROJECTS FUND	<u>76,268</u>	<u>71,268</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

WARD #8 PROJECTS FUND (FUND 318)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	7,772	23,732	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #8 PROJECTS FUND	<u>82,772</u>	<u>92,482</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

WARD #9 PROJECTS FUND (FUND 319)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	8,134	20,873	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #9 PROJECTS FUND	<u>83,134</u>	<u>89,623</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

WARD #10 PROJECTS FUND (FUND 320)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	2,571	9,530	-	-	-	-
GRANTS	320	100	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #10 PROJECTS FUND	<u>77,891</u>	<u>78,380</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

CAPITAL IMPROVEMENTS FUND (FUND 340)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-SALES-HOME RULE	6,465,768	-	-	-	-	-
TAX-SSA KANE-CURRENT	-	-	100,000	100,000	100,000	-
LICENSES-ANIMAL	23,682	13,436	33,200	33,200	33,200	-
LOAN REPAYMENTS	49,184	3,670	-	-	-	-
INVESTMENT INCOME	626,778	1,928,361	40,000	40,000	40,000	-
DEVELOPER CONTRIBUTIONS	-	-	555,000	555,000	150,000	(405,000)
RECOVERY OF COSTS	25,878	-	-	-	-	-
DOWNTOWN SERVICE FEES	543	-	-	-	-	-
GRANTS	5,026	489,763	3,751,000	4,951,000	4,521,000	770,000
INTERFUND TRANSFERS IN						
GENERAL FUND	12,302,015	-	-	-	-	-
PROPERTY & CASUALTY FUND	-	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	12,302,015	-	-	-	-	-
TOTAL CAPITAL IMPROVEMENTS FUND	19,498,874	2,435,230	4,479,200	5,679,200	4,844,200	365,000

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

2008B TIF BOND PROJECT FUND (FUND 342)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	16,144	42,228	1,000	1,000	1,000	-
TOTAL 2008B TIF BOND PROJECT FUND	16,144	42,228	1,000	1,000	1,000	-

KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
FIRE IMPACT FEES	113,564	184,122	110,000	110,000	110,000	-
INVESTMENT INCOME	7,233	23,709	6,000	6,000	6,000	-
TOTAL KANE/DUPAGE FIRE IMPACT FEE	120,797	207,831	116,000	116,000	116,000	-

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
FIRE IMPACT FEES	66,797	67,829	-	-	-	-
INVESTMENT INCOME	10,800	34,537	2,000	2,000	2,000	-
TOTAL KENDALL/WILL FIRE IMPACT FEE	77,597	102,366	2,000	2,000	2,000	-

PUBLIC WORKS IMPACT FEE FUND (FUND 347)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
STREET MAINTENANCE IMPACT FEES	7,233	-	-	-	-	-
INVESTMENT INCOME	2,383	7,629	1,000	1,000	1,000	-
TOTAL PUBLIC WORKS IMPACT FEE	9,616	7,629	1,000	1,000	1,000	-

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

2017 GO BOND PROJECT FUND (FUND 353)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GRANT	9,784	-	-	-	-	-
INVESTMENT INCOME	75,733	39,176	-	-	-	-
TOTAL 2017 GO BOND PROJECT FUND	85,517	39,176	-	-	-	-

2022 GO BOND PROJECT FUND (FUND 354)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GENERAL OBLIGATION BOND PROCEEDS	15,660,000	-	29,350,000	29,350,000	-	(29,350,000)
INVESTMENT INCOME	359,145	127,319	-	-	-	-
TOTAL 2022 GO BOND PROJECT FUND	16,019,145	127,319	29,350,000	29,350,000	-	(29,350,000)

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

2023 GO BOND PROJECT FUND (FUND 355)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GENERAL OBLIGATION BOND PROCEEDS	-	34,157,132	-	-	-	-
INVESTMENT INCOME	-	630,794	-	-	-	-
TOTAL 2023 GO BOND PROJECT FUND	-	34,787,926	-	-	-	-

2024 GO BOND PROJECT FUND (FUND 356)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GENERAL OBLIGATION BOND PROCEEDS	-	-	-	-	44,450,000	44,450,000
INVESTMENT INCOME	-	-	-	-	-	-
TOTAL 2024 GO BOND PROJECT FUND	-	-	-	-	44,450,000	44,450,000

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

BOND & INTEREST FUND (FUND 401)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-REAL ESTATE-CURRENT	4,037,807	3,998,412	4,000,000	4,000,000	4,000,000	-
TAX-REAL ESTATE-PRIOR YR	-	-	-	-	-	-
TAX-REAL ESTATE TRANSFER	3,295,594	2,439,831	3,000,000	3,000,000	3,000,000	-
INVESTMENT INCOME	175,159	849,565	5,000	5,000	5,000	-
RECOVERY OF COSTS	-	274,584	-	-	-	-
LIBRARY	1,218,668	-	1,209,200	1,209,200	1,204,400	(4,800)
INTERFUND TRANSFERS IN						
STORMWATER MANAGEMENT FEE FUND	896,500	821,887	896,600	896,600	895,400	(1,200)
GAMING TAX FUND	-	-	-	-	1,325,500	1,325,500
TIF#14 LINCOLN/WESTIN FUND	149,700	-	-	-	-	-
SHAPE FUND	2,510,000	2,313,113	2,523,400	2,523,400	-	(2,523,400)
TOTAL INTERFUND TRANSFERS IN	<u>3,556,200</u>	<u>3,135,000</u>	<u>3,420,000</u>	<u>3,420,000</u>	<u>2,220,900</u>	<u>(1,199,100)</u>
BOND PROCEEDS-LONG TERM DEBT	-	-	-	-	-	-
TOTAL BOND & INTEREST FUND	<u>12,283,428</u>	<u>10,697,392</u>	<u>11,634,200</u>	<u>11,634,200</u>	<u>10,430,300</u>	<u>(1,203,900)</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

LIBRARY BOND & INTEREST FUND (FUND 410)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INVESTMENT INCOME	(3)	-	-	-	-	-
TOTAL LIBRARY BOND & INTEREST FUND	(3)	-	-	-	-	-

AIRPORT FUND (FUND 504)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-SALES-HOME RULE	230,920	137,630	200,000	200,000	200,000	-
DEVELOPER CONTRIBUTIONS	130,371	-	-	-	-	-
FUEL TAXES	53,665	20,976	50,000	50,000	50,000	-
GRANTS	159,302	11,627	3,100,840	3,100,840	5,103,440	2,002,600
RENTS	759,094	802,676	827,700	827,700	798,700	(29,000)
GENERAL-OTHER	122,232	147,232	124,000	124,000	149,000	25,000
RECOVERY OF COSTS	8,455	9,062	-	-	-	-
INVESTMENT INCOME	22,213	83,292	1,000	1,000	1,000	-
TOTAL AIRPORT FUND	1,486,252	1,212,495	4,303,540	4,303,540	6,302,140	1,998,600

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

WATER & SEWER FUND (FUND 510)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
WATER & SEWER FEES	39,432,090	38,269,682	41,940,500	41,940,500	42,875,500	935,000
FINES	3,450	6,610	1,000	1,000	1,000	-
INVESTMENT INCOME	235,080	1,008,284	95,300	95,300	95,300	-
RENTS	287,153	365,616	300,900	300,900	288,900	(12,000)
PERMITS & FEES	475,027	1,135,350	365,000	365,000	365,000	-
SALE OF MATERIALS	103,634	202,082	60,000	60,000	60,000	-
RECOVERY OF COSTS	318	8,410	1,000	1,000	1,000	-
IEPA LOAN	845,616	-	-	-	-	-
FEES-PUBLIC WORKS	34,399	56,678	34,100	34,100	35,650	1,550
FEES-DRAINAGE	4,221	11,212	5,000	5,000	5,000	-
OTHER REVENUES	208,429	456,546	436,100	436,100	436,600	500
CONTRIBUTED CAPITAL FROM OTHER CITY FUNDS	110,173	-	-	-	-	-
TOTAL WATER & SEWER FUND	<u><u>41,739,590</u></u>	<u><u>41,520,470</u></u>	<u><u>43,238,900</u></u>	<u><u>43,238,900</u></u>	<u><u>44,163,950</u></u>	<u><u>925,050</u></u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

MOTOR VEHICLE PARKING SYSTEM FUND (FUND 520)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-SALES-HOME RULE	531,117	316,549	460,000	460,000	460,000	-
METER FEES	2,446	1,242	1,000	1,000	1,000	-
PERMIT FEES	236,370	200,499	154,700	154,700	225,100	70,400
FINES	193,217	158,652	221,200	221,200	201,200	(20,000)
INVESTMENT INCOME	18,406	44,456	3,000	3,000	3,000	-
RENTS	13,573	12,408	13,000	13,000	13,800	800
OTHER REVENUES	43,120	39,834	60,000	60,000	35,000	(25,000)
INTERFUND TRANSFERS IN						
ARPA FUND	500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	500,000	-	-	-	-	-
TOTAL MOTOR VEHICLE PARKING FUND	1,538,249	773,640	912,900	912,900	939,100	26,200

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

TRANSIT CENTERS FUND (FUND 530)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
TAX-SALES-HOME RULE	-	206,445	300,000	300,000	300,000	-
INTERFUND TRANSFERS IN						
ARPA FUND	1,500,000	1,375,000	1,500,000	1,500,000	-	(1,500,000)
TOTAL INTERFUND TRANSFERS IN	<u>1,500,000</u>	<u>1,375,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>-</u>	<u>(1,500,000)</u>
NON-PROGRAM						
VEHICLE	-	-	-	-	-	-
RENTS	-	1,800	-	-	1,800	1,800
INVESTMENT INCOME	175	31,553	2,000	2,000	2,000	-
TOTAL NON-PROGRAM	<u>175</u>	<u>33,353</u>	<u>2,000</u>	<u>2,000</u>	<u>3,800</u>	<u>1,800</u>
ROUTE 25 STATION						
PARKING FEES	642,545	396,873	258,200	258,200	535,200	277,000
FINES	21,365	18,269	12,000	12,000	18,000	6,000
RENTS	11,100	9,150	9,900	9,900	9,900	-
GRANTS	(1,857)	-	-	-	-	-
INVESTMENT INCOME	96	-	-	-	-	-
COMMISSIONS-VENDING	2,400	2,000	2,400	2,400	2,400	-
TOTAL ROUTE 25 STATION	<u>675,649</u>	<u>426,292</u>	<u>282,500</u>	<u>282,500</u>	<u>565,500</u>	<u>283,000</u>
ROUTE 59 STATION						
PARKING FEES	566,728	612,268	440,600	440,600	630,600	190,000
FINES	21,487	9,510	20,000	20,000	20,000	-
RENTS	5,460	5,250	5,800	5,800	5,800	-
TOTAL ROUTE 59 STATION	<u>593,675</u>	<u>627,028</u>	<u>466,400</u>	<u>466,400</u>	<u>656,400</u>	<u>190,000</u>
TOTAL TRANSIT CENTERS FUND	<u>2,769,499</u>	<u>2,668,118</u>	<u>2,550,900</u>	<u>2,550,900</u>	<u>1,525,700</u>	<u>(1,025,200)</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

GOLF FUND (FUND 550)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
NON-PROGRAM						
GOLF FEES	24,715	29,186	27,000	27,000	34,750	7,750
INVESTMENT INCOME	29,248	60,862	-	-	-	-
INTERFUND TRANSFERS IN						
GOLF FUND	-	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	-	-	-	-	-	-
TOTAL NON-PROGRAM	53,963	90,048	27,000	27,000	34,750	7,750
PHILLIPS PARK						
GOLF FEES	1,559,233	1,842,059	1,779,000	1,779,000	1,948,100	169,100
GRANTS	-	1,000	1,400	1,400	1,400	-
RENTS	-	1,800	-	-	-	-
OTHER REVENUES	2,644	317	-	-	-	-
TOTAL PHILLIPS PARK	1,561,877	1,845,176	1,780,400	1,780,400	1,949,500	169,100
TOTAL GOLF FUND	1,615,840	1,935,224	1,807,400	1,807,400	1,984,250	176,850

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

PROPERTY & CASUALTY INSURANCE FUND (FUND 601)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS IN						
GENERAL FUND	4,500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	4,500,000	-	-	-	-	-
INTERDEPARTMENTAL CHARGES	5,268,235	4,611,823	4,852,500	4,852,500	5,825,200	972,700
GRANTS	(32,417)	-	-	-	-	-
INVESTMENT INCOME	81,979	224,023	100,000	100,000	100,000	-
TOTAL PROPERTY & CASUALTY INSURANCE	9,817,797	4,835,846	4,952,500	4,952,500	5,925,200	972,700

EMPLOYEE HEALTH INSURANCE FUND (FUND 602)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
LIFE INSURANCE CONTRIBUTIONS	308,951	300,668	300,000	300,000	300,000	-
EMPLOYER HEALTH INSURANCE CONTRIBUTIONS	14,500,000	13,805,011	15,060,000	15,060,000	13,860,000	(1,200,000)
EMPLOYEE HEALTH INSURANCE CONTRIBUTIONS	3,735,424	3,431,920	3,830,600	3,830,600	4,335,800	505,200
RECOVERY OF COSTS	269	5,638	110,000	110,000	110,000	-
OTHER REVENUES	5,086	13,672	-	-	-	-
INVESTMENT INCOME	83,223	226,512	10,000	10,000	100,000	90,000
TOTAL EMPLOYEE HEALTH INSURANCE	18,632,953	17,783,421	19,310,600	19,310,600	18,705,800	(604,800)

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS IN						
GENERAL FUND	6,000,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	6,000,000	-	-	-	-	-
INTERDEPARTMENTAL CHARGES	-	2,291,718	2,500,000	2,500,000	500,000	(2,000,000)
INVESTMENT INCOME	196,293	720,452	200,000	200,000	300,000	100,000
TOTAL EMPLOYEE COMP BENEFITS FUND	6,196,293	3,012,170	2,700,000	2,700,000	800,000	(1,900,000)

POLICE PENSION FUND (FUND 701)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
EMPLOYER CONTRIBUTIONS	19,205,624	18,176,312	18,345,400	18,345,400	19,054,900	709,500
EMPLOYEE CONTRIBUTIONS	4,211,045	3,550,761	3,500,000	3,500,000	3,500,000	-
INVESTMENT INCOME	(35,120,955)	164,974	12,000,000	12,000,000	12,000,000	-
TOTAL POLICE PENSION FUND	(11,704,286)	21,892,047	33,845,400	33,845,400	34,554,900	709,500

**CITY OF AURORA, ILLINOIS
2024 BUDGET REVENUES**

FIREFIGHTERS' PENSION FUND (FUND 702)

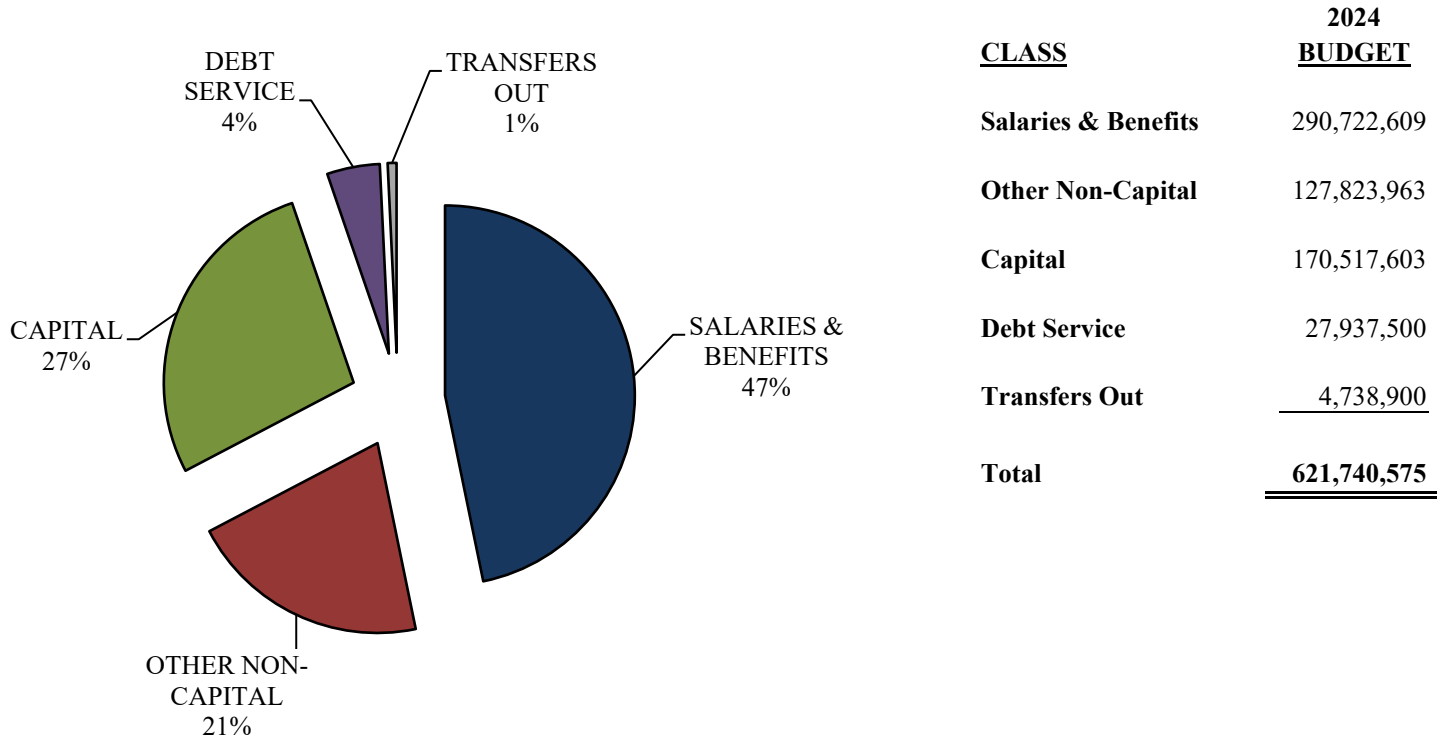
ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
EMPLOYER CONTRIBUTIONS	15,479,546	12,770,960	12,885,800	12,885,800	14,139,400	1,253,600
EMPLOYEE CONTRIBUTIONS	2,655,661	2,431,569	2,600,000	2,600,000	2,600,000	-
INVESTMENT INCOME	<u>(34,960,119)</u>	<u>19,174</u>	<u>9,500,000</u>	<u>9,500,000</u>	<u>9,500,000</u>	<u>-</u>
TOTAL FIREFIGHTERS' PENSION FUND	<u>(16,824,912)</u>	<u>15,221,703</u>	<u>24,985,800</u>	<u>24,985,800</u>	<u>26,239,400</u>	<u>1,253,600</u>

RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)

ACCOUNT NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
EMPLOYER CONTRIBUTIONS	8,275,760	8,395,286	9,878,200	9,878,200	7,561,921	(2,316,279)
EMPLOYEE CONTRIBUTIONS	-	-	-	-	-	-
RECOVERY OF COSTS	-	-	-	-	-	-
INVESTMENT INCOME	(11,082,615)	33,736	2,300,000	2,300,000	3,000,000	700,000
OTHER REVENUES	<u>99</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL RETIREE HEALTH INS TRUST FUND	<u>(2,806,756)</u>	<u>8,429,022</u>	<u>12,178,200</u>	<u>12,178,200</u>	<u>10,561,921</u>	<u>(1,616,279)</u>

TOTAL ALL FUNDS	<u>424,279,232</u>	<u>432,169,797</u>	<u>489,103,912</u>	<u>490,483,912</u>	<u>500,247,672</u>	<u>11,143,760</u>
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CITY OF AURORA, ILLINOIS
2024 BUDGET
EXPENDITURES - ALL FUNDS



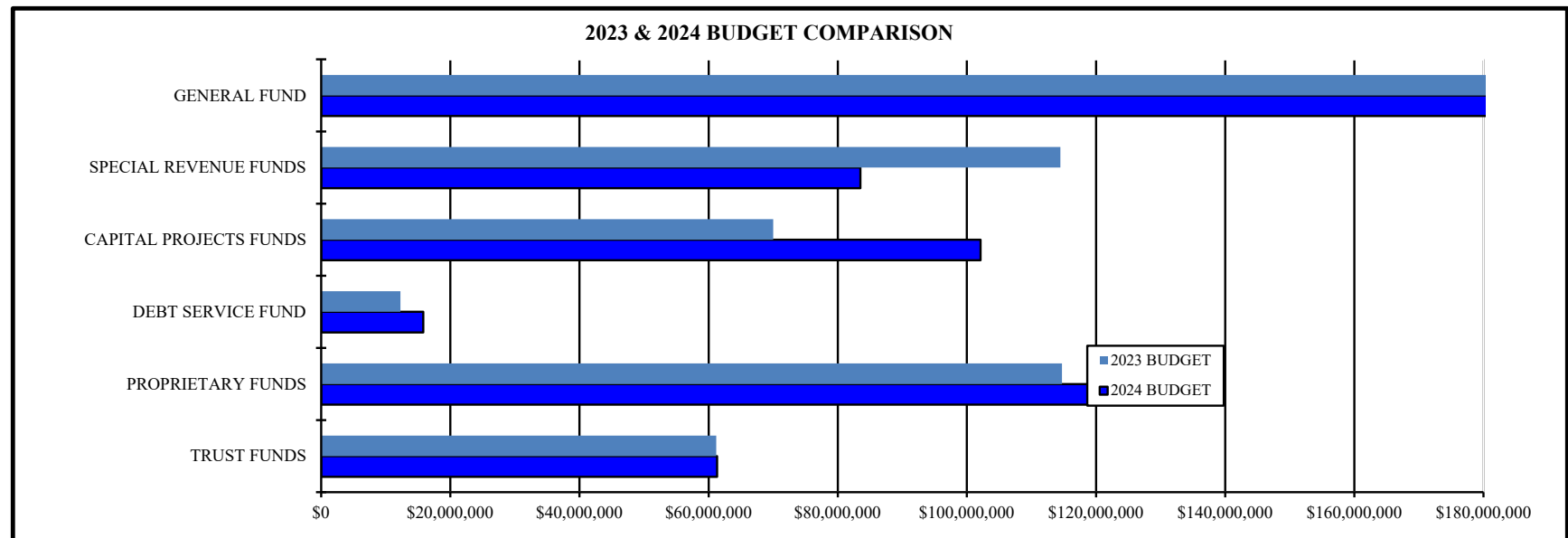
**CITY OF AURORA, ILLINOIS
2024
BUDGET**

EXPENDITURES - ALL FUNDS

<u>CLASS</u>	<u>2022 ACTUAL</u>	<u>2023 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2024 BUDGET</u>
Salaries & Benefits	262,878,271	287,977,057	2,745,552	0.95%	290,722,609
Other Non-Capital	99,838,098	110,489,873	17,334,090	15.69%	127,823,963
Capital	29,422,041	165,754,123	4,763,480	2.87%	170,517,603
Debt Service	14,111,690	24,846,600	3,090,900	12.44%	27,937,500
Transfers Out	<u>31,778,315</u>	<u>8,413,000</u>	<u>(3,674,100)</u>	-43.67%	<u>4,738,900</u>
Total	<u>438,028,415</u>	<u>597,480,653</u>	<u>24,259,922</u>	4.06%	<u>621,740,575</u>

CITY OF AURORA, ILLINOIS
2024 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

FUND DESCRIPTION	2022 ACTUAL	2023 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2024 BUDGET
GENERAL FUND	228,711,464	224,861,872	9,991,685	4.4%	234,853,557
SPECIAL REVENUE FUNDS	63,132,449	114,457,835	(30,953,643)	-27.0%	83,504,192
CAPITAL PROJECTS FUNDS	8,373,011	70,003,714	32,120,643	45.9%	102,124,357
DEBT SERVICE FUND	11,593,992	12,278,700	3,526,700	28.7%	15,805,400
PROPRIETARY FUNDS	74,632,671	114,701,513	9,454,309	8.2%	124,155,822
TRUST FUNDS	51,584,828	61,177,019	120,228	0.2%	61,297,247
TOTAL	438,028,415	597,480,653	24,259,922	4.1%	621,740,575



**CITY OF AURORA, ILLINOIS
2024 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2022 ACTUAL	2023 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2024 BUDGET
10	02 MAYOR'S OFFICE	1,390,995	1,456,080	77,039	5.3%	1,533,119
	04 ALDERMEN'S OFFICE	1,172,045	1,251,954	(4,562)	-0.4%	1,247,392
	06 HUMAN RESOURCES	2,286,969	2,953,390	258,906	8.8%	3,212,296
	07 BOARDS & COMMISSIONS	53,956	85,383	(14,773)	-17.3%	70,610
	EXECUTIVE	4,903,965	5,746,807	316,610	5.5%	6,063,417
11	02 LAW	1,168,267	1,550,738	188,618	12.2%	1,739,356
	03 CITY CLERK'S OFFICE	612,858	792,953	14,954	1.9%	807,907
	LAW DEPARTMENT	1,781,125	2,343,691	203,572	8.7%	2,547,263
12	80 INFORMATION TECHNOLOGY	9,649,258	8,654,968	3,167,469	36.6%	11,822,437
	81 DATA ANALYTICS	144,059	939,305	(180,099)	-19.2%	759,206
	82 PROJECT MANAGEMENT OFFICE	111,138	541,713	105,252	19.4%	646,965
	83 IT SECURITY	959,640	1,171,512	252,095	21.5%	1,423,607
	84 GIS	2,509	515,557	602,586	116.9%	1,118,143
	INFORMATION TECHNOLOGY DEPARTMENT	10,866,604	11,823,055	3,947,303	33.4%	15,770,358
13	02 COMMUNITY SERVICES ADMIN	808,396	776,606	1,253,718	161.4%	2,030,324
	03 THRIVE NONPROFIT CENTER	84,032	117,900	(40,000)	-33.9%	77,900
	04 FINANCIAL EMPOWERMENT CENTER	255,401	213,200	30,700	14.4%	243,900
	05 INNOVATION	405,581	602,887	112,786	18.7%	715,673
	14 CUSTOMER SERVICE	627,185	735,752	24,294	3.3%	760,046
	30 COMMUNITY DEVELOPMENT	407,453	508,314	(64,169)	-12.6%	444,145
	60 PUBLIC ART	201,190	294,722	32,760	11.1%	327,482
	61 PUBLIC ART GAR MUSEUM	335,124	311,949	(76,886)	-24.6%	235,063
	69 COMMUNITY ENGAGEMENT	-	294,962	(294,962)	-100.0%	-
	70 YOUTH SERVICES	578,798	510,139	70,700	13.9%	580,839
	72 SENIOR & DISABILITIES SRVS	-	395,263	243,843	61.7%	639,106
	COMMUNITY SERVICES DEPARTMENT	3,703,160	4,761,694	1,292,784	27.1%	6,054,478
14	02 COMMUNITY AFFAIRS ADMIN	1,226,934	644,102	317,911	49.4%	962,013
	04 EQUITY	-	240,295	153,822	64.0%	394,117
	05 COMMUNITY EVENTS	1,754,268	1,727,387	459,027	26.6%	2,186,414
	COMMUNITY AFFAIRS	2,981,202	2,611,784	930,760	35.6%	3,542,544
16	02 COMMUNICATIONS & MARKETING ADMIN	-	-	474,259		474,259
	03 BRANDING & MARKETING	-	-	180,310		180,310
	04 COMMUNICATIONS	-	867,417	(415,181)	-47.9%	452,236
	05 VIDEO PRODUCTION	-	-	250,344		250,344
	COMMUNICATIONS & MARKETING	-	867,417	489,732	56.5%	1,357,149

**CITY OF AURORA, ILLINOIS
2024 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2022 ACTUAL	2023 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2024 BUDGET
18	02 ADMINISTRATION	1,485,628	1,794,869	(46,673)	-2.6%	1,748,196
	20 BUILDING & PERMITS	2,010,748	2,131,160	562,022	26.4%	2,693,182
	27 PROPERTY STANDARDS	2,310,537	2,842,176	425,530	15.0%	3,267,706
	30 ECONOMIC DEVELOPMENT	2,520,556	2,556,711	(63,406)	-2.5%	2,493,305
	40 PLANNING & ZONING	989,215	1,271,263	147,557	11.6%	1,418,820
	DEVELOPMENT SERVICES DEPARTMENT	9,316,684	10,596,179	1,025,030	9.7%	11,621,209
25	02 ADMINISTRATION	491,973	717,204	(62,091)	-8.7%	655,113
	21 ACCOUNTING	1,584,928	1,732,640	18,437	1.1%	1,751,077
	22 BUDGETING	372,704	464,966	(13,469)	-2.9%	451,497
	23 REVENUE & COLLECTION	875,775	947,898	30,086	3.2%	977,984
	26 PURCHASING	557,699	766,466	10,452	1.4%	776,918
	43 MAILROOM	32,725	25,400	-	0.0%	25,400
	FINANCE DEPARTMENT	3,915,804	4,654,574	(16,585)	-0.4%	4,637,989
30	33 ADMINISTRATION	55,941,903	57,725,913	(359,444)	-0.6%	57,366,469
	34 FIRE PREVENTION	-	-	844,767		844,767
	38 EMERGENCY MANAGEMENT	391,778	620,084	140,849	22.7%	760,933
	FIRE DEPARTMENT	56,333,681	58,345,997	626,172	1.1%	58,972,169
35	36 POLICE	83,193,380	89,653,053	(1,021,224)	-1.1%	88,631,829
	37 E911 CENTER	4,084,657	4,744,118	(111,121)	-2.3%	4,632,997
	POLICE DEPARTMENT	87,278,037	94,397,171	(1,132,345)	-1.2%	93,264,826
40	02 ADMINISTRATION	837,373	763,083	30,202	4.0%	793,285
	20 ELECTRICAL MAINTENANCE	2,162,367	2,725,794	360,998	13.2%	3,086,792
	30 DOWNTOWN SERVICES	1,638,184	1,795,735	248,391	13.8%	2,044,126
	40 ENGINEERING	1,565,760	2,231,615	167,008	7.5%	2,398,623
	60 STREET MAINTENANCE	8,374,089	9,135,283	246,226	2.7%	9,381,509
	PUBLIC WORKS DEPARTMENT	14,577,773	16,651,510	1,052,825	6.3%	17,704,335
44	02 PUBLIC PROPERTIES ADMIN	9,498	99,335	455,589	458.6%	554,924
	10 ANIMAL CONTROL	1,530,370	1,640,722	146,384	8.9%	1,787,106
	11 CENTRAL SERVICES	3,513,178	3,517,174	593,347	16.9%	4,110,521
	40 PARKS & RECREATION	3,329,824	4,478,903	(8,131)	-0.2%	4,470,772
	41 PHILLIPS PARK ZOO	1,098,544	1,465,859	28,638	2.0%	1,494,497
	PUBLIC FACILITIES	9,481,414	11,201,993	1,215,827	27.6%	12,417,820
95	31 NON-DEPARTMENTAL	23,572,015	860,000	40,000	4.7%	900,000
	GENERAL FUND TOTAL	228,711,464	224,861,872	9,991,685	4.4%	234,853,557

**CITY OF AURORA, ILLINOIS
2024 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2022 ACTUAL	2023 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2024 BUDGET
202	MFT-REBUILD ILLINOIS FUNDS	4,084,453	8,609,000	2,131,000	24.8%	10,740,000
203	MOTOR FUEL TAX FUND	4,265,174	21,564,350	(5,047,000)	-23.4%	16,517,350
208	SANITATION FUND	2,437,859	2,500,000	40,000	1.6%	2,540,000
209	HOTEL-MOTEL TAX FUND	175,000	175,000	50,000	28.6%	225,000
211	WIRELESS 911 SURCHARGE FUND	1,918,066	2,845,664	8,100	0.3%	2,853,764
212	MUNICIPAL MOTOR FUEL TAX FUND	818,572	3,400,000	(822,500)	-24.2%	2,577,500
213	HOME PROGRAM FUND	2,770,183	691,600	(59,800)	-8.6%	631,800
214	EMERGENCY SOLUTIONS GRANT	620,428	100,000	(100,000)	-100.0%	-
215	GAMING TAX FUND	4,733,405	7,311,248	1,259,612	17.2%	8,570,860
217	STATE ASSET FORFEITURE FUND	97,561	141,900	5,700	4.0%	147,600
219	FOREIGN FIRE INSURANCE TAX FUND	246,414	290,000	10,000	3.4%	300,000
221	BLOCK GRANT FUND	1,398,842	1,237,300	(62,800)	-5.1%	1,174,500
222	SECTION 108 LOAN FUND	167,000	167,200	(200)	-0.1%	167,000
223	TIF #10 FUND - GALENA/BROADWAY	580,205	56,000	-	0.0%	56,000
224	TIF #11 FUND - BENTON/RIVER	19,669	2,300	-	0.0%	2,300
225	TIF #12 FUND - OGDEN/75TH	10,731	2,200	100	4.5%	2,300
226	TIF #13 FUND - RIVER/GALENA	531,342	582,300	(40,000)	-6.9%	542,300
227	TIF #14 FUND - LINCOLN/WESTIN	4,799,851	541,900	(21,700)	-4.0%	520,200
230	TIF #17 FUND - FARNSWORTH/BILTER	325,351	7,094,000	-	0.0%	7,094,000
231	TIF #1 FUND - DOWNTOWN	2,763,901	-	-	-	-
233	TIF #3 FUND - RIVERCITY	1,211,432	1,194,800	(697,300)	-58.4%	497,500
234	TIF #4 FUND - BELL GALE	96,455	98,500	5,800	5.9%	104,300
235	TIF #5 FUND - WEST RIVER AREA	399,108	1,054,800	176,250	16.7%	1,231,050
236	TIF #6 FUND - EAST RIVER AREA	1,004,868	1,034,050	(106,925)	-10.3%	927,125
237	TIF #7 FUND - WEST FARNSWORTH AREA	680,214	887,900	(168,450)	-19.0%	719,450
238	TIF #8 FUND - EAST FARNSWORTH AREA	2,142,789	4,793,300	(716,250)	-14.9%	4,077,050
239	TIF #9 FUND - STOLP ISLAND	868,455	214,800	-	0.0%	214,800
242	TIF #18 FUND - EAST RIVER BEND (DAC)	963,000	-	-	-	-
251	SSA #14 - SULLIVAN ROAD	-	30,000	-	0.0%	30,000
254	BUSINESS DISTRICT TAX DISTRICT #1	231,374	220,000	20,000	9.1%	240,000
255	SHAPE FUND	3,489,341	10,322,823	(3,097,080)	-30.0%	7,225,743
256	EQUITABLE SHARING-JUSTICE	86,827	304,000	-	0.0%	304,000
257	EQUITABLE SHARING-TREASRY	20,410	100,000	-	0.0%	100,000
262	SSA #24 - EAGLE POINT	47,102	50,000	-	0.0%	50,000
266	SSA ONE - DOWNTOWN	290,000	290,000	-	0.0%	290,000
276	SSA #44 - BLACKBERRY TRAIL	439	33,600	-	0.0%	33,600
280	STORMWATER MGMT FEE FUND	1,875,395	5,472,100	897,800	16.4%	6,369,900
281	LONG-TERM CONTROL PLAN FUND	1,089,364	23,010,600	(19,000,000)	-82.6%	4,010,600
287	ARPA FUND	15,871,869	8,034,600	(5,618,000)	-69.9%	2,416,600
	SPECIAL REVENUE FUNDS TOTAL	63,132,449	114,457,835	(30,953,643)	-27.0%	83,504,192

CITY OF AURORA, ILLINOIS
2024 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2022 ACTUAL	2023 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2024 BUDGET
311	WARD #1 PROJECTS FUND	43,423	301,600	(8,000)	-2.7%	293,600
312	WARD #2 PROJECTS FUND	73,528	195,000	8,000	4.1%	203,000
313	WARD #3 PROJECTS FUND	90,905	496,000	(29,000)	-5.8%	467,000
314	WARD #4 PROJECTS FUND	57,311	270,000	20,000	7.4%	290,000
315	WARD #5 PROJECTS FUND	45,360	365,650	(10,000)	-2.7%	355,650
316	WARD #6 PROJECTS FUND	356,246	528,700	(403,700)	-76.4%	125,000
317	WARD #7 PROJECTS FUND	64,184	123,100	(15,000)	-12.2%	108,100
318	WARD #8 PROJECTS FUND	42,670	318,500	8,500	2.7%	327,000
319	WARD #9 PROJECTS FUND	145,244	333,000	16,000	4.8%	349,000
320	WARD #10 PROJECTS FUND	24,518	211,000	2,000	0.9%	213,000
340	CAPITAL IMPROVEMENTS FUND	4,217,258	26,481,364	17,034,343	64.3%	43,515,707
353	2017 GO BOND PROJECT FUND	1,296,392	-	-		-
354	2022 GO BOND PROJECT FUND	1,915,972	40,379,800	(30,434,800)	-75.4%	9,945,000
355	2023 GO BOND PROJECT FUND	-	-	4,271,300		4,271,300
356	2024 GO BOND PROJECT FUND	-	-	41,661,000		41,661,000
	CAPITAL PROJECTS FUNDS TOTAL	8,373,011	70,003,714	(13,811,657)	45.9%	102,124,357
401	BOND & INTEREST FUND	11,593,992	12,278,700	3,526,700	28.7%	15,805,400
	BOND & INTEREST FUND TOTAL	11,593,992	12,278,700	3,526,700	28.7%	15,805,400
120	EQUIPMENT SERVICES FUND	5,924,241	6,346,932	(124,757)	-2.0%	6,222,175
504	AIRPORT FUND	1,810,416	4,577,918	2,086,764	45.6%	6,664,682
510	WATER & SEWER FUND - IT	99,999	219,300	(68,900)	0.0%	150,400
510	WATER & SEWER FUND - WATER PRODUCTION	18,245,156	37,133,700	3,077,712	8.3%	40,211,412
510	WATER & SEWER FUND - WATER BILLING	1,650,810	1,765,401	345,608	19.6%	2,111,009
510	WATER & SEWER FUND - MAINTENANCE	10,117,477	25,921,260	3,457,852	13.3%	29,379,112
510	WATER & SEWER FUND - METER MAINTENANCE	787,537	2,116,613	43,304	2.0%	2,159,917
510	WATER & SEWER FUND - CENTRAL SERVICES	-	-	10,000		10,000
520	MVPS FUND - DEVELOPMENT SERVICES	-	50,000	(15,000)	-30.0%	35,000
520	MVPS FUND - DOWNTOWN SERVICES	-	-	220,000		220,000
520	MVPS FUND - CENTRAL SERVICES	32,443	38,700	270,000	697.7%	308,700
520	MVPS FUND - REVENUE & COLLECTION	459,131	587,363	(121,260)	-20.6%	466,103
520	MVPS FUND - MAINTENANCE	1,140,169	950,721	(608,333)	-64.0%	342,388
530	TRANSPORTATION CENTER FUND - DEV. SRVCS	-	10,000	-	0.0%	10,000
530	TRANSPORTATION CENTER FUND - ROUTE 25	826,303	1,278,242	(183,952)	-14.4%	1,094,290
530	TRANSPORTATION CENTER FUND - ROUTE 59	852,027	1,173,976	107,517	9.2%	1,281,493
550	GOLF FUND - PHILLIPS PARK GOLF COURSE	1,790,865	3,280,696	(439,171)	-13.4%	2,841,525
601	PROPERTY & CASUALTY INSURANCE FUND	9,187,830	7,242,791	660,125	9.1%	7,902,916
602	EMPLOYEE HEALTH INSURANCE FUND	18,506,127	19,307,900	636,800	3.3%	19,944,700
603	EMPLOYEE COMPENSATED BENEFITS FUND	3,202,140	2,700,000	100,000	3.7%	2,800,000
	PROPRIETARY FUNDS TOTAL	74,632,671	114,701,513	9,454,309	8.2%	124,155,822

**CITY OF AURORA, ILLINOIS
2024 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2022 ACTUAL	2023 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2024 BUDGET
701	POLICE PENSION FUND	22,677,148	27,475,000	1,044,900	3.8%	28,519,900
702	FIREFIGHTERS' PENSION FUND	18,574,174	21,985,600	289,000	1.3%	22,274,600
704	RETIREE HEALTH INSURANCE TRUST FUND	10,333,506	11,716,419	(1,213,672)	-10.4%	10,502,747
	TRUST FUNDS TOTAL	51,584,828	61,177,019	120,228	0.2%	61,297,247
	TOTAL	438,028,415	597,480,653	(21,672,378)	4.1%	621,740,575

CITY OF AURORA, ILLINOIS
2024 BUDGET
MATRIX OF DEPARTMENTAL FUNCTIONS AND EXPENDITURES
(2024 Budget Amounts Shown in Thousands)

Certain city departments have responsibility for managing money in multiple funds. Conversely, budget management responsibility for certain city funds is shared by multiple city departments. This table describes those interrelationships.

Department Name	General Fund	Special Revenue Funds	Capital Project Funds	Debt Service Fund	Proprietary Funds	Trust Funds	Total
Executive Department	6,064	75	276	-	90	-	6,505
Law Department	2,547	-	-	-	101	-	2,648
Information Technology	15,770	3,184	8,806	-	157	-	27,917
Community Services	6,055	3,759	668	-	-	-	10,482
Community Affairs	3,543	219	-	-	-	-	3,762
Communications & Marketing	1,357	-	58	-	-	-	1,415
Development Services Department	11,621	28,705	6,705	-	45	-	47,076
Finance Department	4,638	60	-	-	2,577	61,297	68,572
Fire Department	58,972	4,708	6,061	-	-	-	69,741
Police Department	93,265	4,221	1,278	-	-	-	98,764
Public Works Department	17,704	31,099	35,865	-	72,071	-	156,739
Public Facilities	12,418	3,085	41,753	-	18,871	-	76,127
Non-Departmental	900	-	-	-	30,244	-	31,144
Transfers	-	4,389	654	-	-	-	5,043
Debt Service	-	-	-	15,806	-	-	15,806
Total	<u>234,854</u>	<u>83,504</u>	<u>102,124</u>	<u>15,806</u>	<u>124,156</u>	<u>61,297</u>	<u>621,741</u>

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2024

FUND NO.	FUND NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
101	GENERAL	228,711,464	188,622,597	224,861,872	227,077,372	234,853,557	9,991,685
120	EQUIPMENT SERVICES	5,924,241	4,914,270	6,346,932	6,346,932	6,222,175	(124,757)
202	MFT-REBUILD ILLINOIS	4,084,453	1,729,739	8,609,000	8,609,000	10,740,000	2,131,000
203	MOTOR FUEL TAX	4,265,174	11,135,031	21,564,350	21,564,350	16,517,350	(5,047,000)
208	SANITATION	2,437,859	2,036,467	2,500,000	2,500,000	2,540,000	40,000
209	HOTEL-MOTEL TAX	175,000	175,000	175,000	175,000	225,000	50,000
210	LIBRARY FUND	-	(472)	-	-	-	-
211	WIRELESS 911 SURCHARGE	1,918,066	2,739,561	2,845,664	2,888,864	2,853,764	8,100
212	MUNICIPAL MOTOR FUEL TAX	818,572	2,642,274	3,400,000	3,400,000	2,577,500	(822,500)
213	HOME PROGRAM	2,770,183	76,953	691,600	691,600	631,800	(59,800)
214	EMERGENCY SOLUTIONS GRANT	620,428	190,962	100,000	100,000	-	(100,000)
215	GAMING TAX	4,733,405	6,629,407	7,311,248	7,311,248	8,570,860	1,259,612
217	ASSET FORFEITURES-STATE	97,561	109,410	141,900	151,900	147,600	5,700
219	FOREIGN FIRE INSURANCE TAX	246,414	261,838	290,000	290,000	300,000	10,000
221	BLOCK GRANT	1,398,842	1,169,486	1,237,300	1,237,300	1,174,500	(62,800)
222	SECTION 108 LOAN	167,000	167,000	167,200	167,200	167,000	(200)
223	TIF #10 GALENA/BROADWAY	580,205	30,234	56,000	56,000	56,000	-
224	TIF #11 BENTON/RIVER	19,669	49,981	2,300	2,300	2,300	-
225	TIF #12 OGDEN/75TH	10,731	-	2,200	2,200	2,300	100
226	TIF #13 RIVER/GALENA	531,342	500,000	582,300	582,300	542,300	(40,000)
227	TIF #14 LINCOLN/WESTIN	4,799,851	76,413	541,900	541,900	520,200	(21,700)
230	TIF # 17 FARNSWORTH/BILTER	325,351	178,502	7,094,000	7,094,000	7,094,000	-
231	TIF #1-DOWNTOWN	2,763,901	647,242	-	-	-	-
233	TIF #3-RIVERCITY	1,211,432	45,175	1,194,800	1,194,800	497,500	(697,300)
234	TIF #4-BELL GALE	96,455	2,200	98,500	98,500	104,300	5,800
235	TIF #5-WEST RIVER AREA	399,108	32,359	1,054,800	1,054,800	1,231,050	176,250
236	TIF #6-EAST RIVER AREA	1,004,868	257,674	1,034,050	1,034,050	927,125	(106,925)
237	TIF #7-WEST FARNSWORTH AREA	680,214	614,708	887,900	887,900	719,450	(168,450)

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2024

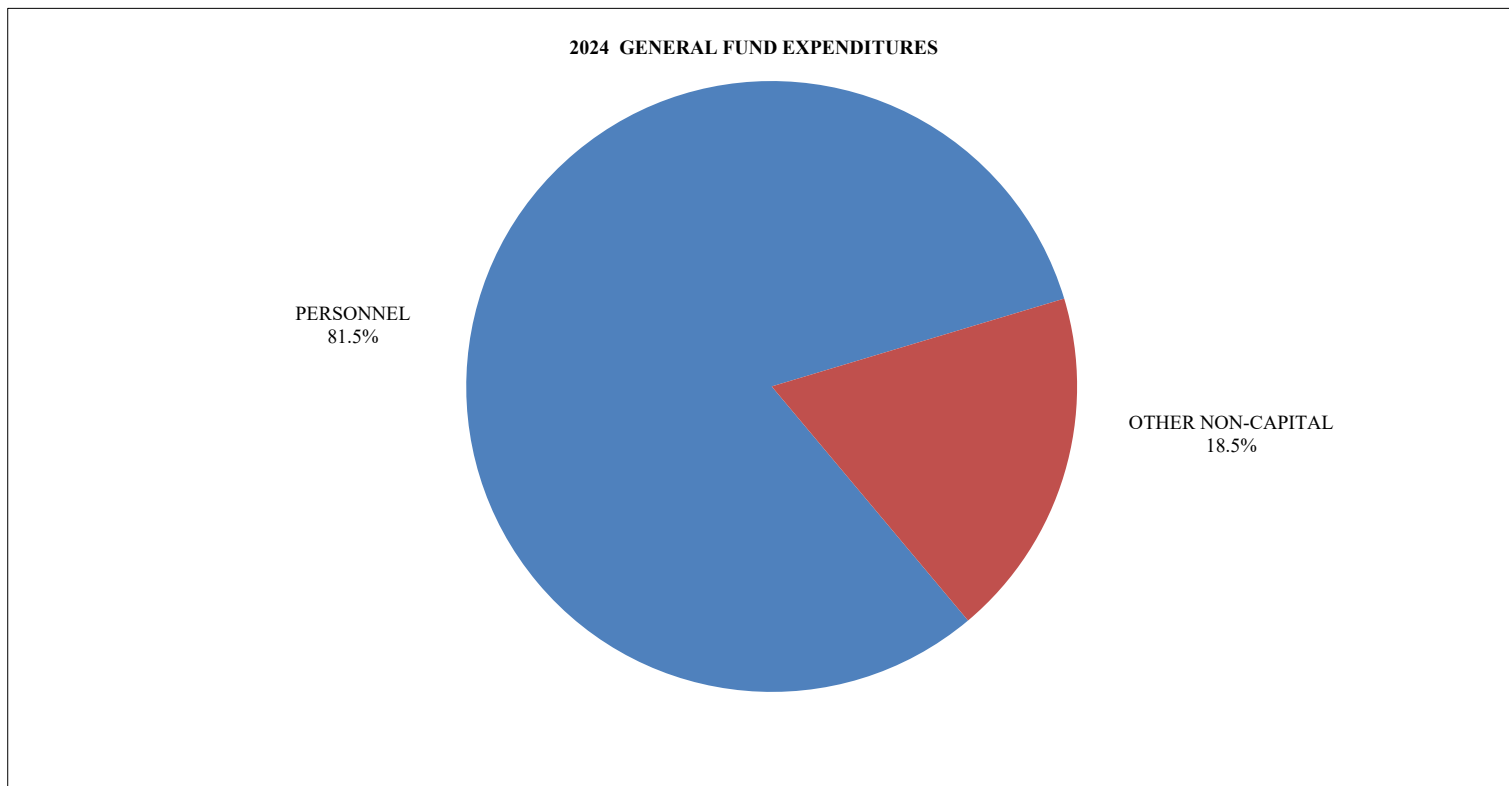
FUND NO.	FUND NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
238	TIF #8-EAST FARSNWORTH AREA	2,142,789	1,942,094	4,793,300	4,793,300	4,077,050	(716,250)
239	TIF #9 STOLP ISLAND	868,455	40,483	214,800	214,800	214,800	-
242	TIF #18 DAC	963,000	-	-	-	-	-
251	SSA #14-SULLIVAN	-	-	30,000	30,000	30,000	-
254	BUSINESS DISTRICT TAX #1	231,374	231,374	220,000	220,000	240,000	20,000
255	SHAPE	3,489,341	4,829,646	10,322,823	10,322,823	7,225,743	(3,097,080)
256	EQUITABLE SHARING-JUSTICE	86,827	-	304,000	304,000	304,000	-
257	EQUITABLE SHARING-TREASURY	20,410	64,683	100,000	107,600	100,000	-
262	SSA #24-EAGLE POINT	47,102	-	50,000	50,000	50,000	-
266	SSA ONE-DOWNTOWN	290,000	290,000	290,000	290,000	290,000	-
276	SSA #44-BLACKBERRY TRAIL	439	28,228	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	1,875,395	1,383,994	5,472,100	5,472,100	6,369,900	897,800
281	LONG-TERM CONTROL PLAN FEE	1,089,364	1,758,134	23,010,600	23,010,600	4,010,600	(19,000,000)
287	ARPA	15,871,869	4,610,736	8,034,600	8,318,900	2,416,600	(5,618,000)
311	WARD #1 PROJECTS	43,423	77,730	301,600	301,600	293,600	(8,000)
312	WARD #2 PROJECTS	73,528	68,040	195,000	195,000	203,000	8,000
313	WARD #3 PROJECTS	90,905	108,844	496,000	496,000	467,000	(29,000)
314	WARD #4 PROJECTS	57,311	34,010	270,000	270,000	290,000	20,000
315	WARD #5 PROJECTS	45,360	32,926	365,650	365,650	355,650	(10,000)
316	WARD #6 PROJECTS	356,246	46,384	528,700	528,700	125,000	(403,700)
317	WARD #7 PROJECTS	64,184	77,146	123,100	123,100	108,100	(15,000)
318	WARD #8 PROJECTS	42,670	48,426	318,500	318,500	327,000	8,500
319	WARD #9 PROJECTS	145,244	213,791	333,000	333,000	349,000	16,000
320	WARD #10 PROJECTS	24,518	24,834	211,000	211,000	213,000	2,000
340	CAPITAL IMPROVEMENTS	4,217,258	7,138,712	26,481,364	28,243,164	43,515,707	17,034,343
353	2017 GO BOND PROJECT	1,296,392	10,524	-	-	-	-
354	2022 GO BOND PROJECT	1,915,972	12,789,889	40,379,800	40,379,800	9,945,000	(30,434,800)

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2024

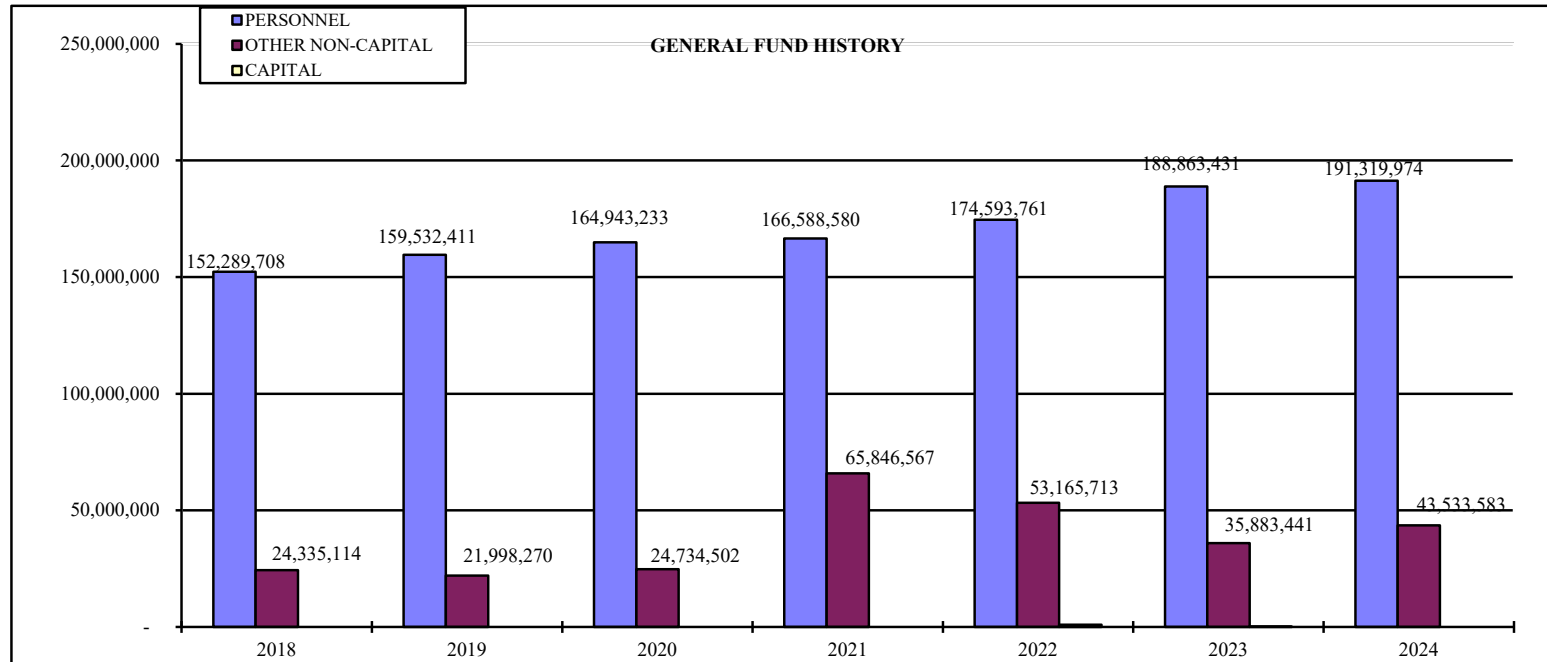
FUND NO.	FUND NAME	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
355	2023 GO BOND PROJECT	-	306,750	-	-	4,271,300	4,271,300
356	2024 GO BOND	-	-	-	-	41,661,000	41,661,000
401	BOND & INTEREST	11,593,992	2,113,555	12,278,700	12,278,700	15,805,400	3,526,700
504	AIRPORT	1,810,416	916,089	4,577,918	4,577,918	6,664,682	2,086,764
510	WATER & SEWER	30,900,979	41,138,169	67,156,274	67,156,274	74,021,850	6,865,576
520	MOTOR VEHICLE PARKING	1,631,743	969,783	1,626,784	1,739,784	1,372,191	(254,593)
530	TRANSIT CENTERS	1,678,330	1,711,488	2,462,218	2,462,218	2,385,783	(76,435)
550	GOLF OPERATIONS	1,790,865	2,086,418	3,280,696	3,280,696	2,841,525	(439,171)
601	PROP & CASUALTY INSURANCE	9,187,830	10,101,424	7,242,791	7,242,791	7,902,916	660,125
602	EMPLOYEE HEALTH INSURANCE	18,506,127	18,088,178	19,307,900	19,307,900	19,944,700	636,800
603	EMPLOYEE COMP BENEFITS	3,202,140	3,647,806	2,700,000	2,700,000	2,800,000	100,000
701	POLICE PENSION	22,677,148	20,823,030	27,475,000	27,475,000	28,519,900	1,044,900
702	FIREFIGHTERS' PENSION	18,574,174	16,343,475	21,985,600	21,985,600	22,274,600	289,000
704	RETIREE HEALTH INS TRUST	10,333,506	9,476,670	11,716,419	11,716,419	10,502,747	(1,213,672)
TOTAL		<u>438,028,415</u>	<u>388,607,474</u>	<u>597,480,653</u>	<u>601,916,053</u>	<u>621,740,575</u>	<u>24,259,922</u>

CITY OF AURORA, ILLINOIS
2024 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	ACTUAL 2022	BUDGET 2023	BUDGET 2024
PERSONNEL	140,584,016	152,289,708	159,532,411	164,943,233	166,588,580	174,593,761	188,863,431	191,319,974
OTHER NON-CAPITAL	22,708,023	24,335,114	21,998,270	24,734,502	65,846,567	53,165,713	35,883,441	43,533,583
CAPITAL	-	-	-	-	-	951,990	115,000	-
TOTAL	163,292,039	176,624,822	181,530,681	189,677,735	232,435,147	228,711,464	224,861,872	234,853,557



CITY OF AURORA, ILLINOIS
2024 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS



	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	ACTUAL 2022	BUDGET 2023	BUDGET 2024
<u>PERSONNEL</u>	140,584,016	152,289,708	159,532,411	164,943,233	166,588,580	174,593,761	188,863,431	191,319,974
% OF TOTAL	86.09%	86.22%	87.88%	86.96%	71.67%	76.34%	83.99%	81.46%
INCREASE	(3,850,103)	11,705,692	7,242,703	5,410,822	1,645,347	8,005,181	14,269,670	2,456,543
% INCREASE	-2.67%	8.33%	4.76%	3.39%	1.00%	4.81%	8.17%	1.30%
<u>OTHER NON-CAPITAL</u>	22,708,023	24,335,114	21,998,270	24,734,502	65,846,567	53,165,713	35,883,441	43,533,583
% OF TOTAL	13.91%	13.78%	12.12%	13.04%	28.33%	23.25%	15.96%	18.54%
INCREASE	1,037,542	1,627,091	(2,336,844)	2,736,232	41,112,065	(12,680,854)	(17,282,272)	7,650,142
% INCREASE	4.79%	7.17%	-9.60%	12.44%	166.21%	-19.26%	-32.51%	21.32%

CITY OF AURORA, ILLINOIS
2024 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	ACTUAL 2022	BUDGET 2023	BUDGET 2024
<u>CAPITAL</u>	-	-	-	-	-	951,990	115,000	-
% OF TOTAL	0.00%	0.00%	0.00%	0.00%	0.00%	0.42%	0.05%	0.00%
INCREASE	-	-	-	-	-	951,990	(836,990)	(115,000)
% INCREASE	100%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<u>TOTAL</u>	163,292,039	176,624,822	181,530,681	189,677,735	232,435,147	228,711,464	224,861,872	234,853,557
% OF TOTAL	100%	100%	100%	100%	100%	100%	100%	100%
INCREASE	(2,812,561)	13,332,783	4,905,859	8,147,054	42,757,412	(3,723,683)	(3,849,592)	9,991,685
% INCREASE	-1.69%	8.16%	2.78%	4.49%	22.54%	-1.60%	-1.68%	4.44%

CITY OF AURORA, ILLINOIS
2024-2028 NON-CAPITAL DECISION PACKAGES

Fund	Department/Division Name	Decision Package Name	2024	2025	2026	2027	2028	Total
Airport Fund								
	4454 Airport	Airport Lighting Replacement	30,000	0	0	0	0	30,000
Total			30,000	0	0	0	0	30,000
Block Grant Fund								
	1330 Community Development	Consulting Fee for 5 Year Consolidated Plan	30,000	0	0	0	0	30,000
Total			30,000	0	0	0	0	30,000
Capital Improvements Fund								
	1280 Information Technology	CAD/RMS Replacement	600,000	600,000	600,000	600,000	600,000	3,000,000
	1402 Community Affairs	Vehicle for Communications & Marketing	60,000	0	0	0	0	60,000
	1820 Building & Permits	Vehicle for Inspector Hire - 1	47,500	0	0	0	0	47,500
	1820 Building & Permits	Vehicle for Inspector Hire - 2	47,500	0	0	0	0	47,500
	3536 Police	Addition of (18) Squad Cars to APD Fleet	1,328,400	52,200	54,000	55,900	57,900	1,548,400
	4030 Downtown Services	Widen CBD Sidewalks	20,000	0	0	0	0	20,000
	4060 Street Maintenance	Vehicle for Assistant Superintendant	49,000	0	0	0	0	49,000
	4060 Street Maintenance	1 Ton Dump Truck	97,000	0	0	0	0	97,000
	4411 Central Services	Remodel Finance and Purchasing Departments	980,000	0	0	0	0	980,000
	4411 Central Services	Replace 3 Roof Top Units at TAS	190,000	0	0	0	0	190,000
	4440 Parks & Recreation	Turf Chemical Sprayer-Replacement	110,000	0	0	0	0	110,000
Total			3,529,400	652,200	654,000	655,900	657,900	6,149,400

Fund	Department/Division Name	Decision Package Name	2024	2025	2026	2027	2028	Total
Equipment Svcs. Fund								
	4431 Equipment Services	Additional Mobile Welding Unit	5,500	0	0	0	0	5,500
	4431 Equipment Services	Abrasive Blast Cabinet	4,700	0	0	0	0	4,700
	4431 Equipment Services	Parts Washer Replacement	11,600	0	0	0	0	11,600
Total			21,800	0	0	0	0	21,800
Gaming Tax Fund								
	1280 Information Technology	Aurora STEAM Academy	505,000	0	0	0	0	505,000
	1830 Economic Development	Downtown Casino - Site Analysis	30,000	0	0	0	0	30,000
	1830 Economic Development	International Competition - Old Casino site redevelopment	30,000	0	0	0	0	30,000
	1830 Economic Development	Smart Energy Grant	150,000	0	0	0	0	150,000
	1830 Economic Development	Wayfinding and Streetscape signage	50,000	100,000	100,000	0	0	250,000
	1840 Zoning & Planning	West Aurora Cemetery Preservation	8,000	0	0	0	0	8,000
	3536 Police	Funding for Non-Profit Social Service Agency Social Workers	211,600	442,300	445,600	469,300	483,400	2,052,200
Total			984,600	542,300	545,600	469,300	483,400	3,025,200
General Fund								
	1006 Human Resources	Labor Relations Specialist	110,200	118,000	126,300	135,200	144,700	634,400
	1006 Human Resources	PT Confidential Secretary	71,700	74,200	76,800	79,500	82,300	384,500
	1006 Human Resources	Recruiting Career Page	20,000	22,400	23,100	24,500	26,000	116,000
	1006 Human Resources	Increase the budget line for Police and Fire new hire test.	125,000	131,250	137,900	144,700	151,900	690,750
	1102 Law	New Executive Secretary	91,400	94,600	98,000	101,400	104,900	490,300
	1102 Law	Outside Counsel - "Project LightSpeed"	100,000	0	0	0	0	100,000

Fund	Department/Division Name	Decision Package Name	2024	2025	2026	2027	2028	Total
1280	Information Technology	NetClock	30,500	0	0	0	0	30,500
1280	Information Technology	NICE Inform Upgrade	123,000	0	0	0	0	123,000
1280	Information Technology	VMS Access Control & Camera Upgrades/Additions	375,000	360,200	619,400	416,600	0	1,771,200
1280	Information Technology	Managed Print Services	140,000	140,000	140,000	140,000	140,000	700,000
1280	Information Technology	Training Budget Increase	60,000	60,000	60,000	0	0	180,000
1280	Information Technology	DocuSign License Increase	120,000	120,000	120,000	0	0	360,000
1280	Information Technology	Hardware Update to On Prem Virtual Environment	175,000	0	0	0	0	175,000
1280	Information Technology	Managed Tower Services RFP/RFQ	200,000	500,000	500,000	0	0	1,200,000
1283	Cyber & Technology Risk	Cyber Threat Assessment for Traffic Management System	100,000	0	0	0	0	100,000
1284	GIS	NG911 GIS Services	33,200	0	0	0	0	33,200
1284	GIS	ESRI Enterprise Advantage Program	136,100	136,100	136,100	0	0	408,300
1302	Community Services	Temporary Overnight Warming Center Security	25,000	26,000	27,000	28,000	29,000	135,000
1302	Community Services	Enclosed Box Trailer for Community Services Events	12,000	500	500	500	500	14,000
1302	Community Services	Temporary Overnight Warming Center meal and supplies	1,500	1,500	1,500	1,500	1,500	7,500
1302	Community Services	Community Services Department Project Assistant Non Exempt	90,200	93,400	96,600	100,000	103,500	483,700
1305	Innovation	Child Savings Account Initiative	130,000	115,000	115,000	0	0	360,000
1305	Innovation	Marketing Consultant	15,000	0	0	0	0	15,000
1305	Innovation	Film Fest	55,000	0	0	0	0	55,000
1314	Customer Service	2 Part-Time Customer Relations Assistants Moved to Full-Time	30,600	31,700	32,800	33,900	35,100	164,100
1314	Customer Service	New Shredder for the Customer Service Division	4,000	0	0	0	0	4,000
1361	Public Art GAR	Museum Director	19,800	20,500	21,200	21,900	22,700	106,100
1361	Public Art GAR	Conservation of Artifacts	10,000	10,000	10,000	10,000	10,000	50,000

Fund	Department/Division Name	Decision Package Name	2024	2025	2026	2027	2028	Total
1361 Public Art GAR		Paid Internship Positions	10,200	10,600	11,000	11,400	11,800	55,000
1361 Public Art GAR		Increase Museum Assistant Pay	2,400	2,500	2,600	2,700	2,800	13,000
1361 Public Art GAR		Increase Hours of Education Specialist	33,800	35,000	36,200	37,500	38,800	181,300
1372 Senior & Disabilities Services		CARS Transportation Program	175,000	225,000	275,000	0	0	675,000
1372 Senior & Disabilities Services		Resource Guides	8,000	18,000	20,000	0	0	46,000
1372 Senior & Disabilities Services		Quality of Life/Aging in Place Repair Support Program	50,000	60,000	50,000	0	0	160,000
1402 Community Affairs		The Faces of One Aurora: A Cultural Heritage Celebration	20,000	20,000	0	0	0	40,000
1402 Community Affairs		Adult Power Series Initiative (Health Care-Continuing Education	9,000	9,000	0	0	0	18,000
1402 Community Affairs		Aurora Black Business “Pop Up-Shop”	25,000	0	0	0	0	25,000
1404 Equity		Heritage Series	30,000	0	0	0	0	30,000
1404 Equity		EDI Coordinator	120,300	124,500	128,900	133,400	138,100	645,200
1405 Special Events		Holiday Lighting	50,000	55,000	60,000	65,000	70,000	300,000
1820 Building & Permits		CCO-HVAC	122,900	127,200	131,700	136,300	141,100	659,200
1820 Building & Permits		ICC Digital Premium Code Subscription	25,500	0	0	25,500	0	51,000
1820 Building & Permits		Promotion to Senior Plans Examiner	12,300	12,700	13,100	13,600	14,100	65,800
1820 Building & Permits		Combination Inspector	127,500	132,000	136,600	141,400	146,300	683,800
1827 Property Standards		Property Standards Digital Printing and Scanning System Replac	10,000	0	0	0	0	10,000
1830 Economic Development		Mainstreet Membership and Programming	15,000	15,500	16,000	16,500	17,000	80,000
1840 Zoning & Planning		Historic Preservation Grant Program	50,000	50,000	50,000	50,000	50,000	250,000
1840 Zoning & Planning		Scanner	11,000	0	0	0	0	11,000
2523 Revenue & Collection		Mobile Food Vendor Online Application Software	5,000	0	0	0	0	5,000
2526 Purchasing		MWBE/ Purchasing Coordinator	3,000	3,100	3,200	3,300	3,400	16,000

Fund	Department/Division Name	Decision Package Name	2024	2025	2026	2027	2028	Total
3033 Fire		Medic 12 Personnel	1,194,100	1,235,900	1,279,200	1,324,000	1,370,300	6,403,500
3033 Fire		Fire Station 7 Treatment of Exposed Wood	71,500	0	0	0	0	71,500
3033 Fire		Fire Station 10 Officer Bathroom Remodel	82,500	0	0	0	0	82,500
3038 Emergency Management		Generac 15kW LED Mobile Light Tower	21,000	1,400	1,400	1,400	1,400	26,600
3038 Emergency Management		Full-Scale Exercise	10,000	0	0	0	0	10,000
3038 Emergency Management		Winter Parkas for Volunteers	9,000	0	0	0	0	9,000
3038 Emergency Management		Purchase New Flood Lights	6,700	0	0	0	0	6,700
3038 Emergency Management		Upgrade Command Light	19,000	0	0	0	0	19,000
3536 Police		Executive Secretary - Special Services Division	90,100	93,300	96,600	100,000	103,500	483,500
3536 Police		FUSUS	125,000	125,000	125,000	125,000	125,000	625,000
3536 Police		License Plate Readers - Annual Fee	13,200	13,200	13,200	13,200	0	52,800
3536 Police		Drones	20,000	30,000	20,000	30,000	20,000	120,000
3536 Police		Additional Police Lieutenant	245,300	264,400	273,700	283,300	293,200	1,359,900
3536 Police		Addition of (7) Police Officers	1,096,400	1,178,700	1,220,000	1,262,700	1,306,900	6,064,700
3536 Police		Police Department Social Worker Coordinator (Non-Exempt)	126,300	130,700	135,300	140,000	144,900	677,200
3536 Police		Field Training Automated Software	8,400	8,000	8,000	8,000	8,000	40,400
3536 Police		Digital Forensic Investigator Software Suite	68,000	69,000	71,000	72,000	73,000	353,000
3536 Police		Automated Background Investigations Software	20,000	20,000	20,000	20,000	20,000	100,000
3536 Police		Trauma Kits	22,000	500	500	500	500	24,000
3536 Police		APD Staffing Study	40,000	0	0	0	0	40,000
3536 Police		Replacement of Chairs in Patrol In-Service Room	32,000	0	0	0	0	32,000
3536 Police		Addition of (1) Seasonal Worker at Police Department	17,900	18,500	19,200	19,900	20,600	96,100

Fund	Department/Division Name	Decision Package Name	2024	2025	2026	2027	2028	Total
3536 Police		Portable Truck Scales	11,300	0	0	0	0	11,300
3537 E911 Center		Telecom 10 Chairs	25,000	0	0	0	0	25,000
4020 Electrical Maintenance		Bridge Lighting Replacement	30,000	0	0	0	0	30,000
4030 Downtown Services		Refuse Management	25,000	26,500	28,000	29,500	31,000	140,000
4030 Downtown Services		Maintenance Service Worker to Maintenance Worker I	7,700	8,000	8,300	8,600	8,900	41,500
4030 Downtown Services		Fence to Enclose 339 Middle Ave.	20,000	0	0	0	0	20,000
4030 Downtown Services		Riverwalk Railing Repairs	30,000	0	0	0	0	30,000
4030 Downtown Services		Overlay Parking Lot H-New York St and Middle Av	42,000	0	0	0	0	42,000
4040 Engineering		Additional Seasonal Worker	16,100	16,700	17,300	17,900	18,500	86,500
4040 Engineering		Civil Engineer I	120,600	124,800	129,200	133,700	138,400	646,700
4040 Engineering		Professional Engineer	132,200	136,800	141,600	146,600	151,700	708,900
4040 Engineering		Promotion of Engineering Tech III to Engineering Tech IV	3,000	3,100	3,200	3,300	3,400	16,000
4040 Engineering		Promotion of Engineering Technician II to Engineering Technici	3,000	3,100	3,200	3,300	3,400	16,000
4040 Engineering		Upgrade Vacant Prof. Engineer Positions to Prof. Engineer II	47,100	50,000	53,000	56,000	59,000	265,100
4060 Street Maintenance		Upgrade Confidential Secretary to Executive Secretary	2,300	2,400	2,500	2,600	2,700	12,500
4060 Street Maintenance		Labor Supervisor (ASA) New Position	126,600	131,000	135,600	140,300	145,200	678,700
4060 Street Maintenance		Sign Shop Budget	40,000	0	0	0	0	40,000
4060 Street Maintenance		Training Budget	35,000	0	0	0	0	35,000
4060 Street Maintenance		Gravel Spreader	16,000	0	0	0	0	16,000
4060 Street Maintenance		Perma-Line Cart	18,000	0	0	0	0	18,000
4060 Street Maintenance		Light Tower Trailer	20,000	0	0	0	0	20,000
4410 Animal Control		Replace Flooring at Animal Control	45,000	0	0	0	0	45,000

Fund	Department/Division Name	Decision Package Name	2024	2025	2026	2027	2028	Total
4410	Animal Control	Replace three roof top units	85,000	0	0	0	0	85,000
4410	Animal Control	Upgrade Animal Shelter Computer Software	31,600	17,300	17,300	17,300	17,300	100,800
4410	Animal Control	Animal Control Facility Grounds Improvements	40,000	0	0	0	0	40,000
4411	Central Services	Coat Roof at City Hall	35,000	0	0	0	0	35,000
4411	Central Services	Public Arts -Replace Furnace and Condenser Units on 3rd floor	26,000	0	0	0	0	26,000
4411	Central Services	Repair masonry at GAR Museum	80,000	0	0	0	0	80,000
4411	Central Services	APD Expansion Project	80,000	1,000,000	0	0	0	1,080,000
4411	Central Services	Police HQ Parking Lot Paver Maintenance	20,000	30,000	20,000	30,000	20,000	120,000
4411	Central Services	Replace roofs at 339 Middle Ave	200,000	0	0	0	0	200,000
4411	Central Services	Redesign City Hall Entrance	35,000	0	0	0	0	35,000
4411	Central Services	Resurface Customer Service Parking Lot	50,000	0	0	0	0	50,000
4411	Central Services	Paint Court Rooms at APD	16,000	0	0	0	0	16,000
4411	Central Services	Install new sign at City Hall	85,000	0	0	0	0	85,000
4411	Central Services	Upgrade signage in various City buildings	40,000	0	0	0	0	40,000
4411	Central Services	Replace Concrete at APD	10,000	0	25,000	0	0	35,000
4411	Central Services	Repair windows at GAR	60,000	0	0	0	0	60,000
4411	Central Services	Install lighting on river side of City Hall	90,000	0	0	0	0	90,000
4440	Parks & Recreation	Sunken Garden Irrigation Replacement	65,000	0	0	0	0	65,000
4440	Parks & Recreation	Maintenance Worker I - New Position	98,300	101,700	105,300	109,000	112,800	527,100
4440	Parks & Recreation	Maintenance Service Worker - New Position	87,800	90,900	94,100	97,400	100,800	471,000
4440	Parks & Recreation	Seasonal Worker I-New Position	9,100	9,400	9,700	10,000	10,400	48,600
4440	Parks & Recreation	Lighting improvements for Garfield Park ball fields	20,000	0	0	0	0	20,000

Fund	Department/Division Name	Decision Package Name	2024	2025	2026	2027	2028	Total
4440	Parks & Recreation	Productive Parks Software	7,000	7,000	7,000	7,000	7,000	35,000
4440	Parks & Recreation	Electronic Message board	20,200	200	200	200	200	21,000
4440	Parks & Recreation	Heavy duty watering cart	21,500	500	500	500	500	23,500
4440	Parks & Recreation	Seasonal worker 1-New Position	9,100	9,400	9,700	10,000	10,400	48,600
4440	Parks & Recreation	Ventrac attachments	25,000	0	0	0	0	25,000
4440	Parks & Recreation	Workman utility cart	39,000	1,000	1,000	1,000	1,000	43,000
4441	Phillips Park Zoo	Seasonal Worker 1- New Position	9,100	9,400	9,700	10,000	10,400	48,600
4441	Phillips Park Zoo	Seasonal Worker 1-New Position	9,100	9,400	9,700	10,000	10,400	48,600
4441	Phillips Park Zoo	Food line item increase	15,000	10,000	10,000	10,000	10,000	55,000
4441	Phillips Park Zoo	Electric cart for operations	16,000	1,000	1,000	1,000	1,000	20,000
4441	Phillips Park Zoo	Seasonal Worker 1-New Position	6,500	6,700	6,900	7,100	7,300	34,500
4441	Phillips Park Zoo	PA sound system for Zoo	30,000	30,000	30,000	0	0	90,000
Total			8,945,700	7,980,350	7,438,600	6,136,600	5,854,500	36,355,750
GO Bond								
4411	Central Services	Stain Panels at River's Edge	280,000	0	0	0	0	280,000
Total			280,000	0	0	0	0	280,000
Golf Fund								
4442	Phillips Park Golf Course	Computer hardware upgrade for golf simulators	10,000	500	500	500	500	12,000
4442	Phillips Park Golf Course	Seasonal Worker 1	5,600	5,800	6,000	6,200	6,400	30,000
4442	Phillips Park Golf Course	Seasonal Worker I (2)	14,900	15,400	15,900	16,500	17,100	79,800
4442	Phillips Park Golf Course	Seasonal Worker 1	11,100	11,400	11,800	12,200	12,600	59,100

Fund	Department/Division Name	Decision Package Name	2024	2025	2026	2027	2028	Total
	4442 Phillips Park Golf Course	Seasonal Worker 1	11,100	11,500	11,900	12,300	12,700	59,500
	4442 Phillips Park Golf Course	Seasonal Worker I	14,900	15,400	15,900	16,500	17,100	79,800
	4442 Phillips Park Golf Course	Seasonal Worker 1	5,600	5,800	6,000	6,200	6,400	30,000
	4442 Phillips Park Golf Course	Seasonal Worker 1	11,100	11,500	11,900	12,300	12,700	59,500
	4442 Phillips Park Golf Course	LED Sign at Hill Ave/Mont Rd	55,000	0	0	0	0	55,000
	4442 Phillips Park Golf Course	Reel Grinder	57,000	0	0	0	0	57,000
	4442 Phillips Park Golf Course	Lighted Sign #2 Green Wall	20,000	0	0	0	0	20,000
	4442 Phillips Park Golf Course	7210 Zero Turn Trim Mower	43,400	0	0	0	0	43,400
Total			259,700	77,300	79,900	82,700	85,500	585,100
Grant-State								
	1360 Public Art	Luminosity Autumn Light Festival	234,800	0	0	0	0	234,800
Total			234,800	0	0	0	0	234,800
MVPS Fund								
	4432 MVPS Maintenance	SIP 5th Floor Parking Gate	30,000	0	0	0	0	30,000
Total			30,000	0	0	0	0	30,000
Prop & Casualty Insurance								
	4002 Public Works Admin	Public Works Safety Improvements	100,000	100,000	100,000	100,000	100,000	500,000
	4440 Parks & Recreation	Asbestos Abatement_ 22 W Park Place- Demo	96,000	0	0	0	0	96,000
Total			196,000	100,000	100,000	100,000	100,000	596,000
State Asset Forfeiture								
	3536 Police	SOG Rentals	40,000	40,000	40,000	40,000	40,000	200,000

Fund	Department/Division Name	Decision Package Name	2024	2025	2026	2027	2028	Total
Total			40,000	40,000	40,000	40,000	40,000	200,000
Strmwtr Mgt Fee Fund								
	4063 Water & Sewer Maintenance	Hydraulic Submersible Pumps	9,000	0	0	0	0	9,000
	4063 Water & Sewer Maintenance	Godwin 6" CD150S Diesel Drive Dri-Prime Pump	65,000	0	0	0	0	65,000
Total			74,000	0	0	0	0	74,000
Transit Centers Fund								
	4433 Transit Center - Route 25	Sealcoat Lincoln Avenue Parking Lot	25,000	0	0	0	0	25,000
	4433 Transit Center - Route 25	ATC Main Station Bench Refurbishment	14,500	0	0	0	0	14,500
	4433 Transit Center - Route 25	Main Lot Fencing / RT25	32,000	0	0	0	0	32,000
	4434 Transit Center - Route 59	Sealcoat Commuter Parking Lot	150,000	0	0	0	0	150,000
Total			221,500	0	0	0	0	221,500
Water & Sewer Fund								
	4058 Water Production	Fox Valley East Booster Station Roof Replacement	55,000	0	0	0	0	55,000
	4058 Water Production	Lime Silo Fill Piping Replacement	93,600	0	0	0	0	93,600
	4058 Water Production	Sodium Hypochlorite Post Disinfection Pump Replacements	30,000	0	0	0	0	30,000
	4058 Water Production	Water Production Access Control & Video Server Upgrade	208,100	0	0	0	0	208,100
	4063 Water & Sewer Maintenance	Radio Detection 7200 Utility Location System	30,000	0	0	0	0	30,000
	4063 Water & Sewer Maintenance	Sewer Truck Cleaning Equipment and Camera Nozzles	40,000	0	0	0	0	40,000
	4411 Central Services	Frans Garden Bio-swale Maintenance	10,000	2,000	2,000	2,000	2,000	18,000
Total			466,700	2,000	2,000	2,000	2,000	474,700
Grand Total			15,344,200	9,394,150	8,860,100	7,486,500	7,223,300	48,308,250

**CITY OF AURORA, ILLINOIS
2024 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)**

Overview

The City of Aurora requires that all requests for new services, programs, equipment, vehicles, and capital improvements be submitted for consideration during the budget process as “decision packages.” Decision packages are categorized as either “non-capital decision packages” (for services, programs, equipment, and vehicles) or “Capital Improvement Plan project requests” (for land improvements, buildings, building improvements, and infrastructure at a cost of at least \$100,000 and having a useful life of more than one year). Capital Improvement Plan project requests are addressed later in the Capital Projects Funds section of the budget. Below is information on non-capital decision packages included in the 2024 city budget with a provision of at least \$100,000 for the budget year. (Only 2024 costs are discussed below.)

General Fund (101)

Labor Relations Specialist, Human Resources Division \$110,200. This decision package provides the additional of a Labor Relations Specialist to the staff. The position will interpret, advise, and administer multiple city labor contracts.

Increase the Budget Line for Police and Fire New Hire Tests, Human Resources Division, \$125,000. This decision package will provide resources for testing new public safety employees. All new applicants must pass a mental and physical test.

Outside Counsel - “Project Lightspeed”, Law Department, \$100,000. This decision package provides legal representation for the City of Aurora for the formation of a public-private partnership and long-term lease of fiber optic network.

NICE Inform Upgrade, Information Technology Division, \$123,000. This decision package will allow for a program upgrade to the latest version of NICE Inform. This application allows for quick playback, reconstruction, and call tasker performance evaluation.

VMS Access Control & Camera Upgrades/Additions, Information Technology Division, \$375,000. This decision package provides for the door access control system and video monitoring system to be replaced. The access control and camera upgrades will take place at the Phillips Park Zoo, Phillips Park Golf Course, Route 25 and Route 59 Train stations, and Aurora airport.

Managed Print Services, Information Technology Division, \$140,000. This decision package provides for managing printed services from an external provider. This will significantly reduce the cost of printing and streamline printer placements including automated supply delivery.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)**

DocuSign License Increase, Information Technology Division, \$120,000. This decision package provides the increase in our current DocuSign usage to a larger usage-based license. By increasing electronically signed documents the city will gain efficiencies in processing services.

Hardware Update to On Prem Virtual Environment, Information Technology Division, \$175,000. This decision package provides the upgrade of our private on-premises cloud environment. This will increase our efficiency and competitive edge while decreasing our operational costs and security risks.

Managed Tower Services RFP/RFQ, Information Technology Division, \$200,000. This decision package provides managed services for the city's radio tower assets. The tower assets will be inspected and maintained on a regular basis.

Cyber Threat Assessment for Traffic Management System, Cyber & Technology Risk Division, \$100,000. This decision package provides the opportunity to perform an initial assessment to expose any cyber vulnerabilities in the Traffic Management Network Systems. This will ensure the stability of the Traffic Management Network Systems and ultimately public safety.

ESRI Enterprise Advantage Program, GIS Division, \$136,100. This decision package will provide an annual subscription to provide enterprise-wide visioning and geospatial planning. This will allow for consulting, premium support, and training services.

Child Savings Account Initiative, Innovation Division, \$130,000. This decision package provides for designing and producing marketing materials, letters, and outreach events to inform the public about Aurora's Child Savings Account Initiative. This initiative's goal is to open every kindergarten student in Aurora a savings account.

Luminosity Autumn Light Festival, Public Art Division, \$234,800. This decision package includes receipt of a state grant for \$192,000 for an interactive, light-based, and technology-based art installations. Art installations will be in display in downtown for the month of September.

CARS Transportation Program, Senior & Disabilities Division, \$175,000. This decision package provides free transportation to eligible destinations for senior and disabled residents. This aids in the improvement of quality of life for these vulnerable populations.

EDI Coordinator, Equity Division, \$120,300. This decision package provides the addition of an Equity, Diversity, and Inclusion Coordinator. To support internal and external implementation initiatives and manage EDI website.

CCO-HVAC, Building & Permits Division, \$122,900. This decision package provides the addition of Mechanical Inspector to the Building & Permits staff. To improve the speed and efficiency of services provided to both residents and commercial development groups.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)**

Combination Inspector, Building & Permits Division, \$127,500. This decision package provides the addition of a Combination Inspector to the staff. This position will focus on residential developments which need inspections across multiple trades.

Medic 12 Personnel, Fire Department, \$1,194,100. This decision package provides the funding for the future Fire Station 12's ambulance personnel. This will provide enhanced Fire and EMS protection to the city.

FUSUS, Police Department, \$125,000. This decision package will provide funding for a yearly subscription to FUSUS. FUSUS is a real-time crime solution to improve the speed and efficiency needed during a crisis.

Additional Police Lieutenant, Police Department, \$245,300. This decision package provides the addition of a police lieutenant. This lieutenant will oversee the training and backgrounds division within the police department.

Addition of (7) Police Officers, Police Department, \$1,096,400. This decision package provides the addition of seven Police Officers. To assist with Traffic, Crisis Intervention unit, Investigations, Critical Incident Intelligence, and Training.

Police Department Social Worker Coordinator (Non-Exempt), Police Department, \$126,300. This decision package provides the addition of a Social Worker Coordinator to the staff. To help coordinate

department-wide social work activities and serve as a subject matter expert.

Civil Engineer I, Engineering Division, \$120,600. This decision package provides for the addition of civil engineer to the staff. To allow for additional services to be provided by the engineering division.
Professional Engineer, Engineering Division, \$132,200. This decision package provides for the addition of a professional engineer to the staff. This position will facilitate the annual capital improvement projects.

Labor Supervisor (ASA) New Position, Street Maintenance Division, \$186,400. This decision package provides for one additional Labor Supervisor. This will allow rotating schedules, assisting with increased workload, and evenly distributing labor operations.

Replace Roofs at 339 Middle Ave, Central Services Division, \$200,000. The decision package provides for the replacement of three roofs at 339 Middle Ave. To eliminate roof leaks and provide better working environment for Downtown Services.

Gaming Tax Fund (215)

Aurora STEAM Academy, Information Technology Division, \$505,000. The decision package provides funding to implement a leading-edge e-learning program for students to develop and hone core 21st century skillsets. It will provide top-tier STEAM curriculum to over 2,000 disenfranchised students.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)**

Smart Energy Grant, Economic Development Division, \$150,000. The decision package will provide funding for a proactive sustainability approach in innovation through solar, wind, EV charging stations, and permeable pavers.

Funding for Non-Profit Social Service Agency Social Workers, Police Department, \$211,600. The decision package provides social workers to support the police department's crisis intervention unit. Will utilize a co-response model of police officers and social workers for service calls regarding mental health crisis.

Capital Improvements Fund (340)

CAD/RMS Replacement, Information Technology, \$600,000. The decision package provides funding to replace the police department's CAD/RMS solution with a superior software solution. To support the needs of the police department personnel.

Addition of (18) Squad Cars to ADP Fleet, Police Department, \$1,328,400. The decision package will provide funding for the purchase of 18 additional squad cars to the police department fleet. To accommodate growth within the department.

Remodel Finance and Purchasing Department, Central Services Division, \$980,000. The decision package provides funding to remodel the finance and purchasing department areas. To create more efficient workspaces and security upgrades.

Replace 3 Roof Top Units at TAS, Central Services Division, \$190,000. The decision package provides funding to replace three roof top units on the TAS Building at the police department headquarters. To provide required air flow in the facility.

Turf Chemical Sprayer – Replacement, Parks & Recreation Division, \$110,000. The decision package provides funding to repair the Aurora Police Department parking deck.

2022 GO Bond Project Fund (354)

Stain Panels at River's Edge, Central Services Division, \$280,000. The decision package provides funding to stain the panels at RiverEdge Park. To increase the appearance of panels for all events.

Water and Sewer Fund (510)

Water Production Access Control & Video Server Upgrade, Water Production Division, \$208,100. The decision package provides upgrades for the door access and video monitoring system at the Water Production facility. To improve and enhance operations.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)**

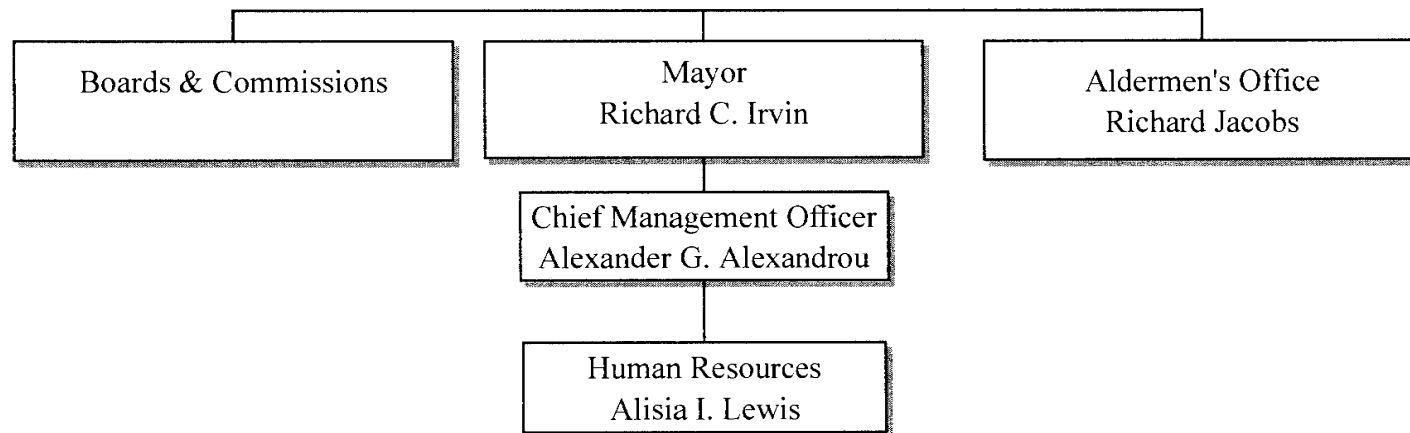
Transit Center Fund (530)

Sealcoat Commuter Parking Lot, Transit Center – RTE 59 Division, \$150,000. This decision package will provide repairs, sealcoating, and restriping of the commuter parking lot. To restore appearance, functionality, and longevity of pavement surface.

Property & Casualty Insurance Fund (601)

Public Works Safety Improvements, Public Works Admin Division, \$100,000. This decision package provides for the city to engage a safety consultant to conduct a gap analysis to identify corrective items. To improve standard operating procedures.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
EXECUTIVE DEPARTMENT**





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Mayor's Office

2024 Budget

Mission

To provide leadership and opportunities in an equitable and inclusive manner to ensure all Aurora residents and businesses receive high-quality municipal services and continue to grow and thrive as a city.

Major Functions

1. Oversee a municipal corporation with a budget of approximately \$621.7 million and a workforce of more than 1,000 full-time equivalent employees.
2. Support initiatives to improve the city's quality of life.
3. Establish policies and provide direction to all city departments and divisions.
4. Respond promptly and efficiently to the concerns and inquiries of residents and businesses.
5. Develop a balanced budget and present it to the City Council to be approved no later than December 31 of each year.
6. Serve as intergovernmental liaison to local, state, and federal elected and non-elected officials.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,174,619	1,222,050	1,227,103
Other Non-Capital	216,376	234,030	306,016
Capital	-	-	-
Total	1,390,995	1,456,080	1,533,119

Staffing

Full-Time Positions

	2022	2023	2024
Mayor	1	1	1
Chief Management Officer	1	1	1
Confidential Secretary	1	1	1
Deputy Chief of Staff	2	2	2
Deputy Mayor	1	1	1
Management Assistant	1	1	1
Office Coordinator	0	0	0
TOTAL	7	7	7

Mayor's Office

2024 Budget

Short-Term Goals (2024)

1. Launch and manage the first phase of the Special Census.
2. Continue to work with the Finance Department on the implementation of the Minority, Women, and Disabled Persons (MWDP) program using the information gathered from the availability and disparity study.
3. Continue to aggressively pursue economic development opportunities including the city's gateway and historically underdeveloped properties.

Long-Term Goals (2025 and Beyond)

1. Research, identify, and establish new sustainable sources of revenue (Ongoing).
2. Aggressively pursue funding opportunities to improve and stabilize the city's financial position due to the ongoing financial impact of COVID-19 and the 2020 Census outcomes (Ongoing).
3. Examine city policies and procedures to identify areas of improvement and create a collective vision of equity citywide (Ongoing).
4. Identify and implement new ways to increase community engagement and resident involvement in the city's decision-making processes (Ongoing).

2023 Major Accomplishments

- Worked with the Finance Department to create and implement measurable goals for the Minority, Women, and Disabled Persons (MWDP) program using the information gathered from the disparity study.
- Created and implemented the citywide Open Data Portal.
- Increased internal communication amongst all departments and divisions to better align the city with the administration goals.
- Aggressively pursued economic development opportunities including the city's gateways and historically underdeveloped properties.

2022 Major Accomplishments

- Continued to aggressively pursue funding opportunities to improve and stabilize the city's financial position following the COVID-19 pandemic.
- Established post-COVID-19 economic recovery protocol using data to drive decisions and determine where relief funds are needed.
- Implemented internal and public-facing tools to more effectively measure and present city functions.
- Negotiated and obtained approval of significant economic development projects to begin construction.
- Continued with targeted initiatives to promote reinvestment of existing and established businesses on the city's key gateway corridors.
- Continued to leverage the city's fiber optic network and other city assets and facilities through the approval and implementation of a Smart City Program with related technologies and services.

Mayor's Office

2024 Budget

Budget Highlights

The 2024 budget will permit the Mayor's Office to provide enhanced municipal services to the public.

Aldermen's Office

Mission

To serve the residents and businesses of the City of Aurora in a responsive and effective manner through leadership and legislative action to improve the quality of life in the community.

Major Functions

1. Serve on the City Council standing committees to review ordinances and resolutions and recommend action by the Committee of the Whole:
 - Rules, Administration, and Procedures Committee.
 - Building, Zoning & Economic Development Committee.
 - Finance Committee.
 - Public Health, Safety and Transportation Committee.
 - Infrastructure and Technology Committee.
2. Receive telephone calls from constituents, answer questions, receive complaints, and assist in solving problems.
3. Meet with citizens on ward committees and develop budgets for ward projects funds.
4. Meet with developers to discuss development.
5. Consider the formation of special service areas.
6. Work with neighborhood groups.
7. Attend community functions.

2024 Budget

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,120,411	1,167,634	1,167,522
Other Non-Capital	51,634	84,320	79,870
Capital	-	-	-
Total	1,172,045	1,251,954	1,247,392

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Chief of Staff	1	1	1
Aldermanic Aide	4	2	2
Aldermanic Office Supervisor	0	1	1
Senior Aldermanic Aide	0	1	1
Subtotal - Full-Time Positions	5	5	5
<u>Part-Time Positions</u>			
Alderman	12	12	12
Subtotal - Part-Time Positions	12	12	12
TOTAL	17	17	17

Aldermen's Office

2024 Budget

Short-Term Goals (2024)

1. Provide cross training for all staff on additional aldermen's office duties.

Long-Term Goals (2025 and Beyond)

1. Provide ongoing training and professional development for aldermanic staff.

2023 Major Accomplishments

- Successfully inaugurated elected incumbent and/or newly elected Alderpeople and provided onboarding training.

2022 Major Accomplishments

- Continued to perform the duties and obligations of the legislative branch/Aldermen's Office.

Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Audio & Minutes Posted Within 24 Hours	125	125	125	125
Agendas Posted 48 Hours Prior to Meeting	125	125	125	125

Budget Highlights

The 2024 budget will permit the Aldermen's Office to provide enhanced municipal services to the public.

Human Resources Department

2024 Budget

Mission

To provide the tools, support, and staffing needed by the City of Aurora in order to serve citizens and city employees; to provide excellent customer service through knowledgeable employees who treat customers with courtesy, dignity, and respect; to establish a citywide framework of effective and consistent policies; to provide quality training to employees based on their needs; to facilitate effective communication throughout the city; and to safeguard the integrity and confidentiality of all personnel records and services.

Major Functions

1. Provide employee training opportunities to develop skills and enhance job performance.
2. Develop management talent through training and development initiatives.
3. Negotiate the city's five collective bargaining agreements and three association agreements.
4. Oversee the proper application and administration of collective bargaining agreements.
5. Handle union grievances on behalf of the city.
6. Conduct labor/management meetings in order to facilitate communication with unions.
7. Oversee recruitment, screening, onboarding, and orienting new hires to fill job vacancies including public safety departments.
8. Promote and foster good employee relations through the development and consistent application of policies.
9. Establish and maintain eligibility lists for civil service positions including entry level and promotional testing as required. Serves as the Civil Service Commission liaison.
10. Monitor and maintain personnel evaluation programs, salary/compensation plans, job descriptions, EEO reports.
11. Manage internal workforce needs and succession planning for the organization to maintain adequate staffing for the city.
12. Review and update the civil service tests based upon revised job descriptions.
13. Administer the city's self-insurance programs for all civil liability claims, workers' compensation claims, preferred providers organization benefits, health maintenance organization benefits, and retiree benefits through coordination with the city's third-party administrators, medical providers, and other related professionals.
14. Purchase and maintain the required excess liability, excess workers' compensation, and property and casualty policies necessary to supplement the city's self-insured programs.
15. Administer occupational healthcare, return-to-work/light duty programs and evaluate, negotiate, and settle or clear litigated and non-litigated workers' compensation claims through the use of third-party administrators and defense counsel.
16. Maintain legally required documentation on all city employees.
17. Promote in-house wellness programs and partners with community organizations for fundraising and other efforts.

Human Resources Department

2024 Budget

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,654,075	2,034,008	2,203,294
Other Non-Capital	632,894	919,382	1,009,002
Capital	-	-	-
Total	2,286,969	2,953,390	3,212,296

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Chief HR Officer	1	1	1
Director of HR	1	1	1
Director of Training & Development	1	1	1
Assistant Director	0	0	0
HR Benefit Coordinator	1	1	1
Recruitment & Retention Coord	1	1	1
HR Analyst	1	1	1
Training Manager	1	1	1
Administrative Aide	1	2	2
Confidential Secretary	1	1	1
Executive Secretary	1	1	1
HR Generalist	2	2	2
Labor Relations Specialist	0	0	1
Subtotal - Full-Time Positions	12	13	14

Part-Time Positions

Greeter	2	2	2
Confidential Secretary	0	0	1
Subtotal - Seasonal Positions	2	2	3

Seasonal Positions

College Intern	1	1	1
Seasonal Worker I	0	0	0
Subtotal - Seasonal Positions	1	1	1

TOTAL	15	16	18
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Short-Term Goals (2024)

1. Research and promote voluntary benefits that align with core benefits and provide value added resources.
2. Initiate recruitment strategies focused on attracting qualified and diverse individuals for city public safety positions.
3. Implement a new HRIS system.
4. Standardize HR practices, policies, and procedures.
5. Develop safety programs focused on occupational safety awareness and accident prevention.
6. Establish multi-prong management leadership training modules.

Human Resources Department

2024 Budget

Long-Term Goals (2025 and Beyond)

1. Implement a multiple-data driven tracking process to improve efficiency including work flow management (2025).
2. Establish solid development opportunities through leadership training and established career paths (Ongoing).
3. Implement best practices in performance management to improve accountability, employee morale, and organizational efficiencies (Ongoing).

2023 Major Accomplishments

- Executed the Leadership Academy for internal stakeholders.
- Modernized the onboarding process with digitalizing new hire forms and implemented virtual onboarding.
- Implemented an improved process for OSHA tracking.
- Developed a platform to establish succession planning for departments and divisions.

2022 Major Accomplishments

- Streamlined the Occupational Safety and Health Administration, workers compensation, grievance, Family and Medical Leave Act, and scheduling systems.
- Established a comprehensive training and development program.
- HR staffing expansion completed and services to the organization stakeholders enhanced.
- Strengthened internal partnerships towards recruitment efforts.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Health/Wellness Seminars Provided	22	20	18	20
Safety Awareness Seminars Provided	15	20	10	20
Management Training Participants	150	150	131	150
Customized Training Participants	10	20	50	100
Computer Training Participants	10	50	80	100
Personnel Requisitions Processed	106	200	210	200
New Hires Processed-Regular	76	150	88	140
New Hires Processed-Seasonal	84	150	105	125
Workers Comp. Claims Processed	160	175	120	150
Workers Comp. Claim Settlements	7	7	26	30
Employees Completing Professional Training Programs	1,200	1,200	1,100	1,200

Budget Highlights

The 2024 budget will permit the Human Resources Department to provide enhanced municipal services to the public.

Boards & Commissions

2024 Budget

Major Functions

1. Civil Service Commission
2. FoxWalk Review Committee
3. Housing Authority Board
4. Planning & Zoning Commission
5. Preservation Commission

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	42,412	68,883	54,110
Other Non-Capital	11,544	16,500	16,500
Capital	-	-	-
Total	53,956	85,383	70,610

Staffing

<u>Commissioners/Board Members</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Civil Service Commission	5	5	5
FoxWalk Review Committee	9	9	9
Housing Authority	7	7	7
Planning & Zoning Commission	9	9	9
Preservation Commission	11	11	11
TOTAL	41	41	41

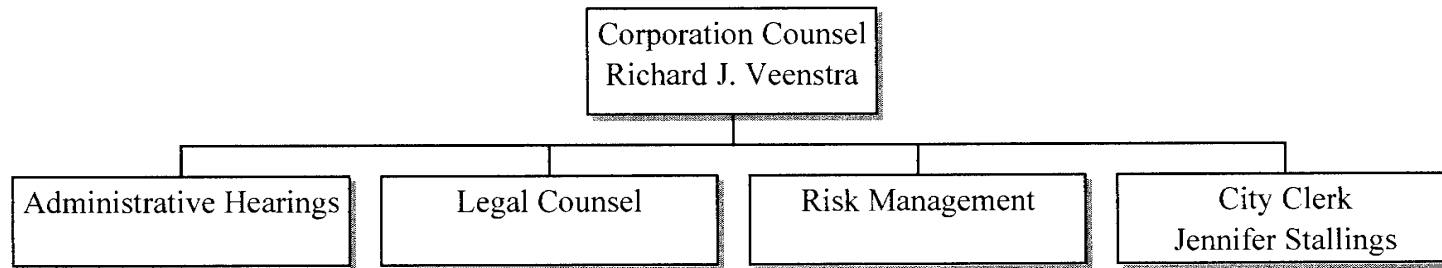
Budget Highlights

The 2024 budget will permit the Boards & Commissions to provide enhanced municipal services to the public.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
LAW DEPARTMENT**





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Law Department

2024 Budget

Mission

To provide the City of Aurora's elected officials and employees with high-quality legal advice and representation in a prompt, professional, and efficient manner.

Major Functions

1. Provide legal advice and counsel to the city's elected officials and employees with respect to the performance of their official duties.
2. Commence and prosecute all actions and suits, whether civil, criminal, or quasi-criminal on behalf of the city.
3. Defend all actions and proceedings brought against the city or its officers and employees in their official capacities.
4. Draft, as directed, ordinances and resolutions for City Council consideration.
5. Represent the city's interests in all bond issues and other financing initiatives and monitor city involvement in prior bond issues, other municipal financing, and development agreements.
6. Represent the city in the acquisition or disposition of real property.
7. Represent the city's interests before administrative code hearing officers and in any appeals from their rulings.
8. Maintain a community-based prosecution program in cooperation with city and community leaders, law enforcement, and other key stakeholders.
9. Perform any other duties as may be directed by the Mayor, the City Council, or required by law or by ordinance.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	747,979	1,097,339	1,156,973
Other Non-Capital	420,288	453,399	582,383
Capital	-	-	-
Total	1,168,267	1,550,738	1,739,356

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Corporation Counsel	1	1	1
Asst. Corporation Counsel II	3	3	3
Asst. Corporation Counsel III	0	1	1
Executive Secretary	0	0	1
Management Assistant	1	1	1
Paralegal	1	1	1
Subtotal - Full-Time Positions	6	7	8
TOTAL	6	7	8

Short-Term Goals (2024)

1. Implement software for administrative hearings.
2. Provide training to departments on relevant legal issues.
3. Integrate new risk management processes into legal review.

Law Department

4. Integrate a new risk management SharePoint page on the legal SharePoint page.
5. Develop standard operating procedures for law department staff.

Long-Term Goals (2025 and Beyond)

1. Conduct comprehensive reviews and revisions to the Code of Ordinances (Ongoing).
2. Review and update city policies and procedures (Ongoing).
3. Identify opportunities to reduce reliance on hourly outside counsel (Ongoing).

2023 Major Accomplishments

- Provided training to city staff of risk management processes and processing mobile food vendor's applications.
- Updated the law department SharePoint.
- Explored new methods for delivering legal services.
- Integrated new software for local administrative code hearings.

2022 Major Accomplishments

- Increased the use of administrative adjudications for a wider variety of ordinance violations.
- Integrated the operations of the Law Department and the City Clerk's Office.

2024 Budget

- Assisted the city in responding to and implementing legislative changes required by the SAFE-T Act and other state criminal justice reform initiatives.
- Provided support to the Police Department in the deployment of body worn cameras.
- Updated and amended ordinances for animal control, signage, and emergency management.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Help Desk Requests Processed	200	200	324	300
Community Meetings/Events Attended	0	n/a	42	6
Legistar Items Reviewed	300	300	320	300
Special Service Areas Processed	10	10	5	5
Admin Hearing Cases	n/a	n/a	541	600
Boards and Commissions Meetings Attended	n/a	n/a	24	20
Risk Management Claims Processed	n/a	n/a	316	300
Trainings given by Law Department	n/a	n/a	4	5
Liquor/Tobacco/Gaming Compliance Hearings	n/a	n/a	6	6

Budget Highlights

The 2024 budget will permit the Law Department to provide enhanced municipal services to the public.

City Clerk's Office

2024 Budget

Mission

To act as a direct link between residents and their local government, provide transparency of operations, and maintain all official city documents and records.

Major Functions

1. Serve as the official recordkeeper for the City of Aurora and keeper of the city seal for certifying official documents.
2. Attend all Committee of the Whole and City Council meetings, preparing and maintaining agendas and minutes for these meetings.
3. Assist the public and other city departments by researching and providing copies of archived documents.
4. Coordinate and update the Aurora Code of Ordinances.
5. Administer the filing and maintenance of city and county economic disclosure statements for all city officials and required employees, as well as members of city boards and commissions.
6. Maintain compliance with the Illinois State Archives for the retention and authorized disposal of city documents.
7. Work with local businesses to educate and assist with new, renewal, and temporary liquor license applications.
8. Process and issue peddler and raffle permits.
9. Process all Freedom of Information Act (FOIA) requests for the city.
10. Serve as the local election official.
11. Process outdoor seating/dining applications.

Budget Summary

		2023	
	2022	Original	2024
	Actual	Budget	Budget
<u>Expenditures</u>			
Salary & Benefits*	444,831	621,744	650,323
Other Non-Capital	168,027	171,209	157,584
Capital	-	-	-
Total	612,858	792,953	807,907

*Business Compliance Officer salary – split with Revenue & Collection Division.

Staffing

Full-Time Positions

	2022	2023	2024
City Clerk	1	1	1
Confidential Secretary	0	0	1
Administrative Aide	1	1	0
Deputy City Clerk	1	1	1
FOIA Specialist	1	2	2
Subtotal - Full-Time Positions	4	5	5
TOTAL	4	5	5

City Clerk's Office

2024 Budget

Short-Term Goals (2024)

1. Purchase and employ software to facilitate digitization of historical city records.
2. Digitize 2023 ordinances.

Long-Term Goals (2025 and Beyond)

1. Create online applications to enable the public to apply for permits and licenses electronically (2025).
2. Create a public exhibit space for historical documents online (2026).
3. Continue to review and update the Municipal Code regarding alcoholic liquor, peddlers/solicitors, and raffle licensing (Ongoing).

2023 Major Accomplishments

- Updated peddlers/solicitors code to improve community safety and ensure individual rights of those wishing to peddle/solicit door to door.
- Facilitated state review and approval of destruction of 359 boxes of destruction-eligible documents city-wide.
- Added an additional FOIA specialist at the police department.

2022 Major Accomplishments

- Continued with the organization of essential city documents in the archive room.
- Completed the citywide document retention and destruction review process.

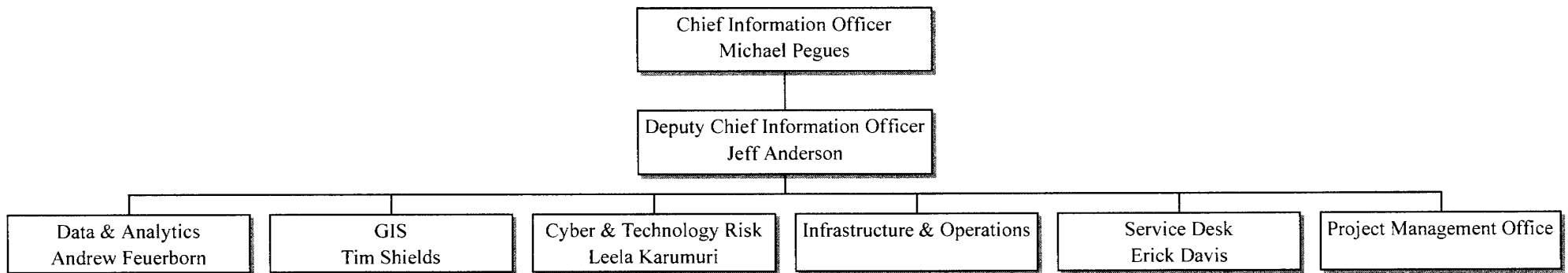
Performance Measures

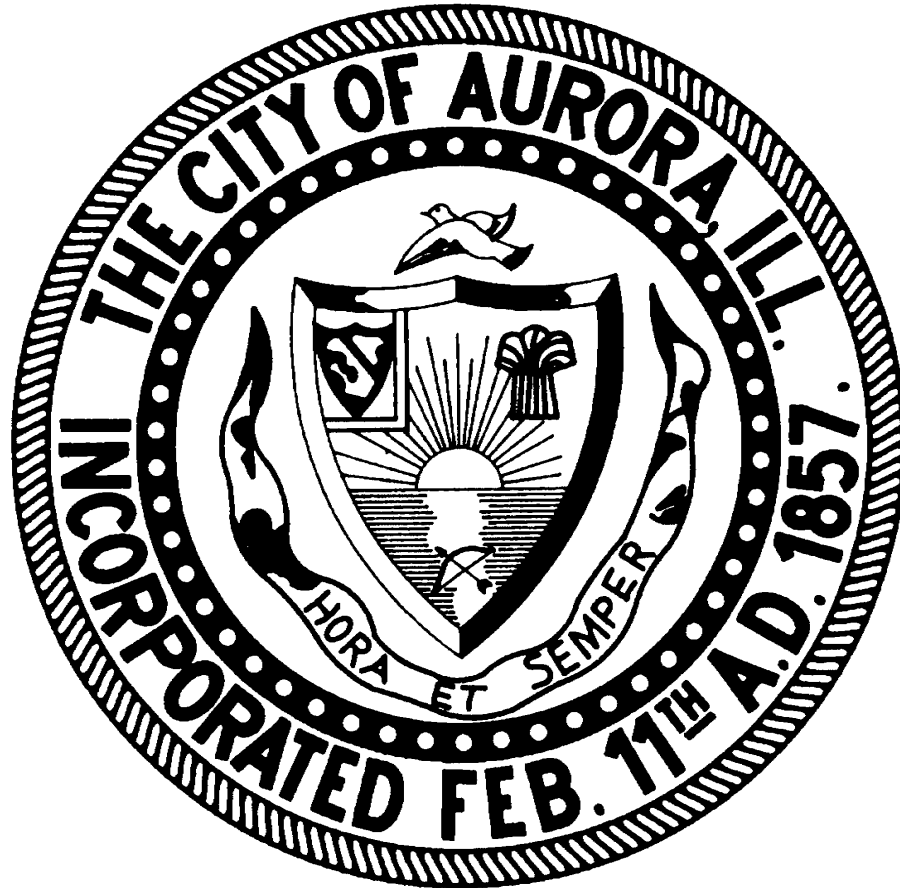
			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Resolutions Processed	408	450	396	420
Ordinances Processed	116	120	111	120
Liquor Licenses Issued	203	220	205	210
Permits Issued:				
Temporary Liquor Permits	24	40	41	40
Raffle Permits	23	40	33	40
Peddlers Registered	95	150	85	75
Citywide FOIA Requests Processed	5,927	6,500	6,310	6,500

Budget Highlights

The 2024 budget will permit the City Clerk's Office to provide enhanced municipal services to the public with the addition of FOIA specialist.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
INFORMATION TECHNOLOGY DEPARTMENT**





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Information Technology

Mission

To deliver innovative smart solutions, services, and provide a first-class customer experience.

Major Functions

To be the information technology strategic business partner for the city and the region we will:

1. Foster a “One IT” organizational structure.
2. Improve and sustain a high level of customer service and citizen engagement.
3. Quickly become an agile and smart business unit.
4. Build citywide rapport by effective cost optimization and operational efficiencies.
5. Seek ways to streamline, modernize, and standardize city services and technology.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,596,705	3,255,932	3,261,680
Other Non-Capital	6,052,553	5,399,036	8,560,757
Capital	-	-	-
Total	9,649,258	8,654,968	11,822,437

Staffing

Full-Time Positions

	2022	2023	2024
Administrative Aide	0	1	1
Chief Information Officer	1	1	1
Confidential Secretary	0	1	1
Deputy Chief Information Officer	1	1	1
Director of IT Operations	1	1	1
Network Engineer I	2	3	3
Network Engineer II	0	0	1
Network Engineer III	4	4	4
Office Coordinator	1	0	0
Support Desk Coordinator	1	1	1
Support Desk Engineer I	3	4	4
System Analyst I	3	3	2
System Analyst II	2	2	2
Telecommunications Engineer	2	2	2
Subtotal - Full-Time Positions	21	24	24

Seasonal Positions

College Intern	1	1	1
Subtotal - Seasonal Positions	1	1	1
Total	22	25	25

Information Technology

2024 Budget

Short-Term Goals (2024)

1. Implement IT Service Management.
2. Implement a new citywide time keeping solution.
3. Deploy a Teams Room to Fire Department.
4. Complete an audiovisual environment in the Council Chambers and in the fifth-floor conference room.
5. Complete the consolidation of the city networks into one unified, wired, and wireless network at all city buildings.
6. Implement updated Interactive Voice Response (IVR) system for citywide use.

Long-Term Goals (2024 and Beyond)

1. Implement the next generation of networking equipment on the local and wide area networks (2025).
2. Implement a five-year fiber capacity plan (2025).
3. Continue to drive Smart City efforts to make the city a regional technology hub (Ongoing).

2023 Major Accomplishments

- Completed the migration from four on-premises servers to SharePoint Online.
- Completed fiber expansion to the Aurora Airport for situational awareness and internet.
- Updated the Supervisory Control and Data Acquisition (SCADA) system for Water Production.

- Improved redundancy and security of Aurora Police Department (APD) network by replacing five firewalls with two high-performing firewalls.
- Fully segmented the Public Safety Network (Fire, PSAP) from city and APD networks.
- Created a redundant Public Safety Fiber Ring including fire stations for increased availability.
- Decommissioned twenty-four aging network devices as part of continued network improvements.

2022 Major Accomplishments

- Worked with the Village of North Aurora to integrate their Police Department into the city's public safety records management system.
- Replaced the city's document management software with a web-based solution.
- Installed a fiber connection to the Aurora Municipal Airport.
- Installed 14,500 feet (2.74 miles) of new fiber throughout the city.
- Consolidated the city's two computer networks to improve support levels and streamline network routing, switches, and data management.
- Implemented a new records management system for the Fire Department.

Information Technology

2024 Budget

Performance Measures

	2022	2023	2023	
	2022	2023	Estimated	2024
<u>Measures</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
E-Mail Accounts	1,300	1,300	1,400	1,400
Personal Computers	775	775	632	482
Laptop Computers	400	420	563	725
Ipads	200	220	225	300
Servers	120	120	120	120
Cellular Phones	725	740	1,000	1,000
Mi-Fi Devices	25	40	25	5
Legacy Systems Replaced	2	4	4	4
New Technology Introduced	4	4	4	4
Miles of Optical Fiber Installed	9.4	11.5	7.2	11.5

Budget Highlights

The 2024 budget will permit the Information Technology Department to provide enhanced municipal services to the public.

Data & Analytics

Mission

Develop and execute a citywide digital data strategy that supports data-driven decision making and complements the overall mission and goals of the city. Provide increased government transparency while leveraging internal and external data sources to engage and empower residents, government agencies, and private enterprises. Identify opportunities to improve operational efficiencies and city services, increase economic development, improve citizen engagement, and improve the quality of life for the City of Aurora residents and visitors.

Major Functions

- 1. Identify and obtain the necessary internal and external resources and technology solutions needed to fully catalog, extract, and analyze internal and external data sources available to the city for improved data-driven decision making.
- 2. Collect and extract the city’s data sources into a centralized data store.
- 3. Publish extracted data to an open data portal in an appropriate, responsible, timely, and usable manner for consumption by the city staff as well as external customers. Data will be published in machine-readable formats to meet the broadest number of users and audiences.
- 4. Identify opportunities for citywide data collection for dissemination to and from internal and external stakeholders through the development of applications to improve the efficiency of operations.

Budget Summary

		2023	
	2022	Original	2024
Expenditures	Actual	Budget	Budget
Salary & Benefits	16,276	668,635	600,106
Other Non-Capital	127,783	270,670	159,100
Capital	-	-	-
Total	144,059	939,305	759,206

Staffing

Full-Time Positions	2022	2023	2024
Director of Data & Analytics	1	1	1
Data Analyst	0	1	0
Data Analyst I	0	0	1
Data Engineer	2	2	2
Total	3	4	4

Short-Term Goals (2024)

- 1. Begin to explore the uses and benefits of employing artificial intelligence (AI) related to eliminating human error risk, unbiased decision making, and increasing efficiency in local government.
- 2. Continue to provide and refine data literacy and related training for designated city data stewards and staff.
- 3. Develop and publish additional open data hubs and data sources for city departments and public citizens.

Data & Analytics

2024 Budget

Long-Term Goals (2025 and Beyond)

1. Continue to develop applications and visualizations to support city staff operations, enhance customer satisfaction, and public engagement (Ongoing).
2. Continue to evaluate the city's data sources to help increase data-driven decision making, improve the efficiency of city services, and identify new opportunities for business development (Ongoing).
3. Engage and educate city staff and the residents on the benefits of collecting, analyzing, and applying data to enhance the decision-making process, problem resolution, business development, and overall improved quality of life (Ongoing).

2023 Major Accomplishments

- Refined and enhanced the data governance process.
- Published Open Data Portals for Police commendations and crime statistics, Joint Utility Locating Information for Excavators dig tickets, Public Arts, Grand Army of the Republic Museum, and Lead Service Lines.
- Published internal dashboards for Employee Onboarding, On-call Support, Revenue & Collection's auditing, and Diversity, Equity, and Inclusion Event Attendance.
- Developed several interfaces between systems in support of city operations in the areas of payroll, human resources, accounts receivable, purchasing, and training.
- Assisted the Finance Department in identifying additional unrealized revenue in the form of fees to be collected by the city's electrical utility provider.

2022 Major Accomplishments

- Identified additional citywide data sets to publish on the open data portal for public use and increase government transparency.
- Solicited key performance indicators from select city departments and identified and curated available data sources in order to measure and visualize the performance indicators.
- Developed an open data governance model to ensure the formal management of city data assets including security and privacy, usability, integration, compliance, availability, and overall management of the internal and external data flows within the city.
- Worked with the GIS Division and Public Works Department to develop a map for the public to view regular updates on the status of snow and ice operations during the winter season.
- Developed and implemented a submission process and automatic workflow for city staff to submit open data and key performance indicator requests for consideration.
- Developed an internal dashboard to measure and monitor the city's performance in the areas of equity, diversity, and inclusion.
- Worked with the GIS Division and Police Department to develop and publish a public Police Transparency Hub website.

Data & Analytics

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Data Sources Cataloged	22	10	7	10
Data Sources Extracted	35	10	40	20
Internal Data Sources Published	22	5	23	20
External Data Sources Published	5	5	7	5

2024 Budget

Budget Highlights

The 2024 budget will permit the Data & Analytics Division to assist the city in meeting its stated vision to “provide municipal services through efficient, effective, and progressive governance.” The city’s mission statement specifically calls for the city to “establish measurable performance indicators and communicate progress to the public.”

Project Management Office

2024 Budget

Mission

To provide a standardized method of identifying, prioritizing, and successfully executing a technology portfolio of initiatives and projects that are aligned with the city's strategy goals and vision. Manage and control project constraints by ensuring project plans are implemented on schedule, within scope, on budget, and to quality. Encourage citywide collaboration of business units and overall improvement to minimize risks and deliver first class service.

Major Functions

1. Use the proper methodology and best practice standards to ensure successful completion of projects.
2. Manage the Information Technology Department's citywide project portfolio.
3. Keep the executive leadership, stakeholders, and project community informed.
4. Serve as the subject matter expert on citywide information technology project management practices.
5. Build project management maturity at the city level.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	6,828	367,698	618,765
Other Non-Capital	104,310	174,015	28,200
Capital	-	-	-
Total	111,138	541,713	646,965

Staffing

Full-Time Positions

	2022	2023	2024
IT PMO Manager	1	1	1
IT Business Analyst	0	0	1
IT Project Administrator	1	1	1
IT Project Manager II	1	1	3
Total	<u>3</u>	<u>3</u>	<u>6</u>

Short-Term Goals (2024)

1. Deliver new city website.
2. Deliver Fire Station alerting system.
3. Complete corridor improvements utilizing funds from the State of Illinois Distressed Communities Grant.

Project Management Office

2024 Budget

Long-Term Goals (2025 and Beyond)

- 1. Evaluate the Information Technology Department’s capabilities to deliver major technical projects (Ongoing).

2023 Major Accomplishments

- Fully implemented Sentinels managed service provider for the on-premises phone system.
- Delivered key steps for the procurement process regarding the \$2.28 million related to Public Safety Technology Program.
- Successfully deployed Microsoft Teams equipment to designated City of Aurora conference rooms for employees to utilize Teams for video/teleconferencing.
- Enhanced public safety to our first responders’ modernization to our 911 Dispatch Centers (Main and Backup Centers). This includes improvements of managed telecom services for administrative/non-emergency calls to better serve the City of Aurora citizens.
- Successfully deployed Golf Now for golf club management software along with online booking services for Phillips Park Golf Course.

2022 Major Accomplishments

- Implemented and delivered the E911 phone system that aligns with the national and state public safety answering point requirement.
- Initiated an electronic signature application on certain mobile devices to streamline the city’s business processes.

- Delivered cloud-based services to replace the city’s email system and provide robust security, reliability, and improve user productivity on a governed and unified platform.
- Implemented a resource management process to plan, organize, manage, measure, and optimize project work for the Information Technology Department.
- Delivered police body cameras and evidence software for the Public Safety Transparency and Accountability program.
- Successfully deployed Microsoft Teams equipment in the Mayor’s conference room as part of the pilot project.
- Successfully managed the State of Illinois Distressed Communities Grant for \$1.2 million related to corridor improvements.
- Successfully managed the Community Project Funding Request Selection for \$2.28 million related to the Public Safety Technology Program.

Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Projects Completed on Time	7	16	8	13
Projects Delayed	4	7	6	2

Budget Highlights

The 2024 budget will permit the Project Management Office to provide enhanced municipal services to the public.

Cyber & Technology Risk Division

2024 Budget

Mission

To design, build, and implement a cybersecurity framework and supporting policies, processes, and procedures to mitigate risk and grow a more mature security posture applicable to employees, vendors, contractors, and other stakeholders.

Major Functions

1. Define and implement IT Security policies, standards, and procedures to minimize risk.
2. Develop and maintain security compliance requirements for business partners.
3. Maintain internal and external physical and logical access control.
4. Conduct risk assessments of citywide operations and institute improvements to protect critical infrastructure, information systems, and assets.
5. Provide cybersecurity education and awareness to city employees and residents.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	9,134	367,698	322,607
Other Non-Capital	950,506	803,814	1,101,000
Capital	-	-	-
Total	959,640	1,171,512	1,423,607

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Chief Information Security Officer	0	1	1
Director of Cyber & Tech. Risk	1	1	1
Total	1	2	2

Short-Term Goals (2024)

1. Implement privacy program management into all business practices in the city.
2. Implement modules for threat intelligence, security device management, and password management.
3. Perform assessments of traffic control network and assets.
4. Adopt zero trust security architecture.

Cyber & Technology Risk Division

2024 Budget

Long-Term Goals (2025 and Beyond)

- 1. Continue to mature cyber security roles and responsibilities for overall governance (Ongoing).
- 2. Continue to improve information security policies, standards, processes, and procedures (Ongoing).
- 3. Continue to cultivate user awareness through education, training, and policy development (Ongoing).
- 4. Continue to update the cyber security strategy in the ever-evolving landscape of cyber threats and offenders (Ongoing).

2023 Major Accomplishments

- Completed criminal justice and information services audit.
- Completed security incident tabletop exercise.
- Completed mandatory Annual Cyber Security Awareness Training Campaign.
- Completed 5th annual National Cyber Security Awareness Month.
- Implemented multi-factor authentication on all city accounts.

2022 Major Accomplishments

- Continued to improve the maturity of the city’s risk management based on the Cybersecurity Capability Maturity Model (C2M2).
- Continued to improve the maturity of the risk management framework in accordance with the National Institute of Standards and Technology’s (NIST) special publication #800-171 regarding security and privacy controls.
- Continued to improve the maturity of the Information Technology Department’s vendor management practices in accordance with the

- NIST’s publication #800-161 regarding the protection of controlled unclassified information.
- Continued to improve the maturity of the risk management framework.
 - Implemented a vulnerability management process to identify, evaluate, classify, prioritize, and document vulnerabilities for remediation.
 - Initiated single sign-on (SSO) implementation to allow city users to log in with a single identification across multiple applications.
 - Successfully implemented multi-factor authentication (MFA) citywide to secure systems, assets, and data.

Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Number of Policies	20	20	20	20
Number of Standards	5	5	5	5
Number of Procedures	25	25	25	25
Video Surveillance Cameras	300	360	0	n/a

Budget Highlights

The 2024 budget will permit the Cyber & Technology Risk Division to provide enhanced municipal services to the public.

GIS Division

Mission

To efficiently manage and provide access to geographic information in the best possible form to serve the City of Aurora's citizens and support city departments through modernization of workflows, interdepartmental data sharing, and universal data access.

Major Functions

1. Increase the effectiveness of GIS applications and related spatial data.
2. Provide a valued city resource for spatial information.
3. Enhance collaborative efforts among internal and external organizations.
4. Provide geospatial capabilities to non-GIS customers.
5. Integrate GIS technologies into city business operations.
6. Provide data driven decision making utilizing geospatial technologies.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,509	506,577	601,817
Other Non-Capital	-	9,000	516,326
Capital	-	-	-
Total	2,509	515,577	1,118,143

2024 Budget

Staffing

Full-Time Positions

	2022	2023	2024
GIS Manager	1	1	1
GIS Analyst	2	2	3
GIS Project Assistant	0	0	1
GIS Specialist	1	1	0
Subtotal - Full-Time Positions	4	4	5

Seasonal Positions

GIS Temporary	1	1	0
Subtotal - Seasonal Positions	1	1	0
Total	5	5	5

Short-Term Goals (2024)

1. Implement geospatial strategy.
2. Deliver the city's first indoor mapping solution.
3. Improve Police and Fire Computer Aid Dispatch map build process.

Long-Term Goals (2025 and Beyond)

1. Continue to improve GIS capabilities for support of Open Data Governance Program (Ongoing).
2. Build City of Aurora Digital Twin (Ongoing).

GIS Division

2024 Budget

2023 Major Accomplishments

- Developed a citywide Geospatial Strategy.
- Analyzed 2020 Census Data for special census reporting and remediation.
- Created a process to integrate GIS functions and story map capabilities into the new city website.

2022 Major Accomplishments

- Completed 21 GIS-specific projects.
- Created a Police Transparency Hub website.
- Finalized the Economic Development Hub website.
- Developed a lead water service inventory.
- Integrated 950 county subdivisions into the city's database.
- Completed 250 splice diagrams of the fiber optic network.
- Completed 12 drone flights for localized mapping.
- Successfully implemented a fiber optic management platform to plan, design, build, and operate the city network.

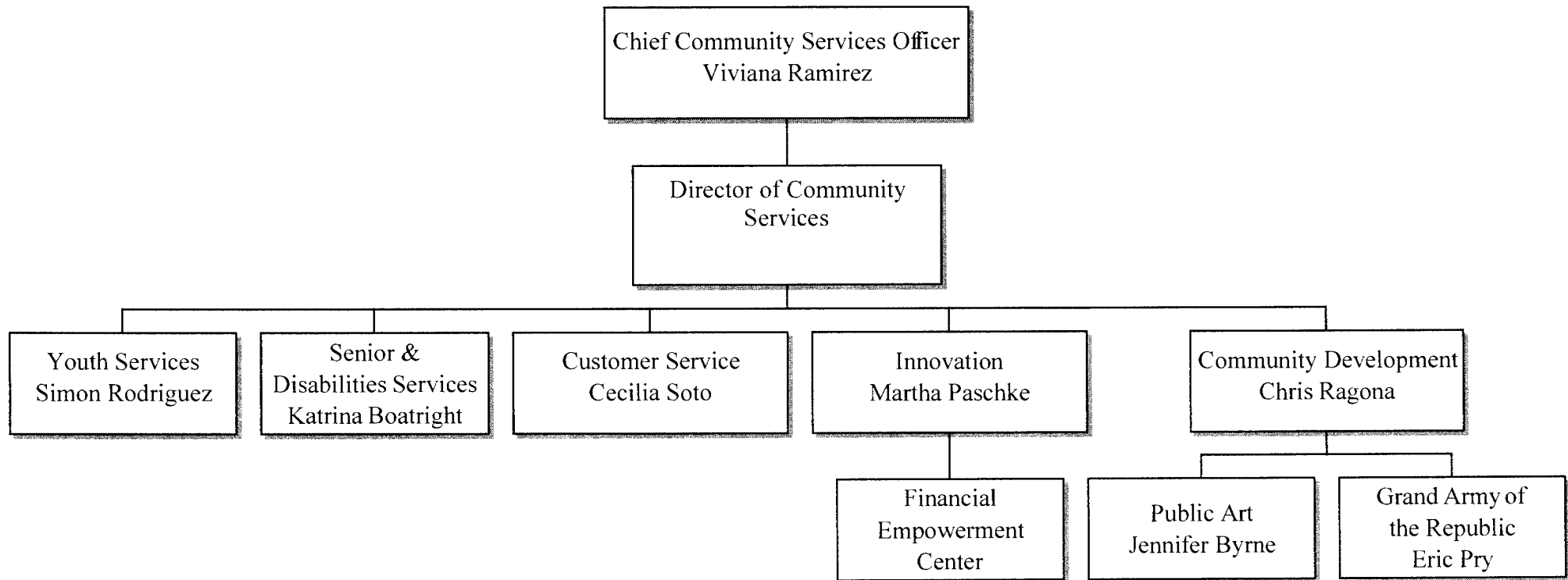
Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
GIS Updates for Transfer Stamps	4,177	4,500	3,645	4,500
Water Lines Updated in GIS (miles)	6.43	7.50	1.00	N/A
Sewer Lines Updated in GIS (miles)	5.00	5.00	1.00	N/A
JULIE Tickets Processed in GIS	20,318	21,000	20,886	N/A
Organizations Collaborated With	N/A	N/A	21	20
Number of ArcGIS Hub Page Views	N/A	N/A	40,083	40,000
Number of ArcGIS Hub Sessions	N/A	N/A	19,434	18,000
Average Time on Site (Minutes)	N/A	N/A	5.1	3

Budget Highlights

The 2024 budget will permit the GIS Division to provide enhanced municipal services to the public.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
COMMUNITY SERVICES DEPARTMENT**





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Community Services Administration

2024 Budget

Mission

To position Aurora as a premiere community for people to live, work, and play; and enhance the quality of life for Aurora residents by leveraging resources through collaboration, providing excellent customer service, stabilizing, and revitalizing neighborhoods, and offering quality services, activities, and programs for all those who live, learn, work, and play in Aurora.

Major Functions

1. Manage the Customer Service, Community Development, Innovation & Strategy, and Community Engagement Divisions.
2. Provide oversight for the Public Art, Grand Army of the Republic (GAR), and Youth Services, Senior & Disabilities Services Subdivisions.
3. Administer the gaming tax fund-supported grants.
4. Administer the city's Neighborhood Festival Fund Program and other city-supported events.
5. Serve as the city liaison for various community partnership initiatives.
6. Research and apply for grants for city departments.
7. Serve as the Mass Care/Shelter coordinator in the event of a disaster.
8. Serve as the coordinator for the temporary overnight warming center.
9. Facilitate the development and implementation of programs and services that address the needs of the community.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	598,926	607,256	711,724
Other Non-Capital	209,470	169,350	1,318,600
Capital	-	-	-
Total	808,396	776,606	2,030,324

* \$1,100,000 budgeted in 2024 for the Special Census.

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Chief Community Services Officer	1	1	1
Director of Community Services	0	0	1
Executive Secretary	1	1	1
Grant Writer	1	1	1
Neighborhood Outreach Specialist	2	0	0
Project Assistant	0	0	1
Subtotal - Full-Time Positions	5	3	5
<u>Part-Time Positions</u>			
Community Outreach Worker	0	1	0
Subtotal - Part-Time Positions	0	1	0
TOTAL	5	4	5

Community Services Administration

2024 Budget

Short-Term Goals (2024)

1. Increase participation at community events by 10%.
2. Expand community services volunteer pool by 20%.
3. Review and update Community Services policies and procedures to streamline and increase efficiency.

Long-Term Goals (2025 and Beyond)

1. Finalize mass care operation procedures (2025).
2. Identify cross collaboration opportunities that will enhance city programming (Ongoing).
3. Enhance community engagement and participation between not-for-profit organizations and community groups (Ongoing).

2023 Major Accomplishments

- Expanded the inclusion of civic engagement plan through public/private partnerships.
- Implemented community connection matrix for community services department.
- Generated and executed procedures for temporary overnight warming center.
- Formalized succession plans for future community services department.
- Identified opportunities and expanded family day events.
- Incorporated an employee self-assessment survey to create a more collaborative and empowered work environment for the community services department.

2022 Major Accomplishments

- Developed a Neighborhood Group program to help strengthen neighborhood groups.
- Developed and implemented a comprehensive and inclusive civic engagement plan including Family Fun Day events.
- Developed a senior citizen resource guide and established an outreach program to help residents navigate available resources.
- Assisted the Mayor's Office to update the citywide strategic plan.
- Implemented a community service volunteer initiative.
- Updated the Neighborhood Group Starter Packet to assist residents in the formation of new neighborhood groups.
- Overhauled the Neighborhood Festival Funding grant program.
- Received national recognition for National Night Out.

Community Services Administration

2024 Budget

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Grant Applications Submitted	30	48	44	70
Grants Received	10	12	20	24
Value of Citywide Grants Received	\$3,500,000	\$4,000,000	\$7,139,609	\$5,000,000
Departmental Presentations to the Public	n/a	n/a	1	0
Staff Hours Devoted to Emergency Preparedness	100	125	200	240
Grant Applications Reviewed	n/a	n/a	286	250
Neighborhood Festivals Supported	22	25	40	50
Community Events Participation	40	50	50	60
National Night Out Events	25	25	25	25
Attendance at Community Service Events	75,000	90,000	90,000	100,000
New Neighborhood Groups Established	n/a	n/a	0	1

Note: The performance measures were restructured to align with the goals of the division.

Budget Highlights

The 2024 budget will permit the Community Services Administration Division to provide enhanced municipal services to the public.

Innovation Division

2024 Budget

Mission

To pursue and support innovation designed to enhance the delivery of public services, resulting in our elevated role as a strategic driver of the region.

Major Functions

1. Harness meaningful data to support effective decision making.
2. Refine strategy and performance management to support leaders in goal setting, performance assessment, and improvement of results.
3. Engage in diverse partners that build capacity through cross-sector, cross-functional internal and external partners.
4. Invest in innovative and creative initiatives to drive economic improvements, social equity, and progress in the community.
5. Identify and pursue new funding sources to support innovation-led initiatives.
6. Manage the Financial Empowerment Center (FEC) and expand its services to improve the quality of life for residents.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	319,745	512,637	536,873
Other Non-Capital	85,836	90,250	178,800
Capital	-	-	-
Total	405,581	602,887	715,673

Budget Summary – Financial Empowerment Center

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	49,448	-	-
Other Non-Capital	205,953	213,200	243,900
Capital	-	-	-
Total	255,401	213,200	243,900

Innovation Division

2024 Budget

Budget Summary – FEC Building Maintenance

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	24,725	-	-
Other Non-Capital	59,307	117,900	77,900
Capital	-	-	-
Total	84,032	117,900	77,900

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Director	1	1	1
Administrative Aide	1	1	1
Program Manager	1	1	1
Project Assistant	1	1	1
Subtotal - Full-Time Positions	4	4	4
<u>Seasonal Positions</u>			
College Intern	2	2	2
Subtotal - Seasonal Positions	2	2	2
TOTAL	6	6	6

Note: A College Intern is allocated to the TCC and the Program Manager is allocated to the Innovation Division, the FEC, and the TCC.

Short-Term Goals (2024)

1. Establish Sister City Commission and launch partnerships with cities around the world.
2. Collaborate with the community partners to establish sustained funding for the FEC.

Long-Term Goals (2025 and Beyond)

1. Approach innovation capacity from a holistic and macro level to address specific policy areas (Ongoing).
2. Research and harness data to implement creative and collaborative strategies to enhance the delivery of public services (Ongoing).
3. Invest and collaborate in strategic partnerships that will maximize innovative investments in city programs and projects (Ongoing).

2023 Major Accomplishments

- Enhanced and expanded the FEC programs and partnerships.
- Collaborated on social innovation projects and policy research.
- Collaborated interdepartmentally to address homelessness.
- Established a comprehensive marketing and outreach plan for the FEC.
- Collaborated interdepartmentally to successfully launch the inaugural City of Lights Film Festival.

Innovation Division

2024 Budget

2022 Major Accomplishments

- Received distinction as a national Expert City by Cities for Financial Empowerment for successful completion of Financial Empowerment Center program pilot.
- Secured a three-year service contract and 2023 funding for the FEC.
- Launched a collaborative partnership with Illinois Bright Start for a child savings account program.
- Procured contractual services to audit the efficiency of services of the Thrive Collaborative Center.
- Collaborated interdepartmentally to design the pilot for Pathways to Public Service program.
- Collaborated interdepartmentally to design the Leadership and Development pilot program.
- Collaborated interdepartmentally to research and assess social equity of affordable housing projects.
- Developed a strategy to align public/private partnership deliverables for the Aurora STEAM Academy.
- Expanded the workforce development learning opportunities for young adults and public/private partnerships with the Workforce Solutions Council.
- Established collaborative and strategic solutions with community organizations in public health and social services.

Performance Measures – Innovation

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Staff Professional Development Training Completed	30	35	15	40
Research/Projects Assessed & Reported	4	8	5	10
Innovation Pilot Projects Launched	4	4	4	5
Internal/External Engagements on Initiatives	5	10	8	12

Performance Measures – Financial Empowerment Center

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Clients Outcomes	700	800	479	600
Client Retention	60	65	60	65
Combined Client Savings	\$400,000	\$400,000	\$195,117	\$245,117
Combined Client Debt Reduction	\$800,000	\$800,000	\$922,751	\$997,117
Referral Partners	\$18	20	5	10
Financial Empowerment Programs	5	6	0	2
Financial Workshop Initiatives	100	120	45	12
Child Savings Account Applicator	N/A	200	N/A	N/A

Note: The performance measures were restructured during the 2023 budget process.

Innovation Division

2024 Budget

Budget Highlights

The 2024 budget reflects a restructured and reimagined division that includes expansion of financial services and research projects that will permit the Innovation Division to provide enhanced municipal services to the public.

Customer Service Division

2024 Budget

Mission

To provide a courteous, prompt, and precise response to the informational and service needs of the city's residents, businesses, and visitors.

Major Functions

1. Maintain a centralized customer contact center, utilizing leading-edge telecommunications technology and highly trained personnel.
2. Provide appropriate responses to informational or service requests from city customers via telephone, web submissions, mobile applications, mail, FAX, and in person.
3. Develop and maintain an appropriate standard for customer contacts for all city divisions.
4. Track requests and complaints to assure they receive a prompt and complete response.
5. Analyze data to identify issues generating high volumes of customer contact and recommend policy or process improvements to address them.
6. Initiate and properly assign requests for information received pursuant to the Freedom of information Act.
7. Conduct front counter operations including processing water bill payments, receipt of pet registrations and fees, as well as the sale of waste stickers and special trash bags for senior citizens.
8. Maintain the facility's schedule of conference rooms, post meeting notices, and complete work orders for the meeting room setup.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	636,127	749,308	764,548
Other Non-Capital	(8,942)	(13,556)	(4,502)
Capital	-	-	-
Total	627,185	735,752	760,046

Staffing

Full-Time Positions

	2022	2023	2024
Customer Relations Manager	1	1	1
Customer Relations Assistant	2	2	4
Customer Relations Specialist	1	1	1
Subtotal - Full-Time Positions	4	4	6

Part-Time Positions

Customer Relations Assistant	4	4	2
Subtotal - Part-Time Positions	4	4	2

TOTAL

8	8	8
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Short-Term Goals (2024)

1. Implement one new technology channel that citizens can use to reach out to the municipal center.

Customer Service Division

2024 Budget

Long-Term Goals (2025 and Beyond)

1. Expand the hours of operation at the customer service call center to accommodate anticipated increases in demand (Ongoing).
2. Provide additional communication opportunities to the residents by offering text messaging and live chats through the city's webpage (2025).

2023 Major Accomplishments

- Increased promotion of the municipal call center, 256-INFO line, application, and submittal portal.
- Researched new technology channels that citizens can use to reach out to the municipal center.
- Staff attended numerous community events such as National Night Out, ward events, and Film Festival to promote the call center.

2022 Major Accomplishments

- Promoted the city's information telephone line, mobile application, and on-line portal at 15 community events.
- Provided COVID-19 testing site information and requests for facial masks to 545 customers.
- Collaborated with a multi-department team on a process for residents to report firework complaints to the city through the call center, 132 complaints were received.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Abandoned Call Rate Reduction	7.55%	7.00%	7.00%	7.00%
Phone Inquiries/Complaints Received	32,016	30,000	34,017	29,000
Phone Inquiries/Complaints Per Customer Service Division Staff	5,286	5,000	5,464	4,800
Internet-Filed Inquiries / Complaints / Requests for Service Received	3,267	3,300	2,155	2,000
Requests for Service Received by Customer Service	6,757	6,500	6,886	6,000
Requests for Service Received Citywide	12,017	12,200	11,011	7,000
Requests for Service and Information Received by Email	3,284	3,300	2,551	2,000
Mobile App Submissions	857	875	707	600
Freedom of Information Act Requests Processed	2,855	3,000	2,644	2,700
Water Bill Payments Accepted	1,203	1,300	1,217	1,100
Yard Waste Stickers Sold	1,609	1,700	385	1,500
Senior Bags Sold	117	120	79	900
Conference Room Rentals	190	200	310	200
Pet Registrations Processed	3	5	3	0

Budget Highlights

The 2024 budget will permit the Customer Service Division to provide enhanced municipal services to the public.

Community Development Division

2024 Budget

Mission

To give policy guidance, plan, fund, and implement economic development, infrastructure, and human service programs and projects that eliminate blighted conditions, facilitate affordable housing development, and assist residents who live at or below 80% of the area median income.

Major Functions

1. Administer the Community Development Block Grant (CDBG), Home Investment Partnerships Program (HOME) and Quality of Life funding from the U.S. Department of Housing and Urban Development (HUD) and Gaming Tax fund.
2. Seek and administer dynamic partnerships to identify and address community stabilization needs through the completion of public programs and capital projects.
3. Proactively seek federal, state, and local funding programs for community development as they become available.
4. Provide policy support at the federal, state, and local levels on community stabilization and development issues.
5. Collaborate with housing developers, nonprofit agencies, residents, business owners, elected officials, and other community partners to address community development and housing needs for low- and moderate-income residents.

Budget Summary

	2022	2023	
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>2024 Budget</u>
Salary & Benefits	502,710	529,914	552,345
Other Non-Capital	(95,257)	(21,600)	(108,200)
Capital	-	-	-
Total	407,453	508,314	444,145

Staffing

Full-Time Positions

	2022	2023	2024
Manager	1	1	1
Development Coordinator	1	1	1
Management Assistant	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

Office Coordinator	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	4	4	4

Community Development Division

2024 Budget

Short-Term Goals (2024)

1. Maximize available resources to address service gaps and needs of vulnerable populations including seniors, persons with disabilities, and low-to-moderate income households.
2. Conduct close out and audit of Community Development Block Grant – Corona Virus grant funding received in 2020 as part of the CARES Act to prevent, prepare, and recover from the COVID-19 pandemic.
3. Administer first year of HOME Investment Partnerships Program – American Rescue (HOME-ARP) funding to assist residents that are homeless or on the verge of homelessness.
4. Begin drafting 2025-2029 Consolidated Plan.

Long-Term Goals (2025 and Beyond)

1. Implement the recommendations of the city's expanded Neighborhood Revitalization Strategy Area (Ongoing).
2. Maintain an efficient and comprehensive neighborhood and social service base in an era of declining resources (Ongoing).
3. Implement the first year of the 2025-2029 Consolidated Plan's goals and objectives (Ongoing).

2023 Major Accomplishments

- Maximized available resources to address service gaps and needs of vulnerable populations including seniors, persons with disabilities, and low-to-moderate income households.
- Received approval of Needs Assessment to utilize HOME Investment Partnerships Program – American Rescue Plan and released first notification for funding availability.
- Enhanced and improved access to amenities in low-to-moderate income neighborhoods.
- Transitioned Aurora Arts Center activity into long term monitoring compliance phase.

2022 Major Accomplishments

- Closed out several COVID-19 funded projects, reallocated unexpended funding to non-profit public service activities, and prepared for compliance review.
- Partnered with housing developers to utilize HOME funding to create or preserve affordable rental housing.
- Launched efforts to implement the third year of the 2020-2024 Consolidated Plan.

Community Development Division

2024 Budget

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Households Receiving Emergency Rent Assistance	N/A	N/A	N/A	24
Local Partners Assisted	11	50	55	50
Households Receiving Tenant Based Rental Assistance	N/A	N/A	N/A	12
Affordable Housing Units Created and Preserved	0	50	0	46
Down Payment Program				
Homeowners Assisted	11	12	3	12
Single Family Rehabilitations	11	24	9	24

Budget Highlights

The 2024 budget will permit the Community Development Division to provide enhanced municipal services to the public.

Public Art Division

Mission

To present public art in all its forms, provide a formal art presence for the residents, and enhance the city's image throughout the region with respect to the visual arts.

Major Functions

1. Oversee and maintain the David L. Pierce Art and History Center (the Pierce Center) and the Aurora Public Art Commission's (APAC) sculpture garden.
2. Oversee outdoor public art projects.
3. Maintain the first and third floor galleries at the Pierce Center, as well as the exhibits in the Council Chambers at City Hall.
4. Develop, coordinate, and support mechanisms for community artist support and alliance initiatives.
5. Network and collaborate with external partners, including but not limited to schools, art-related non-profit organizations in Aurora, as well as local and non-local artists and art administrators.
6. Seek grants and donations to augment public funds for outdoor public art projects.
7. Provide public art programs to promote public awareness of the positive value of diversity, using multi-disciplinary means of communication to encourage a deeper understanding and empathy between different groups.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	153,693	186,722	214,482
Other Non-Capital	47,497	108,000	113,000
Capital	-	-	-
Total	201,190	294,722	327,482

Staffing

Full-Time Positions

	2022	2023	2024
Director/Curator	1	1	1
Project Assistant	0	0	1
Subtotal-Full-Time Positions	1	1	2

Part-Time Positions

Project Assistant	1	1	0
Subtotal-Part-Time Positions	1	1	0

TOTAL	2	2	2
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Public Art Division

2024 Budget

Short-Term Goals (2024)

1. Host first annual festival of light art installations.
2. Install two new murals.
3. Install one new permanent sculpture.
4. Host six art exhibitions and fifteen events.

Long-Term Goals (2025 and Beyond)

1. Continue to work with the Economic Development Division to provide public art installations in support of city goals (Ongoing).
2. Continue to sponsor six formal exhibits and fifteen events per year, including educational and performance programs in the Pierce Center (Ongoing).
3. Continue to partner with local artists, organizations, and businesses to support and expand Aurora's art community (Ongoing).

2023 Major Accomplishments

- Maintained rate of gallery exhibits, events, and catalog publications.
- Secured the installation of a permanent sculpture in the downtown business district.
- Completed two long-term murals, sixteen one-year murals, and one intersection mural on the street surface.
- Pivoted to contribute events and murals to "Warhol Summer" programming.

2022 Major Accomplishments

- Developed a formal proposal for a Percent for the Arts Program.
- Commissioned and oversaw the preparation for the installation of a permanent public sculpture to be installed downtown in 2023.
- Hosted 6 gallery exhibits, 12 exhibit events, 1 outdoor event, and published 3 exhibit catalogs.
- Partnered with the Youth Services Division to offer 4 weeks of summer art camp.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
In Person Attendance at Public Art Functions	8,335	3,000	10,000	20,000
In Person Art Exhibits	5	6	6	6
In Person Events	0	15	20	15
Outdoor Public Art Installations	0	30	19	30

Budget Highlights

The 2024 budget will permit the Public Art Division to provide enhanced municipal services to the public and provide support for economic development in the downtown business district.

Grand Army of the Republic Division

2024 Budget

Mission

The Grand Army of the Republic Military Museum, located in Aurora, Illinois, collects, preserves, interprets, and honors the history of the wartime and subsequent peacetime experience of the community and its veterans throughout the history of the United States.

Major Functions

1. Preserve the collection of over 4,500 artifacts, manuscripts, photographs, and historical documents detailing Aurora's and America's involvement in all military conflicts since 1861.
2. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora. This includes working with educational institutions, youth groups, area not-for-profit organizations, city departments, and business organizations throughout the city.
3. Maintain and operate the Grand Army of the Republic Military Museum.
4. Seek private and corporate donations to augment public funds for the acquisition, installation, maintenance, and insurance of artifacts.
5. Coordinate educational programs for history-focused organizations and school groups.
6. Provide resources to historians researching the history of Aurora, America's involvement in military conflicts, and the Grand Army of the Republic.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	130,278	171,849	193,663
Other Non-Capital	17,343	25,100	41,400
Capital	187,503	115,000	-
Total	335,124	311,949	235,063

Staffing

Full-Time Positions

	2022	2023	2024
GAR Curator	1	1	0
Museum Director	0	0	1
Subtotal - Full-Time Positions	1	1	1

Part-Time Positions

Education Specialist	0	1	1
GAR Curator	0	0	0
Museum Assistant	1	1	1
Subtotal - Part-Time Positions	1	2	2

Seasonal Positions

Interns	0	0	3
Subtotal - Seasonal Positions	0	0	3

TOTAL	2	3	6
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Grand Army of the Republic Division

2024 Budget

Short-Term Goals (2024)

1. Continue to expand educational programs for Aurora's schools to at least five standalone camps, in addition to current program offerings.
2. Finish collection room relocation project.
3. Finalize American Association of Museums accreditation process.
4. Install three exhibits on World War I – national, regional, and local focus.

Long-Term Goals (2025 and Beyond)

1. Continue to expand the museums hours of operation to attract tourists to the downtown area (Ongoing).
2. Continue to mount GAR artifacts for exhibits in the newly renovated lower level of the G.A.R Military Museum (Ongoing).
3. Mount and install four exhibits annually (Ongoing).
4. Establish an exhibit schedule that dictates topics and themes over a three-year period (Ongoing).
5. Achieve accreditation from the American Alliance of Museum (2025).

2023 Major Accomplishments

- Closed out the Illinois Department of Natural Resources grant.
- Completed the initial process for accreditation through the American Alliance for State and Local History.
- Established museum educational program offerings for Aurora's grade school and middle school students.
- Awarded four awards from the Illinois Association of Museums
 - Award of Excellence in Community Partnerships
 - Award of Excellence in Educational Programs
 - Award of Merit in Exhibitions
 - Award of Distinction – Small Institution of the Year
- Curator awarded the 2023 Promising Leadership Award from the Alliance of Midwest Museums.

2022 Major Accomplishments

- Hosted three summer camps for first and fifth grade students.
- Installed five exhibits of various topics related to the museum's mission.
- Was selected to receive from the Illinois Association of Museums' Award for Best Practices – Excellence in Exhibits for the Service and Sacrifice exhibit.
- Restored and installed the GAR sentry statue inside the museum and installed a replica statue in the original rooftop location.
- Restored four original portraits from 1878 in the Angel Room.

Grand Army of the Republic Division

2024 Budget

Performance Measures

	2022	2023	2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Patrons	8,344	5,500	7,923	6,500
Museum Tours Patrons	N/A	2,000	622	1,000
Exhibits	6	4	5	5
Educational Programs	4	5	5	10

Budget Highlights

The 2024 budget will permit the Grand Army of the Republic Division to sustain municipal services to the public.

Youth Services Division

2024 Budget

Mission

To foster educational, recreational, developmental, and support programs through collaboration that offers positive and constructive activities resulting in beneficial services being provided to youth in the community.

Major Functions

1. Coordinate the presentation of opportunities for youth to realize full life needs and potential through mentoring, leadership development, highly effective habits, and social support.
2. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth involvement.
3. Facilitate high-quality organized sports and recreation programs and activities that promote sportsmanship, character, and healthy living lifestyles in youth.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	280,197	173,245	226,289
Other Non-Capital	298,601	336,894	354,550
Capital	-	-	-
Total	578,798	510,139	580,839

Staffing

Full-Time Positions

	2022	2023	2024
Manager	1	1	1
Senior Citizen & Disability Services Coordinator	1	0	0
Subtotal - Full-Time Positions	2	1	1

Part-Time Positions

Youth Court Coordinator	1	1	1
Youth Sports Coordinator	0	1	1
Subtotal - Seasonal Positions	1	2	2

Seasonal Positions

College Intern	1	1	1
Subtotal - Seasonal Positions	1	1	1

Temporary Positions

Temporary Worker	1	0	0
Subtotal - Temporary Positions	1	0	0
TOTAL	5	4	4

Youth Services Division

2024 Budget

Short-Term Goals (2024)

1. Develop new pilot programs, including continuing to enhance soccer activities through our portable soccer field.
2. Seek new grant opportunities.

Long-Term Goals (2025 and Beyond)

1. Seek funding to increase services, activities, and programs (Ongoing).
2. Maintain school-business partnership relations in support of positive activities for students (Ongoing).
3. Organize and maintain the Youth Court Program (Ongoing).
4. Maintain a third-party administrator for summer youth programs (Ongoing).
5. Continue to foster new collaborations for activities involving partnerships serving the city's youth (Ongoing).
6. Explore grant opportunities to assist in offsetting program costs (Ongoing).
7. Collaborate with the middle schools to preview possible new competitions and improvements for the Sports Festival and City of Lights tournaments (Ongoing).
8. Continue to evaluate and seek programs to meet the needs of the city's youth (Ongoing).
9. Work with community partners to maintain the high school graduation rate above the state average (Ongoing).

2023 Major Accomplishments

- Developed One Goal Aurora Soccer program for youth involving new portable, soccer field.
- Developed after-school and summer enrichment programs in STEAM and physical education.
- Enhanced our Youth Court program to include an online instructional component.
- Completed a successful sport season for Aurora middle school students, including the City of Lights tournaments and the 2023 Fred Rogers Aurora Sports Festival.
- Hosted a new summer program in July, Downtown Aurora summer camps, that enhanced summer programming and offered activities in fire safety, STEM, history, and art.

2022 Major Accomplishments

- Continued to seek grant funds to enhance the division's program offerings.
- Collaborated with community partners to create a network for youth, senior, and disability service events and programs.
- Piloted a successful, summer program for youth in July, also known as the Downtown Aurora Camps, with 5 community partners.
- Piloted a tour of a portable soccer field to gather insight on a potential soccer program for youth.
- Partnered with the city's golf club to reintroduce a new program, Kids on Course, teaching youth in Aurora the fundamentals of golf.
- Brought back in-person summer camp programs in June, serving students in 4 public schools, including the Youth Day End-of-Camp Celebration.

Youth Services Division

2024 Budget

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
School/After-School Activities	10	12	12	13
Co-Sponsored Activities	16	17	17	17
Sports Programs	12	13	14	14
Program Participants:				
School/After-School	1,300	1,400	2,166	2,200
Prevention/Intervention	170	180	119	180
Sports Program	2,000	2,100	3,899	4,000
Community Service	40	40	40	n/a
Co-Sponsored Event	20,000	20,000	13,231	14,000
Summer Programs	2	2	3	3
Summer Program Participants	328	500	1590	2000

Note: In addition, a third-party administrator coordinates an education summer camp, drama/music camp, science camp, and other youth development programs.

Budget Highlights

The 2024 budget will permit the Youth Services Subdivision to provide enhanced municipal services to the public.

Senior & Disabilities Services Subdivision

2024 Budget

Mission

To foster, engage and mobilize our community to increase our capacity as an accessible and inclusive city that is age-friendly through leadership, strategy and collaboration. To pioneer equity and develop a caring culture resulting in beneficial collective services and resources being provided to older/aging adults and individuals living with disabilities.

Major Functions

- 1. Enhance the life and legacy of seniors and individuals living with disabilities by identifying gaps in services, developing strategies, strengthening partnerships among service providers, and building efficient bridges to resources.
- 2. Provide city leadership and coordinate collaborative opportunities for organizations that support seniors and individuals with disabilities to be intentional about diminishing silos, being the conduit to solutions, and equipped for increasing rise in these vulnerable populations.
- 3. Facilitate and partner to ensure high-quality organized recreation, social interaction, and healthy living lifestyles for seniors and individuals living with disabilities.

Budget Summary

	2022	Original	2024
Expenditures	Actual	Budget	Budget
Salary & Benefits	-	222,513	246,456
Other Non-Capital	-	272,250	392,650
Capital	-	-	-
Total	-	395,263	639,106

Staffing

Full-Time Positions	2022	2023	2024
Senior Citizen & Disability Services Coordinator	1	0	0
Senior Citizen & Disability Services Manager	0	1	1
Administrative Aide	0	1	1
TOTAL	1	2	2

Short-Term Goals (2024)

- 1. Expand current division to be able to facilitate projects.

Senior & Disabilities Services Subdivision

2024 Budget

Long-Term Goals (2025 and Beyond)

1. Build and increase the city's presence and leadership in regard to advocacy and strategy for seniors and individuals living with disabilities (Ongoing).
2. Seek funding to partner in providing supplemental resources, activities, and programs (Ongoing).
3. Work toward developing the city as an accessible and inclusive community that is age-friendly (Ongoing).
4. Minimize the silos among organizations and increase the culture of collaboration (Ongoing).

2023 Major Accomplishments

- Expanded access and inclusivity for youth with disabilities to recreational and social emotional services, activities, and programs (Respect Week and Youth Sports Fest).
- Increased the city's presence and leadership in regard to advocacy and strategy for seniors and individuals living with disabilities.
- Identified more efficient options and processes to disseminate information to seniors and individuals living with disabilities.
- Launched a pilot transportation program for seniors and individuals living with disabilities.
- Selected to partner with the Metropolitan Mayors Caucus for the Aging in Chaing Region 2023 Cohort.
- Held a 2nd Annual Senior Swing Scramble.
- Released first Senior Resource Guide.

2022 Major Accomplishments

- Created and launched a citywide 5-stop Disabilities Listening Tour to identify the needs and gaps for residents living with disabilities.
- Led and partnered with 20 service providers to participate in all five tour stops.
- Developed an active network and collaboration of organizations that provides services for seniors and those living with disabilities in order to mobilize a common vision.
- Developed and launched a pilot lawn-mowing program.
- Spearheaded and launched a Senior Swing Scramble for over 100 seniors.
- Increased awareness of the city's presence and leadership regarding strategy and advocacy for seniors and individuals with disabilities.
- Created an interactive digital and print-copy Senior Resource Guide.
- Enhanced the divisional webpage to be a bridge for seniors and individuals with disabilities to connect with services.

Senior & Disabilities Services Subdivision

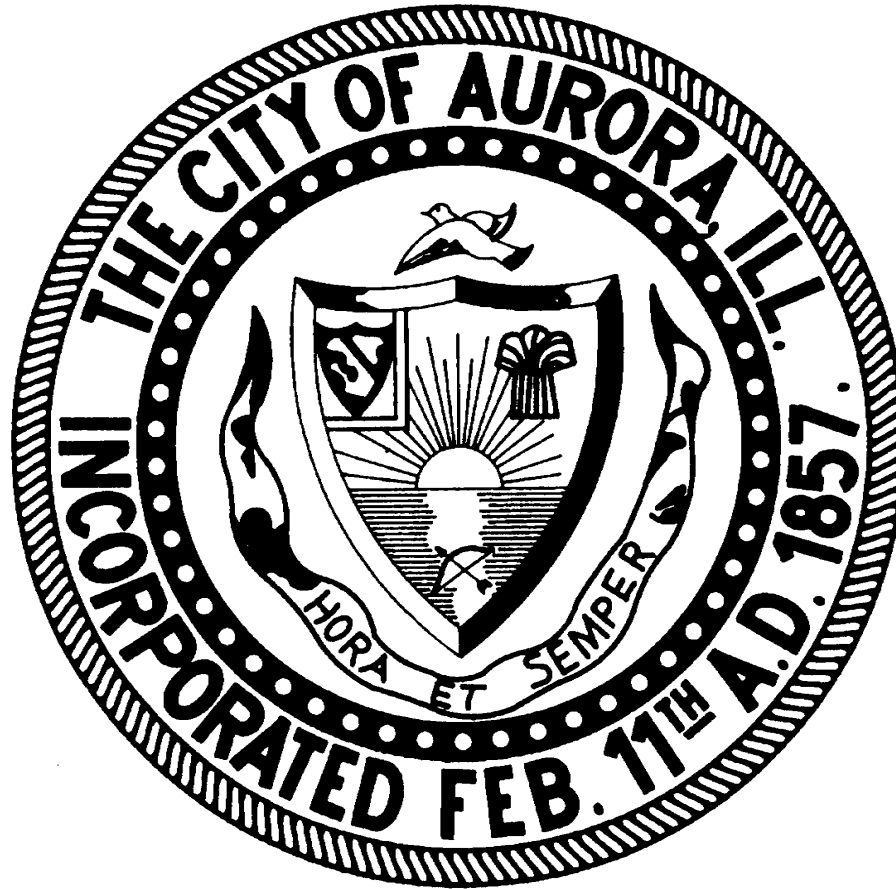
2024 Budget

Performance Measures

	2022	2023	2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Senior Listening Tour	-	-	100	n/a
Operation Senior Shovel	-	175	175	200
OSS Volunteer Celebration	-	150	50	100
Holiday Meals for Seniors	-	300	300	300
Disabilities Resource Fair	-	300	300	300
Lawn Mowing Support Program	-	100	75	100
Senior Swing Scramble	-	112	112	112
Resource Guides - Senior/Disability	-	n/a	4,000	3,000
CARS Transportation Program	-	n/a	50	60
Senior Repairs Program	-	n/a	n/a	50

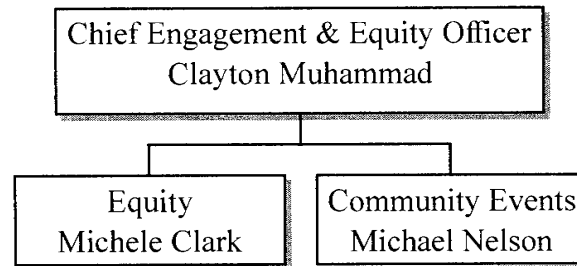
Budget Highlights

The 2024 budget will permit the Senior & Disabilities Services Subdivision to provide enhanced municipal services to the public.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
COMMUNITY AFFAIRS DEPARTMENT**





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Community Affairs

2024 Budget

Mission

To communicate, connect, and create – with the best information and intention – in the most effective, empowering, and equitable manner that accurately reflects the One Aurora community.

Major Functions

1. Serve as the city's primary spokesperson.
2. Direct citywide engagement initiatives.
3. Manage major community events organized by the City of Aurora.
4. Contribute to the city's equity, diversity, and inclusion efforts.
5. Organize special community affairs initiatives of the mayor.
6. Collaborate with businesses for ribbon-cutting ceremonies and public launches.
7. Serve as a liaison to the city's cultural and equity advisory boards.
8. Facilitate Community Presentations at City Council.

Budget Summary

Community Affairs Administration

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	993,202	432,260	710,735
Other Non-Capital	233,732	211,842	251,278
Capital	-	-	-
Total	1,226,934	644,102	962,013

Community Engagement

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	252,137	-
Other Non-Capital	-	42,825	-
Capital	-	-	-
Total	-	294,962	-

*Please note that Community Engagement was merged with Community Affairs Administration in the 2024 Budget process.

Community Affairs

2024 Budget

Staffing

<u>Full-Time Positions</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Chief Communications & Equity Officer	1	1	0
Chief Engagement and Equity Officer	0	0	1
Communications Coordinator	2	0	0
Community Engagement Manager	0	0	1
Administrative Aide	1	1	1
Communication Specialist	1	0	0
Director of Equity and Inclusion	1	0	0
Director of Community Affairs	1	0	0
Digital Communications Coord.	1	0	0
Neighborhood Outreach Specialist	0	0	3
Translation Specialist	1	1	0
Video Services Coordinator	1	0	0
Subtotal - Full-Time Positions	10	3	6
<u>Part-Time Postions</u>			
College Intern	1	1	1
Subtotal-Part-Time Postions	1	1	1
TOTAL	11	4	7

Note: The 2024 budget approved the reclassification of several staff members from Community Engagement to the Community Affairs Department.

Short-Term Goals (2024)

1. Revise the Community Affairs model to focus on increased external public engagement and internal staff engagement.
2. Fully launch the new and improved City Council Chambers with increased programming for City Council Meetings.
3. Expand equity and inclusion efforts.
4. Expand community events and initiatives to include monthly programming.
5. Facilitate citywide volunteer initiative and efforts.

Long-Term Goals (2025 and Beyond)

1. Increase equity and inclusion efforts (Ongoing).
2. Continue to enhance and expand city events (Ongoing).
3. Support internal events for city staff.

2023 Major Accomplishments

- Opened the Aurora Media Center.
- Increased regional television media coverage.
- Expanded internal communications and recognitions.
- Implemented equity-focused initiatives internally and externally.

Community Affairs

2024 Budget

2022 Major Accomplishments

- Maintained consistent television and print media coverage.
- Launched inclusive employee resource groups.
- Implemented new inclusive flag raising ceremonies.
- Hosted more than eighty-five business ribbon cuttings.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Public Communication Distributions	500	700	610	150
Ribbon Cutting Ceremonies	85	90	68	75
City Council Presentations	25	30	37	40
Cultural Inclusive Activities and Initiatives	50	75	84	100
Staff Engagement Initiatives	10	20	24	50

Budget Highlights

The 2024 budget will permit the Community Affairs Department to provide enhanced municipal services to the public.

Equity Division

2024 Budget

Mission

Create an environment that values our inherent and acquired diversity, thus enabling employees to bring their whole self to work and ensure fair treatment, access, opportunity, and advancement for all people.

Major Functions

1. Develop a robust equity diversity and inclusion (EDI) dashboard to be used in workforce development activities by department and division heads.
2. Curate online and in person EDI training for leadership and staff.
3. Serve as the staff liaison for the Human Relations Commission & Civilian Review Board.
4. Partner with the Human Resources Department to ensure equity in city policies, practices, and procedures.
5. Launch and manage all employee resource groups.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	171,745	286,867
Other Non-Capital	-	68,550	107,250
Capital	-	-	-
Total	-	240,295	394,117

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Director Equity Diversity & Inclusion	0	1	1
EDI Coordinator	<u>0</u>	<u>0</u>	<u>1</u>
TOTAL	<u><u>0</u></u>	<u><u>1</u></u>	<u><u>2</u></u>

Short-Term Goals (2024)

1. Partner with Finance department to develop a Business Equity Program.
2. Launch a robust employee survey initiative.
3. Release monthly EDI in the moment video series.
4. Partner with Fox Valley United Way to implement ALICE programs in Aurora.
5. Host a cultural speaker series for staff and the community.

Long-Term Goals (2025 and Beyond)

1. Partner with the Special Events and Communication Divisions to promote diversity citywide (Ongoing).
2. Partner with the Youth & Senior Services Division to ensure residents have access to information, resources, and tools (Ongoing).
3. Continue to develop and enhance the EDI training catalog (Ongoing).

Equity Division

2024 Budget

2023 Major Accomplishments

- Provided bias training to city staff.
- Introduced external equity strategy.
- Participated in the leadership academy.
- Partnered with mayor's office and legal to draft an ordinance on non-discrimination and harassment.
- Launched cornerstone – an online on demand e-learning platform.
- Increased our MEI(Human Rights Campaign) score by 11 points to 94.

2022 Major Accomplishments

- Introduced the EDI training dashboard to department and division heads.
- Identified a provider for the on-demand online EDI content.
- Identified training provider for bias training.
- Drafted a framework for employee resource groups.
- Formalized P.O.W.E.R into an employee resource group and installed the leadership team.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Net Promotor Score	0	50	0	50
Online Training Participants	0	250	50	350
In-Person Training Attendees	0	100	100	800
MEI Score	0	0	94	94

Budget Highlights

The 2024 budget will permit the Equity Division to provide enhanced programs to city staff.

Community Events Division

2024 Budget

Mission

To provide the City of Aurora with special events and cultural activities that entertain, enhance quality of life, encourage community pride and participation, and aid in developing a greater cross-cultural community.

Major Functions:

1. Develop and produce annual activities and special city events.
2. Assist the public in acquiring special event permits through the electronic approval process.
3. Provide guidance to prospective organizers through the event permit process.
4. Process music festival, carnival, and circus permit requests.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	332,175	271,387	566,464
Other Non-Capital	1,422,093	1,456,000	1,619,950
Capital	-	-	-
Total	1,754,268	1,727,387	2,186,414

Staffing

Full-Time Positions

	2022	2023	2024
Director	0	0	1
Administrative Aide	0	0	1
Special Events Manager	1	1	1
Special Events Assistant	1	1	1
Special Events Coordinator	2	2	3
Subtotal - Full-Time Positions	4	4	7

Part-Time Positions

Special Events Assistant	1	1	0
Subtotal - Part-Time Positions	1	1	0

Seasonal Positions

Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	1	1	1

TOTAL

6	6	8
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Short-Term Goals (2024)

1. Conduct extensive inventory of events equipment.
2. Work with various city departments to improve parking for events in the Downtown area.

Community Events Division

2024 Budget

Long-Term Goals (2025 and Beyond)

1. Continue to enhance and expand city events (Ongoing).
2. Continue to promote diversity in Aurora. (Ongoing).

2023 Major Accomplishments

- Conducted an inventory of all commonly used event equipment.

2022 Major Accomplishments

- Collaborated with key city departments to create an electronic outdoor dining application for the restaurants and eateries in Aurora.
- Coordinated a last-minute Independence Day parade and fireworks display due to updated COVID-19 regulations.
- Worked with other city departments to plan, execute, and staff the mass vaccination clinics.
- Worked with the Mayor's Office to plan and execute events during the Aurora Reopening Weekend.
- Coordinated four food distribution events at Phillips Park in cooperation with the Northern Illinois Food Bank and area food pantries.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Farmers Market Vendor Fees	\$0	\$6,800	\$6,500	\$8,500
July 4th Revenue	\$0	\$1,000	\$450	\$1,000
Special Event Permits	0	110	87	110

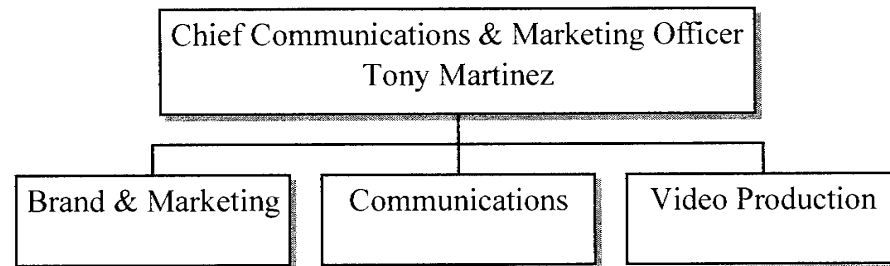
Budget Highlights

The 2024 budget will permit the Community Events Division to provide enhanced municipal services to the public.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
COMMUNICATIONS & MARKETING DEPARTMENT**





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Communications and Marketing Administration

2024 Budget

Mission

To connect, engage, and unite the community – with the best information and intention – through creative, accurate, and innovative communication that enhances the city’s brand identity. The department oversees the city’s communication and marketing strategies, including digital content, website development, broadcast, social media outreach and management, creative services, photography, and videography.

Major Functions

1. Serve as the city’s primary spokesperson.
2. Direct citywide internal/external communication and marketing strategies and initiatives.
3. Lead the effort to define and manage the city’s brand.
4. Conduct market research to refine city messaging and reach intended audiences.
5. Work with city departments to ensure consistent messaging and voice.
6. Contribute to the city’s equity, diversity, and inclusion efforts.
7. Assist with city council presentations.
8. Establish the goals and strategic vision for the Aurora Media Center and Aurora Community Television.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	261,209
Other Non-Capital	-	-	213,050
Capital	-	-	-
Total	-	-	474,259

Staffing

<u>Full-Time Positions</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Chief Communications & Marketing Officer	N/A	N/A	1
Administrative Aide	N/A	N/A	0
TOTAL	0	0	1

Communications and Marketing Administration

2024 Budget

Short-Term Goals (2024)

- 1. Fully staff the department and define new policies and procedures to streamline communication efforts both internally and externally.
- 2. Create and implement communication and marketing strategic plan based on research and data.
- 3. Launch the first phase of the city’s new web portal.
- 4. Develop consistent programming on Aurora Community Television.
- 5. Launch the Aurora Community Television mobile app.

Long-Term Goals (2025 and Beyond)

- 1. Fully launch of city’s new web portal.
- 2. Establish Aurora Community Television as one of the best community-access television stations in the country.
- 3. Continue to find new ways to reach hard-to-reach audiences throughout the city.
- 4. Position the department as a thought leader in government communication.

Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Live broadcasts of city council meetings	N/A	N/A	N/A	48
Staff Newsletters	N/A	N/A	N/A	12
Public Communication Distribution	N/A	N/A	N/A	700

Budget Highlights

The 2024 budget will permit the Communications and Marketing Administration Division to provide enhanced municipal services to the public.

Brand and Marketing Division

2024 Budget

Mission

To collaborate with city departments to create campaigns and materials that align with the city's overall communication strategy and ensure consistent branding across all communications to maintain a strong and recognizable brand identity.

Major Functions

1. Define and manage city brand identity.
2. Conduct campaign management for marketing initiatives.
3. Collaborate with city departments to update, modify, or create marketing and promotional materials.
4. Maintain content on the city website to ensure content is up to date and accurate.
5. Ensure that key city information is conveyed through the city's website.
6. Manage Inside44 intranet site for employee-related content.
7. Conduct marketing research to help define target audience and understand how the community perceives various city services.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	161,316
Other Non-Capital	-	-	18,994
Capital	-	-	-
Total	-	-	180,310

Staffing

<u>Full-Time Positions</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Brand & Marketing Manager	N/A	N/A	0
Brand & Marketing Coordinator	N/A	N/A	3
TOTAL	<u>0</u>	<u>0</u>	<u>3</u>

Short-Term Goals (2024)

1. Create and implement city brand guidelines.
2. Create marketing templates for different sized projects.
3. Lead the effort to engage in a robust brand and marketing research initiative.
4. Launch the first phase of the new city web portal.

Brand and Marketing Division

2024 Budget

Long-Term Goals (2025 and Beyond)

1. Establish a strong and consistent brand identity (Ongoing).
2. Complete the full rollout of the new city web portal (2025).
3. Work with partner organizations to ensure brand consistency and align resources to work more efficiently together (Ongoing).

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Completed graphic design-related work requests	N/A	N/A	N/A	50
Completed website update requests	N/A	N/A	N/A	250
Executed service/product-related marketing initiatives	N/A	N/A	N/A	12

Budget Highlights

The 2024 budget will permit the Brand and Marketing Division to provide enhanced municipal services to the public.

Communications Division

2024 Budget

Mission

To help position Aurora as a premier community live, work, and play by informing and educating businesses and other interested parties about city services, policies, initiatives, and events through effective utilization of mainstream media, social media, and all communication tools.

Major Functions

1. Develop and implement a proactive media relations strategy.
2. Develop and implement a general communication policies, procedures, and programs.
3. Disseminate timely and relevant information through mainstream and online media outlets and other communication tools as needed in reference to city policies, initiatives, programs, and activities with an emphasis on those that may not normally be communicated to residents through traditional media channels.
4. Research and respond to requests for information from media outlets.
5. Ensure that key city information is conveyed through the city's website.
6. Monitor and archive media coverage.
7. Develop and implement guidelines for the creation of print, broadcast, online, and collateral material.
8. Assist city departments in preparing for interviews, presentations, and speaking engagements.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	410,636
Other Non-Capital	-	-	41,600
Capital	-	-	-
Total	-	-	452,236

Staffing

<u>Full-Time Positions</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Communications Manager	N/A	N/A	1
Communications Coordinator	N/A	N/A	3
Translation Specialist	N/A	N/A	1
TOTAL	0	0	5

Note: Communication division transferred from Community Affairs Department.

Communications Division

2024 Budget

Short-Term Goals (2024)

1. Establish procedures for communication-related requests from departments to properly align resources.
2. Create an annual communication calendar for recurring internal and external communication pieces.
3. Adjust communication strategies based on feedback from internal and external stakeholders.

Long-Term Goals (2025 and Beyond)

1. Continue to find new ways to reach hard-to-reach audiences throughout the city (Ongoing).
2. Increase social media followers and explore new social media platforms (Ongoing).
3. Increase the City of Aurora's publicity across all media platforms (Ongoing).

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Media Inquiries Handled	N/A	4,000	-	4,000
News Releases Prepared	N/A	500	-	500
Resident Newsletters	N/A	2	-	4
Public Education Pieces	N/A	450	-	450
Presentations Prepared	N/A	400	-	400

Budget Highlights

The 2024 budget will permit the Communications Division to provide enhanced municipal services to the public.

Video Production Division

2024 Budget

Mission

To collaborate with the divisions to produce visually engaging and educational video productions to enhance the perception and understanding of the services provided by the City of Aurora.

Major Functions

1. Collaborate with city departments to highlight city services, employees, and other exciting aspects of the city.
2. Run and maintain Aurora Community Television.
3. Handle citizen Comcast and AT&T complaints.
4. Maintain the schedule and usage of Aurora Media Center.
5. Live stream and record city council and committee meetings.
6. Negotiate cable access television contracts when necessary.
7. Coordinate the live streaming of community events.
8. Purchase equipment for the Aurora Media Center and maintain refresh cycles for equipment.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	184,744
Other Non-Capital	-	-	65,600
Capital	-	-	-
Total	-	-	250,344

Staffing

Full-Time Positions

	2022	2023	2024
Video Production Manager	N/A	N/A	0
Video Services Coordinator	N/A	N/A	2
Total Full-Time Positions	0	0	2

Seasonal Positions

	N/A	N/A	2
Seasonal Worker	N/A	N/A	2
Total Seasonal Positions	0	0	2

TOTAL	0	0	4
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Video Production Division

2024 Budget

Short-Term Goals (2024)

1. Develop robust programming for Aurora Community Television.
2. Establish new reoccurring programs for social media and Aurora Community Television.
3. Launch the Aurora Community Television mobile app.
4. Create an award-winning public access television program.

Long-Term Goals (2025 and Beyond)

1. Increase awareness and viewership of Aurora Community Television (Ongoing).
2. Publish 24/7 programming on Aurora Community Television channel (2025).
3. Grow Aurora Media Center as a knowledge/training center for community members interested in video production (2026).

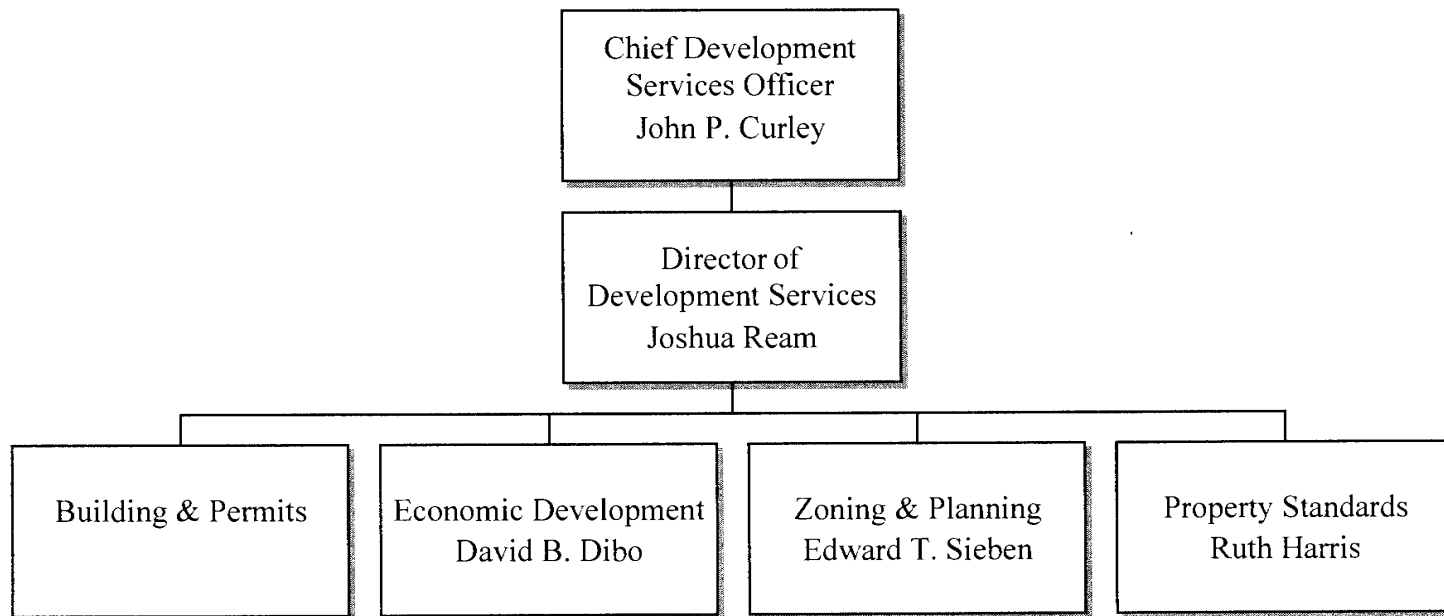
Performance Measures

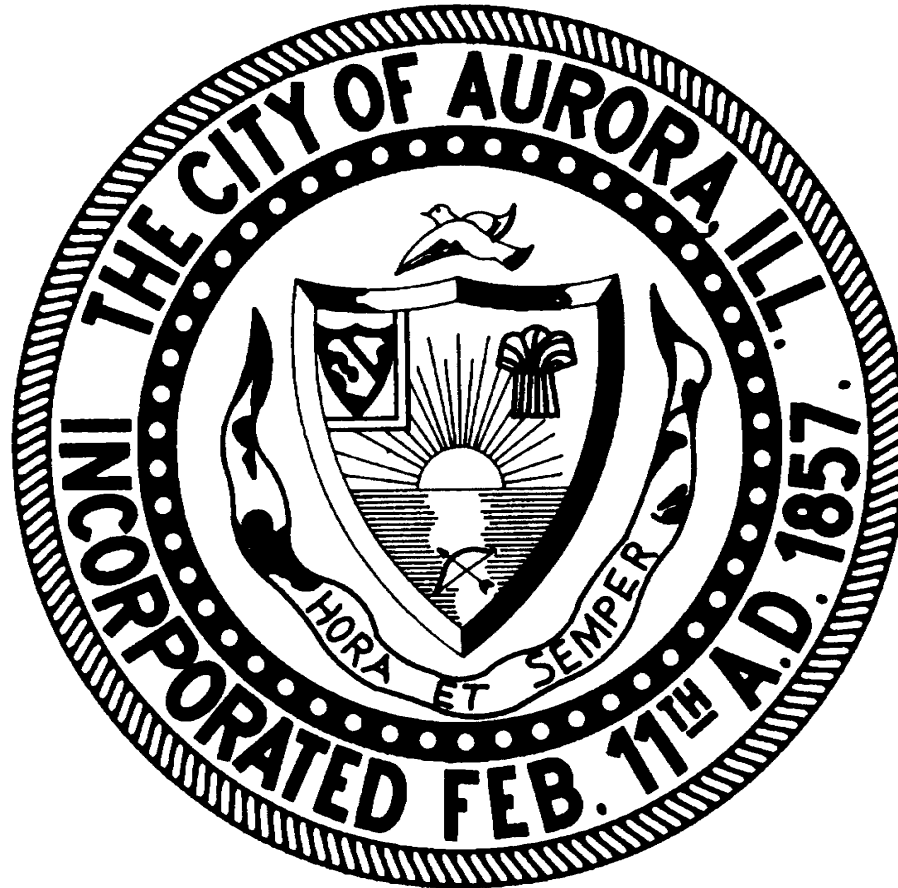
			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
In-house created programs	N/A	N/A	N/A	12
Handled Comcast and AT&T complaints	N/A	N/A	N/A	120
Live-streamed community events	N/A	N/A	N/A	12

Budget Highlights

The 2024 budget will permit the Communications Division to provide enhanced municipal services to the public.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
DEVELOPMENT SERVICES DEPARTMENT**





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Development Services Administration

2024 Budget

Mission

To serve as the central coordinator of all development; promote professionalism and cooperation among various city departments to achieve common development goals; implement plans and policies established by the Mayor and City Council; and do so in a courteous, timely, and professional manner.

Major Functions

1. Provide support and oversight to the Economic Development, Zoning & Planning, Building & Permits, and Property Standards Divisions, as well as other major functions of economic development.
2. Provide support to the Mayor and City Council for projects and programs important to the community.
3. Facilitate interaction among key divisions involved in the development process.
4. Provide decision making and oversight to the many and varied public infrastructure projects.
5. Provide internal staff support for Invest Aurora, a non-profit development corporation.
6. Attend City Council meetings, committees, miscellaneous boards and commissions, neighborhood meetings, and other meetings as requested.
7. Provide support to all tax increment financing joint review boards.
8. Provide special project management including land acquisitions, intergovernmental agreements, economic analysis, and repurposing of city-owned buildings.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,442,735	1,658,869	1,535,696
Other Non-Capital	42,893	136,000	212,500
Capital	-	-	-
Total	1,485,628	1,794,869	1,748,196

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Chief Dev. Services Officer	1	1	1
Confidential Secretary	1	1	1
Customer Service Representative	8	8	8
Development Services Supervisor	1	1	1
Director of Development Services	1	1	1
Management Assistant	2	2	1
Office Manager	1	1	1
TOTAL	15	15	14

Short-Term Goals (2024)

1. Develop real-time cross divisional Key Performance Indicators dashboards and present as a best practice at CST Engage 2024.

Development Services Administration

2024 Budget

2. Build managerial reporting capacity with embedded SSRS and Data Analytics (Cognos) report and report writer training.
3. Maintain a High BCEGS ISO score in Building Department Evaluation from ISO-Verisk.

Long-Term Goals (2025 and Beyond)

1. Encourage development or expansion of businesses and industries that are suitable for the community.
2. Continue to market prime vacant/underutilized properties near the Aurora Transportation Center for mixed-use/residential development (Ongoing).
3. Continue to improve the departmental cost recovery rate by focusing on resolution changes and improvements to the fees and fines that are below the industry average (Ongoing).
4. Continue with blight reduction efforts through repair or demolition of vacant properties (Ongoing).

2023 Major Accomplishments

- Improved the timely response rate to citizen requests.
- Improved the timely response rate to development reviews.
- Reduced the inspection response days for development.
- Increased the customer satisfaction response rate and ratings.
- Presented two national IEBC performance “best practices” seminars.
- Presented 3 “best practices” seminars at National CST forum.

2022 Major Accomplishments

- Leveraged current key development opportunities to expand the number of residential units while enhancing and complimenting the retail and entertainment venues in the downtown.
- Developed a city-owned property divestment process including a publicly accessible inventory list.
- Increased the number of on-line permits available on eTRAKiT.
- Improved the transition from code enforcement to adjudication hearings with TRAKiT processing and document enhancements.
- Resumed rental inspection licensing after a 2+ year pandemic hiatus. Developed a tri-annual inspection program with performance-based inspection escalation to focus on the more problematic properties, allowing the Property Standards Division to be more proactive.
- Revised the animal control ordinance.

Performance Measures

Refer to the divisions of the Development Services Department for performance measures: Building & Permits, Property Standards, Economic Development, and Zoning & Planning.

Budget Highlights

The 2024 budget will permit the Development Services Administration Division to provide enhanced municipal services to the public.

Building & Permits Division

2024 Budget

Mission

Provide efficient and effective ordinance and code administration/enforcement for new and remodeling construction projects that protect the health, safety, and welfare of the citizens and businesses of Aurora, while maintaining the viability of existing structures.

Major Functions

1. Perform remodeling and new construction inspections for building and fire code compliance and issue certificates of occupancy.
2. Process building and fire permit applications and review for code compliance within Chamber of Commerce agreed timeframes.
3. Update the building and fire codes as required to maintain or improve the city's ISO Building Code Effectiveness Grading Score.
4. Administer the city's Building and Fire Codes.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,806,281	1,818,448	2,375,520
Other Non-Capital	204,467	312,712	317,662
Capital	-	-	-
Total	2,010,748	2,131,160	2,693,182

Staffing

Full-Time Positions

	2022	2023	2024
Director	1	1	1
Code Compliance Combo Inspector	0	2	3
Code Compliance Officer/HVAC Inspector	1	1	2
Code Compliance Officer/Building Inspector	3	3	3
Code Compliance Officer/Electrical Inspector	2	2	2
Code Compliance Officer/Plumbing Inspector	1	1	1
Fire Inspector	1	1	1
General Inspector II	1	1	1
Plan Examiner	1	1	1
Senior Plan Examiner	2	2	2
Subtotal - Full-Time Positions	13	15	17

Part-Time Positions

Code Compliance Officer/Plumbing Inspector	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	14	16	18

Short-Term Goals (2024)

1. Complete expansion of the online permit options to include all permit types.
2. Recreate and expand inspection help sheets that cover typical items reviewed on inspections and common reasons for failure.
3. Create new checklists that cover application and inspection processes to provide clearer path sequence for approval.

Building & Permits Division

2024 Budget

Long-Term Goals (2025 and Beyond)

1. Obtain biennial recognition from one of the following national organizations: International Code Council (ICC), Central Square Technologies, Center for Digital Government for the Digital Government Achievement Awards, International Economic Development Council for excellence in economic development, International City Management Association for performance management, and the Harvard Ash Center for innovations in American government (Ongoing).
2. Continue to maintain the best ranking in the State Building Code Effectiveness Grading Schedule for residential and commercial classifications per the Insurance Service Organization (ISO) (Ongoing).
3. Push towards a fully digital permit system from intake and reviews to inspections and closeout.

2023 Major Accomplishments

- Improved licensing requirements.
- Completed updating all of permit applications to new design.
- Completed revising, updating, and creating handouts for public.
- Implemented 2021 International Code Council (ICC) Code recommendation.
- Implemented 2020 National Electric Code recommendations.
- Improved average number of plan review cycles per permit reduced.
- Increased number of certificates held by existing and new staff.
- Completed new SOP booklet for all DSC staff.

2022 Major Accomplishments

- Expanded online permit options.
- Streamlined the plan review process by transitioning to an electronic markup and collaboration tool.
- Continued implementing the use of virtual inspections for certain types of inspections and customers' needs.
- Continued to hold virtual internal, pre-review, and construction meetings.
- Issued a request for proposals for elevator services.

Building & Permits Division

2024 Budget

Performance Measures

		2022	2023	2023	
		2022	2023	Estimated	2024
<u>Measure</u>		<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Number of Days for Initial Review:					
New Commercial & Additions		17.5	18.0	17.0	17.5
Commercial Foundations		6.0	6.5	6.5	6.0
Commercial Remodeling > \$50,000		12.0	12.0	13.0	11.0
Commercial Remodeling < \$50,000		6.5	6.5	6.0	6.0
Single Trade Commercial		4.0	4.0	4.5	4.0
Permits:					
Applications Received		6,123	6,500	10,127	6,800
Permits Issued		4,593	4,000	8,661	4,500
Valuation of All Permits Issued (Million)		\$372.0	\$300.0	\$902.0	\$350.0
Inspections Performed		20,902	20,000	25,398	22,000
Single Family Home Permits Issued	New Detached	91	150	167	150
	Remodeling, Maintenance, and Accessory	3,176	3,000	6,479	3,000
	Attached (Town, Dup, Quad)	69	100	276	125
	Additions	13	8	6	8
Commercial Structure Permits Issued	New Construction	17	12	32	10
	Remodeling	454	400	514	400
	Additions	6	5	7	6
	New Comm. Square Footage	1,300,000	1,000,000	2,008,373	1,000,000

Budget Highlights

The 2024 budget will allow the Building & Permits Division to provide enhanced municipal services to the public.

Property Standards Division

2024 Budget

Mission

To provide professional property code and ordinance administration and enforcement with the highest standards of performance and ethics; and to work cooperatively with the city's diverse citizenry and neighborhood groups, establishing confidence in the quality of life for Aurora neighborhoods.

Major Functions

1. Enforce the property code ordinances and standards for all properties.
2. Enforce the zoning ordinance regarding illegal living units and land usage.
3. Regulate the sign ordinance for commercial and residential properties.
4. Enforce the parking regulations in residential neighborhoods on public and private property.
5. Monitor the public right of ways through continuous education and enforcement of the city's ordinances with an emphasis on Chapter 20 (refuse and recycling).
6. Administer the licensing and inspection programs for all owner-occupied, non-owner occupied, multi-unit residential, lodging homes, vacant, and foreclosed properties.
7. Adjudicate offenders of the licensing programs, property maintenance code, and the parking and zoning ordinances before the city's administrative hearing officer.
8. Process liens against properties for outstanding property fines and charges.

9. Attend neighborhood meetings to effectively support the community and continue established relationships with the residents.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,820,555	2,166,422	2,224,182
Other Non-Capital	489,982	675,754	1,043,524
Capital	-	-	-
Total	2,310,537	2,842,176	3,267,706

Staffing

Full-Time Positions

	2022	2023	2024
Property Standards Manager	1	1	1
Management Assistant	0	0	1
Property Maint. Compliance Officer I	2	6	3
Property Maint. Compliance Officer II	10	8	11
Quality of Life Inspector	2	1	1
Zoning Inspector I	2	1	1
Subtotal - Full-Time Positions	17	17	18

Property Standards Division

2024 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
General Worker II	0	1	1
Seasonal Worker II	0	0	0
Weed Inspector	0	0	0
Subtotal - Seasonal Positions	0	1	1
TOTAL	17	18	19

Short-Term Goals (2024)

1. Recreate the Housing Advisory Committee to help with code adoption recommendations for council.
2. Improve on time completion rate of resident's service request by 90%.
3. Propose a new 2021 IPMC adoption with local amendments.

Long-Term Goals (2025 and Beyond)

1. Increase the overall annual percentage of proactive exterior building violation citations (Ongoing).
2. Educate and communicate with residents and business owners on property maintenance standards (Ongoing).
3. Evaluate the code of ordinances to ensure that the most effective approaches are being utilized (Ongoing).
4. Continue the crime free multi-housing landlord training program in conjunction with the Aurora Police Department (Ongoing).

5. Continue to identify and investigate unregistered vacant properties to enforce the required registration (Ongoing).
6. Continue the use of innovative technology, such as field-based reporting, for improved delivery of services (Ongoing).

2023 Major Accomplishments

- Resumed interior rental licensing inspections.
- Maintained 40% proactively created cases by Inspector.

2022 Major Accomplishments

- Increased proactive case discovery by staff to reduce neighborhood complaints.
- Created a property divestment program to reduce the cost of maintaining vacant lots owned by the city.
- Implemented ordinance revisions/changes to enforce internet-based lodging and short-term lodging.

Property Standards Division

2024 Budget

Performance Measures

	2022	2023	2023	2024
	Actual	Budget	Estimated	Budget
<u>Measures</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Overcrowding Violation Cases Investigated	11	20	20	20
Illegally Established Dwelling Units Investigated	13	15	15	15
Hearing Officer Prosecution Cases Filed	800	800	800	800
Unregistered Rental Property Cases Investigated	510	500	500	500
Unregistered Rental Property Cases Brought into Compliance	335	400	400	400
Attendees at Crime-Free Multihousing Seminar	150	300	300	300
Registered Vacant and Foreclosed Properties	112	200	200	200
Junk & Trash Violation Cases Cleared	680	900	900	800
Junk & Trash Investigation Complaints on Public Property	310	200	200	200
Weed Violation Cases Cleared	856	1,000	1,000	900
Junk Vehicle Violation Cases Cleared	130	75	75	100
Customer Service Issues Investigated	3,454	5,000	5,000	4,000

Performance Measures (Continued)

	2022	2023	2023	2024
	Actual	Budget	Estimated	Budget
<u>Measures</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Illegal Signs Removed from Right-of-Ways	50	100	100	75
Electronic Recycling Disposed (pounds)	209,638	200,000	200,000	200,000
Household Recycling Material Disposed (tons)	15,600	15,000	15,000	15,000
Property Registration Fees Collected	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Violation Fines Collected	\$185,000	\$110,000	\$110,000	\$110,000
Weed Violation Fines Collected	\$10,000	\$50,000	\$25,000	\$30,000
Board Up Fees Collected	\$7,500	\$45,000	\$5,000	\$10,000

*Enforcement measures are down in part due to the proactive warnings posted.

Budget Highlights

The 2024 budget will permit the Property Standards Division to provide enhanced municipal services to the public.

Economic Development Division

2024 Budget

Mission

To promote economic prosperity for those who live and work in Aurora. To attract and retain commercial, residential, and industrial development and further the city's reputation as a pro-business city. To re-imagine, plan, and implement green initiatives to sustain our city and our surroundings. Serve to enhance the quality of life for Aurora residents by creating jobs, creating a variety of housing options, and attracting property tax, sales tax, and other revenue generators to the community. To be reinvested to serve the need of our residents, including the continuity of lower residential taxes. To be the catalyst that brings all city and outside entities that touch Economic Development in a unified, efficient, and productive machine.

Major Functions

1. Provide leadership by identifying obtainable economic development opportunities and following up on those that come from the Mayor's Office and other sources.
2. Maintain a high level of customer service in all aspects of city processes, responsive to all inquiries.
3. Create marketing packages for all potential development sites and city owned vacant buildings.
4. Implement the approved downtown master plan.
5. Facilitate an enhanced data system that identifies the city's economic drivers including businesses, categories, and synergies amongst industries located in, as well as those considering locating in the city.
6. Be the conduit for all adjunct groups that assist in economic development, such as Aurora Downtown, various local chambers of

commerce, and Invest Aurora and help reorganize for maximum efficiency.

7. Attract investment and development in the city through branding and marketing initiatives.
8. Assist in attracting new restaurants and businesses, as well as residential and commercial redevelopment in the downtown. Promote destination and one of kind businesses into the downtown.
9. Provide leadership to the Tax Increment Financing Joint Review Board for the various TIF districts in Aurora.
10. Act as the administrator of all functions under the RiverEdge Redevelopment Zone.
11. Ensure that all city-owned buildings are useable and marketable to enhance economic development.
12. Fill vacant, underutilized properties and turn them into revenue and job creating enterprises.
13. Work to attract and support our diverse population.
14. Protect grow and support the four main economic drives in Aurora; Paramount, Casino, Fox Valley Mall, and Premium Outlets.
15. Support all businesses in the city and utilize synergy to connect businesses to each other and other opportunities to benefit the city and these businesses.

Economic Development Division

2024 Budget

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	972,139	1,364,661	1,324,905
Other Non-Capital	1,548,417	1,192,050	1,168,400
Capital	-	-	-
Total	2,520,556	2,556,711	2,493,305

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Director	1	1	1
Assistant Director	1	1	1
Confidential Secretary	1	1	1
Development Coordinator	1	1	1
Economic Development Specialist	1	1	1
Environmental Manager	1	1	1
Executive Secretary	1	1	1
Management Assistant	1	1	1
Planner	1	1	1
Project Manager	1	1	1
Senior Planner	1	1	1
Subtotal - Full-Time Positions	11	11	11

Seasonal Positions

College Intern	1	1	1
Economic Development Specialist	1	1	1
Subtotal - Seasonal Positions	2	2	2

Note: The Management Assistant is budgeted in the Economic Development and Finance Administration Divisions. In addition, the Environmental Manager is budgeted in Economic Development and Engineering Divisions.

Short-Term Goals (2024)

1. Begin work on the re-imagined Sci-Tech.
2. Plan and invigorate areas defined in the 2023 Corridor Plans including, River Street, Farnsworth South, Lake Street, and East Riverfront.
3. Continue to implement vision, plans, and goals of the Riverfront North Area (North of New York, East of Lake) including properties owned by the city on and off the Riverfront.
4. Collaborate and facilitate execution of branding/marketing programs, spearheaded by the Branding and Marketing division.
5. Continue to help facilitate significant destination “one of a kind” users for the Fox Valley Mall.
6. Begin execution of new Bilter mixed use plan for city owned property north of the Premium Outlets.
7. Continue to facilitate next stage of casino redevelopment including diversity, equity, and inclusion initiatives and synergy.
8. Execute plan for key development sites on Orchard Road Corridor.
9. Create and begin to execute plans to attract and retain diverse population.

Economic Development Division

2024 Budget

10. Continue to seek avenues to expand city tax base with goal of enhancing quality of life for Aurora residents and continue to lower residential real estate taxes.
11. Continue to explore and capitalize on links between economic development and school performance.
12. Execute creative new affordable housing initiatives.
13. Start construction on the east bank of the Fox River for DAC Development.
14. Start construction on the west bank of the Fox River for Windfall Group Development.
15. Complete designing a plan for the renovation and upgrade of Millennium Plaza.
16. Complete design guidelines for the River North District.
17. Complete a downtown parking study.
18. Open a downtown recreational marijuana dispensary.

Long-Term Goals (2025 and Beyond)

1. Master plan for former Shodeen Properties (2025).
2. Master plan for South River Street (2025).
3. Draft new ordinance to address third party owners with long vacant properties (2025).
4. New zoning changes and updates for targeted areas (2025).
5. Contribute to the Paramount's long-term plan (2025).
6. Work toward the establishment of additional residential units in the downtown area (Ongoing).
7. Continue to market and provide leadership in the development of significant downtown buildings (Ongoing).
8. Continue to look at strategic planning for commercial corridors and other viable spaces throughout the city (Ongoing).

9. Support riverfront development that recognizes sensitivity to the surrounding environment (Ongoing).
10. Maintain a high level of customer satisfaction in all aspects of the city's economic development processes (Ongoing).
11. Assist the Zoning & Planning Division in the development of strategic economic development plans for city corridors and wards (Ongoing).
12. Continue to market the creation of sustainable, affordable housing projects (Ongoing).
13. Attract new developments at the Fox Valley Mall (Ongoing).
14. Support sustainability and environmental education (Ongoing).
15. Continue execution of projects through strategic project management (Ongoing).
16. Continue to work towards the implementation of long-range plans (Ongoing).
17. Work closely with Alderpeople on specific key properties/projects (Ongoing).
18. Galvanize the arts community (Ongoing).

2023 Major Accomplishments

- Sought entitlements for new casino commencing construction.
- Entered into an RDA for establishing three new restaurants on the ground floor of Hobbs.
- Entered into an RDA for new residential units in 110 Cross Street.
- Entered into a new RDA to create a restaurant/brewery at the Vargas Building.
- Completed downtown marketing videos.
- Assisted in the design for façade improvements on Stolp Island Parking Deck.

Economic Development Division

2024 Budget

- Assisted in the Warhol events.
- Participated in the planning and designing for the expansion of RiverEdge Park.
- Assisted in the relocation of the new Data Center complex on Eola which includes solar panel powered EV charging stations.
- Established new Tax Increment Financing Districts for River and Vine, Cross Street, and Bilter Farnsworth.
- Implemented successful downtown and city-wide grants.
- Granted approval from Kane County Department of Transportation for improved access to a key redevelopment site on Orchard Road.
- Created plan for renovation of Broadway Avenue through downtown.
- Worked with Alder people on specific ward properties and projects.
- Purchased West Suburban Bank property.
- Began work on four corridor studies in key areas within the city.
- Drafted new ordinance to address third party owners with long vacant properties.

2022 Major Accomplishments

- Obtained City Council approval of a redevelopment agreement for property on the west bank of the Fox River near downtown.
- Worked with Hollywood Casino Aurora to obtain City Council approval for relocation to another site.
- Completed the Farnsworth Avenue and Bilter Road redevelopment plans.
- Completed the northwest downtown subarea project plan to provide guidance for future development opportunities.
- Completed the Skinny Park and Wilder Park improvements.

- Obtained City Council approval for the redevelopment of the former Todd Early Childhood Center and Lincoln Elementary buildings.
- Obtained City Council approval for the redevelopment of the former Carson Pirie Scott building on Lake Street for a new mixed-use development.
- Worked with Pacifica Square to plan for Phase II construction.
- Applied for an Illinois Main Street grant for the Broadway Avenue renovation.
- Continued to pursue redevelopment agreements for new retail stores and restaurants in the downtown.
- Completed the Bardwell Residences, a senior living community in the former Copley Hospital building.
- Opened Terminal Building residential.
- Opened Hobbs Building residential.
- Opened Wyckwood House, a relocation of a key retail store in the downtown from Downer to River Street.
- Opened Craft Urban restaurant on Stolp Avenue.
- Opened an Autism Center on River Street, bringing jobs and activity to the downtown.
- Worked with Foremost Liquors, located at Galena Boulevard and Lake Street, to upgrade the building exterior.
- Opened NuMed recreational marijuana near the Chicago Premium Outlets.
- Updated the redevelopment agreements for businesses including Craft Urban, QT3, and Altiro.
- Completed Phase II of Factor 75's Hello Fresh.
- Completed Phase I of Lindsay Windows.
- Former Copley Hospital construction continues.

Economic Development Division

2024 Budget

Performance Measure

	2022	2023	2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<i>Redevelopment Agreements (RDAs)</i>				
RDAs With New Developers	4	5	5	5
RDAs Completed	5	5	5	5
Value of RDA or Submitted Land Use Petitions (millions)	\$155.0	\$155.0	\$160.0	\$150.0
Ratio of Leveraged Private Dollars Per Dollar of Incentive (Non-TIF)	19%	19%	19%	19%
<i>Downtown</i>				
New Downtown Prospects	70	70	40	50
New Downtown Businesses	10	10	9	10
New Housing Units	50	10	10	12
<i>Citywide</i>				
New Businesses	70	70	70	50
New Housing Units	750	750	750	750
Number of Approved/In Process Development Projects	30	30	30	25
Value of Approved/In Process Development Projects (millions)	\$372.0	\$300.0	\$500.0	\$500.0
Square Footage of Approved/In Process for Non Residential	1,300,000	2,000,000	2,000,000	2,000,000

Budget Highlights

The 2024 budget will allow the Economic Development Division to provide enhanced municipal services to the public.

Planning & Zoning Division

2024 Budget

Mission

To provide guidance to the public and city representatives in the development and implementation of the city's policies regarding land-use regulation, zoning enforcement, neighborhood stabilization, growth management, and the promotion of redevelopment in the community. To designate, preserve, and enhance those properties and improvements that reflect the historical, cultural, artistic, social, ethnic, or other heritage of the nation, state, or community, or that may be representative of an architectural or engineering type inherently valuable for the study of a style, period, craftsmanship, method of construction, or use of indigenous materials.

Major Functions

1. Assist the city's policy makers in their efforts to improve the quality of life for all residents through the administration of the Zoning Ordinance and monitoring the implementation of the Comprehensive Land Use/Transportation Plan and physical development policies.
2. Provide a user-friendly development process to enhance customer service.
3. Enforce the Historic District and Landmark Guidelines, FoxWalk Overlay District Design Guidelines, and the Code of Ordinance regarding quality-of-life issues.
4. Respond to public inquiries, land use referrals, and Freedom of Information Act requests.
5. Guide developers and the public through the initial development process.
6. Review and process land-use petitions and Certificates of Appropriateness (COA).
7. Verify the conformance of implemented site plans with approved documents.
8. Research and prepare plans and reports from which community trends can be identified and needs assessed.
9. Provide the staffing to accomplish the following:
 - Administration of the school/park land/cash ordinance.
 - Maintenance of the building permit database for population estimation and projection.
 - Record plats of annexation, subdivision, right-of-way dedication, and easements.
 - Provide technical assistance and recommendations to owners regarding style, materials, contractors, suppliers, and methods.
 - Complete mandated federal reviews for properties utilizing federal funding.
 - Update the historic property survey to meet Certified Local Government requirements.
 - Implement the Preservation Grant Program.
 - Sponsor the Mayor's Awards for Excellence in restoring historic buildings.
 - Conduct tours featuring the city's historic properties.
 - Provide clerical and technical assistance to the Design Review Committee/FoxWalk Overlay District; Historic Preservation Commission; Planning and Zoning Commission; and the Riverwalk Advisory Subcommittee.
10. Encourage high-quality redevelopment within the FoxWalk District through technical assistance programs.

Planning & Zoning Division

2024 Budget

Budget Summary

<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	866,895	890,479	902,078
Other Non-Capital	122,320	380,784	516,742
Capital	-	-	-
Total	989,215	1,271,263	1,418,820

Staffing

Full-Time Positions

	<u>2022</u>	<u>2023</u>	<u>2024</u>
Director of Zoning & Planning	1	1	1
Administrative Secretary	1	1	1
Planner	3	2	2
Senior Planner	1	2	2
Subtotal-Full-Time Positions	<u>6</u>	<u>6</u>	<u>6</u>

Seasonal Positions

College Intern	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal-Seasonal Positions	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u><u>7</u></u>	<u><u>7</u></u>	<u><u>7</u></u>

Short-Term Goals (2024)

1. Create new Downtown Parking plan in collaboration with Economic Development division.
2. Create new corridor plans in collaboration with Economic Development division.
3. Complete water service agreement annexations.
4. Update the Aurora: An Architectural Portrait brochure.
5. Develop a new gateway signage program.
6. Review and update the Development Fee Schedule to reflect administrative costs more accurately.
7. Review and update the land/cash fees table.

Long-Term Goals (2025 and Beyond)

1. Coordinate with the Economic Development division on a new Riverwalk Master Plan.
2. Coordinate redevelopment along the Fox River through the implementation of the Riverfront Vision Plan, Seize the Future Downtown Master Plan, and RiverEdge Park Master Plan (Ongoing).
3. Facilitate zoning and site design of development and redevelopment projects throughout the city (Ongoing).
4. Develop ordinances and policies that focus on quality-of-life issues (Ongoing).
5. Continue to develop an interactive website to expedite the zoning process and responses to land use inquiries from the public (Ongoing).

Planning & Zoning Division

2024 Budget

6. Continue to update the zoning ordinance, the historic preservation guidelines, and the FoxWalk guidelines in response to evolving quality-of-life issues to ensure that the ordinances are living documents (Ongoing).
7. Document the architecture of historic properties (Ongoing).

2023 Major Accomplishments

- Created new Downtown Parking plan in collaboration with Economic Development division.
- Expanded the Historic Preservation Grant Program.
- Coordinated with Economic Development on River North Design Guidelines.
- Updated the FoxWalk Overlay District Guidelines.

2022 Major Accomplishments

- Updated the ward boundaries from the 2020 Census.
- Reviewed the current list of water service agreements and per the agreements, proceeded with the annexation of the properties that are contiguous to the city limits.
- Issued \$175,000 in Historic Preservation Grants.
- Amended the Zoning Ordinance.

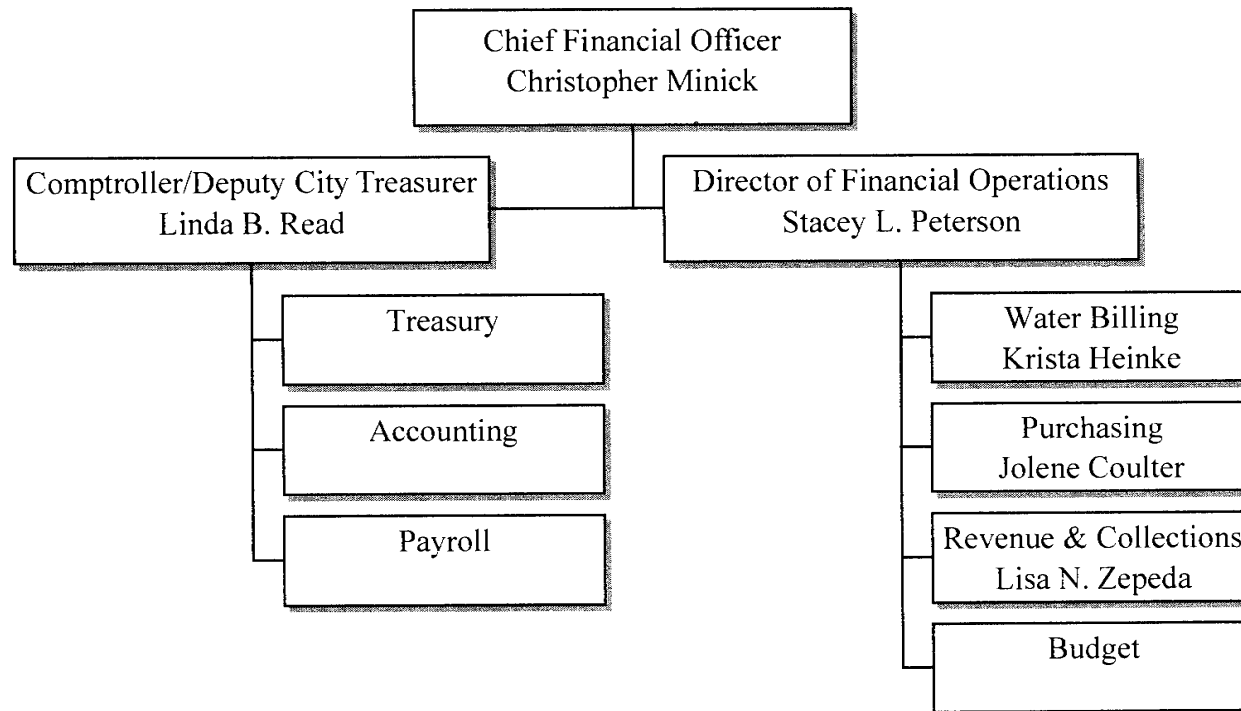
Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Average Number of Days to Process Land Use Petitions	41	42	49	42
Customer Service Requests	881	900	768	800
Land Use Petitions Processed	84	80	98	90
Comprehensive Plan Revisions	0	1	0	1
Ordinances/Resolutions Approved by City Council	107	105	90	100
Acres Annexed	5	5	11	5
Public Hearings (Notices)	25	35	21	30
Recorded Documents	28	32	43	35
Number of Board, Commission, and Committee Meetings	59	60	61	60
Valuation of Construction Permits in the Downtown Core/Downtown Fringe District (millions)	\$8.1	\$10.0	\$10.3	\$5.0
Historic COA Applications	130	130	258	130
FoxWalk COA Applications	29	30	33	30
Loans/Grants Monitored	18	15	21	20
Section 106 Reviews	31	40	52	35

Budget Highlights

The 2024 budget will permit the Zoning & Planning Division to provide enhanced municipal services to the public.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
FINANCE DEPARTMENT**





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Finance Administration

Mission

To provide municipal financial services of the highest quality to the residents and businesses of the City of Aurora, the City Council, and the city staff in an efficient and progressive manner while safeguarding city assets and upholding the public trust.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Budgeting, financial planning, and financial forecasting.
4. Billing for city services, including water and sewer service.
5. Licensing.
6. Collection of city revenues.
7. Centralized purchasing.
8. Cash management and investing.
9. Debt management.
10. Evaluation of the financial impact of economic development proposals.
11. Monitoring compliance with the financial terms of economic development agreements in preparation for the payment of incentives.
12. Internal auditing.
13. Operation of the city mailroom.

2024 Budget

Budget Summary

	2022	2023	
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>2024 Budget</u>
Salary & Benefits	404,657	481,830	492,177
Other Non-Capital	87,316	235,374	162,936
Capital	-	-	-
Total	491,973	717,204	655,113

Staffing

Full-Time Positions

	2022	2023	2024
CFO/City Treasurer	1	1	1
Administrative Aide	1	1	1
Subtotal Full-Time Positions	2	2	2

Part-Time Positions

Graduate Intern (Part-Time)	1	1	1
Subtotal Part-Time Positions	1	1	1
TOTAL	3	3	3

Finance Administration

2024 Budget

Short-Term Goals (2024)

1. Finalize plan for expenditure of remaining America Rescue Plan Act Funding. Funds must be expended by December 31, 2026.
2. Complete the bond issue for the city's advance of development costs related to the relocation of the Hollywood Casino.
3. Select a firm and begin the process for the Needs Assessment for the City's new Enterprise Resource Planning (ERP) system.

Long-Term Goals (2025 and Beyond)

1. Refund the outstanding bond issues when market conditions are favorable (Ongoing).
2. Replace the City's current ERP with a new and current system.

2023 Major Accomplishments

- Completed the bond issue process for projects in the budget.
- Provided analysis and support to the Economic Development division regarding economic development proposals as necessary.
- Continued to implement a plan for the American Rescue Plan Act (ARPA) funding to maximize opportunities for the city's benefit while respecting the rules and regulations of the program.

2022 Major Accomplishments

- Completed the bond issue process for projects included in the budget.
- Designed and implemented a plan for the American Rescue Plan Act (ARPA) funding to maximize opportunities for the city's benefit while respecting the rules and regulations of the program.
- Provided analysis and support to the Economic Development Division regarding economic development proposals as necessary.
- Reviewed and updated, if necessary, the city's corporate investment policy.
- Installed a financial transparency portal on the city's website.

Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Avg. Return - Corp. Investments	1.3%	1.3%	4.3%	4.5%
General Obligation Bond Rating	AA	AA	AA	AA
Debt Service Abatement (millions)	\$7.2	\$8.8	12.3	12.3

Budget Highlights

The 2024 budget will permit the Finance Administration Division to provide enhanced municipal services to the public.

Accounting Division

2024 Budget

Mission

To provide municipal accounting and financial reporting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Processing of accounts payable.

Budget Summary

		2023	
<u>Expenditures</u>	<u>2022</u>	<u>Original</u>	<u>2024</u>
	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,527,068	1,632,005	1,647,204
Other Non-Capital	57,860	100,635	103,873
Capital	-	-	-
Total	1,584,928	1,732,640	1,751,077

Staffing

Full-Time Positions

	2022	2023	2024
Comptroller/Deputy Treasurer	1	1	1
Account Clerk II	2	2	2
Account Clerk III	1	1	1
Accountant	4	4	4
Accounting Manager	1	1	1
Administrative Aide	3	3	3
Payroll Supervisor	1	1	1
TOTAL	13	13	13

Short-Term Goals (2024)

1. Develop an archive of reference materials and help documents for a variety of finance and accounting topics.
2. Update and present additional refreshen training sessions on finance department policies for staff.

Long-Term Goals (2025 and Beyond)

1. Offer citywide disaster cost recovery training in conjunction with the Emergency Management Division (2025).
2. Implement Statement Number 101 of the Governmental Accounting Standards Board (GASB) regarding the accounting for compensated absences (2025).

Accounting Division

2024 Budget

2023 Major Accomplishments

- Implemented Statement Number 96 of the GASB regarding the accounting of subscription-based information technology arrangements.
- Implemented Statement Number 94 of the GASB regarding the accounting of public-private and public-public partnerships and availability payment arrangements.
- Implemented an automated payroll timekeeping system.
- Implemented new software for check printing and payment processing.
- Developed a refresher training session on finance department policies for city staff.

2022 Major Accomplishments

- Implemented a new payroll time and attendance system.
- Implemented the Governmental Accounting Standards Board (GASB) Statement Number 87 for the accounting of leases.
- Implemented an electronic process for approval of check requests.
- Converted the administration of the Police Pension Fund to contractual services per the pension board's recommendation.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Utility Tax Rebates Issued Within 9 Weeks of Application	100%	100%	100%	100%
Employee Paychecks Processed	31,142	39,000	30,024	31,000
Employees on Direct Deposit Payroll	99%	96%	99%	99%
Pensioner Benefit Checks Issued*	1,118	8,500	N/A	N/A
Accounts Payable Checks Issued	12,930	15,000	13,994	13,000
Bank Reconciliations Completed Within 30 Days	85%	100%	85%	100%
Post-Closing Year-End Journal Entries (Prior Year Audit)	18	10	10	10
Years Received the GFOA Certificate of Achievement	24	25	25	26

*Check issuance for pension outsourced during 2022.

Budget Highlights

The 2024 budget will permit the Accounting Division to provide enhanced municipal services to the public.

Budgeting Division

2024 Budget

Mission

To provide municipal budgeting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Budgeting, financial planning, and financial forecasting.
2. Publish an annual budget document.
3. Publish an annual capital improvement plan document.
4. Prepare tax levies.
5. Process budget transfers and budget amendments.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	372,900	460,038	451,151
Other Non-Capital	(196)	4,928	346
Capital	-	-	-
Total	372,704	464,966	451,497

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Director of Financial Operations	1	1	1
Budget Analyst	1	2	2
TOTAL	<u>2</u>	<u>3</u>	<u>3</u>

Short-Term Goals (2024)

1. Receive the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award (2024 Budget).

Long-Term Goals (2025 and Beyond)

1. Continue to enhance the budget development process by providing new and updated help documents on the Budgeting Division's intranet site (Ongoing).

Budgeting Division

2024 Budget

2023 Major Accomplishments

- Coordinated with Information Technology division to implement a new Intranet site and improved the databases currently used in the budget process.
- Received the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award (2023 Budget).

2022 Major Accomplishments

- Received the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award (2022 Budget).
- Incorporated a digital signature into the budget transfer request form to streamline the approval process.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Budget Transfers Processed	280	200	360	250
Budget Amendments Processed	2	2	2	2
No. of Years Received the GFOA				
Budget Award	23	24	24	25

Budget Highlights

The 2024 budget will permit the Budgeting Division to provide enhanced municipal services to the public.

Revenue & Collection Division

Mission

To provide municipal cash handling, invoicing, and collection services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Billing for all city services except for water and sewer service.
2. Collection of city revenues.
3. Licensing.
4. Operation of the city mailroom.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	792,462	827,190	870,816
Other Non-Capital	83,313	120,708	107,168
Capital	-	-	-
Total	875,775	947,898	977,984

2024 Budget

Staffing

Full-Time Positions

	2022	2023	2024
Assistant Director	1	1	0
Manager	0	0	1
Account Clerk II	3	3	3
Account Clerk III	2	2	2
Business Compliance Officer	1	1	1
Cashiering Operations Supervisor	1	1	1
Subtotal Full-Time Positions	8	8	8

Part-Time Positions

Account Clerk I	1	1	1
Subtotal Part-Time Positions	1	1	1

TOTAL	9	9	9
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Note: The Business Compliance Officer is budgeted in the Revenue & Collection Division and the City Clerk's Office.

Short-Term Goals (2024)

1. Streamline the application process for mobile food vendor licensing.
2. Continue the collection process for invoices transferred from Property Standards Division's TRAKiT system to the city's accounts receivable system.

Long-Term Goals (2025 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over the cash-handling and revenue processes (Ongoing).

Revenue & Collection Division

2024 Budget

2023 Major Accomplishments

- Created and implemented online payment sites for local tax filing and payments.
- Installed a point-of-sale system at the G.A.R. Museum.
- Updated the licensing process for mobile food vendors to include a variance process.

2022 Major Accomplishments

- Moved the Property Standards Division's TRAKiT invoices into the accounts receivable system to begin the collection process.
- Upgraded the interactive voice response phone payment system for water billing, accounts receivable, and parking.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Collection Rate on Miscellaneous Receivables	85%	85%	85%	86%
Avg. Accounts over 90 days	60%	50%	75%	40%
Food & Beverage Tax Returns Processed	7,039	7,800	6,456	7,800
Real Estate Transfer Tax Stamps Issued	4,182	4,100	3,574	4,100
Licenses Issued	279	300	278	300

Budget Highlights

The 2024 budget will permit the Revenue & Collection Division to provide enhanced municipal services to the public.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
MAILROOM**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	241	-	10,500	10,500	10,500	-
RENTAL-LEASES	38,359	19,171	29,800	29,800	29,800	-
OTHER SERVICES & CHARGES	(8,648)	(1,562)	(19,200)	(19,200)	(19,200)	-
SUPPLIES-GENERAL	2,773	13,952	4,300	4,300	4,300	-
TOTAL OTHER NON-CAPITAL	32,725	31,561	25,400	25,400	25,400	-
TOTAL MAILROOM	32,725	31,561	25,400	25,400	25,400	-

Purchasing Division

2024 Budget

Mission

To promote the public trust through resourceful acquisition of goods and services needed by city operational and administrative units in the performance of their duties. This is to be accomplished by adherence to the City Code and state statutes in an efficient and forward-looking purchasing system. Education, investigation, innovation, and planning are paramount in an evolving stewardship role.

Major Functions

1. Facilitate competitive sourcing through research and the identification of qualified suppliers.
2. Maintain and update the vendor electronic database, including electronic funds transfer documents.
3. Develop solicitations and facilitate public notification in conformance with state statutes and the City Code.
4. Manage the city's procurement policies.
5. Audit all invoices as presented for payment and confirm the receipt of goods and services.
6. Administer maintenance agreements for city office equipment.
7. Serve as a resource for the budgeting process.
8. Manage the city's Procurement Development Program for minorities, women, and business enterprise (MWBE).
9. Manage the city's local vendor preference policy.
10. Maintain and manage the city's purchase card program.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	552,804	656,920	672,648
Other Non-Capital	4,895	109,546	104,270
Capital	-	-	-
Total	557,699	766,466	776,918

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Director	1	1	1
Account Clerk II	1	1	1
Account Clerk III	1	1	1
Administrative Aide	0	0	1
Confidential Secretary	1	1	1
MWBE Assistant	0	1	0
MWBE/Purchasing Coordinator	0	0	1
Purchasing Supervisor	1	1	0
Total Full-Time Positions	5	6	6

Short-Term Goals (2024)

1. Implement software to track contracts to the subcontractor level including their MWBE status.
2. Implement goal setting in construction contracts to increase MWBE participation.

Purchasing Division

2024 Budget

3. Implement standard commodity codes.
4. Review the city's website compatibility for electronic bidding software.
5. Create a dashboard to provide performance indicators on the website.
6. Purchase and implement e-procurement system.

Long-Term Goals (2025 and Beyond)

1. Review the in-house procedures to implement best practices and improve customer service (Ongoing).
2. Develop a citywide procurement plan for targeted goods and services (Ongoing).

2023 Major Accomplishments

- Continued implementation of the Availability and Disparity Study recommendations.
- Worked with Budgeting and Accounting divisions and created a finance refresher session for current employees.
- Updated purchasing card policy and procedures.
- Updated procurement policy handbook.
- Expanded vendor meeting to include networking of prime contractors and subcontractors.
- Continued with more meetings for vendors interested in working with the city.

2022 Major Accomplishments

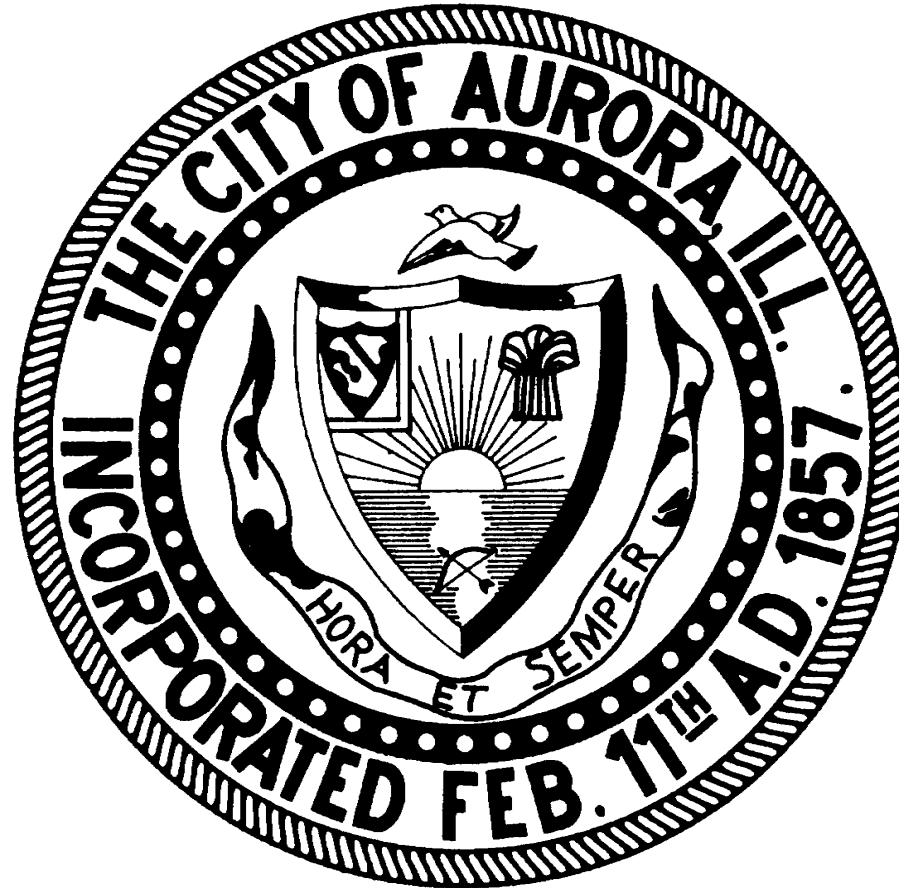
- Worked to implement the recommendations from the final Availability and Disparity Study report.
- Reviewed software to enhance Minority, Women, Disadvantaged Business Enterprise tracking on contracts.
- Translated the bid, request for proposals, and request for qualifications documents into Spanish to expand the contractor/vendor base and increase participation in the buying process.
- Developed scheduled meetings for vendors interested in opportunities to do business with the city.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Total Purchase Orders Issued	2,372	2,400	2,608	2,500
Open Purchase Orders Issued	480	480	484	480
Formal Bids Coordinated	114	100	116	120
Informal Bids Coordinated	75	75	61	75
Active MWDP Vendors	474	500	508	550
Vendors Participating in EFT Program	1,226	1,300	1,397	1,400
Procurement Card Holders	167	170	184	170

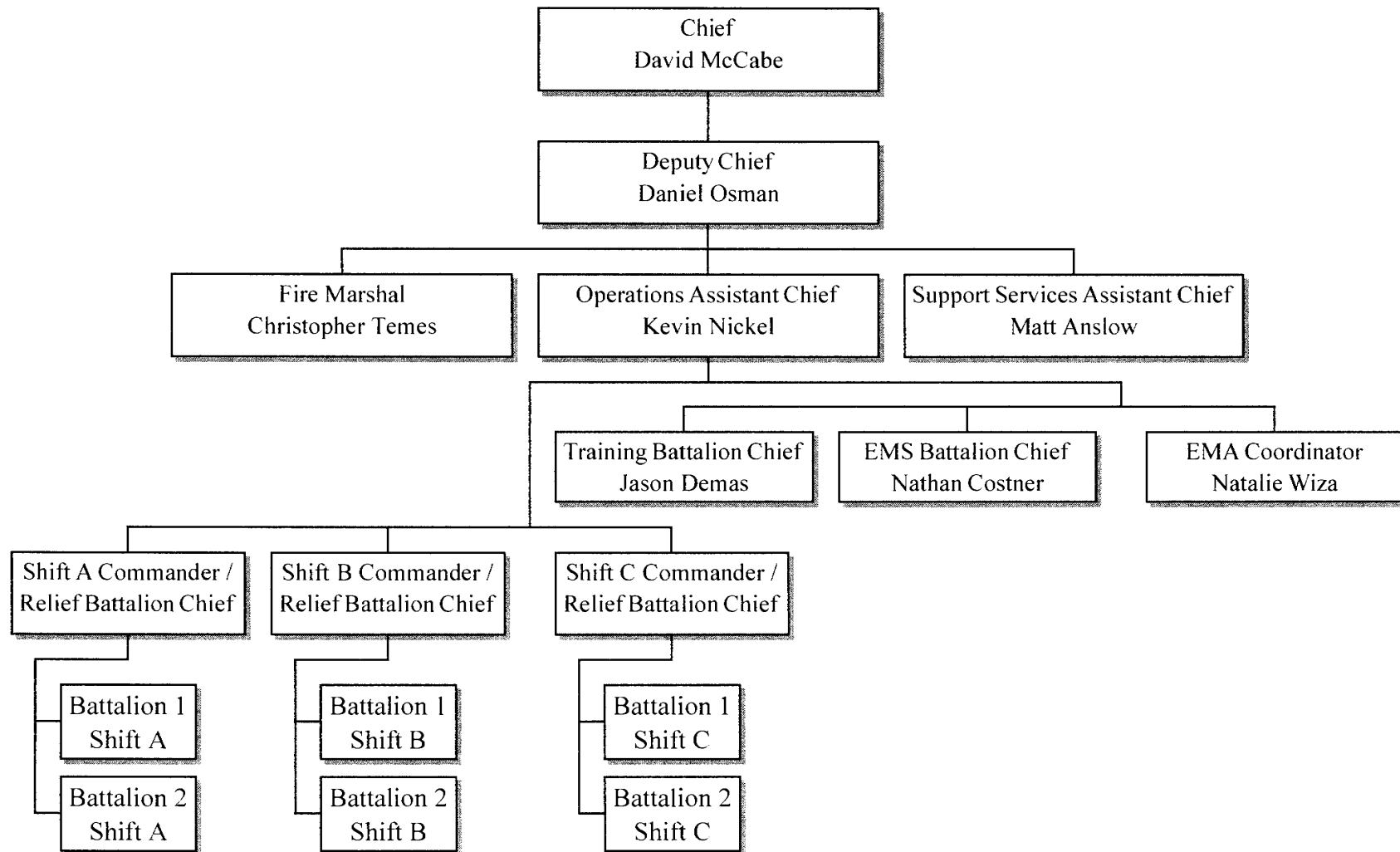
Budget Highlights

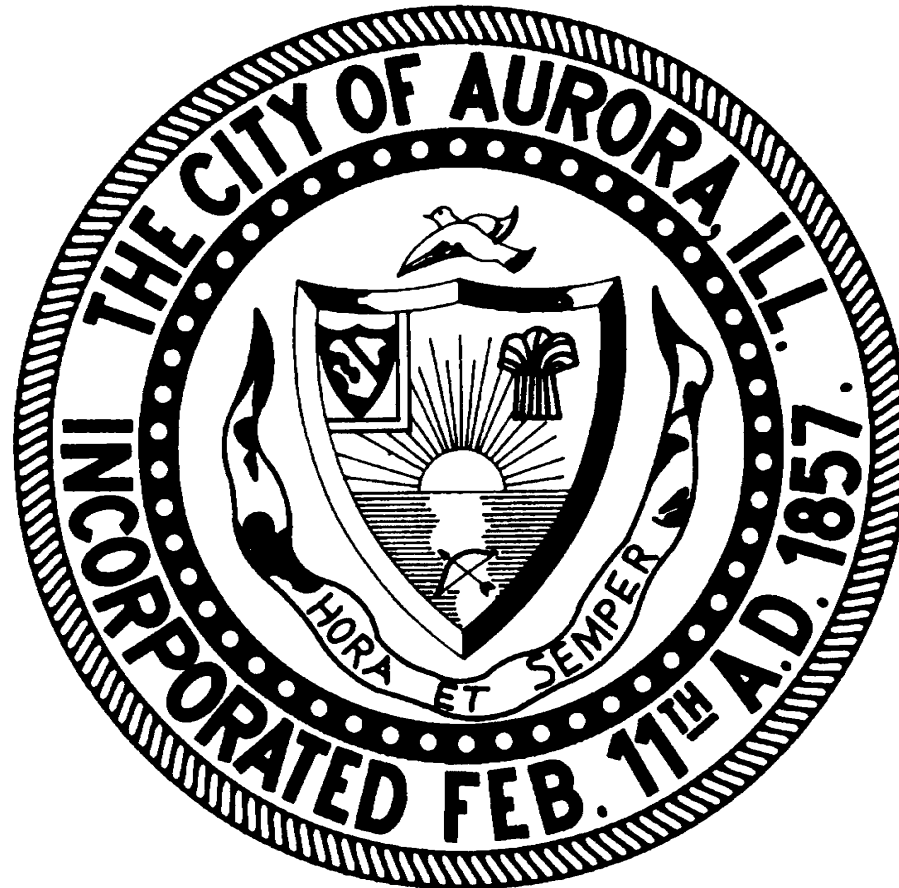
The 2024 budget will permit the Purchasing Division to provide enhanced municipal services to the public.



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**CITY OF AURORA, ILLINOIS
ORGANIZATIONAL CHART
FIRE DEPARTMENT**





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Fire Department

2024 Budget

Mission

To provide essential fire suppression, special operations, and emergency medical services with an elevated level of expertise. To provide a unified professional response to life and property incidents affecting the City of Aurora and its citizens. To conduct a fire safety inspection program to uphold adopted codes and to supply an intensive quality fire prevention and education program. To provide the greatest quality of service to the public through a comprehensive training program that seeks to sharpen existing skills and develop new technologies to meet future demands. To provide a safe and healthy work environment for city employees.

Major Functions

1. Fire suppression and mitigation.
2. Provide emergency medical services.
3. Conduct fire inspections and prevention and education programs.
4. Provide juvenile fire-setter intervention programs.
5. Enforce the life safety fire codes and ordinances.
6. Provide specialized response teams (hazardous materials, water incident, technical rescue, fire investigation).

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	53,293,041	55,104,023	54,653,764
Other Non-Capital	2,648,862	2,621,890	2,712,705
Capital	-	-	-
Total	55,941,903	57,725,913	57,366,469

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Fire Chief	1	1	1
Administrative Secretary	1	1	0
Administrative Secretary II	1	1	1
Assistant Fire Chief	2	2	2
Battalion Fire Chief	11	11	9
Confidential Secretary	1	1	1
Deputy Fire Chief	1	1	1
Division Fire Chief	0	0	2
Fire Captain	13	13	14
Fire EMS Support	1	1	1
Fire Inspector	2	3	0
Fire Lieutenant	32	38	38
Fire Marshal	1	1	0
Fire Private	142	162	170
Fire Senior Paramedic	9	10	10
Office Coordinator	1	1	1
Subtotal -Full-Time Positions	219	247	251

Fire Department

2024 Budget

Staffing (Continued)

<u>Part-Time Positions</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Fire Cadet	8	8	8
Subtotal -Part-Time Positions	8	8	8
 <u>Seasonal Positions</u>	 <u>2022</u>	 <u>2023</u>	 <u>2024</u>
College Intern	0	1	1
Subtotal - Seasonal Positions	0	1	1
 TOTAL	 227	 256	 260

Note: The 2022 budget approved 3 additional sworn firefighters each year through 2024. Budget amendment requested on 2/22/2023 to create a fire training captain. Reduced fire private by one and increased captain position by one.

Short-Term Goals (2024)

1. Design and construct the new Fire Station #13 near Nan Street and Bilter Road.
2. Design and construct the new Fire Station #9 on the Eola Road corridor.
3. Design and construct replacement of Fire Station #4 on East Indian Trail Road near the Police Department.
4. Purchase and replace Engine 9.
5. Purchase and staff Medic #12 at Fire Station #12.

Long-Term Goals (2025 and Beyond)

1. Continue construction and open Fire Stations #4, #9, and #13 (2025).

2023 Major Accomplishments

- Selected the architects to design stations #4, #9, and #13.
- Purchased and staffed Medic #13 at Fire Station #9.
- Purchased and staffed Truck #14 at Fire Station #9.

2022 Major Accomplishments

- Remodeled the bathrooms at Fire Station #5.
- Replaced the boilers at the Central Fire Station.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<i>Prevention Measures</i>				
Systems Tests	40	40	40	100
Fire Prevention Programs	180	180	180	250
Fire Drills	80	80	80	80
Hydrant Inspections	3,400	9,000	9,000	9,800
Inspections	1,200	4,500	4,500	9,500
Plan Reviews	30	30	30	60
Permits Issued	160	160	160	250

Fire Department

2024 Budget

Performance Measures (Continued)

	2022	2023	2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<i>Call Responses</i>				
Structure Fires	134	140	142	150
Vehicle Fires	53	60	60	67
Other Fires	119	127	119	120
Medical Calls	16,885	18,023	17,824	18,763
Motor Vehicle Accidents	1,234	1,354	1,375	1,516
Other Rescue Calls	62	70	85	108
Carbon Monoxide Incidents	126	135	143	160
Electric Hazard Incidents	93	102	111	128
Gas or Oil Leaks/Spills	197	215	239	281
Other Hazardous Incidents	57	63	21	57
Service and Good Intent Calls	1,325	1,445	1,203	1,325
False Alarms	1,603	1,753	1,507	1,607
Weather Emergencies	3	4	4	5
Total Call Responses	21,891	23,642	22,833	24,287
<i>Emergency Service Response Times</i>				
Fire-Average Response	5:40	5:30	4:22	4:22
Fire-Responses 6 min. or Less	87%	90%	90%	90%
Medical/Rescue Average Response	5:20	5:20	4:22	4:22
Medical/Rescue Responses 6 min. or Less	90%	90%	90%	90%

Budget Highlights

The 2024 budget will permit the Fire Department to grow and continue to provide enhanced public safety services and improve the quality of life to the residents that we service.

Fire Prevention Bureau Division

2024 Budget

Mission

To provide essential fire prevention education and enforcement to the citizens, businesses, and visitors of the City of Aurora, with an elevated level of expertise. The Fire Prevention Bureau (FPB), in conjunction with the Aurora Fire Department, will conduct fire safety inspections in order to enforce and uphold the adopted fire and life safety codes, while ensuring compliance. To provide the greatest quality of service to the public through a comprehensive training program; that seeks to sharpen existing skills and develop new technologies to meet future demands. To respond to all fire hazard and/or life safety related complaints and will work to ensure immediate compliance. The FPB will conduct fire and life safety education presentations, when participating in community events. The FPB is committed to providing a safe and healthy work environment for all city employees.

Major Functions

1. Ensure life safety as priority to all citizens, businesses, and visitors to the City of Aurora.
2. Ensure and enforce compliance with all life safety fire codes and ordinances.
3. Conduct inspection, prevention, and educational programs.
4. Provide juvenile fire-setter intervention programs.
5. Oversee and support origin and cause investigations of fire scenes.
6. Issue needed permits per ordinances and ensure compliance.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	772,852
Other Non-Capital	-	-	71,915
Capital	-	-	-
Total	-	-	844,767

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Fire Marshall	0	0	1
Fire Inspector	0	0	3
Administrative Secretary	0	0	1
Subtotal Full-Time Positions	0	0	5
TOTAL	0	0	5

Note: The FPB is a new division started in 2024.

Short-Term Goals (2024)

1. Create new Hydrant Inspection Program with the assistance of GIS.
2. Bring all inspections to current status.
3. Create efficiency by becoming paperless for fire and life safety inspections, hydrant inspections, and permit issuance.

Fire Prevention Bureau Division

2024 Budget

Long-Term Goals (2025 and Beyond)

1. Develop and institute available revenue streams for the city (2025).
2. Purchase fire education equipment and fire safety materials (2025).

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
System Tests	N/A	N/A	N/A	100
Fire Prevention Programs	N/A	N/A	N/A	250
Fire Drills	N/A	N/A	N/A	80
Hydrant Inspections	N/A	N/A	N/A	9,800
Inspections	N/A	N/A	N/A	9,500
Plan Reviews	N/A	N/A	N/A	60

Budget Highlights

The 2024 budget will permit the Fire Prevention Bureau Division to provide enhanced municipal services to the public.

Emergency Management Division

2024 Budget

Mission

To coordinate and administer an integrated, flexible, and comprehensive all-hazards emergency management program by supporting and facilitating departments and agencies through preparedness, response, recovery, and mitigation of activities to protect life, property, and the environment ahead of or during emergencies, disasters, or crises.

Major Functions

1. Maintain the city's emergency operations plans and warning systems in a state of readiness.
2. Support and facilitate participation and needs of internal and external partners.
3. Partner and coordinate with internal and external agencies, organizations, and stakeholders to enhance emergency and disaster activities.
4. Ensure city compliance with state and federal legislative mandates and regulatory guidelines in emergency and disaster management including planning, training, and retention of accreditation.
5. Administer the Emergency Volunteer Service (EVS) Program.
6. Maintain a position on county, state, and national emergency management committees.
7. Oversee and support the practical use of grant monies to prepare, train, and equip the city through a strategic approach.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	258,748	406,906	521,008
Other Non-Capital	133,030	213,178	239,925
Capital	-	-	-
Total	391,778	620,084	760,933

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Coordinator	1	1	1
EMA Specialist	2	3	4
Subtotal Full-Time Positions	3	4	5
<u>Part-Time Positions</u>			
Intern	0	1	1
Subtotal Part-Time Positions	0	1	1
TOTAL	3	5	6

Note: The 2022 budget includes the addition of one EMA Specialist each year through 2024, with 6-month contracts to hire.

Emergency Management Division

2024 Budget

Short-Term Goals (2024)

1. Update facility action plans in compliance with 29 CFR 1910.38(a).
2. Implement new accreditation requirements.
3. Develop and implement volunteer academy and community training.
4. Perform one full scale exercise and one tabletop exercise.
5. Utilize GIS mapping technology for emergency and disaster missions.
6. Develop and implement museum emergency and disaster plan.
7. Begin development of recovery plan.

Long-Term Goals (2025 and Beyond)

1. Implement a disaster exercise twice a year over the next four years and include at least one full-scale exercise in accordance with accreditation standards by the Illinois Emergency Management Agency (2025).
2. Update all emergency management municipal agreements (2025).
3. Expand location identifier program throughout the city (2026).
4. Establish search and rescue drone and dog team (2027).
5. Establish a disaster fund for use during emergencies and disasters to support response and recovery efforts (2028).

2023 Major Accomplishments

- Coordinated increased community education and outreach efforts.
- Retained Emergency Management Accreditation from the Illinois Emergency Management Agency.
- Received Storm Ready Community status from the National Weather Service.
- Performed two tabletop exercises.
- Updated Chapter 14 Emergency Management Agency Ordinance.

2022 Major Accomplishments

- Completed the final requirements for the Complex Coordinated Terrorist Attack Grant.
- Updated the expired agreements with local jurisdictions and external partners.

Emergency Management Division

2024 Budget

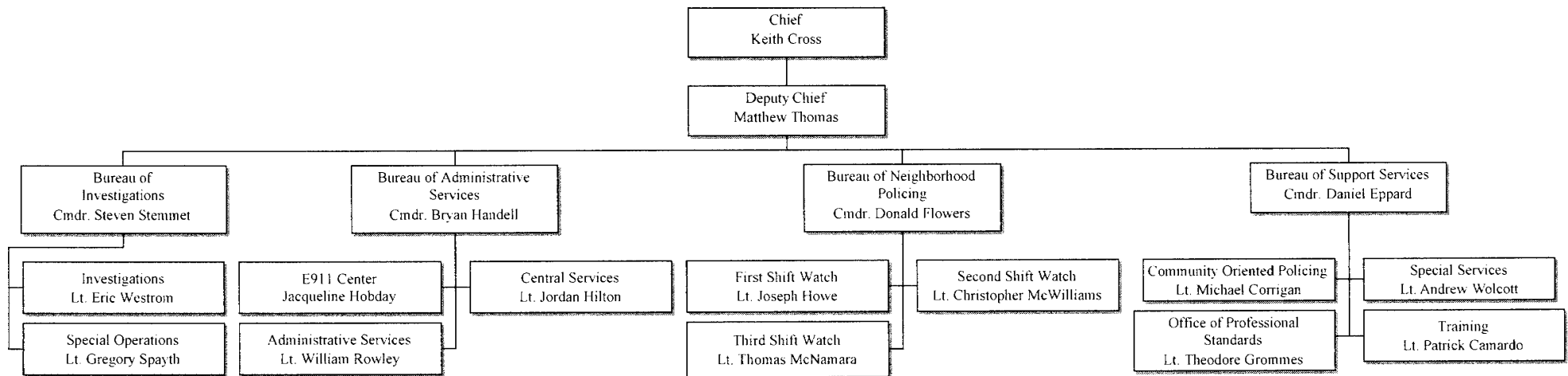
Performance Measures

	2022	2023	2023	
			Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
State Accreditation	0	Yes	Yes	Yes
Storm Ready Community	0	Yes	Yes	Yes
Exercises Scheduled	0	2	2	2
Exercises (City Attendance)	0	25	32	25
Exercises (External Attendance)	0	10	5	10
Trainings Scheduled	0	7	14	8
Training (City Attendance)	0	40	178	150
Training (External Attendance)	0	30	127	100
Planning Updates	0	2	2	2
EVS Volunteer Roster	0	30	31	40
EVS Hours of Service	0	4,800	4,162	4,500
Public Education	0	4	12	12
Planning Committee Meetings	0	3	10	5
Planning Mtgs. (City Attendance)	0	10	18	10
Planning Mtgs. (External Attendance)	0	10	8	10

Budget Highlights

The 2024 budget will permit the Emergency Management Division to provide enhanced municipal services to the public.

CITY OF AURORA, ILLINOIS ORGANIZATION CHART POLICE DEPARTMENT





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Police Department

2024 Budget

Mission

To enhance the safety, security, and quality of life through innovation, partnerships, and service to the community.

Major Functions

1. Provide crime prevention measures.
2. Patrol the streets of the community in order to deter crime.
3. Respond to routine, unusual, and emergency calls for service.
4. Investigate crimes, offenses, and incidents.
5. Identify, arrest, and cooperate in the prosecution of criminal offenders.
6. Recover lost or stolen property.
7. Enforce traffic laws, investigate traffic accidents, and direct traffic in order to facilitate the safe and expeditious movement of vehicles.
8. Assist and advise the public in routine and emergency situations where no other public or private agency is available.
9. Develop a positive relationship between the community and the Police Department through community-oriented policing.
10. Reduce fear of crime through high-visibility and personal contact.
11. Report information to the appropriate state and federal agencies regarding crime.
12. Regulate certain business or activities as required by law.
13. Communicate, inform, and interact with the public through community meetings, traditional media, and social media.
14. Leverage and implement technology to assist the department with community caretaking, investigations, officer safety, and overall efficiency.
15. Foster wellness and mental-health awareness in our organization

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	77,833,403	82,218,521	81,253,191
Other Non-Capital	5,359,977	7,434,532	7,378,638
Capital	-	-	-
Total	83,193,380	89,653,053	88,631,829

Staffing

Full-Time Positions

	2022	2023	2024
Police Chief	1	1	1
Deputy Police Chief	1	1	1
Administrative Aide	3	3	3
Administrative Secretary I	2	2	2
Administrative Secretary II	1	1	1
Court Detention Supervisor	0	3	3
Commander	3	4	4
Court Detention Technician I	10	10	10
Court Detention Technician II	6	6	6
Crime Intelligence Analyst	1	1	1
Digital Evidence Custodian	3	3	3
Digital Evidence Manager	1	1	1
Digital Forensic Investigator	1	1	1
Executive Secretary	2	2	3
Forensic Examiner	0	0	0
Lieutenant	10	10	11
Media Relations Manager	1	1	1
Office Coordinator	1	1	1
Office Manager	1	1	1

Police Department

2024 Budget

Staffing (Continued)

<u>Full-Time Positions</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Officer	253	260	267
Records Clerk	15	15	15
RMS Coordinator	1	1	1
Sergeant	42	42	42
Social Worker Coordinator	0	0	1
Subtotal - Full-Time Positions	359	370	380
<u>Part-Time Positions</u>			
Administrative Aide	1	1	1
Confidential Secretary	1	1	1
Police Cadet	12	12	12
Subtotal - Part-Time Positions	14	14	14
<u>Seasonal Positions</u>			
Crossing Guard	1	0	0
Subtotal - Seasonal Positions	1	0	0
TOTAL	374	384	394

Short-Term Goals (2024)

1. Expand our Crisis Intervention Program.
2. Expand our Traffic Unit to include targeted enforcement and safety initiatives.
3. Finalize implementation of tech-based programs, including online reporting, FUSUS, and automated background checks.

Long-Term Goals (2025 and Beyond)

1. Continue to work toward reducing violent crimes (Ongoing).
2. Continue to work toward improving relationships with the community through community-oriented policing efforts (Ongoing).
3. Continue to attract the best and most diverse officers to the department (Ongoing).
4. Continue to have a robust internal and external communication strategy and transparency incentives to inform and directly communicate with the community about concerns, issues, and information (Ongoing).
5. Implement and leverage the best technology to assist with the overall mission of the department (Ongoing).

2023 Major Accomplishments

- Continued to work to increase staffing levels and diversity within the organization.
- Increased community engagement – My90 Surveys, Spanish language Citizen Academy, Police Explorer Program.
- Continued to modernize operations – e-citation, scheduling, online police reporting.

Police Department

2024 Budget

2022 Major Accomplishments

- Increased recruitment and branding efforts to attract the best and most diverse candidates for the department.
- Implemented body cameras, new squad car cameras, and digital evidence systems to improve transparency and accountability efforts.
- Increased internal and external communication strategies to better inform and directly communicate with the community about concerns, issues, and information.
- Continued to increase transparency efforts with the community through data, reporting, communications, and the Civilian Review Board.
- Implemented Shotspotter gunshot detection system.
- Implemented participation in the FBI National Incident-Based Reporting System (NIBRS).

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Prisoner Bookings	4,430	3,366	5,304	3,664
Firearm Seizures	275	302	259	275
Total Criminal Offenses	7,032	7,581	4,636	5,642
Traffic Tickets	9,082	9,100	9,630	8,151
Traffic Accidents	5,220	4,523	5,582	4,580
Violent Crimes	398	682	292	409
Property Crimes	1,664	1,447	1,126	1,156
<u><i>Rate Per 100,000 Persons</i></u>				
Prisoner Bookings	2,490.64	1,864.39	2,982.02	2,059.98
Firearm Seizures	154.61	167.27	145.62	154.61
Total Criminal Offenses	3,953.54	4,199.02	2,606.46	3,172.05
Traffic Tickets	5,106.09	5,040.38	5,414.19	4,582.66
Traffic Accidents	2,934.79	2,505.23	3,138.32	2,574.97
Violent Crimes	223.76	377.75	164.17	229.95
Property Crimes	935.54	801.48	633.06	649.93

Note: Traffic ticket total does not include warning tickets issued.

Budget Highlights

The 2024 budget will permit the Police Department to provide enhanced municipal services to the public.

E911 Center

2024 Budget

Mission

To enhance the quality of life, we will serve, support, and respond with care by following the core values of excellent teamwork, high-quality customer service, integrity, dedication, and professionalism.

Major Functions

1. Deliver emergency communications to two police agencies and one fire/emergency medical service agency.
2. Handle 911 emergency calls, non-emergency calls, and emergency medical dispatch on a 24-hour-a-day, 365-days-a-year basis.
3. Assist with Law Enforcement Agency Data System (LEADS) duties.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,050,677	4,689,568	4,549,347
Other Non-Capital	33,980	54,550	83,650
Capital	-	-	-
Total	4,084,657	4,744,118	4,632,997

Staffing

Full-Time Positions

	2022	2023	2024
Director	0	1	1
Manager	1	0	0
Emergency Dispatch Supervisor	3	3	3
Lead CAD Coordinator	1	1	1
Lead Telecom Operator	6	6	6
Telecommunications Operator I	21	20	21
Telecommunications Operator II	6	7	6
TOTAL	38	38	38

Short-Term Goals (2024)

1. Make the back-up dispatch center completely independent from the public service answering point including radio, telephone, Computer Aided Dispatch (CAD), and fire dispatch capabilities.
2. Upgrade our current fire station alerting system.
3. Upgrade current phone and radio recording system to include cad recording for automated quality assurance. We will be able to see how the center performs in real time.
4. Continue to update divisions policies and procedures.
5. Fully integrate the Fox Valley Park District police into the CAD system.

E911 Center

2024 Budget

Long-Term Goals (2025 and Beyond)

1. Upgrade the CAD system (2025).
2. Utilize updated technology to allow photo and video messaging capability during 911 emergencies (2025).
3. Update the Telecom training manual (2025).
4. Upgrade the current radio system (2026).

2023 Major Accomplishments

- Updated the divisions policies and procedures.
- Partnered with the new 9-8-8 National Suicide Prevention Lifeline to provide immediate assistance to those in a mental health crisis.
- Completed the remodel and reconfiguration of the 911 Center and backup center including new workstations to allow for more efficient communication and supervision.
- Installed status lights at each workstation to provide a visual notification when an operator is on a call or communicating via radio.

2022 Major Accomplishments

- Implemented improvements to the 911 center to increase the ISO rating and lower property insurance costs.
- Worked with the Information Technology Division to migrate to updated LEADS software.
- Implemented a lateral employee hiring program to increase staffing.
- Completed part 2 of the Aurora/Naperville Complex Coordinated Terrorist Attack simulation.

- Installed, trained, and implemented new interoperable radio talk groups and radio communication procedures.
- Installed an Emergency Services IP Network (ESInet) per state requirements to provide enhanced emergency call taking.
- Integrated the on-scene emergency communications tactical dispatchers for SRT, NRT, and fire department incidents.
- Expanded recruitment efforts at schools, colleges, events, and law enforcement social media to attract and retain quality candidates.
- Installed and deployed applications to provide enhanced medical information, caller location, and dispatch locations of possible gunshots.

Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Answered 911 Phone Calls	77,548	82,000	88,448	88,000
Answered Non-Emergency Phone Calls	175,139	170,000	192,217	190,000
Dispatched Police Incidents	128,495	130,000	156,149	155,000
Dispatched Fire/EMS Incidents	22,558	22,000	23,424	23,000

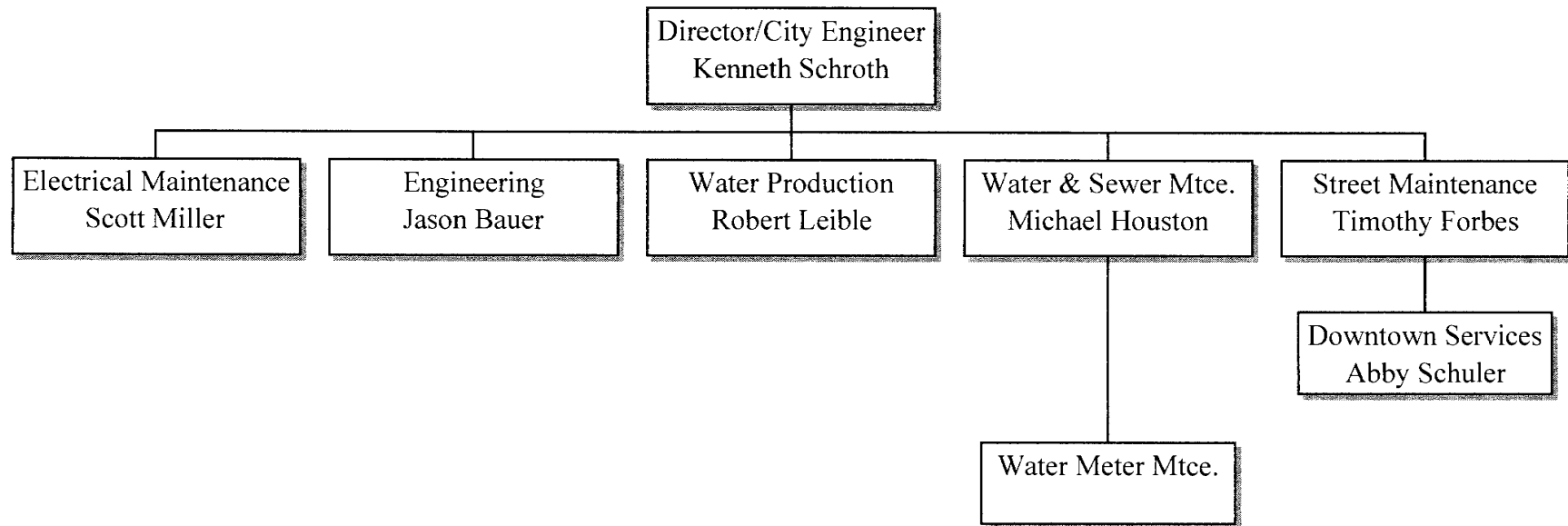
Budget Highlights

The 2024 budget will permit the E911 Center to provide enhanced municipal services to the public.



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**CITY OF AURORA
ORGANIZATIONAL CHART
PUBLIC WORKS DEPARTMENT**





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Public Works Administration Division

2024 Budget

Mission

To operate, construct, and protect the city's public infrastructure in a professional and cost-effective manner.

Major Functions

1. Assist in the preparation and implementation of the Capital Improvement Plan.
2. Interface with governmental agencies and other departments within the city to assist in the planning and implementation of projects.
3. Administer special service area projects.
4. Oversee the budget and performance of the divisions of the Public Works Department: Electrical Maintenance, Engineering, Water Production, Water & Sewer Maintenance, Water Meter Maintenance, Downtown Services, and Street Maintenance.
5. Manage the city's NPDES and MS4 permits.
6. Execute the city's long term control plan.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	808,867	735,983	781,185
Other Non-Capital	28,506	27,100	12,100
Capital	-	-	-
Total	837,373	763,083	793,285

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Director/City Engineer	1	1	1
Asst. Director/Asst. City Engineer	1	1	1
Office Manager	1	1	1
TOTAL	<u>3</u>	<u>3</u>	<u>3</u>

Short-Term Goals (2024)

1. Complete the construction of the combined maintenance facility.
2. Develop interactive website for lead service line inventory and replacement data.
3. Construct the new salt storage facility on East New York Street.
4. Begin implementation of improvements per the Safety Consultant recommendations.
5. Finalize draft lead service line replacement policy.

Long-Term Goals (2025 and Beyond)

1. Finalize the city's lead service line replacement program to comply with the latest state regulations (2026).
2. Complete the projects contained in the Combined Sewer Overflow Long-Term Control Plan (2030).
3. Continue the annual bridge maintenance program (Ongoing).
4. Implement preventative maintenance programs for watermain distribution and sewer collection systems (Ongoing).

Public Works Administration Division

2024 Budget

2023 Major Accomplishments

- Completed the structural shell construction of the new combined maintenance facility.
- Obtained design approval for the Broadway Streetscape.

2022 Major Accomplishments

- Began the development of the water service line inventory procedures.
- Finalized the bid documents for the new combined maintenance facility and commenced the first phase of construction including site work, utility installation, and the salt storage facility.

Performance Measures

Refer to the divisions of the Public Works Department for performance measures: Electrical Maintenance, Engineering, Water Production, Water & Sewer Maintenance, Water Meter Maintenance, Downtown Services, and Street Maintenance.

Budget Highlights

The 2024 budget will permit the Public Works Administration Division to provide enhanced municipal services to the public.

Electrical Maintenance Division

2024 Budget

Mission

To provide the highest level of efficient, expedient, economic, and effective level of service to residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on the road system. Provide a quality of work environment through effective communications, training, leadership, and safety. This will ensure the reliability of the city's street lighting equipment.

Major Functions

1. Maintain, repair, and upgrade the city-owned streetlight system where necessary.
2. Provide emergency electrical maintenance and repair of city-owned buildings.
3. Maintain and repair the electrical wiring and circuitry in city-owned facilities (i.e., well houses, lift stations, crossing guard shelters, park and golf course lighting).
4. Provide J.U.L.I.E. locates for underground electrical wiring for city-owned streetlights and fiber optics.
5. Inspect all new fiber optic installations.
6. Serve as a liaison with ComEd concerning streetlight installation requests and streetlight fixture upgrades.
7. Inspect the new streetlight poles that are installed by private contractors and/or developers.
8. Assist with the electrical needs for city-sponsored festivals and special events.
9. Maintain and upgrade the streetlight infrastructure.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	787,018	952,616	1,073,864
Other Non-Capital	1,375,349	1,773,178	2,012,928
Capital	-	-	-
Total	2,162,367	2,725,794	3,086,792

Staffing

Full-Time Positions

	2022	2023	2024
Supervisor	1	1	1
Electrician	3	5	5
Subtotal - Full-Time Positions	4	6	6

Seasonal Positions

Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	1	1	1

TOTAL	5	7	7
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Electrical Maintenance Division

2024 Budget

Short-Term Goals (2024)

1. Repair lighting at various downtown water features.
2. Electrical upgrades at Wilder Park.
3. Continue BNSF viaduct lighting enhancements.
4. Install Rotary Park uplighting.
5. Replace the viaduct lighting adjacent to Lot E.

Long-Term Goals (2025 and Beyond)

1. Continue the conversion of the city streetlights to LED (Ongoing).
2. Continue to upgrade the electrical infrastructure throughout the city (Ongoing).

2023 Major Accomplishments

- Installed 400 decorative lights in downtown.
- Worked with APD to install enhanced safety lighting at RiverEdge Park.
- Installed new lighting at the CSO facility.
- Upgraded the lights on Illinois Route 59 with LED lights.

2022 Major Accomplishments

- Installed new streetlights on New York Street from Smith Boulevard to Farnsworth Avenue.
- Provided electrical installation support for Wilder Park and Water Street mall.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Time to Repair Reported Streetlights Outage (Hours)	63	48	48	48
Streetlights Repaired	1,150	1,000	500	500
Streetlight Poles Installed/ Replaced	113	100	75	75
JULIE Locates	37,750	37,000	22,000	25,000

Budget Highlights

The 2024 budget will permit the Electrical Maintenance Division to provide enhanced municipal services to the public.

Downtown Services Division

2024 Budget

Mission

To provide the highest level of service to the Central Business District's (CBD) residents, businesses, and visitors. The service includes the general upkeep of the downtown with an aggressive schedule of landscaping, and debris and snow removal. Our services will lead to a clean and attractive CBD and positive community image.

Major Functions

1. Maintain ten miles of sidewalks, malls, and plazas.
2. Foster good communication between all city departments and businesses in the CBD.
3. Maintain the fountains and plazas in the CBD, including the Benton Street Plaza, Millennium Plaza, Swimming Stones Sculpture, Rotary Park, Mundy Park, Tivoli Plaza, and the Memory Garden.
4. Assist with the set-up of special events.
5. Paint streetlights, bridge viaducts, and railings in CBD.
6. Plant and maintain flowers in and around the CBD.
7. Maintain the public property and infrastructure of the CBD.
8. Coordinate with other city offices to ensure that maintenance requirements are considered in the plans for CBD infrastructure improvements.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,177,802	1,263,991	1,241,332
Other Non-Capital	460,382	531,744	802,794
Capital	-	-	-
Total	1,638,184	1,795,735	2,044,126

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Downtown Services Manager	1	1	1
Horticulturist	1	1	1
Horticulturist II	1	1	1
Labor Supervisor	1	1	1
Maintenance Service Worker	3	1	0
Maintenance Worker I	1	3	4
Maintenance Worker II	1	1	1
Sanitation Service Worker	1	1	1
Subtotal - Full-Time Positions	10	10	10

Downtown Services Division

2024 Budget

Staffing (Continued)

Seasonal Positions

General Worker I	1	1	1
General Worker II	1	1	1
Seasonal Worker I	1	1	1
Seasonal Worker II	1	1	4
Subtotal - Seasonal Positions	4	4	7
TOTAL	14	14	17

Short-Term Goals (2024)

1. Replace 150 linear feet of handrail along the Riverwalk.
2. Improve lighting at Benton and swimming stone fountains.

Long-Term Goals (2025 and Beyond)

1. Continue to improve the walkability in the CBD (Ongoing).
2. Implement a crime prevention through environmental design strategy to improve public safety (Ongoing).

2023 Major Accomplishments

- Replaced 170 linear feet of handrail along the Riverwalk.
- Continued to widen certain sections of city sidewalks in the CBD to improve the walkability and snow removal process.

- Improved sidewalk and landscaping of Rotary Park.
- Planted 29 new trees in the CBD.

2022 Major Accomplishments

- Ground 86 sections of sidewalk to an even surface to improve walkability in the CBD.
- Re-leveled 1,500 square feet of brick ribbon in the CBD to improve walkability.
- Continued to maintain COVID-19 mitigation protocol.
- Replaced 110 linear feet of handrail along the Riverwalk.

Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Sidewalk Improvements (sq. ft.)	2,600	2,000	2,270	2,000
Training and Development Hours	120	150	400	200

Budget Highlights

The 2024 budget will permit the Downtown Services Division to provide enhanced municipal services to the public.

Engineering Division

2024 Budget

Mission

To effectively design and/or manage the engineering and construction of capital projects in the city.

Major Functions

1. Design and construction of road and bridge improvements.
2. Design and construction of traffic control improvements.
3. Design and construction of stormwater management and underground improvements.
4. Review proposed public improvements related to new development for conformance with Aurora's standards and ordinances.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,809,069	3,642,731	4,005,525
Other Non-Capital	(1,243,309)	(1,411,116)	(1,606,902)
Capital	-	-	-
Total	1,565,760	2,231,615	2,398,623

Staffing

Full-Time Positions

	2022	2023	2024
Assistant Traffic Engineer	0	1	1
Capital Improvement Program Manager	1	1	1
Civil Engineer I	3	3	4
Engineer Coordinator	4	3	3
Engineering Technician I	0	0	0
Engineering Technician II	4	3	2
Engineering Technician III	2	3	3
Engineering Technician IV	1	1	2
LTCP Project Assistant	1	1	1
Professional Engineer	4	6	5
Professional Engineer II	2	2	4
Traffic Engineer/Coordinator	1	1	1
Water Service Replacement Manager	0	1	1
Subtotal - Full-Time Positions	23	26	28

Seasonal Positions

College Intern	4	4	6
Seasonal Worker	2	2	3
Subtotal - Seasonal Positions	6	6	9
TOTAL	29	32	37

Short-Term Goals (2024)

1. Manage the ongoing Lead Service Line Replacement Program.
2. Commence the Galena-East New York Two-Way Conversion.
3. Commence implementation of the new downtown streetscape standards.

Engineering Division

4. Complete first phase of the city-wide water loss metering program.

Long-Term Goals (2025 and Beyond)

1. Implement a lead service line replacement program (2026).
2. Complete infrastructure improvements in the downtown, near-east, and near-west side neighborhoods to meet the city's long-term control plan requirements (2030).
3. Rehabilitate the infrastructure in the downtown and Fox River Corridor as necessary to support the redevelopment of those areas (Ongoing).

2023 Major Accomplishments

- Repaired the canoe chute gate.
- Developed a draft water service line inventory.
- Completed phase III of the East New York Street reconstruction.
- Completed the Farnsworth Bridge Replacement near Indian Trail.
- Completed the Broadway Avenue water main replacement.

2022 Major Accomplishments

- Expanded the lead service line replacement program.
- Commenced the construction of the combined maintenance facility.
- Completed the preliminary study for the Rathbone CSO facility.
- Commenced construction of the Farnsworth Avenue bridge at Indian Trail.

2024 Budget

- Completed downtown initiatives including Wilder Park, Skinny Park, and other beautification projects.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Resurfacing (lane-miles)	35	68	50	60
Underground Utility Improvements Completed (millions)	\$11.0	\$13.0	\$14.5	\$17.0
Sidewalk Replacement (s.f.)	50,000	250,000	225,000	250,000
New Roadway (lane-miles)	1.0	1.0	2.0	2.0
New Watermain (feet)	2,000	8,000	15,000	12,000
New Storm Sewer (feet)	0	12,000	18,000	15,000
New Sanitary Sewer (feet)	1,600	4,000	6,000	5,000

Budget Highlights

The 2024 budget will permit the Engineering Division to provide enhanced municipal services to the public.

Street Maintenance Division

2024 Budget

Mission

To provide the highest level of service to the residents and visitors that will allow for the safe movement of pedestrian and vehicular traffic on the city's road system.

To fulfill our mission, the Street Maintenance Division will provide a quality work environment for its employees through effective communication, training, and leadership. This will ensure that road maintenance, street sweeping, parkway forestry maintenance, snow removal operations, regulatory signage installation, and roadway traffic markings are provided in the most timely and efficient manner possible.

Major Functions

1. Manage the city's snow and ice operations.
2. Maintain roadway pavement.
3. Trim trees and remove dead trees and stumps from public rights of way.
4. Fabricate, install, and maintain regulatory and informational signage.
5. Sweep city streets.
6. Paint curbs and apply roadway pavement markings.
7. Administer the mosquito abatement program.
8. Mow grass in the right-of-way in undeveloped areas and medians.
9. Maintain roadside gravel where no curbs exist.
10. Clean-up trash and debris in the rights-of-way in undeveloped areas.
11. Assist with the set-up of various city-sponsored festivals and the delivery of barricades to neighborhood block parties.
12. Coordinate the adopt-a-road program.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	5,111,160	5,577,653	5,753,109
Other Non-Capital	3,262,929	3,557,630	3,628,400
Capital	-	-	-
Total	8,374,089	9,135,283	9,381,509

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Confidential Secretary	1	1	0
Executive Secretary	0	0	1
Labor Supervisor	3	3	4
Maintenance Worker I	24	25	25
Maintenance Worker II	7	7	7
Maintenance Worker III	8	8	8
Sign Shop Maintenance Worker	0	1	1
Subtotal - Full-Time Positions	45	47	48
<u>Seasonal Positions</u>			
Seasonal Worker I	4	4	4
Seasonal Worker II	4	4	4
Subtotal - Seasonal Positions	8	8	8
TOTAL	53	55	56

Street Maintenance Division

2024 Budget

Short-Term Goals (2024)

1. Add a new salt storage facility.
2. Develop and implement plan for tree grant.

Long-Term Goals (2025 and Beyond)

1. Empower employees to assume greater responsibility and accountability of the division's successes and needs for improvement (Ongoing).
2. Improve the division's operations by better use of new technologies (Ongoing).
3. Improve the effectiveness of the snowplowing operations (Ongoing).

2023 Major Accomplishments

- Operators completed ACRT Line Clearance training.
- Completed training of all newer employees.
- Completed school sign upgrade packages.

2022 Major Accomplishments

- Increased the number of trees trimmed to 4,000 for the year.
- Closed the Covid-19 vaccination sites.
- Trained all new employees.

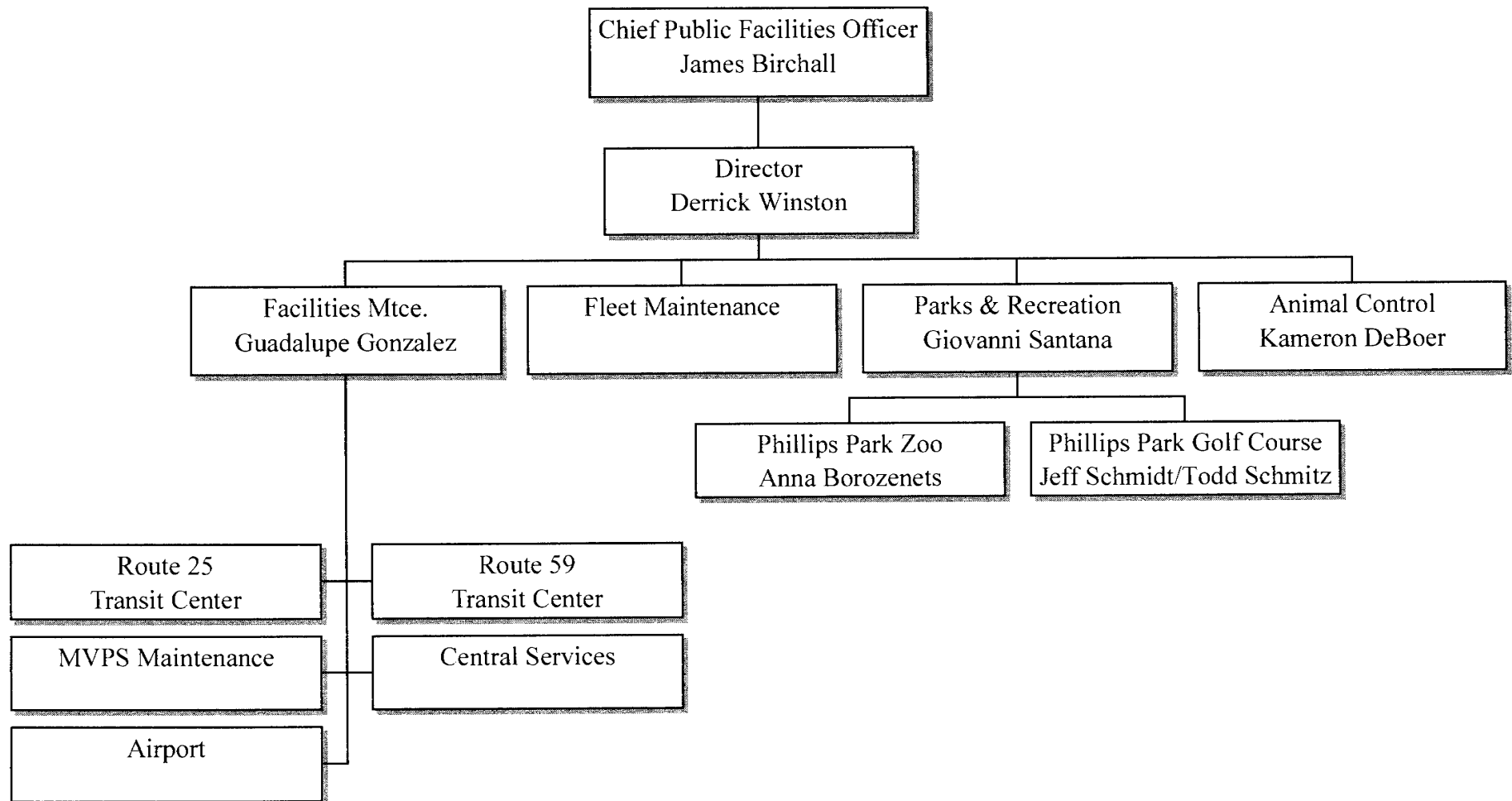
Performance Measures

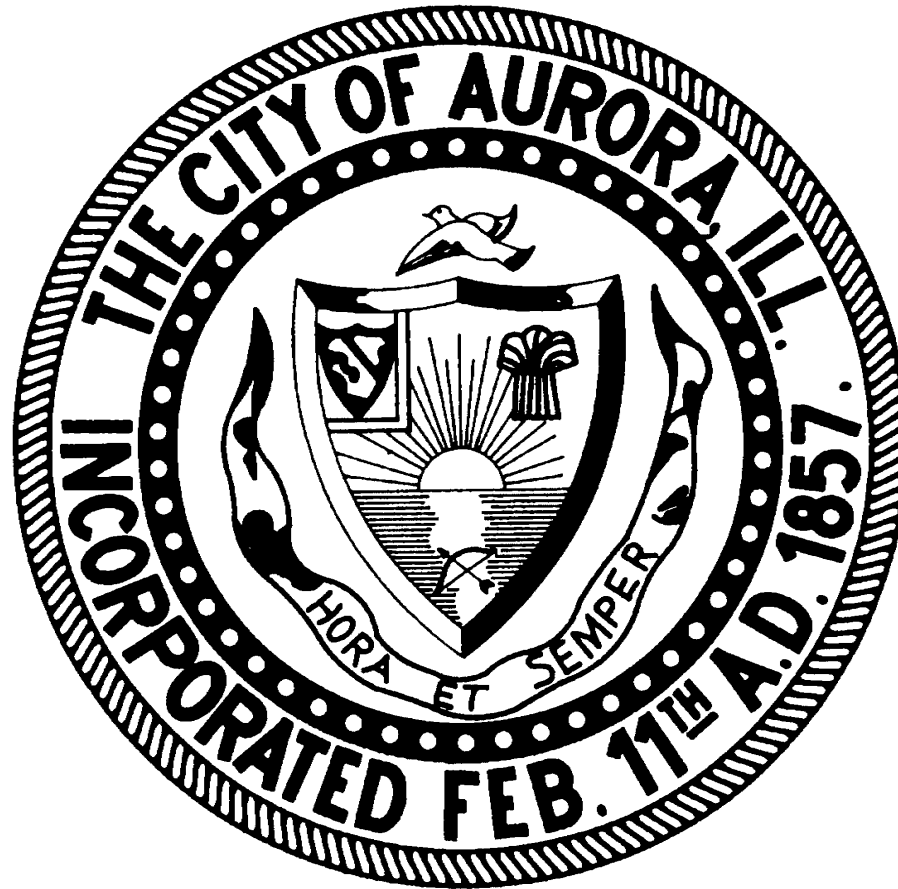
			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Right-of-Way Trees Removed	570	700	725	700
Right-of-Way Trees Trimmed	4,100	4,000	5,696	5,000
Tree Stumps Removed/Restored	835	700	691	700
Citywide Street Sweeping Cycles	8	8	9	8
R.O.W. Street Signs Installed	1,663	2,000	2,445	2,000
Painted Markings Pavement/ Curbs (ft)	297,600	120,000	110,400	120,000
Thermoplastic Pavement Marking Material Applied (pounds)	23,800	30,000	29,300	30,000
Asphalt Material Used (tons)	750	800	434	800
Percentage of Snow Plow Events Completed Within 12-Hour Goal	100%	100%	100%	100%

Budget Highlights

The 2024 budget will permit the Street Maintenance Division to provide enhanced municipal services to the public.

**CITY OF AURORA
ORGANIZATIONAL CHART
PUBLIC FACILITIES DEPARTMENT**





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Public Facilities Administration Division

2024 Budget

Mission

To conduct operations, preserve the city's public facilities while building and maintaining a positive, cooperative, and professional work environment among the Public Facilities' Divisions and ensure that their services are coordinated and efficiently delivered to the public in a cost-effective manner.

Major Functions

1. Manage the operations of the Public Facilities' Divisions: Animal Control, Airport, Central Services, Fleet Maintenance, MVPS Maintenance, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, and Phillips Park Golf Course.
2. Assist in the preparation of the Capital Improvement Plan.
3. Facilitate coordination and cooperation among governmental agencies, departmental divisions, and other city departments, with the purpose of maximizing responsiveness and efficiency in the planning and implementation of projects.
4. Assure that labor contracts and work rules of the department's divisions are interpreted and enforced in a fair and equitable manner.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	9,498	99,335	553,474
Other Non-Capital	-	-	1,450
Capital	-	-	-
Total	9,498	99,335	554,924

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Chief Public Facilities Officer	0	1	1
Director of Public Facilities	0	1	1
Office Manager	0	1	1
Superintendent of Facilities Mtce.	0	1	1
TOTAL	0	4	4

Public Facilities Administration Division

2024 Budget

Short-Term Goals (2024)

1. Evaluate the department's operation plans across all divisions and make recommendations for improvements.
2. Develop a strategy to implement a complete maintenance plan.
3. Develop capital Master Plan for Parks & Recreation and Phillips Park Golf Course (including infrastructure, building, etc.)
4. Complete space assessment in Aurora Police Department for future expansion.

Long-Term Goals (2025 and Beyond)

1. Implement maintenance plans in the budget (Ongoing).
2. Work with the Information Technology Division to plan for security system upgrades at all public facilities (Ongoing).
3. Continue to improve the departmental cost-recovery ratio (Ongoing).
4. Utilize a cooperative purchasing agreement for the procurement of services (Ongoing).
5. Complete facilities assessment and develop a maintenance plan (Ongoing).
6. Maintain highly qualified, professional, diverse, and responsive workforce (Ongoing).
7. Integrate fire station structure maintenance (Ongoing).

2023 Major Accomplishments

- Evaluated the department's operation plans across all divisions and make recommendations for improvements.
- Developed a strategy to implement a complete maintenance plan.

- Provided quality assistance with infrastructure repairs to 35 N. Broadway.
- Redefined responsibilities and duties of Animal Control Manager and established protocols.
- Assisted Human Resource Department, Purchasing Division, and Community Affairs Department to find and relocate to temporary office space during the remodel of their offices.

Performance Measures

Refer to the divisions of Public Facilities Department for performance measures: Animal Control, Airport, Central Services, Fleet Maintenance, MVPS Maintenance, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, and Phillips Park Golf Course.

Budget Highlights

The 2024 budget will permit the Public Facilities Administration Division to provide enhanced municipal services to the public.

Animal Control Division

2024 Budget

Mission

To serve the community through animal sheltering, pet placement programs, humane education, and animal law enforcement. Provide responsive, efficient, and high-quality animal control services that preserves public safety. Promote responsible pet ownership, educate the public on city ordinances relating to animals, and safe interactions.

Major Functions

1. Protect the public from zoonotic diseases through surveillance and investigation of wildlife exposure and animal bites.
2. Protect the public from vicious and nuisance animals by enforcement of animal control ordinances.
3. Operate the Animal Care & Control shelter, providing a place to house unwanted pets and facilitate their adoption.
4. Patrol the streets of Aurora and actively respond to animal control problems before they become serious.
5. Investigate reports of animal cruelty.
6. Educate the public, especially children, regarding responsible pet ownership and care through tours, lectures, and presentations.
7. Cultivate and maintain relationships with animal welfare agencies and organizations to help further the mission and better serve the community through collaboration.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,241,786	1,296,159	1,226,350
Other Non-Capital	288,584	344,563	560,756
Capital	-	-	-
Total	1,530,370	1,640,722	1,787,106

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Director	1	1	0
Manager	0	0	1
Animal Control Officer I	2	2	2
Animal Control Officer II	1	1	1
Kennel Maintenance Worker	2	2	2
Office Manager	1	1	1
Volunteer/Rescue Coordinator	0	1	1
Subtotal - Full-Time Positions	7	8	8
<u>Part-Time Positions</u>			
Animal Control Clerk	3	3	3
Kennel Maintenance Worker	2	2	2
Subtotal - Part-Time Positions	5	5	5
TOTAL	12	13	13

Animal Control Division

2024 Budget

Short-Term Goals (2024)

1. Upgrade the shelter's operations software.
2. Establish animal assessment protocols.
3. Increase advertising for shelter animals.

Long-Term Goals (2025 and Beyond)

1. Continue to improve the division's cost-recovery ratio (Ongoing).
2. Continue to educate and train the Animal Control Division staff (Ongoing).
3. Continue to increase animal code compliance (Ongoing).
4. Decrease shelter animal length of stay by expanding and adoption and transfer programs (Ongoing).
5. Increase community engagement by expanding volunteer, foster, education, and outreach programs (Ongoing).

2023 Major Accomplishments

- Revised the standard operating procedures.
- Increased outreach through social media and websites.

2022 Major Accomplishments

- Expanded the facility's hours of operation to provide extended hours of service to the public.
- Updated the Municipal Code regarding animal control.
- Established a volunteer program.

- Established the Feline Fine program that provides free spay/neuters for cats.
- Updated the website.
- Held events including Food Truck Fridays at the shelter to increase community engagement.

Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Incidents	4,542	5,000	5,326	n/a
Cat & Dog Licenses Issued	886	1,000	1,250	1,200
Animals Impounded	1,562	1,600	1,644	n/a
Adoptions	518	750	645	700
Visitors to the Facility	6,090	8,000	4,832	n/a
Animals Transferred to Animal Welfare Organizations	368	350	287	300
Aurora Dogs Spayed/Neutered	158	150	143	n/a
Aurora Cats Spayed/Neutered	107	125	95	n/a
Volunteer Hours Completed	n/a	n/a	n/a	5000

Budget Highlights

The 2024 budget will permit the Animal Control Division to provide enhanced municipal services to the public.

Central Services Division

2024 Budget

Mission

To provide and maintain a clean and safe environment for city buildings and grounds and provide continuous maintenance of building systems and equipment.

Major Functions:

1. Provide maintenance service on a regular basis for all city-owned properties including the following municipal facilities:
 - a. Alschuler Building
 - b. Animal Control Building
 - c. Central Garage
 - d. City Hall
 - e. Customer Service Center
 - f. Development Services Center (DSC)
 - g. Elmslie/Hogan Building
 - h. Fire Museum
 - i. Grand Army of the Republic (GAR) Museum
 - j. Police Headquarters Campus
 - k. Public Art Building
 - l. Stolp Island Parking Deck offices and tenant spaces
 - m. Financial Empowerment Center
2. Perform daily and seasonal preventive maintenance on mechanical equipment.
3. Detect impending major mechanical malfunctions and take proactive steps for corrections/repairs.
4. Assist all departments that request services.
5. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
6. Assist/oversee all contractual work performed at city buildings.

7. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning repair and maintenance services.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	925,969	1,212,338	1,069,235
Other Non-Capital	2,587,209	2,304,836	3,041,286
Capital	-	-	-
Total	3,513,178	3,517,174	4,110,521

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Superintendent	1	0	0
Central Services Supervisor	1	1	1
Custodian	3	3	3
Executive Secretary	1	0	0
Maintenance Engineer	4	5	5
TOTAL	10	9	9

Note: The Superintendent was reclassified to Chief Public Facilities Officer and the Executive Secretary to Office Manager; both positions are budgeted in the Public Facilities Administration Division.

Central Services Division

2024 Budget

Short-Term Goals (2024)

1. Paint court rooms at Aurora Police Department headquarters (APDHQ).
2. Replace windows at GAR Museum.
3. Repair masonry at castle area at GAR Museum.
4. Complete repairs to APDHQ parking deck.
5. Remodel first floor of Financial Empowerment Center, 712 S. River.
6. Complete renovations to 745 Aurora Ave.
7. Tuck point river side of City Hall.
8. Install new sign at City Hall.
9. Redesign City Hall entrance.
10. Install lighting on river side of City Hall.
11. Upgrade signage in various city buildings.
12. Replace roofs at 339 Middle Ave.
13. Replace concrete at APDHQ.
14. Remodel Finance and Purchasing Department.
15. Coat roof at City Hall.
16. Replace furnace and condenser units on third floor of Public Arts building.
17. Replace roof top units at TAS building at APDHQ.
18. Stain panels at River's Edge Park.
19. Repair and maintain the paver parking lot at APDHQ.
20. Complete Council Chambers remodel at second floor of City Hall.

Long-Term Goals (2025 and Beyond)

1. Aurora Police Department parking deck (2026).
2. Develop building automation systems for sustainable and efficient energy use in city facilities (Ongoing).

3. Continue training and development opportunities for employees (Ongoing).
4. Utilize cooperative purchasing agreements for the procurement of services (Ongoing).
5. Incorporate the deferred maintenance plan in the budget process (Ongoing).
6. Continue with roof replacements per the deferred maintenance plan for city-owned buildings (Ongoing).
7. Continue with the replacement of HVAC units per the deferred maintenance plan for city-owned buildings (Ongoing).

2023 Major Accomplishments

- Established building automation systems for the Development Service Center on the fifth floor of City Hall for sustainable and efficient energy use in the facilities.
- Remodeled conference rooms and offices on the fifth floor of City Hall.
- Remodeled 911 Center at APDHQ.
- Replaced HVAC unit at revenue and collections.
- Installed new doors at fire museum.
- Tuckpointed 21 S. Broadway.
- Replaced furnace at 1 S. Broadway.
- Remodeled second floor of Financial Empowerment Center, 712 S. River.
- Repaired 33 N. Broadway wall to avoid flooding.
- Repaired concrete at Fire Station #8/Customer Service.
- Repaired brick and renovated walls at 62 S. Broadway.
- Repaired knee wall at 77 S. Broadway.
- Replaced Root Street Cemetery's gate.

Central Services Division

2024 Budget

- Repaired 7 S. Broadway store front.
- Replaced doors at Animal Control with new ADA compliant doors.

2022 Major Accomplishments

- Tuckpointed the west side of the City Hall building.
- Replaced the rooftop HVAC unit on the Alschuler Building.
- Replaced two furnaces in the Alschuler Building.
- Sealcoated the parking lots at the Police Headquarters Campus and Customer Service/Fire Station #8.
- Remodeled the first floor and basement of the Development Service Center as a result of flood damage caused by a water main break on Broadway.
- Replaced two sump pumps in the City Hall and one sump pump at the Development Service Center.
- Prepared bid documents for custodial services at the Police Headquarters Campus.
- Repaired the roof and gutters, and installed lighting and door operators at the storage facility located at 727 Orchard Road.
- Continued to assist the Fire Department with repairs and maintenance at the fire stations.
- Remodeled the SOG conference room at the Police Department.
- Remodeled storage room into a greeter area.
- Installed a new office for the Engineering Department in the Development Service Center.
- Completed temporary repairs at 720 North Broadway.
- Installed new combustion air for the city hall boiler to remove from flood and lane.
- Replaced air damper at Development Service Center.
- Installed new trench drains at the Police Department sally port.

- Installed Fire Station #3 door operators.
- Replaced the roof at 13 S. Broadway.
- Replaced Variable Frequency Drives at the Police Department.
- Replaced Police Department operators.
- Replaced the condenser and coil in the third floor of Public Arts.
- Poured a new concrete pad, installed bollards, and a new railing at Public Arts.
- Tuckpointed and painted exterior of Playhouse.
- Replaced damaged flooring at 62 S. Broadway and removed debris.
- Tuckpointed 31 S. Broadway and replaced rotted wood in store front.
- Replaced various carpets and Vinyl Composite Tile flooring at 60 S. Broadway.
- Added ductless split HVAC system to Planning & Zoning for heating and cooling.

Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Avg. Days to Complete Routine Repairs	4.0	3.0	3.0	2.0

Budget Highlights

The 2024 budget will permit the Central Services Division to provide enhanced municipal services to the public.

Parks & Recreation Division

Mission

To enhance the quality of life for our residents by preserving, maintaining, beautifying, and augmenting the city's parks. Through the provision of high-quality recreation and park services, we will establish community pride and promote healthy lifestyles by providing safe and well-maintained parks, manicured open-spaces, outdoor recreation opportunities, and quality preserved historical resources. Professionalism, innovation, and creativity will continue to be instrumental in our delivery of services to the residents and visitors.

Major Functions

1. Oversee all improvement/renovation projects to provide quality recreational facilities.
2. Ensure that the playgrounds and facilities meet applicable codes and regulations.
3. Promote all of the facilities, amenities, and services of the division.
4. Keep the city parks clean and attractive.
5. Keep all of the facilities in good repair and well maintained.
6. Maximize the greenhouse space to grow plants.
7. Assist in the maintenance of the Phillips Park Zoo and the Phillips Park Golf Course.
8. Assist in the beautification of Aurora.
9. Assist other city divisions with snow and tree removal.
10. Responsible for set up, take down, and daily logistics associated with the Festival of Lights.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,018,371	2,491,992	2,494,101
Other Non-Capital	1,311,453	1,986,911	1,976,671
Capital	-	-	-
Total	3,329,824	4,478,903	4,470,772

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Superintendent	1	1	1
Horticulturist	0	1	1
Horticulturist II	1	1	1
Labor Supervisor	1	1	1
Maintenance Mechanic	1	1	0
Maintenance Service Worker	4	4	5
Maintenance Worker I	4	4	5
Maintenance Worker II	2	2	2
Maintenance Worker III	2	2	3
Office Manager	1	1	1
Subtotal - Full-Time Positions	17	18	20

Parks & Recreation Division

2024 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
College Intern	1	1	1
General Worker I	1	1	1
General Worker II	7	7	7
Seasonal Worker I	10	10	12
Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	<u>20</u>	<u>20</u>	<u>22</u>
TOTAL	<u>37</u>	<u>38</u>	<u>42</u>

Short-Term Goals (2024)

1. Begin implementation of initial phases of Master Plan for Phillips Park, Phillips Park Zoo, and Phillips Park Golf Course.
2. Implement the use of solar compacting waste bins to increase operational efficiency.
3. Collaborate with Mayor's office and communications division to establish a foundation to spearhead fundraising and volunteer efforts for Phillips Park.
4. Complete infield repair to Hunt South Ball field.
5. Complete repairs and renovations to Sunken Garden Irrigation.
6. Complete GIS tree inventory at Solfisburg Park and other mini parks (10 park locations total).
7. Replace benches around Mastodon Lake
8. Replace and refill sand on all sand volleyball courts.

Long-Term Goals (2025 and Beyond)

1. Replace the portable toilets with more efficient vaulted/waterless bathrooms as determined by the Master Plan (2025).
2. Work with the Central Services and Information Technology Divisions to upgrade the security systems throughout the park facilities (Ongoing).
3. Continue to implement the improvements outlined in the park Master Plan (Ongoing).
4. Maintain a tree inventory (Ongoing).
5. Continue to work with the Information Technology Division to implement technology to make Phillips Park a Smart Park (Ongoing).
6. Updating the wayward, directional, and informational signage as needed throughout the park (Ongoing).
7. Establish user fee-based attractions to support the park operations (Ongoing).
8. Establish strategic partnerships to increase fundraising for park projects (Ongoing).
9. Continue to pursue state grant opportunities to fund park projects (Ongoing).

2023 Major Accomplishments

- Replaced all the drinking fountains throughout the parks.
- Completed infield repairs to ball fields at Garfield and Hunt North ballfield at Phillips Park.
- Completed surface and landscaping repairs to area at the entrance on Smith Boulevard.
- Completed tuckpointing surfacing repairs to the waterfall monument and the pool pond.

Parks & Recreation Division

- Repainted sunken garden fountain.
- Completed tuckpointing repairs to monument at McCarty Park.
- Installed shelter at Wilder Park.
- Established regular water treatment plan to maintain Mastodon Lake free of surface algae.
- Completed tree inventory at Garfield Park, McCarty Park, Wilder Park, and Phillips Park Golf Course and added to the GIS tree database.
- Installed and filled playground mulch at all playgrounds.
- Installed eye wash station and utility sink in the staff maintenance area.
- Assisted the zoo with structural repairs to the Birds of Prey enclosures.
- Assisted the zoo with relocation of alligators.

2022 Major Accomplishments

- Completed mechanical and plumbing repairs to the waterfall at the Phillips Park main entrance.
- Collaborated with multiple city departments to successfully undertake all facets associated with Festival of Lights.
- Completed the infield repairs to Solfisburg baseball fields (three fields).
- Removed hazardous perimeter fence around the fountain and repaired the handrails, stairs, concrete, and sidewalks at the Phillips Park Sunken Garden.
- Replaced the roofs throughout the park including pavilions and Phillips Park pump house.
- Painted the exterior of the Phillips Park Visitor's Center and Armory Building.

2024 Budget

- Completed the initial tree inventory for remaining areas of the park.
- Contracted with a vendor to treat the high-profile turf areas including, but not limited to the Sunken Garden, baseball fields, Visitor's Center, and Mastodon Island to eliminate weeds such as clover, dandelions, and crabgrass.
- Completed surface repairs to the West Recreation/Dog Park parking lot.
- Seal coated and re-stripped maintenance building parking lot.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Park Area Maintained (acres)	408.69	408.69	410.96	410.96
Plants Grown/Planted/Maintained	33,000	31,000	39,516	35,000
Playground Equipment Inspections	15	15	14	14
Work Orders Completed for Other Departments	18	20	5	5
Park Pavillion Rentals	73	60	90	90

Budget Highlights

The 2024 budget will permit the Parks & Recreation Division to provide enhanced municipal services to the public.

Phillips Park Zoo Division

2024 Budget

Mission

To inspire conservation of the natural world by strengthening the connection between animals and children. We will fulfill our mission by providing unique recreation and play activities in a natural setting; high quality, inclusive nature-based educational programs; the highest quality animal care; while cooperating with other institutions to promote and ensure the survivability of wild populations; and fostering a connection with the local community.

Major Functions

1. Implement husbandry and facility standards set forth by the Association of Zoos and Aquariums (AZA).
2. Maintain the Occupational Safety and Health Administration's standards for the safety of the zoo, its inhabitants, the public, and employees.
3. Encourage professional development by providing opportunities for the staff.
4. Follow the master plan recommendations and continue to modernize, expand, and improve the zoo.
5. Implement new programming for all ages to inspire a passion for the zoological field and conservation issues.
6. Increase the community's involvement with the zoo through special events and marketing.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	733,581	907,221	982,789
Other Non-Capital	364,963	558,638	511,708
Capital	-	-	-
Total	1,098,544	1,465,859	1,494,497

Staffing

Full-Time Positions

	2022	2023	2024
Zoo Manager	1	1	1
Zoo Keeper I	4	4	4
Zoo Keeper II	0	2	2
Subtotal - Full-Time Positions	5	7	7

Seasonal Positions

College Intern	1	1	1
General Worker II	2	2	2
Seasonal Worker I	5	5	8
Seasonal Worker II	3	3	3
Subtotal - Seasonal Positions	11	11	14
TOTAL	16	18	21

Phillips Park Zoo Division

2024 Budget

Short-Term Goals (2024)

1. Revise and update all zoo standard operating procedures (SOP's).
2. Repair zoo parking lot.
3. Increase zoo presence within the community through outreach and programming.
4. Replace the public announcement and sound system in the zoo.
5. Begin implementation of initial phases of the Master Plan.

Long-Term Goals (2025 and Beyond)

1. Establish user fee-based exhibits to support the zoo operations (2025).
2. Continue the zoo renovations included in the Phillips Park Master Plan (2032).
3. Establish strategic partnerships to support fundraising efforts for additional zoo projects (Ongoing).
4. Increase the health and well-being of the animals through behavioral enrichment (Ongoing).
5. Expand the ability to provide medical care for the animals on zoo grounds (Ongoing).

2023 Major Accomplishments

- Repurposed exhibit formerly occupied by the otters.
- Completed improvements to cat holding area.
- Constructed exhibit display for Lynx through volunteer collaboration.

- Relocated the alligators from their outgrown enclosure to Critchlow Alligator Sanctuary.
- Repaired roof on reptile house.
- Added running water to zoo maintenance building.
- Repaired support structures for Bird of Prey exhibits.
- Repurposed empty pasture to create a more visible exhibit for the highland cows.
- Installed and implemented use of radiograph equipment in the updated zoo medical building.
- Installed sunshades over the education area.
- Repurposed exhibit formerly occupied by the otters.
- Completed repairs to lynx exhibit.
- Completed renovations to pond exhibit in the reptile house.
- Repaired roof on reptile house.

2022 Major Accomplishments

- Completed fencing upgrades.
- Formalized the zoo's education mission.
- Implemented procedures for educational tours.
- Worked with the Association of Zoos and Aquariums to participate in their Save Animals from Extinction (SAFE) program by developing educational programs and projects focused on the endangered monarch butterfly species.

Phillips Park Zoo Division

2024 Budget

Performance Measures

	2022	2023	2023	
			Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Safety Drills Performed	6	12	12	12
Number of Tours	75	110	0	n/a
Visitors to Zoo (General Public)	150,000	175,000	110,000	125,000
Visitors to Visitors Center	100,000	100,000	75,000	75,000
Volunteer Hours	3,500	6,000	3,000	5,000
Zoo-to-School Visits	8	10	14	15
Tram Riders	12,000	12,000	9,500	9,500
Training and Development Hours	100	150	150	150
Educational Outreach/Presentations	-	5	25	20
Visitors to Educational Events	15,000	20,000	5,000	75,000

Budget Highlights

The 2024 budget will permit the Phillips Park Zoo Division to provide enhanced municipal services to the public.

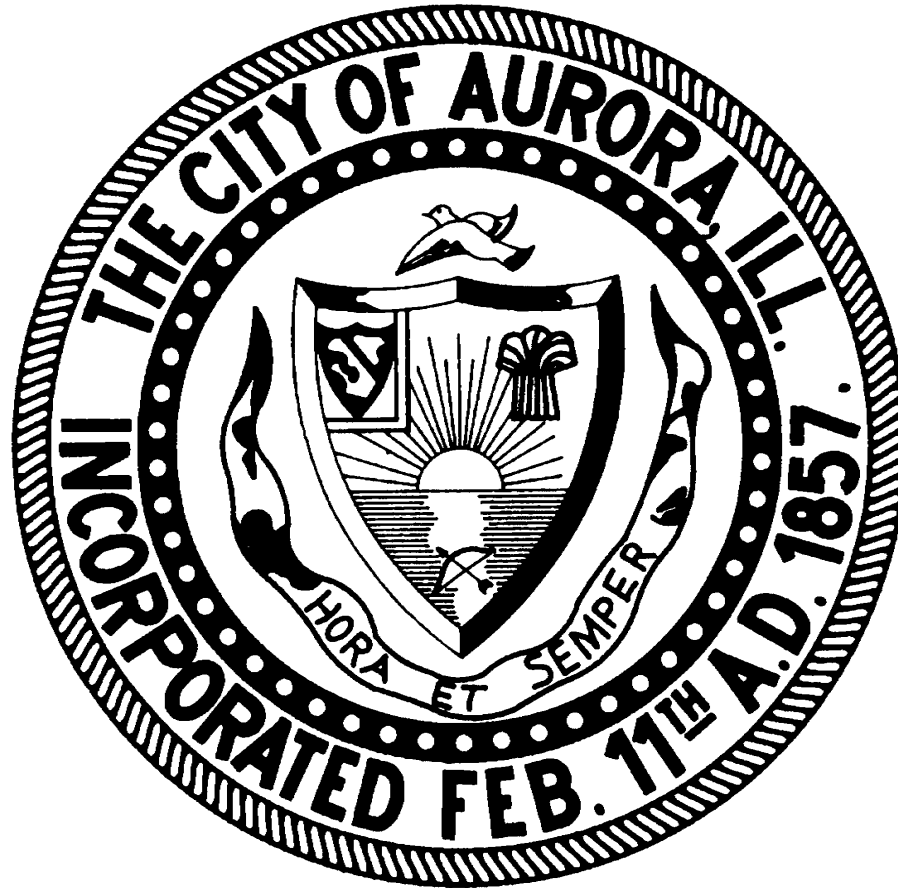


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**CITY OF AURORA, ILLINOIS
2024 BUDGET
NON-DEPARTMENTAL**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
INSURANCE	<u>770,000</u>	<u>788,333</u>	<u>860,000</u>	<u>860,000</u>	<u>900,000</u>	<u>40,000</u>
TOTAL OTHER NON-CAPITAL	<u>770,000</u>	<u>788,333</u>	<u>860,000</u>	<u>860,000</u>	<u>900,000</u>	<u>40,000</u>
TOTAL NON-DEPARTMENTAL	<u>770,000</u>	<u>788,333</u>	<u>860,000</u>	<u>860,000</u>	<u>900,000</u>	<u>40,000</u>

TOTAL GENERAL FUND	<u>228,711,464</u>	<u>188,622,597</u>	<u>224,861,872</u>	<u>227,077,372</u>	<u>234,853,557</u>	<u>9,991,685</u>
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CITY OF AURORA, ILLINOIS
2024 BUDGET
MFT-REBUILD ILLINOIS FUND (FUND 202)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ELECTRICAL PROJECTS						
TRAFFIC SIGNALS	248,330	315,706	653,000	653,000	1,705,000	1,052,000
TOTAL ELECTRICAL PROJECTS	248,330	315,706	653,000	653,000	1,705,000	1,052,000
STREET MAINTENANCE						
FARNSWORTH CULVERTS	299,831	314,550	626,000	729,200	30,000	(596,000)
MONTGOMERY RD BRIDGE	105,012	213,611	600,000	600,000	1,280,000	680,000
EAST NY ST-SEGMENT III	2,249,779	522,818	2,500,000	2,396,800	30,000	(2,470,000)
OTHER	1,181,501	363,054	4,230,000	4,230,000	7,695,000	3,465,000
TOTAL STREET MAINTENANCE	3,836,123	1,414,033	7,956,000	7,956,000	9,035,000	1,079,000
TOTAL MFT-REBUILD ILLINOIS FUND	4,084,453	1,729,739	8,609,000	8,609,000	10,740,000	2,131,000

CITY OF AURORA, ILLINOIS
2024 BUDGET
MOTOR FUEL TAX FUND (FUND 203)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ELECTRICAL PROJECTS						
TRAFFIC SIGNALS	503,063	878,312	2,690,400	2,805,400	4,184,000	1,493,600
TOTAL ELECTRICAL PROJECTS	503,063	878,312	2,690,400	2,805,400	4,184,000	1,493,600
STREET MAINTENANCE						
PROFESSIONAL FEES	48,001	91,710	180,000	180,000	155,000	(25,000)
SUPPLIES-REPAIRS & MAINTENANCE	1,219,923	859,452	2,720,000	2,720,000	2,720,000	-
PATHWAYS/TRAILS	(99,983)	(806)	10,000	10,000	10,000	-
BUILDING/ADDITIONS	267	2,634,252	6,677,600	6,677,600	1,160,000	(5,517,600)
RESURFACING PROGRAM	1,618,554	5,481,446	5,500,000	5,500,000	3,500,000	(2,000,000)
SHEFFER ROAD BRIDGE	(62,156)	-	-	-	-	-
FARNSWORTH CULVERTS	-	-	-	-	-	-
MONTGOMERY RD BRIDGE	-	-	-	-	-	-
ROADS	-	-	100,000	100,000	100,000	-
EOLA/MONTGOMERY TO 87TH	137,451	-	-	-	-	-
NORTH AURORA RD UNDERPASS	396,814	303,459	603,100	603,100	799,100	196,000
EAST NY ST-SEGMENT II	(18,417)	-	-	-	-	-
EAST NY ST-SEGMENT III	-	-	-	-	-	-
RTE 59 WIDENING PROJECT	-	-	-	-	-	-
OTHER	521,657	887,206	3,083,250	2,968,250	3,889,250	806,000
TOTAL STREET MAINTENANCE	3,762,111	10,256,719	18,873,950	18,758,950	12,333,350	(6,540,600)
TOTAL MOTOR FUEL TAX FUND	4,265,174	11,135,031	21,564,350	21,564,350	16,517,350	(5,047,000)

**CITY OF AURORA, ILLINOIS
2024 BUDGET**

SANITATION FUND (FUND 208)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
OTHER SERVICES & CHARGES	2,437,859	2,036,467	2,500,000	2,500,000	2,540,000	40,000
TOTAL OTHER NON-CAPITAL	<u>2,437,859</u>	<u>2,036,467</u>	<u>2,500,000</u>	<u>2,500,000</u>	<u>2,540,000</u>	<u>40,000</u>
 TOTAL SANITATION FUND	 <u>2,437,859</u>	 <u>2,036,467</u>	 <u>2,500,000</u>	 <u>2,500,000</u>	 <u>2,540,000</u>	 <u>40,000</u>

HOTEL-MOTEL TAX FUND (FUND 209)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
GRANTS						
SPECIAL PROGRAMS	175,000	175,000	175,000	175,000	225,000	50,000
TOTAL GRANTS	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>225,000</u>	<u>50,000</u>
 TOTAL HOTEL-MOTEL FUND	 <u>175,000</u>	 <u>175,000</u>	 <u>175,000</u>	 <u>175,000</u>	 <u>225,000</u>	 <u>50,000</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET
WIRELESS 911 SURCHARGE FUND (FUND 211)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	1,250,000	1,145,837	1,250,000	1,250,000	1,250,000	-
TOTAL INTERFUND TRANSFERS OUT	1,250,000	1,145,837	1,250,000	1,250,000	1,250,000	-
OTHER NON-CAPITAL						
PROFESSIONAL FEES	14,100	-	1,774	1,774	1,774	-
REPAIRS & MAINTENANCE SERVICES	161,633	965,872	355,290	355,290	355,290	-
COMMUNICATION CHARGES	-	-	12,800	12,800	13,500	700
GRANTS/OTHER	141,808	143,376	288,000	288,000	288,000	-
SUPPLIES-GENERAL	156,715	388,653	-	-	-	-
SUPPLIES-COMPUTER	193,810	95,823	937,800	981,000	945,200	7,400
TOTAL OTHER NON-CAPITAL	668,066	1,593,724	1,595,664	1,638,864	1,603,764	8,100
TOTAL WIRELESS 911 SURCHARGE FUND	1,918,066	2,739,561	2,845,664	2,888,864	2,853,764	8,100

MUNICIPAL MOTOR FUEL TAX FUND (FUND 212)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
CAPITAL						
NEIGHBORHOOD STREET IMPROVEMENT	818,572	2,642,274	3,400,000	3,400,000	2,577,500	(822,500)
TOTAL CAPITAL	818,572	2,642,274	3,400,000	3,400,000	2,577,500	(822,500)
TOTAL MUNICIPAL MOTOR FUEL TAX FUND	818,572	2,642,274	3,400,000	3,400,000	2,577,500	(822,500)

CITY OF AURORA, ILLINOIS
2024 BUDGET
HOME PROGRAM FUND (FUND 213)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
COMMUNITY HOUSING DEVELOPMENT						
DIRECT PROJECT ACTIVITY	2,724,829	47,104	622,400	622,400	567,900	(54,500)
ADMINISTRATION	45,354	29,849	69,200	69,200	63,900	(5,300)
TOTAL COMMUNITY HOUSING DEV.	2,770,183	76,953	691,600	691,600	631,800	(59,800)
TOTAL HOME PROGRAM FUND	2,770,183	76,953	691,600	691,600	631,800	(59,800)

EMERGENCY SOLUTIONS GRANT FUND (FUND 214)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
CAPITAL						
ESG-UNALLOCATED	-	-	100,000	100,000	-	(100,000)
CDBG COVID	620,428	190,962	-	-	-	-
TOTAL CAPITAL	620,428	190,962	100,000	100,000	-	(100,000)
TOTAL EMERGENCY SOLUTIONS GRANT FUND	620,428	190,962	100,000	100,000	-	(100,000)

**CITY OF AURORA, ILLINOIS
2024 BUDGET**

GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS OUT						
TIF DISTRICT #3 FUND	692,900	335,775	366,300	366,300	-	(366,300)
TIF DISTRICT #6 FUND	589,000	538,087	587,000	587,000	-	(587,000)
TIF DISTRICT #7 FUND	75,000	-	-	-	-	-
TIF DISTRICT #14 FUND	149,700	494,725	539,700	539,700	518,000	(21,700)
WARD #1 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #2 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #3 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #4 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #5 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #6 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #7 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #8 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #9 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #10 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
BOND & INTEREST FUND (401)	-	-	-	-	1,325,500	1,325,500
TOTAL INTERFUND TRANSFERS OUT	1,906,600	1,735,217	1,893,000	1,893,000	2,243,500	350,500
ALDERMEN'S OFFICE						
SPECIAL PROGRAMS	32,396	36,794	40,000	40,000	40,000	-
TOTAL ALDERMEN'S OFFICE	32,396	36,794	40,000	40,000	40,000	-
BOARDS & COMMISSIONS						
OTHER SERVICES & CHARGES	-	5,522	50,000	50,000	35,000	(15,000)
TOTAL BOARDS & COMMISSIONS	-	5,522	50,000	50,000	35,000	(15,000)
INFORMATION TECHNOLOGY						
SPECIAL PROGRAMS	-	-	-	-	505,000	505,000
TOTAL INFORMATION TECHNOLOGY	-	-	-	-	505,000	505,000
COMMUNITY SERVICES ADMINISTRATION						
SPECIAL PROGRAMS	325,183	346,114	464,000	467,000	491,500	27,500
GASB 87 LEASES	79,925	-	-	-	-	-
TOTAL COMMUNITY SERVICES ADMIN	405,108	346,114	464,000	467,000	491,500	27,500

**CITY OF AURORA, ILLINOIS
2024 BUDGET
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INNOVATION						
SPECIAL PROGRAMS	-	-	-	-	100,000	100,000
TOTAL INNOVATION	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>
COMMUNITY DEVELOPMENT						
PROFESSIONAL FEES	18,000	14,667	22,000	22,000	25,000	3,000
DENSITY REDUCTION PROGRAM	-	-	50,000	50,000	50,000	-
TOTAL COMMUNITY DEVELOPMENT	<u>18,000</u>	<u>14,667</u>	<u>72,000</u>	<u>72,000</u>	<u>75,000</u>	<u>3,000</u>
PUBLIC ART						
PROFESSIONAL FEES	-	13,044	110,000	108,700	145,600	35,600
GRANT-ACCA	435,000	326,250	435,000	435,000	435,000	-
GRANT-MUSEUM	110,000	86,250	115,000	115,000	119,000	4,000
PARK IMPROVEMENTS	248	65,000	98,700	100,000	35,000	(63,700)
TOTAL PUBLIC ART	<u>545,248</u>	<u>490,544</u>	<u>758,700</u>	<u>758,700</u>	<u>734,600</u>	<u>(24,100)</u>
YOUTH SERVICES						
SALARIES	7,973	6,555	15,041	15,041	15,610	569
EMPLOYEE BENEFITS	610	501	2,307	2,307	2,350	43
SPECIAL PROGRAMS	290,000	217,500	293,000	290,000	296,000	3,000
TOTAL YOUTH SERVICES	<u>298,583</u>	<u>224,556</u>	<u>310,348</u>	<u>307,348</u>	<u>313,960</u>	<u>3,612</u>
SENIOR & DISABILITIES SERVICES						
SPECIAL PROGRAMS	-	30,800	50,000	50,000	70,000	20,000
TOTAL SENIOR & DISABILITIES SRVS	<u>-</u>	<u>30,800</u>	<u>50,000</u>	<u>50,000</u>	<u>70,000</u>	<u>20,000</u>
SPECIAL EVENTS						
SPECIAL PROGRAMS	324,952	66,684	203,900	203,900	218,900	15,000
TOTAL SPECIAL EVENTS	<u>324,952</u>	<u>66,684</u>	<u>203,900</u>	<u>203,900</u>	<u>218,900</u>	<u>15,000</u>
CENTRAL SERVICES						
COST OF LAND	138,666	2,404,793	2,000,000	2,000,000	2,000,000	-
TOTAL CENTRAL SERVICES	<u>138,666</u>	<u>2,404,793</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>-</u>

CITY OF AURORA, ILLINOIS
2024 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
PROPERTY STANDARDS						
NON-CAPITAL VEHICLES	770	30,204	30,500	30,500	-	(30,500)
TOTAL PROPERTY STANDARDS	770	30,204	30,500	30,500	-	(30,500)
ECONOMIC DEVELOPMENT						
PROFESSIONAL FEES	169,894	111,925	80,000	80,000	50,000	(30,000)
OTHER SERVICES & CHARGES	95,290	138,120	-	-	110,000	110,000
SPECIAL PROGRAMS	-	115,345	350,000	350,000	425,000	75,000
SEIZE THE FUTURE	411,603	452,053	453,800	453,800	453,800	-
FINISH LINE PROGRAM	-	133,018	375,000	375,000	375,000	-
LINES OF CREDIT	296,148	159,789	-	-	-	-
TOTAL ECONOMIC DEVELOPMENT	972,935	1,110,250	1,258,800	1,258,800	1,413,800	155,000
PLANNING & ZONING						
SPECIAL PROGRAMS	-	-	-	-	8,000	8,000
TOTAL PLANNING & ZONING	-	-	-	-	8,000	8,000
FINANCE ADMINISTRATION						
PROFESSIONAL FEES	1,000	94,422	60,000	60,000	60,000	-
OTHER SERVICES & CHARGES	127	127	-	-	-	-
TOTAL FINANCE ADMINISTRATION	1,127	94,549	60,000	60,000	60,000	-
POLICE						
SPECIAL PROGRAMS	-	-	20,000	20,000	211,600	191,600
TOTAL POLICE	-	-	20,000	20,000	211,600	191,600
STREET MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	89,020	38,713	100,000	100,000	50,000	(50,000)
TOTAL STREET MAINTENANCE	89,020	38,713	100,000	100,000	50,000	(50,000)
TOTAL GAMING TAX FUND	4,733,405	6,629,407	7,311,248	7,311,248	8,570,860	1,259,612

**CITY OF AURORA, ILLINOIS
2024 BUDGET
STATE ASSET FORFEITURE FUND (FUND 217)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	-	-	3,300	3,300	3,300	-
RENTALS/LEASES	76,387	72,225	60,000	60,000	100,000	40,000
TRAVEL & PROFESSIONAL DVLPM	-	11,578	-	10,000	-	-
OTHER SERVICES & CHARGES	35	-	-	-	-	-
SPECIAL PROGRAMS	12,280	25,133	55,000	55,000	30,000	(25,000)
SUPPLIES-GENERAL	8,859	474	23,600	23,600	14,300	(9,300)
OTHER NON-CAPITAL	97,561	109,410	141,900	151,900	147,600	5,700
TOTAL STATE ASSET FORFEITURE FUND	97,561	109,410	141,900	151,900	147,600	5,700

FOREIGN FIRE INSURANCE TAX FUND (FUND 219)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
FIRE						
REPAIRS & MAINTENANCE SERVICES	448	4,020	15,000	12,000	10,000	(5,000)
PROFESSIONAL FEES	-	11,000	-	11,000	-	-
TRAVEL & PROFESSIONAL DVLPM	-	-	20,000	15,000	20,000	-
SUPPLIES-GENERAL	227,700	236,747	205,000	226,000	240,000	35,000
SUPPLIES- MACH/EQUIP	4,256	-	10,000	-	-	(10,000)
SUPPLIES-REPAIRS & MAINTENANCE	14,010	10,071	40,000	26,000	30,000	(10,000)
TOTAL FIRE	246,414	261,838	290,000	290,000	300,000	10,000
TOTAL FOREIGN FIRE INSURANCE TAX FUND	246,414	261,838	290,000	290,000	300,000	10,000

**CITY OF AURORA, ILLINOIS
2024 BUDGET
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
COMMUNITY DEVELOPMENT BLOCK GRANT						
PUBLIC FACILITY PROJECTS	-	117,671	118,600	118,600	98,200	(20,400)
INFRASTRUCTURE PROGRAM	883,097	500,000	400,000	400,000	400,000	-
ECONOMIC DEVELOPMENT	41,627	126,495	167,000	167,000	167,000	-
HOUSING REHABILITATION	246,798	186,497	118,600	118,600	98,200	(20,400)
PUBLIC SERVICE	66,129	120,280	185,700	185,700	176,200	(9,500)
ADMINISTRATION	161,191	118,543	247,400	247,400	234,900	(12,500)
TOTAL CDBG	1,398,842	1,169,486	1,237,300	1,237,300	1,174,500	(62,800)
TOTAL BLOCK GRANT FUND	1,398,842	1,169,486	1,237,300	1,237,300	1,174,500	(62,800)

SECTION 108 LOAN FUND (FUND 222)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	-	-	200	200	-	(200)
SECTION 108- ARTS CENTRE	167,000	167,000	167,000	167,000	167,000	-
TOTAL OTHER NON-CAPITAL	167,000	167,000	167,200	167,200	167,000	(200)
TOTAL SECTION 108 LOAN FUND	167,000	167,000	167,200	167,200	167,000	(200)

CITY OF AURORA, ILLINOIS
2024 BUDGET
TIF DISTRICT #10 FUND (FUND 223)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
LINES OF CREDIT	55,715	16,799	-	-	-	-
PROFESSIONAL FEES	-	-	2,300	2,300	2,300	-
GRANTS-ECONOMIC AGREEMENTS	500,000	-	53,700	53,700	53,700	-
BANK FEES	-	33	-	-	-	-
OTHER CHARGES	8,928	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	564,643	16,832	56,000	56,000	56,000	-
SERIES 2022B						
PRINCIPAL	-	-	-	-	-	-
INTEREST	15,562	13,402	-	-	-	-
TOTAL SERIES 2022B BONDS	15,562	13,402	-	-	-	-
TOTAL TIF DISTRICT #10 FUND	580,205	30,234	56,000	56,000	56,000	-

TIF DISTRICT #11 FUND (FUND 224)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
OSNB LOC	19,669	17,910	-	-	-	-
FIFTH THIRD LOC	-	-	-	-	-	-
PROFESSIONAL FEES	-	-	2,300	2,300	2,300	-
GRANTS-ECONOMIC AGREEMENTS	-	32,071	-	-	-	-
TOTAL OTHER NON-CAPITAL	19,669	49,981	2,300	2,300	2,300	-
TOTAL TIF DISTRICT #11 FUND	19,669	49,981	2,300	2,300	2,300	-

CITY OF AURORA, ILLINOIS
2024 BUDGET
TIF DISTRICT #12 FUND (FUND 225)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	-	2,200	2,200	2,300	100
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>2,200</u>	<u>2,200</u>	<u>2,300</u>	<u>100</u>
CAPITAL						
IMPROVEMENTS	10,731	-	-	-	-	-
TOTAL CAPITAL	<u>10,731</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL TIF DISTRICT #12 FUND	<u>10,731</u>	<u>-</u>	<u>2,200</u>	<u>2,200</u>	<u>2,300</u>	<u>100</u>

TIF DISTRICT #13 FUND (FUND 226)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
FIFTH THIRD LOC	31,342	-	500,000	500,000	500,000	-
PROFESSIONAL FEES	-	-	2,300	2,300	2,300	-
GRANTS-ECONOMIC AGREEMENTS	500,000	500,000	80,000	80,000	40,000	(40,000)
TOTAL OTHER NON-CAPITAL	<u>531,342</u>	<u>500,000</u>	<u>582,300</u>	<u>582,300</u>	<u>542,300</u>	<u>(40,000)</u>
TOTAL TIF DISTRICT #13 FUND	<u>531,342</u>	<u>500,000</u>	<u>582,300</u>	<u>582,300</u>	<u>542,300</u>	<u>(40,000)</u>

CITY OF AURORA, ILLINOIS
2024 BUDGET
TIF DISTRICT #14 FUND (FUND 227)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	149,700	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	149,700	-	-	-	-	-
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	1,100	2,200	2,200	2,200	-
BANK FEES	475	475	-	-	-	-
GRANTS-ECONOMIC AGREEMENTS	4,500,000	-	-	-	-	-
MISCELLANEOUS DEBT	149,676	74,838	539,700	539,700	518,000	(21,700)
TOTAL OTHER NON-CAPITAL	4,650,151	76,413	541,900	541,900	520,200	(21,700)
TOTAL TIF DISTRICT #14 FUND	4,799,851	76,413	541,900	541,900	520,200	(21,700)

TIF DISTRICT #17 FUND (FUND 230)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
FIFTH THIRD LOC	-	-	2,150,000	2,150,000	2,150,000	-
OSNB LOC	-	-	4,944,000	4,944,000	4,944,000	-
BANK FEES	-	442	-	-	-	-
OTHER CHARGES	118,603	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	118,603	442	7,094,000	7,094,000	7,094,000	-
SERIES 2022B						
PRINCIPAL	-	-	-	-	-	-
INTEREST	206,748	178,060	-	-	-	-
TOTAL SERIES 2022B	206,748	178,060	-	-	-	-
TOTAL TIF DISTRICT #17 FUND	325,351	178,502	7,094,000	7,094,000	7,094,000	-

CITY OF AURORA, ILLINOIS
2024 BUDGET
TIF DISTRICT #1 FUND (FUND 231)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS OUT						
TIF DISTRICT #6 FUND	100,000	-	-	-	-	-
SSA ONE FUND	210,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	310,000	-	-	-	-	-
OTHER NON-CAPITAL						
PROFESSIONAL FEES	63,574	-	-	-	-	-
REPAIRS & MAINTENANCE SERVICES	305,088	-	-	-	-	-
OTHER SERVICES & CHARGES	384,412	-	-	-	-	-
GRANTS-ECONOMIC AGREEMENTS	1,650,527	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	14,919	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	2,418,520	-	-	-	-	-
CAPITAL						
IMPROVEMENTS	35,381	-	-	-	-	-
LAND	-	647,242	-	-	-	-
TOTAL CAPITAL	35,381	647,242	-	-	-	-
TOTAL TIF DISTRICT #1 FUND	2,763,901	647,242	-	-	-	-

**CITY OF AURORA, ILLINOIS
2024 BUDGET
TIF DISTRICT #3 FUND (FUND 233)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,200	2,200	22,300	22,300	22,300	-
GRANTS-ECONOMIC AGREEMENTS	-	-	-	-	-	-
OTHER SERVICES & CHARGES	37,057	-	36,500	36,500	36,500	-
TOTAL OTHER NON-CAPITAL	39,257	2,200	58,800	58,800	58,800	-
CAPITAL						
IMPROVEMENTS	-	-	-	-	-	-
TOTAL CAPITAL	-	-	-	-	-	-
SERIES 2018B						
PRINCIPAL	635,000	-	650,000	650,000	-	(650,000)
INTEREST	57,825	14,625	29,300	29,300	-	(29,300)
TOTAL SERIES 2018B BONDS	692,825	14,625	679,300	679,300	-	(679,300)
SERIES 2009						
PRINCIPAL	395,000	-	400,000	400,000	410,000	10,000
INTEREST	84,350	28,350	56,700	56,700	28,700	(28,000)
TOTAL SERIES 2009 NOTES	479,350	28,350	456,700	456,700	438,700	(18,000)
TOTAL DEBT SERVICE	1,172,175	42,975	1,136,000	1,136,000	438,700	(697,300)
TOTAL TIF DISTRICT #3 FUND	1,211,432	45,175	1,194,800	1,194,800	497,500	(697,300)

**CITY OF AURORA, ILLINOIS
2024 BUDGET**

TIF DISTRICT #4 FUND (FUND 234)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,200	2,200	2,300	2,300	2,300	-
GRANTS-ECONOMIC AGREEMENTS	94,255	-	96,200	96,200	102,000	5,800
TOTAL OTHER NON-CAPITAL	96,455	2,200	98,500	98,500	104,300	5,800
TOTAL TIF DISTRICT #4 FUND	96,455	2,200	98,500	98,500	104,300	5,800

TIF DISTRICT #5 FUND (FUND 235)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,200	4,546	128,300	128,300	92,300	(36,000)
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	-	-
OTHER SERVICES & CHARGES	92,061	-	96,500	96,500	108,000	11,500
GRANTS-ECONOMIC AGREEMENTS	115,322	23,792	500,000	500,000	500,750	750
TOTAL OTHER NON-CAPITAL	209,583	28,338	724,800	724,800	701,050	(23,750)
CAPITAL						
RIVEREDGE-WILDER PARK	188,364	4,021	250,000	250,000	450,000	200,000
OTHER IMPROVEMENTS	1,161	-	80,000	80,000	80,000	-
TOTAL CAPITAL	189,525	4,021	330,000	330,000	530,000	200,000
TOTAL TIF DISTRICT #5 FUND	399,108	32,359	1,054,800	1,054,800	1,231,050	176,250

**CITY OF AURORA, ILLINOIS
2024 BUDGET**

TIF DISTRICT #6 FUND (FUND 236)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,200	2,200	23,300	23,300	17,300	(6,000)
OTHER SERVICES & CHARGES	87,613	-	98,750	98,750	100,075	1,325
GRANTS-ECONOMIC AGREEMENTS	124,247	23,792	25,000	25,000	25,750	750
DEMOLITION	-	-	-	-	170,000	170,000
TOTAL OTHER NON-CAPITAL	214,060	25,992	147,050	147,050	313,125	166,075
CAPITAL						
OTHER IMPROVEMENTS	201,808	168,182	300,000	300,000	30,000	(270,000)
TOTAL CAPITAL	201,808	168,182	300,000	300,000	30,000	(270,000)
SERIES 2018A BONDS						
PRINCIPAL	440,000	-	460,000	460,000	480,000	20,000
INTEREST	149,000	63,500	127,000	127,000	104,000	(23,000)
TOTAL SERIES 2018A BONDS	589,000	63,500	587,000	587,000	584,000	(3,000)
TOTAL DEBT SERVICE	589,000	63,500	587,000	587,000	584,000	(3,000)
TOTAL TIF DISTRICT #6 FUND	1,004,868	257,674	1,034,050	1,034,050	927,125	(106,925)

CITY OF AURORA, ILLINOIS
2024 BUDGET
TIF DISTRICT # 7 FUND (FUND 237)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,200	2,200	56,300	56,300	17,300	(39,000)
MISCELLANEOUS DEBT	-	-	12,500	12,500	-	(12,500)
OTHER SERVICES & CHARGES	63,618	-	18,100	18,100	68,900	50,800
GRANTS-ECONOMIC AGREEMENTS	614,396	612,508	631,000	631,000	633,250	2,250
TOTAL OTHER NON-CAPITAL	680,214	614,708	717,900	717,900	719,450	1,550
CAPITAL						
CORPORATE BLVD REALIGNMENT	-	-	170,000	170,000	-	(170,000)
TOTAL CAPITAL	-	-	170,000	170,000	-	(170,000)
TOTAL TIF DISTRICT #7 FUND	680,214	614,708	887,900	887,900	719,450	(168,450)

TIF DISCTRICT # 8 FUND (FUND 238)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,200	2,200	52,300	52,300	22,300	(30,000)
OTHER SERVICES & CHARGES	191,928	-	196,000	196,000	210,000	14,000
GRANTS-ECONOMIC AGREEMENTS	1,751,531	1,838,692	2,245,000	2,245,000	1,925,750	(319,250)
TOTAL OTHER NON-CAPITAL	1,945,659	1,840,892	2,493,300	2,493,300	2,158,050	(335,250)
CAPITAL						
IMPROVEMENTS	-	-	850,000	850,000	850,000	-
BILTER-SEALMASTER TO PRAIRE PATH	197,130	101,202	650,000	650,000	269,000	(381,000)
DRAINAGE	-	-	800,000	800,000	800,000	-
TOTAL CAPITAL	197,130	101,202	2,300,000	2,300,000	1,919,000	(381,000)
TOTAL TIF DISTRICT #8 FUND	2,142,789	1,942,094	4,793,300	4,793,300	4,077,050	(716,250)

CITY OF AURORA, ILLINOIS
2024 BUDGET
TIF DISCTRICT # 9 FUND (FUND 239)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS OUT						
GOLF FUND	-	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,200	2,200	2,300	2,300	2,300	-
OSNB LOC	42,043	38,283	-	-	-	-
GRANTS-ECONOMIC AGREEMENTS	824,212	-	212,500	212,500	212,500	-
TOTAL OTHER NON-CAPITAL	<u>868,455</u>	<u>40,483</u>	<u>214,800</u>	<u>214,800</u>	<u>214,800</u>	<u>-</u>
TOTAL TIF DISTRICT #9 FUND	<u>868,455</u>	<u>40,483</u>	<u>214,800</u>	<u>214,800</u>	<u>214,800</u>	<u>-</u>

TIF DISTRICT #18 FUND (FUND 242)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
GRANTS-ECONOMIC AGREEMENTS	963,000	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	<u>963,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL TIF DISTRICT #18 FUND	<u>963,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

CITY OF AURORA, ILLINOIS
2024 BUDGET
SSA #14 SULLIVAN FUND (FUND 251)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
CLEANING SERVICES	-	-	10,000	10,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	-	-	10,000	10,000	10,000	-
SUPPLIES-REPAIRS/MAINTENANCE	-	-	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>
TOTAL SSA #14 SULLIVAN FUND	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>

BUSINESS DISTRICT TAX #1 (FUND 254)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
GRANTS-ECONOMIC AGREEMENTS	231,374	231,374	220,000	220,000	240,000	20,000
TOTAL OTHER NON-CAPITAL	<u>231,374</u>	<u>231,374</u>	<u>220,000</u>	<u>220,000</u>	<u>240,000</u>	<u>20,000</u>
TOTAL BUSINESS DISTRICT TAX #1 FUND	<u>231,374</u>	<u>231,374</u>	<u>220,000</u>	<u>220,000</u>	<u>240,000</u>	<u>20,000</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET**

SHAPE FUND (FUND 255)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	2,510,000	2,313,113	2,523,400	2,523,400	-	(2,523,400)
TOTAL INTERFUND TRANSFERS OUT	2,510,000	2,313,113	2,523,400	2,523,400	-	(2,523,400)
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	208,622	234,015	1,765,500	1,865,500	671,500	(1,094,000)
SPECIAL PROGRAMS	228,599	189,250	359,000	259,000	223,000	(136,000)
SUPPLIES-GENERAL	40,347	110,831	322,400	322,400	298,500	(23,900)
SUPPLIES-MACHINERY/EQUIPMENT	-	70,493	77,200	77,200	-	(77,200)
SUPPLIES-COMPUTER	-	28,800	35,000	35,000	-	(35,000)
SUPPLIES-REPAIRS & MAINTENANCE	43,247	52,278	132,400	132,400	74,600	(57,800)
OTHER SERVICES & CHARGES	18,271	18,272	51,250	51,250	69,550	18,300
NON CAPITAL VEHICLES	116,852	1,461,833	1,849,500	1,849,500	1,160,000	(689,500)
TOTAL OTHER NON-CAPITAL	655,938	2,165,772	4,592,250	4,592,250	2,497,150	(2,095,100)
CAPITAL						
MACHINERY & EQUIPMENT	-	-	27,000	34,500	1,481,520	1,454,520
VEHICLES	314,403	342,381	3,123,173	3,123,173	3,182,073	58,900
VIDEO MONITORING	9,000	8,380	57,000	49,500	65,000	8,000
TOTAL CAPITAL	323,403	350,761	3,207,173	3,207,173	4,728,593	1,521,420
TOTAL SHAPE FUND	3,489,341	4,829,646	10,322,823	10,322,823	7,225,743	(3,097,080)

**CITY OF AURORA, ILLINOIS
2024 BUDGET**

EQUITABLE SHARING-JUSTICE FUND (FUND 256)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	7,704	-	-	-	-	-
SPECIAL PROGRAMS	-	-	-	-	-	-
SUPPLIES-GENERAL	79,123	-	14,000	14,000	14,000	-
SUPPLIES-REPAIRS/MTCE	-	-	-	-	-	-
SUPPLIES-COMPUTER	-	-	250,000	250,000	250,000	-
TOTAL OTHER NON-CAPITAL	86,827	-	264,000	264,000	264,000	-
CAPITAL						
MACHINERY & EQUIPMENT	-	-	40,000	40,000	40,000	-
TOTAL CAPITAL	-	-	40,000	40,000	40,000	-
TOTAL EQUITABLE SHARING-JUSTICE FUND	86,827	-	304,000	304,000	304,000	-

EQUITABLE SHARING- TREASURY FUND (FUND 257)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	-	40,077	100,000	100,000	100,000	-
SUPPLIES-COMPUTER	-	7,561	-	7,600	-	-
SUPPLIES-GENERAL	15,214	15,704	-	-	-	-
SUPPLIES-MACHINERY/EQUIPMENT	5,196	1,341	-	-	-	-
TOTAL OTHER NON-CAPITAL	20,410	64,683	100,000	107,600	100,000	-
TOTAL EQUITABLE SHARING-JUSTICE FUND	20,410	64,683	100,000	107,600	100,000	-

**CITY OF AURORA, ILLINOIS
2024 BUDGET
SSA #24 EAGLE POINT FUND (FUND 262)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	47,102	-	50,000	50,000	50,000	-
TOTAL OTHER NON-CAPITAL	<u>47,102</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
TOTAL SSA #24 EAGLE POINT FUND	<u>47,102</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>

SSA ONE FUND (FUND 266)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
GRANT-AURORA DOWNTOWN	290,000	290,000	290,000	290,000	290,000	-
TOTAL OTHER NON-CAPITAL	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>-</u>
TOTAL SSA ONE FUND	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET**

SSA #44 FUND (FUND 276)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	439	28,228	33,600	33,600	33,600	-
TOTAL OTHER NON-CAPITAL	439	28,228	33,600	33,600	33,600	-
TOTAL SSA #44 FUND	439	28,228	33,600	33,600	33,600	-

STORMWATER MANAGEMENT FEE FUND (FUND 280)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	896,500	821,887	896,600	896,600	895,400	(1,200)
TOTAL INTERFUND TRANSFERS OUT	896,500	821,887	896,600	896,600	895,400	(1,200)
OTHER NON-CAPITAL						
PROFESSIONAL FEES	5,663	4,790	40,000	40,000	50,000	10,000
REPAIRS & MAINTENANCE SERVICES	-	-	40,000	40,000	40,000	-
OTHER SERVICES & CHARGES	21,000	21,000	36,000	36,000	36,000	-
SPECIAL PROGRAMS	-	-	10,000	10,000	10,000	-
SUPPLIES-MACHINE/EQUIPMENT	-	-	-	-	74,000	74,000
TOTAL OTHER NON-CAPITAL	26,663	25,790	126,000	126,000	210,000	84,000
CAPITAL						
BGI COMMITTEE PROJECTS	194,968	198,996	200,000	200,000	200,000	-
STORM COMPLIANCE	41,237	28,774	30,000	36,750	30,000	-
STORM SEWER EXTENSIONS	598,505	283,682	1,085,000	1,085,000	1,900,000	815,000
BIOINFILTRATION BASINS	-	-	34,500	27,750	34,500	-
VARIOUS PROJECTS	117,522	24,865	3,100,000	2,980,000	3,100,000	-
VEHICLES	-	-	-	120,000	-	-
TOTAL CAPITAL	952,232	536,317	4,449,500	4,449,500	5,264,500	815,000
TOTAL STORMWATER MGMT FEE FUND	1,875,395	1,383,994	5,472,100	5,472,100	6,369,900	897,800

CITY OF AURORA, ILLINOIS
2024 BUDGET
LONG-TERM CONTROL PLAN FEE FUND (FUND 281)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
CAPITAL						
BUILDING PURCHASE	-	79,000	20,000,000	20,000,000	-	(20,000,000)
STORMWATER DRAINAGE	-	-	40,500	40,500	40,500	-
IMPROVEMENTS	669,309	1,259,079	2,550,000	2,550,000	3,550,000	1,000,000
TOTAL CAPITAL	669,309	1,338,079	22,590,500	22,590,500	3,590,500	(19,000,000)
DEBT SERVICE						
PRINCIPAL	313,814	319,678	313,900	313,900	313,900	-
INTEREST	106,241	100,377	106,200	106,200	106,200	-
TOTAL 2016 IEPA LOAN	420,055	420,055	420,100	420,100	420,100	-
TOTAL LONG-TERM CONTROL PLAN FEE FUND	1,089,364	1,758,134	23,010,600	23,010,600	4,010,600	(19,000,000)

CITY OF AURORA, ILLINOIS
2024 BUDGET
AMERICAN RESCUE PLAN ACT (ARPA) FUND (FUND 287)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS OUT						
SPECIAL PROGRAMS	-	-	-	-	-	-
GENERAL FUND	-	-	-	-	-	-
TIF DISTRICT #10 FUND	500,000	-	-	-	-	-
MVPS FUND	500,000	-	-	-	-	-
TRANSIT CENTER FUND	1,500,000	1,375,000	1,500,000	1,500,000	-	(1,500,000)
TOTAL INTERFUND TRANSFERS OUT	2,500,000	1,375,000	1,500,000	1,500,000	-	(1,500,000)
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	-	-	-	-	-
REPAIRS & MAINTENANCE SERVICES	667,401	605,341	2,434,600	2,461,600	919,500	(1,515,100)
SUPPLIES-MACHINERY/EQUIPMENT	-	-	40,000	40,000	-	(40,000)
SUPPLIES-GENERAL	25,860	-	-	77,300	-	-
SUPPLIES-COMPUTER	-	-	7,500	7,500	-	(7,500)
SPECIAL PROGRAMS	8,499,650	558,531	435,000	600,000	100,000	(335,000)
TOTAL OTHER NON-CAPITAL	9,192,911	1,163,872	2,917,100	3,186,400	1,019,500	(1,897,600)
CAPITAL						
IMPROVEMENTS	2,841,929	960,733	2,161,700	2,161,700	753,300	(1,408,400)
MACHINERY & EQUIPMENT	1,337,029	1,111,131	886,000	901,000	114,000	(772,000)
VEHICLES	-	-	569,800	569,800	529,800	(40,000)
TOTAL CAPITAL	4,178,958	2,071,864	3,617,500	3,632,500	1,397,100	(2,220,400)
TOTAL AMERICAN RESCUE PLAN ACT (ARPA) FUND	15,871,869	4,610,736	8,034,600	8,318,900	2,416,600	(5,618,000)



**CITY OF AURORA, ILLINOIS
2024 BUDGET
CAPITAL PROJECTS SUMMARY**

Overview

Capital projects total \$159.6 million in the 2024 budget. The city considers a capital expenditure to be an expenditure for a vehicle, machinery, furniture, or equipment of at least \$100,000 or an expenditure for land, land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year. For a project to be included in the Capital Improvements Plan (CIP), it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. Vehicles, machinery, furniture, and equipment are excluded from the CIP.

The city has budgeted expenditures for capital projects in the following funds:

Special Revenue Funds:

Motor Fuel Tax Rebuild IL (Fund 202)
Motor Fuel Tax (Fund 203)
Municipal Motor Fuel Tax (Fund 212)
Gaming Tax (Fund 215)
TIF #5 West River Area (Fund 235)
TIF #6 East River Area (Fund 236)
TIF #8 East Farnsworth Area (Fund 238)
TIF #12 Ogden/75th Area (Fund 225)
Safety, Health, and Public Enhancement (SHAPE) (Fund 255)

Stormwater Management Fee (Fund 280)
Long-Term Control Plan (LTCP) Fee (Fund 281)
American Rescue Plan Act (ARPA) (Fund 287)

Capital Projects Funds:

Capital Improvements (Fund 340)
2022 GO Bond Project (Fund 354)
2023 GO Bond Project (Fund 355)
2024 GO Bond Project (Fund 356)

Proprietary Funds:

Airport (Fund 504)
Water & Sewer (Fund 510)
Motor Vehicle Parking (Fund 520)
Transit Centers (Fund 530)
Golf (Fund 550)

Below is a discussion of the major capital projects budgeted in 2024. Numerical budget information pertaining to capital projects of the special revenue funds can be found in the section of the budget dedicated to Special Revenue Funds. Information on projects to be undertaken through the proprietary funds is located in the Proprietary Funds Section. Numerical budget information concerning capital projects of all other funds is presented in the Capital Projects Funds Section of the 2024 budget.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
CAPITAL PROJECTS SUMMARY**

Motor Fuel Tax Rebuild IL Fund (202)

Montgomery and Hill Intersection Improvements. The 2024 budget for this project is \$3.4 million. Improvements will be made to Montgomery and Hill intersection which include additional through-lanes, extended auxiliary lanes, and corresponding drainage improvements.

New York Street Bridge. The 2024 budget for this project is \$1.2 million. The estimated construction cost is \$17.6 million. However, the project is expected to be reimbursed 80% by Illinois Department of Transportation.

Indian Trail Signal – Edgelawn to Highland. The 2024 budget provides \$1.7 million for this project. This project will replace aging traffic signal equipment including cabinets, mast arm poles, and signal heads. The estimated cost is \$4 million.

Motor Fuel Tax Fund (203)

Arterial and Collector Resurfacing. The city's arterial and collector road resurfacing program is budgeted at \$3.5 million in 2024. Through this ongoing program, approximately 15 to 20 lane-miles of arterial and collector roads will be resurfaced.

Montgomery Rd & Kautz Rd. In 2024, \$1 million has been allocated for installation of a traffic signal at the intersection of Montgomery Road and Kautz Road, along with traffic signal

interconnect to the traffic signal at Montgomery Road and Waterford Drive.

Salt Storage Facility. The 2024 budget for this project is \$1.1 million. Construction of an additional salt storage facility will reduce potential road salt shortages by increasing the overall storage capacity.

Municipal Motor Fuel Tax Fund (212)

Neighborhood Street Improvements. The 2024 budget provides \$9.3 million for the resurfacing of approximately 35 lane-miles of residential and minor collector roadways across the city. The improvements are funded through the Municipal Motor Fuel Tax Fund, the Block Grant Fund, and Capital Improvements Fund.

TIF #8 East Farnsworth Fund (238)

TIP #8 Stormwater Improvements. The 2024 budget provides \$800,000 to mitigate a flood plain and relocate stormwater management areas in TIF District #8. This project will maximize the development potential along Interstate Route 88.

TIF District #8 Eastern Access. The 2024 budget provides \$850,000 for the construction of a north/south roadway extending from Interstate Route 88 to Bilter Road. This will add vehicular access maximizing the redevelopment potential of TIF District #8.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
CAPITAL PROJECTS SUMMARY**

Stormwater Management Fee Fund (280)

Storm Sewer Extensions. In 2024, \$1.9 million has been allocated for the reduction or elimination of combined sewer overflows. This project is ongoing and will help mitigate sewer back-ups into homes as part of the city's Long-Term Control Plan.

Storm Sewer and Facility Improvements. In 2024, \$2.7 million has been allocated for slope stabilization, dredging, or water quality enhancement programs for various stormwater management facilities owned by the city. This project will help mitigate the erosion of shorelines and improve stormwater conveyance.

LTCP Fee Fund (281)

Long-Term Control Plan Improvements. In 2024, the city has budgeted \$3.5 million for the separation of combined sewers and the construction of green infrastructure in various areas of the city. This ongoing project will reduce or eliminate sewer back-ups into homes and reduce sewer overflows into the Fox River and the Indian Creek.

Capital Improvements Fund (340)

Broadway Redevelopment Corridor. The 2024 budget includes \$6 million for the reconstruction of Broadway (Illinois Route 25) streetscape from New York Street to Benton Street. This project will provide infrastructure improvements and various parking lot improvements.

Tivoli Deck Repair. The 2024 budget includes \$800,000 for the maintenance and repairs needed at the Tivoli Parking Deck.

Power Line Underground Conversion. The 2024 budget includes \$1 million for the conversion of powerlines to underground systems. This will enhance safety and reduce the potential for power outages.

Optical Fiber Projects. In 2024, the city has budgeted \$1.5 million for optical fiber projects. The city will continue to replace obsolete optical fiber core switches and provide additional fiber and cables as the need arises.

Upgrade to P25 Radio Standard. In 2024, the city has budgeted \$3.5 million for radio communications upgrades to P25. This will provide new radios, annual maintenance, and technical support.

Uninterruptible Power Supply for ADP. The 2024 budget includes \$1 million for uninterruptible power supply for Aurora Police Department.

Right-of-Way Improvement Program. In 2024, the city budgeted \$1.5 million for right-of-way improvements including sidewalks, drive approaches, curbs, and gutters. About 10% of the program supports the drive approach, curb, and gutter replacement program through which residents are reimbursed a portion of the cost of improvements. The city will issue general obligation bonds to fund the program.

**CITY OF AURORA, ILLINOIS
2024 BUDGET
CAPITAL PROJECTS SUMMARY**

Noise Barriers. In 2024, the city budgeted \$1.8 million for the replacement of noise barrier walls along Orchard Road between Prairie Street and Indian Trail. The resources from this project will be several state grants, an SSA, and an intergovernmental agreement with Kane County for a 50/50 cost share.

2022 GO Bond Project Fund (354)

Galena & New York Two Way – Broadway Streetscape. In 2024, \$4.3 million has been budgeted for the conversion of one-way to two-way roadways. New York Street will be converted to a two-way road from Illinois Route 25 (Broadway) to Oak Street. Galena Boulevard will be converted to a two-way roadway from Illinois Route 25 to Lake Street.

2023 GO Bond Project Fund (355)

Downtown Dynamic Lighting. The 2024 budget includes \$2.6 million for the installation of dynamic lighting of bridges, Fox River Trail, Leland Tower, and other assets in the downtown area. The total cost for this project is estimated at \$7.7 million.

Fire Station #4/Administration Relocation. In 2024, \$1.1 million has been budgeted for the construction of a new fire station #4 and relocation of the administrative offices. The new station will be located next to the Police Department on Indian Trail.

2024 GO Bond Project Fund (356)

Combined Maintenance Facility. In 2024, \$31.8 million has been budgeted for the construction of a multifunctional facility with \$25 million out of the 2024 GO Bond Project Fund. The remainder of the resources will come out of the Water & Sewer Fund. The total cost of the construction is estimated at \$55.7 million. The facility will consolidate three buildings and will house the Fleet & Parking Maintenance, Water and Sewer Maintenance, Streets Maintenance, and Electrical Divisions.

RiverEdge Park Music Garden Phase II. In 2024, \$7.5 million has been budgeted to expand the music garden north and south of the pavilion. This project will allow the city to leverage grant funding and private development. The total cost of this project is estimated at \$10 million.

Airport Fund (504)

Acquire Snow Removal Equipment. The 2024 budget includes \$1.6 million for the purchase of snow removal equipment. The new equipment will safely and efficiently remove snow to maintain the airfield pavement in an operational condition during adverse winter conditions.

Airfield Pavement Rehabilitation Phase IV. The 2024 budget provides \$900,000 for rehabilitation of airfield pavement and replacement of the Portland cement concrete panel. This project will comply with requirements established by the Illinois Department of

**CITY OF AURORA, ILLINOIS
2024 BUDGET
CAPITAL PROJECTS SUMMARY**

Transportation Division of Aeronautics to improve runway and taxiway safety.

Airfield Lighting Rehabilitation. The city will replace airfield lighting and update the electrical equipment. The 2024 budget for this project is \$650,000.

Rehab South Quad Parking Lot and Entrance Road. The city will construct an entrance road and car parking lot to serve the new development area and new control tower at the Aurora Municipal Airport. The 2024 budget for this project is \$1.3 million. However, it is expected that 90% of this amount will be reimbursed by a state grant.

Water & Sewer Fund (510)

Lime Sludge Containment System. In 2024, \$1.4 million is budgeted for this project. The project will provide a long-term means of disposing lime sludge from the water treatment plant by construction of a lime residual containment system in an underground limestone mine.

Sanitary Sewer Evaluation and Rehabilitation. The 2024 budget provides \$5.5 million for an ongoing program to evaluate and repair problematic sections of the city's sewer system. This project will bring the sanitary sewer system into compliance with applicable state and federal regulations pertaining to sanitary sewers.

Sanitary and Storm Lift Station Improvements. The 2024 budget provides \$1.8 million for improvements and upgrades to the city's eight sewage lift stations.

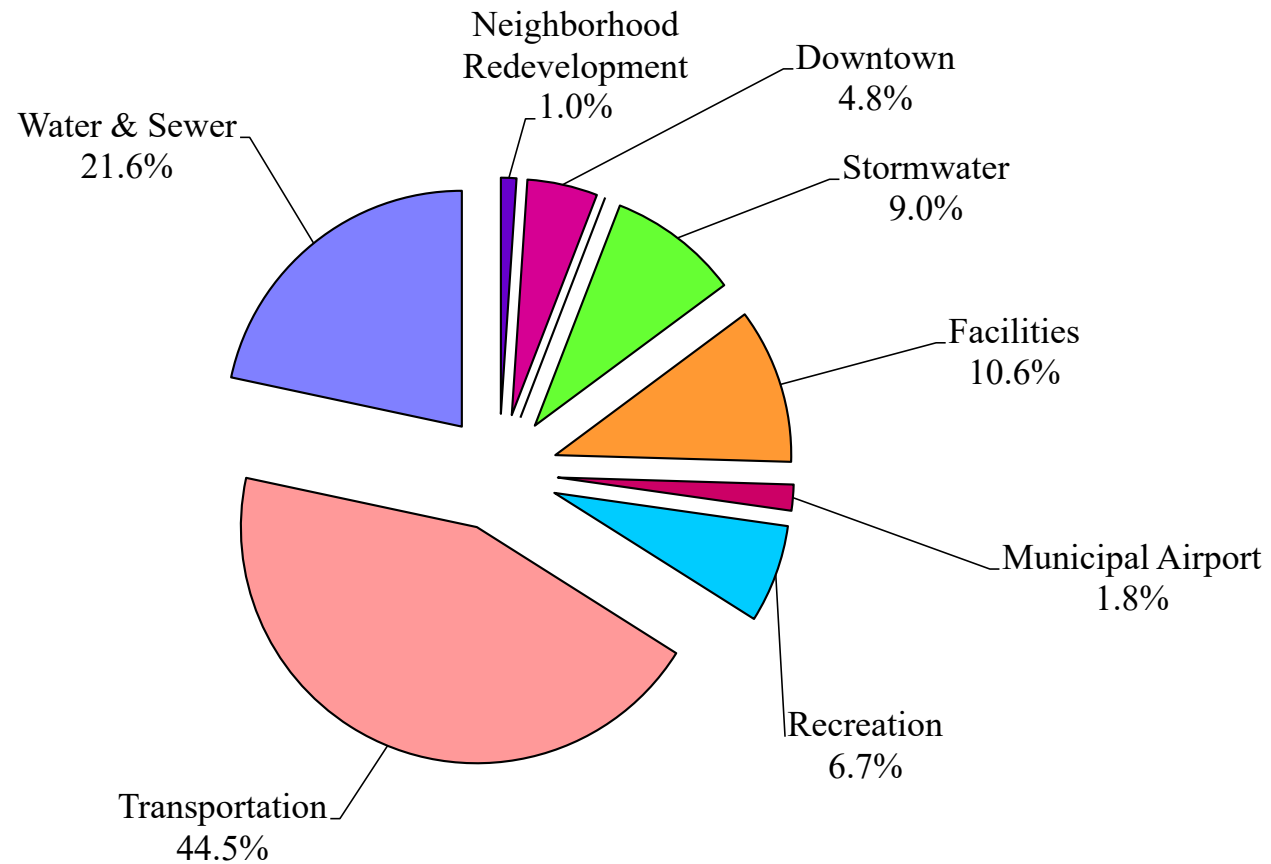
Watermain Evaluation, Repair and Replacement. The city will evaluate and repair the water distribution system. This annual program will improve the water distribution system through the detection of possible water leaks. The 2024 budget for this project is \$5 million.

Lead Water Service Line Replacement. The 2024 budget for this project is \$3 million. The city will develop and implement a lead service line replacement plan that meets the requirements of the Environmental Protection Agency.

Non-Revenue Potable Water Loss Control. In 2024, \$1.2 million is budgeted for this project. The project will assess the differences in total volume of water pumped from the treatment plant and the total volume of water measured and billed from the customer's meters.

North Aurora Rd. to Watermain-High Pressure System. The 2024 budget includes \$2.1 million this project. This project entails the construction of 4,900 feet of twelve-inch diameter watermain on North Aurora Road.

**CITY OF AURORA, ILLINOIS
2024-2033 CAPITAL IMPROVEMENT PLAN SUMMARY**



**CITY OF AURORA, ILLINOIS
2024-2033 CAPITAL IMPROVEMENT PLAN SUMMARY**

<u>PROJECT TYPE</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028-2033</u>	<u>10-YR TOTAL</u>
Downtown	14,243,200	20,607,500	8,212,500	2,482,000	1,420,000	9,520,000	42,242,000
Facilities	45,788,200	42,901,177	33,420,689	3,227,200	3,406,500	10,123,400	93,078,966
Municipal Airport	3,350,000	5,363,400	3,700,000	6,550,000	-	-	15,613,400
Neighborhood Redevelopment	1,225,000	1,550,000	850,000	850,000	850,000	5,100,000	9,200,000
Recreation	1,295,000	2,747,000	18,081,813	16,220,541	16,216,439	5,619,906	58,885,699
Stormwater	7,453,000	9,255,000	19,615,000	18,860,000	13,650,000	17,305,000	78,685,000
Transportation	35,502,250	50,266,850	45,058,250	24,511,460	16,065,500	253,150,000	389,052,060
Water & Sewer	49,687,900	26,943,060	16,875,600	18,345,500	19,373,700	108,183,320	189,721,180
TOTAL CAPITAL PROJECTS	158,544,550	159,633,987	145,813,852	91,046,701	70,982,139	409,001,626	876,478,305

CITY OF AURORA, ILLINOIS
2024-2033 CAPITAL IMPROVEMENT PLAN
PROJECTS BY CATEGORY

Project Category	Project #	Project Name	2024	2025	2026	2027	2028-2033	Total
Downtown (General)								
	A007	Vault Filling/Sidewalk Replacement Program	100,000	100,000	100,000	100,000	600,000	1,000,000
	A031	Dam Modifications/Canoe Chute Improvements	135,000	100,000	0	0	1,500,000	1,735,000
	A040	Streetscape Improvements	200,000	200,000	200,000	200,000	1,200,000	2,000,000
	A053	Wilder Park Improvements	450,000	700,000	0	0	0	1,150,000
	A054	Lake Street Redevelopment Corridor	80,000	0	0	0	0	80,000
	A055	Broadway Redevelopment Corridor	6,000,000	0	0	0	0	6,000,000
	A061	Pinney Deck	400,000	0	0	0	0	400,000
	A062	RiverEdge Park Music Garden Phase II	7,500,000	0	0	0	0	7,500,000
	A063	Demolition of 512 N. Broadway	150,000	0	0	0	0	150,000
	A064	Demolition of 110 S. LaSalle St.	0	530,000	0	0	0	530,000
	A065	Viaduct Improvements	150,000	150,000	100,000	100,000	100,000	600,000
	A068	Downtown Skate Park	550,000	0	0	0	0	550,000
	A069	Sculptural Multi-Use Deck at Pierce Center	35,000	0	0	0	0	35,000
	A070	Tivoli Deck Repairs	800,000	700,000	650,000	0	0	2,150,000
	A071	JOCO Lot Improvements	275,000	0	0	0	0	275,000
	A072	Fountain Lights	150,000	0	0	0	0	150,000
	A073	Power Line Underground Conversion	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000	10,000,000
	A074	Downtown Dynamic Lighting	2,612,500	4,712,500	412,000	0	0	7,737,000
Total			20,587,500	8,192,500	2,462,000	1,400,000	9,400,000	42,042,000
Downtown (Riverwalk)								
	A013	FoxWalk - Phase 1 (West Channel)	10,000	10,000	10,000	10,000	60,000	100,000

Project Category	Project #	Project Name	2024	2025	2026	2027	2028-2033	Total
	A014	FoxWalk - Phase II (East Channel)	10,000	10,000	10,000	10,000	60,000	100,000
Total			20,000	20,000	20,000	20,000	120,000	200,000
Facilities								
	C012	Fire Station #13	700,000	7,200,000	0	0	0	7,900,000
	C013	Fire Station #9 Construction/Relocation	407,000	4,700,000	0	0	0	5,107,000
	C014	Parks Maintenance Facility Expansion	0	370,000	0	0	0	370,000
	C074	Outdoor Warning Sirens	55,000	0	0	0	55,000	110,000
	C089	Salt Storage Facility	1,160,000	0	0	0	0	1,160,000
	C104	Optical Fiber Projects	1,519,600	424,789	280,000	280,000	1,280,000	3,784,389
	C113	ATC Main Lot Resurfacing	150,000	150,000	0	0	0	300,000
	C114	Combined Maintenance Facility	31,850,000	0	0	0	0	31,850,000
	C121	Kennel Renovation	30,000	0	0	0	0	30,000
	C123	Partial Site Demolition 720 N. Broadway	20,000	0	0	0	0	20,000
	C126	Stolp Island Parking Deck Remodel	500,000	0	0	0	0	500,000
	C135	Fire Station #4/Administration Relocation	1,158,800	15,450,000	0	0	0	16,608,800
	C143	Fire Station 3 Bathroom Remodel	550,000	0	0	0	0	550,000
	C145	City-Wide Smart Parking Solution	0	532,900	879,200	1,058,500	855,400	3,326,000
	C146	Asset Management Software	250,000	830,000	355,000	355,000	355,000	2,145,000
	C147	Upgrade to P25 Radio Standard	3,500,000	3,500,000	1,450,000	1,450,000	6,000,000	15,900,000
	C148	Uninterruptible Power Supply for APD	1,050,777	263,000	263,000	263,000	1,578,000	3,417,777
Total			42,901,177	33,420,689	3,227,200	3,406,500	10,123,400	93,078,966
Municipal Airport								
	D021	Runway 18/36 - Phase I	0	0	6,550,000	0	0	6,550,000
	D051	Overlay SE Quadrant Perimeter Roadways Phase II	240,300	0	0	0	0	240,300
	D052	Airfield Lighting Rehabilitation	650,000	0	0	0	0	650,000
	D053	Airfield Pavement Rehabilitation Phase IV	900,000	0	0	0	0	900,000

Project Category	Project #	Project Name	2024	2025	2026	2027	2028-2033	Total
	D054	NE Quad Entrance Road & Parking Lot Phase II	0	3,700,000	0	0	0	3,700,000
	D055	Rehab South Quad Parking Lot and Entrance Road	1,343,000	0	0	0	0	1,343,000
	D056	Acquire Snow Removal Equipment	1,674,500	0	0	0	0	1,674,500
	D057	Replace Vault Generator	555,600	0	0	0	0	555,600
Total			5,363,400	3,700,000	6,550,000	0	0	15,613,400
Neighborhood Redevelopment								
	E004	Right-of-Way Improvement Program	1,550,000	850,000	850,000	850,000	5,100,000	9,200,000
Total			1,550,000	850,000	850,000	850,000	5,100,000	9,200,000
Recreation								
	F052	Zoo Improvements	200,000	0	0	0	0	200,000
	F054	Phillips Park Improvements	200,000	0	0	0	0	200,000
	F055	McCarty Park Splash Pad	330,000	0	0	0	0	330,000
	F056	Phillips Park Playground Equipment	227,000	0	0	0	0	227,000
	F059	Golf Pond Dredging	65,000	0	0	0	0	65,000
	F064	Phillips Park Golf Course Master Plan Implementati	475,000	0	0	0	0	475,000
	F066	Millenium Park Rehabilitation	750,000	0	0	0	0	750,000
	F067	Park & Zoo Master Plan	500,000	18,081,813	16,220,541	16,216,439	5,619,906	56,638,699
Total			2,747,000	18,081,813	16,220,541	16,216,439	5,619,906	58,885,699
Stormwater								
	B010	I & T Committee Projects	200,000	200,000	200,000	200,000	1,200,000	2,000,000
	B031	Long-Term Control Plan Improvements	3,550,000	18,560,000	17,805,000	12,595,000	10,975,000	63,485,000
	B037	Storm Sewer Extensions	1,900,000	400,000	400,000	400,000	2,400,000	5,500,000
	B038	NPDES Phase II - Stormwater Compliance Program	30,000	30,000	30,000	30,000	180,000	300,000
	B046	Illinois Green Infrastructure	75,000	75,000	75,000	75,000	450,000	750,000
	B048	TIF District #8 SWM Improvements	800,000	0	0	0	0	800,000
	B049	Storm Sewer and Facility Improvements	2,700,000	350,000	350,000	350,000	2,100,000	5,850,000

Project Category	Project #	Project Name	2024	2025	2026	2027	2028-2033	Total
Total			9,255,000	19,615,000	18,860,000	13,650,000	17,305,000	78,685,000
Transportation/Bridges								
	G010	95th St. Grade Separation at E.J. & E. R.R.	0	0	0	0	21,000,000	21,000,000
	G011	Commons Dr. Grade Separation at B.N.R.R.	0	0	0	0	16,300,000	16,300,000
	G016	Bridge Rehabilitation	700,000	500,000	500,000	500,000	3,000,000	5,200,000
	G018	Farnsworth Avenue Overpass	100,000	100,000	100,000	100,000	2,500,000	2,900,000
	G019	Farnsworth Culverts near Indian Trail	30,000	0	0	0	0	30,000
	G021	New York Street Bridge	1,280,000	880,000	5,280,000	0	0	7,440,000
Total			2,110,000	1,480,000	5,880,000	600,000	42,800,000	52,870,000
Transportation/Streets								
	GB001	Arterial and Collector Resurfacing	3,500,000	3,500,000	3,500,000	3,500,000	21,000,000	35,000,000
	GB014	Farnsworth Avenue - 5th Ave. to Route 34	400,000	0	0	0	11,400,000	11,800,000
	GB017	North Aurora Road Underpass	799,100	500,000	500,000	500,000	5,000,000	7,299,100
	GB021	Commons Drive - Route 34 to 75th St.	0	0	0	0	5,500,000	5,500,000
	GB032	Prairie Street/North Avenue Improvements	0	0	0	0	3,200,000	3,200,000
	GB033	Prairie Street - Edgelawn Dr. to Orchard Rd.	0	0	0	0	6,000,000	6,000,000
	GB034	Sheffer Road - Church Rd. to Farnsworth Ave.	0	0	0	0	8,400,000	8,400,000
	GB037	Farnsworth Avenue - E. New York St. to 5th Ave.	0	0	0	0	8,100,000	8,100,000
	GB038	Molitor Road - Farnsworth Ave. to Diehl Rd.	0	0	0	0	11,500,000	11,500,000
	GB039	Biliter Road - Premium Outlet to County line	969,000	7,350,000	1,750,000	0	0	10,069,000
	GB052	Sullivan Road - Edgelawn Dr. to Golden Oaks Pkwy	850,000	4,200,000	0	0	0	5,050,000
	GB058	Farnsworth Avenue - Fredericksburg Lane to 95th St	0	0	0	0	1,800,000	1,800,000
	GB059	95th Street - Eola Rd. to E.J. & E. R.R.	0	0	0	0	13,000,000	13,000,000
	GB060	95th Street - U.S. Route 30 to Eola Road	0	0	0	0	13,300,000	13,300,000
	GB062	Farnsworth - Summerlin Dr. to Hafenrichter Rd.	0	0	0	0	4,700,000	4,700,000
	GB065	Wolf's Crossing - Route 30 to E.J. & E. R.R.	0	0	0	0	6,600,000	6,600,000

Project Category	Project #	Project Name	2024	2025	2026	2027	2028-2033	Total
	GB070	Sullivan Rd. - Deerpath Rd. to Eastlake Run Creek	0	0	0	0	19,200,000	19,200,000
	GB073	W. Indian Trail - ComEd R.O.W. to Hanks Rd.	0	0	0	0	8,900,000	8,900,000
	GB091	Mesa Lane Extension	0	0	0	0	3,100,000	3,100,000
	GB094	Wolf's Crossing Streetlights	0	0	0	0	600,000	600,000
	GB097	Neighborhood Street Improvements	9,379,500	6,070,000	6,370,000	6,750,000	44,100,000	72,669,500
	GB099	E. Indian Trail - Mitchell Rd. to Farnsworth Ave. #2	3,450,000	0	0	0	0	3,450,000
	GB104	Eola Road - Hafenrichter Rd. to Keating Drive	0	0	0	0	3,600,000	3,600,000
	GB111	Mitchell Road - Saddle Ln. to Sullivan Rd.	0	0	0	0	2,300,000	2,300,000
	GB114	TIF District #8 Eastern Access	850,000	0	0	0	0	850,000
	GB118	East New York Street - Segment III	30,000	0	0	0	0	30,000
	GB119	Bike and Pedestrian Enhancements	300,000	150,000	150,000	150,000	900,000	1,650,000
	GB121	Montgomery and Hill Intersection Improvements	3,395,000	1,400,000	0	0	0	4,795,000
	GB128	Noise Barriers	1,826,000	0	0	0	0	1,826,000
	GB130	Access to Transit Plan Infrastructure Improvements	30,000	0	0	0	0	30,000
	GB132	Edgelawn Drive Bikeway Path	10,000	0	0	0	0	10,000
	GB135	Montgomery Rd. at Wisconsin Central RR	126,500	198,000	0	0	0	324,500
	GB136	Edgelawn Dr. at BNSF RR (Gilman Trl.)	107,000	85,000	0	0	0	192,000
	GB137	Farnsworth Ave. at Marshall Blvd. & IP Path	325,000	0	0	0	0	325,000
	GB138	Safe Routes to School Projects	251,000	300,000	0	0	0	551,000
	GB139	Bike/Ped Improvements-Lyon, West Park & Gale	95,000	450,000	125,000	0	0	670,000
	GB140	Montgomery Road MUP Extension to Route 59	528,000	300,000	0	0	0	828,000
	GB145	Montgomery Rd LAFO-Frontenac Rd to IL Rt 59	10,000	0	0	0	0	10,000
	GB147	Illinois Avenue LAFO - Highland Ave. to Fox River	576,000	0	0	0	0	576,000
	GB148	Indian Trail LAFO - Stonebridge Blvd. to Eola Rd.	25,000	645,000	0	0	0	670,000
	GB150	Access to Transit Plan Improve-Lincoln Parking Lot	0	0	0	0	360,000	360,000
	GB152	Douglas Avenue Resurfacing-US 30 to Ashland Ave	0	0	25,000	135,000	0	160,000
	GB153	Hanks Road and Galena Boulevard Resurfacing	276,500	0	0	0	0	276,500

Project Category	Project #	Project Name	2024	2025	2026	2027	2028-2033	Total
	GB154	Edgelawn Drive Resurfacing (Garfield Av to Jericho	10,000	0	0	0	0	10,000
	GB155	Church Road and Sheffer Road Resurfacing	188,500	0	0	0	0	188,500
	GB156	Indian Trail Resurfacing (Highland Av to IL Route 3	430,750	0	0	0	0	430,750
	GB157	Ashland Avenue Resurfacing (IL Route 25 to Union	25,000	332,250	0	0	0	357,250
	GB158	Galena Blvd, East New York St and Ohio St Resurfa	0	25,000	815,000	0	0	840,000
	GB159	Liberty Street Resurfacing (Eola Rd to Commons Dr	258,000	0	0	0	0	258,000
	GB160	Prairie St Resurfacing (West City Limits to Randall	0	25,000	696,000	0	0	721,000
	GB161	Sullivan Road Resurfacing (Highland Av to Mitchell	0	0	25,000	276,500	0	301,500
	GB162	Liberty Street Reconstruction / Resurfacing	400,000	0	337,480	0	0	737,480
	GB163	E New York Street Corridor - Commons Dr to IL 59	352,000	353,000	0	0	0	705,000
	GB164	Farnsworth & Bilter Improvements	7,080,000	3,300,000	0	0	0	10,380,000
	GB165	Wolf Crossing Bike Path Extension	100,000	0	0	0	1,500,000	1,600,000
	GB166	Molitor and Church Intersection Imprv	200,000	575,000	0	0	0	775,000
Total			37,152,850	29,758,250	14,293,480	11,311,500	204,060,000	296,576,080
Transportation/Traffic Signals								
	GC003	High Street/Indian Trail - Signal	145,000	0	0	0	0	145,000
	GC033	Traffic Signal Pre-Emption Devices	150,000	50,000	50,000	50,000	300,000	600,000
	GC047	Commons Drive/75th Street - Signal	0	0	50,000	0	550,000	600,000
	GC053	Commons Drive/U.S. Route 34 - Signal	0	50,000	550,000	0	0	600,000
	GC072	Intersection Video Monitoring	65,000	65,000	65,000	65,000	390,000	650,000
	GC075	Galena & New York Two Way	4,350,000	3,300,000	0	0	0	7,650,000
	GC078	Traffic Signal Equipment - Mast Arm Improvements	500,000	500,000	500,000	500,000	3,000,000	5,000,000
	GC081	Montgomery Rd & Kautz Rd	1,028,000	0	0	0	0	1,028,000
	GC082	McCoy Dr & Cheshire Dr	525,000	0	0	0	0	525,000
	GC083	Indian Trail Signal - Edgelawn to Highland	1,705,000	0	0	0	0	1,705,000
	GC084	Galena Blvd Signal - Constitution to Locust	750,000	6,900,000	0	0	0	7,650,000
	GC085	Mitchell Road & Sullivan Road Intersection	205,000	230,000	50,000	685,000	0	1,170,000

Project Category	Project #	Project Name	2024	2025	2026	2027	2028-2033	Total
	GC087	Indian Trail Signal - Ohio to Pennsbury	572,000	0	1,022,980	0	0	1,594,980
	GC088	Farnsworth Avenue Signal - Bilter to Sheffer	259,000	675,000	0	2,504,000	0	3,438,000
	GC089	Sullivan Rd & Lake St Intersection Improvements	50,000	1,500,000	0	0	0	1,550,000
	GC090	Farnsworth and Ogden Intersection Imprv	150,000	0	0	0	2,050,000	2,200,000
	GC091	Phase 1 – Intersection Improvement Investigation	350,000	350,000	350,000	350,000	0	1,400,000
	GC092	New York St. & Farnsworth Ave. Intersection Impro	200,000	200,000	1,700,000	0	0	2,100,000
Total			11,004,000	13,820,000	4,337,980	4,154,000	6,290,000	39,605,980
Water & Sewer/Other								
	I037	Shallow Wells #117and #128	876,000	1,082,000	0	0	0	1,958,000
	I039	On-Site Treatment System at Deep Well	0	0	0	0	3,200,420	3,200,420
	I041	Deep Well Pump Motor Replacement	166,000	172,600	179,500	186,700	1,287,900	1,992,700
	I042	Main Pumping Station Improvements	383,500	0	0	0	0	383,500
	I043	River Intake Building Semi-Truck Access Drive	400,000	0	0	0	0	400,000
	I044	Lime Sludge Containment System	1,400,000	0	0	0	0	1,400,000
	I047	Rehabilitation of FVE Water Tanks	431,560	0	0	0	0	431,560
	I048	Rehabilitation of WTP Site Components	700,000	0	0	0	0	700,000
	I049	Replacement of Large Circuit Breakers	300,000	0	0	0	0	300,000
	I050	Water Treatment Plant Expansion Roof	0	252,000	0	0	0	252,000
	I053	Rehabilitate Two Clearwell Water Tanks	0	0	110,000	2,420,000	0	2,530,000
	I054	Rehabilitate Church Road Elevated Water Tank	0	110,000	1,810,000	0	0	1,920,000
	I055	Rehabilitate Barnes Road Standpipe	0	0	0	0	4,635,000	4,635,000
	I056	Rehabilitate Phillips Park Spheroid Tank	0	0	0	0	1,690,000	1,690,000
	I058	Non-Revenue Potable Water Loss Control	1,296,000	944,000	542,000	542,000	3,480,000	6,804,000
	I059	Corrosion Control Optimization Study	980,000	0	0	0	0	980,000
	I060	Valve Actuator Replacements - 7 Filters	625,000	0	0	0	0	625,000
Total			7,558,060	2,560,600	2,641,500	3,148,700	14,293,320	30,202,180

Project Category	Project #	Project Name	2024	2025	2026	2027	2028-2033	Total
Water & Sewer/Sanitary								
	IB018	Sanitary Sewer Evaluation & Rehabilitation	5,500,000	2,500,000	2,500,000	2,500,000	15,000,000	28,000,000
	IB019	Sanitary and Storm Lift Station Improvements	1,800,000	995,000	1,044,000	125,000	750,000	4,714,000
	IB020	400 N. Broadway CSO WTP	375,000	370,000	210,000	150,000	810,000	1,915,000
Total			7,675,000	3,865,000	3,754,000	2,775,000	16,560,000	34,629,000
Water & Sewer/Watermains								
	IC012	Kenilworth Pl. - Kingsway Dr. to Edgelawn Dr.	0	0	0	700,000	0	700,000
	IC015	Sheffer Road - Northfield Dr. to Greenview Dr.	0	0	0	0	235,000	235,000
	IC020	Greenview Drive - Sheffer Rd. North to Dead-End	0	0	0	0	595,000	595,000
	IC022	Watermain Extensions	500,000	500,000	500,000	500,000	3,000,000	5,000,000
	IC024	Small Watermain Additions & Looping	350,000	350,000	350,000	350,000	2,100,000	3,500,000
	IC062	Southeast Network Improvements	750,000	600,000	400,000	400,000	2,400,000	4,550,000
	IC074	N. Russell Ave-Old Indian Trl to South Dead-End	0	0	700,000	0	0	700,000
	IC076	Watermain Evaluation, Repair and Replacement	5,000,000	5,000,000	5,000,000	6,500,000	39,000,000	60,500,000
	IC079	North Aurora Rd. to Watermain-High Pressure Syste	2,110,000	0	0	0	0	2,110,000
	IC080	Lead Water Service Line Replacement	3,000,000	4,000,000	5,000,000	5,000,000	30,000,000	47,000,000
Total			11,710,000	10,450,000	11,950,000	13,450,000	77,330,000	124,890,000
Grand Total			159,633,987	145,813,852	91,046,701	70,982,139	409,001,626	876,478,305

**CITY OF AURORA, ILLINOIS
2024 BUDGET
OPERATING IMPACT OF CAPITAL EXPENDITURES**

Oftentimes, when a government places a capital item into service, it incurs ongoing operating and/or maintenance costs. In some cases, money is saved when a capital item is placed into service. This table presents estimates of the impact of the city's 2024 capital expenditures upon future operating budgets.

Project Name	CIP Project Number	2024 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>Motor Fuel Tax Rebuild IL Fund</u>					
Farnsworth Culverts near Indian Trail	G019	30,000	-	Negligible.	
New York Street Bridge	G021	1,280,000	-	Negligible.	
Sullivan Road - Edgelawn Dr to Golden Oaks Pwky	GB052	850,000	15,000	Annual maintenance cost.	2026
E. Indian Trail-Mitchell Rd. to Farnsworth Ave. #2	GB099	3,450,000	-	Negligible.	
East New York Street - Segment III	GB118	30,000	20,000	Annual maintenance cost.	2025
Montgomery and Hill Intersection Improvements	GB121	3,395,000	-	Negligible.	
Indian Trail Signal - Edgelawn to Highland	GC083	1,705,000	-	Negligible.	
		10,740,000	35,000		
<u>Motor Fuel Tax Fund</u>					
Salt Storage Facility	C089	1,160,000	5,000	Annual maintenance cost.	2025
Farnsworth Avenue Overpass	G018	100,000	-	Negligible.	
Arterial and Collector Resurfacing	GB001	3,500,000	(100,000)	Annual savings from decreased maintenance.	2024
North Aurora Road Underpass	GB017	799,100	-	Negligible.	
Edgelawn Drive Bikeway Path	GB132	10,000	10,000	Annual maintenance cost.	2025
Montgomery Rd at Wisconsin Central RR	GB135	126,500	-	Negligible.	
Edgelawn Dr at BNSF RR (Gilman Tri.)	GB136	107,000	-	Negligible.	
Farnsworth Ave. at Marshall Blvd. & IP Path	GB137	325,000	-	Negligible.	
Safe Routes to School Projects	GB138	251,000	-	Negligible.	
Montgomery Road MUP Extension to Route 59	GB140	528,000	-	Negligible.	
Montgomery Rd LAFO- Frontenac Rd to IL Rt. 59	GB145	10,000	-	Negligible.	
Illinois Avenue LAFO - Highland Ave. to Fox River	GB147	576,000	-	Negligible.	
Indian Trail LAFO - Stonebridge Blvd. to Eola Rd.	GB148	25,000	-	Negligible.	
Hankes Road and Galena Boulevard Resurfacing	GB153	276,500	-	Negligible.	
Edgelawn Drive Resurfacing (Garfield Av to Jericho Rd)	GB154	10,000	-	Negligible.	
Church Road and Sheffer Road Resurfacing	GB155	188,500	-	Negligible.	
Indian Trail Resurfacing (Highland Av to IL Route 31)	GB156	430,750	-	Negligible.	
Ashland Avenue Resurfacing (IL Route 25 to Union St)	GB157	25,000	-	Negligible.	

Project Name	CIP Project Number	2024 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
Liberty Street Resurfacing (Eola Rd to Commons Dr)	GB159	258,000	-	Negligible.	
Liberty Street Reconstruction / Resurfacing	GB162	400,000	-	Negligible.	
E New York Street Corridor - Commons Dr to IL 59	GB163	352,000	-	Negligible.	
High Street/Indian Trail-Signal	GC003	145,000	3,000	Annual maintenance cost.	2025
Traffic Signal Equipment- Mast Arm Improvements	GC078	500,000	-	Negligible.	
Montgomery Rd & Kautz Rd	GC081	1,028,000	3,000	Annual maintenance cost.	2025
McCoy Dr. & Cheshire Dr.	GC082	525,000	3,000	Annual maintenance cost.	2025
Galena Blvd Signal - Constitution to Locust	GC084	750,000	-	Negligible.	
Mitchell Road & Sullivan Road Intersection	GC085	205,000	-	Negligible.	
Indian Trail Signal - Ohio to Pennsbury	GC087	572,000	-	Negligible.	
Farnsworth Avenue Signal - Bilter to Sheffer	GC088	259,000	-	Negligible.	
New York St. & Farnsworth Ave. Intersec. Improvement	GC092	200,000	-	Negligible.	
Total		13,642,350	(76,000)		
<u>Municipal Motor Fuel Tax Fund</u>					
Neighborhood Street Improvements	GB097	2,577,500	(30,000)	Reduced maintenance costs.	2024
Total		2,577,500	(30,000)		
<u>Gaming Tax Fund</u>					
Sculptural Multi-Use Deck at Pierce Center	A069	35,000	-	Negligible.	
Total		35,000	-		
<u>Block Grant Fund</u>					
Neighborhood Street Improvements	GB097	400,000	-	See Municipal Motor Fuel Tax Fund.	
Total		400,000	-		
<u>TIF #5 West River Area Fund</u>					
Wilder Park Improvements	A053	450,000	-	Negligible.	
Lake Street Redevelopment Corridor	A054	80,000	-	Dependent on specific projects undertaken.	
Total		530,000	-		
<u>TIF #6 East River Area Fund</u>					
Demolition of 512 N. Broadway	A063	150,000	-	Negligible.	
Partial Site Demolition 720 N. Broadway	C123	20,000	-	Negligible.	
Access to Transit Plan Infrastructure Improvements	GB130	30,000	-	Dependent on specific projects undertaken.	
Total		200,000	-		

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2024 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>	<u>Beginning Impact in Fiscal Year</u>
<u>TIF #8 East Farnsworth Area Fund</u>					
TIF District # 8 Stormwater Improvements	B048	800,000	-	Negligible.	
Bilster Road - Premium Outlet to County Line	GB039	269,000	-	Annual maintenance cost.	2024
TIF District # 8 Eastern Access	GB114	850,000	5,000	Annual maintenance cost.	2025
Total		1,919,000	5,000		
<u>SHAPE Fund</u>					
Traffic Signal Pre-Emption Devices	GC033	150,000	-	Negligible.	
Intersection Video Monitoring	GC072	65,000	-	Negligible.	
Total		215,000	-		
<u>Stormwater Management Fee Fund</u>					
BGI Committee Projects	B010	200,000	-	Dependent upon specific projects undertaken.	
Storm Sewer Extensions	B037	1,900,000	(2,000)	Annual savings from decreased maintenance.	2024
NPDES Phase II - Stormwater Compliance Program	B038	30,000	-	Negligible.	
Illinois Green Infrastructure	B046	34,500	-	See LTCP Fee Fund.	
Storm Sewer and Facility Improvements	B049	2,700,000	-	Dependent upon specific projects undertaken.	
Sanitary and Storm Lift Station Improvements	IB019	400,000	-	See Water & Sewer Fund.	
Total		5,264,500	(2,000)		
<u>LTCP Fund</u>					
Long-Term Control Plan Improvements	B031	3,550,000	(2,000)	Annual savings from decreased maintenance.	2024
Illinois Green Infrastructure	B046	40,500	15,000	Annual maintenance cost.	2025
CSO Treatment Facility	I057	-	-	Annual maintenance cost.	
Total		3,590,500	13,000		
<u>ARPA Fund</u>					
Optical Fiber Projects	C104	200,000	-	See Capital Improvements Fund.	
Phillips Park Playground	F056	227,000	-	Negligible.	
Total		427,000	-		
<u>Capital Improvements Fund</u>					
Vault Filling/Sidewalk Replacement Program	A007	100,000	(10,000)	Reduction in emergency repairs.	2024
FoxWalk - Phase I (West Channel)	A013	10,000	-	Negligible.	
FoxWalk - Phase II (East Channel)	A014	10,000	-	Negligible.	
Dam Modifications/Canoe Chute Improvements	A031	135,000	5,000	Annual maintenance cost.	2026

Project Name	CIP Project Number	2024 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
Streetscape Improvements	A040	200,000	-	Negligible.	
Broadway Redevelopment Corridor	A055	6,000,000	-	Dependent upon specific projects undertaken.	
Viaduct Improvements	A065	150,000	-	Negligible.	
Downtown Skate Park	A068	550,000	-	Negligible.	
Tivoli Deck Repairs	A070	800,000	-	Negligible.	
JOCO Lot Improvements	A071	275,000	-	Negligible.	
Fountain Lights	A072	150,000	-	Negligible.	
Power Line Underground Conversion	A073	1,000,000	-	Negligible.	
Outdoor Warning Sirens	C074	55,000	4,000	Annual maintenance cost.	2025
Optical Fiber Projects	C104	1,319,600	-	Negligible.	
Kennel Renovation	C121	30,000	-	Negligible.	
Security Modernization - Phase II	C124	-	-	Dependent upon specific projects undertaken.	
Fuel System Upgrades	C136	-	-	Negligible.	
Fire Station 3 Bathroom Remodel	C143	550,000	-	Negligible.	
Asset Management Software	C146	250,000	-	Negligible.	
Upgrade to P25 Radio Standard	C147	3,500,000	-	Negligible.	
Uninterruptible Power Supply for APD	C148	1,050,777	62,000	Annual maintenance cost.	2025
Right-of-Way Improvements Program	E004	1,550,000	-	Negligible.	
Zoo Improvements	F052	200,000	5,000	Minimal.	
Phillips Park Improvements	F054	200,000	8,000	Dependent upon grants awarded.	
McCarty Park Splash Pad	F055	330,000	-	Minimal.	
Park & Zoo Master Plan	F067	500,000	-	Negligible.	
Bridge Rehabilitation	G016	700,000	-	Negligible.	
Bilter Road - Sealmaster to the Prairie Path	GB039	700,000	-	See TIF #8 Fund.	
Neighborhood Street Improvements	GB097	6,402,000	-	See Municipal Motor Fuel Tax Fund.	
Bike and Pedestrian Enhancements	GB119	300,000	-	Negligible.	
Noise Barriers	GB128	1,826,000	5,000	Annual maintenance cost.	2025
Bike/Ped Improvements-Lyons, West Park & Gale	GB139	95,000	-	Negligible.	
Farnsworth & Bilter Regional Improvements	GB164	480,000	-	See 2024 GO Bond Fund.	
Wolf Crossing Bike Path Extension	GB165	100,000	-	Negligible.	
Molitor and Church Intersection Imprv	GB166	200,000	-	Dependent upon specific projects undertaken.	
Sullivan Rd. & Lake St. Intersection Improvements	GC089	50,000	-	Negligible.	
Farnsworth & Ogden Intersection Imprv	GC090	150,000	-	Dependent upon specific projects undertaken.	
Phase I - Intersection Improvement Investigation	GC091	350,000	-	Negligible.	
Total		30,268,377	79,000		

Project Name	CIP Project Number	2024 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>2022 GO Bond Project Fund</u>					
Combined Maintenance Facility	C114	925,000	-	See 2024 GO Bond Fund.	2026
Farnsworth Avenue - 5th Ave. to Route 34	GB014	400,000	20,000	Annual maintenance cost.	
Galena & New York Two Way	GC075	4,350,000	-	Negligible.	
Total		5,675,000	20,000		
<u>2023 GO Bond Project Fund</u>					
Downtown Dynamic Lighting	A074	2,612,500	-	Minimal.	2025
Stolp Island Parking Deck Remodel	C126	500,000	-	Negligible.	
Fire Station #4/Administration Relocation	C135	1,158,800	10,000	Annual maintenance cost.	
Total		4,271,300	10,000		
<u>2024 GO Bond Project Fund</u>					
Pinney Deck	A061	400,000	-	Negligible.	2025
RiverEdge Park Music Garden Phase II	A062	7,500,000	-	Dependent upon specific projects undertaken.	
Fire Station #13	C012	700,000	-		
Fire Station #9 Construction/Relocation	C013	407,000	-		2025
Combined Maintenance Facility	C114	25,000,000	40,000	Annual maintenance cost.	
Millenium Park Rehabilitation	F066	750,000	-		
Farnsworth & Bilter Improvements	GB164	6,600,000	-	Negligible.	2025
Total		41,357,000	40,000		
<u>Airport Fund</u>					
Overlay SE Quadrant Perimeter Roadways Phase II	D051	240,300	-	Negligible.	2025
Airfield Lighting Rehabilitation	D052	650,000	-	Negligible.	
Airfield Pavement Rehabilitation Phase IV	D053	900,000	-	Negligible.	
Rehab South Quad Parking Lot and Entrance Road	D055	1,343,000	-	Negligible.	2025
Acquire Snow Removal Equipment	D056	1,674,500	-		
Replace Vault Generator	D057	555,600	-	Negligible.	
Total		5,363,400	-		

Project Name	CIP Project Number	2024 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>Water & Sewer Fund</u>					
Combined Maintenance Facility	C114	5,925,000	40,000	See 2024 GO Bond Fund.	2025
Shallow Wells #117 and #128	I037	876,000	-	Minimal.	
Deep Well Pump Motor Replacement	I041	166,000	-	Negligible.	
Main Pumping Station Improvements	I042	383,500	-	Negligible.	
River Intake Building Semi-Truck Access Drive	I043	400,000	-	Negligible.	
Lime Sludge Containment System	I044	1,400,000	(750,000)	Annual savings from decreased maintenance.	2024
Rehabilitation of FVE Water Tanks	I047	431,560	-	Negligible.	
Rehabilitation of WTP Site Components	I048	700,000	-	Negligible.	
Replacement of Large Circuit Breakers	I049	300,000	-	Negligible.	
Non-Revenue Potable Water Loss Control	I058	1,296,000	-	Negligible.	
Corrosion Control Optimization Study	I059	980,000	-		
Valve Actuator Replacements - 7 Filters	I060	625,000	-	Negligible.	
Sanitary Sewer Evaluation and Rehabilitation	IB018	5,500,000	(20,000)	Annual savings from decreased maintenance.	2024
Sanitary and Storm Lift Station Improvements	IB019	1,400,000	-	Negligible.	
400 N. Broadway CSO WTP	IB020	375,000	-	Negligible.	
Watermain Extensions	IC022	500,000	2,000	Annual maintenance cost per mile.	2024
Small Watermain Additions and Looping	IC024	350,000	-	Negligible.	
Southeast Network Improvements	IC062	750,000	-	Negligible.	
Watermain Evaluation, Repair and Replacement	IC076	5,000,000	(30,000)	Annual savings from decreased maintenance.	2024
North Aurora Rd. to Watermain-High Pressure System	IC079	2,110,000	-	Negligible.	
Lead Water Service Line Replacement	IC080	3,000,000	-		
Total		32,468,060	(758,000)		
<u>Transit Center Fund</u>					
ATC Main Lot Resurfacing	C113	150,000	-	Negligible.	
Total		150,000	-		
<u>Golf Fund</u>					
Golf Pond Dredging	F059	65,000	-	None.	
Phillips Park Golf Course Master Plan Implementation	F064	475,000	-	Negligible.	
Total		540,000	-		
Grand Total		159,633,987	(664,000)		

CITY OF AURORA, ILLINOIS
2024 BUDGET
WARD #1 PROJECTS FUND (FUND 311)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	4,965	11,276	8,000	13,000	12,000	4,000
TOTAL ALDERMEN'S OFFICE	4,965	11,276	8,000	13,000	12,000	4,000
HEALTH & WELFARE						
SPECIAL PROGRAMS	26,106	41,864	45,000	75,000	45,000	-
TOTAL HEALTH & WELFARE	26,106	41,864	45,000	75,000	45,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	-	4,406	8,000	8,000	6,000	(2,000)
TOTAL PROPERTY STANDARDS	-	4,406	8,000	8,000	6,000	(2,000)
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	3,900	3,900	3,900	-
TOTAL ELECTRICAL MAINTENANCE	-	-	3,900	3,900	3,900	-
STORMWATER MGMT						
ENGINEERING/SURVEYING	-	-	33,000	33,000	33,000	-
TOTAL STORMWATER MGMT	-	-	33,000	33,000	33,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	158,700	138,700	158,700	-
SUPPLIES-GENERAL	7,347	4,065	10,000	10,000	10,000	-
SUPPLIES-REPAIRS & MAINTENANCE	5,005	16,119	35,000	20,000	25,000	(10,000)
TOTAL STREET MAINTENANCE	12,352	20,184	203,700	168,700	193,700	(10,000)
TOTAL WARD #1 PROJECTS FUND	43,423	77,730	301,600	301,600	293,600	(8,000)

**CITY OF AURORA, ILLINOIS
2024 BUDGET
WARD #2 PROJECTS FUND (FUND 312)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	3,620	2,775	6,000	6,000	6,000	-
SUPPLIES-GENERAL	5,257	8,258	10,000	15,000	10,000	-
TOTAL ALDERMEN'S OFFICE	8,877	11,033	16,000	21,000	16,000	-
HEALTH & WELFARE						
PROFESSIONAL FEES	-	-	10,000	-	10,000	-
SPECIAL PROGRAMS	43,145	56,482	100,000	100,000	100,000	-
TOTAL HEALTH & WELFARE	43,145	56,482	110,000	100,000	110,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	8,043	525	2,000	2,000	10,000	8,000
TOTAL PROPERTY STANDARDS	8,043	525	2,000	2,000	10,000	8,000
PARKS & RECREATION						
IMPROVEMENT-OTHER	-	-	65,000	60,000	65,000	-
TOTAL PARKS & RECREATION	-	-	65,000	60,000	65,000	-
STREET MAINTENANCE						
SUPPLIES-GENERAL	3,806	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	9,657	-	2,000	12,000	2,000	-
TOTAL STREET MAINTENANCE	13,463	-	2,000	12,000	2,000	-
TOTAL WARD #2 PROJECTS FUND	73,528	68,040	195,000	195,000	203,000	8,000

**CITY OF AURORA, ILLINOIS
2024 BUDGET
WARD #3 PROJECTS FUND (FUND 313)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	10,748	6,226	10,000	10,000	12,000	2,000
SPECIAL PROGRAMS	-	25,000	100,000	100,000	125,000	25,000
SUPPLIES-GENERAL	4,780	1,041	-	-	-	-
TOTAL ALDERMEN'S OFFICE	15,528	32,267	110,000	110,000	137,000	27,000
COMMUNITY DEVELOPMENT						
COST OF LAND	-	-	13,000	13,000	12,000	(1,000)
TOTAL COMMUNITY DEVELOPMENT	-	-	13,000	13,000	12,000	(1,000)
HEALTH & WELFARE						
SPECIAL PROGRAMS	49,255	26,808	25,000	35,000	25,000	-
TOTAL HEALTH & WELFARE	49,255	26,808	25,000	35,000	25,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	6,325	5,824	5,000	8,000	5,000	-
TOTAL PROPERTY STANDARDS	6,325	5,824	5,000	8,000	5,000	-
ELECTRICAL MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	-	-	50,000	40,000	50,000	-
TOTAL ELECTRICAL MAINTENANCE	-	-	50,000	40,000	50,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	19,568	42,908	255,000	255,000	200,000	(55,000)
SUPPLIES-GENERAL	229	1,037	13,000	13,000	13,000	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	25,000	22,000	25,000	-
TOTAL STREET MAINTENANCE	19,797	43,945	293,000	290,000	238,000	(55,000)
TOTAL WARD #3 PROJECTS FUND	90,905	108,844	496,000	496,000	467,000	(29,000)

**CITY OF AURORA, ILLINOIS
2024 BUDGET
WARD #4 PROJECTS FUND (FUND 314)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ALDERMEN'S OFFICE						
SUPPLIES-GENERAL	2,865	4,194	5,000	5,000	5,000	-
OTHER SERVICES & CHARGES	6,203	8,615	10,000	10,000	10,000	-
TOTAL ALDERMEN'S OFFICE	9,068	12,809	15,000	15,000	15,000	-
COMMUNITY DEVELOPMENT						
COST OF LAND	-	-	50,000	50,000	50,000	-
TOTAL COMMUNITY DEVELOPMENT	-	-	50,000	50,000	50,000	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	17,595	20,130	30,000	30,000	50,000	20,000
TOTAL HEALTH & WELFARE	17,595	20,130	30,000	30,000	50,000	20,000
PROPERTY STANDARDS						
CLEANING SERVICES	683	1,071	5,000	5,000	5,000	-
TOTAL PROPERTY STANDARDS	683	1,071	5,000	5,000	5,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	15,000	15,000	15,000	-
TOTAL ELECTRICAL MAINTENANCE	-	-	15,000	15,000	15,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	20,400	-	135,000	135,000	135,000	-
SUPPLIES-REPAIRS & MAINTENANCE	9,565	-	20,000	20,000	20,000	-
TOTAL STREET MAINTENANCE	29,965	-	155,000	155,000	155,000	-
TOTAL WARD #4 PROJECTS FUND	57,311	34,010	270,000	270,000	290,000	20,000

CITY OF AURORA, ILLINOIS
2024 BUDGET
WARD #5 PROJECTS FUND (FUND 315)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ALDERMEN'S OFFICE						
RENTALS/LEASES	-	-	100	100	100	-
COMMUNICATION CHARGES	-	-	900	900	900	-
OTHER SERVICES & CHARGES	3,288	5,116	7,500	7,500	7,500	-
SUPPLIES-GENERAL	5,298	5,413	6,000	8,000	6,000	-
TOTAL ALDERMEN'S OFFICE	8,586	10,529	14,500	16,500	14,500	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	16,503	11,945	50,000	50,000	40,000	(10,000)
TOTAL HEALTH & WELFARE	16,503	11,945	50,000	50,000	40,000	(10,000)
PROPERTY STANDARDS						
CLEANING SERVICES	6,649	6,945	9,500	9,500	9,500	-
TOTAL PROPERTY STANDARDS	6,649	6,945	9,500	9,500	9,500	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	21,000	19,000	21,000	-
TOTAL ELECTRICAL MAINTENANCE	-	-	21,000	19,000	21,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	7,150	-	240,000	240,000	240,000	-
SUPPLIES-GENERAL	495	785	200	200	200	-
SUPPLIES-REPAIRS & MAINTENANCE	2,750	1,045	27,000	27,000	27,000	-
TOTAL STREET MAINTENANCE	10,395	1,830	267,200	267,200	267,200	-
CENTRAL SERVICES						
UTILITY SERVICES	277	231	750	750	750	-
SUPPLIES-ENERGY	2,950	1,446	2,200	2,200	2,200	-
TOTAL CENTRAL SERVICES	3,227	1,677	2,950	2,950	2,950	-
PARKS & RECREATION						
SUPPLIES-GENERAL	-	-	500	500	500	-
TOTAL PARKS & RECREATION	-	-	500	500	500	-
TOTAL WARD #5 PROJECTS FUND	45,360	32,926	365,650	365,650	355,650	(10,000)

CITY OF AURORA, ILLINOIS
2024 BUDGET
WARD #6 PROJECTS FUND (FUND 316)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	5,994	6,064	5,000	6,000	5,000	-
TOTAL ALDERMEN'S OFFICE	5,994	6,064	5,000	6,000	5,000	-
COMMUNITY DEVELOPMENT						
COST OF LAND	-	-	100,000	90,000	-	(100,000)
DENSITY REDUCTION PROGRAM	-	-	50,000	40,000	-	(50,000)
TOTAL COMMUNITY DEVELOPMENT	-	-	150,000	130,000	-	(150,000)
HEALTH & WELFARE						
SPECIAL PROGRAMS	38,778	31,104	25,000	45,000	25,000	-
TOTAL HEALTH & WELFARE	38,778	31,104	25,000	45,000	25,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	4,179	4,362	5,000	6,000	5,000	-
TOTAL PROPERTY STANDARDS	4,179	4,362	5,000	6,000	5,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	4,000	-	-	-	-	-
TOTAL ELECTRICAL MAINTENANCE	4,000	-	-	-	-	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	229,579	-	250,700	250,700	82,000	(168,700)
SUPPLIES-GENERAL	3,403	4,854	5,000	5,000	5,000	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	3,000	1,000	3,000	-
TOTAL STREET MAINTENANCE	232,982	4,854	258,700	256,700	90,000	(168,700)
PARKS & RECREATION						
IMPROVEMENTS	70,313	-	85,000	85,000	-	(85,000)
TOTAL PARKS & RECREATION	70,313	-	85,000	85,000	-	(85,000)
TOTAL WARD #6 PROJECTS FUND	356,246	46,384	528,700	528,700	125,000	(403,700)

CITY OF AURORA, ILLINOIS
2024 BUDGET
WARD #7 PROJECTS FUND (FUND 317)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	1,886	8,383	2,600	8,600	2,600	-
TOTAL ALDERMEN'S OFFICE	1,886	8,383	2,600	8,600	2,600	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	35,894	39,438	25,000	48,500	25,000	-
TOTAL HEALTH & WELFARE	35,894	39,438	25,000	48,500	25,000	-
YOUTH SERVICES						
PROFESSIONAL FEES	9,020	3,485	20,500	3,500	20,500	-
TOTAL YOUTH SERVICES	9,020	3,485	20,500	3,500	20,500	-
PROPERTY STANDARDS						
CLEANING SERVICES	16,723	19,810	20,000	20,000	20,000	-
TOTAL PROPERTY STANDARDS	16,723	19,810	20,000	20,000	20,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	45,000	31,000	30,000	(15,000)
SUPPLIES-GENERAL	661	6,030	5,000	6,500	5,000	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	5,000	5,000	5,000	-
TOTAL STREET MAINTENANCE	661	6,030	55,000	42,500	40,000	(15,000)
TOTAL WARD #7 PROJECTS FUND	64,184	77,146	123,100	123,100	108,100	(15,000)

**CITY OF AURORA, ILLINOIS
2024 BUDGET
WARD #8 PROJECTS FUND (FUND 318)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	8,345	11,477	8,500	18,500	10,000	1,500
TOTAL ALDERMEN'S OFFICE	8,345	11,477	8,500	18,500	10,000	1,500
HEALTH & WELFARE						
SPECIAL PROGRAMS	12,677	21,926	50,000	50,000	50,000	-
TOTAL HEALTH & WELFARE	12,677	21,926	50,000	50,000	50,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	4,002	4,348	25,000	10,000	25,000	-
TOTAL PROPERTY STANDARDS	4,002	4,348	25,000	10,000	25,000	-
ECONOMIC DEVELOPMENT						
SPECIAL PROGRAMS	-	-	5,000	5,000	-	(5,000)
SUPPLIES-GENERAL	5,731	6,665	12,000	12,000	12,000	-
TOTAL ECONOMIC DEVELOPMENT	5,731	6,665	17,000	17,000	12,000	(5,000)
PLANNING & ZONING						
SUPPLIES-REPAIRS & MAINTENANCE	8,377	4,010	8,000	33,000	20,000	12,000
TOTAL PLANNING & ZONING	8,377	4,010	8,000	33,000	20,000	12,000
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	3,538	-	30,000	10,000	30,000	-
TOTAL ELECTRICAL MAINTENANCE	3,538	-	30,000	10,000	30,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	125,000	125,000	125,000	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	30,000	30,000	30,000	-
CAPITAL OUTLAY-IMPROVEMENTS	-	-	25,000	25,000	25,000	-
TOTAL STREET MAINTENANCE	-	-	180,000	180,000	180,000	-
TOTAL WARD #8 PROJECTS FUND	42,670	48,426	318,500	318,500	327,000	8,500

CITY OF AURORA, ILLINOIS
2024 BUDGET
WARD #9 PROJECTS FUND (FUND 319)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	3,390	2,629	10,500	10,500	5,500	(5,000)
SUPPLIES-GENERAL	-	3,597	-	10,000	6,000	6,000
TOTAL ALDERMEN'S OFFICE	3,390	6,226	10,500	20,500	11,500	1,000
HEALTH & WELFARE						
SPECIAL PROGRAMS	52,106	47,930	20,000	50,000	60,000	40,000
TOTAL HEALTH & WELFARE	52,106	47,930	20,000	50,000	60,000	40,000
PROPERTY STANDARDS						
CLEANING SERVICES	3,291	3,291	25,000	15,000	15,000	(10,000)
TOTAL PROPERTY STANDARDS	3,291	3,291	25,000	15,000	15,000	(10,000)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	2,324	132,214	240,000	178,000	180,000	(60,000)
SUPPLIES-GENERAL	1,397	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	36	3,450	37,500	15,500	22,500	(15,000)
CAPITAL OUTLAY-IMPROVEMENTS	82,700	20,680	-	54,000	60,000	60,000
TOTAL STREET MAINTENANCE	86,457	156,344	277,500	247,500	262,500	(15,000)
TOTAL WARD #9 PROJECTS FUND	145,244	213,791	333,000	333,000	349,000	16,000

CITY OF AURORA, ILLINOIS
2024 BUDGET
WARD #10 PROJECTS FUND (FUND 320)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
ALDERMEN'S OFFICE						
PROFESSIONAL FEES	-	1,000	10,000	10,000	10,000	-
OTHER SERVICES & CHARGES	5,298	-	12,000	12,000	12,000	-
SPECIAL PROGRAMS	-	-	20,000	20,000	20,000	-
SUPPLIES-GENERAL	5,468	511	10,000	10,000	10,000	-
TOTAL ALDERMEN'S OFFICE	10,766	1,511	52,000	52,000	52,000	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	9,793	11,901	35,000	35,000	35,000	-
TOTAL HEALTH & WELFARE	9,793	11,901	35,000	35,000	35,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	3,076	4,021	10,000	10,000	12,000	2,000
TOTAL PROPERTY STANDARDS	3,076	4,021	10,000	10,000	12,000	2,000
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	6,800	25,000	25,000	25,000	-
TOTAL ELECTRICAL MAINTENANCE	-	6,800	25,000	25,000	25,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	59,000	59,000	69,000	10,000
SUPPLIES-GENERAL	-	489	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	883	112	30,000	30,000	20,000	(10,000)
TOTAL STREET MAINTENANCE	883	601	89,000	89,000	89,000	-
TOTAL WARD #10 PROJECTS FUND	24,518	24,834	211,000	211,000	213,000	2,000

**CITY OF AURORA, ILLINOIS
2024 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS OUT						
WARD #1 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #2 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #3 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #4 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #5 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #6 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #7 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #8 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #9 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #10 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS OUT	350,000	320,870	350,000	350,000	350,000	-
INFORMATION TECHNOLOGY						
PROFESSIONAL FEES	-	-	-	176,100	352,300	352,300
REPAIRS & MAINTENANCE SERVICES	60,796	23,771	150,000	150,000	5,300,777	5,150,777
SUPPLIES-GENERAL	-	480,000	-	1,023,900	1,567,780	1,567,780
CAPITAL OUTLAY-IMPROVEMENT	1,056,204	447,584	-	266,000	1,585,300	1,585,300
CAPITAL OUTLAY-MACHINERY/EQUIPMENT	244,694	-	1,000,000	1,000,000	-	(1,000,000)
TOTAL INFORMATION TECHNOLOGY	1,361,694	951,355	1,150,000	2,616,000	8,806,157	7,656,157
PUBLIC ART - GAR						
SUPPLIES-GENERAL	-	-	50,000	50,000	50,000	-
TOTAL PUBLIC ART-GAR	-	-	50,000	50,000	50,000	-
YOUTH SERVICES						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	1,000	1,000
NON-CAPITAL VEHICLES	-	-	-	-	70,000	70,000
TOTAL YOUTH SERVICES	-	-	-	-	71,000	71,000
COMMUNICATION & MARKETING						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	3,000	3,000
NON-CAPITAL VEHICLES	-	-	-	-	55,000	55,000
TOTAL COMMUNICATION & MARKETING	-	-	-	-	58,000	58,000

CITY OF AURORA, ILLINOIS
2024 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
BUILDING & PERMITS						
REPAIRS & MAINTENANCE SERVICES	-	-	2,000	2,000	4,000	2,000
NON-CAPITAL VEHICLES	-	-	40,000	40,000	130,000	90,000
TOTAL BUILDING & PERMITS	<u>-</u>	<u>-</u>	<u>42,000</u>	<u>42,000</u>	<u>134,000</u>	<u>92,000</u>
PROPERTY STANDARDS						
REPAIRS & MAINTENANCE SERVICES	-	-	3,000	3,000	5,000	2,000
NON-CAPITAL VEHICLES	-	-	97,000	97,000	193,000	96,000
TOTAL PROPERTY STANDARDS	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>198,000</u>	<u>98,000</u>
ANIMAL CONTROL						
REPAIRS & MAINTENANCE SERVICES	6,950	-	-	-	-	-
NON-CAPITAL VEHICLES	-	-	58,000	58,000	58,000	-
TOTAL ANIMAL CONTROL	<u>6,950</u>	<u>-</u>	<u>58,000</u>	<u>58,000</u>	<u>58,000</u>	<u>-</u>
ECONOMIC DEVELOPMENT						
REPAIRS & MAINTENANCE SERVICES	-	1,500	100,000	100,000	100,000	-
CAPITAL OUTLAY-IMPROVEMENT	230,663	6,018	5,304,500	5,294,500	6,020,000	715,500
TOTAL ECONOMIC DEVELOPMENT	<u>230,663</u>	<u>7,518</u>	<u>5,404,500</u>	<u>5,394,500</u>	<u>6,120,000</u>	<u>715,500</u>
PLANNING & ZONING						
REPAIRS & MAINTENANCE SERVICES	-	-	75,000	75,000	75,000	-
TOTAL PLANNING & ZONING	<u>-</u>	<u>-</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
FIRE						
PROFESSIONAL FEES	-	-	-	-	-	-
WARNING SIREN SYSTEM	-	-	55,000	55,000	55,000	-
REPAIRS & MTCE. SERVICES	183,596	145,002	873,600	873,600	640,000	(233,600)
TOTAL FIRE	<u>183,596</u>	<u>145,002</u>	<u>928,600</u>	<u>928,600</u>	<u>695,000</u>	<u>(233,600)</u>

CITY OF AURORA, ILLINOIS
2024 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
POLICE						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	288,000	288,000
NON-CAPITAL VEHICLES	-	-	-	-	990,000	990,000
TOTAL POLICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,278,000</u>	<u>1,278,000</u>
CENTRAL SERVICES						
PROFESSIONAL FEES	425,659	18,706	-	-	-	-
REPAIRS & MAINTENANCE SERVICES	345,640	542,482	1,806,750	1,806,750	2,583,750	777,000
NON-CAPITAL VEHICLES	24,615	-	-	-	-	-
CAPITAL OUTLAY-IMPROVEMENTS	-	-	30,000	30,000	1,035,000	1,005,000
TOTAL CENTRAL SERVICES	<u>795,914</u>	<u>561,188</u>	<u>1,836,750</u>	<u>1,836,750</u>	<u>3,618,750</u>	<u>1,782,000</u>
ENGINEERING						
REPAIRS & MAINTENANCE SERVICES	340	6,788	15,600	15,600	-	(15,600)
SUPPLIES- REPAIRS & MAINTENANCE	249,789	260,199	300,000	300,000	300,000	-
SUPPLIES-COMPUTERS	-	-	-	-	250,000	250,000
NON-CAPITAL VEHICLES	-	164,797	170,000	170,000	-	(170,000)
TOTAL ENGINEERING	<u>250,129</u>	<u>431,784</u>	<u>485,600</u>	<u>485,600</u>	<u>550,000</u>	<u>64,400</u>
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	39,520	9,000	9,000	-	(9,000)
SUPPLIES-REPAIRS & MAINTENANCE	21,560	146,741	375,000	375,000	425,000	50,000
NON-CAPITAL VEHICLES	-	38,444	39,000	39,000	-	(39,000)
CAPITAL OUTLAY-MFT	(36,565)	-	450,000	450,000	550,000	100,000
CAPITAL OUTLAY-VEHICLES	-	443,571	255,000	550,800	107,200	(147,800)
TOTAL ELECTRICAL MAINTENANCE	<u>(15,005)</u>	<u>668,276</u>	<u>1,128,000</u>	<u>1,423,800</u>	<u>1,082,200</u>	<u>(45,800)</u>
MAINTENANCE SERVICES						
REPAIRS & MAINTENANCE SERVICES	-	6,943	53,500	53,500	75,500	22,000
SUPPLIES-REPAIRS & MAINTENANCE	-	6,857	10,000	20,000	200,000	190,000
NON-CAPITAL VEHICLES	-	58,767	60,000	60,000	153,000	93,000
CAPITAL OUTLAY-IMPROVEMENTS	34,450	245	1,050,000	1,050,000	2,260,000	1,210,000
CAPITAL OUTLAY-VEHICLES	-	62,563	80,000	80,000	-	(80,000)
TOTAL MAINTENANCE SERVICES	<u>34,450</u>	<u>135,375</u>	<u>1,253,500</u>	<u>1,263,500</u>	<u>2,688,500</u>	<u>1,435,000</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
PARKS & RECREATION						
PROFESSIONAL FEES	-	-	-	-	-	-
REPAIRS & MAINTENANCE SERVICES	-	89,739	221,500	221,500	89,600	(131,900)
RENTALS/LEASES	-	-	278,500	278,500	260,000	(18,500)
SPECIAL PROGRAMS	-	-	50,000	50,000	50,000	-
SUPPLIES-MACHINES/EQUIPMENT	-	40,481	136,502	136,502	95,100	(41,402)
SUPPLIES-REPAIRS/MTCE	-	-	17,212	17,212	-	(17,212)
NON-CAPITAL VEHICLES	54,386	29,392	124,000	124,000	89,000	(35,000)
CAPITAL OUTLAY-IMPROVEMENTS	-	28,106	200,000	200,000	700,000	500,000
CAPITAL OUTLAY-MACHINE/EQUIPMENT	-	66,829	357,700	357,700	483,600	125,900
CAPITAL OUTLAY-VEHICLES	-	52,047	295,000	295,000	242,900	(52,100)
TOTAL PARKS & RECREATION	54,386	306,594	1,680,414	1,680,414	2,010,200	329,786
PHILLIPS PARK ZOO						
REPAIRS & MAINTENANCE SERVICES	150	50	13,000	13,000	13,000	-
IMPROVEMENTS	25,700	-	200,000	200,000	530,000	330,000
TOTAL PHILLIPS PARK ZOO	25,850	50	213,000	213,000	543,000	330,000
STREET MAINTENANCE						
PROFESSIONAL FEES	465	4,328	10,000	10,000	6,000	(4,000)
REPAIRS & MAINTENANCE SERVICES	231,385	486,017	1,252,000	1,152,000	1,580,000	328,000
SUPPLIES-MACHINE/EQUIPMENT	57,904	36,851	107,000	36,900	-	(107,000)
SUPPLIES-REPAIRS/MAINTENANCE	-	-	80,000	80,000	-	(80,000)
NON-CAPITAL VEHICLES	-	39,001	136,000	121,500	445,400	309,400
IMPROVEMENTS	169,058	2,284,465	7,408,500	7,341,500	10,347,000	2,938,500
VEHICLES	-	264,447	1,645,500	1,645,500	1,284,500	(361,000)
MACHINE/EQUIPMENT	475,502	262,886	612,000	696,600	592,000	(20,000)
ROADS	4,317	197,705	300,000	467,000	700,000	400,000
LANDSCAPE RESTORATION	-	35,000	175,000	175,000	175,000	-
TOTAL STREET MAINTENANCE	938,631	3,610,700	11,726,000	11,726,000	15,129,900	3,403,900
TOTAL CAPITAL IMPROVEMENTS FUND	4,217,258	7,138,712	26,481,364	28,243,164	43,515,707	17,034,343

CITY OF AURORA, ILLINOIS
2024 BUDGET
2017 GO BOND PROJECT FUND (FUND 353)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INFORMATION TECHNOLOGY						
IMPROVEMENT - OPTICAL FIBER	65,926	-	-	-	-	-
TOTAL INFORMATION TECHNOLOGY	65,926	-	-	-	-	-
ECONOMIC DEVELOPMENT						
REPAIRS & MAINTENANCE SERVICES	472,848	-	-	-	-	-
IMPROVEMENTS-OTHER	19,323	-	-	-	-	-
TOTAL ECONOMIC DEVELOPMENT	492,171	-	-	-	-	-
TRANSIT CENTER-ROUTE 25						
IMPROVEMENTS-PARKING LOTS	12,230	10,524	-	-	-	-
TOTAL TRANSIT CENTER-ROUTE 25	12,230	10,524	-	-	-	-
TRANSIT CENTER-ROUTE 59						
IMPROVEMENTS-PARKING LOTS	288,781	-	-	-	-	-
TOTAL TRANSIT CENTER-ROUTE 59	288,781	-	-	-	-	-
STREET MAINTENANCE						
ROAD PROJECTS	437,284	-	-	-	-	-
TOTAL STREET MAINTENANCE	437,284	-	-	-	-	-
TOTAL 2017 GO BOND PROJECT FUND	1,296,392	10,524	-	-	-	-

CITY OF AURORA, ILLINOIS
2024 BUDGET
2023 GO BOND PROJECT FUND (FUND 355)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
OTHER CHARGES	-	306,750	-	-	-	-
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>306,750</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FIRE						
FIRE FACILITY	-	-	-	-	1,158,800	1,158,800
TOTAL FIRE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,158,800</u>	<u>1,158,800</u>
CENTRAL SERVICES						
IMPROVEMENTS	-	-	-	-	500,000	500,000
TOTAL CENTRAL SERVICES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>500,000</u>	<u>500,000</u>
MAINTENANCE SERVICES						
IMPROVEMENTS	-	-	-	-	2,612,500	2,612,500
TOTAL MAINTENANCE SERVICES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,612,500</u>	<u>2,612,500</u>
TOTAL 2023 GO BOND PROJECT FUND	<u>-</u>	<u>306,750</u>	<u>-</u>	<u>-</u>	<u>4,271,300</u>	<u>4,271,300</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET
2024 GO BOND PROJECT FUND (FUND 356)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
OTHER CHARGES	-	-	-	-	304,000	304,000
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>304,000</u>	<u>304,000</u>
FIRE						
FIRE FACILITY	-	-	-	-	1,107,000	1,107,000
TOTAL FIRE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,107,000</u>	<u>1,107,000</u>
CENTRAL SERVICES						
COST OF BUILDING	-	-	-	-	25,000,000	25,000,000
TOTAL CENTRAL SERVICES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>25,000,000</u>	<u>25,000,000</u>
MAINTENANCE SERVICES						
REPAIR & MAINTENANCE SERVICES	-	-	-	-	400,000	400,000
TOTAL MAINTENANCE SERVICES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>400,000</u>	<u>400,000</u>
PARKS & RECREATION						
PARK IMPROVEMENTS	-	-	-	-	8,250,000	8,250,000
TOTAL PARKS & RECREATION	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,250,000</u>	<u>8,250,000</u>
STREET MAINTENANCE						
IMPROVEMENTS	-	-	-	-	6,600,000	6,600,000
TOTAL STREET MAINTENANCE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>6,600,000</u>	<u>6,600,000</u>
TOTAL 2024 GO BOND PROJECT FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>41,661,000</u>	<u>41,661,000</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET
LONG – TERM DEBT**

The City of Aurora is a home-rule municipality under the Illinois Constitution of 1970. The Illinois General Assembly has set no debt limits for home-rule municipalities. Furthermore, the city may issue debt without referendum approval.

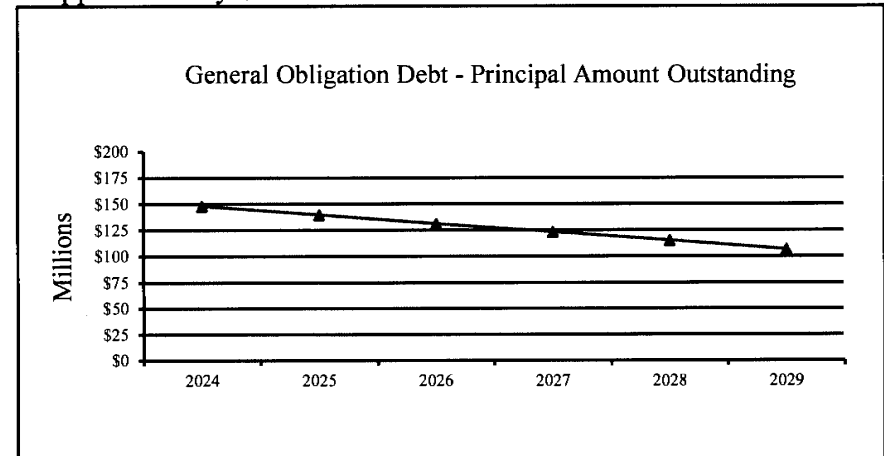
As a matter of policy, the city does not issue bonds with maturities greater than the useful lives of the capital assets financed through the bond proceeds. In addition, when the issuance of debt is necessary for capital projects related to the operation of enterprise funds, the city may seek to issue revenue bonds (not general obligation bonds) to finance those projects.

The city accounts for debt service payments related to general obligation bonds in the Bond and Interest Fund (Fund 401). The TIF District #3 and TIF District #6 Funds (Funds 233 and 236, respectively) are used to account for the debt service associated with tax increment revenue bonds. Debt service payments on water and sewer revenue bonds are accounted for in the Water and Sewer Fund (Fund 510) and payments on golf revenue bonds are accounted for in the Golf Operations Fund (Fund 550). Payments for loans from the Illinois Environmental Protection Agency are recorded in the Stormwater Management Fee Fund (Fund 280) and the Water and Sewer Fund.

The city has abated a portion of the 2023 property tax levy for general obligation debt service (payable in 2024). That abatement will amount to approximately \$12.3 million. Historically, the city

has abated a large portion of its property tax levy for debt service. This abatement has been possible primarily by the dedication of real estate transfer tax and other own-source revenues to the payment of debt service. The graph below illustrates the rapidity with which the City of Aurora is paying its outstanding general obligation debt.

The total existing general obligation debt of \$158.3 million at the beginning of 2024 will be reduced to \$106.5 million by the end of 2029, exclusive of any new issuances undertaken beginning in 2024 or in subsequent years. The city's principal payment in 2024 will be approximately \$10.3 million.



In 2023, Standard & Poor's Ratings Services affirmed the rating of AA to the city's general obligation bonds. The AA rating reflects S&P's assessment that the city possesses "very strong capacity to

meet financial commitments.” AA-rated bonds are generally known as high quality, investment-grade bonds. Similarly, in recognition of the financial strength of the city’s water and sewer utility, S&P affirmed a rating of AA+ to the city’s Series 2015B Water Revenue Bonds in 2015.

Some of the most significant statistics related to the city’s outstanding debt as of November 2023 (the most current information available) are presented at the table to the right.

The city plans to issue taxable and non-taxable bonded debt in 2024 for Economic Development purposes in the amount of \$99 million and Infrastructure project purposes including bonds for the City’s advance of Tax Increment Financing (TIF) revenues for the Hollywood Casino Construction and Relocation Project, new Public Works Facility , River Edge Park Expansion, design of 3 new Fire Stations, and various capital projects for facility improvements and which are detailed in the City’s Capital Improvements Plan 2024 – 2033 and in the Annual Budget Document. Also, the city will refund existing debt to achieve debt service savings when the opportunities to do so arise.

General Obligation Bonded Indebtedness

	Amount Applicable (thousands)	Ratio to		Per Capita (2020 Pop. 180,542)
		Assessed Value	Estimated Actual	
City EAV	\$4,817,423	100.00%	33.33%	\$26,683
Estimated Actual Value	\$14,452,269	300.00%	100.00%	\$80,049
Direct Bonded Debt	\$215,480	4.47%	1.49%	\$1,194
Paid from Non-Property Tax Sources	(\$27,905)	-0.58%	-0.19%	(\$155)
Net Direct Debt	<u>\$187,575</u>	<u>3.89%</u>	<u>1.30%</u>	<u>\$1,039</u>
Overlapping Bonded Debt				
Schools	\$206,549	4.29%	1.43%	\$1,144
Other	<u>\$34,133</u>	<u>0.71%</u>	<u>0.24%</u>	<u>\$189</u>
Total Overlapping Bonded Debt	<u>\$240,682</u>	<u>5.00%</u>	<u>1.67%</u>	<u>\$1,333</u>
Total Direct and Overlapping Bonded Debt	<u>\$428,257</u>	<u>8.89%</u>	<u>2.97%</u>	<u>\$2,372</u>

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL PRINCIPAL REQUIREMENTS**

Issue	Purpose	Interest Rate	2024	2025	2026	2027	2028	2028	2030 - 2042	Total
General Obligation Bonds:										
Series 2012A	New Main Library and Improvements	3.0-4.0%	675,000	690,000	710,000	725,000	745,000	760,000	11,075,000	15,380,000
Series 2012B	Refunded Series 2004A	2.0-2.5%	655,000							655,000
Series 2013	Partially Refunded Series 2006	2.0-3.125%	1,415,000	1,465,000						2,880,000
Series 2014	Partially Refunded Series 2006	2.0-3.5%			1,580,000	775,000	800,000	820,000	845,000	4,820,000
Series 2015A	Partially Refunded Series 2006	3.25-4.0%							6,690,000	6,690,000
Series 2015C	Refunded Series 2008	3.0-4.0%	2,715,000	2,785,000	2,860,000	2,945,000	3,025,000	3,110,000	33,295,000	50,735,000
Series 2017	New CIP Bonds	3.0-3.5%	775,000	795,000	820,000	845,000	870,000	895,000	7,195,000	12,195,000
Series 2019A	Refund 2009A and 2009B	4.0%	1,655,000							1,655,000
Series 2021	Redevelopment Project Costs	.50%-2.65%	370,000	390,000	395,000	400,000	405,000	410,000	5,130,000	7,500,000
Series 2022 A	Capital Improvements Bonds	5.0-4.25%							15,660,000	15,660,000
Series 2022 B	Capital Improvements Bonds	3.05-4.35%	1,000,000	1,030,000	1,065,000	1,105,000	1,145,000	1,185,000	3,600,000	10,130,000
Series 2023 A	Capital Improvements Bonds		1,025,000	1,080,000	1,135,000	1,190,000	1,250,000	1,310,000	22,992,000	29,982,000
Total GO Bonds			<u>10,285,000</u>	<u>8,235,000</u>	<u>8,565,000</u>	<u>7,985,000</u>	<u>8,240,000</u>	<u>8,490,000</u>	<u>106,482,000</u>	<u>158,282,000</u>
Tax Increment Financing Bonds:										
Series 2018A (TIF #6)	Refunded 2008A	5.0%	480,000	510,000	530,000	560,000				2,080,000
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	410,000							410,000
Total TIF Bonds			<u>890,000</u>	<u>510,000</u>	<u>530,000</u>	<u>560,000</u>	<u>-</u>	<u>0</u>	<u>-</u>	<u>2,490,000</u>
Water Revenue Bonds:										
Series 2015B	Refunded Series 2006	3.0-4.0%	1,190,000	1,230,000	1,280,000	1,315,000	1,365,000	1,425,000	11,960,000	19,765,000
Illinois EPA Loans:										
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	35,173	246,211
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	153,238	1,072,666
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	1,335	17,361
Series 2016	Long-Term Control Plan Improvements	1.86%	325,652	331,737	337,936	344,251	350,684	357,237	3,108,988	5,156,483
Total Illinois EPA Loans			<u>516,734</u>	<u>522,819</u>	<u>529,018</u>	<u>535,333</u>	<u>541,766</u>	<u>548,319</u>	<u>3,298,734</u>	<u>6,492,721</u>
Total Principal			<u>12,881,734</u>	<u>10,497,819</u>	<u>10,904,018</u>	<u>10,395,333</u>	<u>10,146,766</u>	<u>10,463,319</u>	<u>121,740,734</u>	<u>187,029,721</u>

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL DEBT SERVICE REQUIREMENTS**

Issue	Purpose	Interest Rate	2024	2025	2026	2027	2028	2029	2030-2042	Total
General Obligation Bonds:										
Series 2012A	New Main Library and Improvements	3.0-4.0%	1,204,368	1,199,119	1,198,418	1,192,119	1,190,368	1,183,019	13,931,768	21,099,179
Series 2012B	Refunded Series 2004A	2.0-2.5%	671,375							671,375
Series 2013	Partially Refunded Series 2006	2.0-3.125%	1,503,231	1,510,781						3,014,012
Series 2014	Partially Refunded Series 2006	2.0-3.5%	147,340	147,340	1,727,340	878,100	880,625	876,225	874,575	5,531,545
Series 2015A	Partially Refunded Series 2006	3.25-4.0%	245,294	245,293	245,294	245,293	245,294	245,294	7,857,513	9,329,275
Series 2015C	Refunded Series 2008	3.0-4.0%	4,499,688	4,488,237	4,479,688	4,478,887	4,470,538	4,461,006	40,011,330	66,889,374
Series 2017	Capital Improvements Bonds	3.0 - 3.5%	1,151,619	1,148,369	1,149,519	1,149,919	1,149,569	1,148,469	8,147,088	15,044,550
Series 2019 A	Refunded 2009A and 2009B	4.0%	1,721,200							1,721,200
Series 2021	Redevelopment Agreements	.50%-2.65%	517,921	535,516	537,084	537,858	537,578	536,422	5,917,989	9,120,367
Series 2022 A	Capital Improvements Bonds	5.0-4.25%	723,494	723,494	723,494	723,494	723,494	723,494	21,470,096	25,811,059
Series 2022 B	Capital Improvements Bonds	3.05-4.35%	1,382,925	1,382,425	1,383,435	1,386,160	1,386,380	1,383,443	3,900,800	12,205,568
Series 2023 A	Capital Improvements Bonds		2,544,500	2,548,250	2,549,250	2,547,500	2,548,000	2,545,500	33,105,050	48,388,050
Total GO Bonds			<u>16,312,955</u>	<u>13,928,824</u>	<u>13,993,522</u>	<u>13,139,329</u>	<u>13,131,845</u>	<u>13,102,871</u>	<u>135,216,209</u>	<u>218,825,553</u>
Tax Increment Financing Bonds:										
Series 2018A (TIF #6)	Refunded 2008 A	5.0%	584,000	590,000	584,500	588,000	588,000			2,934,500
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	438,700							438,700
Total TIF Bonds			<u>1,022,700</u>	<u>590,000</u>	<u>584,500</u>	<u>588,000</u>	<u>588,000</u>	<u>0</u>	<u>-</u>	<u>3,373,200</u>
Water Revenue Bonds:										
Series 2015B	Refunded Series 2006	3.0-4.0%	1,914,550	1,918,850	1,931,950	1,926,950	1,935,856	1,951,494	13,959,800	25,539,450
Illinois EPA Loans:										
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	35,173	246,211
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	153,238	1,072,666
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	1,335	17,361
Series 2016	Long-Term Control Plan Improvements	1.86%	420,055	420,055	420,055	420,055	420,055	420,055	3,360,439	5,880,769
Total Illinois EPA Loans			<u>611,137</u>	<u>611,137</u>	<u>611,137</u>	<u>611,137</u>	<u>611,137</u>	<u>611,137</u>	<u>3,550,185</u>	<u>7,217,007</u>
Total Debt Service			<u><u>19,861,341</u></u>	<u><u>17,048,810</u></u>	<u><u>17,121,108</u></u>	<u><u>16,265,416</u></u>	<u><u>16,266,838</u></u>	<u><u>15,665,501</u></u>	<u><u>152,726,194</u></u>	<u><u>254,955,210</u></u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	3,824	3,800	6,000	6,000	6,000	-
TOTAL OTHER NON-CAPITAL	3,824	3,800	6,000	6,000	6,000	-
DEBT SERVICE						
SERIES 2011 LIBRARY						
PRINCIPAL	100,000	-	-	-	-	-
INTEREST	3,000	-	-	-	-	-
TOTAL SERIES 2011 LIBRARY	103,000	-	-	-	-	-
SERIES 2012A LIBRARY						
PRINCIPAL	550,000	-	660,000	660,000	675,000	15,000
INTEREST	565,668	274,584	549,200	549,200	529,400	(19,800)
TOTAL SERIES 2012A LIBRARY	1,115,668	274,584	1,209,200	1,209,200	1,204,400	(4,800)
SERIES 2012B						
PRINCIPAL	625,000	-	640,000	640,000	655,000	15,000
INTEREST	45,638	15,788	32,000	32,000	16,400	(15,600)
TOTAL SERIES 2012B	670,638	15,788	672,000	672,000	671,400	(600)
SERIES 2013						
PRINCIPAL	1,330,000	-	1,375,000	1,375,000	1,415,000	40,000
INTEREST	169,381	64,741	129,500	129,500	88,300	(41,200)
TOTAL SERIES 2013	1,499,381	64,741	1,504,500	1,504,500	1,503,300	(1,200)
SERIES 2014						
PRINCIPAL	-	-	-	-	-	-
INTEREST	147,340	73,670	148,000	148,000	147,400	(600)
TOTAL SERIES 2014	147,340	73,670	148,000	148,000	147,400	(600)
SERIES 2015A						
PRINCIPAL	-	-	-	-	-	-
INTEREST	245,294	122,647	245,300	245,300	245,300	-
TOTAL SERIES 2015A	245,294	122,647	245,300	245,300	245,300	-

**CITY OF AURORA, ILLINOIS
2024 BUDGET
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
SERIES 2015C						
PRINCIPAL	2,560,000	-	2,640,000	2,640,000	2,715,000	75,000
INTEREST	1,940,688	931,944	1,863,900	1,863,900	1,784,700	(79,200)
TOTAL SERIES 2015C	4,500,688	931,944	4,503,900	4,503,900	4,499,700	(4,200)
SERIES 2017						
PRINCIPAL	740,000	-	755,000	755,000	775,000	20,000
INTEREST	421,469	199,634	399,300	399,300	376,700	(22,600)
TOTAL SERIES 2017	1,161,469	199,634	1,154,300	1,154,300	1,151,700	(2,600)
SERIES 2019						
PRINCIPAL	1,525,000	-	1,595,000	1,595,000	1,655,000	60,000
INTEREST	191,000	65,000	130,000	130,000	66,200	(63,800)
TOTAL SERIES 2019	1,716,000	65,000	1,725,000	1,725,000	1,721,200	(3,800)
SERIES 2022A						
PRINCIPAL	-	-	-	-	-	-
INTEREST	420,028	361,747	723,500	723,500	723,500	-
TOTAL SERIES 2022A	420,028	361,747	723,500	723,500	723,500	-
SERIES 2022B						
PRINCIPAL	-	-	-	-	1,000,000	1,000,000
INTEREST	-	-	383,000	383,000	383,000	-
TOTAL SERIES 2022B	-	-	383,000	383,000	1,383,000	1,000,000
SERIES 2023A						
PRINCIPAL	-	-	-	-	1,025,000	1,025,000
INTEREST	-	-	-	-	1,519,500	1,519,500
TOTAL SERIES 2023A	-	-	-	-	2,544,500	2,544,500
FIFTH THIRD LINE OF CREDIT						
INTEREST	10,662	-	4,000	4,000	4,000	-
TOTAL FIFTH THIRD LINE OF CREDIT	10,662	-	4,000	4,000	4,000	-
TOTAL DEBT SERVICE	11,590,168	2,109,755	12,272,700	12,272,700	15,799,400	3,526,700
TOTAL BOND & INTEREST FUND	11,593,992	2,113,555	12,278,700	12,278,700	15,805,400	3,526,700

Fleet Maintenance Division

2024 Budget

Mission

To be an industry-leading fleet maintenance organization that provides services that are unsurpassed in quality and value; and to maintain the city's fleet so that all equipment and vehicles operate in a safe, efficient, and effective manner.

Major Functions

1. Effectively maintain all city equipment and vehicles.
2. Develop programs to increase the efficiency of city equipment by promoting standardization and adaptability.
3. Reduce the city's carbon footprint by implementing environmentally friendly, sustainable practices.
4. Analyze, evaluate, and coordinate all city equipment requirements and replacement intervals.
5. Review and establish equipment specifications.
6. Support operational needs of other departments.
7. Coordinate the sale and/or disposal of equipment.
8. Maintain the city's fuel inventory and process disbursements and chargebacks.
9. Maintain and secure the Central Garage Facility.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,328,745	2,446,262	1,528,285
Other Non-Capital	3,595,496	3,900,670	4,693,890
Capital	-	-	-
Total	5,924,241	6,346,932	6,222,175

Staffing

Full-Time Positions

	2022	2023	2024
Assistant Superintendent	1	0	0
Labor Supervisor	2	2	2
Equipment Service Worker	1	2	5
Equipment Technician	13	12	9
Inventory Clerk/Equipment Service	1	1	1
Subtotal - Full-Time Positions	18	17	17

Seasonal Positions

Seasonal Worker II	2	2	2
Subtotal - Seasonal Positions	2	2	2
TOTAL	20	19	19

Note: The Assistant Superintendent was reclassified to Director in the Public Facilities Administration Division.

Fleet Maintenance Division

2024 Budget

Short-Term Goals (2024)

1. Receive shop certification from the National Institute of Automotive Service Excellence (ASE) Blue Seal Program.
2. Expand the city's fleet electrification initiative through electric vehicle procurement and charging solution additions.

Long-Term Goals (2025 and Beyond)

1. Recycle 100% of used materials to achieve zero waste (Ongoing).
2. Continue to decrease vehicle emissions and fuel consumption by maximizing the procurement of high efficiency and all-electric vehicles (Ongoing).

2023 Major Accomplishments

- Installed additional electric vehicle charging stations to accommodate electric vehicle procurements.
- Maintained fleet maintenance operations despite supply shortages.

2022 Major Accomplishments

- Procured an electrical vehicle for the fleet.
- Installed an additional electrical vehicle charging station.
- Incorporated all the city's vehicle fuel sites into the fuel management network.

Performance Measures

				2023	
		2022	2023	Estimated	2024
<u>Measure</u>		<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<i>Service</i>					
Maintenance and Repair	Availability rate of vehicles and equipment	97.6%	98.8%	95.7%	99.0%
Maintenance Service	Preventive vehicle maintenance compliance rate	94.8%	97.0%	93.2%	95.0%
Productivity Rate	Ratio of direct over total labor hours	95.1%	96.6%	98.6%	98.0%

Note: The productivity rate measures the percentage of direct (productivity) hours to all hours that include indirect (non-productive) hours.

Budget Highlights

The 2024 budget will permit the Fleet Maintenance Division to provide enhanced municipal services to the public.

Airport Division

Mission

To maintain a dynamic facility that will create synergy between corporate/personal air commerce and the economic growth of the area.

Major Functions

1. Ensure the safety of airport users and the public.
2. Ensure compliance with U.S. Department of Transportation Federal Aviation Administration (FAA) reporting, safety, maintenance, and inspection requirements.
3. Assist in land use planning and height zoning issues.
4. Ensure compliance with local codes and ordinances.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	170,544	250,018	261,182
Other Non-Capital	1,494,732	977,900	1,345,700
Capital	145,140	3,350,000	5,057,800
Total	1,810,416	4,577,918	6,664,682

2024 Budget

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Airport Manager	1	1	1
Administrative Secretary	1	1	1
TOTAL	2	2	2

Short-Term Goals (2024)

1. Purchase snow removal equipment (SRE).
2. Complete Phase IV airfield pavement rehabilitation.
3. Rehabilitate the automobile parking lots.
4. Overlay southeast quadrant perimeter roadway phase II.

Long-Term Goals (2025 and Beyond)

1. Rehabilitate airfield lighting vault (2025).
2. Replace vault generator (2025).

2023 Major Accomplishments

- Completed Phase III of the airfield pavement rehabilitation.
- Replaced the airport entrance sign.
- Completed Phase IV of security fence installation.

Airport Division

2024 Budget

2022 Major Accomplishments

- Completed Phase III of the security fence installation.
- Completed Phase II of the airfield pavement rehabilitation.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Promotional Events	8	8	8	0
Hangar Occupancy	98%	98%	98%	0%
Fuel Pumped (mil. gallons)	1.3	1.3	1.4	1.5
Grants Received	1	1	1	0

Budget Highlights

The 2024 budget will permit the Airport Division to provide enhanced municipal services to the public.

Water Billing Division

2024 Budget

Mission

To issue accurate and timely water and sewer service bills to Aurora residents and businesses, collect customer accounts efficiently and effectively, and respond to customer inquiries in a professional manner.

Major Functions

1. Provide quality customer service to customers who call or visit.
2. Issue invoices for the city's utility services.
3. Troubleshoot the reasons for unusually high-water bills.
4. Work with the Water & Sewer Maintenance Division staff to establish metered services and exchange defective meters.
5. Establish accounts for new customers and administer changes of existing services.
6. Manage online payments and account inquiries.
7. Manage the process of collecting delinquent accounts.
8. Produce reports on water and sewer service revenues and the status of customer accounts.
9. Manage tenant deposits and deposit refunds.
10. Coordinate with other city departments and divisions, as well as external agencies, concerning water meter reading and water billing issues.
11. Process customer payments of city invoices for services.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,005,948	1,101,107	1,259,689
Other Non-Capital	644,862	664,294	851,320
Capital	-	-	-
Total	1,650,810	1,765,401	2,111,009

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Water Billing Manager	1	1	1
Assistant Manager	1	1	1
Customer Service Representative	6	6	6
Customer Service Worker	3	3	3
Water Billing Clerk	1	1	1
TOTAL	<u>12</u>	<u>12</u>	<u>12</u>

Short-Term Goals (2024)

1. Provide a method for customers to download their utility statements via the city's website.
2. Collaborate with the Public Works department to address possible metering issues for customers with a 1.5" or larger water meter.

Water Billing Division

2024 Budget

Long-Term Goals (2025 and Beyond)

1. Collaborate with the Public Works Department to purchase and install five to ten meters with the capability to remotely turn on, turn off, and deliver alarm notices in the event of certain conditions including empty pipes, reverse flow, leaks, and tampering (2027).
2. Implement a mobile application to notify a customer when there is a potential water leak (2027).
3. Collaborate with the Water & Sewer Maintenance Division to complete the water meter change-out program (2028).
4. Purchase and implement new software to improve customer's ability to manage their water account online (2026).

2023 Major Accomplishments

- Implemented tablets for Customer Service Workers to utilize in the field to improve productivity and file sharing.
- Resumed Sanitary Sewer District terminations to pre-pandemic levels.

2022 Major Accomplishments

- Collaborated with the city's four counties for implementation of the Low-Income Household Water Assistance Program.
- Collaborated with the Revenue & Collection and Information Technology Divisions to upgrade the online payment system to include a mobile application for notifications, payments, and billing information.

- Purchased computer tablets for the Customer Service Workers that work in the field to improve productivity and file sharing.
- Continued the establishment of processes to notify water customers of a potential water leak prior to their bi-monthly billing statement.

Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Number of Accounts	49,657	49,700	49,975	50,200
Accounts per Administrative Staff	8,276	8,285	8,329	8,366
Accounts per Customer Service Worker	16,552	16,567	16,658	16,733
Non-Final Work Orders Processed (Not Final Reads)	6,115	17,000	9,997	11,000
Final-Read Work Orders Processed	5,411	7,000	4,972	5,500
Total Work Orders Processed	11,526	24,000	14,969	16,500
Sanitary Sewer District Termination Orders Processed	410	1,400	1,073	1,150

Note: Due to the COVID pandemic, the Sanitary Sewer District terminations were temporarily paused during 2021. The Sanitary Sewer District terminations resumed April 2022.

Budget Highlights

The 2024 budget will permit the Water Billing Division to provide enhanced municipal services to the public.

Water Production Division

2024 Budget

Mission

To provide the residents with a reliable supply of safe, high-quality water at adequate pressure for fire protection, in a cost-effective manner, and in full compliance with regulatory requirements; and manage the maintenance and expansion of water supply infrastructure needed to effectively support growth and development.

Major Functions

1. Operate and maintain the Water Treatment Plant (WTP), well houses, and pumping and storage facilities.
2. Operate chemical and microbiological laboratories and perform water sampling and analysis to meet state and federal regulatory requirements.
3. Plan and manage capital improvement and maintenance projects for the water supply, treatment, storage, and distribution systems.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,296,107	3,029,889	4,497,338
Other Non-Capital	5,238,685	26,758,869	14,186,814
Capital	8,710,364	7,344,942	21,527,260
Total	18,245,156	37,133,700	40,211,412

Staffing

Full-Time Positions

	2022	2023	2024
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Administrative Secretary	1	1	1
Electrician	1	1	1
Lab Technician I	1	1	1
Lab Technician II	3	3	3
Labor Supervisor	1	1	1
Laboratory Manager	1	1	1
Manager of Water System Eng.	1	1	1
Operations Supervisor	1	1	1
Plant Operator I	6	6	6
Plant Operator II	4	4	4
Water Production Worker I	6	6	6
Water Production Worker II	3	3	3
TOTAL	31	31	31

Short-Term Goals (2024)

1. Design, bid, and begin construction of Well 128.
2. Replace card access system.
3. Replace 49 filter valve actuators.
4. Replace lime silo fill piping.
5. Replace membrane roof at Fox Valley East Booster Station.
6. Replace four past disinfection bleach pumps.
7. Replace fluoride bulk storage tanks.
8. Complete Well 105.

Water Production Division

2024 Budget

9. Replace the individual pump isolation valves at the main pumping station.
10. Rehabilitate Claricone 5, Recarbonation 3, and vertical pipe gallery.
11. Repair and upsize high pressure pump #1.

Long-Term Goals (2025 and Beyond)

1. Replace the large circuit breakers at the WTP and at the river intake (2025).
2. Complete a citywide water master plan/capacity analysis (2025).
3. Replace the river intake travelling screens (2025).
4. Design, bid, and begin construction of Well 117 (2025).
5. Implement a long-term plan for lime residual disposal (2025).
6. Rehabilitate the lime residual dewatering lagoons (2025).
7. Design phase for Church Road tank rehabilitation (2025).
8. Implement a computerized asset management system (2026).
9. Install a permanent finished water ammonia feed system and renovate the electrical system, including pump starters, and piping at the Main Pumping Station (2027).

2023 Major Accomplishments

- Completed the replacement of six obsolete turbidimeters.
- Updated the water rate financial model.
- Started work on the unfunded Illinois Environmental Protection Agency (IEPA) mandated Corrosion Control Study.
- Completed the IEPA-mandated Lead and Copper Rule for annual sampling.
- Replaced nine electric valve actuators.
- Replaced granular activated carbon in filters 9-12.

- Replaced pump #4 at the Main Pumping Station.
- Recertified the microbiological laboratory with the Illinois Department of Public Health.
- Inspected the Barnes Road and Southeast standpipes.
- Well 26 repairs completed.
- Abandoned and sealed Well 103.
- Converted the supervisory control data acquisition (SCADA) radio communications to fiber optics for Wells 21 and 101.

2022 Major Accomplishments

- Completed the rehabilitation of the Fox Valley East Booster Station storage tanks #1, #2, #3, and #4.
- Replaced the normal pressure system master flow meter.
- Converted SCADA radio communications to fiber optics for well #20.
- Replaced the sodium hypochlorite day tanks.
- Updated the water utility Source Water Protection Plan.
- Rehabilitated one finished water pump.
- Replaced the sodium hypochlorite dosing pumps.
- Replaced the obsolete programmable logic controllers for the SCADA system.
- Replaced nine obsolete turbidimeters.
- Inspected the Indian Trail elevated tank.
- Rehabilitated river intake pump #5.
- Completed the IEPA sanitary inspection.
- Replaced the granular activated carbon in filters #1 through #8.
- Completed the IEPA lead service line sequential sampling.
- Purchased one 400hp deep well spare motor.\

Water Production Division

2024 Budget

Performance Measures

	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Gallons Treated (billions)	6.0	6.0	6.3	6.1
IEPA Watermain Projects Supervised	25	20	20	20
Lime Sludge (wet tons)	35,000	35,000	35,000	35,000
Lime Sludge (dry tons)	15,000	15,000	15,000	15,000
Unit Consumption (gallons/connections)	122,000	122,000	122,000	122,000
Electrical Consumption (kWh/MG Produced)	2,800	2,800	2,900	2,900

Budget Highlights

The 2024 budget will permit the Water Production Division to provide enhanced municipal services to the public.

Water Meter Maintenance Division

2024 Budget

Mission

To maintain the city's water meters to ensure their accuracy. Provide customer service by investigating and solving complaints of high-water usage and low water pressure.

Major Functions

1. Maintain the city's water meters through repair or replacement.
2. Respond to customer complaints of low water pressure, no water, and water leaks.
3. Install water meters in new building construction.
4. Issue and maintain fire hydrant water meters.
5. Monitor the conservation of water and issue citations for theft of water.
6. Check and diagnose water service leaks.
7. Enforce the water conservation ordinance.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	304,558	298,277	275,331
Other Non-Capital	482,979	1,818,336	1,884,586
Capital	-	-	-
Total	787,537	2,116,613	2,159,917

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Water Meter Repairer	<u>2</u>	<u>2</u>	<u>2</u>
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2024)

1. Continue training staff on the installation, maintenance, and repair of residential and commercial water meters.

Long-Term Goals (2025 and Beyond)

1. Replace all radio-read batteries on a cyclical basis before they run out of power with new 20-year batteries (2025).
2. Begin replacing the radio read batteries that have reached the 20-year threshold (2031).
3. Upgrade the commercial meters through the meter exchange program (Ongoing).
4. Identify non-revenue water loss sources in cooperation with the Engineering Division (Ongoing).
5. Eliminated the Water Maintenance division and consolidated the remaining duties to the Water & Sewer Maintenance division.

Water Meter Maintenance Division

2024 Budget

2023 Major Accomplishments

- Trained employees on the installation and maintenance of non-revenue water loss equipment on commercial water meters.

2022 Major Accomplishments

- Trained Water & Sewer staff to perform residential and commercial meter installations.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Service Calls	2,366	1,500	3,357	1,500
Residential and Business Water Meters Replaced	1,617	1,500	2,503	1,500
Commercial Water Meters Replaced	174	100	173	100

Budget Highlights

The 2024 budget will permit the Water Meter Maintenance Division to provide enhanced municipal services to the public.

Water & Sewer Maintenance Division

2024 Budget

Mission

To provide the best quality service, information, and support to the citizens of Aurora by addressing concerns while maintaining Aurora's sanitary, storm, and metered water distribution utilities.

Major Functions

1. Maintain the water distribution system to including watermains, valves, fire hydrants, and water service lines.
2. Maintain the sanitary sewer lines up to 15 inches in diameter and four sanitary lift stations. (Lines over 15 inches are maintained by the Fox Metro Water Reclamation District.)
3. Maintain the combined sewer system and assist with meeting National Pollutant Discharge Elimination System permit requirements for the city's 15 combined sewer overflows.
4. Maintain the storm sewer system including storm sewer main lines, storm sewer catch basins, four storm sewer lift stations, and water detention systems.
5. Locate and identify the city's water and sewer system infrastructure pursuant to requests from Joint Utility Locating Information for Excavators, Inc. (JULIE).
6. Manage the division's inventory of parts and supplies.
7. Maintain a mapping database of the city's water and sewer system infrastructure reflecting the location, size, and age of components as well as other relevant information.
8. Enforce the water conservation ordinance.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,894,737	5,953,943	5,774,930
Other Non-Capital	4,712,660	7,587,617	7,673,982
Capital	1,510,080	12,379,700	15,930,200
Total	10,117,477	25,921,260	29,379,112

Staffing

<u>Full-Time Positions</u>	2022	2023	2024
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Administrative Secretary	1	1	1
Custodian	1	1	1
GIS Analyst II	1	1	1
Labor Supervisor	3	4	4
Maintenance Worker I	17	17	17
Maintenance Worker II	8	8	8
Maintenance Worker III	11	11	11
Radio/Telephone Dispatcher	1	1	1
Utility Service Worker	1	1	1
Subtotal - Full-Time Positions	46	47	47

Water & Sewer Maintenance Division

2024 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Seasonal Worker I	4	4	4
Seasonal Worker II	2	2	2
Subtotal - Seasonal Positions	6	6	6
 TOTAL	 <u>52</u>	 <u>53</u>	 <u>53</u>

Short-Term Goals (2024)

1. Concentrate on preventative maintenance to help reduce the amount of costly dig repairs performed by Water & Sewer Maintenance.

Long-Term Goals (2025 and Beyond)

1. Reduce the number of older-model fire hydrants from the water system (2025).
2. Reduce the number of sewer backups in cooperation with the Engineering Division and other agencies (2025).
3. Implement a formal catch basin cleaning program to help reduce flooding during rain events (2025).
4. Conduct a comprehensive leak survey of the entire water distribution and transmission system (Ongoing).
5. Initiate a televising program for the entire sewer system (Ongoing).
6. Consolidate the Water Meter Maintenance and Water & Sewer Maintenance Divisions (Ongoing).

2023 Major Accomplishments

- Expanded our sewer televising efforts and CSO inspections to minimize overflows and backups.

2022 Major Accomplishments

- Added CSO monitoring sites to the Flexnet system.
- Seven employees achieved NASCO certification for the sewer system evaluation.
- Six employees received training on Test Meter.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Watermain Break Repairs	145	125	122	125
Water Service Leak Repairs	50	50	32	40
JULIE Locating Callouts	27,000	27,000	20,866	22,000
Fire Hydrants Inspected	2,500	3,000	3,000	3,000
Fire Hydrants Replaced	45	45	31	30
Sewer Back-Ups Repaired	5	5	4	5
Sewer Cleaning (miles)	75	80	70	100
Catchbasin Repairs/Installed/ Rebuilt	50	50	100	75
Training and Development Hours	1,200	1,500	2,000	1,500

Water & Sewer Maintenance Division

2024 Budget

Budget Highlights

The 2024 budget will permit the Water & Sewer Maintenance Division to provide enhanced municipal services to the public.

CITY OF AURORA, ILLINOIS
2024 BUDGET
WATER AND SEWER FUND (FUND 510)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	-	-	-	-	-	-
CAPITAL IMPROVEMENTS FUND	-	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
 TOTAL NON-DEPARTMENTAL	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>-</u>
 TOTAL WATER AND SEWER FUND	 <u><u>30,900,979</u></u>	 <u><u>41,138,169</u></u>	 <u><u>67,156,274</u></u>	 <u><u>67,156,274</u></u>	 <u><u>74,021,850</u></u>	 <u><u>6,865,576</u></u>

MVPS Revenue & Collection Division

2024 Budget

Mission

To serve parking customers in a professional, courteous, and efficient manner while collecting parking space rental fees and fine payments.

Major Functions

1. Invoice and collect various fees and fines related to the city's parking systems.
2. Administer the rental of parking spaces in city-owned and city-operated parking facilities.
3. Administer the system of adjudication of parking ordinance violations.
4. Administer the system of adjudication of seized vehicles and ordinance violation citations issued by city.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	304,623	360,171	282,011
Other Non-Capital	154,508	227,192	184,092
Capital	-	-	-
Total	459,131	587,363	466,103

Staffing

Full-Time Positions

	2022	2023	2024
Account Clerk II	2	2	2
Parking Enforcement Officer	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

	2022	2023	2024
Account Clerk I	1	1	1
Subtotal - Part-Time Positions	1	1	1

TOTAL

	2022	2023	2024
	4	4	4

Short-Term Goals (2024)

1. Implement and train staff to administer parking, vehicle seizures, and ordinance violations within the new Quicket citations system.

Long-Term Goals (2025 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).
2. Continuously review the parking policy to make sure that it provides for future parking needs (Ongoing).
 - a) Transit parking policy.
 - b) Downtown parking policy.

MVPS Revenue & Collection Division

2024 Budget

2023 Major Accomplishments

- Upgraded the interactive voice response phone system for parking payments.
- Reviewed the parking policy and adjusted it, as needed to match operations to current parking needs.

2022 Major Accomplishments

- Worked with the Illinois Secretary of State to get updated license plate ownership information to pursue parking violations.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Citations Issued	13,118	16,000	11,078	14,000
Revenue from Fines	\$286,800	\$232,000	\$175,274	\$200,000
Revenue from Permit Fees	\$133,410	\$120,000	\$237,310	\$220,000
Collection Rate	70%	70%	70%	70%
Seizure & Impoundments Processed	776	700	899	800

Budget Highlights

The 2024 budget will permit the MVPS Revenue & Collection Division to provide enhanced municipal services to the public.

MVPS Maintenance Division

2024 Budget

Mission

To perform cost-effective maintenance of city-owned parking facilities and provide patrons with attractive, clean, safe, and convenient parking.

Major Functions

1. Plan and execute maintenance projects to uphold the safety, cleanliness, and appearance of city-owned parking facilities.
2. Ensure the proper operation of the Stolp Island Parking (SIP) Deck equipment including entry gate ticket dispensers.
3. Evaluate traffic patterns to improve wayward signage.
4. Assist with site preparation for city-sponsored special events.

Budget Summary

MVPS Central Service (4411)

	2022	2023	
		Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	32,443	38,700	308,700
Capital	-	-	-
Total	32,443	38,700	308,700

MVPS Maintenance (4432)

	2022	2023	
		Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	175,533	255,092	231,893
Other Non-Capital	964,636	695,629	110,495
Capital	-	-	-
Total	1,140,169	950,721	342,388

*2023 maintenance was split between Public Facilities and Public Works.
Staffing will stay with Public Facilities.

Staffing

Full-Time Positions

	2022	2023	2024
Facility Security Worker	0	1	1
Parking Meter Repairer	1	1	1
TOTAL	1	2	2

MVPS Maintenance Division

2024 Budget

Short-Term Goals (2024)

1. Refinish the exterior and interior surfaces of the parking facility.
2. Upgrade the parking management system.
3. Replace fifth floor access gate.
4. Upgrade SIP deck lighting for improved visibility and energy efficiency.
5. Upgrade entry gate system to include mobile pay.

Long-Term Goals (2025 and Beyond)

1. Continue to improve the appearance, safety, and functionality of City-owned parking facilities (Ongoing).

2023 Major Accomplishments

- Added a second shift facility service worker.

2022 Major Accomplishments

- Seal coated four surface lots in the Central Business District.
- Replaced the interior wall lights with LED fixtures in the SIP.
- Upgraded the fire alarm system in the SIP and replaced the warning devices to improve safety.

Performance Measures

			2023	
	2022	2023	Estimated	2024
Measure	Actual	Budget	Actual	Budget
Employee Annual Training Hours	0	0	34	40

Budget Highlights

The 2024 budget will permit the MVPS Maintenance Division to provide enhanced municipal services to the public.

Route 25 Transit Center Division

2024 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the commuter station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Manage parking for the RiverEdge Park events.
8. Provide emergency shelter during extreme temperatures.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	672,303	611,411	376,450
Other Non-Capital	154,000	516,831	567,840
Capital	-	150,000	150,000
Total	826,303	1,278,242	1,094,290

Staffing

Full-Time Positions

	2022	2023	2024
Foreman	2	2	2
Subtotal - Full-Time Positions	2	2	2

Part-Time Positions

Facilities Security Worker	3	3	3
Subtotal - Part-Time Positions	3	3	3

Seasonal Positions

Seasonal Worker II	3	3	0
Subtotal - Seasonal Positions	3	3	0

TOTAL	8	8	5
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Route 25 Transit Center Division

2024 Budget

Short-Term Goals (2024)

1. Mill and resurface the main commuter parking lot (Section 1 and 2 of 3).
2. Install ornamental fencing on west border of the main commuter parking lot.
3. Sealcoat and restripe the Lincoln and Spring Streets commuter lot.
4. Assess and improve the facility surveillance system.

Long-Term Goals (2025 and Beyond)

1. Upgrade all the facility and parking lots to LED lighting (2025).
2. Mill and resurface the main commuter parking lot (Section 3 of 3) (2025).

2023 Major Accomplishments

- Improved the east permit parking lot to enhance commuter access.

2022 Major Accomplishments

- Continued to enhance the station functionality and appearance.
- Completed a bi-annual insect control application at the pedestrian bridge over the Fox River.
- Upgraded the modems in 16 pay stations with more reliable wireless communication.
- Replaced two facility air conditioning units.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	38%	45%	42%	59%

Budget Highlights

The 2024 budget will permit the Route 25 Transit Center Division to provide enhanced municipal services to the public.

Route 59 Transit Center Division

2024 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	351,714	358,315	431,823
Other Non-Capital	500,313	815,661	849,670
Capital	-	-	-
Total	852,027	1,173,976	1,281,493

Staffing

Full-Time Positions

	2022	2023	2024
Foreman	1	1	1
Parking Enforcement Officer	1	1	1
Subtotal-Full -Time Positions	2	2	2

Part-Time Positions

Facilities Security Worker	1	1	1
Subtotal-Part-Time Positions	1	1	1

TOTAL	3	3	3
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Short-Term Goals (2024)

1. Sealcoat and restripe the commuter parking lot.
2. Assess and improve the facility's surveillance system.

Long-Term Goals (2025 and Beyond)

1. Remodel the main station interior (2025).
2. Enhance the station functionality and appearance (2025).

2023 Major Accomplishments

- Improved station signage.

Route 59 Transit Center Division

2024 Budget

2022 Major Accomplishments

- Upgraded the modems in 11 pay stations with more reliable wireless communication.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	39%	50%	52%	65%

Budget Highlights

The 2024 budget will permit the Route 59 Transit Center Division to provide enhanced municipal services to the public.

Phillips Park Golf Course

2024 Budget

Mission

To provide a great golfing experience at a competitive price by maintaining the scheduling, staff, equipment, and facilities of the Phillips Park Golf Course.

Major Functions

1. Operate the 21-hole golf course.
2. Maintain all buildings, grounds, and equipment.
3. Work with the Parks and Recreation Division on special projects.

Budget Summary

		2023	
	2022	Original	2024
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	856,913	147,133	1,286,240
Other Non-Capital	854,762	2,308,563	1,080,285
Capital	79,190	825,000	475,000
Total	1,790,865	3,280,696	2,841,525

Staffing

Full-Time Positions

	2022	2023	2024
Golf Maintenance Manager	1	1	1
Golf Operations Manager	1	1	1
Food & Beverage Manager	0	1	1
Assistant Golf Pro	1	1	1
Subtotal - Full-Time Positions	3	4	4

Seasonal Positions

General Worker I	4	4	4
General Worker II	6	6	6
Pro Shop Cashier I	2	2	2
Pro Shop Cashier II	1	1	1
Seasonal Worker I	23	23	31
Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	37	37	45

TOTAL

40	41	49
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Short-Term Goals (2024)

1. Approve and schedule timetable for Golf Master Plan Phases.
2. Purchase two computers to support upgraded Foresight Sports golf simulator software enhancing golfer experience.
3. Host three golf equipment custom fitting events using golf simulators.
4. Participate in the Chicago Golf Show to market and promote golf course and its services.
5. Establish a boys and girls city junior golf championship.

Phillips Park Golf Course

2024 Budget

6. Upgrade driving range ball dispenser with the installation of a credit card payment system to expand payment options to our customers.
7. Replace pond aerator on hole #10.
8. Implement use of biosolids into the fertility program of the golf course.
9. Remove aged aluminum sign located on hole #2 water feature and replace with a modern backlit sign.
10. Install LED informational sign at Hill and Montgomery Road to promote golf, park, and zoo events.

Long-Term Goals (2025 and Beyond)

1. Contract out the pond maintenance (Ongoing).
2. Remodel and re-configure the golf shop to improve customer flow and maximize retail floor space (2025).
3. Replace the original irrigation system that was installed in 1996 (2026).
4. Implement Master Plan phases planning for the construction of a new golf maintenance building, #9 green re-location, golf clubhouse improvements, practice facility renovations and upgrades, new irrigation system, new cart paths, bunker restoration, and tee box installation (Ongoing).
5. Upgrade the practice facility through the addition of amenities and improved aesthetics (Ongoing).
6. Maintain the Audubon Sanctuary certification (Ongoing).
7. Continue to ensure the health of the golf course through sound maintenance practices including aerification, fertilization, and pesticide applications (Ongoing).
8. Continue to perform general maintenance on the clubhouse to preserve the building in a safe operating condition (Ongoing).

2023 Major Accomplishments

- Replaced pond aerator on hole #2 to maintain water quality.
- Hosted successful Wilson Golf Custom fitting day with use of golf simulators resulting in an increase in golf equipment sales.
- Recognized as one of the Top 5 Chicagoland Clubfitters by Wilson Golf.
- Voted 2023 one of the best golf courses in Kane County by Kane County Chronicle Readers' Choice Awards.
- Upgraded the concessions/simulator seating area with new tables and chairs.
- Purchased and replaced all the major kitchen appliances in concessions replacing 20-year-old equipment.
- Worked with Information Technology and Finance departments to update computer hardware and point-of-sale software to improve customer service, staff efficiencies, and expand services offered to customers.
- Increased participation across all leagues (Senior, Tuesday, Indoor, etc.)
- Increased revenues over 2022 in the following revenue sources: merchandise 73%, food and beverage 41%, membership fees 19%, driving range 16%, green fees 16%, and cart fees 11%.
- Implemented contracted pond management program.
- Created 5-minute segment and 30 second commercial that aired on The Golf Scene with Steve Kashul, NBC Sports Chicago TV.

Phillips Park Golf Course

2024 Budget

2022 Major Accomplishments

- Installed two indoor golf simulators to expand golf course usage to include the winter months.
- Replaced the driving range mats to improve the quality, aesthetics, and patron experience at the range.
- Installed GPS systems on the golf cars to offer patrons the ultimate golf experience.
- Created a golf development program for men, women, and junior players.
- Replaced the 20-year-old HVAC/furnace in the golf clubhouse to improve efficiency and provide a comfortable environment for the customers.
- Rebuilt the 25-year-old pump station pumps used to supply water for the golf course irrigation.
- Replaced the clubhouse roof.
- Resurfaced the golf course parking lot.
- Implemented a five-year equipment replacement program.
- Formed a Tuesday Morning Senior Men's League resulting in 48 participants in its first year.
- Partnered with the City of Aurora Youth Services Manager and organized 2 free Kids on Course Summer Golf Clinics open to boys and girls ages 8-12 resulting in 24 participants.
- Dredged ponds on hole numbers 10 and 15.
- Formed a Tuesday Morning Senior Men's Indoor SIM League resulting in 12 participants in its first year.
- Increased golf revenue by 18% in golf memberships, 12% in golf shops sales, and 11% in food and beverage sales.

Performance Measures

			2023	
	2022	2023	Estimated	2024
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	34,621	37,500	37,500	37,900
Driving Range Revenue	\$106,733	\$123,000	\$107,800	\$109,000
3-Hole Junior Rounds	6,133	6,300	6,200	6,300
Training and Development Hours	104	75	75	75

Budget Highlights

The 2024 budget will permit the Phillips Park Golf Course Division to provide enhanced municipal services to the public.

CITY OF AURORA, ILLINOIS
2024 BUDGET
GOLF FUND (FUND 550)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	-	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL NON-DEPARTMENTAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL GOLF FUND	<u>1,790,865</u>	<u>2,086,418</u>	<u>3,280,696</u>	<u>3,280,696</u>	<u>2,841,525</u>	<u>(439,171)</u>

CITY OF AURORA, ILLINOIS
2024 BUDGET
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
INTERFUND TRANSFERS OUT						
CAPITAL IMPROVEMENTS FUND	-	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
SALARIES & BENEFITS						
SALARIES-MAYOR'S OFFICE	75,399	60,150	80,344	80,344	89,613	9,269
SALARIES-LAW	85,953	77,776	86,047	86,047	91,203	5,156
TOTAL SALARIES & BENEFITS	<u>161,352</u>	<u>137,926</u>	<u>166,391</u>	<u>166,391</u>	<u>180,816</u>	<u>14,425</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	228	-	225,000	225,000	325,000	100,000
ENVIRONMENTAL INSURANCE	-	-	33,000	33,000	33,000	-
UNEMPLOYMENT INSURANCE	51,348	53,758	180,000	180,000	180,000	-
WORKERS' COMPENSATION INSURANCE	3,336,961	3,738,206	3,101,300	3,101,300	3,181,700	80,400
GENERAL LIABILITY INSURANCE	3,252,734	4,461,180	2,613,000	2,613,000	2,807,300	194,300
PROPERTY INSURANCE	2,385,207	1,706,150	874,100	874,100	1,072,100	198,000
COMPUTER SOFTWARE	-	-	25,000	25,000	7,000	(18,000)
SUPPLIES-GENERAL	-	-	15,000	15,000	-	(15,000)
BUILDING & GROUNDS	-	-	10,000	10,000	106,000	96,000
EDUCATION/TRAINING	-	4,204	-	-	10,000	10,000
TOTAL OTHER NON-CAPITAL	<u>9,026,478</u>	<u>9,963,498</u>	<u>7,076,400</u>	<u>7,076,400</u>	<u>7,722,100</u>	<u>645,700</u>
TOTAL PROPERTY & CASUALTY INS FUND	<u>9,187,830</u>	<u>10,101,424</u>	<u>7,242,791</u>	<u>7,242,791</u>	<u>7,902,916</u>	<u>660,125</u>

**CITY OF AURORA, ILLINOIS
2024 BUDGET
EMPLOYEE HEALTH INSURANCE FUND (FUND 602)**

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
EMPLOYEE HEALTH INSURANCE	17,154,768	16,697,111	17,999,500	17,999,500	18,614,700	615,200
EMPLOYEE DENTAL INSURANCE	871,397	843,986	875,200	875,200	880,300	5,100
SECTION 125 TPA FEES	8,622	6,411	7,900	7,900	8,000	100
TRANS REINSURE / ACA FEES	3,786	5,175	-	-	-	-
EMPLOYEE LIFE INSURANCE	335,698	397,501	368,800	368,800	385,200	16,400
ACCIDENT/CRITICAL ILLNESS	55,827	80,043	-	-	-	-
OTHER SERVICES & CHARGES	76,029	57,951	56,500	56,500	56,500	-
TOTAL OTHER NON-CAPITAL	18,506,127	18,088,178	19,307,900	19,307,900	19,944,700	636,800
TOTAL EMPLOYEE HEALTH INS FUND	18,506,127	18,088,178	19,307,900	19,307,900	19,944,700	636,800

EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
SALARIES & BENEFITS						
SALARIES-FINAL PAY	3,202,140	3,647,806	2,700,000	2,700,000	2,800,000	100,000
TOTAL SALARIES & BENEFITS	3,202,140	3,647,806	2,700,000	2,700,000	2,800,000	100,000
TOTAL EMPLOYEE COMPENSATED BENEFITS	3,202,140	3,647,806	2,700,000	2,700,000	2,800,000	100,000



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**CITY OF AURORA, ILLINOIS
2024 BUDGET**

POLICE PENSION FUND (FUND 701)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	21,894,394	20,288,675	26,715,000	26,715,000	27,765,000	1,050,000
TOTAL SALARIES & BENEFITS	21,894,394	20,288,675	26,715,000	26,715,000	27,765,000	1,050,000
OTHER NON-CAPITAL						
PROFESSIONAL FEES	753,037	532,929	723,700	723,700	718,600	(5,100)
TRAVEL & PROFESSIONAL DEV	1,275	1,345	5,000	5,000	5,000	-
OTHER SERVICES & CHARGES	28,377	81	31,100	31,100	31,100	-
SUPPLIES-GENERAL	65	-	200	200	200	-
TOTAL OTHER NON-CAPITAL	782,754	534,355	760,000	760,000	754,900	(5,100)
TOTAL POLICE PENSION FUND	22,677,148	20,823,030	27,475,000	27,475,000	28,519,900	1,044,900

FIREFIGHTERS' PENSION FUND (FUND 702)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	18,287,879	16,250,884	21,353,000	21,353,000	21,657,000	304,000
TOTAL SALARIES & BENEFITS	18,287,879	16,250,884	21,353,000	21,353,000	21,657,000	304,000
OTHER NON-CAPITAL						
PROFESSIONAL FEES	269,215	89,650	594,500	594,500	579,500	(15,000)
TRAVEL & PROFESSIONAL DEV	540	2,710	6,200	6,200	6,200	-
OTHER SERVICES & CHARGES	16,540	231	31,700	31,700	31,700	-
SUPPLIES-GENERAL	-	-	200	200	200	-
TOTAL OTHER NON-CAPITAL	286,295	92,591	632,600	632,600	617,600	(15,000)
TOTAL FIREFIGHTERS' PENSION FUND	18,574,174	16,343,475	21,985,600	21,985,600	22,274,600	289,000

**CITY OF AURORA, ILLINOIS
2024 BUDGET**

RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)

EXPENDITURES BY ELEMENT	2022 ACTUAL	2023 ESTIMATED ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2024-2023 CHANGE
OTHER NON-CAPITAL						
IMRF RETIREE HEALTH INSURANCE	2,680,668	2,835,068	3,942,759	3,942,759	3,187,000	(755,759)
IMRF RETIREE DENTAL INSURANCE	174,353	149,297	119,714	119,714	201,417	81,703
POLICE RETIREE HEALTH INSURANCE	4,545,926	3,722,493	3,811,209	3,811,209	3,815,000	3,791
POLICE RETIREE DENTAL INSURANCE	158,033	156,070	95,821	95,821	211,687	115,866
FIRE RETIREE HEALTH INSURANCE	2,456,270	2,382,023	3,508,459	3,508,459	2,736,100	(772,359)
FIRE RETIREE DENTAL INSURANCE	180,017	141,713	85,057	85,057	185,643	100,586
LEGAL-OUTSIDE ATTORNEYS	-	-	10,000	10,000	10,000	-
AUDIT	3,500	3,500	3,500	3,500	3,500	-
INVESTMENT SERVICES	82,937	37,962	75,000	75,000	86,000	11,000
ACTUARIAL SERVICES	10,600	4,500	9,200	9,200	10,700	1,500
CONSULTING FEES	20,850	27,800	27,600	27,600	27,600	-
TRAVEL & PROFESSIONAL DEV	-	-	1,000	1,000	1,000	-
OTHER SERVICES & CHARGES	20,352	16,244	27,100	27,100	27,100	-
TOTAL OTHER NON-CAPITAL	10,333,506	9,476,670	11,716,419	11,716,419	10,502,747	(1,213,672)
TOTAL RETIREE HEALTH INS TRUST FUND	10,333,506	9,476,670	11,716,419	11,716,419	10,502,747	(1,213,672)



CITY OF AURORA, ILLINOIS

ORDINANCE NO. 023-088
DATE OF PASSAGE December 5, 2023

An Ordinance Adopting An Annual Budget For the Fiscal Year Beginning January 1, 2024 And Ending December 31, 2024 In Lieu Of Passage Of An Appropriation Ordinance.

WHEREAS, the City of Aurora has a population of more than 25,000 persons and is, therefore, a home rule unit under subsection (a) of Section 6 of Article VII of the Illinois Constitution of 1970; and

WHEREAS, subject to said Section, a home rule unit may exercise any power and perform any function pertaining to its government and affairs for the protection of the public health, safety, morals, and welfare; and

WHEREAS, the City Council approved Ordinance No. 099-96 on November 9, 1999 adopting the budget system of finance for the City in lieu of the appropriation system in accordance with 65 ILCS 5/8-2-9.1 et. seq. and Code Section 2-312(a); and

WHEREAS, the tentative annual budget of the City of Aurora for the fiscal year beginning January 1, 2024, and ending December 31, 2024, as prepared by the Budget Officer and proposed by the Mayor to City Council, was placed on file in the City's Finance Department on October 12, 2023 and on the City's website on October 12, 2023, for public inspection; and

WHEREAS, pursuant to a notice duly published on November 27, 2023, a public hearing was held by the City Council on said tentative annual budget on December 5, 2023, prior to consideration of this Ordinance;)

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Aurora, Illinois, as follows:

SECTION 1: That the annual budget for the City of Aurora for the fiscal year beginning January 1, 2024, and ending December 31, 2024, a copy of which is attached hereto and made a part hereof, is hereby passed and adopted as the annual budget of the City of Aurora for said fiscal year.

ORDINANCE NO. 023-088
DATE OF PASSAGE December 5, 2023

SECTION 2: That the level of control for the annual budget shall be the department level or, where no departmental segregation of a fund exists, the fund level.

SECTION 3: That this ordinance shall be in full force and effect, and shall be controlling, upon its passage and approval.

SECTION 4: That all ordinances or parts of ordinances thereof in conflict herewith are hereby repealed to the extent of any such conflict.

SECTION 5: That any section or provision of this ordinance that is construed to be invalid or void shall not affect the remaining sections or provisions, which shall remain in full force and effect thereafter.

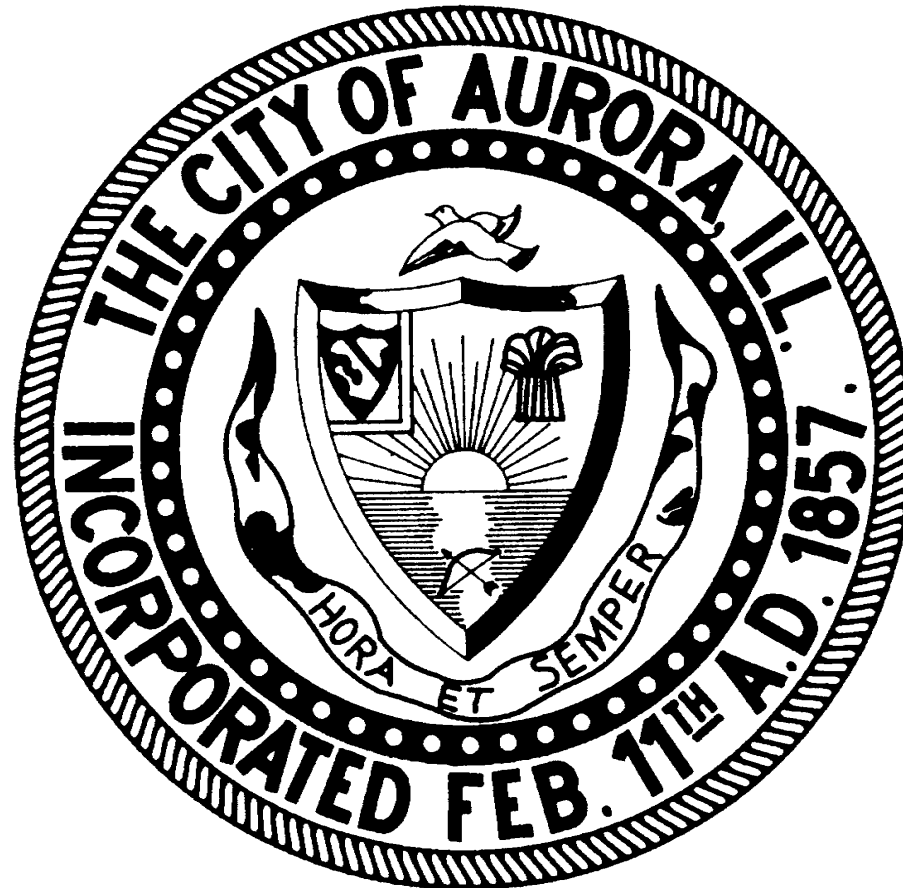
ORDINANCE NO. 023-088LEGISTAR NO. 23-0979PASSED AND APPROVED ON December 5, 2023AYES 11 NAYS 1 NOT VOTING 0 ABSENT 0

ALDERMAN	Vote
Alderman Llamas, Ward 1	yes
Alderwoman Garza, Ward 2	yes
Alderman Mesiacos, Ward 3	yes
Alderman Donnell, Ward 4	yes
Alderman Franco, Ward 5	yes
Alderman Saville, Ward 6	yes
Alderman Tolliver, Ward 7	yes
Alderwoman Smith, Ward 8	yes
Alderman Bugg, Ward 9	yes
Alderwoman Baid, Ward 10	yes
Alderman Laesch, At Large	no
Alderman Woerman, At Large	yes

ATTEST:


 City Clerk


 Mayor



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Glossary

Abbreviations and Acronyms

AARP- American Association of Retired Persons

ACFR – Annual Comprehensive Financial Report

ACRT - Assessments, Consulting, Representation, and Training

ACTV - Aurora Cable Television

ADA - Americans with Disabilities Act

AFSCME - Association of Federal, State, County, and Municipal Employees

AI – Artificial Intelligence

APAC - Aurora Public Art Commission

APD – Aurora Police Department

APDHQ – Aurora Police Department Headquarters

ARPA-American Rescue Plan Act

ASE – Automotive Service Excellence

ATC - Aurora Transportation Center

AZA - Association of Zoos and Aquariums

BCEGS – Building Code Effectiveness Grading Schedule

BNSF – Burlington Northern Santa Fe Railway

BWV – Body Worn Video

C2M2- Cybersecurity Capability Maturity Model

CAD - Computer-aided dispatch or computer-aided design

CARES Act – Coronavirus Aide, Relief, and Economic Security

CARS – City of Aurora Ride Solution

CBD - Central Business District

CCTA – Complex Coordinated Terrorist Attack

CDBG – Community Development Block Grant

CFR – Code of Federal Regulations

CHANGE – Community Helping Aurora’s Necessary Growth and Empowerment

CIP - Capital Improvement Plan

CIIC - Critical Incident Intelligence Center

COA - Certificate of Appropriateness

CMAQ - Congestion Mitigation and Air Quality

COLA - Cost of living adjustment

COVID-19 - Coronavirus Disease

CPI - Consumer Price Index

CSO – Combined Sewer Overflow

CST – Central Square Technologies

Dev or Devel – Development

DSC – Development Services Center

EAV – Equalized assessed valuation

EEO – Equal Employment Opportunity

EFT – Electronic Funds Transfer

EMA - Emergency Management Agency

EMS - Emergency medical services

EPA - Environmental Protection Agency

ESG – Emergency Solutions Grant

EVS - Emergency Volunteer Service

FAA – Federal Aviation Administration

FEC –Financial Empowerment Center

FPB – Fire Prevention Bureau

FOIA - Freedom of Information Act

GAAP - Generally Accepted Accounting Principles

GAR – Grand Army of the Republic

GFOA - Government Finance Officers Association

GIS - Geographical Information System

GPS - Global Positioning System

Haz Mat - Hazardous materials

HOME - Home Ownership and Maintenance Empowerment

HRIS – Human Resources Information System

HVAC – Heating, ventilation, and air conditioning

HUD – Housing and Urban Development

IAFF - International Association of Fire Fighters

ICC – International Code Council

IDCEO – Illinois Department of Commerce and Economic Opportunity

IDOL - Illinois Department of Labor

IDOR - Illinois Department of Revenue

IDOT - Illinois Department of Transportation

IEBC – International Existing Building Code

IEMA - Illinois Emergency Management Agency

IEPA - Illinois Environmental Protection Agency

IGA – Intergovernmental Agreement

IMRF - Illinois Municipal Retirement Fund

IPMC – International Property Maintenance Code

ISO - Insurance Service Organization

IT - Information technology

IP- Internet Protocol

IVR – Interactive Voice Response

JOC – Job order costing	RDA – Redevelopment Agreement
JULIE - Joint Utility Locating for Excavators	RETT - Real estate transfer tax
LAFO - Local Agency Functional Overlay	RFP - Request for proposals
LEADS – Law Enforcement Agency Data System	RFQ - Request for qualifications
LED - Light-emitting diode	RIP - Reconversion Incentive Program
LTCP - Long-Term Control Plan	RMS – Records Management System
LOC – Line of Credit	SAFE – Save Animals from Extinction
MFT - Motor fuel tax	SAFE-T – Safety, Accountability, Fairness and Equity-Today Act
MS4 - Municipal Separate Storm Sewer System	SCADA – Supervisory Control and Data Acquisition
Mtc/Mtce/Maint. - Maintenance	SHAPE - Safety, Health, and Public Enhancement Fund
MVPS - Motor Vehicle Parking System	SIP - Stolp Island Parking
MWDP - Minorities, Women, and Disabled Persons	SIT - State income tax
NASSCO – National Association of Sewer Service Companies	SMS - Short message service
NIBRS – National Incident-Based Reporting System	SOP – Standard operating procedure
NIST - National Institute of Standards and Technology	SP - Strategic Plan
NPDES – National Pollutant Discharge Elimination System	SSRS – SQL Server Reporting Services
OSHA – Occupational Safety and Health Administration	SSA - Special service area
PAFR - Popular Annual Financial Report	STABLE – Standing Together Aurora Businesses Local Emergency Fund
PPO - Preferred Provider Organization	STEAM – Science, Technology, Engineering, Art, Math
PSAP - Public Service Answering Point	

STEM – Science, Technology, Engineering, Math

TCC – Thrive Collaborative Center

TIF - Tax increment financing

WiFi - Wireless fidelity

W&S - Water and sewer

WTP - Water treatment plant

Terms

Abatement - A complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments and service charges.

Accountability - The state of being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry - to justify the raising of public resources and the purpose for which they are used.

Accrual Basis - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Annual Budget Supplement - The portion of the budget that contains the actual line-time detail approved by the City Council.

Appropriation - A legal authorization granted by a legislative body to make expenditures for specific purposes. An appropriation usually is limited in amount and time it may be expended.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

Audit - A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

Aurora Downtown - A not-for-profit corporation comprised of representatives of community organizations, governmental bodies, the business community, and other entities and formed for the purpose of promoting redevelopment within Special Service Area One in the city's downtown.

Aurora Neighborhood Planning Initiative - A city program introduced in 2002 involving the development of plans to improve the quality of life in existing neighborhoods by obtaining input on local needs directly from residents and undertaking a variety of intervention measures, to include law enforcement and code-related actions.

Aurora Transportation Center - A commuter train station in downtown Aurora on the Metra railway line.

Base Budget - A budget that provides resources for the continuation of a service or program at the same level in the budget year as was provided in the preceding year.

Balanced Budget - The characterization of the status of a fund whose budgeted expenditures do not exceed the total of its budgeted revenues and unassigned fund balance at the beginning of the fiscal year.

Basis of Accounting - A term used to refer to when revenues, expenditures, expenses, and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or the accrual method.

Bonded Debt - The portion of indebtedness represented by outstanding bonds.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term “budget” is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating governing body for adoption, and sometimes, the plan finally approved by that body.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and

the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the past years’ actual revenues, expenditures and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue and borrowing measures necessary to put the budget into effect.

Budget-in-Brief – A summarized, reader-friendly version of a larger, formal budget document.

Cash Basis - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capital Expenditure - An expenditure for a vehicle, machinery, furniture, or equipment of at least \$50,000 or an expenditure for land, land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year.

Capital Improvement Plan - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Carryover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “rollover.”)

Certificate of Appropriateness - A certificate evidencing compliance with the FoxWalk Overlay District Intent, Rules, and Regulations and permitting the modification of a building within the FoxWalk Overlay District.

Congestion Mitigation and Air Quality Grant - A federal grant supporting initiatives that serve to reduce traffic congestion and air pollution.

Consumer Price Index - Measures the rate of inflation over time.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants and notes.

Debt Limit - The maximum amount of outstanding gross or net debt legally permitted.

Debt Ratios - Comparative statistics illustrating the relation between the issuer's outstanding debt and such factors as its tax base, income or population. These ratios often are used as part of the process of determining the credit rating of an issue, especially with general obligation bonds.

Debt Service Fund - Account for the accumulation of resources for and the retirement of general long-term debt principal and interest.

Debt Service Fund Requirements - The resources which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

Decision Package - A budget request to provide a new or additional service, program, or capital project.

Deferred Maintenance - The act of not performing (deferring) maintenance at the time it should have been or was scheduled to be performed. Maintenance in this context means more than routine preventive maintenance and repairs. It also includes replacement of parts, periodic road resurfacing and other activities needed to maintain the fixed asset at its originally contemplated serviceability for its originally estimated life.

Deficit - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period. (3) The excess of expenditures over revenues and fund balance during an accounting period.

Density Reduction Program - A program designed to reduce neighborhood density and create more open space through the city's purchase and demolition of blighted buildings.

Enterprise Fund - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities; airports; parking garages; or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital

maintenance, public policy, management control, accountability or other purposes.

Entitlement - The amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

Entry - The record of a financial transaction in the appropriate book of account.

Equalized Assessed Valuation – In Illinois, assessed valuation of a taxing district that has been adjusted to compensate for varying valuation practices between townships and counties. Equalized assessed valuation is calculated by multiplying the assessed valuation by an adjustment factor (i.e., a multiplier). A county establishes multipliers to equalize the assessed valuation of townships within the county. The Illinois Department of Revenue establishes multipliers to equalize the assessed valuation of counties within the state.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The city's fiscal year is January 1 to December 31.

Fixed Costs - Costs of providing goods or services that do not vary proportionately to the volume of goods or services provided.

FoxWalk - The name of a project whose aim is to develop a scenic pedestrian walk along the Fox River in Aurora.

FoxWalk Overlay District - A district designated within the Aurora downtown within which the city desires to preserve architectural, cultural, and historical character.

FoxWalk Overlay District Intent, Rules, and Regulations - Formal standards specifying permissible modifications to buildings within the FoxWalk Overlay District. The standards are designed to preserve architectural, cultural, and historical character of buildings within the district.

Fund - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - The difference between fund assets and fund liabilities of budgetary funds. "Budgetary funds" include proprietary funds accounted for on the modified accrual basis of accounting for budget purposes.

General Fund - Accounts for all financial resources except those required to be accounted for in another fund.

Generally Accepted Accounting Principles - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompasses the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed

practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.

Home Ownership and Maintenance Empowerment Program - A program administered by the County of DuPage to provide housing for individuals with low or moderate incomes. The program is funded by a grant from the U.S. Department of Housing and Urban Development.

Home Rule - Broad authority conveyed by the Illinois Constitution of 1970 upon a unit of local government to exercise any power or perform any function pertaining to its governance and affairs for the protection of public health, safety, morals, and welfare. In Illinois, any municipality with a population of more than 25,000 is automatically a home-rule unit. Smaller municipalities may adopt home rule by referendum.

Home-Rule Sales Tax - A sales tax that only home-rule governments in Illinois may impose. A home-rule sales tax is imposed in addition to the base sales tax that the State of Illinois shares with municipalities. Under state law, home-rule sales taxes may be imposed in increments of 0.25%. The home-rule sales tax generally applies to the retail sale of all goods except the sale of food, medicines, and automobiles.

Illinois Municipal Retirement Fund - An agent, multiple-employer public employee retirement system. The system provides retirement

and disability pension benefits to municipal government employees in Illinois who work a prescribed minimum number of hours and are not sworn police officers or firefighters.

Interfund Transfers - All interfund transactions except loans, quasi-external transactions and reimbursements. Transfers can be classified as belonging to one of two major categories: residual equity transfers or operating transfers.

Invest Aurora – See “Seize the Future.”

Joint Utility Locating for Excavators – A company that acts as a one-call dispatch center for member utilities to respond to requests for field marking utilities ahead of excavation projects.

Leadership in Energy and Environmental Design – A program sponsored by the U.S. Green Building Council. The program promotes environmentally friendly construction and provides third-party verification of the green attributes of buildings. Building projects may earn points to achieve different levels of green certification.

Letter of Credit - A financial institution’s written guarantee of a customer’s drafts, up to a specified amount, for a certain period of time.

Levy - (1) (Verb) To impose taxes, special assessments or service charges for the support of government activities. (2) (Noun) The total amount of taxes, special assessments or service charges imposed by a government.

Liabilities - Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or

provide services to other entities in the future as a result of past transactions or events.

Long-Term Control Plan – A plan required by federal law and the policies of the United States Environmental Protection Agency to provide for the management of overflows from combined municipal sewers.

Maintenance - The act of keeping capital assets in a state of good repair. It includes preventive maintenance; normal periodic repairs; replacement of parts, structural components and so forth and other activities needed to maintain the asset so that it continues to provide normal services and achieves its optimum life.

Major Fund – A governmental fund or enterprise fund reported in a separate column in the basic financial statements of a state or local government, which is subject to a separate opinion in the independent auditor’s report. Pursuant to standards of the GASB, to be considered a “major fund,” a fund generally must have revenues, expenditures/expenses, assets, or liabilities that are at least 10% of the corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all governmental and enterprise funds. A fund may also be deemed to be major by a government’s management if the fund is considered to be of particular importance to financial statement users.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual (i.e., when they become both “measurable” and “available to finance expenditures of the

current period”). “Available” means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

Municipal - In its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments.

National Pollutant Discharge Elimination System - A permitting program created by the Clean Water Act of 1972 that is designed to address water pollution by regulating point sources that discharge pollutants into the waters of the United States.

Neighborhood Stabilization Program - A program supported by a federal grant through which abandoned and foreclosed properties are purchased by the city and rehabilitated. In addition, the program serves to establish a land bank for foreclosed homes, demolish blighted structures, and redevelop demolished or vacant properties.

Ordinance - A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that

the latter requires less legal formality and has a lower legal status. Ordinarily the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

Per Capita Debt - The amount of a government's debt divided by its population. Per capita debt is used to indicate the government's credit position by reference to the proportionate debt borne per resident.

Popular Annual Financial Report - A supplementary financial report designed to meet the special needs of interested parties who are either unable or unwilling to use the more detailed financial information provided in a traditional CAFR.

Procurement Development Program for Minorities, Women, and Disabled Persons - A city program seeking to increase the involvement of businesses owned minorities, women, and disabled persons in the city's procurement activities.

Reconversion Incentive Program - A city program through which grants are awarded to property owners who agree to reduce the number of units in their multi-family residential buildings.

Replacement Cost - The amount of cash or other consideration that would be required today to obtain the same asset or its equivalent.

Rollover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also "carryover.")

Seize the Future - A public/private economic development partnership dedicated to expanding economic opportunities in Aurora and developing a sustainable community for Aurora residents. The organization works to increase economic vitality by attracting, retaining and promoting commercial, industrial, retail, and mixed-use development that brings value to city residents and reflects the dynamic and diverse nature of the community. (Also known as "Invest Aurora.")

Smart City – An urban area that uses different types of electronic internet of things sensors to collect data and then use insights gained from that data to manage assets, resources and services efficiently.

Special Assessments - Amounts levied against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Target Area - Block grant-eligible area based on low/moderate income by census tract.

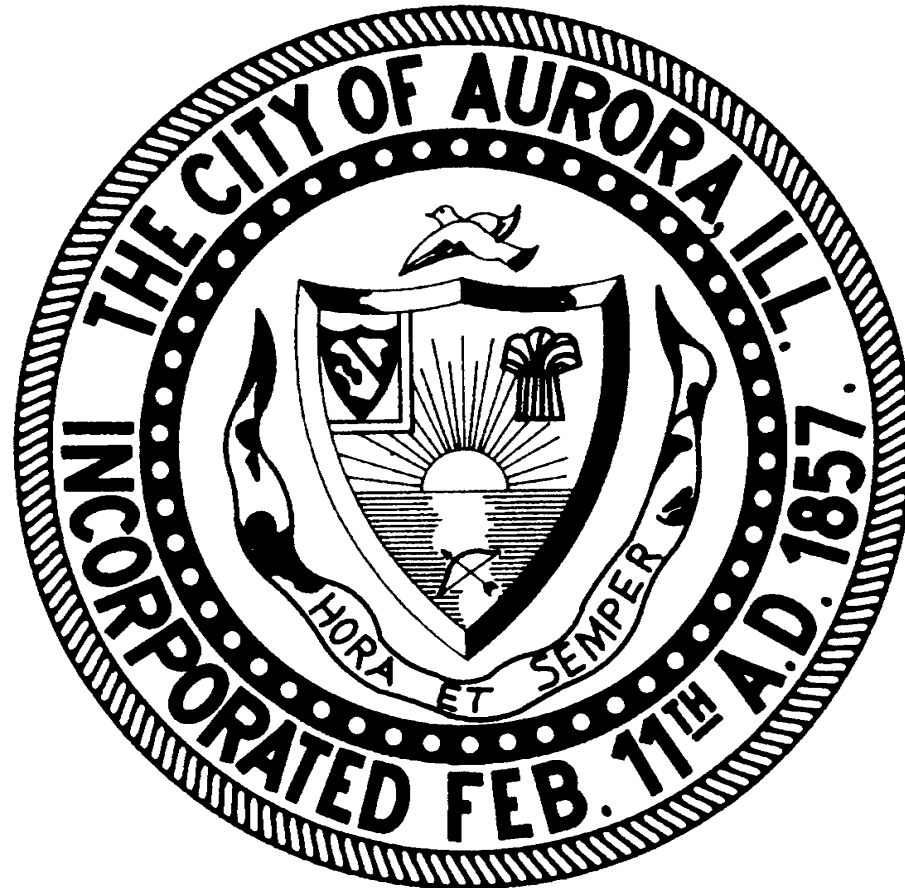
Tax Rate - The amount of tax per \$100 of equalized assessed valuation of taxable property.

Unit Cost - In the context of cost accounting, the cost of producing a unit of product or rendering a unit of service.

Ward Committee - A committee established by one of the city's ten ward aldermen to provide input concerning the needs of residents and neighborhoods. The committee helps the alderman identify capital projects to be accomplished through the "ward projects fund" (a capital projects fund) for the ward. Each of the city's ten wards has a ward committee and a ward projects fund.

Wireless Fidelity - The underlying technology of wireless computing and telecommunications devices.

Zoning Entitlement – A description of what can be built by right on a particular property under the current rules and regulations of the zoning code, the comprehensive plan, and any other regulatory restrictions.



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