



ANNUAL BUDGET

for the fiscal year beginning
January 1, 2022

2022



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CITY OF AURORA, ILLINOIS

ANNUAL BUDGET

FOR THE FISCAL YEAR BEGINNING

JANUARY 1, 2022

Richard C. Irvin
Mayor

Prepared by the Finance Department

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Director of Financial Operations



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CITY OF AURORA, ILLINOIS

2022 BUDGET

READER'S GUIDE

The budget is organized with the objective of making the document useful for both those who are not familiar with local government budgeting methods and practices and those who are.

There are five major sections of the budget:

- 1) The Introductory Section.
- 2) The Strategic Plan Summary Section.
- 3) The Revenues Section.
- 4) The Expenditures Section.
- 5) The Miscellaneous Section.

Introductory Section

The Introductory Section includes:

- 1) This reader's guide.
- 2) A photograph of the City Council.
- 3) A list of the city's principal officials.
- 4) The Mayor's budget message providing an overview of the budget.
- 5) A depiction of the most recent Distinguished Budget Presentation Award presented to the city by the Government Finance Officers Association.
- 6) A city map.
- 7) A summary of Aurora's history.
- 8) A community profile.
- 9) A chart of the city's organization.
- 10) A discussion of the city's budget process and other planning processes that impact upon it.
- 11) A schematic of the flow of the city's planning and budget processes.
- 12) The city's budget planning calendar.
- 13) An enumeration of the city's long-term financial policies.

- 14) A chart of the city's fund structure.
- 15) A description of the city's accounting funds.
- 16) A chart reflecting the city's authorized staffing for the budget year and the preceding two years.
- 17) Notes regarding authorized staffing.
- 18) A summary of revenues, expenditures, and changes in fund balances by fund type for the budget year and preceding two years.
- 19) Notes regarding the city's fund balances.
- 20) An overview of revenues, expenditures, and changes in fund balances by fund for the budget year.

The reader can glean the highlights of the budget document by reviewing the Introductory Section, especially the Mayor's budget message and the overview of revenues, expenditures, and changes in fund balances by fund type for the budget year (items 4 and 18 above).

Strategic Plan Summary Section

The Strategic Plan Section articulates the city's priorities. Information on departmental and divisional goals that align with the priorities are restated in the departmental and divisional subsections within the Expenditures Section.

Revenues Section

The Revenues Section begins with summaries of the city's projected revenues for the budget year and figures for prior years. A discussion of revenue sources is also provided to explain how the city arrived at its revenue projections for the budget year. Finally, numerical information on the city's revenue sources is presented by type. Detailed line-item revenue information is available in a separately published Annual Budget Supplement.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
READER'S GUIDE**

Expenditures Section

Similar to the Revenues Section, the Expenditures Section begins with summaries of the expenditures for the budget year and expenditure amounts for prior years.

After the summary information in the Expenditures Section, the section is divided into subsections for the city's fund types. Those fund types are:

- 1) General Fund.
- 2) Special Revenue Funds.
- 3) Capital Projects Funds.
- 4) Debt Service Fund.
- 5) Proprietary Funds.
- 6) Trust Funds.
- 7) Public Library Funds. *

The subsection for the General Fund is further divided into subsections that pertain to the city's various departments.

A departmental subsection may contain separate budgetary information for the divisions that are components of the department concerned. Where a department has component divisions, an organization chart is provided at the beginning of the departmental subsection. Each departmental or divisional subsection presents the element's mission, functions, short-term and long-term goals, accomplishments of the prior two years, performance measures, and a discussion of budget highlights. Highly summarized budget figures are also included. Detailed line-item (object) expenditure information is separately published in the Annual Budget Supplement.

Miscellaneous Section

The Miscellaneous Section includes a glossary of terms and acronyms used in the budget document and the ordinance passed by the Aurora City Council that evidences its approval of the budget.

* Effective July 1, 2020, the Aurora Public Library became a Library District.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
CITY COUNCIL**



Front row from left to right: Alderman-At-Large Sherman L. Jenkins, Mayor Richard C. Irvin, and Alderman-At-Large Ronald L. Woerman. Second row from left to right: First Ward Alderman Emmanuel Llamas, Second Ward Alderman Juany Garza, Third Ward Alderman Theodoros C. Mesiacos, Fourth Ward Alderman William M. Donnell, Fifth Ward Alderman Carl Franco, Sixth Ward Alderman Michael B. Saville, Seventh Ward Alderman Scheketa Hart-Burns, Eighth Ward Alderman Patricia Smith, Ninth Ward Alderman Edward J. Bugg, and Tenth Ward Alderman Schweta Baid.

**CITY OF AURORA, ILLINOIS
PRINCIPAL OFFICIALS**

MAYOR
Richard C. Irvin

CITY COUNCIL

Ronald L. Woerman, Alderman at Large
Sherman L. Jenkins, Alderman at Large
Emmanuel Llamas, First Ward Alderman
Juany Garza, Second Ward Alderman
Theodoros C. Mesiacos, Third Ward Alderman
William M. Donnell, Fourth Ward Alderman
Carl A. Franco, Fifth Ward Alderman
Michael B. Saville, Sixth Ward Alderman
Scheketa Hart-Burns, Seventh Ward Alderman
Patricia Smith, Eighth Ward Alderman
Edward J. Bugg, Ninth Ward Alderman
Shweta Baid, Tenth Ward Alderman

PRIMARY ADMINISTRATIVE OFFICIALS

Alex G. Alexandrou, Chief Management Officer
Keith M. Cross, Police Chief
John P. Curley, Chief Development Services Officer
Gary N. Krienitz, Fire Chief
Alisia Lewis, Chief Human Resources Officer
Christopher Minick, Chief Financial Officer/City Treasurer
Clayton Muhammad, Chief Community & Equity Officer
Michael R. Pegues, Chief Information Officer
Kenneth D. Schroth, Director of Public Works/City Engineer
Martin Shanahan, Chief Community Services Officer
Jennifer Stallings, City Clerk
Richard J. Veenstra, Corporation Counsel

City of Aurora



Finance Department |

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October 19, 2021

Members of the City Council and Aurora Residents and Businesses:

In April of 2021, I had the great honor of being re-elected to continue to serve as Mayor of the City of Aurora. These past few years have handed us tremendous, unimaginable challenges, and I would be remiss to not thank all of you for standing strong, particularly the last year plus with the pandemic. My administration, with the support of the City Council, has worked to continuously adapt and adjust to the ever-changing challenges provided by COVID-19. Unfortunately, to a large degree we are still dealing with COVID, but thanks to your support and trust we have found a way to forge onward. We maintained our core city services throughout the worst of the pandemic, and we will continue to do so throughout the coming years.

Over the past year plus, instead of taking the easy route and cancelling all events, we chose to adapt and move them to an online platform. Celebrating our culture, our history and what makes us Aurora has always been a priority and we recognized that creating a sense of community was more important than ever during the pandemic. Thanks to the outstanding work of our communications team, we hosted thirty (30) Facebook Live Events that offered unique opportunities for our residents to listen and learn about topics covering COVID response and a series called Community Conversations with local educators, students, hospital and health care leaders, public safety leaders and cultural and community leaders. The support and participation from the community exceeded our expectations, and we continue to host these important conversations online. The first term of my administration we worked tirelessly to generate excitement about all the positive things Aurora had to offer. The second term will be all about execution. The pandemic may have delayed several of our projects, but as I write this letter, thanks to our outstanding staff, the support of our City Council and business partners/developers who are committed to Aurora, we have not lost a single project. This year will see the completion and opening of both the Keystone Building and Terminal Building. Craft Urban is well underway, as is the Hobbs Building. Soon we will break ground on the DAC Development, a brand-new market rate high rise apartment on the river in our downtown that will provide yet another living option with ready access to the Aurora Transportation Center. We have also been able to celebrate the re-opening of our beloved Paramount Theatre and the Broadway Series and “Kinky Boots” as well as RiverEdge Park, which hosted several successful concerts this past summer. Amy Morton’s successful Stolp Island Social will also re-open before the close of 2021, and we are ready to welcome them back. Regardless of the circumstances, the Aurora community continues to shine. We have learned time and time again that we are stronger together and will continue to rise and meet whatever challenges we are presented with along the way.

Economic Overview

The 2022 budget, similar to 2021, will remain a living, breathing document as we continue to navigate the turbulent financial circumstances and challenges created by the ongoing COVID-19 pandemic. Thanks to austerity measures taken in 2020 and 2021 by this administration, plus the State and Federal relief dollars we received, we have maintained a stable financial position. We will continue to prioritize maintaining core city services such as public safety and public works, while working to minimize the property tax burden. Early in the pandemic, we set a goal to not lay off any city employees to save money. I am pleased to report that we met that goal and are focused on working to attract and recruit top talent to our team. The long-term impact of the ongoing labor shortage, supply chain issues and the ever-evolving pandemic remains to be seen, so as a city we will continue to be diligent in how we manage our workforce and our dollars. While financial management remains a priority, on the other side is economic development. Our outstanding economic development team will continue to work aggressively to attract new jobs and investments to our community and continue to grow our tax base.

Property taxes continue to be the city's largest single revenue source. The City of Aurora reports property tax revenue as the net amount available to provide resources for basic municipal services or the amount available after state-controlled pension requirements and long-term debt obligations are satisfied. In 2021 (taxes payable in 2022), the tax levy for General Fund purposes will remain unchanged from the prior year. In fact, at \$41.8 million, the General Fund levy is \$1.3 million less than it was a decade ago.

2022 Priorities

Aurora continues to pursue strategies to move forward the city's top three priorities:

- 1) Economic Development – Focus on Business Attraction, Business Retention and Creation of New Jobs
- 2) Public Safety and Quality of Life – Continue to Provide High Levels of Public Safety and Preserve and Improve Quality of Life
- 3) Innovation and Collaboration - Provide Efficient, Equitable, Transparent and Accountable Government to Serve all Aurora residents

Economic Development

Aurora remains a regional economic leader and strong global economic competitor as we head into 2022. The COVID-19 pandemic took a major toll on our revenue streams, with the initial closures and limitations imposed upon businesses re-opening, particularly on our major revenue generators like the Hollywood Casino, the Fox Valley Mall, the Chicago Premium Outlets (CPO) mall, the Paramount Theatre and the Thomas J. Weisner RiverEdge Park, not to mention countless other businesses and restaurants. Thankfully, all of these businesses have re-opened and are doing extremely well. With the re-opening of the State in June, the Aurora Civic Center Authority (ACCA) team sprang into action and booked several live shows at the Thomas J. Weisner RiverEdge Park that were well-attended and well-received while still following all of the recommended guidelines to keep their patrons safe. While running the park, the ACCA team also put the wheels in motion to bring the last show of the 2019 Broadway Series to life, and in August of this year they did just that with the smash hit production of Kinky Boots. These anchor entertainment institutions brought patrons back into our downtown to support our new and existing restaurants as well as generate excitement for our future establishments.

In November we will welcome back Stolp Island Social, who made the strategic business decision to shutter during the worst of the pandemic. Amy Morton and her team committed to coming back when the time was right, and she has kept her word. Across from Stolp Island Social, Altiro Latin Fusion continues to shine and added substantial outdoor dining options for their patrons over the summer. At the other end of Stolp, Charlie's Silver Spoon Creamery continues to be successful. Charlie's is a new downtown anchor, as directly across from the creamery, construction has begun on the new eatery, Craft Urban and directly underneath, a Colorado-based winery is close to completing their buildout. The addition of Craft Urban and the future winery will round out a strong lineup of unique eateries, more than Stolp Avenue has ever seen. And all of these establishments will soon see a new influx of patrons with the opening of the newly remodeled Keystone Loft Building. The development team of Urban Equities continued construction on both the historic Keystone as well as the Terminal buildings as soon as it was safe to do so and will soon complete both of those projects. Adjacent to the Terminal Building is the new art gallery and craft cocktail lounge, French 75. These two properties are not only key to the ongoing redevelopment of our downtown, they are bringing new life and new opportunity to some of our most beloved and iconic buildings. Joining the roster of our historic redevelopments will be the famous Hobbs Building, most well-known for its onion dome. This historically significant structure had fallen into serious disrepair, yet my administration was committed to seeing it brought back to life. A development team comprised of historic preservation experts, contractors experienced in distressed historic properties and a new team of ambitious developers committed to our city. This property is currently under active redevelopment and we will look forward to celebrating its opening in 2023.

The improvements to another significant downtown corridor also continue on River Street. Last year, River Street welcomed McCarty Mills, the Endiro Roastery and a new salon. The former School District 129 administration building, now known as Esser Lofts has opened. The building boasts beautiful river views in a highly walkable area, and currently has a wait list of people ready to move to downtown Aurora. Below the loft apartments, a local architectural firm, Kluber Architects + Engineers recently relocated to one of the first-floor spaces from downtown Batavia. Soon, Wyckwood House, the popular boutique currently located on Downer Place will move into a new space there as well, expanding their offerings.

Along the river on the east and west banks across from the Aurora Transportation Center on route 25 also is seeing historic development thanks in large part to the opening of the new pedestrian/bike bridge. The City Council approved a 240-unit market rate apartment building with DAC

developers which will transform the area south of RiverEdge Park and bring much needed residential apartments to our downtown. Look for more residential developments to be announced soon on the west bank of the river which will continue to meet the demand for residential housing in our downtown. These downtown developments are proof positive our continued efforts and focus on becoming a more development-friendly city continue to pay dividends. We will continue to work to attract and retain businesses.

Our corridors remain a major focus and we continue to make significant strides to improve them. Lake Street (State Route 31), will soon welcome a Starbucks, where the former and long-vacant Long John Silver's currently stands near Indian Trail. Right down the street, the plans to transform the former Carson's property into an upscale storage unit with a restaurant that faces Lake Street are still moving forward. The owners of the property generously allowed the city to use the space for vaccination clinics at the beginning of the year, and we were able to vaccinate thousands of Aurora residents. The long-vacant Cosmopolitan Market was transformed into Factor one of the largest fresh-prepared meal delivery companies in the country. Soon after opening, Factor put the wheels in motion to expand and the space is currently under construction to grow its footprint and employee base. Also, on the west side of town, the former Cub Foods is currently under construction to become Lindsay Windows, a national window manufacturer. The long-standing Jewel Osco, an anchor of the Galena corridor, will also be updated in the 2022 year. We will continue to focus on revitalizing our key corridors throughout the city.

The reconstruction of the former Copley Hospital site also continues to progress. The relocation of the School District 131 administration building to the site was delayed for some time due to the pandemic, but the administrative staff team celebrated the grand opening of their new district building in early 2021. This \$100 million development continues to transform the long-vacant eyesore into a multi-use facility that will bring an influx of new professionals, medical services, senior living, housing for adults with developmental disabilities and residents to our Eastside Historic District, a prime location near our downtown.

The Bilter Road redevelopment plans continue, as staff works to market the properties and identify the most appropriate use for the space. The focus is still on businesses that will complement the anchor that is the CPO Mall and continue to grow our tax base. This work will continue into 2022.

The renovations of the Fox Valley Mall continue, with the transformation of the former mall footprint changing to include residential housing. Former anchor buildings have been torn down with residential properties popping up, taking the mall from the old model of a strictly shopping center to that of a lifestyle center, with residential units supporting the new and existing businesses in the mall space. Centennial's commitment to the continued improvement of the mall despite delays created by the pandemic remains and we look forward to the continued improvement and growth of this center.

Directly across the street from the Fox Valley Mall, Pacifica Square is a huge success, welcoming a number of new dining options and is now a notable destination for foodies. Future phases will soon be underway, and Aurora is so proud to be home to the nation's largest Asian-themed shopping center, right here in Aurora.

Public Safety and Quality of Life

The past year plus, our public safety teams, both Police and Fire, were presented with tremendous challenges. And both departments not only rose to the challenge but also exceeded any expectations with their work ethic and professionalism. Our Aurora Police Department navigated the pandemic and the civil unrest with grace and continued to stand strong and serve and protect our community. As the State began to reopen, our Community Policing Division was eager to get back out into the community and do what they do best – build relationships and work hand in hand with our residents. Our Aurora Police Department (APD) also welcomed a new leadership team, with the retirement of Chief Ziman and Deputy Chief Jackson earlier in the year. Keith Cross was unanimously selected and has received tremendous community support as our new Chief, with Matthew Thomas taking over the helm of Deputy Chief. The new team hit the ground running and we look forward to supporting them in their new roles.

The body worn camera (BWC) program is well underway, with the initial pilot program completed. Our officers worked hand in hand with our Information Technology (IT) Department to test different options, from the front end (physical camera) to the back end (footage, software integration, etc.) and unanimously selected a product that will integrate and allow for upgrades to our dash camera system and taser program. Our officers supported these accountability measures because they are a highly trained, highly professional department and understand the importance of transparency specifically as it pertains to their interactions with residents and visitors to Aurora. We will welcome the full rollout of the program in 2022 and appreciate their support and input.

In addition to the BWC program, our APD supported another accountability measure for our officers – the creation of our first-ever Civilian Review Board (CRB). The CRB was created in response to feedback collected from our community during the Community Helping Aurora's Necessary Grown and Empowerment (CHANGE) Reform Initiative. This board, comprised of nine (9) residents of Aurora, will add an independent voice to the police review and disciplinary process, complaint and compliment initiation process, as well as compile statistics about police interactions with our community.

Another initiative of the APD is a renewed focus on diversity in recruitment and hiring. The APD is aggressively expanding their outreach to Historically Black Colleges and University's (HBCU's) and other institutions with high minority enrollment in order to attract a more diverse force of officers and dispatchers. Additionally, with the support of the City Council, The APD created a "lateral transfer" program that allows the department to hire more experienced officers without having them start from scratch in our training program. This measure will also allow us to diversify our ranks and has already proven effective.

Both police and fire have also worked closely with our IT department to leverage technology to improve the services we provide to the public. Our APD is actively implementing the BWC program, and our AFD was recently selected to pilot a state-of-the-art program created to assist in the response to stroke victims. A limited number of our ambulances will be outfitted with a system that will allow a medical doctor to see and observe the patient as they are enroute to the hospital in order to prescribe the appropriate life-saving care. If this program is successful, it could lead to countless other opportunities for improvement of care by our paramedics. The city and AFD will launch a comprehensive fire station site study to determine the best path forward to adding new fire stations in the future given the continued growth and development of the city. The AFD also

received a significant grant to replace critical Scott air pack respirators for firefighting safety. In addition, the city and AFD continue to responsibly and appropriately replace essential emergency response vehicles such as ambulances and fire trucks.

The 2022 budget continues to prioritize improvements to the city's transportation network. The Motor Fuel Tax Fund dedicates \$3.3 million to resurface arterial streets and \$2.1 million towards neighborhood street improvements. Additional funds have been budgeted for improvements of existing intersections and traffic signals in order to improve efficiencies and keep our infrastructure up to date. These investments not only directly contribute to the quality of life in our city, it results in significant cost-savings over time and serves as a driver for business attraction and redevelopment.

The Water & Sewer Fund will continue to furnish significant financial resources in 2022 for ongoing improvements to the city's water and sewer systems including:

- Sanitary Sewer Evaluation and Rehabilitation. In some older neighborhoods of the city, sections of the sanitary sewer are reaching the end of their useful lives. Maintenance costs escalate as the lines reach an advanced age. In 2022, we will apply \$6.3 million to identify and rehabilitate sewer lines that need attention.
- Watermain Evaluation, Repair, and Replacement. Similar to sanitary sewer lines, a program is needed to provide for the systematic replacement of watermain throughout the city that have aged, deteriorated, and weakened. In 2022, \$5.9 million will be committed.

In 2011, based upon a mandate from the U.S. Environmental Protection Agency, we established a long-term control plan fee. The proceeds of this fee will continue to permit us to undertake our mandatory Long-Term Control Plan improvements in 2022. The purpose of this ongoing program is to reduce or eliminate sewer back-ups into homes and reduce combined sewer overflows into the Fox River and Indian Creek. The program involves separating combined sewers and constructing green infrastructure in various areas of the city as well as constructing an additional combined sewer treatment plant. In 2022, we have budgeted \$1.3 million for continued improvements.

Innovation and Collaboration

Following the COVID-19 pandemic and the civil unrest, the city began to take a different look at how we approach innovation and collaboration. The CHANGE Reform Initiative had heavy initial police focus but, was intended to be citywide and a significant focus for city leadership over the 2021 year. The CHANGE initiative was honored to win the distinguished Best Municipal Innovation Award for 2021 as determined by the DuPage Mayors and Managers Conference. To address some of the other topics raised in CHANGE, in July of 2021 the City Council approved significant changes to our organization, including the creation of a Community Affairs Department, led by our first Chief Communications & Equity Officer and supported by our first ever Director of Equity & Inclusion. These two positions are focused on ensuring the city remains committed to creating and maintaining a diverse and inclusive community, both for our residents and our employees.

Another department that underwent significant changes was Community Services. Formerly known as “Innovation and Cores Services”, the decision was made to shift to Community Services (CS) and completely restructure the department. For the past several years we have placed a lot of focus on revitalizing and growing our neighborhood groups. That focus has had a significantly positive impact on the city, particularly when it comes to National Night Out, but there was still something missing. To address that missing piece, we created the position of Neighborhood Outreach Coordinator. This position is tasked with being out in the community, connecting with our residents, specifically our at-risk youth and help guide them to the multitude of other options available for them. This position was a gap identified after implementing our Youth Services Coordinator several years back and is extremely important as it pertains to the long-term health and well-being of our community. Another significant missing piece identified and addressed in this budget was the addition of a Senior and Persons with Disabilities Coordinator. All of the positions outlined above will have a significant impact on our ability to effectively serve all members of our community.

Other changes to the organization as a whole include increasing our bench strength throughout the city. Through COVID we realized that in order to grow as a city and provide the services our residents need and deserve, we have to shift and create balanced teams to support the vision now as well as create a path towards sustaining our success by creating pathways to long-term transition of knowledge. We have done that by re-constituting positions in our Human Resources Department to create a Training and Development Division, as well as add to our Economic Development Division. We are working to move away from the model of only one person in the city having the knowledge about an entire department or division. It may not sound revolutionary, but we continue our progression towards becoming a more transparent and accessible city.

Policies Impacting Upon the Development of the 2022 Budget

The 2022 budget is based upon certain basic financial policies. Those policies are outlined below.

- The city will provide basic, high-quality municipal services at the lowest possible cost.
- High-priority capital projects, as reflected in the city’s Capital Improvement Plan, will be funded.
- Non-Union City staff members will receive salary increases of approximately 2.5%. Union represented employees will receive increases based on their collective bargaining agreements.
- The city will, once again, contribute to the Firefighters’ Pension Fund and the Police Pension Fund the full amount of the employer contribution determined pursuant to state guidelines. In doing so, we are acting as responsible stewards of the pension plans.
- Because of resource constraints, the city’s General Fund will make no contributions to the Employee Compensated Benefits Fund in 2022. The employee Compensated Benefits Fund serves to provide resources for accrued liabilities associated with severance, sick leave, and vacation pay. The election to make not contribution to this fund will make a total of approximately \$2.4 million available in the General Fund to pay other operating expenditures.

- While not mandated to do so, the city began setting aside money for accrued retiree health insurance benefits in 2005. In 2022, the city will contribute to the Retiree Health Insurance Trust Fund 50% of the actuarially recommended employer contribution associated with governmental funds and the Golf Fund, and 100% of the contribution attributable to the other enterprise funds (Airport, Water & Sewer Fund, Motor Vehicle Parking System Fund, and Transit Centers Fund). The total contribution will be \$4.0 million, which is approximately a 4.7% decrease to the contribution in 2021.

Expenditures Included in the 2022 Budget

The notable individual expenditure items included in the 2022 City Budget are discussed above. However, in total, the budget includes \$489.4 million in expenditures. The following chart summarizes the changes in the budget.

	<u>2021</u>	<u>2022</u>
Gross Total Expenditures	\$444,587,612	\$528,907,796
Less:		
Carryovers	<u>(38,229,400)</u>	<u>(39,504,200)</u>
Net Total Expenditures	<u><u>\$406,358,212</u></u>	<u><u>\$489,403,596</u></u>
Amount of Change		
Before Prior-Year Carryovers Deducted		\$84,320,184
After Prior-Year Carryovers Deducted		\$83,045,384
Percentage Change		
Before Prior-Year Carryovers Deducted		19.0%
After Prior-Year Carryovers Deducted		20.4%

Carryovers are items budgeted as expenditures in one fiscal year that are not spent and are then budgeted again in the subsequent fiscal year. Removing carryovers from the gross amount of total expenditures provides a perspective on the “new money” that is provided in the budget of a given year.

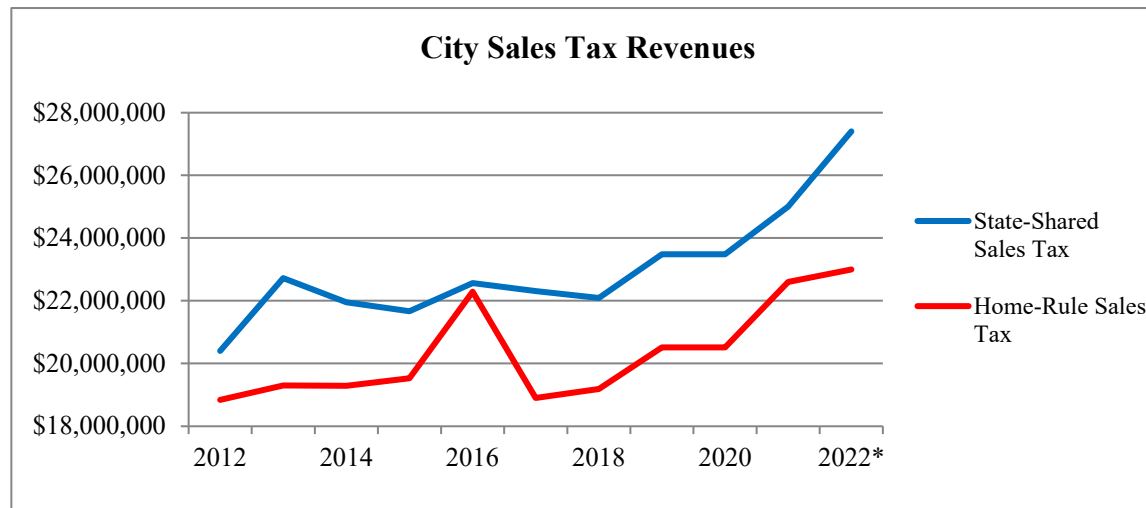
The General Fund budget for 2022 is \$204.9 million which is 5.78 % greater than in 2021.

Revenue Projections for 2022

Total revenues projected for 2022 are \$498.5 million. This is approximately \$51.2 million or 11.4% higher than the 2021 Amended Budget.

The primary General Fund revenue sources are sales taxes, income taxes and property taxes.

The city receives the equivalent of a 1% sales tax from the proceeds of a statewide sales tax that is distributed based upon point of sale by the Illinois Department of Revenue. During 2022, we project that state-shared sales tax revenue will be \$27.4 million. The Chicago Premium Outlets mall continues to show strong sales and the renovation of the Yorkshire Plaza by Pacifica Square, LLC will help stabilize sales tax revenue in 2022 and beyond. The graph below presents the trend in state-shared and home-rule sales tax since 2012.



* 2021 and 2022 amounts are projected.

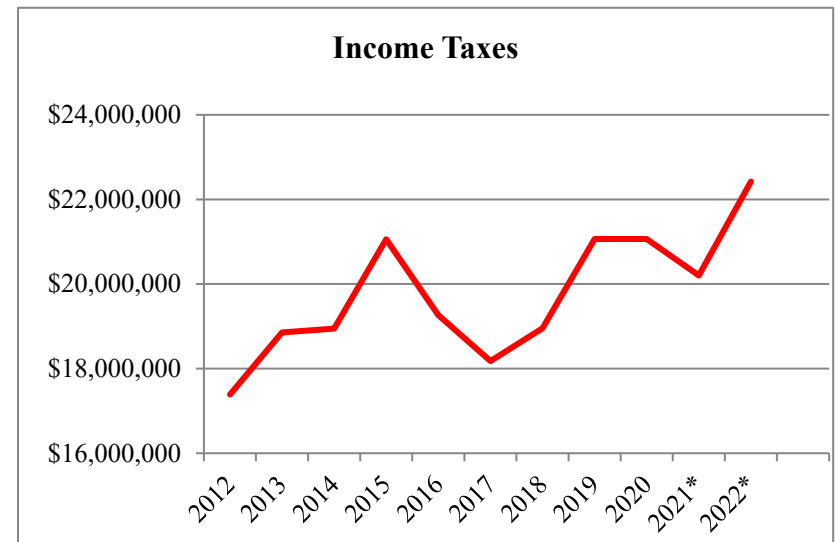
The city also has a home-rule sales tax in place. It is imposed at a rate of 1.25% generally upon all retail goods except motor vehicles, food, and drugs. For 2022, we have budgeted this revenue source at \$23.0 million. In 2017 the state imposed a 2% administrative fee for processing home-rule sales tax and this administrative fee was reduced to 1% in 2018 as of July 1. Extending past practice on the allocation of home-rule sales tax revenue across selected city funds, the allocation for 2022 will be:

Fund	Amount	Allocation Percentage	Allocation Purpose
General	\$11,940,000	51.9%	General governmental operations
SHAPE	4,800,000	20.9%	Public safety projects
Capital Improvements	5,600,000	24.3%	Capital projects
Airport	\$200,000	0.9%	Facility subsidy
Motor Vehicle Parking Systems	460,000	2.0%	System subsidy
Total	<u>\$23,000,000</u>	<u>100.0%</u>	

Income taxes are distributed by the State of Illinois based upon a statewide per capita formula. Thus, the state's economy does affect the income tax revenues of the city. We estimate that those revenues will be \$22.4 million in 2022, an increase of 11.1% from \$20.2 million of revenues expected in 2021. Our 2022 projection is based upon the distribution forecast of the Illinois Municipal League.

During the past few years, elected officials of the State of Illinois have discussed certain proposals that would reduce the amount of income tax revenues distributed to Illinois municipalities. The city's 2022 forecast for income tax revenues assumes no reduction imposed by the state.

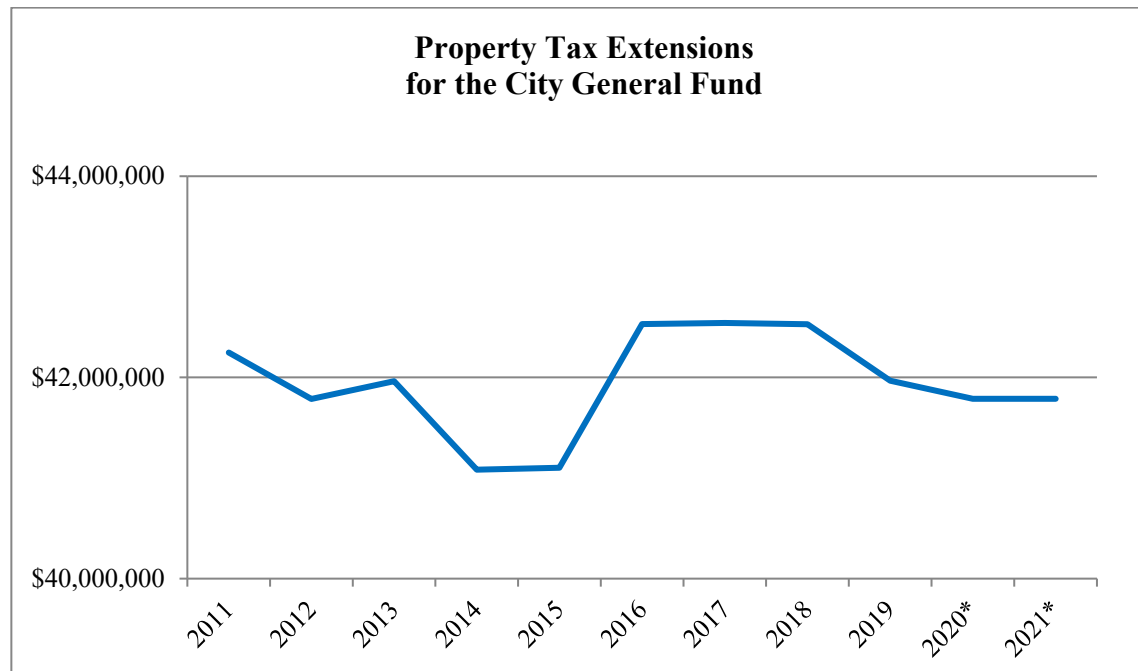
The 2010 census recognized an increase in Aurora's population from 164,681 to 197,899. The impact of the population increase was first seen in income tax revenues beginning in mid-2011.



* The 2021 and 2022 amounts are projected.

Property taxes (from the 2021 tax levy) are expected to generate a total of \$83.5 million in 2022 for the city (excluding the library debt levy), which is the same amount that was levied in 2021. Recognizing the financial hardship inflicted upon many city residents and businesses by the Great Recession, the city reduced its levy for general municipal operations from about \$48.5 million in 2008 (taxes payable in 2009) to \$41.8 million in 2021 (taxes payable in 2022) – a decrease of \$6.5 million or over 12%. Also, the amount of the 2021 levy for operational purposes is precisely the same amount as it was in the prior year.

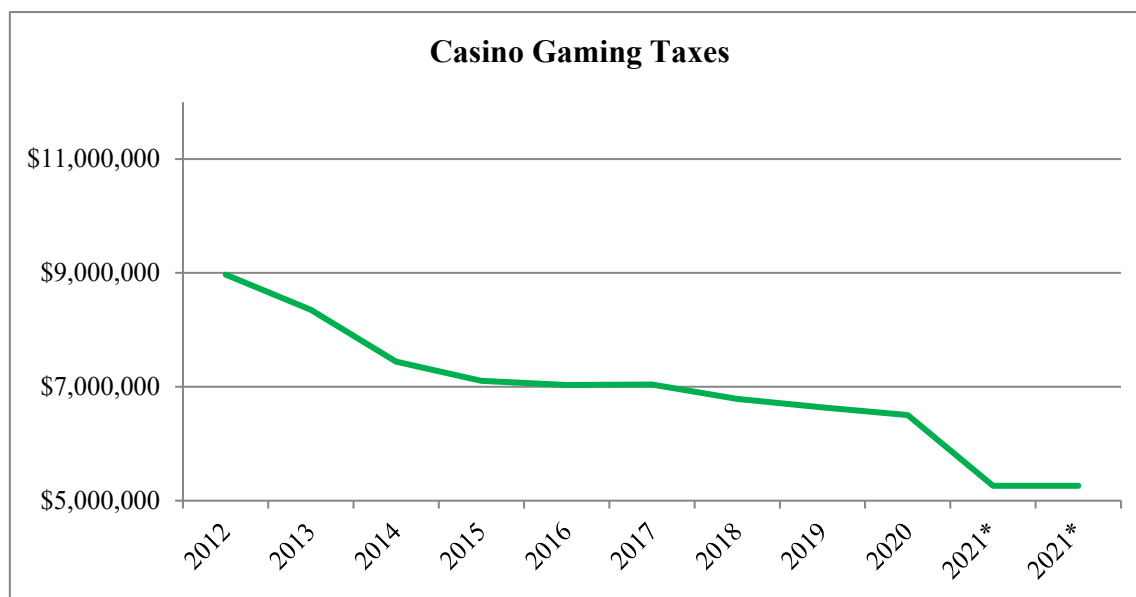
The graph below presents the trend of the city's property tax extensions for General Fund purposes since 2011 (2010 property tax levy).



* 2020 is the budgeted amount and 2021 amount is projected.

Prior to 2011, the city's extension for its contributions to the Illinois Municipal Retirement Fund (IMRF) were actually included in the extension for the General Fund. The estimated IMRF extensions have been subtracted from the pre-2011 amounts included in the graph above to enhance comparability. The 2018 proposed levy was \$550,000 less than the 2017 levy due to the reduction associated with the elimination of the Aurora Election Commission expenses in 2018.

As in the prior 12 years, the 2021 property tax levy will include a \$4.0 million component to help pay the debt service on general obligation bonds issued to finance the construction of the new police headquarters.



*The 2021 and 2022 amounts are projected.

Casino gaming taxes, generated from Aurora’s riverboat casino are projected to remain flat at \$5.2 million in 2022. Gaming taxes are deposited into a separate special revenue fund of the city and used primarily for economic development initiatives and certain non-core services.

Gaming taxes have proven to be a revenue source that can vary significantly from year to year. Over the past ten years, casino gaming taxes have been affected by tax law changes, an indoor smoking ban in public places, economic downturns, the opening of other casinos in Illinois and the approval of video gaming.

Distinguished Budget Presentation Award

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Aurora, Illinois, for its annual budget for the fiscal year beginning January 1, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to the GFOA to determine its eligibility for another award.

Conclusion

Preparation of the budget is a long and arduous task. I would like to thank all of the city staff members who participated in the preparation of the 2022 proposed budget. Special recognition is in order for the exceptional efforts of former Chief Financial Officer/City Treasurer Martin Lyons, current Chief Financial Officer/City Treasurer Chris Minick, Director of Financial Operations Stacey Peterson, Chief Management Officer Alex Alexandrou, and Budget Analyst Silvia Cisneros who were at the center of the budget development and production process this year.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Richard C. Irvin". The signature is fluid and cursive, with a large initial "R" and a stylized "I".

Richard C. Irvin
Mayor



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Aurora
Illinois**

For the Fiscal Year Beginning

January 01, 2021

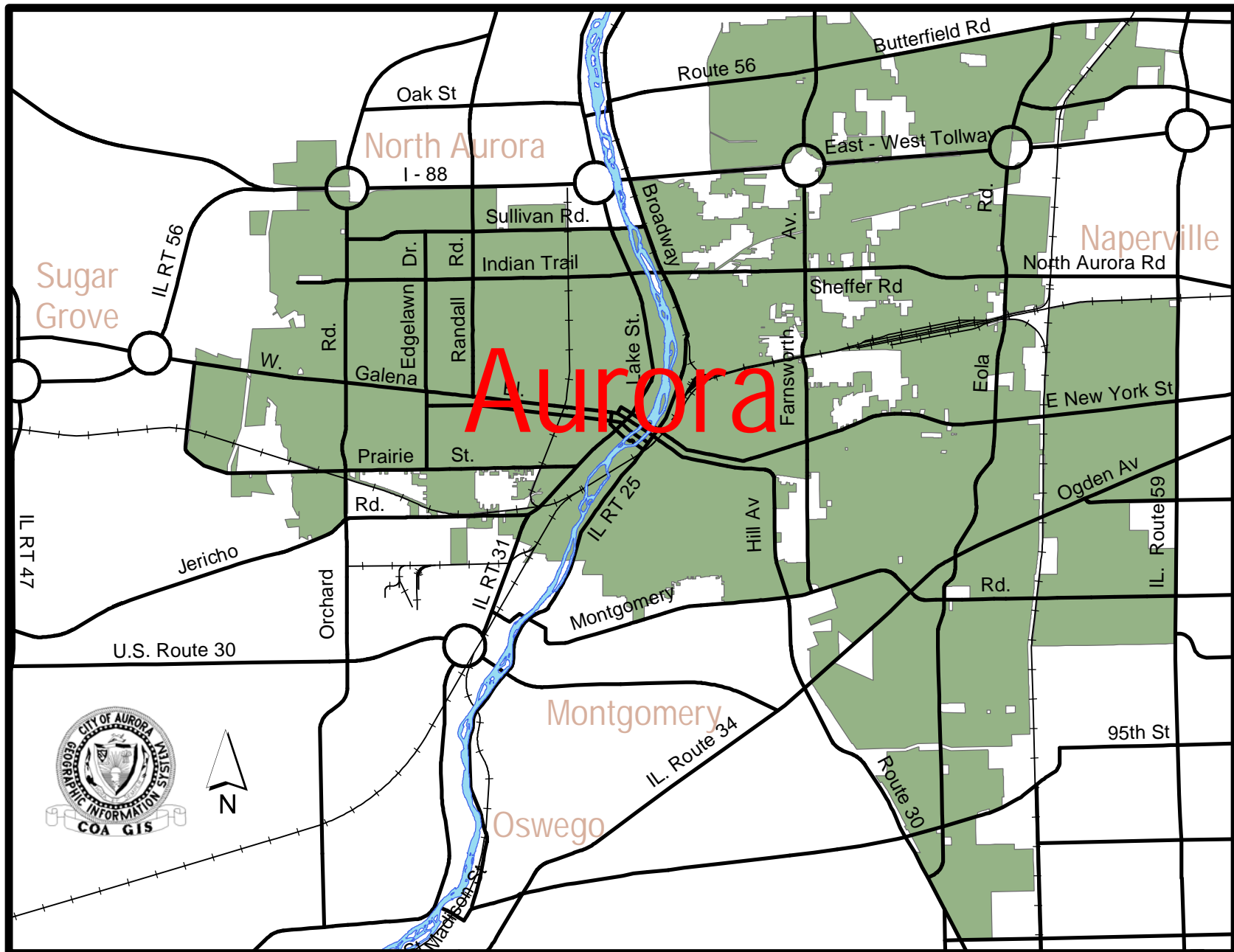
Christopher P. Morill

Executive Director

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CITY OF AURORA, ILLINOIS

2022 BUDGET - LOCAL MAP



SOURCE: GIS DIV. CITY OF AURORA, AURORA, IL., 2021

CITY OF AURORA, ILLINOIS 2022 BUDGET HISTORICAL SUMMARY

The City of Aurora is located approximately 36 miles west of Chicago, Illinois, on the Fox River. Aurora was settled by two brothers, Joseph and Samuel McCarty, in 1834. The men were drawn to the area by a narrow point in the river and a natural water fall that afforded the opportunity to obtain water power. At the time, Potawatomi Indians inhabited the area. A tribe led by Chief Waubonsie had its village on the west side of the Fox River about one mile north of Aurora's current downtown. The tribe was peaceful and friendly. However, about the time of McCarty's arrival, the United States Government purchased the Potawatomi's land and Chief Waubonsie relocated his tribe west of the Mississippi River.

Spurred by the availability of farmland, the opportunities created by the Fox River, and a stagecoach route, communities on both sides of the Fox River in present-day Aurora grew quickly. By 1848, the communities had reached a combined population of more than 1,000. On February 12, 1849, the Illinois legislature granted a charter for the Aurora Branch Railroad. This line, completed in 1850, extended north and connected with the Chicago and Galena Union Railroad line that, in turn, ran into Chicago. In 1864, a track was laid from Aurora directly to Chicago through Naperville. The railroads further accelerated Aurora's growth.

In 1837, the settlement on the east side of the river that had been known as McCarty Mills took the name of Aurora, and incorporated in 1845. The settlement on the west side of the Fox River was incorporated as West Aurora in 1854. On February 11, 1857, the Village of Aurora and the Village of West Aurora combined and incorporated as the City of Aurora. The first mayor of the City of Aurora was Benjamin F. Hall, a banker. The first city hall building was constructed on Stolp Island, a tract of land located in the Fox River between the east and west sides of the city. The two formerly separate communities considered the site to be neutral soil.

In 1881, Aurora became the first city in the United States to use electric streetlights to light its streets. By virtue of this initiative, Aurora became known as the "City of Lights."

Numerous sites in Aurora are on the National Register of Historic Places. Among the most prominent are the Chicago, Burlington, and Quincy Roundhouse and Locomotive Shop ("the Roundhouse") and the Grand Army of the Republic (GAR) Memorial Hall. The Roundhouse is the oldest limestone roundhouse in the United States and is currently the home of the Two Brothers Roundhouse -- an expansive restaurant, brewery, and banquet facility. The GAR Memorial Hall is now operating as a museum and displays military and other historical artifacts, to include those from the Civil War period.

The Latin meaning of the word "Aurora" is the rising light of morning or the dawn, and is the name of the Roman Goddess of Dawn.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
COMMUNITY PROFILE**

Date of Incorporation	February 11, 1857
Form of Government	Mayor-Council
Ten aldermen elected from one of ten wards and two elected at-large. Four-year terms.	
Geographic Location	36 miles west of Chicago
Area	46 Square Miles
Overlapping Taxing Districts	
Counties	Kane County DuPage County Kendall County Will County
Townships	Aurora Township Sugar Grove Township Batavia Township Naperville Township Winfield Township Oswego Township Wheatland Township
Park Districts	Batavia Park District Fox Valley Park District Sugar Grove Park District Oswego Park District
Junior College Districts	DuPage District #502 Waubonsee District #516

**CITY OF AURORA, ILLINOIS
2022 BUDGET
COMMUNITY PROFILE**

School Districts	Batavia District #101 West Aurora District #129 East Aurora District #131 Indian Prairie District #204 Kaneland District #302 Oswego District #308
Population (a)	199,927
Miles of Streets (Center Lane Miles)	580.5
Miles of Sanitary Sewers	343
Miles of Storm Sewers	477
Miles of Combination Sewers	156
Number of Water and Sewer Service Accounts	49,484
Total Annual Pumpage (Gallons)	5.87 Billion
Daily Pumpage Capacity (Gallons)	40.5 Million
Daily Storage Capacity (Gallons)	17.5 Million
Insurance Services Office Rating	2
Public Schools	
Elementary Schools	45
Middle Schools	17
Senior High Schools	8
Illinois Mathematics & Science Academy	1
Community College (Branch)	1
College – Private	2
University – Private	1

CITY OF AURORA, ILLINOIS
2022 BUDGET
COMMUNITY PROFILE

Library Services

Number of Libraries	3
Number of Books and Audio Visual Materials	459,712
Number of Registered Borrowers	107,989

Police Stations

1

Fire Stations

9

Recreation Facilities (City-Operated)

Number of Parks	15
Number of Playgrounds	12
Park Area in Acres	409

Employment by Industry (a)

	Number	Percent
Educational Services, Health Care, and Social Assistance	17,852	17.43%
Manufacturing	16,070	15.69%
Professional, Scientific, Management, Administrative, and Waste Management Services	13,155	12.85%
Retail Trade	12,068	11.79%
Arts, Entertainment, Recreation, Accommodation, and Food Services	10,283	10.04%
Finance, Insurance, and Real Estate; Rental and Leasing	8,001	7.81%
Transportation, Warehousing, and Utilities	6,948	6.79%
Construction	6,042	5.90%
Wholesale Trade	3,394	3.31%
Other Services, except Public Administration	4,302	4.20%
Public Administration	2,054	2.01%
Information	1,957	1.91%
Agriculture, Forestry, Fishing, Hunting, and Mining	275	0.27%
Total	102,401	100.00%

**CITY OF AURORA, ILLINOIS
2022 BUDGET
COMMUNITY PROFILE**

Employment by Occupation (a)	Number	Percent
Management, Business, Science, and Arts	32,774	32.01%
Sales and Office	23,279	22.73%
Production, Transportation, and Material Moving	21,273	20.77%
Service	17,644	17.23%
Natural Resources, Construction, and Maintenance	7,431	7.26%
Total	102,401	100.00%

Distribution of Family Incomes (a)

Income	Number of Families	Percent	Number of Households	Percent
Under \$10,000	1,012	2.17%	2,123	3.34%
\$10,000 to \$14,999	987	2.12%	1,849	2.91%
\$15,000 to \$24,999	2,627	5.64%	4,484	7.05%
\$25,000 to \$34,999	2,974	6.39%	4,746	7.47%
\$35,000 to \$49,999	5,541	11.90%	8,377	13.18%
\$50,000 to \$74,999	8,397	18.03%	11,649	18.33%
\$75,000 to \$99,999	6,367	13.67%	8,376	13.18%
\$100,000 to \$149,999	9,438	20.26%	11,566	18.19%
\$150,000 to \$199,999	4,496	9.65%	5,138	8.08%
\$200,000 or more	4,736	10.17%	5,260	8.27%
Total	46,575	100.00%	63,568	100.00%

**CITY OF AURORA, ILLINOIS
2022 BUDGET
COMMUNITY PROFILE**

Elections

Number of Registered Voters	86,775
Number of Votes Cast in April 2021 Municipal Election	9,406
Percentage of Registered Voters Voting in Last Municipal Election	10.09%

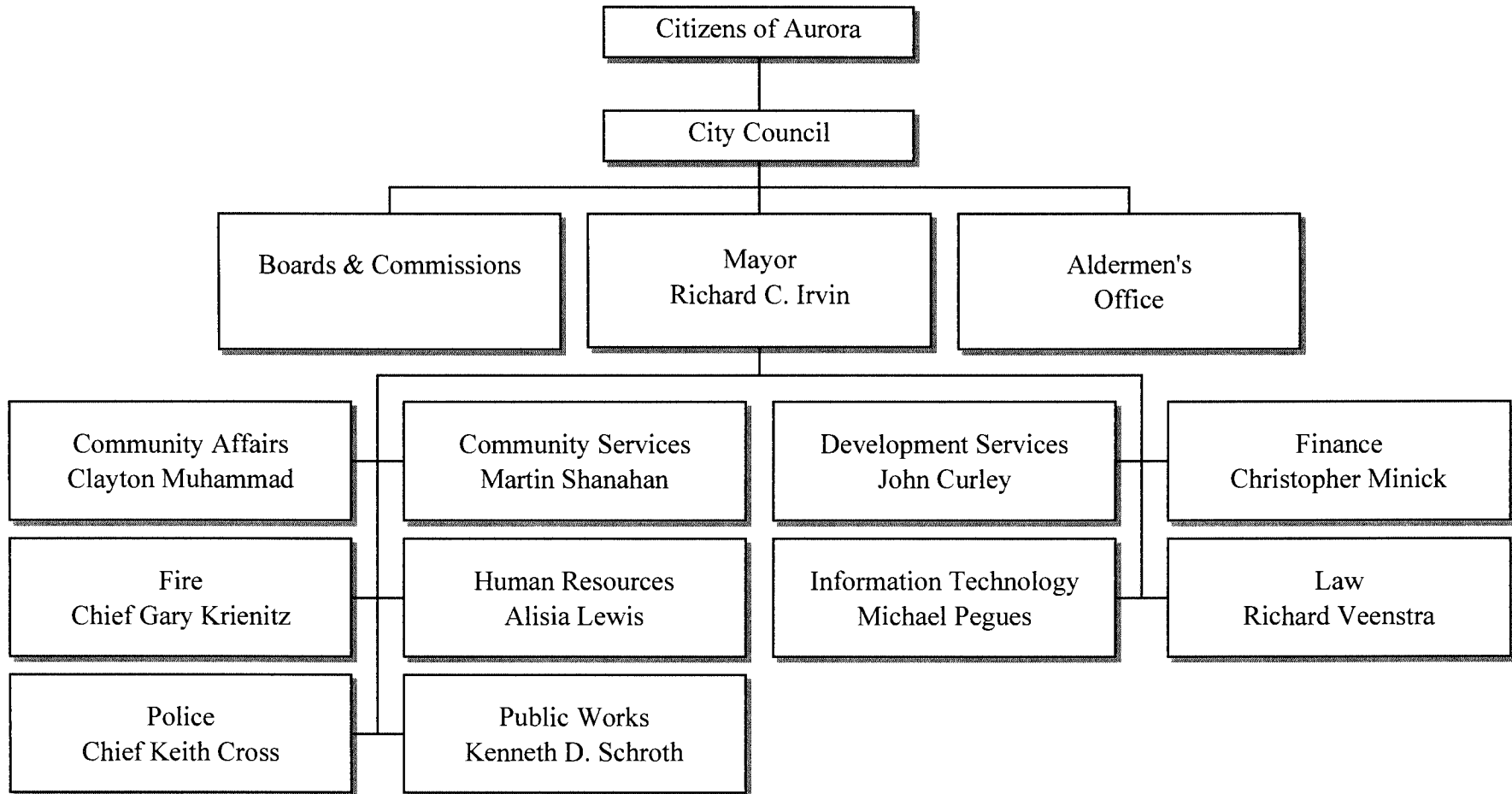
Top Ten Taxpayers (b)

<u>County</u>	<u>Taxpayer Name</u>	<u>Business Service</u>	<u>2020 EAV</u>
Kane	Simon/Chelsea Chicago Development, LLC	Shopping Center	\$66,127,869
DuPage/Kane	Liberty Illinois LP	Real Estate	\$41,097,081
DuPage	Real Estate Tax Advisors	Real Estate	\$37,545,550
DuPage	Fox Valley Mall LLC	Shopping Center	\$25,588,610
Kane	Chicago Premium Outlets Expansion LLC	Outlet Mall	\$23,420,173
DuPage	TGM Chesapeake Inc.	Apartments	\$19,198,000
DuPage	JVM Aventine Apartments	Residential Property	\$17,011,750
Kane	LIT Industrial LP	Real Estate	\$15,795,033
DuPage	Chase McElwee	Real Estate	\$15,306,350
DuPage	SSIL Fox Valley LLC	Real Estate	\$14,136,810
Total			\$275,227,226
Ten Largest Taxpayers as a Percent of the City's 2020 EAV (\$4,368,434,612).			6.30%

Notes

- (a) Source: U.S. Census Bureau, including 2015-2019 American Community Survey 5-Year Estimates.
- (b) Source: DuPage and Kane Counties. Kendall and Will Counties have been excluded since they consist of approximately 10% of the city's 2020 EAV.
- All other data obtained from City of Aurora records.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
ORGANIZATION CHART**



CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget serves as a communications device, policy document, operations guide, and financial plan. As a communications device, it contains information pertaining to key issues facing the city, priorities of the city administration, major initiatives for the coming year, accomplishments of prior years, and more. As a policy document, it articulates and reflects major financial policies of the city. As an operations guide, it serves as the city's spending plan and indicates the level of services to be provided. As a financial plan, it includes information relative to debt service, revenue estimates and requirements, and future projects and needs. As a legal document, the budget serves as the annual spending authorization of the city.

The city's budget process spans over nine months and consists of many steps. A descriptive summary of the budget process is provided below. The budget calendar for the city is also included at the end of this section.

The Annual Budget

The city's fiscal year begins January 1st and ends December 31st. The city establishes annual budgets for all of its funds except the Working Cash Fund and agency funds. The city budget includes both revenues and expenditures.

The budget is prepared using the modified accrual basis of accounting. Under this basis of accounting, revenues are recognized when earned provided that they are both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed.

The city prepares its annual financial statements in accordance with generally accepted accounting principles (GAAP). GAAP are uniform minimum standards and guidelines for financial accounting and reporting. The primary

authoritative body promulgating GAAP for state and local governments is the Governmental Accounting Standards Board. With respect to city budgeting, the primary difference between GAAP and the basis of budgeting is seen in the treatment of transactions in the proprietary funds and the pension funds. Under GAAP, those funds are accounted for on the accrual basis of accounting. A definition of the accrual basis of accounting is presented in the glossary. However, the recording of capital asset purchases illustrates one of the most significant differences between the budgetary (modified accrual) basis and the accrual basis. Under the city's budgetary basis, capital asset acquisitions in the governmental funds are recorded as expenditures in the year when they are purchased or constructed. Under GAAP and in accordance with the accrual basis of accounting, capital assets acquired through the proprietary funds are recorded as assets and depreciated as an expense over the length of their useful lives.

In Illinois, municipalities may conduct their financial operations within one of two alternative frameworks: the appropriations system (65 Illinois Compiled Statutes 5/8-2-9) or the budget system (65 Illinois Compiled Statutes 5/8-2-9.1 through 9.10). The budget system is a more flexible system as it permits a municipality to adjust its annual financial plan more easily as circumstances require. Since January 1, 2000, the city has operated under the budget system.

The Aurora City Code requires that the Mayor submit a proposed city budget for the upcoming fiscal year to the City Council not later than October 15th. The Chief Financial Officer/City Treasurer, in his capacity as the city's budget officer, is responsible for compiling the proposed budget. In conjunction with the compilation of the budget, the City Code requires that the Chief Financial Officer/City Treasurer present to the City Council revenue estimates and an estimated property tax levy for the upcoming fiscal year not later than September 15th. State law requires that a municipality operating under the budget system adopt its annual budget prior to the start of the fiscal year to which it pertains.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget process begins with the Finance Department's development of budget workbooks during the first quarter of the year. Budget workbooks provide budgetary guidance to the city staff and examples of various forms and formats that must be used when a departmental or divisional budget request is submitted. After a budget kick-off informational meeting in the early spring, the city staff begins work on their budget requests for the upcoming year.

In developing their budget requests, departments and divisions separately consider a) the costs of maintaining current services and programs and replacing equipment and vehicles that are on hand, and b) the resources necessary to introduce new services and programs, expand the city's equipment and vehicle inventory, and undertake major capital projects. Costs associated with maintaining current service levels and replacing equipment and vehicles are considered part of the "base budget." Requests for resources for new services and programs, additional equipment and vehicles, and capital items are articulated in discrete units termed "decision packages." Requests for new capital items are actually submitted in the form of a special type of decision package: a capital project request.

Capital project requests are initially considered during the development of the city's Capital Improvement Plan as discussed below. However, requests for capital projects for the upcoming budget year must be evaluated for funding in the regular budget process.

Departments submit their budget requests to the Finance Department in the late spring. After the Finance Department compiles and organizes the budget requests, the Mayor meets with department heads to discuss their budget requests. The Mayor generally holds the budget review meetings in the early summer. The Mayor may adjust the budget requests based upon his findings during those meetings.

At the conclusion of the Mayor's budget review meetings in the late summer, the Finance Department adjusts budget requests as directed by the Mayor and

produces the proposed budget. The Mayor submits his proposed budget to the City Council, after which it is referred to the City Council's Finance Committee.

The Finance Committee, composed of five aldermen, reviews the proposed budget during a series of public meetings. The committee calls members of the city staff to appear to discuss and provide additional information on their portions of the proposed budget. The Finance Committee may recommend changes to the proposed budget by a majority vote. When the Finance Committee completes its review, typically in mid-autumn, it recommends approval of the proposed budget to the Committee of the Whole. The Committee of the Whole consists of the Mayor and all 12 aldermen (including two aldermen-at-large). At a meeting of the Committee of the Whole, the Chair of the Finance Committee reports on the proposed budget. If the Committee of the Whole recommends approval, the proposed budget is referred to the City Council for final approval.

State law requires that a public hearing be conducted prior to the adoption of the budget. Notice of this hearing must be published in a newspaper of general circulation in the city. A majority vote of a quorum of the City Council is required for adoption of the budget. The adopted budget must be filed with the clerks of the counties in which the city is located.

As stated above, the budget system is a more flexible system than the appropriation system. The major feature of the budget system that makes it more flexible is administrative budget transfers. Pursuant to state law and the City Code, the Chief Financial Officer/City Treasurer may transfer amounts between expenditure accounts within a departmental budget or between expenditure accounts within a fund without departmental segregation. The Mayor's approval is required to transfer amounts between expenditure accounts of different departments. Administrative budget transfers between the accounts of different funds are not permitted. Total budgeted expenditures in a fund may only be increased by a budget amendment approved by a two-third's vote of a quorum of the City Council.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The legal level of budgetary control is the department level or, where no departmental segregation of a fund exists, the fund level.

The Capital Improvement Plan

The city's Capital Improvement Plan (CIP) reflects a ten-year projection for a wide variety of capital projects, to include infrastructure. The CIP is a stand-alone document, but it impacts upon the budget. For a project to be included in the CIP, it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. (Motor vehicles and equipment are excluded from the CIP.) The city groups the CIP projects into nine functional categories: Airport, Downtown, Economic Development, Facilities, Neighborhood Redevelopment, Stormwater Management, Recreation, Transportation, and Water and Sewer projects. The CIP is largely comprised of a collection of individual project summary sheets. The project summary sheet for a project includes its name, description, justification, estimated cost, potential revenue sources, and anticipated annual impact upon the operating budget.

CIP projects proposed by city departments are evaluated by the city's Board of Local Improvements (BOLI). The BOLI consists of the Mayor or his designee, the Director of Public Works/City Engineer, the Director of Public Properties, the Chief Development Services Officer and the Chief Financial Officer/City Treasurer. The city's two aldermen-at-large also sit on the board as non-voting members.

As stated above, the capital project requests are initiated through the budget process. However, in general, development of the CIP is less constrained than the development of the budget because the city makes no binding commitment to fund projects that are included in the CIP. Yet, those projects programmed for the first year of the CIP (i.e., the upcoming budget year) are most closely scrutinized by the BOLI because their funding must be addressed in the current year's budget process.

Other Planning Processes Impacting Upon City Budgeting

Strategic Plan. The Strategic Plan is a comprehensive program of major goals for the city as a whole. The achievement of many of the goals requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the goals outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his functional area. Through the Mayor's review of departmental budget requests, the city ensures that all goals are addressed.

Several other city planning processes are inputs to the Strategic Plan as discussed below.

Housing and Community Development Consolidated Plan. Pursuant to 24 CFR Part 91, every five years the city, as a direct recipient of federal CDBG and HOME funds, must analyze and plan for how these antipoverty monies will benefit the Aurora community, and produce a related Consolidated Plan for Federal Funding. The plan promotes projects and activities for housing and community development that are designed to benefit low- and moderate-income residents. The Consolidated Plan process mandates an intensive community participation process including Aurora residents and community stakeholders. Citizen input, demographic and mapping analysis, as well as staff analysis and discussions form the backbone of five-year funding recommendations to the Consolidated Plan, the goals of which are reinforced annually through CDBG and HOME funding recommendations in the Annual Action Plan Process.

Master Plan for Downtown Aurora. This document, adopted by the City Council in 2006, outlines a ten-year program and long-term vision for redeveloping Aurora's downtown. The plan calls for the addition of 300,000

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

to 500,000 square feet of new retail space, the construction of 2,500 residential units, and the injection of \$700 million of private investment. The Master Plan for Downtown Aurora has impacted upon the project plans for Tax Increment Financing Districts #1, #3, #5, and #6. It is also considered in the development of the city's Strategic Plan. This level of investment is necessary for economic growth and a stable property tax rate for the community.

Tax Increment Financing District #1 (Downtown) Project Plan. This document outlines a redevelopment program for the city's downtown. The major goals of the plan are to:

- Retain and expand existing businesses.
- Promote redevelopment using permissible incentives.
- Redevelop certain viable, existing building inventory.
- Construct certain public improvements to complement redevelopment.

TIF District #1 expires on December 2, 2021.

The TIF District #1 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #1 Fund (Fund 231) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #3 (RiverCity) Project Plan. This document outlines a redevelopment program for a 40-acre area of the city located just south of the downtown. The goals of the plan are similar to those expressed in the TIF District #1 Project Plan.

TIF District #3 expires on September 26, 2023.

The TIF District #3 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #3 Fund (Fund 233) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #5 (West River Area) Project Plan. This document outlines a redevelopment program for a 207-acre area on the west side of the Fox River and just north of the city's central downtown. The major goals of the plan are to:

- Promote the redevelopment of property in and around the downtown.
- Improve existing infrastructure including sidewalks, crosswalks, and streetscape.
- Provide for the necessary site preparation, grading, and excavation of property as a means to promote more modern land uses.
- Increase the city's property tax and sales tax bases.
- Identify economically viable reuse opportunities for adjacent downtown parcels in a manner to promote mixed-use development.
- Remediate environmental hazards.

TIF District #5 expires on April 24, 2030.

The TIF District #5 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #5 Fund (Fund 235) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #6 (East River Area) Project Plan. This document outlines a redevelopment program for a 530-acre area on the east side of the Fox River and just north of the city's central downtown. The major goals of the plan are the same as those for TIF District #5.

TIF District #6 expires on April 24, 2030.

The TIF District #6 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #6 Fund (Fund 236) or an associated bond proceeds (capital projects) fund.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Tax Increment Financing District #7 (West Farnsworth) Project Plan. This document outlines a development program for a 158-acre area of the city generally located northwest of Interstate Route 88 and Farnsworth Avenue. The major goals of the project plan are to:

- Encourage mixed-use commercial, retail, and industrial development.
- Foster the replacement, repair, and/or improvement of infrastructure.
- Develop the area's traffic system to improve accessibility.
- Coordinate redevelopment activities.

TIF District #7 expires on November 22, 2034.

The TIF District #7 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #7 Fund (Fund 237) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #8 (East Farnsworth) Project Plan. This document outlines a development program for a 43-acre area of the city generally located east of Farnsworth Avenue between Interstate Route 88 and Bilter Road. The major goals of the project plan are to:

- Reduce or eliminate impediments to redevelopment.
- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance of the area.

TIF District #8 expires on November 22, 2034.

The TIF District #8 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #8 Fund (Fund 238) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #9 (Stolp Island) Project Plan. This document outlines a development program for an area of the city generally located in the downtown area between Galena Blvd. and Downer Place. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Encourage redevelopment that provides entertainment facilities and mixed-use redevelopment in the Downtown Area.

TIF District #9 expires on December 31, 2043.

The TIF District #9 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #9 Fund (Fund 239) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #10 (Galena/Broadway) Project Plan. This document outlines a development program for an area of the city generally located in the downtown area between Galena Blvd. and Downer Place. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance for the area.

TIF District #10 expires on December 31, 2044.

The TIF District #10 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #10 Fund (Fund 223) or an associated bond proceeds (capital projects) fund.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Tax Increment Financing District #11 (River/Benton) Project Plan. This document outlines a development program for an area of the city generally located in the downtown bordered by Downer Place, the Fox River, Benton Street and River Street. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance for the area.

TIF District #11 expires on December 31, 2043.

The TIF District #11 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #11 Fund (Fund 224) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #12 (75th and Ogden) Project Plan. This document outlines a development program for an area of the city situated at the intersection of 75th Street and Ogden Avenue. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Enhance infrastructure and public improvements.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance for the area.

TIF District #12 expires on December 31, 2044.

The TIF District #xx Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #12 Fund (Fund 225) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #13 (Lake/Galena) Project Plan. This document outlines a development program for a 4-acre area of the city generally located on the northeastern side of Galena Boulevard from Lake Street to the northwest to River Street to the southeast and one parcel located on the southwestern side of Galena Boulevard. The major goals of the project plan are to:

- Promotion of the redevelopment of underutilized property.
- Improvements of existing rights-of-way and infrastructure.
- Accomplish redevelopment over a reasonable period of time.

TIF District #13 expires on December 31, 2044.

The TIF District #xx Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #13 Fund (Fund 226) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #14 (Lincoln/Weston) Project Plan. This document outlines a development program for an area of the city located in the central southeastern Bardwell neighborhood. The major goals of the project plan are to:

- Coordinate redevelopment activities.
- Enhance infrastructure and public improvements.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance for the area.

TIF District #14 expires on December 31, 2044.

The TIF District #xx Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #14 Fund (Fund 227) or an associated bond proceeds (capital projects) fund.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Tax Increment Financing District #15 (Fox Valley Mall) Project Plan. This document outlines a development program should include a mix of restaurants, entertainment, residential and open spaces/plaza gathering spaces. The major goals of the project plan are to:

- Promotion of the redevelopment of underutilized property.
- Improvements of existing rights-of-way and infrastructure.
- Accomplish redevelopment over a reasonable period of time.

TIF District #15 expires on December 31, 2036.

The TIF District #xx Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #15 Fund (Fund 228) or an associated bond proceeds (capital projects) fund.

Water Master Plan. This plan anticipates the water needs of the city through 2021. It forecasts population growth and system infrastructure components needed to meet increased water demand and water quality requirements. The primary goal of the plan is to develop a ten-year capital improvements program with estimated costs to address the following needs:

- Develop new sources of water (e.g., new deep wells).
- Maintain and improve the Water Treatment Plant's capabilities.
- Increase the city's water storage capacity and improve the distribution system.

The Water Master Plan is an input to the CIP. Approved projects are ultimately budgeted in the Water & Sewer Fund (Fund 510).

Storm & Sanitary Sewer Priority Plan. This document reflects a 20-year program of storm and sanitary sewer improvements. The major goals of the plan are:

- Rehabilitate sanitary sewers throughout the city.
- Eliminate the infiltration of stormwater into the sanitary sewers.
- Separate the existing combined sanitary and storm sewers.

The Storm & Sanitary Sewer Priority Plan is an input to the CIP. Approved projects are ultimately budgeted in the Stormwater Management Fee Fund (Fund 280) or the Water & Sewer Fund (Fund 510).

Long-Term Control Plan. This plan accounts for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency.

The Long-Term Control Plan is an input into the CIP. Approved projects are ultimately budgeted in the Long-Term Control Plan Fund (Fund 281).

Airport Transportation Improvement Proposals. This is a five-year plan for infrastructure improvement projects to be undertaken at the Aurora Municipal Airport. The major goals of the plan are:

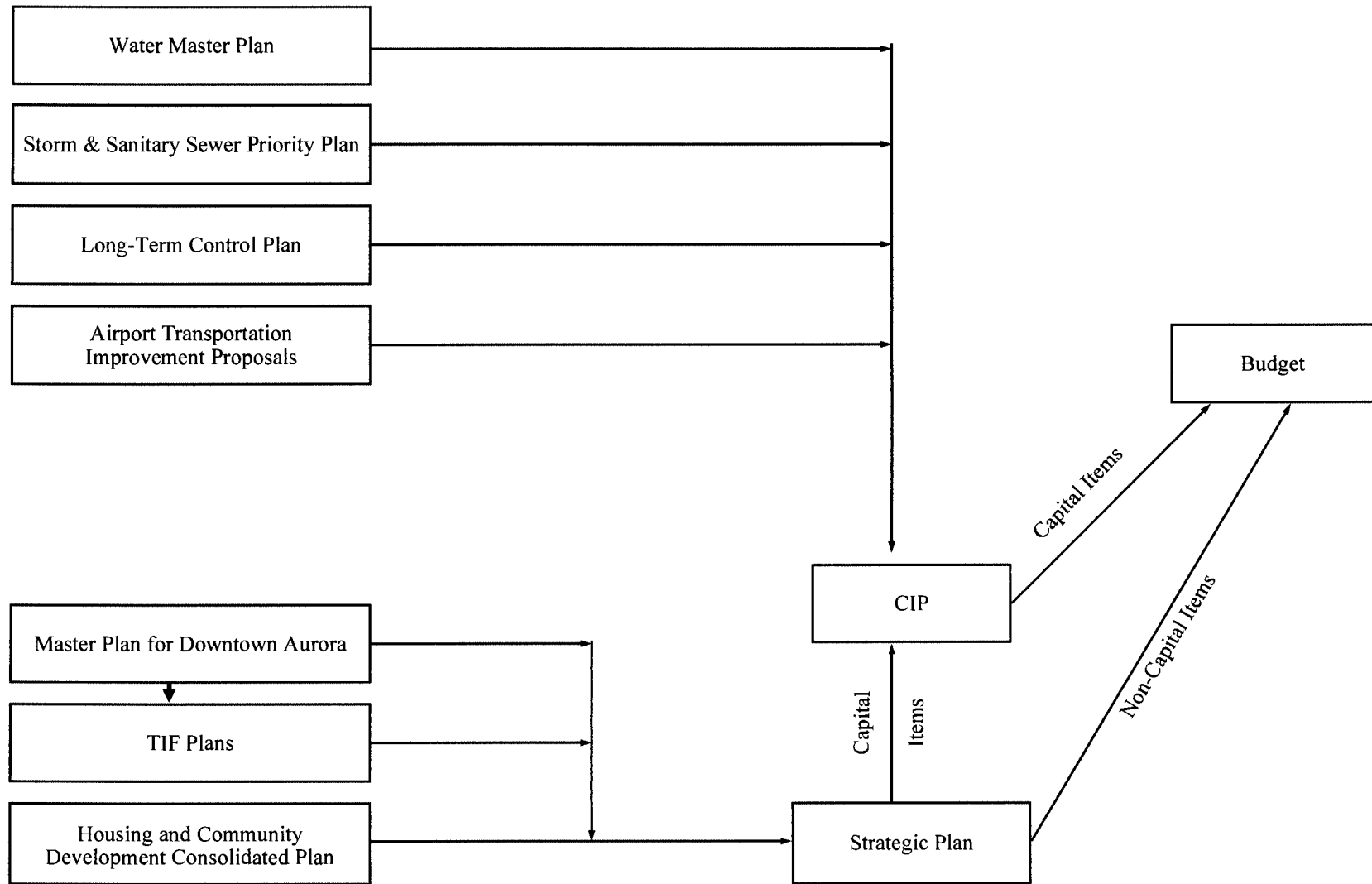
- Increase the capacity and maintain the safety of the airport.
- Increase the attractiveness of the airport for corporate uses.

Airport Transportation Improvement Proposals are an input to the CIP. Approved projects are ultimately budgeted in the Airport Fund (Fund 504).

As a result of the gubernatorial disaster proclamation for the COVID-19 pandemic, the city's budget process was delayed and condensed to meet the approval requirements as mandated by state statute.

A schematic of the flow of the city's planning processes follows.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
FLOW OF PLANNING PROCESSES**





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**CITY OF AURORA, ILLINOIS
BUDGET PLANNING CALENDAR
2022 AND 2023**

2022 Date	Action	2023 Date
5/19/2021	Budget Kick-Off. (Distribution of budgeting materials to departments.)	4/25/2022
6/4/2021	Departmental base budgets due to Finance Department. (Numerical line-item detail only.)	6/3/2022
6/11/2021	Full departmental budgets due to Finance Department. (Decision packages and line-item justifications.)	6/10/2022
9/9/2021	Finance Department completes preliminary revenue projections.	8/1/2022
8/16/2021 to 9/3/2021	Mayor reviews full departmental budgets in separate meetings with department directors.	8/8/2022 to 9/2/2022
9/1/2021 to 10/4/2021	Finance Department develops proposed Capital Improvement Plan from capital-related decision packages requested by department directors and endorsed by the Mayor.	9/1/2022 to 10/3/2022
10/26/2021	Mayor's proposed City Budget presented to the City Council.	10/24/2022
10/26/2021 to 11/19/2021	Finance Committee reviews proposed City Budget with department directors.	10/24/2022 to 11/22/2022
12/7/2021	City Council holds public hearing on proposed City Budget. City Council adopts City Budget.	12/6/2022
12/14/2021	City Council holds public hearing and adopts real estate tax levy ordinance.	12/13/2022
2/25/2022	City Budget published.	2/27/2023
2/25/2022	Capital Improvement Plan published.	2/2/2023

**CITY OF AURORA, ILLINOIS
2022 BUDGET
LONG-TERM FINANCIAL POLICIES**

Budgeting and Revenue Management

1. Maintain a diversified revenue structure.
2. Maintain a General Fund balance of the greater of:
 - a) \$1,000,000 plus 25% of the prior year's corporate property tax levy, or
 - b) 10% of expenditures as originally budgeted for the year.
3. Maintain a balanced General Fund budget (i.e., expenditures less than or equal to revenues) except for planned drawdowns of the fund balance when the fund balance exceeds the target expressed in item 2 above.
4. The budget of a fund shall be considered "balanced" if the fund's budgeted expenditures for the year do not exceed the total of its budgeted revenues and unassigned fund balance at the beginning of the fiscal year.
5. Prepare the budget using the modified accrual basis of accounting including the portion of the budget relating to the proprietary funds.
6. Restrict the use of gaming tax revenues to capital projects, general obligation debt service, and non-essential services. Maximize the use of gaming tax revenues for downtown redevelopment purposes.
7. Contribute to the Illinois Municipal Retirement Fund, Aurora Firefighters' Pension Fund, and Aurora Police Pension Fund the full amounts recommended each year by independent actuaries for employer contributions so as to ultimately achieve a funded ratio of 90% or 100%, as statutorily required, for each fund.
8. Consider staff proposals for non-capital expenditures (e.g., programs, services, equipment, and personnel) beyond the scope of the current base budget through decision packages. Proposals for new capital projects will be considered in the form of capital improvement plan requests.
9. Update the ten-year Capital Improvement Plan on an annual basis.
10. Budget for items that will be capitalized for financial reporting purposes in distinct expenditure accounts to facilitate the preparation of the Comprehensive Annual Financial Report.
11. Impose moderate annual water and sewer rate increases so as to avoid large increases at irregular intervals.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
LONG-TERM FINANCIAL POLICIES**

Debt Management

1. Limit the period during which debt is outstanding to a time period not greater than the useful life of the asset financed by the debt.
2. Where financing is required to undertake a capital project in a governmental or proprietary activity of the city and specific revenues are associated with that activity, issue revenue bonds rather than general obligation bonds whenever possible to obtain the needed financing.
3. Sell bonds through competitive, rather than negotiated, sales whenever possible.
4. Consider the refunding of outstanding debt when a net present value savings of at least 4% can be obtained.

Cash Management and Investments

1. Require that all bank deposits not insured by the Federal Deposit Insurance Corporation be collateralized with high-quality securities having a market value of 110% of the underlying deposits.
2. Deposit on-hand cash not later than the next business day.
3. Maintain liquidity adequate to promptly pay financial obligations.
4. Purchase only those investments allowable under the Illinois Public Funds Investment Act.
5. Purchase investments on a delivery-versus-payment basis pursuant to competitive bidding.
6. Earn a market rate of return on investments. The benchmark for short-term investments is the three-month U.S. Treasury Bill.
7. Place all investment securities with a third-party custodian for safekeeping.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
LONG-TERM FINANCIAL POLICIES**

Procurement

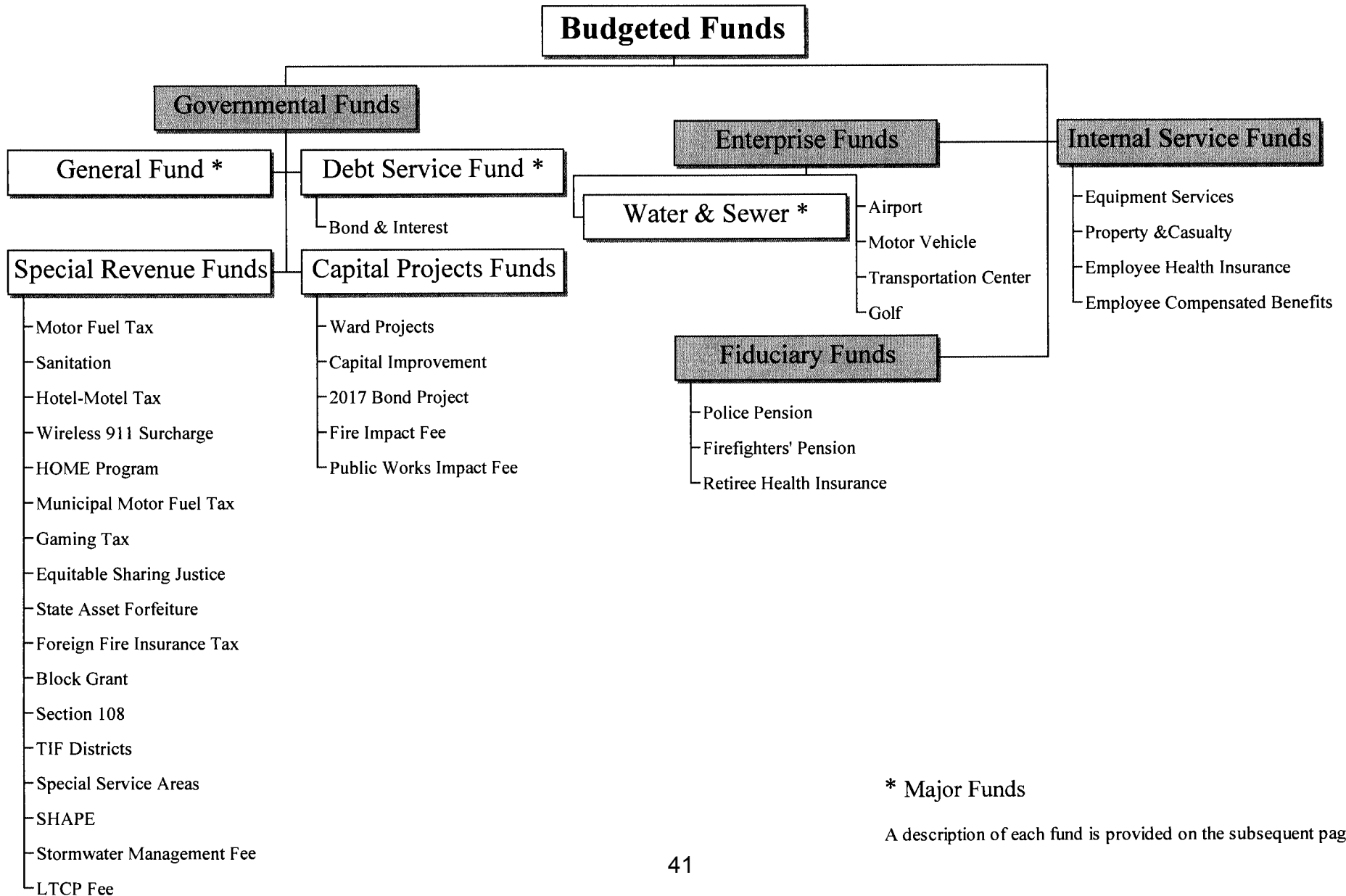
1. Conduct a formal competitive bidding process (newspaper publication) for purchases in excess of \$25,000.
2. Conduct an informal competitive quotation process for purchases in excess of \$5,000 up to \$25,000.
3. Obtain City Council approval of all proposed purchases in excess of \$50,000.
4. Publish a semi-monthly “large bill list” summarizing proposed city payments of \$15,000 or more for review by the City Council. The large bill list will also reflect proposed grant and donation payments of any amount.
5. Use purchasing credit cards for small-dollar purchases wherever possible.
6. Issue purchase orders for all but small-dollar purchases and certain other limited categories of purchases.
7. Require the signatures of two responsible, knowledgeable city officials on any request for the issuance of a check for the payment of goods or services provided to the city.

Accounting and Financial Reporting

1. Issue a Comprehensive Annual Financial Report within 180 days of the end of each fiscal year that complies with generally accepted accounting principles.
2. Report the city’s Debt Service Fund as a major fund due to its potential interest to financial statement users.
3. Capitalize building improvements, land improvements, and infrastructure with a purchase price of \$100,000 or more. Capitalize vehicles, machinery, furniture, and equipment with a purchase price of \$50,000 or more.
4. Controlled non-capital items (e.g., police weapons, audio-visual equipment) will be physically inventoried as required by law or as directed by the responsible department head, but shall not be inventoried less frequently than once each year.

CITY OF AURORA, ILLINOIS

2022 BUDGET FUND STRUCTURE



* Major Funds

A description of each fund is provided on the subsequent pages.

**CITY OF AURORA, ILLINOIS
DESCRIPTION OF ACCOUNTING FUNDS**

GOVERNMENTAL FUND TYPES

GENERAL FUND (101)

To account for resources traditionally associated with governments, which are not required to be accounted for in another fund.

SPECIAL REVENUE FUNDS

Motor Fuel Tax Fund (203). To account for the activities related to street maintenance and construction. Financing is provided by the city's share of state gasoline taxes. State law requires that these gasoline taxes be used for street-related purposes.

Sanitation Fund (208). To account for the expenditure of the city's environmental refuse disposal fee. The fee has been imposed to pay certain costs pertaining to the disposal of brush, leaves, natural Christmas trees, and recyclables in the community.

Hotel-Motel Tax Fund (209). To account for the expenditure of the city's 3% hotel-motel tax. The proceeds of the tax must be used to promote tourism.

Wireless 911 Surcharge Fund (211). To account for the expenditure of fees collected for the purpose of developing and maintaining the capacity to respond to calls for emergency assistance from wireless communication devices.

Municipal Motor Fuel Tax Fund (212). To account for the activities related to street maintenance and construction. Financing is provided by a locally imposed tax on retail gasoline and related fuel sales of 4¢ per gallon.

HOME Program Fund (213). To account for the revenue and expenditures associated with a program designed to expand the supply of decent, affordable housing available to low-income households in the community by fostering partnerships with nonprofit housing agencies and leveraging private sector participation. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Emergency Solutions Grant Fund (214). To account for the revenue and expenditures associated with the Emergency Solution Grant which provides essential services to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, critical services, and urgent non-facility-based care. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Gaming Tax Fund (215). To account primarily for the expenditure of a \$1 admissions tax and 5% wagering tax collected at the Hollywood Riverboat Casino in Aurora.

State Asset Forfeiture Fund (217). To account for monies acquired through the outcome of state, drug-related criminal cases. State law requires that these monies be expended locally in drug-related law enforcement efforts.

Foreign Fire Insurance Tax Fund (219). To account for the expenditure of a 2% tax on premiums for fire insurance policies covering property in the city that are sold by insurance companies not incorporated in Illinois. Under state law, the City of Aurora must annually appropriate foreign fire insurance tax monies to an administrative board comprised of members of its fire department.

Block Grant Fund (221). To account for the revenue and expenditures associated with the CDBG program. Grant monies are provided by the U.S. Department of Housing and Urban Development to develop urban communities by expanding economic opportunities and providing decent housing and a suitable living environment. The beneficiaries of the CDBG program must be individuals with low or moderate incomes.

Section 108 Loan Fund (222). To account for a revolving loan program designed to provide resources for expanding businesses and/or locating new businesses in a designated area of the city (primarily on the near east side) and creating jobs within that area. Financing for the program is provided by a "seed loan" from the U.S. Department of Housing and Urban Development. Repayment of the seed loan is also accounted for through this fund.

TIF #1 Downtown Fund (231). To account for revenue and expenditures associated with the city's Tax Increment Financing District #1 in the downtown area.

TIF #3 RiverCity Fund (233). To account for revenue and expenditures associated with the city's Tax Increment Financing District #3 in the area south of the downtown.

TIF #4 Bell-Gale Fund (234). To account for revenue and expenditures associated with the city's Tax Increment Financing District #4 comprised of an industrial park on the west side.

TIF #5 West River Area Fund (235). To account for revenue and expenditures associated with the city's Tax Increment Financing District #5 in the area northwest of the downtown.

TIF #6 East River Area Fund (236). To account for revenue and expenditures associated with the city's Tax Increment Financing District #6 in the area northeast of the downtown.

TIF #7 West Farnsworth Area Fund (237). To account for revenue and expenditures associated with the city's Tax Increment Financing District #7, a 158-acre area, generally located in the vicinity of the intersection of Interstate Route 88 and Church Road.

TIF #8 East Farnsworth Area Fund (238). To account for revenue and expenditures associated with the city's Tax Increment Financing District #8, a 43-acre area, generally located north of Interstate Route 88 and east of the Chicago Premium Outlets Mall.

TIF #9 Stolp Island Fund (239). To account for revenue and expenditures associated with the city's Tax Increment Financing District #9, a micro TIF that is carved out of TIF #1 and is set up for the area bounded by the Fox River, Galena Blvd, Stolp Ave., and Downer Pl.

TIF #10 Galena/Broadway Fund (223). To account for revenue and expenditures associated with the city's Tax Increment Financing District #10, a micro TIF that is carved out of TIF #1 and is set up for the area adjacent to the corner of Galena Blvd and Broadway St.

TIF #11 Benton/River Fund (224). To account for revenue and expenditures associated with the city's Tax Increment Financing District #11, a micro TIF that is carved out of TIF #1 and is set up for the area adjacent to the corner of Benton Ave and River St.

TIF #12 Ogden/75th Fund (225). To account for revenue and expenditures associated with the city's Tax Increment Financing District #12, which is the triangle bounded by 75th St, Ogden Ave, and the future Commons Ave as it will be extended.

TIF #13 River/Galena Fund (226). To account for revenue and expenditures associated with the city's Tax Increment Financing District #13, a micro TIF carved out of TIF #1 for the area adjacent to the intersection of River St. and Galena Blvd.

TIF #14 Lincoln/Westin Fund (227). To account for revenue and expenditures associated with the city's Tax Increment Financing District #14 in the area commonly known as The Old Copley Hospital.

TIF #17 Farnsworth/Bilter Fund (230). To account for revenue and expenditures associated with the city's Tax Increment Financing District #17, which covers the 45 acres purchased along Bilter Road for potential development of a multi-use experiential/recreational facility and relocation of the Hollywood Casino.

SSA #14 (Sullivan Road) Fund (251). To account for expenditures for special maintenance of Sullivan Road in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Business District #1 Fund (254). To account for revenue and expenditures associated with the city's Business District, which is located at the Pacifica Square Mall.

Safety, Health, and Public Enhancement Fund (255). To account for the cost of certain public safety initiatives. Financing is provided by an earmarked 20% of the city's home-rule sales tax revenues.

Equitable Sharing (Justice) Fund (256). To account for monies acquired through the outcome of federal, drug-related criminal cases initiated by the U.S. Drug Enforcement Agency; Bureau of Alcohol, Tobacco and Firearms; or the Federal Bureau of Investigation. Federal law requires that these monies be expended locally in law enforcement efforts.

Equitable Sharing (Treasury) Fund (257). To account for monies acquired through the outcome of federal, drug-related criminal cases initiated by the U.S. Immigration and Customs Enforcement Agency. Federal law requires that these monies be expended locally in law enforcement efforts.

SSA #24 (Eagle Point) Fund (262). To account for the costs of constructing and maintaining certain improvements in the Eagle Point condominium complex in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA One (Downtown) Fund (266). To account for expenditures for projects and programs intended to promote economic development in the city's downtown. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #44 (Blackberry Trail) Fund (276). To account for expenditures for special municipal improvements and maintenance of those improvements in the Blackberry Trail subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Stormwater Management Fee Fund (280). To account for resources for stormwater management projects. Financing is provided by a bi-monthly \$6.90 charge to each residential and business water and sewer service account.

Long-Term Control Plan Fee Fund (281). To account for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency. Financing is provided by a bi-monthly \$5.85 charge to each residential and business water and sewer service account.

American Rescue Plan Act (ARPA) Fund (287). To account for resources provided under ARPA, which provides local governments the ability to make investments in long-lived assets, rebuild reserves to enhance financial stability, and cover temporary operating shortfalls until economic conditions and operations normalize.

CAPITAL PROJECTS FUNDS

Ward Projects Funds (311 – 320). To account for expenditures for various capital projects in the city's ten wards that are requested by "ward committees" comprised of residents from those wards. A separate fund exists to account for the projects of each ward. Projects include street improvements and the installation of sidewalks and streetlights, as well as other projects locally desired. Financing is provided by interfund transfers from the Gaming Tax Fund and Capital Improvements Fund.

Capital Improvements Fund (340). To account for resources to accomplish various capital projects in the city, especially street and building projects. Financing is being provided primarily by a portion of the city's 1.25% home-rule sales tax.

2008B Tax Increment Revenue Bond Project Fund (342). To account for land acquisition, environmental remediation, public infrastructure improvements, and other redevelopment costs associated with the Shodeen residential construction project in TIF District #3. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008.

Kane/DuPage Fire Impact Fee Fund (345). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kane and DuPage Counties. Financing is provided by development impact fees.

Kendall/Will Fire Impact Fee Fund (346). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kendall and Will Counties. Financing is provided by development impact fees.

Public Works Impact Fee Fund (347). To account for resources to purchase public works equipment for road maintenance and related services. Financing is provided by development impact fees.

2017 General Obligation Bond Project Fund (353). To account for expenditures related to a variety of capital projects to include, but not limited to, the construction of a new fire substation, certain roadway improvement projects, and property acquisition.

2022 General Obligation Bond Project Fund (354). To account for expenditures related to the construction of a multifunctional maintenance facility. The facility will include fueling stations, salt storage, and other maintenance support buildings. Financing will be provided by the proceeds of general obligation bonds to be issued in 2022.

DEBT SERVICE FUND

Bond and Interest Fund (401). To accumulate monies for the payment of principal and interest on all general obligation bonds issued by the city.

PROPRIETARY FUND TYPES

ENTERPRISE FUNDS

Airport Fund (504). To account for activities related to the operation of the Aurora Municipal Airport. All activities necessary to provide services at the airport are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Water and Sewer Fund (510). To account for the provision of water and sewer services to residents and businesses of the city. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Motor Vehicle Parking System Fund (520). To account for the provision of public parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related primarily to vehicle parking facilities in the city's downtown are recorded in this fund.

Transportation Center Fund (530). To account for the provision of commuter parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to two surface commuter parking facilities, which are operated by the city along the Metra railroad tracks at Illinois Routes 25 and 59, are recorded in this fund.

Golf Operations Fund (550). To account for all aspects of the operations of the Phillips Park Golf Course, a course owned and operated by the city.

INTERNAL SERVICE FUNDS

Equipment Services Fund (120). To account for the maintenance and repair of vehicles and large equipment items accomplished by the city's central garage. Financing is provided through charges to the city's operating divisions and departments.

Property & Casualty Insurance Fund (601). To account for the city's property, general liability, and workers' compensation insurance programs. The general liability and workers' compensation programs

are essentially self-insured; however, commercial excess insurance is in place. Financing is provided through charges to the city's operating divisions and departments.

Employee Health Insurance Fund (602). To account for the city's employee health insurance program. The city offers two medical plans and a dental plan to its employees. Financing is provided through charges to the city's operating divisions and departments as well as employee contributions.

Employee Compensated Benefits Fund (603). To account for the city's employee compensated benefits program. These benefits include accrued sick leave pay and earned severance. Financing is provided through charges to the city's operating divisions and departments.

FIDUCIARY FUNDS

TRUST FUNDS

Police Pension Fund (701). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Police Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Firefighters' Pension Fund (702). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Fire Department. Financing is provided by city contributions (made possible by an earmarked portion

of the city's annual property tax levy), employee payroll withholdings, and investment income.

Retiree Health Insurance Trust Fund (704). To account for the city's retiree health insurance program. The city offers a medical plan and a dental plan to its eligible retirees. Financing is provided through charges to the city's operating divisions and departments, retiree contributions, and investment income.

AURORA PUBLIC LIBRARY

As of July 1, 2020, the Aurora Public Library became a Library District and is no longer a component unit. However, the Library fund descriptions are provided to support the historical data.

Library Fund (210). To account for resources dedicated to operating the Aurora Public Library, including the central facility and three branches. Financing is provided primarily by an earmarked portion of the city's annual property tax levy.

Library Capital Projects and Technology Fund (310). To account for resources to accomplish various capital projects and implement technological advances in the library's central facility and branches.

Library Bond & Interest Fund (410). To accumulate monies for the payment of principal and interest on general obligation bonds issued by the city to finance the construction of capital improvements associated with the municipal library system.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
AUTHORIZED STAFFING**

NO. DEPARTMENT/DIVISION		2020				2021				2022			
		Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
10	02 MAYOR'S OFFICE	6	0	0	6.00	5	0	0	5.00	7	0	0	7.00
	04 ALDERMEN'S OFFICE	5	12	0	11.00	5	12	0	11.00	5	12	0	11.00
	06 HUMAN RESOURCES	7	0	1	7.25	7	0	7	8.75	12	2	1	13.25
	07 BOARDS & COMMISSIONS	0	52	0	26.00	0	41	0	20.50	0	41	0	20.50
	25 MAYOR'S OFFICE OF COMMUNITY AFFAIRS	5	1	0	5.50	5	1	0	5.50	10	1	0	10.50
	26 SPECIAL EVENTS	2	2	1	3.25	2	2	1	3.25	4	1	1	4.75
	Subtotal - Executive	25	67	2	59.00	24	56	8	54.00	38	57	2	67.00
11	02 LAW	6	0	0	6.00	5	1	0	5.50	6	0	0	6.00
11	03 CITY CLERK	3	1	0	3.50	3	1	0	3.50	4	0	0	4.00
	Subtotal - Law Department	9	1	0	9.50	8	2	0	9.00	10	0	0	10.00
12	80 INFORMATION TECHNOLOGY	27	1	1	27.75	27	1	1	27.75	32	1	1	32.75
	Subtotal - Law Department	27	1	1	27.75	27	1	1	27.75	32	1	1	32.75
13	01 INNOVATION & STRATEGY	3	0	2	3.50	2	0	2	2.50	4	0	2	4.50
	02 COMMUNITY SERVICES	3	2	0	4.00	3	1	0	3.50	6	0	0	6.00
	14 CUSTOMER SERVICE	2	4	0	4.00	2	4	0	4.00	4	4	0	6.00
	30 COMMUNITY DEVELOPMENT	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
	60 PUBLIC ART	1	1	0	1.50	1	1	0	1.50	1	1	0	1.50
	61 G.A.R. BUILDING	0	2	0	1.00	0	2	0	1.00	1	1	0	1.50
	70 YOUTH & SENIOR SERVICES	1	1	1	1.75	1	1	1	1.75	2	1	1	2.75
	Subtotal - Community Services Department	13	11	3	19.25	12	10	3	17.75	21	8	3	25.75
18	02 DEVELOPMENT SERVICES ADMINISTRATION	13	0	0	13.00	12	0	0	12.00	15	0	0	15.00
	20 BUILDING & PERMITS	12	1	0	12.50	12	1	0	12.50	13	1	0	13.50
	27 PROPERTY STANDARDS	17	0	6	18.50	17	0	3	17.75	16	0	0	16.00
	30 ECONOMIC DEVELOPMENT	7	0	1	7.25	5	0	1	5.25	11	0	2	11.50
	40 ZONING & PLANNING	6	0	1	6.25	6	0	0	6.00	6	0	1	6.25
	45 ANIMAL CONTROL	7	4	0	9.00	7	4	0	9.00	7	5	0	9.50
	Subtotal - Development Services Department	62	5	8	66.50	59	5	4	62.50	68	6	3	71.75

**CITY OF AURORA, ILLINOIS
2022 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2020				2021				2022			
		Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
25	02 FINANCE ADMINISTRATION	2	1	0	2.50	0	3	0	1.50	2	1	0	2.50
	21 ACCOUNTING	13	0	0	13.00	13	0	0	13.00	13	0	0	13.00
	22 BUDGETING	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	23 REVENUE & COLLECTION	8	0	0	8.00	7	1	0	7.50	8	1	0	8.50
	26 PURCHASING	4	0	0	4.00	4	0	0	4.00	5	0	0	5.00
	Subtotal - Finance Department	29	1	0	29.50	26	4	0	28.00	30	2	0	31.00
30	33 FIRE	215	8	0	219.00	215	8	0	219.00	219	8	0	223.00
	38 EMERGENCY MANAGEMENT SERVICES	2	0	0	2.00	2	0	0	2.00	3	0	0	3.00
	Subtotal - Fire Department	217	8	0	221.0	217	8	0	221.0	222	8	0	226.0
35	36 POLICE SERVICES	347	15	35	363.25	347	15	35	363.25	359	14	1	366.25
	37 E911 CENTER	37	0	0	37.00	37	0	0	37.00	38	0	0	38.00
	Subtotal - Police Department	384	15	35	400.25	384	15	35	400.25	397	14	1	404.25
40	02 PUBLIC WORKS ADMINISTRATION	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	10 CENTRAL SERVICES	10	0	0	10.00	9	0	0	9.00	10	0	0	10.00
	20 ELECTRICAL MAINTENANCE	4	0	1	4.25	4	0	1	4.25	4	0	1	4.25
	40 ENGINEERING	20	0	4	21.00	20	0	2	20.50	23	0	6	24.50
44	30 DOWNTOWN SERVICES	7	0	4	8.00	8	0	4	9.00	10	0	4	11.00
	40 PARKS & RECREATION	13	0	16	17.00	13	0	16	17.00	17	0	20	22.00
	41 PHILLIPS PARK ZOO	5	0	11	7.75	5	0	11	7.75	5	0	11	7.75
	60 STREET MAINTENANCE	42	0	8	44.00	42	0	5	43.25	45	0	8	47.00
	Subtotal - Public Properties	103	0	44	114.00	103	0	39	112.75	116	0	50	128.50
	GENERAL FUND	869	109	93	946.75	860	101	90	933.00	934	96	60	997.00

**CITY OF AURORA, ILLINOIS
2022 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2020				2021				2022			
		Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
120 4431	FLEET & PARKING MAINTENANCE	17	0	0	17.00	17	0	0	17.00	18	0	2	18.50
504 1810	AIRPORT	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
510 2560	WATER BILLING	12	0	0	12.00	12	0	0	12.00	12	0	0	12.00
510 4058	WATER PRODUCTION	31	0	0	31.00	31	0	0	31.00	31	0	0	31.00
510 4062	WATER METER MAINTENANCE	3	0	0	3.00	3	0	0	3.00	0	0	0	0.00
510 4063	WATER & SEWER MAINTENANCE	40	0	6	41.50	40	0	6	41.50	46	0	6	47.50
520 2533	MVPS REVENUE & COLLECTION	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
520 4432	MVPS MAINTENANCE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
530 4433	TRANSIT CENTER - ROUTE 25	3	3	3	5.25	2	3	3	4.25	2	3	3	4.25
530 4434	TRANSIT CENTER - ROUTE 59	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
550 4442	PHILLIPS PARK GOLF COURSE	3	0	37	12.25	3	0	37	12.25	3	0	37	12.25
	OTHER CITY FUNDS	117	5	46	131.00	116	5	46	130.00	120	5	48	134.50
	ALL FUNDS EXCLUDING LIBRARY	986	114	139	1,077.75	976	106	136	1,063.00	1,054	101	108	1,131.50
10 94	LIBRARY	84	46	30	114.50				0.00				0.00
	ALL FUNDS	1,070	160	169	1,192.25	976	106	136	1,063.00	1,054	101	108	1,131.50

Notes: A full-time position counts as one FTE, a part-time position counts as one-half FTE, a seasonal position counts as one-quarter FTE.
As of July 1, 2020 the Library became a Library District.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
AUTHORIZED STAFFING NOTES**

- Mayor's Office (Department/Division 1002). The full-time staffing increased by one Deputy Mayor and one Confidential Secretary. In addition, the Management Assistant was reclassified to a Deputy Chief of Staff and the Office Coordinator was reclassified to a Management Assistant.
- Human Resources (Department/Division 1006). The full-time staffing increased with the addition of a Chief HR Officer, a Training Manager, an Executive Secretary, and a previously contracted HR Analyst was converted to a permanent full-time position. Reclassifications include the Human Resources Director to Chief Human Resource Officer, an Assistant Director to Director of Human Resources, another Assistant Director to Director of Training & Development, an HR Generalist to Recruitment & Retention Coordinator, and another HR Generalist to HR Benefit Coordinator. In addition, four Seasonal Worker I's were eliminated and the remaining two were reclassified to part-time Greeters.
- Mayor's Office of Community Affairs (Department/Division 1025). The full-time staffing increased by five positions; a Chief Communications & Equity Officer, Director of Equity and Inclusion, Administrative Aide, and two Communications Specialists. One Communication Specialist will be shared with the Innovation & Strategy Division and the other will assist the Aldermen's Office. In addition, the Director was reclassified to the newly created Chief Communications & Equity Officer and the Public Information Specialist was reclassified to a Translation Specialist.
- Special Events (Department/Division 1026). The full-time staffing increased by two positions and the part-time staffing decreased by one position. A Special Events Coordinator was added to the full-time staffing and a part-time Special Events Assistant was reclassified to a full-time position.
- Law (Department/Division 1102). The full-time staffing increased by one position and the part-time staffing decreased by one position. An Assistant Corporation Counsel II was reclassified from part-time to full-time to align with the objectives of the department.
- City Clerk (Department/Division 1103). The full-time staffing increased by one position and the part-time staffing decreased by one position. The part-time Confidential Secretary was reclassified to a full-time Administrative Aide.
- Information Technology (Department/Division 1280). The full-time staffing increased by five positions. A Data Engineer, GIS Analyst, IT Project Manager II, Support Desk Engineer I, and a previously contracted Data Engineer was added as a permanent full-time position. In addition, a GIS Project Assistant was reclassified to a GIS Analyst.
- Innovation & Strategy (Department/Division 1301). The full-time staffing increased by two positions. A Director and an Administrative Aide were added to align with the needs of the division.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
AUTHORIZED STAFFING NOTES**

- Community Services (Department/ Division 1302). The full-time staffing increased by three positions with the addition of a Community Engagement Manager and two Neighborhood Outreach Specialists. In addition, the part-time staffing decreased by one position with the elimination of the Project Assistant. These staffing changes were approved through a 2021 budget amendment.
- Customer Service (Department/Division 1314). The full-time staffing increased by two positions. Two Customer Relations Assistants were added to provide expanded customer service hours to the public.
- Grand Army of the Republic (Department/Division 1361). The full-time staffing increased by one position and the part-time staffing decreased by one position. The part-time Curator was reclassified to a full-time position.
- Youth & Senior Services (Department/Division 1370). The full-time staffing increased by one with the reinstatement of the Senior Citizen & Disability Services Coordinator through a 2021 budget amendment. The amendment reclassified the part-time position in the Community Services Division to a full-time position in the Youth & Senior Services Division.
- Development Services Administration (Department/Division 1802). The full-time staff increased by three positions. A 2021 budget amendment added a Director of Development Services, Confidential Secretary, and an Office Manager position was reinstated.
- Building & Permits (Department/Division 1820). The staffing increased by one position. A Property Maintenance Compliance Officer II from the Property Standards Division was reclassified to a General Inspector II in the Building & Permits Division. The reclassification was necessary to align the position with the needs of both divisions.
- Property Standards (Department Division 1827). The staffing decreased by one full-time position with the reclassification of a Property Maintenance Compliance Officer II to the Building & Permits Division. In addition, the seasonal staffing decreased by three positions. A General Worker II, Seasonal Worker II, and a Weed Inspector were eliminated to increase the downtown cleanup services line item for city-owned lots.
- Economic Development (Department/Division 1830). The full-time staffing increased by six positions and the part-time staffing increased by one position. A Confidential Secretary and Development Coordinator were reinstated from a previous decrement; an Economic Development Specialist, Environmental Manager, and Project Manager were added; and a Planner was promoted to Senior Planner and the Planner position was maintained. The Director of Development Strategy and Facilitation was reclassified to Assistant Director. In addition, a part-time Economic Development Specialist was added to the division's staff. These staffing changes were approved through a 2021 budget amendment to align the positions with the needs of the division.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
AUTHORIZED STAFFING NOTES**

- Zoning & Planning (Department/Division 1840). The 2022 budget reflects an increase in one seasonal position with the addition of a College Intern.
- Animal Control (Department/Division 1845). The part-time staffing increased by one Kennel Maintenance Worker. The additional staff member is necessary to assist with the expanded hours of the facility. In addition, the Manager was reclassified to Director; however, the reclassification has no net effect.
- Finance Administration Division (Department/Division 2502). The full-time staffing increased by two positions and the part-time staffing decreased by two positions. A 2021 budget amendment reclassified the part-time CFO/City Treasurer and the Administrative Aide to full-time positions.
- Revenue & Collections Division (Department/Division 2523). The full-time staffing increased by one position with the addition of a Business Compliance Officer to monitor local businesses for licensing and remittance of local tax. The position will be budgeted in the Revenue & Collection Division and the City Clerk's Office.
- Purchasing Division (Department/Division 2526). The full-time staffing increase by one with the addition of a Confidential Secretary. The new position aligns with the needs of the division.
- Water Billing Division (Department/Division 2560). There was no change in staffing levels; however, the Assistant Director position was reclassified to a Water Billing Manager. This was part of a departmental restructuring.
- Fire (Department/Division 3033). The full-time staffing increased by four positions. A Confidential Secretary was added through a 2021 budget amendment and the 2022 budget included the addition of three sworn firefighters each year for the next three years. The additional staff members align with the needs of the division.
- Emergency Management (Department/Division 3038). The full-time staffing increased by one position. The 2022 budget approved one EMA Specialist each year for the next three years. The positions include a six-month contract to hire.
- Police (Department/Division 3536). The full-time staffing increased by twelve positions, the part-time staffing decreased by one position, and the seasonal staffing decreased by thirty-four positions. The Forensic Examiner was reclassified to an RMS Coordinator. A 2021 budget amendment reclassified a part-time Confidential Secretary to a full-time Executive Secretary and added three Digital Evidence Custodians, a Digital Evidence Manager, and three Records Clerks. The 2022 Budget approved the addition of three sworn Officers and a non-sworn Digital Forensic Investigator. Per signed agreements, the administration of the Crossing Guard Program was assumed by the local school districts.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
AUTHORIZED STAFFING NOTES**

- E911 Center (Department/Division 3537). The full-time staffing increased by one position with the addition of a LEAD CAD Coordinator to assist the E911 Center and the Police Department with technical and administrative support.
- Central Services (Department/Division 4010). The full-time staffing increased with the addition of a Central Services Supervisor through a 2021 budget amendment. The position aligns with the needs of the division.
- Engineering (Department/Division 4040). The full-time staffing increased by 3 positions and the part-time staffing increased by four positions. A Civil Engineer I, Engineering Technician II, and Professional Engineer were added. Two Engineering Technician I positions were also upgraded to Engineering Technician II. In addition, four College Interns were added to the part-time staffing.
- Water Meter Maintenance (Department/Division 4062). The full-time staffing decreased by three positions. The Water Meter Repairers were reclassified to the Water & Sewer Maintenance Division.
- Water & Sewer Maintenance (Department/Division 4063). The full-time staffing increased by 6 positions. Two Maintenance Worker I were added and two Water Meter Repairers were reclassified from the Water Meter Maintenance Division. These staffing changes were approved through a 2021 budget amendment. In addition, the 2022 budget approved two Maintenance Worker II positions to align with the needs of the division.
- Downtown Services (Department/Division 4430). The full-time staffing increased by two positions. A 2021 budget amendment included the addition of a Horticulturist and Maintenance Worker I positions.
- Fleet & Parking Maintenance (Department/Division 4431). The full-time staffing increased by one Equipment Service Worker and the part-time staffing increased by two Seasonal Worker II positions. The Seasonal Worker II's were approved with the 2022 budget and the Equipment Service Worker was approved through a 2021 budget amendment.
- Parks & Recreation (Department/Division 4440). The full-time staffing increased by four positions. A Maintenance Worker II was reclassified in 2021 from the Phillips Park Golf Course Division, a Labor Supervisor was added through a 2021 budget amendment, and two Maintenance Worker I's were budgeted in 2022. The Horticulturist was reclassified to a Horticulturist II. The part-time staffing also increased by four positions. One General Worker I, two General Worker II, and one College Intern were added to assist with the operational needs of the division.
- Phillips Park Golf Course (Department/Division 4442). The full-time staffing increased by one Assistant Golf Professional to provide support to the Golf Operations Manager. However, a Maintenance Worker II was reclassified to the Parks & Recreation Division.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
AUTHORIZED STAFFING NOTES**

- Street Maintenance (Department/Division 4460). The 2022 budget reflects an increase in three full-time positions and three seasonal positions. An Assistant Superintendent and two Maintenance Worker I positions were added through a 2021 budget amendment and three previously decremented Seasonal Worker II positions were reinstated.

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2022 BUDGET

FUND	ESTIMATED FUND BALANCE 1/1/2022	2022 BUDGETED REVENUES	2022 BUDGETED EXPENDITURES	2022 BUDGETED EXCESS/ (DEFICIENCY)	PROJECTED FUND BALANCE 12/31/2022
101 GENERAL	30,000,000	204,630,266	204,973,857	(343,591)	29,656,409
SPECIAL REVENUE FUNDS					
202 MFT- REBUILD ILLINOIS	7,290,000	4,351,441	11,562,400	(7,210,959)	79,041
203 MOTOR FUEL TAX	13,444,000	8,491,000	14,190,700	(5,699,700)	7,744,300
208 SANITATION	830,000	2,300,500	2,300,000	500	830,500
209 HOTEL-MOTEL TAX	1,900,000	494,000	175,000	319,000	2,219,000
211 WIRELESS 911 SURCHARGE FEE	6,900,000	2,340,000	3,458,464	(1,118,464)	5,781,536
212 MUNICIPAL MOTOR FUEL TAX	2,400,000	2,000,000	2,100,000	(100,000)	2,300,000
213 HOME PROGRAM	25,000	677,100	677,100	-	25,000
214 EMERGENCY SOLUTONS GRANT	30,000	-	-	-	30,000
215 GAMING TAX	2,400,000	5,903,600	6,428,873	(525,273)	1,874,727
217 STATE ASSET FORFEITURE	115,000	14,000	110,300	(96,300)	18,700
218 ASSET SEIZURE FUND	193,000	-	-	-	193,000
219 FOREIGN FIRE INSURANCE TAX	770,000	241,000	240,000	1,000	771,000
221 BLOCK GRANT	100,000	1,328,200	1,328,200	-	100,000
222 SECTION 108 LOAN	(20,000)	180,000	166,900	13,100	(6,900)
223 TIF # 10 -GALENA/BROADWAY	(321,000)	2,516,450	1,798,400	718,050	397,050
224 TIF # 11 -BENTON/RIVER	(551,000)	863,000	852,200	10,800	(540,200)
225 TIF # 12 -OGDEN/75TH	(128,000)	65,000	330,200	(265,200)	(393,200)
226 TIF # 13 -RIVER/GALENA	(561,000)	4,694,800	4,677,000	17,800	(543,200)
227 TIF # 14 -LINCOLN/WESTIN	1,718,000	149,700	151,900	(2,200)	1,715,800
230 TIF # 17 -FARNSWORTH/BILTER	4,000	7,200,000	7,094,000	106,000	110,000
231 TIF # 1 - DOWNTOWN	2,290,000	1,702,000	2,679,465	(977,465)	1,312,535
233 TIF # 3 - RIVERCITY	1,300,000	1,295,900	1,213,000	82,900	1,382,900
234 TIF # 4 - BELL GALE	54,000	87,400	87,400	-	54,000
235 TIF # 5 - WEST RIVER AREA	731,000	377,300	548,125	(170,825)	560,175
236 TIF # 6 - EAST RIVER AREA	1,250,000	1,328,900	1,305,375	23,525	1,273,525
237 TIF # 7 - W FARNSWORTH AREA	1,000,000	261,000	431,925	(170,925)	829,075
238 TIF # 8 - E FARNSWORTH AREA	3,000,000	2,475,554	5,190,210	(2,714,656)	285,344
239 TIF # 9 -STOLP ISLAND	(1,640,000)	1,711,223	1,989,700	(278,477)	(1,918,477)
251 SSA # 14 - SULLIVAN ROAD	43,000	20,000	30,000	(10,000)	33,000
254 BUSINESS DISTRICT #1	-	100,000	100,000	-	-
255 SHAPE	900,000	7,615,000	4,953,450	2,661,550	3,561,550
256 EQUITABLE SHARING-JUSTICE	1,000,000	-	61,704	(61,704)	938,296
262 SSA # 24 - EAGLE POINT	-	50,000	50,000	-	-
266 SSA # ONE - DOWNTOWN	70,000	290,000	290,000	-	70,000
276 SSA # 44 - BLACKBERRY TRAIL	1,000	33,600	33,600	-	1,000
280 STORMWATER MGMT FEE	7,100,000	2,665,000	6,688,000	(4,023,000)	3,077,000
281 LONG-TERM CONTROL PLAN FEE	2,800,000	2,300,000	6,110,600	(3,810,600)	(1,010,600)
287 ARPA	-	17,610,700	13,888,504	3,722,196	3,722,196
SPECIAL REVENUE FUNDS	56,437,000	83,733,368	103,292,695	(19,559,327)	36,877,673

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2022 BUDGET

<u>FUND</u>	<u>ESTIMATED FUND BALANCE 1/1/2022</u>	<u>2022 BUDGETED REVENUES</u>	<u>2022 BUDGETED EXPENDITURES</u>	<u>2022 BUDGETED EXCESS/ (DEFICIENCY)</u>	<u>PROJECTED FUND BALANCE 12/31/2022</u>
CAPITAL PROJECT FUNDS					
311 WARD #1 PROJECTS	650,000	87,900	296,600	(208,700)	441,300
312 WARD #2 PROJECTS	360,000	78,000	182,500	(104,500)	255,500
313 WARD #3 PROJECTS	460,000	75,000	396,000	(321,000)	139,000
314 WARD #4 PROJECTS	638,000	91,500	274,000	(182,500)	455,500
315 WARD #5 PROJECTS	420,000	75,000	433,200	(358,200)	61,800
316 WARD #6 PROJECTS	417,000	87,550	478,700	(391,150)	25,850
317 WARD #7 PROJECTS	91,000	75,000	120,100	(45,100)	45,900
318 WARD #8 PROJECTS	575,000	75,000	318,500	(243,500)	331,500
319 WARD #9 PROJECTS	630,000	75,000	333,000	(258,000)	372,000
320 WARD #10 PROJECTS	220,000	75,000	191,000	(116,000)	104,000
340 CAPITAL IMPROVEMENTS	4,400,000	7,354,315	10,874,600	(3,520,285)	879,715
342 2008B TIF BOND PROJECT (TIF 3)	1,614,000	1,000	-	1,000	1,615,000
345 KANE/DUPAGE FIRE IMPACT FEE	455,000	116,000	-	116,000	571,000
346 KENDALL/WILL FIRE IMPACT FEE	823,000	2,000	-	2,000	825,000
347 PUBLIC WORKS IMPACT FEE	200,000	1,000	-	1,000	201,000
353 2017 GO BOND PROJECT	200,000	-	154,400	(154,400)	45,600
354 2022 GO BOND PROJECT	(640,000)	34,000,000	31,175,300	2,824,700	2,184,700
CAPITAL PROJECTS FUNDS	11,513,000	42,269,265	45,227,900	(2,958,635)	8,554,365
401 DEBT SERVICE	4,000,000	14,561,200	11,320,000	3,241,200	7,241,200
PROPRIETARY FUNDS					
120 EQUIPMENT SERVICES	180,000	5,332,407	5,120,247	212,160	392,160
504 AIRPORT	1,500,000	6,723,332	7,579,572	(856,240)	643,760
510 WATER & SEWER	29,000,000	39,074,200	64,768,987	(25,694,787)	3,305,213
520 MOTOR VEHICLE PARKING SYSTEM	348,000	1,387,200	1,624,457	(237,257)	110,743
530 TRANSIT CENTERS	360,000	2,250,900	2,213,575	37,325	397,325
550 GOLF OPERATIONS	1,400,000	1,312,700	2,631,019	(1,318,319)	81,681
601 PROPERTY & CASUALTY INSURANCE	7,000,000	5,525,600	5,903,887	(378,287)	6,621,713
602 EMPLOYEE HEALTH INSURANCE	6,000,000	18,443,700	18,491,700	(48,000)	5,952,000
603 EMPLOYEE COMPENSATED BENEFITS	2,500,000	200,000	2,600,000	(2,400,000)	100,000
PROPRIETARY FUNDS	48,288,000	80,250,039	110,933,444	(30,683,405)	17,604,595
TRUST FUNDS					
701 POLICE PENSION	317,000,000	34,706,700	23,210,400	11,496,300	328,496,300
702 FIREFIGHTERS' PENSION	243,000,000	27,579,900	19,244,600	8,335,300	251,335,300
704 RETIREE HEALTH INSURANCE TRUST	50,000,000	10,755,787	10,704,900	50,887	50,050,887
TRUST FUNDS	610,000,000	73,042,387	53,159,900	19,882,487	629,882,487
COMBINED TOTAL	760,238,000	498,486,525	528,907,796	(30,421,271)	729,816,729

**CITY OF AURORA, ILLINOIS
2022 BUDGET
FUND BALANCE NOTES**

- General Fund (Fund 101). The city has established a policy requiring that the General Fund balance be maintained at the greater of either a) 10% of expenditures and other financing sources as originally budgeted for the fiscal year or b) \$1.0 million plus 25% of the current fiscal year's property tax levy. The city will adhere to that policy in 2022.
- MFT-Rebuild Illinois Fund (Fund 202). The fund balance will be drawn down by \$7.2 million to provide resources for planned road and bridge improvement projects.
- Motor Fuel Tax Fund (Fund 203). The fund balance will be drawn down by \$5.7 million to provide resources for planned road and bridge improvement projects.
- Hotel-Motel Tax Fund (Fund 209). The cost of initiatives identified for undertaking during 2022 are not expected to require the application of all revenues projected for the year. Therefore, the fund balance will likely increase by \$319,000.
- Wireless 911 Surcharge Fee Fund (Fund 211). The fund balance will be drawn down by \$1.1 million for various updates to the E911 infrastructure.
- Gaming Tax Fund (Fund 215). The fund balance will be drawn down by \$525,300 to provide resources.
- State Asset Forfeiture Fund (Fund 217). The fund balance will decrease by \$96,300 to pay for special drug-related law enforcement programs.
- Section 108 Loan Fund (Fund 222). The fund balance will rise by about \$13,100 as loans made by the city for business development purposes are repaid. The U.S. Department of Housing and Urban Development (HUD) originally provided the resources for the business loans. However, to reduce the costs associated with administering the "seed" loans from HUD, the city opted to advance money from the Gaming Tax Fund to the Section 108 Loan Fund and repay the seed loans. As the business loans are repaid, the fund balance in the Section 108 Loan Fund will move into a positive position and, in turn, the interfund loan will be repaid.
- TIF District #1 Fund (Fund 231). The fund balance will decrease by \$977,465 because of expenditures for planned redevelopment costs.
- TIF District #5 Fund (Fund 235). The fund balance will decrease by \$170,825 because of expenditures for planned redevelopment costs.
- TIF District #7 Fund (Fund 237). The fund balance will decrease by \$170,925 because of expenditures for planned redevelopment costs.
- TIF District #8 Fund (Fund 238). The fund balance will be drawn down by \$2.7 million to provide resources for planned redevelopment projects.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
FUND BALANCE NOTES**

- Safety, Health, and Public Enhancement Fund (Fund 255). The fund balance will increase by \$2.6 as the city seeks to accumulate resources for future purchase of public safety-related capital items.
- Stormwater Management Fee Fund (Fund 280). The fund balance will decrease by \$4.0 million to provide resources for planned stormwater projects.
- Long-Term Control Plan Fee Fund (Fund 281). The fund balance will be drawn down by \$3.8 million to provide resources for capital projects designed to manage overflows from combined sewers.
- Ward Projects Funds (Funds 311-320). The fund balances of these funds will decrease to provide resources for planned capital projects in the city's neighborhoods.
- Capital Improvements Fund (Fund 340). Due to COVID-19 projects and programs have been deferred. The fund balance will be drawn down by \$3.5 million to provide resources for a variety of capital improvements and capital purchases. The capital improvements include roadway projects.
- 2017 General Obligation Bond Project Fund (Fund 353). The fund balance will be drawn down by \$154,400 as the proceeds of general obligation bonds issued in 2017 are spent for a variety of capital projects. At the end of the year, the bond proceeds will be spent, and the fund will be closed.
- 2022 General Obligation Bond Project Fund (Fund 354). The fund balance will be established with the issuance of \$ 34.0 million of bonds in 2022. Of this amount, \$31.2 million will be spent during the year to accomplish a variety of capital projects. At the end of the year, the remaining resources will be available for capital projects in future years.
- Debt Service Fund (Fund 401). The fund balance will rise by about \$3.2 million as the city seeks to establish a \$1.0 million contingency for potential unfavorable variances in the fund's revenue streams.
- Water & Sewer Fund (Fund 510). The fund balance will decline by \$25.6 million as the city accomplishes various water and sewer system improvement projects.
- Motor Vehicle Parking System Fund (Fund 520). The fund balance will be drawn down by about \$237,300 to accomplish downtown parking improvements.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
FUND BALANCE NOTES**

- Property and Casualty Insurance Fund (Fund 601). The fund balance will decrease by \$378,287 due to a reduction in chargebacks to operating departments. Even with the reduction in fund balance, the city expects that the resources on hand will be fully sufficient to cover the liability for claims.
- Employee Compensated Benefits Fund (Fund 603). The fund balance will be drawn down by \$2.4 million due to a reduction in chargebacks to operating departments. The reduction is necessary due to general budgetary constraints. The result will be a negative fund balance on the accrual basis of accounting. However, the city expects to have cash on hand that is fully adequate to pay the cost of benefits in 2022.

CITY OF AURORA, ILLINOIS
2022 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2020-2022

	General Fund			Special Revenue Funds		
	2020	2021	2022	2020	2021	2022
	Actual	Original Budget	Budget	Actual	Budget	Budget
Estimated Fund Balance, January 1	30,703,400	38,900,000	30,000,000	41,768,253	45,000,000	56,437,000
Revenues:						
General Property Taxes	77,347,313	80,069,300	80,234,300	5,898,869	6,011,654	6,161,654
Other Taxes	89,046,486	85,999,000	96,664,000	16,971,145	17,535,600	20,645,600
Intergovernmental Revenues	12,629,106	1,929,600	1,927,200	7,947,356	8,629,100	25,477,841
Licenses & Permits	5,131,542	6,183,425	6,494,450	-	-	-
Charges for Services	8,535,790	10,951,550	11,568,950	10,246,914	13,011,100	12,588,973
Fines	3,245,925	2,663,500	2,529,450	-	-	-
Investment Income	175,941	150,600	150,600	353,512	253,300	197,300
Debt Proceeds	-	-	-	1,500,000	13,647,000	16,345,400
Other Revenues	178,350	227,701	231,301	-	-	-
Transfers In	1,600,000	5,350,000	4,830,015	4,660,700	1,659,900	2,316,600
Total Revenues	<u>197,890,453</u>	<u>193,524,676</u>	<u>204,630,266</u>	<u>47,578,496</u>	<u>60,747,654</u>	<u>83,733,368</u>
Expenditures:						
Salaries & Benefits	164,943,233	166,591,299	171,650,005	6,403	17,348	17,348
Other Non-Capital	20,834,502	27,179,318	31,641,037	19,286,962	28,032,993	24,565,443
Capital	-	-	-	11,582,589	36,207,500	49,461,389
Debt Service	-	-	-	4,244,749	9,259,913	16,145,700
Transfers Out	3,900,000	-	1,682,815	9,511,400	8,063,300	13,102,815
Total Expenditures	<u>189,677,735</u>	<u>193,770,617</u>	<u>204,973,857</u>	<u>44,632,103</u>	<u>81,581,054</u>	<u>103,292,695</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>8,212,718</u>	<u>(245,941)</u>	<u>(343,591)</u>	<u>2,946,393</u>	<u>(20,833,400)</u>	<u>(19,559,327)</u>
Projected Fund Balance, December 31	<u>38,916,118</u>	<u>38,654,059</u>	<u>29,656,409</u>	<u>44,714,646</u>	<u>24,166,600</u>	<u>36,877,673</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2020-2022

	Capital Projects Funds			Debt Service Fund		
	2020	2021	2022	2020	2021	2022
	Actual	Original Budget	Budget	Actual	Original Budget	Budget
Estimated Fund Balance, January 1	21,207,663	17,300,000	11,513,000	3,054,307	4,000,000	4,000,000
Revenues:						
General Property Taxes	-	-	-	4,048,644	4,000,000	4,000,000
Other Taxes	2,115,027	2,044,250	5,644,250	2,523,205	3,000,000	3,000,000
Intergovernmental Revenues	1,468,562	-	-	923,159	-	-
Licenses & Permits	19,948	41,000	31,500	-	-	-
Charges for Services	86,657	110,700	110,700	-	-	-
Fines	-	-	-	-	-	-
Investment Income	156,641	50,000	50,000	23,202	5,000	5,000
Debt Proceeds	-	11,000,000	34,000,000	-	4,000,000	4,000,000
Other Revenues	-	50,000	-	-	-	-
Transfers In	1,800,000	825,000	2,432,815	4,350,700	3,371,500	3,556,200
Total Revenues	<u>5,646,835</u>	<u>14,120,950</u>	<u>42,269,265</u>	<u>11,868,910</u>	<u>14,376,500</u>	<u>14,561,200</u>
Expenditures:						
Salaries & Benefits	-	-	-	-	-	-
Other Non-Capital	1,776,353	5,904,150	6,787,900	-	-	-
Capital	7,444,981	13,871,300	38,090,000	-	-	-
Debt Service	-	-	-	10,855,940	9,943,000	11,320,000
Transfers Out	350,000	350,000	350,000	-	3,000,000	-
Total Expenditures	<u>9,571,334</u>	<u>20,125,450</u>	<u>45,227,900</u>	<u>10,855,940</u>	<u>12,943,000</u>	<u>11,320,000</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>(3,924,499)</u>	<u>(6,004,500)</u>	<u>(2,958,635)</u>	<u>1,012,970</u>	<u>1,433,500</u>	<u>3,241,200</u>
Projected Fund Balance, December 31	<u>17,283,164</u>	<u>11,295,500</u>	<u>8,554,365</u>	<u>4,067,277</u>	<u>5,433,500</u>	<u>7,241,200</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2020-2022

	Proprietary Funds			Trust Funds		
	2020 Actual	2021 Original Budget	2022 Budget	2020 Actual	2021 Original Budget	2022 Budget
Estimated Fund Balance, January 1	30,209,614	44,000,000	48,288,000	495,786,465	557,000,000	610,000,000
Revenues:						
General Property Taxes	-	-	-	-	-	-
Other Taxes	480,616	510,000	710,000	-	-	-
Intergovernmental Revenues	143,828	1,769,240	5,737,240	-	-	-
Licenses & Permits	-	-	-	-	-	-
Charges for Services	73,035,211	69,958,738	70,148,107	15,958,929	14,133,991	14,555,787
Fines	215,094	301,200	255,200	-	-	-
Investment Income	572,250	381,500	373,500	58,335,917	22,500,000	23,800,000
Debt Proceeds	-	-	-	-	-	-
Other Revenues	961,893	1,053,760	1,025,992	31,446,990	34,330,700	34,686,600
Transfers In	3,500,000	281,900	2,000,000	-	-	-
Total Revenues	<u>78,908,892</u>	<u>74,256,338</u>	<u>80,250,039</u>	<u>105,741,836</u>	<u>70,964,691</u>	<u>73,042,387</u>
Expenditures:						
Salaries & Benefits	37,548,095	36,305,276	37,734,253	43,569,419	45,906,988	51,734,500
Other Non-Capital	22,107,557	26,047,490	30,726,341	1,186,826	1,355,500	1,425,400
Capital	7,398,531	22,469,687	39,712,300	-	-	-
Debt Service	960,132	2,783,250	2,760,550	-	-	-
Transfers Out	1,050,000	75,000	-	-	-	-
Total Expenditures	<u>69,064,315</u>	<u>87,680,703</u>	<u>110,933,444</u>	<u>44,756,245</u>	<u>47,262,488</u>	<u>53,159,900</u>
Excess/(Deficiency) of						
Revenues over Expenditures	<u>9,844,577</u>	<u>(13,424,365)</u>	<u>(30,683,405)</u>	<u>60,985,591</u>	<u>23,702,203</u>	<u>19,882,487</u>
Projected Fund Balance, December 31	<u>40,054,191</u>	<u>30,575,635</u>	<u>17,604,595</u>	<u>556,772,056</u>	<u>580,702,203</u>	<u>629,882,487</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2020-2022

	Library Funds**			Total		
	2020 Actual	2021 Original Budget	2022 Budget	2020 Actual	2021 Original Budget	2022 Budget
Estimated Fund Balance, January 1	6,317,019	-	-	629,046,721	706,200,000	760,238,000
Revenues:						
General Property Taxes	64	1,226,350	-	87,294,890	91,307,304	90,395,954
Other Taxes	279,412	-	-	111,415,891	109,088,850	126,663,850
Intergovernmental Revenues	11,956	-	-	23,123,967	12,327,940	33,142,281
Licenses, Fees, & Permits	20,484	-	-	5,171,974	6,224,425	6,525,950
Charges for Services	-	-	-	107,863,501	108,166,079	108,972,517
Fines	8,788	-	-	3,469,807	2,964,700	2,784,650
Investment Income	33,189	1,500	-	59,650,652	23,341,900	24,576,400
Debt Proceeds	-	-	-	1,500,000	28,647,000	54,345,400
Other Revenues	103,638	-	-	32,690,871	35,662,161	35,943,893
Transfers In	-	-	-	15,911,400	11,488,300	15,135,630
Total Revenues	<u>457,531</u>	<u>1,227,850</u>	<u>-</u>	<u>448,092,953</u>	<u>429,218,659</u>	<u>498,486,525</u>
Expenditures:						
Salaries & Benefits	3,818,385	-	-	249,885,535	248,820,911	261,136,106
Other Non-Capital	1,336,980	-	-	66,529,180	88,519,451	95,146,121
Capital	-	-	-	26,426,101	72,548,487	127,263,689
Debt Service	303,159	1,224,300	-	16,363,980	23,210,463	30,226,250
Transfers Out	-	-	-	14,811,400	11,488,300	15,135,630
Total Expenditures	<u>5,458,524</u>	<u>1,224,300</u>	<u>-</u>	<u>374,016,196</u>	<u>444,587,612</u>	<u>528,907,796</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>(5,000,993)</u>	<u>3,550</u>	<u>-</u>	<u>74,076,757</u>	<u>(15,368,953)</u>	<u>(30,421,271)</u>
Projected Fund Balance, December 31	<u>1,316,026</u>	<u>3,550</u>	<u>-</u>	<u>703,123,478</u>	<u>690,831,047</u> *	<u>729,816,729</u>

*Budgeted Fund Balance

**Library became a district as of July 1, 2020.

CITY OF AURORA STRATEGIC PLAN

The City of Aurora exists to provide municipal services through efficient, and progressive governance allowing individuals, families, and businesses the opportunity to thrive in a friendly, safe, and dynamic environment. By maintaining trust, respect, and accountability in its day-to-day operations, the city will build on its strengths and creativity.

Over the next one to three years, the City of Aurora will:

- advance the safety and security of all segments of our community,
- build our community image and engender a fuller public appreciation of the city's value,
- establish measurable performance indicators and communicate progress to the public,
- focus on revitalizing our established neighborhoods while continuing downtown development,
- increase the overall satisfaction of our residents, consistent with our vision of the future,
- measurably improve the delivery of public services and make a strong commitment to increasing levels of customer service,
- retain and attract quality businesses and commerce segments to support our local economy, and
- upgrade our public facilities to better serve the needs of the community.

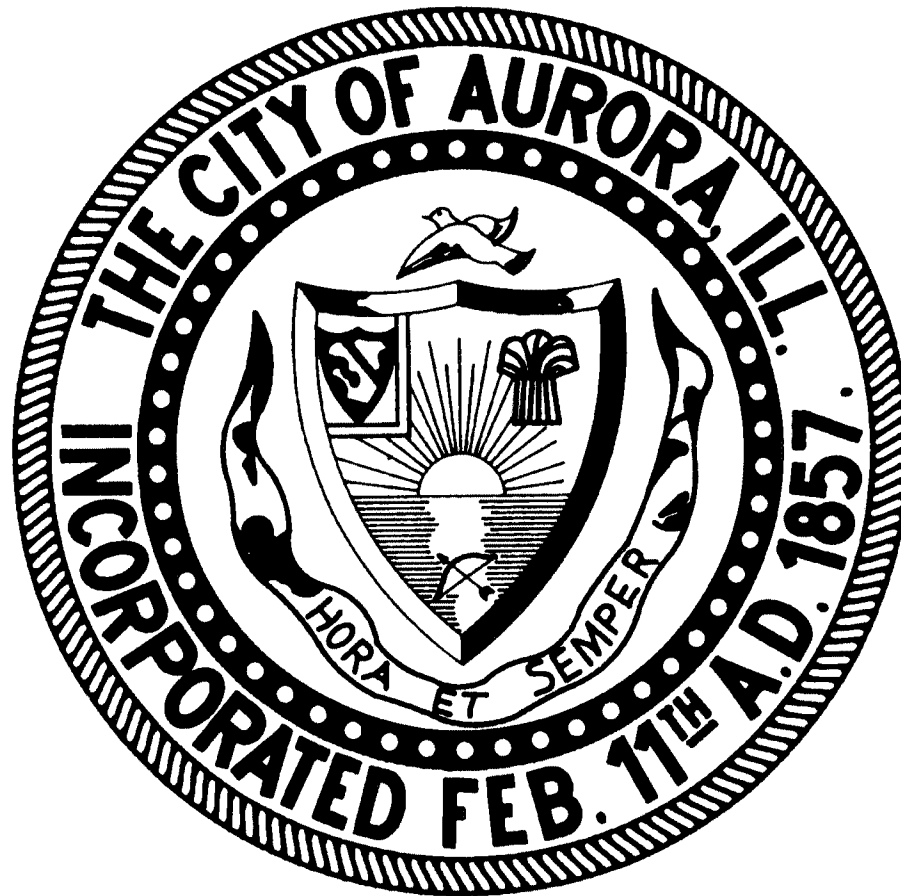
The Strategic Plan is a comprehensive program of major priorities for the city as a whole. The achievement of the priorities requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the priorities outlined in the Strategic Plan can be met. In their requests, department heads identify how each project aligns with the Strategic Plan. Through the Mayor's review of departmental budget requests, the city ensures that all priorities are addressed.

Aurora continues to pursue strategies to move forward the city's top three priorities:

- 1) Economic Development – Attract and Retain Businesses and Jobs
- 2) Public Safety and Quality of Life – Preserve High Levels of Public Safety and Quality of Life
- 3) Innovation and Collaboration – Provide Efficient, Innovative, Transparent and Accountable Government

The following section summarizes the departmental and divisional goals that align with the city's top three priorities.



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Mayor's Office Priorities:

- Priority 1** Continue to aggressively pursue funding opportunities to improve and stabilize the city's financial position following the COVID-19 pandemic.
- Negotiate and obtain approval of significant economic development projects to begin construction.
- Continue with targeted initiatives to promote reinvestment of existing and established businesses on the city's key gateway corridors.
- Priority 2** Establish post-COVID-19 economic recovery protocol using data to drive decisions and determine where relief funds are needed.
- Priority 3** Implement internal and public-facing tools to more effectively measure and present city functions.
- Continue to leverage the city's fiber optic network and other city assets and facilities through the approval and implementation of a Smart City Program with related technologies and services.

Aldermen's Office Priorities:

- Priority 3** Execute the mission and efficiently perform the major functions of the Aldermen's Office.

Human Resources Department Priorities:

- Priority 3** Streamline the Occupational Safety and Health Administration, workers compensation, grievance, Family and Medical Leave Act, and scheduling systems.
- Update the onboarding process.
- Develop a platform to establish succession planning for departments and divisions.

Establish a comprehensive training and development program.

Community Affairs Department Priorities:

Priority 2 Implement internal and external, equity-focused initiatives.

Priority 3 Increase publicity across city departments.

Expand internal communication.

Special Events Division Priorities:

Priority 3 Work with event organizers to fast-track the permit approval process as COVID-19 regulations change.

Collaborate with key city departments to create additional event applications through the special event software.

Law Department Priorities:

Priority 3 Increase the use of administrative adjudications for a wider variety of ordinance violations.

Assist the city in responding to and implementing legislative changes required by the SAFE-T Act and other state criminal justice reform initiatives.

Provide support to the Police Department in the deployment of body worn cameras.

City Clerk's Office Priorities:

Priority 3 Complete the organization of essential city documents in the archive room.

Complete the citywide document retention and destruction review process.

Implement an online application to enable business owners to renew liquor licenses electronically.

Information Technology Department Priorities:

Priority 1 Install a fiber connection to the Aurora Municipal Airport.

Install 14,500 feet (2.74 miles) of new fiber throughout the city.

Priority 3 Deliver managed print services and copy machine consolidation.

Work with the Village of North Aurora to integrate their Police Department into the city's public safety records management system.

Replace the city's document management software with a web-based solution.

Consolidate the city's two computer networks to improve support levels and streamline network routing, switches, and data management.

Data & Analytics Division Priorities:

Priority 3 Identify additional citywide data sets to publish on the open data portal for public use and increase government transparency.

Solicit key performance indicators from select city departments and identify and curate available data sources in order to measure and visualize the performance indicators.

Develop an open data governance model to ensure the formal management of city data assets including security and privacy, usability, integration, compliance, availability, and overall management of the internal and external data flows within the city.

Project Management Office Priorities:

Priority 2 Implement and deliver the E911 phone system that aligns with the national and state public safety answering point requirement.

Priority 3 Initiate an electronic signature application on certain mobile devices to streamline the city's business processes.

Deliver cloud-based services to replace the city's email system and provide robust security, reliability, and improve user productivity on a governed and unified platform.

Cyber & Technology Risk Priorities:

Priority 3 Continue to improve the maturity of the city's risk management based on the Cybersecurity Capability Maturity Model (C2M2).

Continue to improve the maturity of the risk management framework in accordance with the National Institute of Standards and Technology's (NIST) special publication #800-53 regarding security and privacy controls.

Continue to improve the maturity of the Information Technology Department's vendor management practices in accordance with the NIST's publication #800-171 regarding the protection of controlled unclassified information.

Innovation & Strategy Division Priorities:

Priority 2 Expand services and partnerships to develop the first Office of Financial Empowerment in Illinois.

Priority 3 Institute the Thrive brand as a new initiative to drive the city's innovation projects.

Conduct economic assessments of the city's workforce, education, and innovation ecosystems.

Community Services Department Priorities:

Priority 2 Develop a Neighborhood Group Academy to help strengthen neighborhood groups.

Update the city's community garden program.

Develop a senior citizen resource guide and establish an outreach program to help residents navigate available resources.

Implement a volunteer award program.

Update the Neighborhood Group Starter Packet to assist residents in the formation of new neighborhood groups.

Overhaul the Neighborhood Festival Funding grant program.

Priority 3 Develop and implement a comprehensive and inclusive civic engagement plan.

Assist the Mayor's Office to update the citywide strategic plan.

Customer Service Division Priorities:

Priority 3 Provide additional communication opportunities for the residents by offering text messaging and live chats through the city's webpage.

Migrate to a new customer resource management software to allow multiple departments to work on one platform.

Community Development Division Priorities:

Priority 2 Partner with housing developers to utilize HOME funding to create or preserve affordable rental housing.

Priority 3 Close out the COVID-19 funded projects, reallocate any remaining funding for non-profit assistance, and prepare for compliance review.

Launch efforts to implement the third year of the 2020-2024 Consolidated Plan.

Public Art Division Priorities:

Priority 2 Commission and oversee the installation of a public sculpture in the downtown.

Commission and oversee the installation of three murals in the downtown.

Grand Army of the Republic Division Priorities:

Priority 2 Display three exhibits in the newly renovated lower level.

Establish five grammar school educational programs.

Work with a local university to host a public college-level discussion.

Priority 3 Increase marketing of the museum via social media and printed material.

Youth & Senior Services Division Priorities:

Priority 2 Continue to seek grant funds to enhance the division's program offerings.

Collaborate with community partners to create a network for youth, senior, and disability service events and programs.

Expand the recreational activities and events to include various youth age groups and youth with disabilities.

Establish a program to highlight local youth accomplishments and create environments for them to excel.

Build and increase awareness of the city's presence and leadership in regard to strategy and advocacy for seniors and individuals with disabilities.

Create a resource guide for seniors and service providers.

Enhance the senior/disability services webpage to be a bridge for seniors and individuals with disabilities to connect with services.

Development Services Administration Division Priorities:

Priority 1 Leverage current key development opportunities to expand the number of residential units while enhancing and complimenting the retail and entertainment venues in the downtown.

Priority 3 Develop a city-owned property divestment process including a publicly accessible inventory list.

Increase the number of on-line permits available on eTRAKiT.

Implement the TRAKiT customer relationship management software to reduce the response time to customer complaints resulting in property inspections.

Improve the transition from code enforcement to adjudication hearings with TRAKiT processing and document enhancements.

Airport Division Priorities:

Priority 1 Complete Phase II and III of the airfield pavement rehabilitation.

Replace the airport entrance sign.

Priority 2 Complete the security fence installation.

Building & Permits Division Priorities:

Priority 3 Adopt the 2021 1-Series Codes.

Expand online permit options.

Streamline the plan review process by transitioning to an electronic markup and collaboration tool.

Implement the use of virtual inspections for certain types of inspections and customers' needs.

Continue to hold virtual internal, pre-review, and construction meetings.

Property Standards Division Priorities:

Priority 3 Increase proactive case discovery by staff to reduce neighborhood complaints.

Create a property divestment program to reduce the cost of maintaining vacant lots owned by the city.

Implement ordinance revisions/changes to enforce internet-based lodging and short-term lodging.

Economic Development Division Priorities:

Priority 1 Work with DAC Development to commence construction of mixed housing on the east bank of the Fox River.

Complete improvements to the Pinney Street deck.

Obtain City Council approval of a redevelopment agreement for property on the west bank of the Fox River near downtown.

Work with Hollywood Casino Aurora to obtain City Council approval for relocation to another site.

Complete the Farnsworth Avenue and Bilter Road redevelopment plans.

Complete the northwest downtown subarea project plan to provide guidance for future development opportunities.

Complete the establishment of a Tax Increment Financing (TIF) District for 110 Cross Street and the DAC Development sites.

Open additional recreational marijuana dispensaries.

Work with Kane County to improve access to the former Toyota site on Orchard Road.

Obtain City Council approval for the redevelopment of the former Todd Early Childhood Center and Lincoln Elementary buildings.

Continue to redevelop the Fox Valley Mall.

Obtain City Council approval for the redevelopment of the former Carson Pirie Scott building on Lake Street for a new mixed-use development.

Work with Pacifica Square to begin the Phase II construction.

Apply for an Illinois Main Street grant for the Broadway Avenue renovation.

Continue to pursue redevelopment agreements for new retail stores and restaurants in the downtown.

Complete a restaurant needs assessment for the downtown.

Begin Phase I of the Cedarwood senior housing development at 75th Street and U.S. Route 34.

Completed the Bardwell Residences, a senior living community in the former Copley Hospital building.

Priority 2 Complete the Skinny Park and Wilder Park improvements.

Zoning & Planning Division Priorities:

Priority 3 Work with the Economic Development Division to update the Riverwalk Master Plan.

Update the ward boundaries from the 2020 Census.

Review and update the Development Fee Schedule to more accurately reflect administrative costs.

Review the current list of water service agreements and per the agreements, proceed with the annexation of the properties that are contiguous to the city limits.

Update the FoxWalk Overlay District Guidelines.

Review and, where necessary, update the land/cash fees table.

Animal Control Division Priorities:

Priority 3 Update the Municipal Code regarding animal control.

Finance Administration Division Priorities:

Priority 3 Complete the bond issue process for projects included in the budget.

Design and implement a plan for the American Rescue Plan Act (ARPA) funding to maximizing opportunities for the city's benefit while respecting the rules and regulations of the program.

Provide analysis and support to the Economic Development Division regarding economic development proposals as necessary.

Review and update, if necessary, the city's corporate investment policy.

Install a financial transparency portal on the city's website.

Accounting Division Priorities:

Priority 3 Implement a new payroll time and attendance system.

Implement the Governmental Accounting Standards Board (GASB) Statement Number 87 for the accounting of leases.

Budgeting Division Priorities:

Priority 3 Receive the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award (2022 Budget).

Publish a Budget-in-Brief document associated with the 2022 budget.

Incorporate a digital signature into the budget transfer request form to streamline the approval process.

Revenue & Collection Division Priorities:

Priority 3 Move the Property Standards Division's TRAKiT invoices into the accounts receivable system to begin the collection process.

Upgrade the interactive voice response phone payment system for water billing, accounts receivable, and parking.

Purchasing Division Priorities:

Priority 3 Review the city's website compatibility for electronic bidding software.

Create a dashboard to provide performance indicators on the website.

Optimize the enterprise resource platform purchasing/inventory module.

Implement the next steps from the final Availability and Disparity Study report.

Translate the bid, request for proposals, and request for qualifications documents into Spanish to expand the contractor/vendor base and increase participation in the buying process.

MVPS Revenue & Collection Division Priorities:

Priority 3 Upgrade the interactive voice response phone system for parking payments.

Work with the Illinois Secretary of State to get updated license plate ownership information to pursue parking violations.

Water Billing Division Priorities:

Priority 3 Implement a customer portal to allow water customers to access account information, manage and adjust water usage, and receive notifications regarding their account.

Collaborate with the Water & Sewer Maintenance Division to complete the water meter change-out program.

Collaborate with the Revenue & Collection and Information Technology Divisions to upgrade the online payment system to include a mobile application for notifications, payments, and billing information.

Purchase computer tablets for the Customer Service Workers that work in the field to improve productivity and file sharing.

Fire Department Priorities:

Priority 2 Design and construct replacement Fire Station #4 on East Indian Trail near the Police Department.

Design the new Fire Station #13 near Bilter Road and Nan Street.

Emergency Management Division Priorities:

Priority 2 Complete the final requirements for the Complex Coordinated Terrorist Attack Grant.

Priority 3 Update the expired agreements with local jurisdictions and external partners.

Police Department Priorities:

Priority 2 Increase recruitment and branding efforts to attract the best and most diverse candidates for the department.

Purchase and implement the use of an indoor drone equipped with a thermal imaging camera to provide the ability to search for and identify potentially dangerous, armed suspects while maintaining the officers' safety during a search.

Priority 3 Implement body cameras, new squad car cameras, and digital evidence systems to improve transparency and accountability efforts.

Increase internal and external communication strategies to better inform and directly communicate with the community about concerns, issues, and information.

Continue to increase transparency efforts with the community through data, reporting, communications, and the Civilian Review Board.

E911 Center Priorities:

Priority 2 Make the back-up dispatch center independently functional from the public safety answering point (PSAP) including radio, phone CAD, and fire dispatch capabilities.

Complete part 2 of the Aurora/Naperville Complex Coordinated Terrorist Attack simulation.

Install, train, and implement new interoperable radio talk groups and radio communication procedures.

Priority 3 Implement improvements to the 911 center to increase the ISO rating and lower property insurance costs.

Fully integrate the Fox Valley Park District police into the CAD system.

Work with the Information Technology Division to migrate to updated LEADS software.

Implement a lateral employee hiring program to increase staffing.

Install status lights at each Telecom Operator's workstation to provide a visual notification when the operator is on a call or communicating via radio.

Install new workstations and reconfigure the radio room to allow for more efficient communication and supervision.

Public Works Administration Division Priorities:

Priority 3 Develop a strategy to implement a complete lead service line inventory.

Central Services Division Priorities:

Priority 3 Establish building automation systems for the Development Service Center and on the fifth floor of City Hall for sustainable and efficient energy use in the facilities.

Tuckpoint the west side of the City Hall building.

Replace the rooftop HVAC unit on the Alschuler Building.

Sealcoat the parking lots at the Police Headquarters Campus and Customer Service/Fire Station #8.

Remodel the first floor and basement of the Development Service Center as a result of flood damage caused by a water main break on Broadway.

Replace two sump pumps in the City Hall and one sump pump at the Development Service Center.

Prepare bid documents for custodial services at the Police Headquarters Campus.

Repair the roof and gutters at the storage facility located at 727 Orchard Road.

Continue to assist the Fire Department with repairs and maintenance at the fire stations.

Electrical Maintenance Division Priorities:

Priority 2 Install new streetlights on New York Street from Smith Boulevard to Farnsworth Avenue.

Engineering Division Priorities:

Priority 2 Commence the restoration of Mastodon Lake.

Complete phase III of the East New York Street reconstruction.

Priority 3 Commence the construction of the combined maintenance facility.

Water Production Division Priorities:

Priority 2 Replace the large circuit breakers at the WTP and at the river intake.

Complete the rehabilitation of the Fox Valley East Booster Station storage tanks #1, #2, #3, and #4.

Replace the outdated video system server.

Replace the normal pressure system master flow meter.

Convert the supervisory control data acquisition (SCADA) radio communications to fiber optics.

Rehabilitate the lime residual dewatering lagoons.

Begin the repairs found by the SCADA system vulnerability study.

Replace the sodium hypochlorite day tanks.

Update the water utility source water protection plan.

Rehabilitate one finished water pump.

Replace the sodium hypochlorite dosing pumps.

Replace the obsolete programmable logic controllers for the SCADA system.

Replace the individual pump isolation valves at the main pumping station.

Replace eight obsolete turbidimeters.

Inspect the Indian Trail elevated tank.

Rehabilitate river intake pump #5.

Replace pump #4 at the Main Pumping Station.

Replace the granular activated carbon in filters #1 through #8.

Priority 3 Complete the Illinois Environmental Protection Agency sanitary inspection.

Complete the federally mandated lead service line sequential sampling.

Water & Sewer Maintenance Division Priorities

Priority 3 Consolidate the Water Meter Maintenance and Water & Sewer Maintenance Divisions.

Downtown Services Division Priorities:

Priority 2 Grind 75 sections of sidewalk to an even surface to improve walkability in the CBD.

Re-level 1,000 square feet of brick ribbon in the CBD to improve walkability.

Fleet & Parking Maintenance Division Priorities:

Priority 3 Achieve shop certification from the National Institute for Automotive Service Excellence Blue Seal Program.

Procure additional electrical vehicles for the fleet.

Install additional electrical vehicle charging stations.

MVPS Maintenance Division Priorities:

Priority 2 Seal coat two surface lots in the Central Business District (CBD).

Replace the interior wall lights with LED fixtures in the SIP.

Route 25 Transit Center Division Priorities:

Priority 3 Continue to enhance the station functionality and appearance.

Complete a bi-annual insect control application at the pedestrian bridge over the Fox River.

Upgrade the modems in 13 pay stations with more reliable wireless communication.

Route 59 Transit Center Division Priorities:

Priority 3 Continue to enhance the station functionality and appearance.

Upgrade the modems in 14 pay stations with more reliable wireless communication.

Parks & Recreation Division Priorities:

Priority 2 Replace all the drinking fountains throughout the parks.

Complete repairs to the waterfall at the Phillips Park main entrance.

Finish updating the wayward and directional signage throughout the park.

Complete the infield repairs to the baseball fields.

Install a perimeter fence around the fountain and repair the handrails, stairs, concrete, and sidewalks at the Phillips Park Sunken Garden.

Replace roofs throughout the park including eight pavilions, pump house, and armory building.

Paint the exterior of the Phillips Park Visitor's Center.

Contract with a vendor to treat the high-profile turf areas including, but not limited to the Sunken Garden, baseball fields, Visitor's Center, and Mastodon Island to eliminate weeds such as clover, dandelions, and crabgrass.

Priority 3 Implement a master plan for Phillips Park, Phillips Park Zoo, and the Phillips Park Golf Course.

Establish a foundation to spearhead fundraising and volunteer efforts for Philips Park.

Phillips Park Zoo Division Priorities:

Priority 3 Complete and adopt a master plan.

Complete fencing upgrades.

Formalize the zoo's education mission.

Implement procedures for educational tours.

Work with the Association of Zoos and Aquariums to participate in their Save Animals From Extinction (SAFE) program by developing educational programs and projects focused on the endangered monarch butterfly species.

Repair the zoo parking lot.

Phillips Park Golf Course Division Priorities:

Priority 2 Install two indoor golf simulators to expand golf course usage to include the winter months.

Replace the driving range mats to improve the quality, aesthetics, and patron experience at the range.

Install GPS systems on the golf cars to offer patrons the ultimate golf experience.

Create a golf development program for men, women, and junior players.

Renovated the women's bathroom.

Improve the aesthetics and lengthen the driving range.

Replace the 20-year-old HVAC/furnace in the golf clubhouse to improve efficiency and provide a comfortable environment for the customers.

Rebuild the 25-year-old pump station pumps used to supply water for the golf course irrigation.

Replace the clubhouse roof.

Resurface the golf course parking lot.

Priority 3 Install an electronic credit card payment system and a driving range ball dispenser to expand payment options and increase revenue.

Remodel and reconfigure the golf shop to improve customer traffic flow and maximize the retail floor space.

Implement a five-year equipment replacement program.

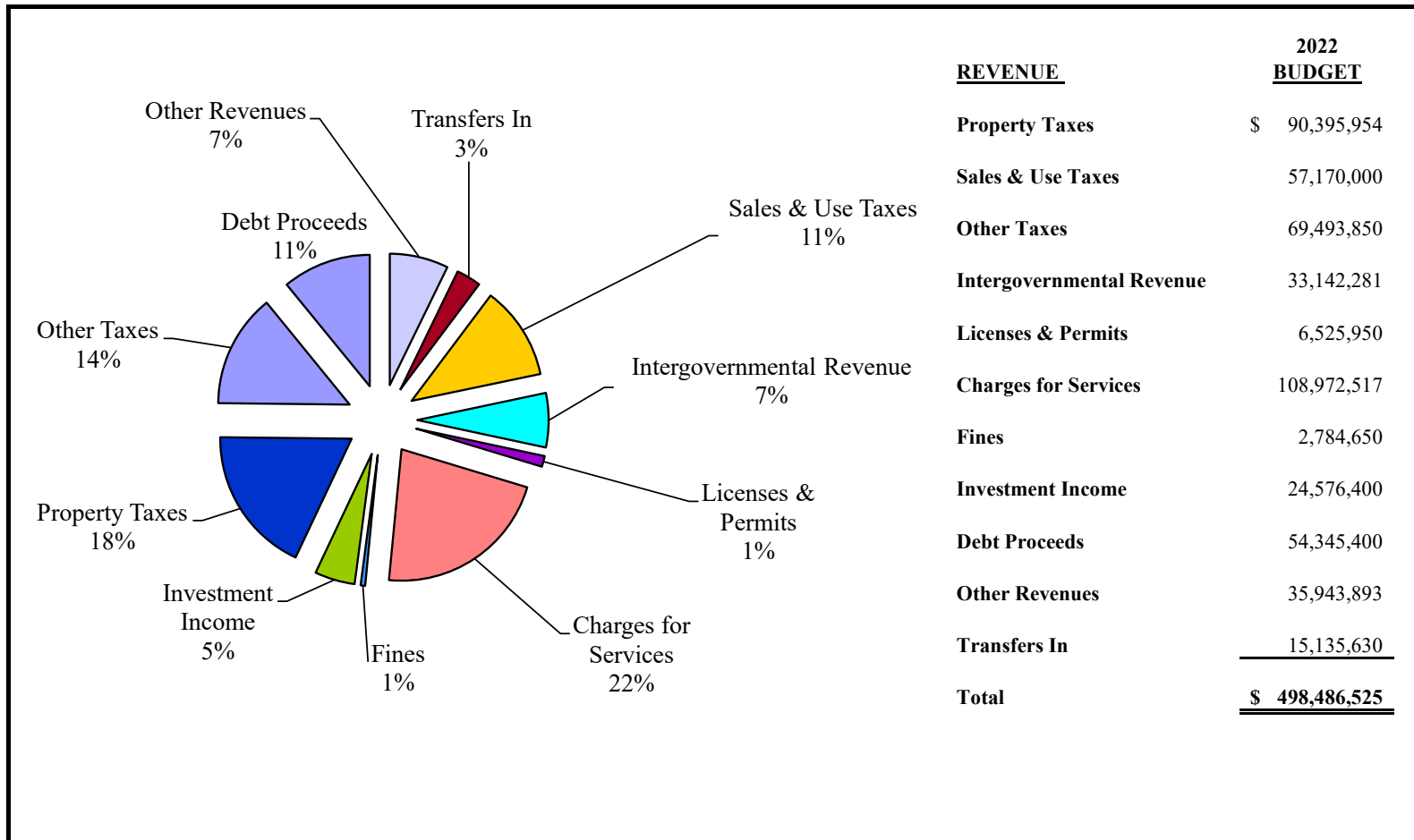
Work with the Information Technology and Accounting Divisions to update the clubhouse computer hardware and point-of-sale software to improve the customer experience and increase staff efficiencies.

Street Maintenance Division Priorities:

Priority 2 Add a salt storage facility.

Priority 3 Increase the number of trees trimmed to 4,000 for the year.

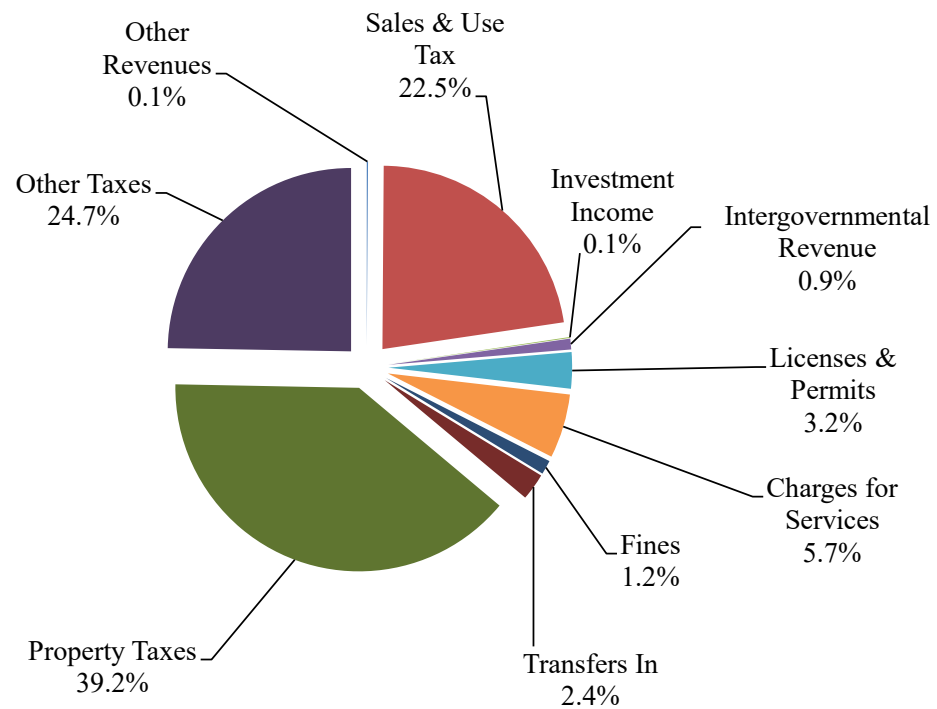
**CITY OF AURORA, ILLINOIS
2022 BUDGET
REVENUE SOURCES - ALL FUNDS**



**CITY OF AURORA, ILLINOIS
2022 BUDGET
REVENUE SOURCES - ALL FUNDS**

<u>REVENUE</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2022 BUDGET</u>
Property Taxes	87,294,890	91,307,304	(911,350)	-1.00%	90,395,954
Sales & Uses Taxes	49,113,652	47,700,000	9,470,000	19.85%	57,170,000
Other Taxes	62,302,239	61,388,850	8,105,000	13.20%	69,493,850
Intergovernmental Revenue	23,123,967	12,327,940	20,814,341	168.84%	33,142,281
Licenses & Permits	5,171,974	6,224,425	301,525	4.84%	6,525,950
Charges for Services	107,863,501	108,166,079	806,438	0.75%	108,972,517
Fines	3,469,807	2,964,700	(180,050)	-6.07%	2,784,650
Investment Income	59,650,652	23,341,900	1,234,500	5.29%	24,576,400
Debt Proceeds	1,500,000	28,647,000	25,698,400	89.71%	54,345,400
Other Revenues	32,690,871	35,662,161	281,732	0.79%	35,943,893
Transfers In	15,911,400	11,488,300	3,647,330	31.75%	15,135,630
Total	<u>448,092,953</u>	<u>429,218,659</u>	<u>69,267,866</u>	16.14%	<u>498,486,525</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET
REVENUE SOURCES - GENERAL FUND**



<u>REVENUE</u>	<u>2022 BUDGET</u>
Property Taxes	\$ 80,234,300
Sales & Use Taxes	46,110,000
Other Taxes	50,554,000
Intergovernmental Revenue	1,927,200
Licenses & Permits	6,494,450
Charges for Services	11,568,950
Fines	2,529,450
Investment Income	150,600
Other Revenues	231,301
Transfers In	4,830,015
Total	<u><u>\$ 204,630,266</u></u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET
REVENUE SOURCES - GENERAL FUND**

<u>REVENUE</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2022 BUDGET</u>
Property Taxes	77,347,313	80,069,300	165,000	0.21%	80,234,300
Sales & Use Taxes	43,084,787	42,120,000	3,990,000	9.47%	46,110,000
Other Taxes	45,961,699	43,879,000	6,675,000	15.21%	50,554,000
Intergovernmental Revenue	12,629,106	1,929,600	(2,400)	-0.12%	1,927,200
Licenses & Permits	5,131,542	6,183,425	311,025	5.03%	6,494,450
Charges for Services	8,535,790	10,951,550	617,400	5.64%	11,568,950
Fines	3,245,925	2,663,500	(134,050)	-5.03%	2,529,450
Investment Income	175,941	150,600	-	0.00%	150,600
Other Revenues	178,350	227,701	3,600	1.58%	231,301
Transfers In	<u>1,600,000</u>	<u>5,350,000</u>	<u>(519,985)</u>	-9.72%	<u>4,830,015</u>
Total	<u><u>197,890,453</u></u>	<u><u>193,524,676</u></u>	<u><u>11,105,590</u></u>	5.74%	<u><u>204,630,266</u></u>

CITY OF AURORA, ILLINOIS 2022 BUDGET

DISCUSSION OF REVENUE SOURCES

ALL FUNDS

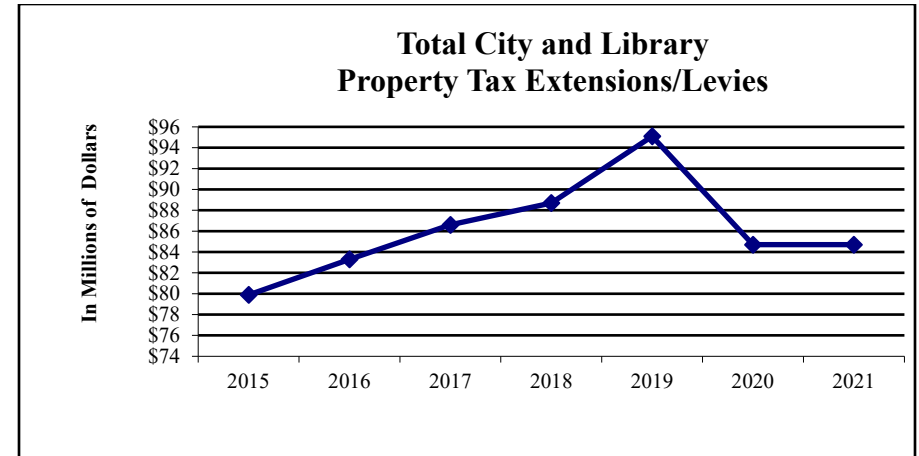
The 2022 budget relies on a wide variety of revenue sources. These revenue sources include real estate taxes, state income taxes, sales taxes, motor fuel taxes, utility taxes, licenses and fees, as well as various enterprise revenues. Below is a discussion of the major revenue classifications for fiscal year 2022.

1. GENERAL PROPERTY TAXES

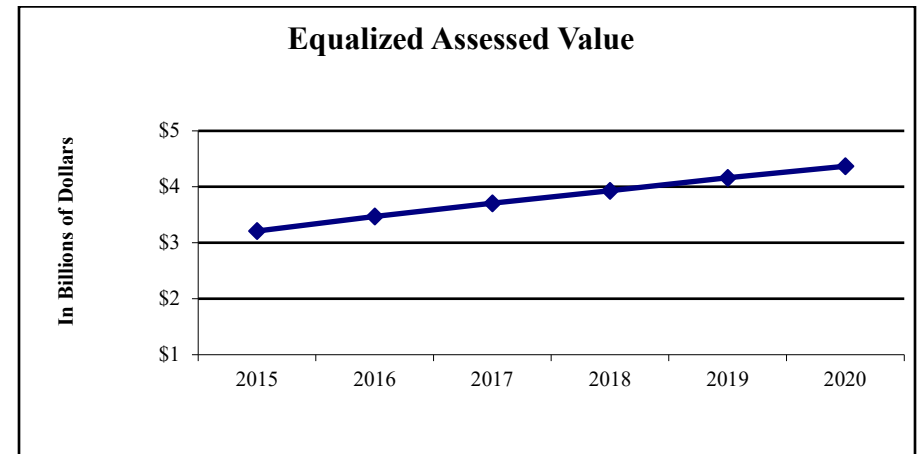
\$84,696,200

The total 2021 levy (payable in 2022) was \$84,696,200. The 2021 real estate tax levy for the city (excluding the library debt) will not have an increase and will be the same as last year. Property taxes are collected to support the General Fund (including the city's contribution to the Illinois Municipal Retirement Fund), the Aurora Public Library Debt Fund, and Police and Firefighters' Pension Funds. Included in the 2021 property tax levy are provisions of \$4,000,000 and \$1,218,700 for city and library debt service, respectively.

Information on the city's 2021 EAV (the basis for property taxes payable in 2022) is not yet available. However, the city's EAV between 2017 and 2018 increased by about 6.0%--from \$3.7 to \$3.9 billion. The property tax rate is determined by dividing the tax levy extension by the EAV. The following charts show the trends in the city's property tax levies/extensions and assessed valuation since 2015.



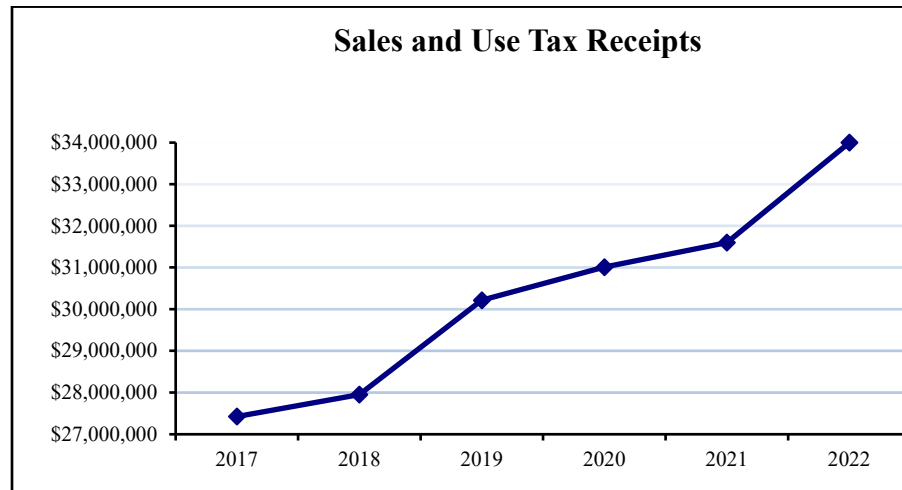
The decrease in the above chart is caused by the removal of the Library Operating Fund from the city's budget. Effective July 1, 2020, the Aurora Public Library became a library district.



CITY OF AURORA, ILLINOIS 2022 BUDGET

2. GENERAL SALES AND USE TAXES \$34,220,000

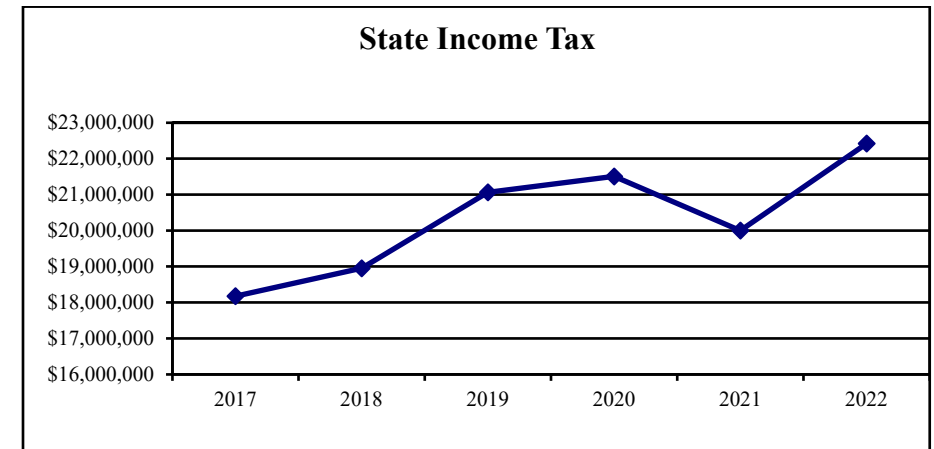
The city receives a 1% sales tax that is collected by the Illinois Department of Revenue (IDOR) on the purchase of most goods in Aurora. Sales tax receipts are remitted to the city on a monthly basis. Fiscal year 2022 estimates of \$27,400,000 assumes a 2% increase from the 2021 estimated actual amount, after considering additional taxes generated by the expansion of the outlet mall in the city.



Local use sales taxes of \$6,770,000 are included in this revenue classification. These taxes are collected by the IDOR and remitted to the city based on a per capita state rate. Fiscal year 2022 projections for these revenues are based upon economic forecasts published by the Illinois Municipal League (IML). The IML forecast predicted a decrease from \$44.73 per capita in 2021 to \$40.15 per capita for 2022.

3. STATE INCOME TAX \$22,424,000

The City of Aurora receives a number of shared revenues from the State of Illinois based on population. The largest of these is state income tax (SIT) revenue. In the 2010 census, the city's population was found to be 197,899. The SIT projection for 2022 is based on an economic analysis released by the IML in July 2021. The 2021 per capita amount was \$114.64 and increased to \$120.20 per capita for the 2022 estimate.



4. PERSONAL PROPERTY REPLACEMENT TAX \$6,817,000

The city receives a personal property replacement tax (PPRT) from the State of Illinois. The replacement tax revenue comes from a corporate income tax and an invested capital tax on public utilities. The PPRT serves to replace Aurora's share of revenue lost due to the abolition of

CITY OF AURORA, ILLINOIS 2022 BUDGET

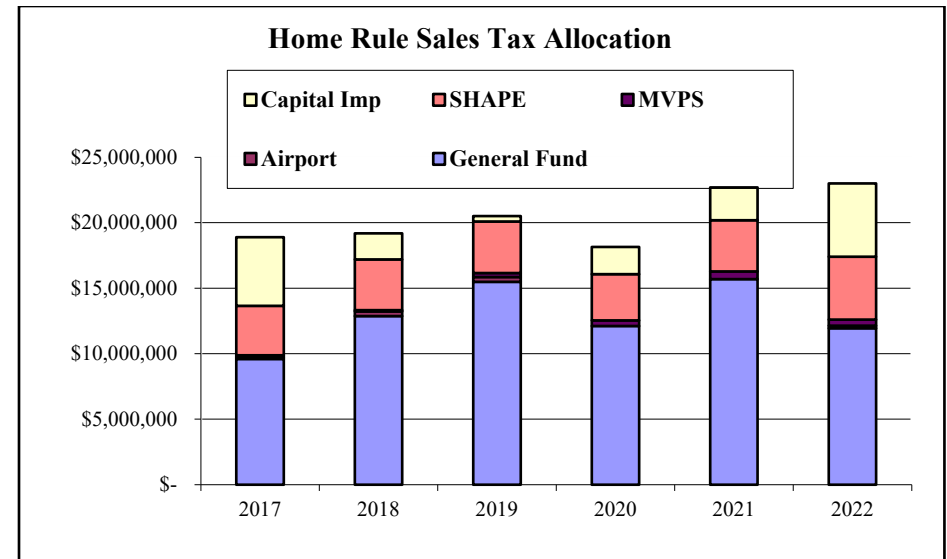
the personal property tax in 1977. The funds are distributed to local taxing bodies based on the relative amounts of corporate personal property tax that was lost. The city's projections for fiscal year 2022 are based on estimates provide by the IDOR.

5. HOME-RULE SALES TAX \$23,000,000

The city's home-rule sales tax rate is 1.25%. In general, the tax applies to the retail sales of all goods except automobiles, drugs, and groceries. The IDOR collects, administers, and enforces the home-rule municipal retailers' occupation tax and home-rule service occupation tax in accordance with the provisions of Section 8-11-1 and 8-11-5 of the Illinois Municipal Code (65 ILCS 5/8-11-1 and 5/8-11-5).

The city's estimated revenues of \$23,000,000 for FY 2022 reflect the 2% administrative fee the state has imposed on sales tax collection. In 2022, revenue from the home-rule sales tax will support the General Fund, SHAPE Fund, Capital Improvements Fund, Airport Fund, and MVPS Fund.

Historically, the city has allocated home-rule sales tax revenue between the General Fund, Capital Improvements Fund, and certain other funds. The allocation of home-rule sales taxes since 2017 is shown on the right.



6. FOOD & BEVERAGE TAX \$4,650,000

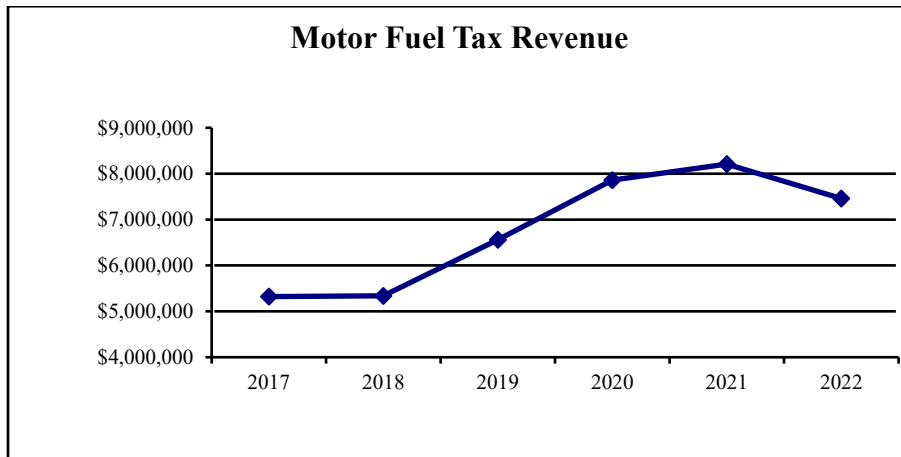
Since July 1, 2005, the city's food and beverage tax rate has been 1.75%. The food and beverage tax is imposed on the sale of food and beverages consumed on the premises where sold. It is collected by the local establishments and remitted directly to the city. Revenue from this tax is projected to be \$4.7 million in fiscal year 2022.

CITY OF AURORA, ILLINOIS 2022 BUDGET

7. MOTOR FUEL TAX

\$7,460,000

The city receives motor fuel tax (MFT) revenue from the State of Illinois. As shared revenue, the amount remitted to the city is based on a per capita rate. As with state-shared income taxes, the city's projection for fiscal year 2022 is based upon the IML economic analysis estimates as of July 2021.



Estimated revenue for fiscal year 2022 is \$7,390,000. Additionally, the city expects to receive an MFT supplement by virtue of being one of Illinois' high-growth municipalities. The 2022 supplement has been estimated to be \$70,000.

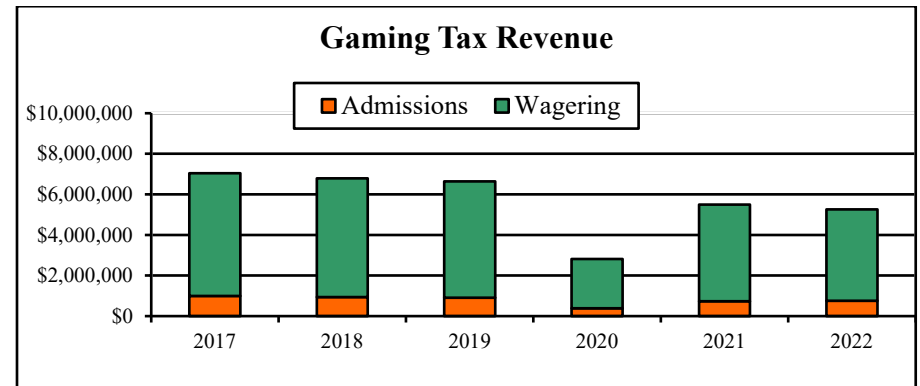
8. GAMING TAXES

\$5,791,600

The City of Aurora is home to one of nine riverboat casinos in the state. Hollywood Casino, Aurora's riverboat casino, began operations on June

17, 1993. The city receives a \$1.00 admission fee per patron and a 5% wagering tax collected at the casino by the State of Illinois. Revenues from the admission fee are estimated at \$760,000 and wagering tax revenues are estimated at \$4,500,000 in fiscal year 2022.

Gaming tax revenue also includes the proceeds of video gaming estimated at \$450,000 and off-track betting estimated at \$81,600 taxes.



The Coronavirus pandemic significantly impacted the gaming tax revenue for fiscal year 2020. No gaming tax revenue has been allocated to the General Fund for 2022.

9. SIMPLIFIED TELECOMMUNICATIONS TAX **\$5,000,000**

Effective January 1, 2003, pursuant to a change in state law, the city's 5.0% utility tax on telecommunications was combined with its 1% telecommunications infrastructure maintenance fee. The resultant "simplified telecommunications tax" rate for Aurora is 6%. The city's 2022 projected revenue for the tax assumes no change from the 2021

CITY OF AURORA, ILLINOIS 2022 BUDGET

estimated actual amount. Telecommunications tax revenues have not grown significantly in recent years.

10. UTILITY TAX – ELECTRIC \$6,500,000

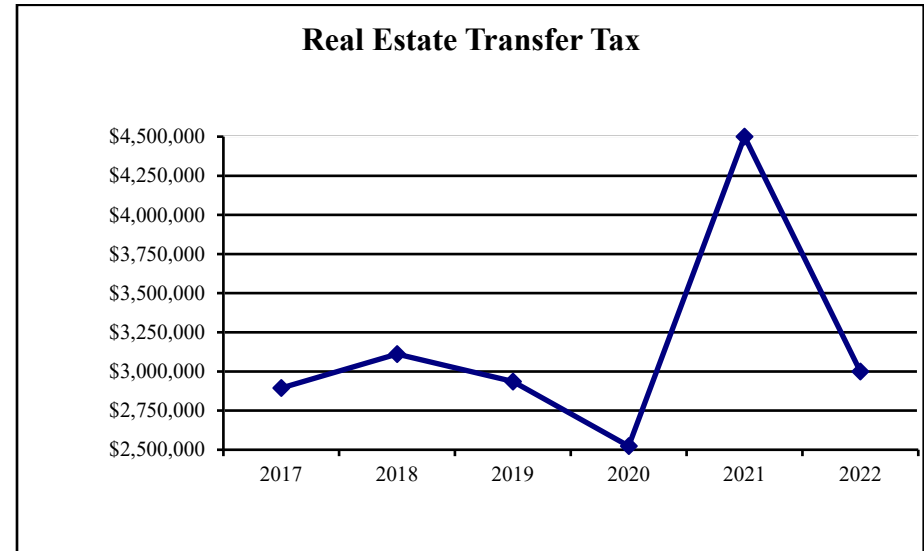
On April 1, 1998, the city imposed a utility tax on the use of electricity. Initially, the tax was based on 3% of the gross billings and was later changed to a kilowatt-hour equivalent to comply with deregulation laws. Rates range from 0.202 to 0.330 cents per kilowatt-hour depending on the level of consumption. Effective January 1, 2018, the city adjusted the utility tax rates from .3 to .61 cents per kilowatt-hour depending on the level of consumption. The 2022 budget reflects no change from 2021.

11. UTILITY TAX – NATURAL GAS \$3,612,000

On April 1, 1998, the city imposed a tax of one cent per therm on the consumption of natural gas. Effective January 1, 2020, the city increased the tax to five cents per therm. This revenue source will generate an estimated \$3,612,000 in fiscal year 2022.

12. REAL ESTATE TRANSFER TAX \$3,000,000

The City of Aurora has a real estate transfer tax (RETT) imposed at a rate of \$3 per \$1,000 of the sale price of real property. Fiscal year 2020 actual revenue was \$2.5 million and 2021 actual revenue was \$5.4 million. The city saw a decrease in the proceeds of this tax in 2020 due to the Coronavirus pandemic. However, the city is projecting this revenue source to rebound back to pre-pandemic levels in 2022.



13. LICENSES & PERMITS \$6,525,950

The city collects a variety of license and permit fees. Building permit fees account for a significant portion of this revenue classification. In fiscal year 2022, building permit fees are projected to be \$3,525,800. Revenue from oversize/weight permits for trucks are estimated at \$70,000. In addition, contractor licensing fees are estimated at \$254,200 and liquor license fees are estimated at \$360,000.

With respect to the building permit fee revenue projections, the city is expecting economic development to increase in 2022. The Coronavirus pandemic has prolonged economic development.

**CITY OF AURORA, ILLINOIS
2022 BUDGET**

14. GRANTS **\$33,142,281**

The city is a recipient of a variety of grants. The city has been receiving Community Development Block Grant (CDBG) funding for 48 years. CDBG grant revenue is estimated to be \$1,328,200 for 2022.

Other significant grants that the city expects to receive in 2022 include a federal grant for the HOME Program (\$677,100). In addition, Public Arts will be receiving \$315,200 for additional renovation to the GAR building. The city will be using American Rescue Plan Act funding to replace lost revenue and invest in water, sewer, and broadband infrastructure (\$17,610,700). The city also expects to receive Motor Fuel Tax for street and bridge reconstruction and repairs in the amount of \$4.3 million.

15. ENTERPRISE FUND REVENUES **\$50,722,332**

The City of Aurora has five enterprise funds: the Airport Fund, the Water & Sewer Fund, the Motor Vehicle Parking System Fund, the Transit Centers Fund, and the Golf Operations Fund.

Airport Fund operating revenues (excluding investment income) are projected at \$6,722,332 for fiscal year 2022. This revenue is primarily from rents and fuel flowage fees. In 2022 the Airport will receive \$4.8 million in grant funding for pavement reconstruction.

Water & Sewer Fund revenues derived from the operation of the water and sanitary sewer system are projected at \$39,054,200 for fiscal year 2022. These revenues consist of water and sewer service billings, meter sales charges, and other miscellaneous fees. Effective July 1, 2021, the

city's water and sewer service rate was \$5.50 per 100 cubic feet of water consumed. The rate increase is expected to increase by approximately 4% in 2022 to provide resources primarily for capital projects.

Motor Vehicle Parking System Fund operating revenues (excluding investment income) are estimated at \$1,384,200 in fiscal year 2022. The operating revenues will be derived from parking permit fees and parking fines. The projection considers a 2012 downtown parking plan that led to the removal of downtown parking meters.

Transit Centers Fund operating revenues (excluding investment income) are projected at \$2,248,900 for fiscal year 2022. Most of this will come from parking fees paid by commuters who park at two railroad stations located in the city.

Golf Operations Fund revenues are estimated at \$1,310,700 in fiscal year 2022 and assumes modest increases in the various types of greens fees.

16. BOND PROCEEDS **\$54,345,400**

During 2022, the city expects to issue one series of general obligation bonds. Bonds in the amount of \$34,000,000 will be issued to provide resources to construct new public works facilities, fire station relocation and other capital improvement projects. The city also expects to issue other bonds in the amount of \$16,345,400 for various tax increment financing districts for economic development.

**CITY OF AURORA, ILLINOIS
2022 BUDGET**

17. INTERFUND TRANSFERS \$15,135,630

Interfund transfers will amount to \$15,135,630 in 2022. Of this amount, \$896,500 is accounted for by transfers from the Stormwater Management Fee Fund to the Bond & Interest Fund to permit the abatement of a large portion of the debt service component of the city's property tax levy. Routine transfers from the Gaming Tax Fund and Capital Improvements Fund to the ward projects funds totaling \$750,000 are also budgeted. (Interfund transfers are the only significant revenue source for the ward projects funds.)

18. INVESTMENT INCOME \$24,576,400

The city receives investment income on interest bearing accounts and investments. The majority of investment income is received from Police Pension Fund and Firefighters' Pension Fund investments, and is estimated at \$21.5 million for 2022 based upon projected fund balances and expected rates of return. Interest income from the General Fund is projected at \$150,000. Water and Sewer Fund investment income is also estimated at \$20,000.

19. INTERNAL SERVICE FUND CHARGES \$25,253,507

The city has four internal service funds. The Equipment Services Fund is used to account for the cost of repairing and maintaining the city's vehicle fleet. Expenditures for equipment services operations are charged back to the operating departments and divisions that utilize central garage services. Internal service fund charges by the Equipment Services Fund will be \$5,327,907 in 2022. The Property and Casualty

Insurance Fund is used to account for the city's property, general liability, and workers' compensation insurance programs. To support these programs, operating departments and funds will be charged a total of \$5,425,600 in 2022. The Employee Health Insurance Fund is used to account for the costs associated with providing healthcare to employees. The operating departments and funds will contribute \$14,500,000 to the fund for healthcare during 2022. Employees also contribute to the Employee Health Insurance Fund.

20. POLICE AND FIREFIGHTERS' PENSION FUND CONTRIBUTIONS \$34,686,600

The city makes annual contributions to both the Police and Firefighters' Pension Funds based upon valuations developed by an actuary. For 2022, the city will make the full actuarially recommended contributions of \$19,206,700 and \$15,479,900 to these funds, respectively. The contributions will be made possible by a dedicated portion of the city's property tax levy and an allocation of personal property replacement taxes.

21. RETIREE HEALTH INSURANCE TRUST FUND CONTRIBUTIONS \$4,026,587

The city makes annual contributions to the Retiree Health Insurance Trust Fund for costs associated with providing healthcare to retirees. For 2022, the city will make contributions of \$4,026,587. These contributions are comprised of 50% of the amount recommended by the city's actuary for governmental fund. Retirees also make contributions to the fund.

**CITY OF AURORA, ILLINOIS
2022 BUDGET**

22. OTHER REVENUES

\$42,901,038

This classification of revenues consists of sundry revenue sources. One of the larger revenues in this group is a stormwater management fee. In 1998, the City Council approved a surcharge on each water bill to pay for stormwater management projects in Aurora. Effective January 1, 2005, this fee increased from \$5.00 to \$6.90 bi-monthly to pay for a new series of projects. Based upon the number of water and sewer accounts projected for 2022, stormwater management fee revenues are estimated at \$2,660,000.

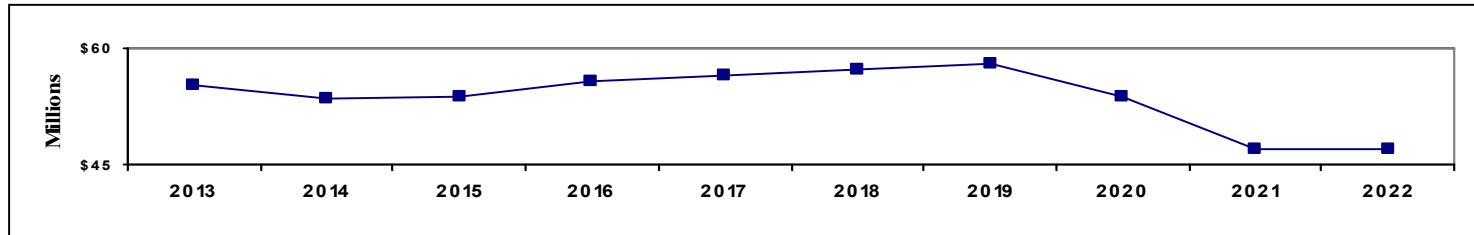
In addition, cable franchise fees are estimated at \$1,900,000 for 2022. This fee is remitted by the city's cable service provider. It is a 5% assessment on the provider's gross revenue.

In 2016, the city established a new revenue source: a municipal motor fuel tax (MMFT). The MMFT is imposed at a rate of 4¢ per gallon of motor fuel sold at retail. During 2022, the tax is expected to generate \$2.0 million in revenue. Proceeds of the tax are dedicated to the maintenance of neighborhood streets.

Ten-year trend information on the city's major revenue sources is provided on the next few pages.

CITY OF AURORA, ILLINOIS
2022 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Property Tax Operations & Debt

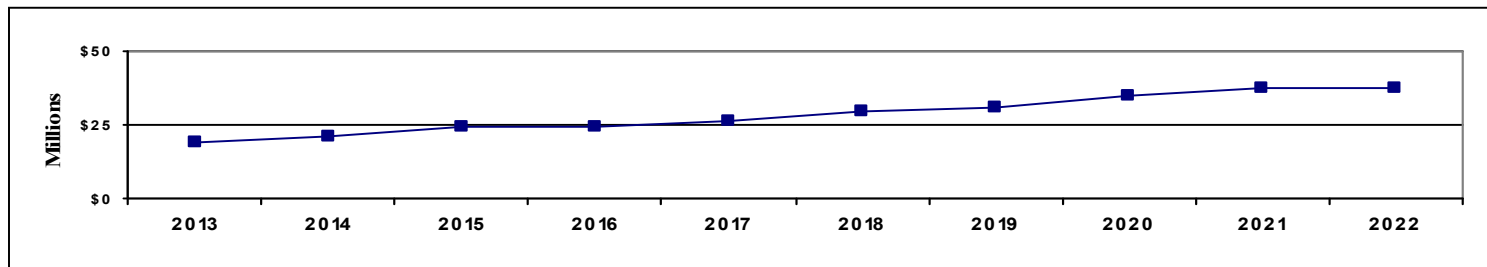


2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$55,190,192	\$53,489,054	\$53,806,620	\$55,847,539	\$56,494,106	\$57,275,775	\$58,104,003	\$53,806,655 *	\$46,986,589	\$47,006,700

Note: The amounts shown above exclude county road and bridge property taxes.

*Library became a district as of July 1, 2020.

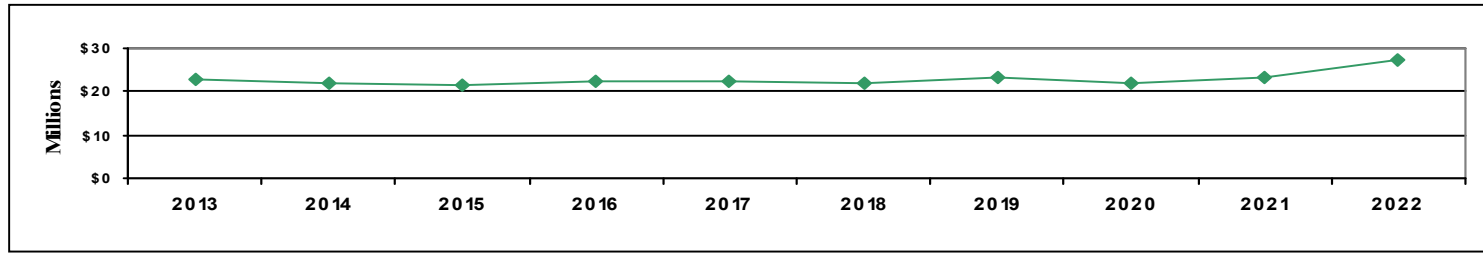
Property Tax Pensions



2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$19,120,477	\$20,751,813	\$24,392,104	\$24,183,839	\$26,375,513	\$29,654,438	\$31,151,089	\$34,813,479	\$37,751,555	\$37,689,500

**CITY OF AURORA, ILLINOIS
2022 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

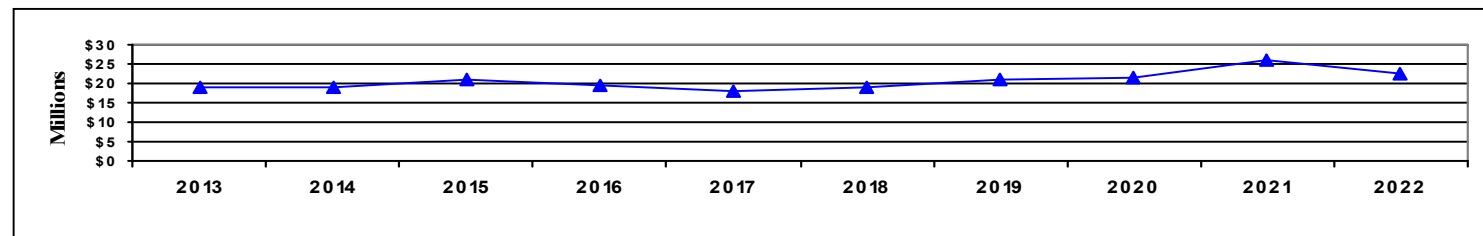
State-Shared Sales Tax



2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$22,722,249	\$21,952,701	\$21,663,441	\$22,563,065	\$22,306,336	\$22,086,848	\$23,482,646	\$22,130,120	\$23,171,788	\$27,400,000

Note: The state-shared sales tax amounts do not include home-rule sales, local use, or auto rental taxes.

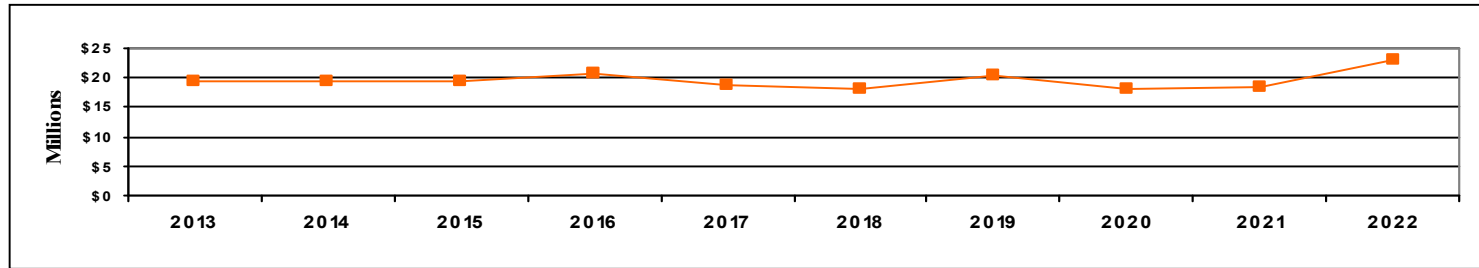
Income Tax



2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$18,855,886	\$18,947,605	\$21,057,086	\$19,264,287	\$18,176,859	\$18,952,010	\$21,064,180	\$21,505,472	\$26,007,731	\$22,424,000

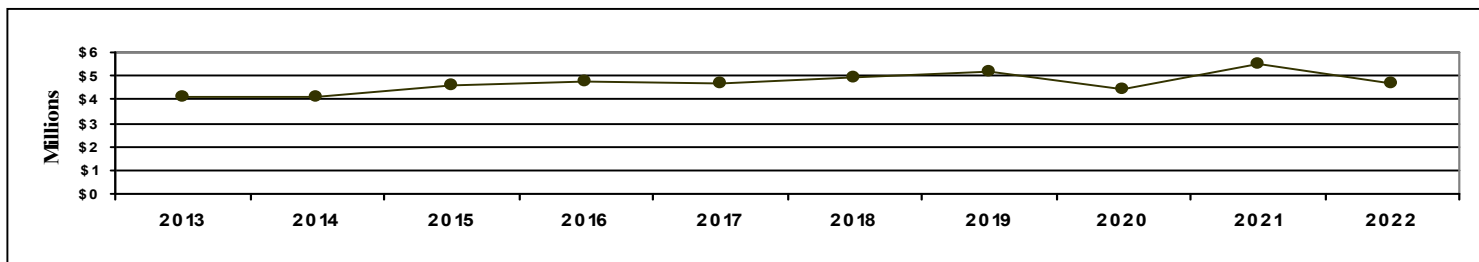
CITY OF AURORA, ILLINOIS
2022 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Home-Rule Sales Tax



2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$19,295,817	\$19,285,653	\$19,526,474	\$20,662,897	\$18,898,888	\$19,182,952	\$20,509,531	\$18,146,699	\$18,320,025	\$23,000,000

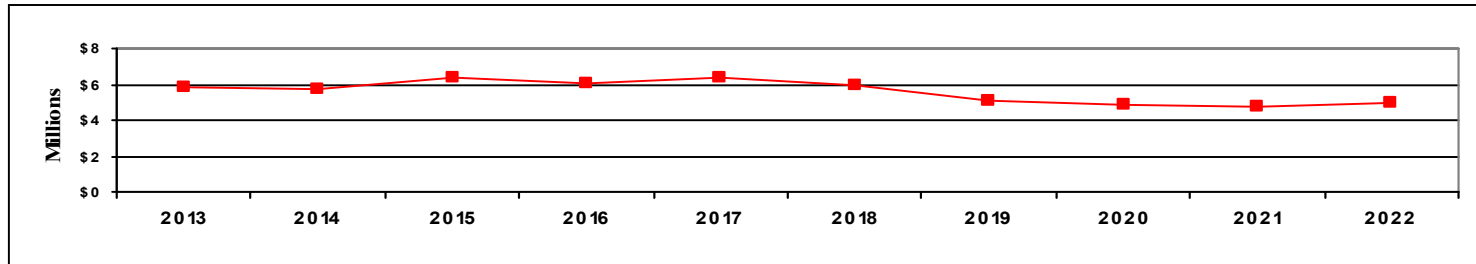
Food & Beverage Tax



2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$4,072,652	\$4,148,533	\$4,594,188	\$4,787,827	\$4,712,241	\$4,967,826	\$5,163,822	\$4,417,105	\$5,543,659	\$4,650,000

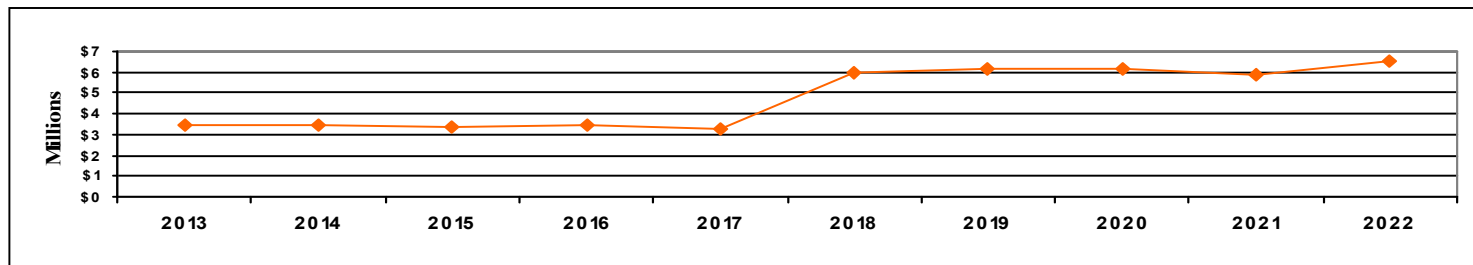
CITY OF AURORA, ILLINOIS
2022 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Telecommunications Tax



2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$5,864,429	\$5,768,993	\$6,424,304	\$6,006,907	\$6,378,926	\$5,915,651	\$5,122,039	\$4,859,909	\$4,780,000	\$5,000,000

Electricity Use Tax

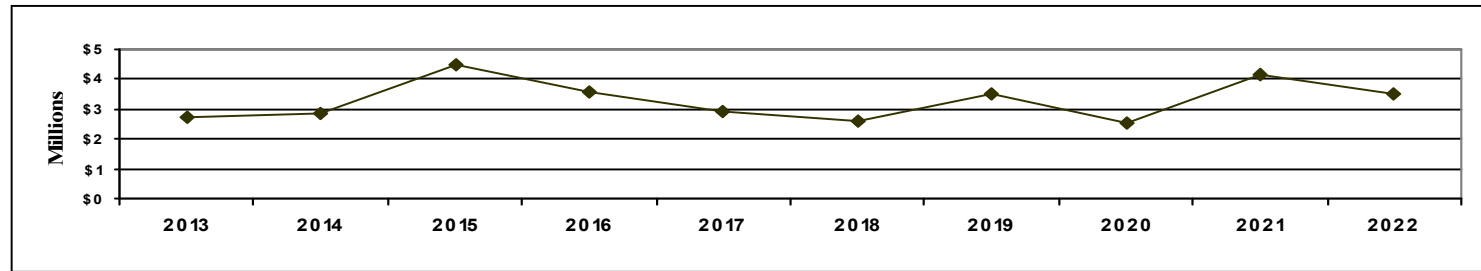


2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$3,414,078	\$3,420,699	\$3,373,805	\$3,455,619	\$3,305,042	\$5,953,969	\$6,173,158	\$6,131,277	\$5,836,326	\$6,500,000

Note: The increase in 2018 is due to a change tax assessed.

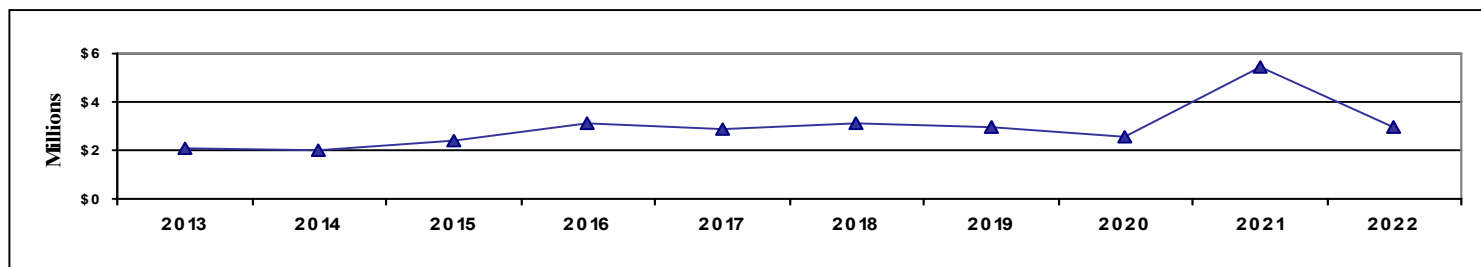
CITY OF AURORA, ILLINOIS
2022 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Building Permit Fees



2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$2,733,935	\$2,871,393	\$4,471,783	\$3,565,058	\$2,919,598	\$2,613,277	\$3,525,811	\$2,517,616	\$4,135,091	\$3,525,800

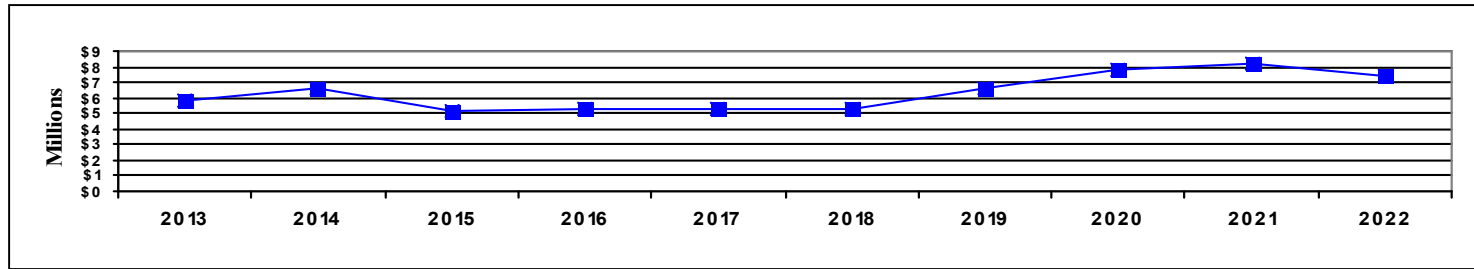
Real Estate Transfer Tax



2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$2,103,915	\$2,038,240	\$2,417,624	\$3,150,985	\$2,894,935	\$3,111,140	\$2,936,290	\$2,524,185	\$5,415,121	\$3,000,000

**CITY OF AURORA, ILLINOIS
2022 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

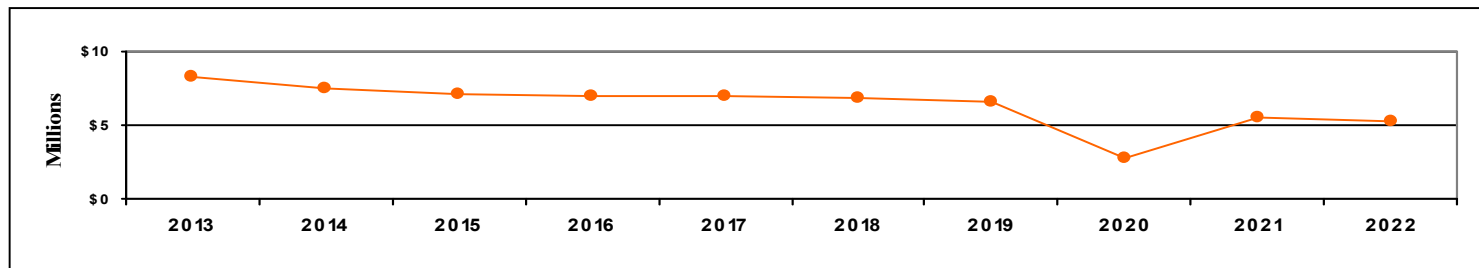
Motor Fuel Tax



2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$5,836,967	\$6,612,816	\$5,118,367	\$5,319,142	\$5,323,238	\$5,337,243	\$6,559,871	\$7,859,038	\$8,208,460	\$7,460,000

Note: The motor fuel tax figures include a supplemental distribution for high-growth municipalities.

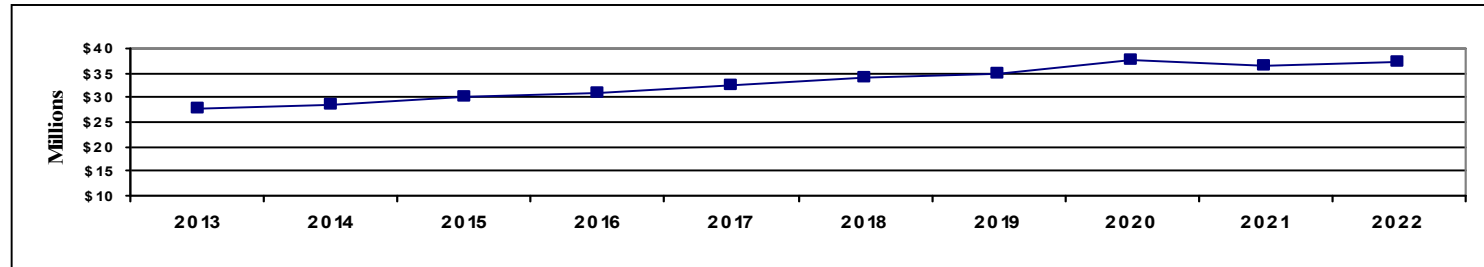
Gaming Tax



2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$8,350,381	\$7,441,119	\$7,103,631	\$7,028,436	\$7,039,227	\$6,784,405	\$6,636,638	\$2,817,644	\$5,495,026	\$5,260,000

**CITY OF AURORA, ILLINOIS
2022 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

Water & Sewer Service Fees



2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$27,628,567	\$28,607,815	\$29,952,154	\$31,026,141	\$32,509,436	\$33,925,869	\$34,793,772	\$37,613,571	\$36,589,279	\$37,300,000

CITY OF AURORA, ILLINOIS
2022 BUDGET
MATRIX OF REVENUES ALLOCATED ACROSS MULTIPLE FUNDS
(2022 Budget Amounts Shown in Thousands)

Certain city tax revenues are recorded in multiple funds. This table lists those revenue and the specific funds to which they are credited.

Revenue Description	General Fund (101)	IMRF/ General Fund (101)	Sanitation Fund (208)	SHAPE Fund (255)	Capital Improvemt. Fund (340)	Bond & Interest Fund (401)	Airport Fund (504)	MVPS Fund (520)	Police Pension Fund (701)	Fire Pension Fund (702)	Library Debt Svc. Fund (410)	Total
Property Tax	41,788	4,005	-	-	-	4,000	-	-	18,736	14,948	1,219	84,696
Personal Property Replacement Tax	5,815	-	-	-	-	-	-	-	470	532	-	6,817
Home-Rule Sales Tax	11,940	-	-	4,800	5,600	-	200	460	-	-	-	23,000
Total	<u>59,543</u>	<u>4,005</u>	<u>-</u>	<u>4,800</u>	<u>5,600</u>	<u>4,000</u>	<u>200</u>	<u>460</u>	<u>19,206</u>	<u>15,480</u>	<u>1,219</u>	<u>114,513</u>

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2022

FUND NO.	FUND NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
101	GENERAL	197,890,453	193,309,543	193,524,676	193,920,676	204,630,266	11,105,590
120	EQUIPMENT SERVICES	4,201,341	4,771,030	5,001,207	5,001,207	5,332,407	331,200
202	MFT-REBUILD ILLINOIS	4,349,513	4,351,325	3,700,000	3,700,000	4,351,441	651,441
203	MOTOR FUEL TAX	9,172,020	7,553,158	6,864,400	6,864,400	8,491,000	1,626,600
208	SANITATION	2,369,896	2,224,312	2,300,500	2,300,500	2,300,500	-
209	HOTEL-MOTEL TAX	305,071	402,235	494,000	494,000	494,000	-
210	LIBRARY	455,978	-	-	-	-	-
211	WIRELESS 911 SURCHARGE	2,092,742	1,882,757	2,380,000	2,380,000	2,340,000	(40,000)
212	MUNICIPAL MOTOR FUEL	1,581,524	1,579,610	2,000,000	2,000,000	2,000,000	-
213	HOME PROGRAM	22,591	51,788	663,500	663,500	677,100	13,600
214	EMERGENCY SOLUTIONS GRANT	471,540	162,653	1,091,700	1,091,700	-	(1,091,700)
215	GAMING TAX	4,757,228	5,378,215	5,903,600	5,903,600	5,903,600	-
217	ASSET FORFEITURES-STATE	15,910	27,385	-	-	14,000	14,000
218	ASSET SEIZURE	753	29	-	-	-	-
219	FOREIGN FIRE INSURANCE TAX	269,825	320,893	241,000	241,000	241,000	-
220	BLOCK GRANT INCOME	33,001	54,619	-	-	-	-
221	BLOCK GRANT	1,381,097	701,361	1,380,100	1,380,100	1,328,200	(51,900)
222	SECTION 108 LOAN	213,335	62,891	180,000	180,000	180,000	-
223	TIF #10 GALENA/BROADWAY	59,896	30,985	2,024,450	2,024,450	2,516,450	492,000
224	TIF #11 BENTON/RIVER	(1,171)	(59)	863,000	863,000	863,000	-
225	TIF #12 OGDEN/75TH	(1)	32,419	803,000	803,000	65,000	(738,000)
226	TIF #13 RIVER/GALENA	46,624	411,542	56,000	56,000	4,694,800	4,638,800
227	TIF #14 LINCOLN/WESTON	3,003,665	9,426,820	7,850,000	7,850,000	149,700	(7,700,300)
228	TIF #15 COMMONS/NEW YORK	-	54,289	-	-	-	-
230	TIF #17 FARNSWORTH/BILTER	-	-	-	-	7,200,000	7,200,000
231	TIF #1-DOWNTOWN	1,733,781	1,764,301	1,718,000	1,718,000	1,702,000	(16,000)
233	TIF #3-RIVERCITY	1,330,187	1,278,372	1,293,100	1,293,100	1,295,900	2,800
234	TIF #4-BELL GALE	85,992	90,279	87,400	87,400	87,400	-
235	TIF #5-WEST RIVER AREA	375,544	607,147	742,300	742,300	377,300	(365,000)
236	TIF #6-EAST RIVER AREA	1,041,243	1,029,081	1,324,700	1,324,700	1,328,900	4,200
237	TIF #7-WEST FARNSWORTH AREA	262,318	278,404	261,000	261,000	261,000	-
238	TIF #8-EAST FARNSWORTH AREA	2,352,937	2,284,470	2,475,554	2,475,554	2,475,554	-
239	TIF #9 STOLP ISLAND	144,005	63,372	2,551,750	2,551,750	1,711,223	(840,527)

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2022

FUND NO.	FUND NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
251	SSA #14-SULLIVAN	249	6	20,000	20,000	20,000	-
254	BUSINESS DISTRICT TAX #1	97,789	119,338	60,000	60,000	100,000	40,000
255	SHAPE	3,540,068	3,158,044	6,090,000	6,090,000	7,615,000	1,525,000
256	EQUITABLE SHARING-JUSTICE	236,609	382	-	-	-	-
257	EQUITABLE SHARING-TREASURY	6,765	333,500	-	-	-	-
262	SSA #24-EAGLE POINT	40,616	40,386	50,000	50,000	50,000	-
266	SSA ONE-DOWNTOWN	293,905	81,490	290,000	290,000	290,000	-
275	SSA #34-OSWEGO	400,033	10	-	-	-	-
276	SSA #44-BLACKBERRY TRAIL	27,138	27,442	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	3,111,840	2,560,666	2,655,000	2,655,000	2,665,000	10,000
281	LONG-TERM CONTROL PLAN FEE	2,352,418	2,162,518	2,300,000	2,300,000	2,300,000	-
287	ARPA	-	17,613,592	-	17,610,100	17,610,700	17,610,700
310	LIBRARY C.P./TECHNOLOGY	1,129	-	-	-	-	-
311	WARD #1 PROJECTS	91,483	81,597	87,900	87,900	87,900	-
312	WARD #2 PROJECTS	79,841	72,592	78,000	78,000	78,000	-
313	WARD #3 PROJECTS	77,191	68,823	75,000	75,000	75,000	-
314	WARD #4 PROJECTS	94,354	85,193	91,500	91,500	91,500	-
315	WARD #5 PROJECTS	77,821	68,817	75,000	75,000	75,000	-
316	WARD #6 PROJECTS	89,794	80,847	87,550	87,550	87,550	-
317	WARD #7 PROJECTS	75,574	69,920	75,000	75,000	75,000	-
318	WARD #8 PROJECTS	78,339	68,887	75,000	75,000	75,000	-
319	WARD #9 PROJECTS	79,906	68,928	75,000	75,000	75,000	-
320	WARD #10 PROJECTS	75,873	69,690	75,000	75,000	75,000	-
340	CAPITAL IMPROVEMENTS	3,285,727	2,196,992	2,206,000	2,206,000	7,354,315	5,148,315
342	2008B TIF BOND PROJECT (TIF #3)	6,356	134	1,000	1,000	1,000	-
345	KANE/DUPAGE FIRE IMPACT FEE	49,697	84,182	116,000	116,000	116,000	-
346	KENDALL/WILL FIRE IMPACT FEE	14,781	27,418	2,000	2,000	2,000	-
347	PUBLIC WORKS IMPACT FEE	1,096	11,900	1,000	1,000	1,000	-
353	2017 GO BOND PROJECT	1,469,002	2,082	-	-	-	-
354	2022 GO BOND PROJECT	-	(4)	11,000,000	11,000,000	34,000,000	23,000,000
401	BOND & INTEREST	11,868,910	12,186,413	14,376,500	14,376,500	14,561,200	184,700
410	LIBRARY BOND & INTEREST	424	-	1,227,850	1,227,850	-	(1,227,850)

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2022

FUND NO.	FUND NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
504	AIRPORT	694,839	979,232	2,572,500	2,572,500	6,723,332	4,150,832
510	WATER & SEWER	40,575,256	38,894,409	36,667,600	36,667,600	39,074,200	2,406,600
520	MOTOR VEHICLE PARKING	1,248,956	907,661	1,030,300	1,030,300	1,387,200	356,900
530	TRANSIT CENTERS	2,165,277	750,357	1,555,900	1,555,900	2,250,900	695,000
550	GOLF OPERATIONS	1,114,075	1,790,694	1,526,300	1,526,300	1,312,700	(213,600)
601	PROP & CASUALTY INSURANCE	5,981,149	5,597,163	5,260,000	5,260,000	5,525,600	265,600
602	EMPLOYEE HEALTH INSURANCE	20,313,513	16,466,445	17,842,531	17,842,531	18,443,700	601,169
603	EMPLOYEE COMP BENEFITS	2,614,486	2,475,102	2,800,000	2,800,000	200,000	(2,600,000)
701	POLICE PENSION	49,811,476	29,614,439	34,539,600	34,539,600	34,706,700	167,100
702	FIREFIGHTERS' PENSION	38,664,141	23,136,471	27,391,100	27,391,100	27,579,900	188,800
704	RETIREE HEALTH INS TRUST	17,266,219	7,336,685	9,033,991	9,033,991	10,755,787	1,721,796
TOTAL		<u>448,092,953</u>	<u>409,475,669</u>	<u>429,218,659</u>	<u>447,224,759</u>	<u>498,486,525</u>	<u>69,267,866</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	41,789,568	41,726,240	41,788,000	41,788,000	41,788,000	-
TAX-RE CURRENT-PENSION	34,813,479	37,742,134	37,689,500	37,689,500	37,689,500	-
TAX-RE TIF REVENUE SURPLUS	-	-	-	-	100,000	100,000
TAX-REAL ESTATE-PRIOR YEAR	342	4,355	4,000	4,000	4,000	-
TAX-REAL ESTATE-PRIOR YEAR-PENSION	254	255	1,800	1,800	1,800	-
TAX-REAL ESTATE-R&B	743,670	756,814	586,000	586,000	651,000	65,000
TAX-SALES - STATE SHARED	22,130,120	20,843,664	21,700,000	21,700,000	27,400,000	5,700,000
TAX-LOCAL USE	8,836,833	4,725,595	7,900,000	7,900,000	6,770,000	(1,130,000)
TAX-AUTO RENTAL	41,538	44,827	50,000	50,000	50,000	-
TAX-SALES-HOME RULE	12,117,834	12,672,194	12,520,000	12,520,000	11,940,000	(580,000)
TAX-FOOD & BEVERAGE	4,424,583	4,702,511	4,665,000	4,665,000	4,665,000	-
TAX-LIQUOR	1,178,736	1,154,375	1,148,000	1,148,000	1,148,000	-
TAX-CANNABIS	205,832	437,332	500,000	500,000	430,000	(70,000)
TAXES-P.P.R.-TOWNSHIP	94,886	133,699	93,000	93,000	93,000	-
TAXES-UTILITY-ELECTRICITY						
TAX-COMED	6,131,277	5,407,548	6,500,000	6,500,000	6,500,000	-
ELECTRICITY TAX REBATE	(122,258)	(114,758)	(85,000)	(85,000)	(85,000)	-
TOTAL TAXES-UTILITY-ELECTRICITY	6,009,019	5,292,790	6,415,000	6,415,000	6,415,000	-
TAXES-UTILITY-NATURAL GAS						
TAX-NICOR	3,854,786	3,254,440	3,612,000	3,612,000	3,612,000	-
NATURAL GAS TAX REBATE	(93,303)	(98,750)	(100,000)	(100,000)	(100,000)	-
TOTAL TAXES-UTILITY-NATURAL GAS	3,761,483	3,155,690	3,512,000	3,512,000	3,512,000	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAXES-TELECOMMUNICATIONS	4,859,909	3,226,008	5,500,000	5,500,000	5,000,000	(500,000)
TAXES-SHARED						
TAXES-INCOME	21,505,472	24,626,096	18,100,000	18,100,000	22,424,000	4,324,000
TAXES-PP REPLACEMENT	3,880,241	7,189,575	3,896,000	3,896,000	6,817,000	2,921,000
TOTAL TAXES-SHARED	25,385,713	31,815,671	21,996,000	21,996,000	29,241,000	7,245,000
LICENSES & PERMITS						
ALCOHOLIC BEVERAGES	364,974	156,642	350,000	350,000	360,000	10,000
GENERAL LICENSES/PERMITS	1,176,320	1,264,873	1,421,000	1,421,000	1,345,400	(75,600)
LICENSE-PROFESS-OCCUPATION	525,950	619,479	533,900	533,900	563,950	30,050
BUILDING PERMITS & FEES	3,064,283	4,969,700	3,878,425	3,878,425	4,225,000	346,575
LICENSES-MOTOR VEHICLE	15	30	100	100	100	-
TOTAL LICENSES & PERMITS	5,131,542	7,010,724	6,183,425	6,183,425	6,494,450	311,025

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GRANTS	12,629,106	428,366	1,929,600	2,320,600	1,927,200	(2,400)
CHARGES FOR SERVICES						
FEES-ZONING & SUBDIVISION	36,416	84,571	42,000	42,000	42,000	-
FEES-PUBLIC WORKS	204,978	729,222	302,200	302,200	302,200	-
FEES-IT	14,360	4,600	43,900	43,900	28,900	(15,000)
COMMISSIONS			-			-
CLAIMS	1,586,255	4,638,786	2,458,750	2,458,750	3,344,350	885,600
OTHER REVENUES	143,066	36,510	56,000	56,000	128,800	72,800
FEES-POLICE SERVICES	1,171,741	1,162,160	1,115,600	1,115,600	983,600	(132,000)
FEES-FIRE SERVICES	3,380,596	4,640,763	4,718,700	4,718,700	4,540,200	(178,500)
OTHER SERVICES	11,986	23,467	58,000	58,000	50,000	(8,000)
FEES-ANIMAL CONTROL	72,129	71,697	112,600	112,600	112,100	(500)
FEES-OTHER	31,470	167,163	53,000	53,000	53,000	-
FEES-CIVIC ACTIVITY	6,220	7,840	28,500	28,500	31,500	3,000
FEES-YOUTH ACTIVITIES	-	-	6,300	6,300	6,300	-
FEES-CABLE ACCESS	1,876,573	1,397,291	1,956,000	1,956,000	1,946,000	(10,000)
TOTAL CHARGES FOR SERVICES	8,535,790	12,964,070	10,951,550	10,951,550	11,568,950	617,400

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
FINES						
COURT	982,348	857,069	725,000	725,000	735,450	10,450
AUTO SEIZURE	306,999	271,706	301,000	301,000	301,000	-
NOISE ORDINANCE	37,488	20,296	50,000	50,000	25,000	(25,000)
HOUSING CODE	99,835	159,896	200,000	200,000	110,000	(90,000)
LICENSEE FINES	100	1,500	-	-	500	500
PEACE OFFICER	38,325	21,890	57,500	57,500	37,500	(20,000)
REDLIGHT CAMERAS	1,724,986	1,597,707	1,250,000	1,250,000	1,250,000	-
ANIMAL ORDINANCE	55,844	49,588	80,000	80,000	70,000	(10,000)
TOTAL FINES	3,245,925	2,979,652	2,663,500	2,663,500	2,529,450	(134,050)
INVESTMENT INCOME	175,941	54,034	150,600	150,600	150,600	-
OTHER REVENUES						
DONATIONS	9,367	18,716	8,700	13,700	9,700	1,000
RENTS AND ROYALTIES	88,836	151,822	118,001	118,001	120,601	2,600
SALE OF ASSETS	80,147	122,168	101,000	101,000	101,000	-
TOTAL OTHER REVENUES	178,350	292,706	227,701	232,701	231,301	3,600
INTERFUND TRANSFERS IN						
ARPA	-	-	-	-	3,580,015	3,580,015
MOTOR FUEL TAX	500,000	-	-	-	-	-
GAMING TAX	100,000	-	1,100,000	1,100,000	-	(1,100,000)
DEBT SERVICE	-	-	3,000,000	3,000,000	-	(3,000,000)
WIRELESS 911 SURCHARGE	1,000,000	1,145,837	1,250,000	1,250,000	1,250,000	-
WATER & SEWER	-	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	1,600,000	1,145,837	5,350,000	5,350,000	4,830,015	(519,985)
TOTAL GENERAL FUND	197,890,453	193,309,543	193,524,676	193,920,676	204,630,266	11,105,590

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

EQUIPMENT SERVICES FUND (FUND 120)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
RECOVERY OF COSTS	4,197,905	4,770,965	4,996,707	4,996,707	5,327,907	331,200
OTHER REVENUES	1,793	-	4,000	4,000	4,000	-
INVESTMENT INCOME	1,643	65	500	500	500	-
TOTAL EQUIPMENT SERVICES FUND	<u>4,201,341</u>	<u>4,771,030</u>	<u>5,001,207</u>	<u>5,001,207</u>	<u>5,332,407</u>	<u>331,200</u>

MFT-REBUILD ILLINOS FUND (FUND 202)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GRANTS	4,347,441	4,347,441	3,696,000	3,696,000	4,347,441	651,441
INVESTMENT INCOME	2,072	3,884	4,000	4,000	4,000	-
TOTAL EQUIPMENT SERVICES FUND	<u>4,349,513</u>	<u>4,351,325</u>	<u>3,700,000</u>	<u>3,700,000</u>	<u>4,351,441</u>	<u>651,441</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

MOTOR FUEL TAX FUND (FUND 203)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GRANTS	1,219,915	74,465	774,400	774,400	1,011,000	236,600
MOTOR FUEL TAXES						
TAXES-MOTOR FUEL	7,201,805	7,018,156	6,000,000	6,000,000	7,390,000	1,390,000
TAXES-MOTOR FUEL SUPPLEMENT	657,233	454,383	70,000	70,000	70,000	-
TOTAL MOTOR FUEL TAXES	<u>7,859,038</u>	<u>7,472,539</u>	<u>6,070,000</u>	<u>6,070,000</u>	<u>7,460,000</u>	<u>1,390,000</u>
INVESTMENT INCOME	<u>93,067</u>	<u>6,154</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>-</u>
TOTAL MOTOR FUEL TAX FUND	<u>9,172,020</u>	<u>7,553,158</u>	<u>6,864,400</u>	<u>6,864,400</u>	<u>8,491,000</u>	<u>1,626,600</u>

SANITATION FUND (FUND 208)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
REFUSE COLLECTION	2,366,526	2,224,197	2,300,000	2,300,000	2,300,000	-
INVESTMENT INCOME	<u>3,370</u>	<u>115</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>-</u>
TOTAL SANITATION FUND	<u>2,369,896</u>	<u>2,224,312</u>	<u>2,300,500</u>	<u>2,300,500</u>	<u>2,300,500</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

HOTEL-MOTEL TAX FUND (FUND 209)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
HOTEL-MOTEL TAX	295,765	401,770	494,000	494,000	494,000	-
INVESTMENT INCOME	9,306	465	-	-	-	-
TOTAL HOTEL-MOTEL TAX FUND	305,071	402,235	494,000	494,000	494,000	-

LIBRARY FUND (FUND 210)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	57	-	-	-	-	-
TAXES-P.P. REPLACEMENT	279,412	-	-	-	-	-
GRANTS	11,956	-	-	-	-	-
FEES	20,484	-	-	-	-	-
FINES	8,788	-	-	-	-	-
INVESTMENT INCOME	31,643	-	-	-	-	-
OTHER REVENUES	103,638	-	-	-	-	-
TOTAL LIBRARY FUND	455,978	-	-	-	-	-

*Library became a district as of July 1, 2020.

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

WIRELESS 911 SURCHARGE FUND (FUND 211)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GRANTS	-	259,733	-	-	-	-
SURCHARGE FEES	-	-	1,000,000	1,000,000	1,000,000	-
WIRELESS ETSB	2,000,528	1,625,213	1,300,000	1,300,000	1,300,000	-
RECOVERY OF COSTS	42,049	-	-	-	-	-
INVESTMENT INCOME	50,165	(2,189)	80,000	80,000	40,000	(40,000)
TOTAL WIRELESS 911 SURCHARGE FUND	2,092,742	1,882,757	2,380,000	2,380,000	2,340,000	(40,000)

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

MUNICIPAL MOTOR FUEL TAX FUND (FUND 212)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
MUNICIPAL MOTOR FUEL TAX	1,575,604	1,578,805	2,000,000	2,000,000	2,000,000	-
INVESTMENT INCOME	5,920	805	-	-	-	-
TOTAL MUNICIPAL MOTOR FUEL TAX FUND	<u>1,581,524</u>	<u>1,579,610</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>-</u>

HOME PROGRAM FUND (FUND 213)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GRANTS	22,549	51,807	663,500	663,500	677,100	13,600
INVESTMENT INCOME	42	(19)	-	-	-	-
TOTAL HOME PROGRAM FUND	<u>22,591</u>	<u>51,788</u>	<u>663,500</u>	<u>663,500</u>	<u>677,100</u>	<u>13,600</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

EMERGENCY SOLUTIONS GRANT FUND (FUND 214)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GRANTS	471,406	162,695	1,091,700	1,091,700	-	(1,091,700)
INVESTMENT INCOME	134	(42)	-	-	-	-
TOTAL EMERGENCY SOLUTIONS GRANT FUND	471,540	162,653	1,091,700	1,091,700	-	(1,091,700)

GAMING TAX FUND (FUND 215)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS IN						
XXX FUND	1,500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	1,500,000	-	-	-	-	-
TAXES						
TAX-GAMING-WAGERING	2,435,024	4,321,327	4,500,000	4,500,000	4,500,000	-
TAX-GAMING-ADMISSIONS	382,620	527,566	760,000	760,000	760,000	-
TAX-GAMING-OTB	40,188	48,134	81,600	81,600	81,600	-
TAX-GAMING-VIDEO GAMING	353,057	479,746	450,000	450,000	450,000	-
TOTAL TAXES	3,210,889	5,376,773	5,791,600	5,791,600	5,791,600	-
CIVIC ACTIVITY FEES	3,810	-	62,000	62,000	62,000	-
INVESTMENT INCOME	42,529	1,442	50,000	50,000	50,000	-
OTHER REVENUES	-	-	-	-	-	-
TOTAL GAMING TAX FUND	4,757,228	5,378,215	5,903,600	5,903,600	5,903,600	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

STATE ASSET FORFEITURES FUND (FUND 217)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
FORFEITED ASSET PROCEEDS	13,836	27,326	-	-	14,000	14,000
INVESTMENT INCOME	<u>2,074</u>	<u>59</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL STATE ASSET FORFEITURES FUND	<u>15,910</u>	<u>27,385</u>	<u>-</u>	<u>-</u>	<u>14,000</u>	<u>14,000</u>

ASSET SEIZURE FUND (FUND 218)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INVESTMENT INCOME	<u>753</u>	<u>29</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL ASSET SEIZURE FUND	<u>753</u>	<u>29</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

FOREIGN FIRE INSURANCE TAX FUND (FUND 219)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
FOREIGN FIRE INSURANCE TAX	266,715	320,700	240,000	240,000	240,000	-
INVESTMENT INCOME	<u>3,110</u>	<u>193</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
TOTAL FOREIGN FIRE INSURANCE TAX FUND	<u>269,825</u>	<u>320,893</u>	<u>241,000</u>	<u>241,000</u>	<u>241,000</u>	<u>-</u>

BLOCK GRANT INCOME FUND (FUND 220)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
LOAN PAYMENT BGI	31,381	54,551	-	-	-	-
INVESTMENT INCOME	<u>1,620</u>	<u>68</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL BLOCK GRANT INCOME FUND	<u>33,001</u>	<u>54,619</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

BLOCK GRANT FUND (FUND 221)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GRANTS	1,381,097	701,361	1,380,100	1,380,100	1,328,200	(51,900)
TOTAL BLOCK GRANT FUND	1,381,097	701,361	1,380,100	1,380,100	1,328,200	(51,900)

SECTION 108 LOAN FUND (FUND 222)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
BUSINESS LOAN REPAYMENTS	15,157	12,891	13,000	13,000	13,000	-
ART CENTRE LOAN REPAYMENT	-	-	167,000	167,000	167,000	-
SECTION 108 LOAN-ACCA	198,176	50,000	-	-	-	-
GRANTS	-	-	-	-	-	-
INVESTMENT INCOME	2	-	-	-	-	-
TOTAL SECTION 108 LOAN FUND	213,335	62,891	180,000	180,000	180,000	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

TIF #10 GALENA/BROADWAY FUND (FUND 223)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS IN						
ARPA FUND	-	-	-	-	500,000	500,000
TOTAL INTERFUND TRANSFERS IN	-	-	-	-	500,000	500,000
TAX-REAL ESTATE-CURRENT	-	31,037	-	-	150,000	150,000
OSNB LINE OF CREDIT	-	-	200,000	200,000	200,000	-
GENERAL OBLIGATION BOND PROCEEDS	-	-	600,000	600,000	1,100,000	500,000
RECOVERY OF COSTS	-	-	1,196,000	1,196,000	538,000	(658,000)
INVESTMENT INCOME	59,896	(52)	28,450	28,450	28,450	-
TOTAL TIF #10 - GALENA/BROADWAY FUND	59,896	30,985	2,024,450	2,024,450	2,516,450	492,000

TIF #11 - BENTON/RIVER FUND (FUND 224)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	-	-	-	-
INVESTMENT INCOME	(1,171)	(59)	-	-	-	-
GENERAL OBLIGATION BOND PROCEEDS	-	-	863,000	863,000	863,000	-
TOTAL TIF #11 - BENTON/RIVER FUND	(1,171)	(59)	863,000	863,000	863,000	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

TIF #12 OGDEN/75TH FUND (FUND 225)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	-	32,439	-	-	-	-
FIFTH THIRD LOC	-	-	803,000	803,000	65,000	(738,000)
INVESTMENT INCOME	(1)	(20)	-	-	-	-
TOTAL TIF #12 - OGDEN/75TH FUND	(1)	32,419	803,000	803,000	65,000	(738,000)

TIF #13 - RIVER/GALENA FUND (FUND 226)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	45,069	(21,108)	-	-	60,000	60,000
FIFTH THIRD LOC	-	-	56,000	56,000	2,067,400	2,011,400
NOTE PAYMENTS HOBBS	-	432,666	-	-	1,067,400	1,067,400
GENERAL OBLIGATION BOND PROCEEDS	-	-	-	-	1,500,000	1,500,000
INVESTMENT INCOME	1,555	(16)	-	-	-	-
TOTAL TIF #13 - RIVER/GALENA FUND	46,624	411,542	56,000	56,000	4,694,800	4,638,800

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

TIF #14 - LINCOLN/WESTIN FUND (FUND 227)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS IN						
GAMING TAX FUND	1,500,000	-	-	-	149,700	149,700
TOTAL INTERFUND TRANSFERS IN	1,500,000	-	-	-	149,700	149,700
TAX-REAL ESTATE-CURRENT	-	-	-	-	-	-
OSNB LINE OF CREDIT	1,500,000		-	-	-	-
RECOVERY OF COSTS	-	25,000	-	-	-	-
LOAN REPAYMENT	-	1,512,205	-	-	-	-
GENERAL OBLIGATION BOND PROCEEDS	-	7,890,000	7,850,000	7,850,000	-	(7,850,000)
INVESTMENT INCOME	3,665	(385)	-	-	-	-
TOTAL TIF #14 - LINCOLN/WESTIN FUND	3,003,665	9,426,820	7,850,000	7,850,000	149,700	(7,700,300)

TIF #15 - COMMONS/NEW YORK FUND (FUND 228)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	-	54,289	-	-	-	-
INVESTMENT INCOME	-	-	-	-	-	-
TOTAL TIF #15 COMMON/NEW YORK FUND	-	54,289	-	-	-	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES
TIF #17 -FARNSWORTH/BILTER FUND (FUND 230)**

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	-	-	-	-
GENERAL OBLIGATION BONDS	-	-	-	-	7,200,000	7,200,000
INVESTMENT INCOME	-	-	-	-	-	-
TOTAL TIF #17 - FARNSWORTH/BILTER FUND	-	-	-	-	7,200,000	7,200,000

TIF #1 - DOWNTOWN FUND (FUND 231)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	1,726,437	1,763,805	1,700,000	1,700,000	1,700,000	-
GRANTS	4,544	-	-	-	-	-
INVESTMENT INCOME	2,800	496	18,000	18,000	2,000	(16,000)
TOTAL TIF #1 - DOWNTOWN FUND	1,733,781	1,764,301	1,718,000	1,718,000	1,702,000	(16,000)

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

TIF #3 - RIVER CITY FUND (FUND 233)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	631,274	645,392	600,000	600,000	600,000	-
RECOVERY OF COSTS	-	-	-	-	-	-
INVESTMENT INCOME	7,713	392	3,000	3,000	3,000	-
						-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	691,200	632,588	690,100	690,100	692,900	2,800
TOTAL INTERFUND TRANSFERS IN	<u>691,200</u>	<u>632,588</u>	<u>690,100</u>	<u>690,100</u>	<u>692,900</u>	<u>2,800</u>
TOTAL TIF #3 - RIVER CITY FUND	<u>1,330,187</u>	<u>1,278,372</u>	<u>1,293,100</u>	<u>1,293,100</u>	<u>1,295,900</u>	<u>2,800</u>

TIF #4 - BELL GALE FUND (FUND 234)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	85,706	90,269	87,400	87,400	87,400	-
INVESTMENT INCOME	286	10	-	-	-	-
TOTAL TIF #4 - BELL GALE FUND	<u>85,992</u>	<u>90,279</u>	<u>87,400</u>	<u>87,400</u>	<u>87,400</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

TIF #5 - WEST RIVER AREA FUND (FUND 235)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	363,018	424,317	372,300	372,300	372,300	-
INVESTMENT INCOME	4,653	330	5,000	5,000	5,000	-
GRANTS	7,873	182,500	365,000	365,000	-	(365,000)
TOTAL TIF #5 - WEST RIVER AREA FUND	<u>375,544</u>	<u>607,147</u>	<u>742,300</u>	<u>742,300</u>	<u>377,300</u>	<u>(365,000)</u>

TIF #6 - EAST RIVER AREA FUND (FUND 236)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	351,437	401,075	372,500	372,500	372,500	-
INVESTMENT INCOME	5,306	280	4,000	4,000	4,000	-
RECOVERY OF COSTS	-	-	-	-	-	-
GRANTS	-	-	263,400	263,400	263,400	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	100,000	91,663	100,000	100,000	100,000	-
GAMING TAX FUND	584,500	536,063	584,800	584,800	589,000	4,200
TOTAL INTERFUND TRANSFERS IN	<u>684,500</u>	<u>627,726</u>	<u>684,800</u>	<u>684,800</u>	<u>689,000</u>	<u>4,200</u>
TOTAL TIF #6 - EAST RIVER AREA FUND	<u>1,041,243</u>	<u>1,029,081</u>	<u>1,324,700</u>	<u>1,324,700</u>	<u>1,328,900</u>	<u>4,200</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

TIF #7- WEST FARNSWORTH AREA FUND (FUND 237)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	181,845	209,514	181,000	181,000	181,000	-
INVESTMENT INCOME	5,473	140	5,000	5,000	5,000	-
PROMISSORY NOTE						-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	75,000	68,750	75,000	75,000	75,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL TIF# 7- WEST FARNSWORTH AREA FUND	<u>262,318</u>	<u>278,404</u>	<u>261,000</u>	<u>261,000</u>	<u>261,000</u>	<u>-</u>

TIF #8- EAST FARNSWORTH AREA FUND (FUND 238)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	2,347,535	2,283,090	2,464,854	2,464,854	2,464,854	-
INVESTMENT INCOME	5,402	1,380	10,700	10,700	10,700	-
TOTAL TIF# 8- WEST FARNSWORTH AREA FUND	<u>2,352,937</u>	<u>2,284,470</u>	<u>2,475,554</u>	<u>2,475,554</u>	<u>2,475,554</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

TIF #9 - STOLP ISLAND FUND (FUND 239)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GENERAL OBLIGATION BOND PROCEEDS	-	-	-	-	550,000	550,000
TAX-REAL ESTATE-CURRENT	60,961	63,555	50,000	50,000	50,000	-
RECOVERY OF COSTS	-	-	275,000	275,000	1,041,373	766,373
NOTE PMTS-ECONOMIC DEV. KEYSTONE	-	-	1,706,900	1,706,900	-	(1,706,900)
OTHER REVENUE	85,343	-	42,750	42,750	67,750	25,000
OSNB LINE CREDIT	-	-	475,000	475,000	-	(475,000)
INVESTMENT INCOME	(2,299)	(183)	2,100	2,100	2,100	-
TOTAL TIF # 9 STOLP ISLAND FUND	144,005	63,372	2,551,750	2,551,750	1,711,223	(840,527)

SSA #14 - SULLIVAN ROAD FUND (FUND 251)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	20,000	20,000	20,000	-
INVESTMENT INCOME	249	6	-	-	-	-
TOTAL SSA #14 - SULLIVAN ROAD FUND	249	6	20,000	20,000	20,000	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

BUSINESS DISTRICT TAX #1 FUND (FUND 254)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
BUSINESS DISTRICT TAX	97,746	119,318	60,000	60,000	100,000	40,000
INVESTMENT INCOME	43	20	-	-	-	-
TOTAL SSA #14 - SULLIVAN ROAD FUND	97,789	119,338	60,000	60,000	100,000	40,000

SHAPE FUND (FUND 255)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-SALES/HOME RULE	3,532,249	3,157,927	3,120,000	3,120,000	4,800,000	1,680,000
GRANT	-	-	155,000	155,000	-	(155,000)
GENERAL OBLIGATION BOND PROCEEDS	-	-	2,800,000	2,800,000	2,800,000	-
INVESTMENT INCOME	7,819	117	15,000	15,000	15,000	-
TOTAL SHAPE FUND	3,540,068	3,158,044	6,090,000	6,090,000	7,615,000	1,525,000

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

EQUITABLE SHARING - JUSTICE FUND (FUND 256)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
FEDERAL ASSET FORFEITURES	225,816	-	-	-	-	-
INVESTMENT INCOME	10,793	382	-	-	-	-
TOTAL EQUITABLE SHARING- JUSTICE FUND	236,609	382	-	-	-	-

EQUITABLE SHARING - TREASURY FUND (FUND 257)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
FEDERAL ASSET FORFEITURES	-	332,945	-	-	-	-
INVESTMENT INCOME	6,765	555	-	-	-	-
TOTAL EQUITABLE SHARING-TREASURY FUND	6,765	333,500	-	-	-	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

SSA #24 - EAGLE POINT FUND (FUND 262)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	40,385	40,382	50,000	50,000	50,000	-
INVESTMENT INCOME	231	4	-	-	-	-
TOTAL SSA #24 - EAGLE POINT FUND	40,616	40,386	50,000	50,000	50,000	-

SSA ONE - DOWNTOWN FUND (FUND 266)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	83,406	81,490	80,000	80,000	80,000	-
TIF SURPLUS	-	-	-	-	-	-
INVESTMENT INCOME	499	-	-	-	-	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	210,000	-	210,000	210,000	210,000	-
TOTAL INTERFUND TRANSFERS IN	210,000	-	210,000	210,000	210,000	-
TOTAL SSA ONE - DOWNTOWN FUND	293,905	81,490	290,000	290,000	290,000	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

SSA #34 - OSWEGO FUND (FUND 275)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAXES-SSA	399,854	-	-	-	-	-
INVESTMENT INCOME	179	10	-	-	-	-
TOTAL SSA #34 - OSWEGO FUND	400,033	10	-	-	-	-

SSA #44 - BLACKBERRY TRAIL FUND (FUND 276)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	26,955	27,439	33,600	33,600	33,600	-
INVESTMENT INCOME	183	3	-	-	-	-
TOTAL SSA #44 - BLACKBERRY TRAIL FUND	27,138	27,442	33,600	33,600	33,600	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

STORMWATER MANAGEMENT FEE FUND (FUND 280)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INVESTMENT INCOME	50,192	9,333	15,000	15,000	15,000	-
RECOVERY OF COSTS	321,607	-	-	-	-	-
STORMWATER MANAGEMENT FEES	2,740,041	2,551,333	2,640,000	2,640,000	2,650,000	10,000
TOTAL STORMWATER MGMT FEE FUND	3,111,840	2,560,666	2,655,000	2,655,000	2,665,000	10,000

LONG-TERM CONTROL PLAN FEE FUND (FUND 281)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INVESTMENT INCOME	28,797	1,055	20,000	20,000	20,000	-
LONG-TERM CONTROL PLAN FEES	2,323,621	2,161,463	2,280,000	2,280,000	2,280,000	-
TOTAL LONG-TERM CONTROL PLAN FEE FUND	2,352,418	2,162,518	2,300,000	2,300,000	2,300,000	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

ARPA FUND (FUND 287)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GRANTS	-	17,610,640	-	17,610,100	17,610,700	17,610,700
INVESTMENT INCOME	-	2,952	-	-	-	-
LONG-TERM CONTROL PLAN FEES	-	-	-	-	-	-
TOTAL LONG-TERM CONTROL PLAN FEE FUND	-	17,613,592	-	17,610,100	17,610,700	17,610,700

LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INVESTMENT INCOME	1,129	-	-	-	-	-
TOTAL LIBRARY C.P. & TECHNOLOGY FUND	1,129	-	-	-	-	-

*Library became a district as of July 1, 2020.

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES
WARD #1 PROJECTS FUND (FUND 311)**

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-SSA KANE-CURRENT	12,838	12,722	12,900	12,900	12,900	-
INVESTMENT INCOME	3,645	125	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #1 PROJECTS FUND	<u>91,483</u>	<u>81,597</u>	<u>87,900</u>	<u>87,900</u>	<u>87,900</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

WARD #2 PROJECTS FUND (FUND 312)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-SSA KANE-CURRENT	2,839	2,850	3,000	3,000	3,000	-
LOAN -REPAYMENT	-	932	-	-	-	-
INVESTMENT INCOME	2,002	60	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #2 PROJECTS FUND	<u>79,841</u>	<u>72,592</u>	<u>78,000</u>	<u>78,000</u>	<u>78,000</u>	<u>-</u>

WARD #3 PROJECTS FUND (FUND 313)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INVESTMENT INCOME	2,191	73	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #3 PROJECTS FUND	<u>77,191</u>	<u>68,823</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

WARD #4 PROJECTS FUND (FUND 314)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-SSA KANE-CURRENT	16,325	16,312	16,500	16,500	16,500	-
INVESTMENT INCOME	3,029	131	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #4 PROJECTS FUND	<u>94,354</u>	<u>85,193</u>	<u>91,500</u>	<u>91,500</u>	<u>91,500</u>	<u>-</u>

WARD #5 PROJECTS FUND (FUND 315)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INVESTMENT INCOME	2,821	67	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #5 PROJECTS FUND	<u>77,821</u>	<u>68,817</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

WARD #6 PROJECTS FUND (FUND 316)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-SSA KANE-CURRENT	11,758	11,782	11,850	11,850	11,850	-
INVESTMENT INCOME	2,268	63	-	-	-	-
OTHER REVENUES	768	252	700	700	700	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #6 PROJECTS FUND	<u>89,794</u>	<u>80,847</u>	<u>87,550</u>	<u>87,550</u>	<u>87,550</u>	<u>-</u>

WARD #7 PROJECTS FUND (FUND 317)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INVESTMENT INCOME	574	20	-	-	-	-
OTHER REVENUES	-	1,150	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #7 PROJECTS FUND	<u>75,574</u>	<u>69,920</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

WARD #8 PROJECTS FUND (FUND 318)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INVESTMENT INCOME	3,339	137	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #8 PROJECTS FUND	<u>78,339</u>	<u>68,887</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

WARD #9 PROJECTS FUND (FUND 319)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INVESTMENT INCOME	4,906	178	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #9 PROJECTS FUND	<u>79,906</u>	<u>68,928</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

WARD #10 PROJECTS FUND (FUND 320)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INVESTMENT INCOME	873	40	-	-	-	-
OTHER REVENUES	-	900	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	36,663	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>68,750</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #10 PROJECTS FUND	<u>75,873</u>	<u>69,690</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

CAPITAL IMPROVEMENTS FUND (FUND 340)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-SALES-HOME RULE	2,071,267	2,024,312	2,000,000	2,000,000	5,600,000	3,600,000
LICENSES-ANIMAL	19,948	20,028	41,000	41,000	31,500	(9,500)
LOAN REPAYMENTS	21,201	34,889	-	-	-	-
INVESTMENT INCOME	84,624	12,088	40,000	40,000	40,000	-
GRANTS	31,687	36,013	50,000	50,000	-	(50,000)
OTHER REVENUES	7,000	912	-	-	-	-
INTERFUND TRANSFERS IN						
GENERAL FUND	-	-	-	-	1,682,815	1,682,815
PROPERTY & CASUALTY FUND	1,050,000	68,750	75,000	75,000	-	(75,000)
TOTAL INTERFUND TRANSFERS IN	1,050,000	68,750	75,000	75,000	1,682,815	1,607,815
TOTAL CAPITAL IMPROVEMENTS FUND	3,285,727	2,196,992	2,206,000	2,206,000	7,354,315	5,148,315

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

2008B TIF BOND PROJECT FUND (FUND 342)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INVESTMENT INCOME	6,356	134	1,000	1,000	1,000	-
TOTAL 2008B TIF BOND PROJECT FUND	6,356	134	1,000	1,000	1,000	-

KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
FIRE IMPACT FEES	47,688	84,094	110,000	110,000	110,000	-
INVESTMENT INCOME	2,009	88	6,000	6,000	6,000	-
TOTAL KANE/DUPAGE FIRE IMPACT FEE	49,697	84,182	116,000	116,000	116,000	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
FIRE IMPACT FEES	10,000	27,265	-	-	-	-
INVESTMENT INCOME	4,781	153	2,000	2,000	2,000	-
TOTAL KENDALL/WILL FIRE IMPACT FEE	14,781	27,418	2,000	2,000	2,000	-

PUBLIC WORKS IMPACT FEE FUND (FUND 347)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
STREET MAINTENANCE IMPACT FEES	-	11,868	-	-	-	-
INVESTMENT INCOME	1,096	32	1,000	1,000	1,000	-
TOTAL PUBLIC WORKS IMPACT FEE	1,096	11,900	1,000	1,000	1,000	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

2017 GO BOND PROJECT FUND (FUND 353)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GRANT	1,436,875	-	-	-	-	-
INVESTMENT INCOME	32,127	2,082	-	-	-	-
TOTAL 2017 GO BOND PROJECT FUND	1,469,002	2,082	-	-	-	-

2022 GO BOND PROJECT FUND (FUND 354)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GENERAL OBLIGATION BOND PROCEEDS	-	-	11,000,000	11,000,000	34,000,000	23,000,000
INVESTMENT INCOME	-	(4)	-	-	-	-
TOTAL 2022 GO BOND PROJECT FUND	-	(4)	11,000,000	11,000,000	34,000,000	23,000,000

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

BOND & INTEREST FUND (FUND 401)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	4,048,611	4,026,187	4,000,000	4,000,000	4,000,000	-
TAX-REAL ESTATE-PRIOR YR	33	-	-	-	-	-
TAX-REAL ESTATE TRANSFER	2,523,205	5,067,082	3,000,000	3,000,000	3,000,000	-
INVESTMENT INCOME	23,202	2,595	5,000	5,000	5,000	-
LIBRARY	923,159	-	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	1,000,000	-	-	-	-	-
STORMWATER MANAGEMENT FEE FUND	887,200	811,162	884,900	884,900	896,500	11,600
TIF#14 LINCOLN/WESTIN FUND	-	-	-	-	149,700	149,700
SHAPE FUND	2,463,500	2,279,387	2,486,600	2,486,600	2,510,000	23,400
TOTAL INTERFUND TRANSFERS IN	4,350,700	3,090,549	3,371,500	3,371,500	3,556,200	184,700
BOND PROCEEDS-LONG TERM DEBT	-	-	4,000,000	4,000,000	4,000,000	-
TOTAL BOND & INTEREST FUND	11,868,910	12,186,413	14,376,500	14,376,500	14,561,200	184,700

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

LIBRARY BOND & INTEREST FUND (FUND 410)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-REAL ESTATE-CURRENT	7	-	1,226,350	1,226,350	-	(1,226,350)
TAX-REAL ESTATE-PRIOR YR	-	-	-	-	-	-
INVESTMENT INCOME	417	-	1,500	1,500	-	(1,500)
TOTAL LIBRARY BOND & INTEREST FUND	424	-	1,227,850	1,227,850	-	(1,227,850)

AIRPORT FUND (FUND 504)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-SALES-HOME RULE	-	-	-	-	200,000	200,000
DEVELOPER CONTRIBUTIONS	-	1,501	-	-	-	-
FUEL TAXES	55,267	59,279	50,000	50,000	50,000	-
GRANT	1,244	157,000	1,769,240	1,769,240	5,737,240	3,968,000
RENTS	626,321	760,994	752,260	752,260	735,092	(17,168)
RECOVERY OF COSTS	2,057	-	-	-	-	-
INVESTMENT INCOME	9,950	458	1,000	1,000	1,000	-
TOTAL AIRPORT FUND	694,839	979,232	2,572,500	2,572,500	6,723,332	4,150,832

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

WATER & SEWER FUND (FUND 510)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
WATER & SEWER FEES	37,733,799	36,297,410	35,340,000	35,340,000	37,840,000	2,500,000
FINES	2,300	1,350	3,000	3,000	2,000	(1,000)
INVESTMENT INCOME	161,130	81,277	120,000	120,000	57,000	(63,000)
RENTS	297,631	346,733	260,800	260,800	260,800	-
PERMITS & FEES	319,054	467,555	395,500	395,500	375,000	(20,500)
SALE OF MATERIALS	67,752	126,059	70,000	70,000	60,000	(10,000)
FEES-PUBLIC WORKS	45,222	39,943	34,000	34,000	35,100	1,100
FEES-DRAINAGE	15,487	22,183	5,000	5,000	5,000	-
OTHER REVENUES	202,646	430,159	439,300	439,300	439,300	-
CONTRIBUTED CAPITAL FROM OTHER CITY FUNDS	730,235	1,081,740	-	-	-	-
INTERFUND TRANSFERS IN						
GENERAL FUND	1,000,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	1,000,000	-	-	-	-	-
TOTAL WATER & SEWER FUND	40,575,256	38,894,409	36,667,600	36,667,600	39,074,200	2,406,600

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

MOTOR VEHICLE PARKING SYSTEM FUND (FUND 520)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
TAX-SALES-HOME RULE	425,349	465,592	460,000	460,000	460,000	-
METER FEES	856	2,236	700	700	500	(200)
PERMIT FEES	124,480	163,983	158,400	158,400	129,500	(28,900)
FINES	180,648	193,251	253,200	253,200	221,200	(32,000)
INVESTMENT INCOME	1,795	72	3,000	3,000	3,000	-
RENTS	23,976	24,270	25,000	25,000	13,000	(12,000)
OTHER REVENUES	91,852	58,257	130,000	130,000	60,000	(70,000)
INTERFUND TRANSFERS IN						
GENERAL FUND	400,000	-	-	-	-	-
ARPA FUND	-	-	-	-	500,000	500,000
TOTAL INTERFUND TRANSFERS IN	400,000	-	-	-	500,000	500,000
TOTAL MOTOR VEHICLE PARKING FUND	1,248,956	907,661	1,030,300	1,030,300	1,387,200	356,900

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

TRANSIT CENTERS FUND (FUND 530)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS IN						
GENERAL FUND	1,100,000	-	-	-	-	-
ARPA FUND	-	-	-	-	1,500,000	1,500,000
TOTAL INTERFUND TRANSFERS IN	1,100,000	-	-	-	1,500,000	1,500,000
NON-PROGRAM						
VEHICLE	-	-	-	-	-	-
INVESTMENT INCOME	4,472	(147)	2,000	2,000	2,000	-
TOTAL NON-PROGRAM	4,472	(147)	2,000	2,000	2,000	-
ROUTE 25 STATION						
PARKING FEES	316,605	275,351	490,200	490,200	258,200	(232,000)
FINES	10,406	13,986	25,000	25,000	12,000	(13,000)
RENTS	7,875	11,225	9,900	9,900	9,900	-
GRANT	3,326	(3,326)	-	-	-	-
COMMISSIONS-VENDING	2,200	2,600	2,400	2,400	2,400	-
TOTAL ROUTE 25 STATION	340,412	299,836	527,500	527,500	282,500	(245,000)
ROUTE 59 STATION						
PARKING FEES	691,367	419,023	1,000,600	1,000,600	440,600	(560,000)
FINES	21,740	26,751	20,000	20,000	20,000	-
GRANT	1,196	(1,196)	-	-	-	-
RENTS	6,090	6,090	5,800	5,800	5,800	-
TOTAL ROUTE 59 STATION	720,393	450,668	1,026,400	1,026,400	466,400	(560,000)
TOTAL TRANSIT CENTERS FUND	2,165,277	750,357	1,555,900	1,555,900	2,250,900	695,000

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

GOLF FUND (FUND 550)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
NON-PROGRAM						
GOLF FEES	15,845	20,715	37,000	37,000	25,000	(12,000)
SALES FOOD AND BEVERAGE	-	-	20,000	20,000	-	(20,000)
INVESTMENT INCOME	8,157	368	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	-	258,412	281,900	281,900	-	(281,900)
TOTAL INTERFUND TRANSFERS IN	<u>-</u>	<u>258,412</u>	<u>281,900</u>	<u>281,900</u>	<u>-</u>	<u>(281,900)</u>
TOTAL NON-PROGRAM	<u>24,002</u>	<u>279,495</u>	<u>338,900</u>	<u>338,900</u>	<u>25,000</u>	<u>(313,900)</u>
PHILLIPS PARK						
GOLF FEES	1,088,631	1,506,319	1,187,400	1,187,400	1,286,300	98,900
OTHER REVENUES	1,442	4,880	-	-	1,400	1,400
TOTAL PHILLIPS PARK	<u>1,090,073</u>	<u>1,511,199</u>	<u>1,187,400</u>	<u>1,187,400</u>	<u>1,287,700</u>	<u>100,300</u>
TOTAL GOLF FUND	<u>1,114,075</u>	<u>1,790,694</u>	<u>1,526,300</u>	<u>1,526,300</u>	<u>1,312,700</u>	<u>(213,600)</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

PROPERTY & CASUALTY INSURANCE FUND (FUND 601)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS IN						
EMPLOYEE HEALTH INSURANCE FUND	-	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
INTERDEPARTMENTAL CHARGES	5,776,873	5,683,958	5,160,000	5,160,000	5,425,600	265,600
GRANT	106,223	(106,223)	-	-	-	-
INVESTMENT INCOME	<u>98,053</u>	<u>19,428</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>
TOTAL PROPERTY & CASUALTY INSURANCE	<u>5,981,149</u>	<u>5,597,163</u>	<u>5,260,000</u>	<u>5,260,000</u>	<u>5,525,600</u>	<u>265,600</u>

EMPLOYEE HEALTH INSURANCE FUND (FUND 602)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS IN						
GENERAL FUND	1,000,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>1,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
LIFE INSURANCE CONTRIBUTIONS	29,658	9,388	100,000	100,000	110,000	10,000
EMPLOYER HEALTH INSURANCE CONTRIBUTIONS	15,400,000	12,833,366	14,000,000	14,000,000	14,500,000	500,000
EMPLOYEE HEALTH INSURANCE CONTRIBUTIONS	3,540,870	3,374,743	3,537,531	3,537,531	3,523,700	(13,831)
GRANT	30,100	(30,100)	-	-	-	-
RECOVERY OF COSTS	290,321	277,249	200,000	200,000	300,000	100,000
INVESTMENT INCOME	<u>22,564</u>	<u>1,799</u>	<u>5,000</u>	<u>5,000</u>	<u>10,000</u>	<u>5,000</u>
TOTAL EMPLOYEE HEALTH INSURANCE	<u>20,313,513</u>	<u>16,466,445</u>	<u>17,842,531</u>	<u>17,842,531</u>	<u>18,443,700</u>	<u>601,169</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS IN						
GENERAL FUND	-	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	-	-	-	-	-	-
INTERDEPARTMENTAL CHARGES	2,350,000	2,402,740	2,650,000	2,650,000	-	(2,650,000)
INVESTMENT INCOME	264,486	72,362	150,000	150,000	200,000	50,000
TOTAL EMPLOYEE COMP BENEFITS FUND	2,614,486	2,475,102	2,800,000	2,800,000	200,000	(2,600,000)

POLICE PENSION FUND (FUND 701)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
EMPLOYER CONTRIBUTIONS	17,695,680	19,062,842	19,039,600	19,039,600	19,206,700	167,100
EMPLOYEE CONTRIBUTIONS	3,499,399	3,950,954	3,500,000	3,500,000	3,500,000	-
INVESTMENT INCOME	28,616,397	6,600,643	12,000,000	12,000,000	12,000,000	-
TOTAL POLICE PENSION FUND	49,811,476	29,614,439	34,539,600	34,539,600	34,706,700	167,100

**CITY OF AURORA, ILLINOIS
2022 BUDGET REVENUES**

FIREFIGHTERS' PENSION FUND (FUND 702)

ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
EMPLOYER CONTRIBUTIONS	13,751,310	15,313,186	15,291,100	15,291,100	15,479,900	188,800
EMPLOYEE CONTRIBUTIONS	2,420,363	2,383,766	2,600,000	2,600,000	2,600,000	-
INVESTMENT INCOME	22,492,468	5,439,519	9,500,000	9,500,000	9,500,000	-
TOTAL FIREFIGHTERS' PENSION FUND	<u>38,664,141</u>	<u>23,136,471</u>	<u>27,391,100</u>	<u>27,391,100</u>	<u>27,579,900</u>	<u>188,800</u>

RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)

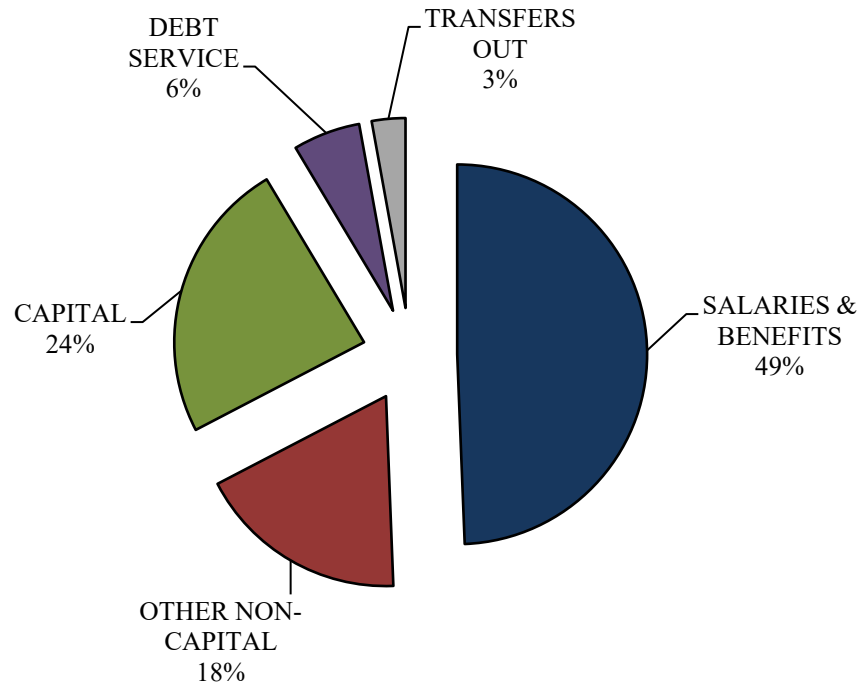
ACCOUNT NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
EMPLOYER CONTRIBUTIONS	6,455,491	3,872,804	4,224,877	4,224,877	4,026,587	(198,290)
EMPLOYEE CONTRIBUTIONS	3,583,676	3,462,216	3,809,114	3,809,114	4,429,200	620,086
RECOVERY OF COSTS	-	-	-	-	-	-
INVESTMENT INCOME	7,227,052	1,665	1,000,000	1,000,000	2,300,000	1,300,000
OTHER REVENUES	-	-	-	-	-	-
TOTAL RETIREE HEALTH INS TRUST FUND	<u>17,266,219</u>	<u>7,336,685</u>	<u>9,033,991</u>	<u>9,033,991</u>	<u>10,755,787</u>	<u>1,721,796</u>

TOTAL ALL FUNDS	<u>448,092,953</u>	<u>409,475,669</u>	<u>429,218,659</u>	<u>447,224,759</u>	<u>498,486,525</u>	<u>69,267,866</u>
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**CITY OF AURORA, ILLINOIS
2022 BUDGET
EXPENDITURES - ALL FUNDS**



<u>CLASS</u>	<u>2022 BUDGET</u>
Salaries & Benefits	261,136,106
Other Non-Capital	95,146,121
Capital	127,263,689
Debt Service	30,226,250
Transfers Out	<u>15,135,630</u>
Total	<u><u>528,907,796</u></u>

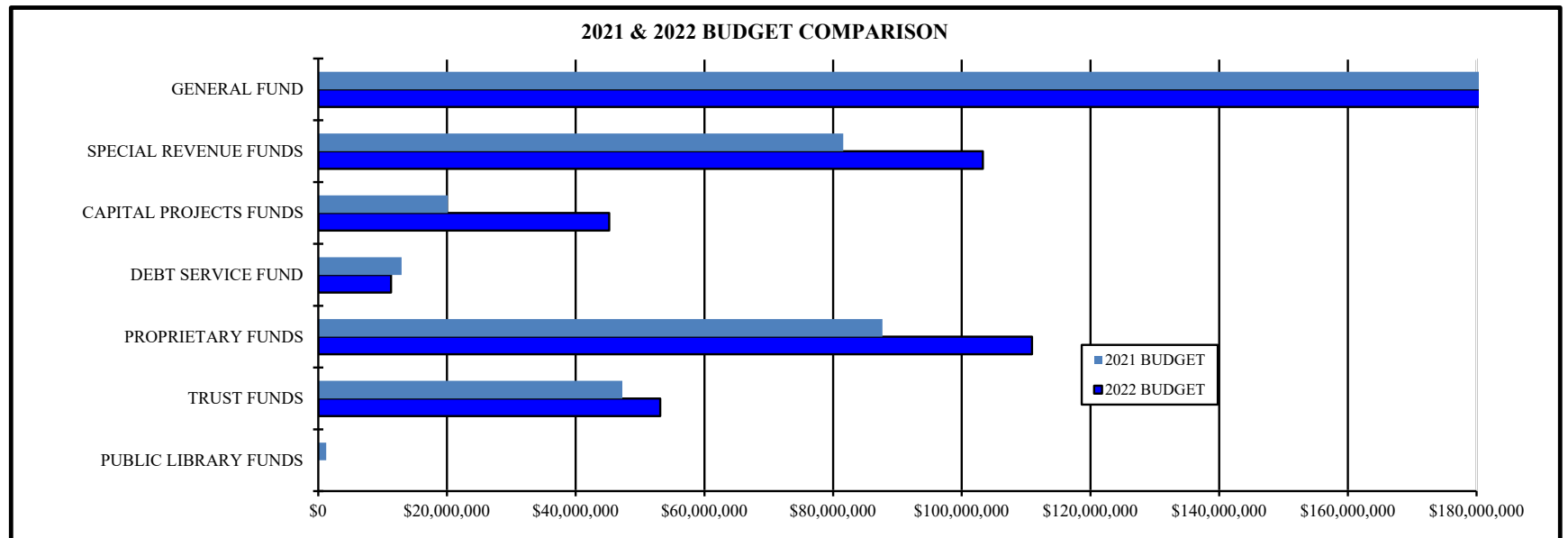
**CITY OF AURORA, ILLINOIS
2022
BUDGET**

EXPENDITURES - ALL FUNDS

<u>CLASS</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2022 BUDGET</u>
Salaries & Benefits	249,885,535	248,820,911	12,315,195	4.95%	261,136,106
Other Non-Capital	66,529,180	88,519,451	6,626,670	7.49%	95,146,121
Capital	26,426,101	72,548,487	54,715,202	75.42%	127,263,689
Debt Service	16,363,980	23,210,463	7,015,787	30.23%	30,226,250
Transfers Out	<u>14,811,400</u>	<u>11,488,300</u>	<u>3,647,330</u>	31.75%	<u>15,135,630</u>
Total	<u>374,016,196</u>	<u>444,587,612</u>	<u>84,320,184</u>	18.97%	<u>528,907,796</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

FUND DESCRIPTION	2020 ACTUAL	2021 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2022 BUDGET
GENERAL FUND	189,677,735	193,770,617	11,203,240	5.8%	204,973,857
SPECIAL REVENUE FUNDS	44,632,103	81,581,054	21,711,641	26.6%	103,292,695
CAPITAL PROJECTS FUNDS	9,571,334	20,125,450	25,102,450	124.7%	45,227,900
DEBT SERVICE FUND	10,855,940	12,943,000	(1,623,000)	-12.5%	11,320,000
PROPRIETARY FUNDS	69,064,315	87,680,703	23,252,741	26.5%	110,933,444
TRUST FUNDS	44,756,245	47,262,488	5,897,412	12.5%	53,159,900
TOTAL	368,557,672	443,363,312	85,544,484	19.3%	528,907,796
LIBRARY FUNDS*	5,458,524	1,224,300	(1,224,300)	-100.0%	0
COMBINED TOTAL	374,016,196	444,587,612	84,320,184	19.0%	528,907,796



* Library became a district as of July 1, 2020. The 2021 budget amount reflects library debt service only.

CITY OF AURORA, ILLINOIS
2022 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.		FUND/DEPARTMENT/DIVISION NAME	2020 ACTUAL	2021 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2022 BUDGET
10	02	MAYOR'S OFFICE	1,166,261	1,053,371	318,693	30.3%	1,372,064
	04	ALDERMEN'S OFFICE	1,252,998	1,161,100	30,970	2.7%	1,192,070
	06	HUMAN RESOURCES	1,500,288	1,599,285	502,405	31.4%	2,101,690
	07	BOARDS & COMMISSIONS	52,395	84,622	(1,133)	-1.3%	83,489
	25	COMMUNITY RELATIONS & PUBLIC INFORMATION	662,114	677,703	597,145	88.1%	1,274,848
	26	SPECIAL EVENTS	1,269,076	1,773,738	106,439	6.0%	1,880,177
		EXECUTIVE	5,903,132	6,349,819	1,554,519	24.5%	7,904,338
11	02	LAW	1,110,829	1,264,818	49,411	3.9%	1,314,229
	03	CITY CLERK'S OFFICE	468,234	558,810	84,699	15.2%	643,509
		LAW DEPARTMENT	1,579,063	1,823,628	134,110	7.4%	1,957,738
12	80	INFORMATION TECHNOLOGY	7,503,494	8,562,874	794,577	9.3%	9,357,451
	81	DATA ANALYTICS	5,014	55,736	114,564	205.5%	170,300
	82	PROJECT MANAGEMENT OFFICE	3,944	52,200	87,815	168.2%	140,015
	83	IT SECURITY	357,574	1,720,400	(913,100)	-53.1%	807,300
		INFORMATION TECHNOLOGY DEPARTMENT	7,870,026	10,391,210	83,856	0.8%	10,475,066
13	01	INNOVATION & STRATEGY	351,544	228,289	232,810	102.0%	461,099
	02	COMMUNITY SERVICES ADMIN	691,911	884,387	61,842	7.0%	946,229
	03	THRIVE NONPROFIT CENTER	63,754	73,820	42,055	57.0%	115,875
	04	FINANCIAL EMPOWERMENT CENTER	59,609	389,397	(156,723)	-40.2%	232,674
	14	CUSTOMER SERVICE	605,487	562,500	188,449	33.5%	750,949
	30	NEIGHBORHOOD REDEVELOPMENT	257,977	258,649	288,230	111.4%	546,879
	60	PUBLIC ART	202,686	197,459	9,861	5.0%	207,320
	61	PUBLIC ART GAR MUSEUM	333,303	609,022	(139,700)	-22.9%	469,322
	70	YOUTH & SENIOR SERVICES	312,851	366,535	310,334	84.7%	676,869
		INNOVATION & CORE SERVICES DEPARTMENT	2,879,122	3,570,058	837,158	23.4%	4,407,216
18	02	ADMINISTRATION	1,305,762	1,283,041	174,965	13.6%	1,458,006
	20	BUILDING & PERMITS	1,908,109	1,921,838	454,117	23.6%	2,375,955
	27	PROPERTY STANDARDS	2,768,887	3,182,995	46,626	1.5%	3,229,621
	30	ECONOMIC DEVELOPMENT	1,135,135	1,350,986	845,467	62.6%	2,196,453
	40	PLANNING & ZONING	871,883	952,280	161,049	16.9%	1,113,329
	45	ANIMAL CONTROL	1,387,178	1,353,080	59,692	4.4%	1,412,772
		DEVELOPMENT SERVICES DEPARTMENT	9,376,954	10,044,220	1,741,916	17.3%	11,786,136

CITY OF AURORA, ILLINOIS
2022 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.		FUND/DEPARTMENT/DIVISION NAME	2020 ACTUAL	2021 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2022 BUDGET
25	02	ADMINISTRATION	420,886	403,135	228,688	56.7%	631,823
	21	ACCOUNTING	1,566,465	1,673,924	(10,874)	-0.6%	1,663,050
	22	BUDGETING	368,758	362,734	14,920	4.1%	377,654
	23	REVENUE & COLLECTION	923,562	903,307	5,494	0.6%	908,801
	26	PURCHASING	468,980	506,458	155,325	30.7%	661,783
	43	MAILROOM	17,250	27,400	-	0.0%	27,400
		FINANCE DEPARTMENT	3,765,901	3,876,958	393,553	10.2%	4,270,511
30	33	ADMINISTRATION	53,518,251	53,518,753	619,452	1.2%	54,138,205
	38	EMERGENCY MANAGEMENT	415,255	551,803	55,942	10.1%	607,745
		FIRE DEPARTMENT	53,933,506	54,070,556	675,394	1.2%	54,745,950
35	36	POLICE	76,710,379	78,583,932	602,484	0.8%	79,186,416
	37	E911 CENTER	4,531,727	4,555,682	16,062	0.4%	4,571,744
		POLICE DEPARTMENT	81,242,106	83,139,614	618,546	0.7%	83,758,160
40	02	ADMINISTRATION	849,427	741,834	21,240	2.9%	763,074
	10	CENTRAL SERVICES	2,483,276	2,844,085	823,499	29.0%	3,667,584
	20	ELECTRICAL MAINTENANCE	2,292,373	2,439,211	37,049	1.5%	2,476,260
	40	ENGINEERING	1,254,018	1,577,075	470,038	29.8%	2,047,113
	30	MAINTENANCE SERVICES	1,379,027	1,465,879	136,894	9.3%	1,602,773
	40	PARKS & RECREATION	2,428,797	2,735,112	1,189,950	43.5%	3,925,062
	41	PHILLIPS PARK ZOO	898,593	948,258	272,729	28.8%	1,220,987
	60	STREET MAINTENANCE	6,372,414	7,483,100	529,974	7.1%	8,013,074
		PUBLIC WORKS DEPARTMENT	17,957,925	20,234,554	3,481,373	17.2%	23,715,927
95	31	NON-DEPARTMENTAL	5,170,000	270,000	1,682,815	623.3%	1,952,815
		GENERAL FUND TOTAL	189,677,735	193,770,617	11,203,240	5.78%	204,973,857

CITY OF AURORA, ILLINOIS
2022 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2020 ACTUAL	2021 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2022 BUDGET
202	MFT-REBUILD ILLINOIS FUNDS	-	6,065,000	5,497,400	90.6%	11,562,400
203	MOTOR FUEL TAX FUND	8,685,929	11,509,800	2,680,900	23.3%	14,190,700
208	SANITATION FUND	2,118,855	2,300,000	-	0.0%	2,300,000
209	HOTEL-MOTEL TAX FUND	175,000	175,000	-	0.0%	175,000
211	WIRELESS 911 SURCHARGE FUND	4,185,502	4,552,364	(1,093,900)	-24.0%	3,458,464
212	MUNICIPAL MOTOR FUEL TAX FUND	55,337	2,100,000	-	0.0%	2,100,000
213	HOME PROGRAM FUND	22,549	663,500	13,600	2.0%	677,100
214	EMERGENCY SOLUTIONS GRANT	471,407	1,091,700	(1,091,700)	-100.0%	-
215	GAMING TAX FUND	7,265,154	7,466,273	(1,037,400)	-13.9%	6,428,873
217	STATE ASSET FORFEITURE FUND	135,425	203,300	(93,000)	-45.7%	110,300
219	FOREIGN FIRE INSURANCE TAX FUND	120,630	240,000	-	0.0%	240,000
221	BLOCK GRANT FUND	1,371,960	1,380,100	(51,900)	-3.8%	1,328,200
222	SECTION 108 LOAN FUND	167,000	166,900	-	0.0%	166,900
223	TIF# 10 GALENA/BROADWAY	422,252	2,028,300	(229,900)	-11.3%	1,798,400
224	TIF# 11 BENTON/RIVER	283,333	879,050	(26,850)	-3.1%	852,200
225	TIF# 12 OGDEN/75TH	41,765	802,100	(471,900)	-58.8%	330,200
226	TIF# 13 RIVER/GALENA	369,150	56,000	4,621,000	8251.8%	4,677,000
227	TIF# 14 LINCOLN/WESTIN	3,056,881	7,742,100	(7,590,200)	-98.0%	151,900
230	TIF# 17 FARNSWORTH/BILTER	-	294,000	6,800,000	2312.9%	7,094,000
231	TIF #1 FUND - DOWNTOWN	1,104,606	1,870,800	808,665	43.2%	2,679,465
233	TIF #3 FUND - RIVERCITY	1,202,006	1,555,600	(342,600)	-22.0%	1,213,000
234	TIF #4 FUND - BELL GALE	81,022	87,400	-	0.0%	87,400
235	TIF #5 FUND - WEST RIVER AREA	137,815	1,309,025	(760,900)	-58.1%	548,125
236	TIF #6 FUND - EAST RIVER AREA	783,131	1,411,025	(105,650)	-7.5%	1,305,375
237	TIF #7 FUND - WEST FARNSWORTH AREA	276,804	396,425	35,500	9.0%	431,925
238	TIF #8 FUND - EAST FARNSWORTH AREA	2,375,616	4,868,625	321,585	6.6%	5,190,210
239	TIF#9 STOLP ISLAND	1,152,000	2,339,313	(349,613)	-14.9%	1,989,700
251	SSA #14 - SULLIVAN ROAD	-	30,000	-	0.0%	30,000
254	BUSINESS DISTRICT TAX DISTRICT #1	97,746	60,000	40,000	66.7%	100,000
255	SHAPE FUND	4,642,362	6,303,550	(1,350,100)	-21.4%	4,953,450
256	EQUITABLE SHARING-JUSTICE	279,383	21,704	40,000	184.3%	61,704
262	SSA #24 - EAGLE POINT	55,366	50,000	-	0.0%	50,000
266	SSA ONE - DOWNTOWN	290,000	290,000	-	0.0%	290,000
275	SSA #34 - OSWEGO	406,969	-	-	0.0%	-
276	SSA #44 - BLACKBERRY TRAIL	27,000	33,600	-	0.0%	33,600

CITY OF AURORA, ILLINOIS
2022 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2020 ACTUAL	2021 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2022 BUDGET
280	STORMWATER MGMT FEE FUND	2,042,163	5,977,900	710,100	11.9%	6,688,000
281	LONG-TERM CONTROL PLAN FUND	729,985	5,260,600	850,000	16.2%	6,110,600
287	ARPA FUND	-	-	13,888,504		13,888,504
	SPECIAL REVENUE FUNDS TOTAL	44,632,103	81,581,054	21,711,641	26.6%	103,292,695
311	WARD #1 PROJECTS FUND	6,234	291,600	5,000	1.7%	296,600
312	WARD #2 PROJECTS FUND	76,735	220,500	(38,000)	-17.2%	182,500
313	WARD #3 PROJECTS FUND	25,863	411,000	(15,000)	-3.6%	396,000
314	WARD #4 PROJECTS FUND	15,241	195,050	78,950	40.5%	274,000
315	WARD #5 PROJECTS FUND	105,771	493,300	(60,100)	-12.2%	433,200
316	WARD #6 PROJECTS FUND	82,081	455,000	23,700	5.2%	478,700
317	WARD #7 PROJECTS FUND	62,841	155,100	(35,000)	-22.6%	120,100
318	WARD #8 PROJECTS FUND	28,978	295,500	23,000	7.8%	318,500
319	WARD #9 PROJECTS FUND	135,454	403,000	(70,000)	-17.4%	333,000
320	WARD #10 PROJECTS FUND	38,791	179,000	12,000	6.7%	191,000
340	CAPITAL IMPROVEMENTS FUND	4,764,036	7,736,500	3,138,100	40.6%	10,874,600
353	2017 GO BOND PROJECT FUND	4,229,309	254,400	(100,000)	-39.3%	154,400
354	2021 GO BOND PROJECT FUND	-	9,035,500	22,139,800	245.0%	31,175,300
	CAPITAL PROJECTS FUNDS TOTAL	9,571,334	20,125,450	25,102,450	124.7%	45,227,900
401	BOND & INTEREST FUND	10,855,940	12,943,000	(1,623,000)	-12.5%	11,320,000
	BOND & INTEREST FUND TOTAL	10,855,940	12,943,000	(1,623,000)	-12.5%	11,320,000
120	EQUIPMENT SERVICES FUND	4,564,122	5,001,054	119,193	2.4%	5,120,247
504	AIRPORT FUND	2,288,128	2,966,923	4,612,649	155.5%	7,579,572
510	WATER & SEWER FUND - MIS	196,014	314,395	(97,820)	0.0%	216,575
510	WATER & SEWER FUND - WATER PRODUCTION	15,866,512	26,169,663	10,619,779	40.6%	36,789,442
510	WATER & SEWER FUND - WATER BILLING	1,777,750	1,699,661	114,304	6.7%	1,813,965
510	WATER & SEWER FUND - MAINTENANCE	13,272,599	20,261,225	3,595,692	17.7%	23,856,917
510	WATER & SEWER FUND - METER MAINTENANCE	537,635	1,060,375	1,031,713	97.3%	2,092,088
520	MVPS FUND - CENTRAL SERVICES	36,832	36,700	-	0.0%	36,700
520	MVPS FUND - REVENUE & COLLECTION	613,778	582,266	78,429	13.5%	660,695
520	MVPS FUND - MAINTENANCE	679,335	483,615	443,447	91.7%	927,062

CITY OF AURORA, ILLINOIS
2022 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2020 ACTUAL	2021 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2022 BUDGET
530	TRANSPORTATION CENTER FUND - ROUTE 25	1,196,093	1,011,891	74,057	7.3%	1,085,948
530	TRANSPORTATION CENTER FUND - ROUTE 59	1,030,130	976,497	151,130	15.5%	1,127,627
530	TRANSPORTATION CENTER FUND - MIS	-	-	-	0.0%	-
550	GOLF FUND - DEBT SERVICE	40	-	-	0.0%	-
550	GOLF FUND - PHILLIPS PARK GOLF COURSE	1,266,732	1,172,635	1,458,384	124.4%	2,631,019
601	PROPERTY & CASUALTY INSURANCE FUND	6,251,321	5,401,677	502,210	9.3%	5,903,887
602	EMPLOYEE HEALTH INSURANCE FUND	17,221,687	17,742,126	749,574	4.2%	18,491,700
603	EMPLOYEE COMPENSATED BENEFITS FUND	2,265,607	2,800,000	(200,000)	-7.1%	2,600,000
	PROPRIETARY FUNDS TOTAL	69,064,315	87,680,703	23,252,741	26.5%	110,933,444
701	POLICE PENSION FUND	19,063,108	20,274,000	2,936,400	14.5%	23,210,400
702	FIREFIGHTERS' PENSION FUND	16,264,103	17,534,100	1,710,500	9.8%	19,244,600
704	RETIREE HEALTH INSURANCE TRUST FUND	9,429,034	9,454,388	1,250,512	13.2%	10,704,900
	TRUST FUNDS TOTAL	44,756,245	47,262,488	5,897,412	12.5%	53,159,900
210	LIBRARY - GENERAL FUND	5,155,365	-	-	0.0%	-
310	LIBRARY - C.P. & TECHNOLOGY FUND	-	-	-	0.0%	-
410	LIBRARY BOND & INTEREST FUND	303,159	1,224,300	(1,224,300)	-100.0%	-
	LIBRARY FUNDS TOTAL	5,458,524	1,224,300	(1,224,300)	-100.0%	-
	COMBINED TOTAL	374,016,196	444,587,612	84,320,184	19.0%	528,907,796

CITY OF AURORA, ILLINOIS
2022 BUDGET
MATRIX OF DEPARTMENTAL FUNCTIONS AND EXPENDITURES
(2022 Budget Amounts Shown in Thousands)

Certain city departments have responsibility for managing money in multiple funds. Conversely, budget management responsibility for certain city funds is shared by multiple city departments. This table describes those interrelationships.

Department Name	General Fund	Special Revenue Funds	Capital Project Funds	Debt Service Fund	Proprietary Funds	Trust Funds	Total
Executive Department	7,904	219	113	-	73	-	8,309
Law Department	1,958	-	-	-	80	-	2,038
Information Technology	10,475	4,087	-	-	-	-	14,562
Community Services	4,407	5,480	1,918	-	256	-	12,061
Development Services Department	11,786	40,384	713	-	7,580	-	60,463
Finance Department	4,270	60	-	-	2,475	53,160	59,965
Fire Department	54,745	1,436	10,509	-	-	-	66,690
Police Department	83,758	3,611	-	-	-	-	87,369
Public Works Department	23,719	34,913	31,624	-	73,677	-	163,933
Non-Departmental	270	-	-	-	26,792	-	27,062
Transfers	1,682	13,103	350	-	-	-	15,135
Debt Service	-	-	-	11,320	-	-	11,320
Total	<u>204,974</u>	<u>103,293</u>	<u>45,227</u>	<u>11,320</u>	<u>110,933</u>	<u>53,160</u>	<u>528,907</u>

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2022

FUND NO.	FUND NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
101	GENERAL	189,677,735	174,035,588	193,770,617	197,304,656	204,973,857	11,203,240
120	EQUIPMENT SERVICES	4,564,122	4,447,606	5,001,054	5,063,684	5,120,247	119,193
202	MFT-REBUILD ILLINOIS	-	1,411,575	6,065,000	6,065,000	11,562,400	5,497,400
203	MOTOR FUEL TAX	8,685,929	5,513,653	11,509,800	11,509,800	14,190,700	2,680,900
208	SANITATION	2,118,855	2,366,480	2,300,000	2,300,000	2,300,000	-
209	HOTEL-MOTEL TAX	175,000	175,000	175,000	175,000	175,000	-
210	LIBRARY	5,155,365	-	-	-	-	-
211	WIRELESS 911 SURCHARGE	4,185,502	1,782,823	4,552,364	4,552,364	3,458,464	(1,093,900)
212	MUNICIPAL MOTOR FUEL TAX	55,337	1,641,649	2,100,000	2,100,000	2,100,000	-
213	HOME PROGRAM	22,549	311,597	663,500	663,500	677,100	13,600
214	EMERGENCY SOLUTIONS GRANT	471,407	222,403	1,091,700	1,091,700	-	(1,091,700)
215	GAMING TAX	7,265,154	3,288,970	7,466,273	7,466,273	6,428,873	(1,037,400)
217	ASSET FORFEITURES-STATE	135,425	164,679	203,300	225,300	110,300	(93,000)
219	FOREIGN FIRE INSURANCE TAX	120,630	162,705	240,000	240,000	240,000	-
221	BLOCK GRANT	1,371,960	703,993	1,380,100	1,380,100	1,328,200	(51,900)
222	SECTION 108 LOAN	167,000	167,000	166,900	166,900	166,900	-
223	TIF #10 GALENA/BROADWAY	422,252	1,237	2,028,300	2,028,300	1,798,400	(229,900)
224	TIF #11 BENTON/RIVER	283,333	283,333	879,050	879,050	852,200	(26,850)
225	TIF #12 OGDEN/75TH	41,765	99,803	802,100	802,100	330,200	(471,900)
226	TIF #13 RIVER/GALENA	369,150	5,194	56,000	56,000	4,677,000	4,621,000
227	TIF #14 LINCOLN/WESTIN	3,056,881	6,119,565	7,742,100	7,742,100	151,900	(7,590,200)
230	TIF # 17 FARNSWORTH/BILTER	-	-	294,000	294,000	7,094,000	6,800,000
231	TIF #1-DOWNTOWN	1,104,606	337,390	1,870,800	1,870,800	2,679,465	808,665
233	TIF #3-RIVERCITY	1,202,006	101,314	1,555,600	1,555,600	1,213,000	(342,600)
234	TIF #4-BELL GALE	81,022	90,269	87,400	87,400	87,400	-
235	TIF #5-WEST RIVER AREA	137,815	710,269	1,309,025	1,309,025	548,125	(760,900)
236	TIF #6-EAST RIVER AREA	783,131	358,037	1,411,025	1,411,025	1,305,375	(105,650)
237	TIF #7-WEST FARNSWORTH AREA	276,804	189,421	396,425	396,425	431,925	35,500

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2022

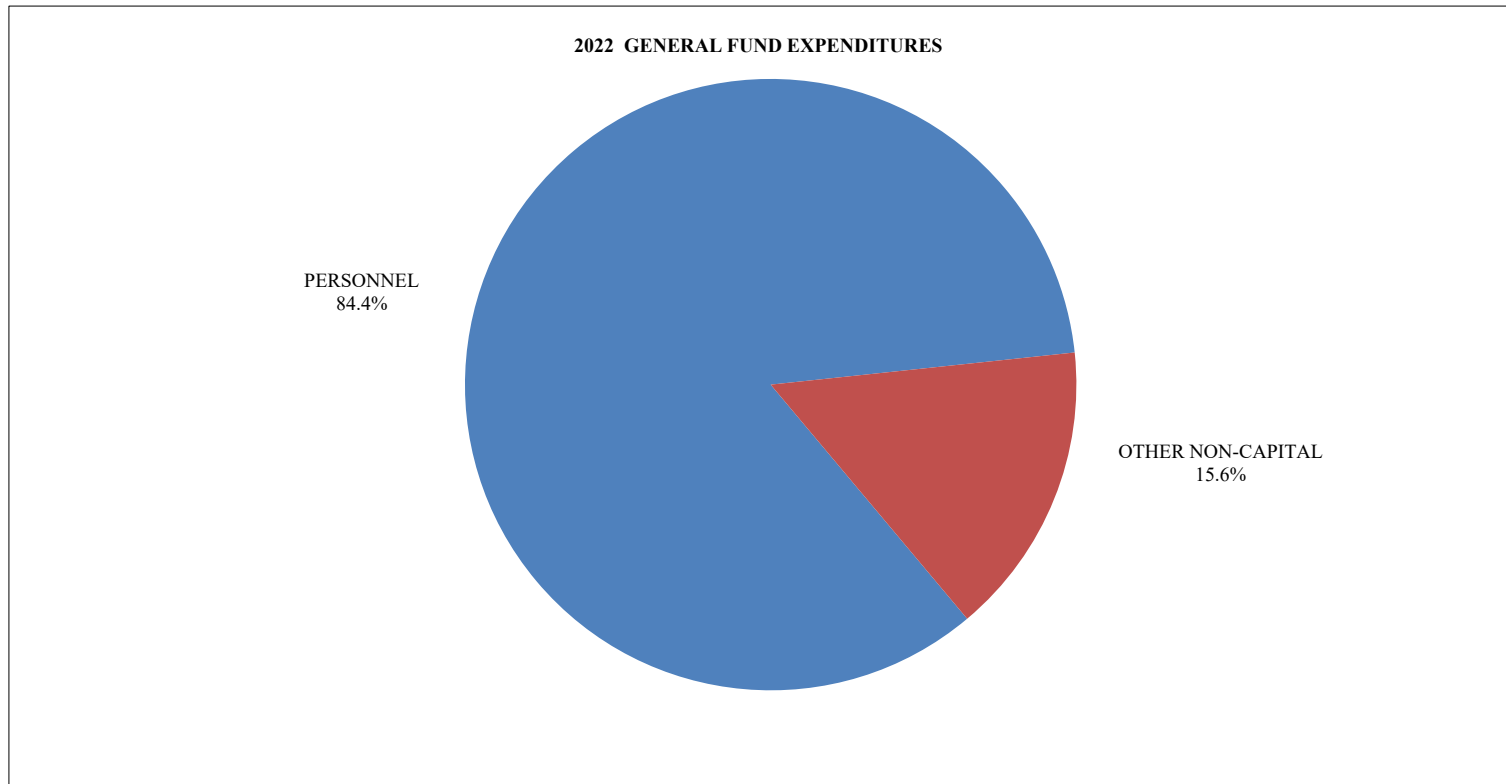
FUND NO.	FUND NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
238	TIF #8-EAST FARSNWORTH AREA	2,375,616	2,083,400	4,868,625	4,868,625	5,190,210	321,585
239	TIF #9 STOLP ISLAND	1,152,000	735,512	2,339,313	2,339,313	1,989,700	(349,613)
251	SSA #14-SULLIVAN	-	-	30,000	30,000	30,000	-
254	BUSINESS DISTRICT TAX #1	97,746	-	60,000	60,000	100,000	40,000
255	SHAPE	4,642,362	4,734,647	6,303,550	6,303,550	4,953,450	(1,350,100)
256	EQUITABLE SHARING-JUSTICE	279,383	143,810	21,704	144,304	61,704	40,000
257	EQUITABLE SHARING-TREASURY	-	728,195	-	821,400	-	-
262	SSA #24-EAGLE POINT	55,366	15,889	50,000	50,000	50,000	-
266	SSA ONE-DOWNTOWN	290,000	290,000	290,000	290,000	290,000	-
275	SSA #34-OSWEGO	406,969	-	-	-	-	-
276	SSA #44-BLACKBERRY TRAIL	27,000	700	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,042,163	1,278,766	5,977,900	5,977,900	6,688,000	710,100
281	LONG-TERM CONTROL PLAN FEE	729,985	3,261,426	5,260,600	5,260,600	6,110,600	850,000
287	ARPA	-	1,500,000	-	1,500,000	13,888,504	13,888,504
310	LIBRARY C.P./TECHNOLOGY	-	-	-	-	-	-
311	WARD #1 PROJECTS	6,234	48,199	291,600	291,600	296,600	5,000
312	WARD #2 PROJECTS	76,735	53,686	220,500	220,500	182,500	(38,000)
313	WARD #3 PROJECTS	25,863	33,195	411,000	411,000	396,000	(15,000)
314	WARD #4 PROJECTS	15,241	32,992	195,050	195,050	274,000	78,950
315	WARD #5 PROJECTS	105,771	91,123	493,300	493,300	433,200	(60,100)
316	WARD #6 PROJECTS	82,081	64,869	455,000	455,000	478,700	23,700
317	WARD #7 PROJECTS	62,841	93,411	155,100	155,100	120,100	(35,000)
318	WARD #8 PROJECTS	28,978	24,128	295,500	295,500	318,500	23,000
319	WARD #9 PROJECTS	135,454	204,285	403,000	403,000	333,000	(70,000)
320	WARD #10 PROJECTS	38,791	32,884	179,000	179,000	191,000	12,000
340	CAPITAL IMPROVEMENTS	4,764,036	4,022,421	7,736,500	7,825,500	10,874,600	3,138,100
353	2017 GO BOND PROJECT	4,229,309	32,695	254,400	254,400	154,400	(100,000)
354	2021 GO BOND PROJECT	-	577,959	9,035,500	9,035,500	31,175,300	22,139,800

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2022

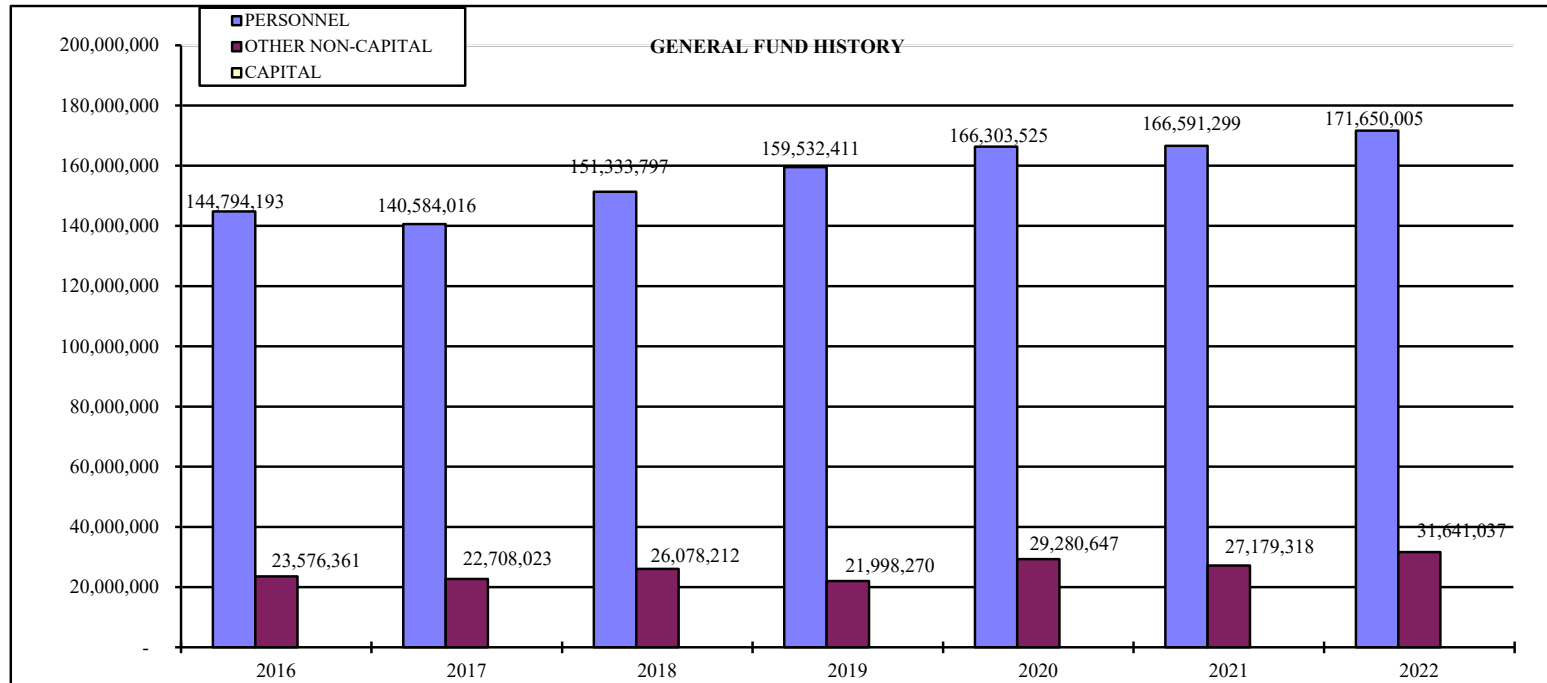
FUND NO.	FUND NAME	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
401	BOND & INTEREST	10,855,940	1,744,795	12,943,000	12,943,000	11,320,000	(1,623,000)
410	LIBRARY BOND & INTEREST	303,159	-	1,224,300	1,224,300	-	(1,224,300)
504	AIRPORT	2,288,128	824,141	2,966,923	2,966,923	7,579,572	4,612,649
510	WATER & SEWER	31,650,510	28,771,212	49,505,319	49,564,757	64,768,987	15,263,668
520	MOTOR VEHICLE PARKING	1,329,945	717,733	1,102,581	1,102,581	1,624,457	521,876
530	TRANSIT CENTERS	2,226,223	1,660,860	1,988,388	1,988,388	2,213,575	225,187
550	GOLF OPERATIONS	1,266,772	1,020,610	1,172,635	1,172,635	2,631,019	1,458,384
601	PROP & CASUALTY INSURANCE	6,251,321	1,478,126	5,401,677	5,401,677	5,903,887	502,210
602	EMPLOYEE HEALTH INSURANCE	17,221,687	17,627,939	17,742,126	17,742,126	18,491,700	749,574
603	EMPLOYEE COMP BENEFITS	2,265,607	2,927,596	2,800,000	2,800,000	2,600,000	(200,000)
701	POLICE PENSION	19,063,108	21,154,716	20,274,000	20,274,000	23,210,400	2,936,400
702	FIREFIGHTERS' PENSION	16,264,103	17,597,167	17,534,100	17,534,100	19,244,600	1,710,500
704	RETIREE HEALTH INS TRUST	9,429,034	10,148,790	9,454,388	9,454,388	10,704,900	1,250,512
TOTAL		<u>374,016,196</u>	<u>330,449,430</u>	<u>444,587,612</u>	<u>450,798,719</u>	<u>528,907,796</u>	<u>84,320,184</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS

	ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	BUDGET 2022
PERSONNEL	144,152,881	144,794,193	140,584,016	151,333,797	159,532,411	166,303,525	166,591,299	171,650,005
OTHER NON-CAPITAL CAPITAL	20,352,627	23,576,361	22,708,023	26,078,212	21,998,270	29,280,647	27,179,318	31,641,037
	-	-	-	-	-	-	-	-
TOTAL	164,505,508	168,370,554	163,292,039	177,412,009	181,530,681	195,584,172	193,770,617	203,291,042



CITY OF AURORA, ILLINOIS
2022 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS



	ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	BUDGET 2022
<u>PERSONNEL</u>	144,152,881	144,794,193	140,584,016	151,333,797	159,532,411	166,303,525	166,591,299	171,650,005
% OF TOTAL	87.63%	86.00%	86.09%	85.30%	87.88%	85.03%	85.97%	84.44%
INCREASE	12,881,856	641,312	(4,210,177)	10,749,781	8,198,614	6,771,114	287,774	5,058,706
% INCREASE	9.81%	0.44%	-2.91%	7.65%	5.42%	4.24%	0.17%	3.04%
<u>OTHER NON-CAPITAL</u>	20,352,627	23,576,361	22,708,023	26,078,212	21,998,270	29,280,647	27,179,318	31,641,037
% OF TOTAL	12.37%	14.00%	13.91%	14.70%	12.12%	14.97%	14.03%	15.56%
INCREASE	(847,963)	3,223,734	(868,338)	3,370,189	(4,079,942)	7,282,377	(2,101,329)	4,461,719
% INCREASE	-4.00%	15.84%	-3.68%	14.84%	-15.65%	33.10%	-7.18%	16.42%

CITY OF AURORA, ILLINOIS
2022 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS

	ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	BUDGET 2022
<u>CAPITAL</u>	-	-	-	-	-	-	-	-
% OF TOTAL	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
INCREASE	-	-	-	-	-	-	-	-
% INCREASE	100%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
 <u>TOTAL</u>	 164,505,508	 168,370,554	 163,292,039	 177,412,009	 181,530,681	 195,584,172	 193,770,617	 203,291,042
% OF TOTAL	100%	100%	100%	100%	100%	100%	100%	100%
INCREASE	12,033,893	3,865,046	(5,078,515)	14,119,970	4,118,672	14,053,491	(1,813,555)	9,520,425
% INCREASE	7.89%	2.35%	-3.02%	8.65%	2.32%	7.74%	-0.93%	4.91%

CITY OF AURORA, ILLINOIS
2022-2026 NON-CAPITAL DECISION PACKAGES

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
ARPA								
	1006 Human Resources	Part-Time City Hall Greeters	97,200	100,700	104,300	108,000	111,800	522,000
	1380 Information Technology	Fire Station Alerting System	990,000	50,000	50,000	50,000	50,000	1,190,000
	1380 Information Technology-Other D	No Child Left Offline	100,000	100,000	100,000	100,000	100,000	500,000
	1380 Information Technology-Other D	Aurora STEAM Academy	300,000	0	0	0	0	300,000
	4010 Central Services	DSC Heating Cooling Controls	282,000	0	0	0	0	282,000
	4010 Central Services	DSC Generator	300,000	0	0	0	0	300,000
Total			2,069,200	250,700	254,300	258,000	261,800	3,094,000
Capital Improvements Fund								
	1380 Information Technology-Other D	Fire Records Management System (RMS)	200,000	150,000	150,000	150,000	150,000	800,000
	1845 Animal Control	Replace Inner and Outer Front Doors	35,000	0	0	0	0	35,000
	3033 Fire	Central Station Living Area Windows	47,100	0	0	0	0	47,100
	3033 Fire	Station 5 Entry Doors	16,500	0	0	0	0	16,500
	3033 Fire	Station 3 Concrete	66,000	0	0	0	0	66,000
	3033 Fire	Central Station North Garage Doors	27,200	0	0	0	0	27,200
	4010 Central Services	Elmslie Rooftop Units	90,000	0	0	0	0	90,000
	4010 Central Services	Roof Repairs 720 N. Broadway	30,000	30,000	0	0	0	60,000
	4010 Central Services	Seal Coat APD and Customer Service	35,000	0	0	0	0	35,000
	4010 Central Services	Replace Concrete at 1960 Indian Trail	16,000	0	0	0	0	16,000
	4460 Street Maintenance	Additional Small Bucket Truck	170,000	0	0	0	0	170,000

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
	4460 Street Maintenance	Additional Chipper	85,000	0	0	0	0	85,000
Total			817,800	180,000	150,000	150,000	150,000	1,447,800
Equipment Svcs. Fund								
	4431 Equipment Services	Multi-Process Welder	5,500	0	0	0	0	5,500
	4431 Equipment Services	Replace Floor Scrubber	28,000	0	0	0	0	28,000
	4431 Equipment Services	Addition of A/C Service Machine	7,000	0	0	0	0	7,000
	4431 Equipment Services	Seasonal Worker II (2 Positions)	25,900	26,500	27,100	27,700	28,300	135,500
Total			66,400	26,500	27,100	27,700	28,300	176,000
Gaming Tax Fund								
	1302 Community Services	Quality of Life Grant Funding Increase	50,000	75,000	100,000	100,000	100,000	425,000
	1830 Economic Development	Appraisal Services	50,000	50,000	50,000	50,000	50,000	250,000
Total			100,000	125,000	150,000	150,000	150,000	675,000
General Fund								
	1002 Mayor's Office	Additional Deputy Chief of Staff	14,900	15,500	16,000	16,500	17,100	80,000
	1302 Community Services	Community Garden at Thrive Center	10,000	0	0	0	0	10,000
	1302 Community Services	Cultural Circle of Music Event	5,000	0	0	0	0	5,000
	1302 Community Services	Jobs Training Initiative	20,000	0	0	0	0	20,000
	1302 Community Services	Keep Aurora Healthy	5,000	0	0	0	0	5,000
	1302 Community Services	Mobile Van Project: Food, Fun Fitness	7,500	0	0	0	0	7,500
	1302 Community Services	Simmons Pop-up Shop Event	5,000	0	0	0	0	5,000
	1302 Community Services	Strategic Planning Services	48,000	0	0	0	0	48,000

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
1303 Thrive		Contracted Services - Thrive	40,000	40,000	0	0	0	80,000
1314 Customer Service		2 Full-Time Customer Relations Assistants	197,900	204,900	212,100	219,500	227,200	1,061,600
1361 Public Art GAR		G.A.R. Curator Full Time	16,200	16,600	17,000	17,400	17,900	85,100
1370 Youth & Senior Services		Handyman/Repairs Resource Lists/Services	25,000	0	0	0	0	25,000
1370 Youth & Senior Services		Lawn & Snow Removal for Seniors	50,000	0	0	0	0	50,000
1370 Youth & Senior Services		Resource Booklet	10,000	0	0	0	0	10,000
1370 Youth & Senior Services		Special Olympics/Youth /Disabilities Event	10,000	0	0	0	0	10,000
1370 Youth & Senior Services		Youth Day Event for Summer Camps	10,000	10,000	10,000	10,000	10,000	50,000
1380 Information Technology		Eproval-Special Event Permit Application Software upgrade	45,000	46,500	48,000	0	0	139,500
1380 Information Technology		IT Project Manager II (New Position)	118,500	122,700	127,000	131,500	136,100	635,800
1380 Information Technology		Data & Analytics Data Engineer (New Position)	133,000	134,000	138,700	143,600	148,600	697,900
1380 Information Technology		Support Desk Engineer I (New Position)	105,700	109,400	113,200	117,200	121,300	566,800
1380 Information Technology		GIS Analyst (New Position)	116,100	120,200	124,400	128,800	133,300	622,800
1380 Information Technology		Upgrade GIS Project Assistant to GIS Analyst	12,000	12,400	12,900	13,300	13,800	64,400
1380 Information Technology		Urban Communications Internet Services	7,200	5,700	5,700	0	0	18,600
1380 Information Technology		Microsoft Teams Conference Rooms Phase I	140,000	140,000	0	0	0	280,000
1380 Information Technology		GISInc Consulting Services	25,000	25,000	25,000	0	0	75,000
1380 Information Technology		IT Professional Consulting Services	40,000	40,000	40,000	0	0	120,000
1380 Information Technology		Microsoft Azure Services	25,000	30,000	35,000	35,000	0	125,000
1380 Information Technology		Data Engineer-Convert Contractual to Full-Time	60,900	65,400	67,700	70,100	72,600	336,700
1380 Information Technology		System Asset Catalog Management	30,000	30,000	30,000	30,000	0	120,000
1380 Information Technology		ESRI Enterprise Agreement	101,500	130,000	170,000	0	0	401,500

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
1380	Information Technology	GIS Backup Drone	8,510	0	0	0	0	8,510
1380	Information Technology-Other D	City Website and Digital Services	114,000	117,420	120,943	124,571	128,308	605,242
1380	Information Technology-Other D	Document Scanning Services	50,000	25,000	25,000	25,000	25,000	150,000
1380	Information Technology-Other D	Electronic Citations Software Solution	250,000	250,000	250,000	250,000	250,000	1,250,000
1380	Information Technology-Other D	Open Data Portal Governance Reporting & Transparency	75,100	20,000	0	0	0	95,100
1380	Information Technology-Other D	Time & Attendance Time Keeping Software	287,700	87,900	87,900	106,300	110,000	679,800
1382	Project Management Office	PMO Professional Consulting	40,000	40,000	0	0	0	80,000
1802	Development Services Admin	Affordable Housing Study	50,000	0	0	0	0	50,000
1802	Development Services Admin	Divestment of City Owned Property	10,000	10,000	0	0	0	20,000
1820	Building & Permits	Bluebeam Monitors and Equipment	5,300	0	0	0	0	5,300
1820	Building & Permits	PMCO II to General Inspector II	-3,400	-3,600	-3,700	-3,800	-4,000	-18,500
1820	Building & Permits	Consulting Assistance for Reviews and Inspections	162,000	162,000	162,000	0	0	486,000
1827	Property Standards	Downtown Clean Up Services for City-Owned Lots	0	0	0	0	0	0
1827	Property Standards	Discovery/Research Unregistered Rental & Vacant Properties	10,000	10,000	0	0	0	20,000
1830	Economic Development	Packaging and Marketing Designers	40,000	40,000	40,000	0	0	120,000
1840	Zoning & Planning	Upgrade Planner to Senior Planner	7,000	7,200	7,500	7,800	8,100	37,600
1840	Zoning & Planning	College Intern	9,400	9,700	10,000	10,400	10,800	50,300
1845	Animal Control	Increase PT Kennel Maintenance Hours	6,100	6,300	6,500	6,700	6,900	32,500
1845	Animal Control	Kennel Maintenance Worker (New Position)	67,100	69,500	71,900	74,400	77,000	359,900
2523	Revenue & Collection	Business Compliance Officer	90,300	93,500	96,800	100,200	103,700	484,500
2526	Purchasing	Confidential Secretary (New Position)	70,900	73,400	76,000	78,600	81,400	380,300
2526	Purchasing	Temporary Staff	15,000	0	0	0	0	15,000

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
2526 Purchasing		E-Bidding Software	40,000	0	0	0	0	40,000
3033 Fire		Additional Sworn Firefighters	399,000	944,200	1,448,200	1,503,600	1,607,300	5,902,300
3033 Fire		Increase Training Budget	20,000	20,000	20,000	20,000	20,000	100,000
3033 Fire		Garage Door Maintenance	40,000	0	0	0	0	40,000
3038 Emergency Management		EMA Specialists (3 New Positions over 3 Years)	96,500	191,500	292,300	302,500	313,000	1,195,800
3038 Emergency Management		Electronic Message Board	11,000	0	0	0	0	11,000
3536 Police		Non-Sworn Digital Forensic Investigator	124,113	127,512	131,029	134,671	138,439	655,764
3536 Police		Increase Academy Costs for New Hires & Lateral Hires	440,000	218,000	225,000	232,000	239,000	1,354,000
3536 Police		CourtSmart - Monthly LEO Newsletter	10,000	10,000	10,000	10,000	10,000	50,000
3536 Police		Increase Ammunition Line Item	40,000	42,000	44,100	46,300	48,600	221,000
3536 Police		Increase Towing/Storage Line Item	10,000	10,000	10,000	10,000	10,000	50,000
3536 Police		Increase Training Budget	100,000	105,000	110,250	115,763	121,551	552,564
3536 Police		Recruitment Efforts	30,000	32,000	34,000	36,000	38,000	170,000
3536 Police		Increase PPE for Booking Area	7,000	7,000	7,000	7,000	7,000	35,000
3536 Police		Live Earth (Common Operating Picture)	59,900	59,900	59,900	59,900	59,900	299,500
3536 Police		Premium Cell Phone Extraction System	24,200	25,100	26,100	27,200	28,300	130,900
3536 Police		Cellbrite Pathfinder (Analytics)	10,000	2,500	2,500	2,500	2,500	20,000
3536 Police		Penlink Subscription	3,243	3,480	3,736	4,010	4,304	18,773
3536 Police		Vigilant / NVLS-LEARN	19,900	20,600	21,500	22,300	23,300	107,600
3536 Police		CLEAR - Thompson Reuters	22,500	23,600	24,800	26,000	27,300	124,200
3536 Police		Expand Internet for Command Post	4,000	4,000	4,000	4,000	4,000	20,000
3536 Police		Line Item Increase for Video & TV Equipment	5,500	5,500	5,500	5,500	5,500	27,500

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
3536 Police		TV Eyes New Monitoring Solution	3,600	3,600	3,600	3,600	3,600	18,000
3536 Police		Salamander Identification Subscription	3,550	4,200	4,350	4,350	4,350	20,800
3537 E911 Center		CAD Leads Coordinator (New Position)	123,948	0	0	0	0	123,948
4010 Central Services		Aldermen Building Replace Furnaces & Condensing Units	31,000	0	0	0	0	31,000
4010 Central Services		Aldermen Building Rooftop Unit	16,000	0	0	0	0	16,000
4010 Central Services		APD Center Gate	25,000	0	0	0	0	25,000
4010 Central Services		Caulk Windows at DSC	32,000	0	0	0	0	32,000
4010 Central Services		City Hall - Replace 2 Sump Pumps	26,000	0	0	0	0	26,000
4010 Central Services		DSC Heating & Cooling	16,000	0	0	0	0	16,000
4010 Central Services		DSC Replace Sump Pump	13,000	0	0	0	0	13,000
4010 Central Services		Replace Furnace at Public Arts	27,000	0	0	0	0	27,000
4010 Central Services		1960 Indian Trail Roof	50,000	0	0	0	0	50,000
4010 Central Services		APD Railings	16,000	0	0	0	0	16,000
4010 Central Services		Concrete Repairs at APD	30,000	20,000	20,000	30,000	0	100,000
4010 Central Services		APD Salley Port Drains	26,000	0	0	0	0	26,000
4040 Engineering		Civil Engineer I (New Position)	23,800	24,600	25,500	26,400	27,300	127,600
4040 Engineering		Professional Engineer	134,600	139,300	144,200	149,200	154,500	721,800
4040 Engineering		Engineering Technician II	110,400	114,300	118,300	122,400	126,700	592,100
4040 Engineering		Engineering Interns	32,400	33,500	34,700	35,900	37,200	173,700
4040 Engineering		Convert 3 Engineering Tech I to Engineering Tech II	14,400	14,900	15,400	16,000	16,500	77,200
4430 Maintenance Services		River Street Condos Riverwalk	15,000	5,000	5,000	5,000	5,000	35,000
4430 Maintenance Services		Additional Brick Maintenance	15,000	0	0	0	0	15,000

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
4440 Parks & Recreation		Maintenance Worker I (2 New Positions)	186,000	192,500	199,200	206,200	213,400	997,300
4440 Parks & Recreation		Upgrade Horticulturist I to Horticulturist II	3,200	3,300	3,400	3,500	3,700	17,100
4440 Parks & Recreation		Smith Blvd. Landscaping Maintenance	60,000	61,000	62,000	63,000	64,000	310,000
4440 Parks & Recreation		Phillips Park Rain Garden Landscape Maintenance	10,300	11,000	11,500	12,000	12,500	57,300
4440 Parks & Recreation		Chemical Spray for High Profile Turf Areas	25,000	30,000	32,000	34,000	37,000	158,000
4440 Parks & Recreation		Mastodon Island Landscape Maintenance	14,500	15,000	15,500	16,000	16,500	77,500
4440 Parks & Recreation		Sunken Garden fountain repairs	30,000	0	0	0	0	30,000
4440 Parks & Recreation		Sunken Garden Repairs	25,000	75,000	0	0	0	100,000
4440 Parks & Recreation		Roof replacements	25,000	10,000	0	0	0	35,000
4440 Parks & Recreation		Update Park Furnishings & Amenities	30,000	78,000	78,000	0	0	186,000
4440 Parks & Recreation		Asphalt Cart & Walking Path Repairs & Replacement	30,000	30,000	30,000	30,000	30,000	150,000
4440 Parks & Recreation		College Intern (New Position)	10,000	10,400	10,800	11,200	11,600	54,000
4440 Parks & Recreation		West Rec Parking Lot Repairs	21,200	0	0	0	0	21,200
4440 Parks & Recreation		McCarty Park Landscape Maintenance	50,000	0	0	0	0	50,000
4440 Parks & Recreation		Wilder Promenade Landscape Maintenance	34,000	0	0	0	0	34,000
4440 Parks & Recreation		Garfield Park Landscape Maintenance	22,000	22,200	22,400	22,600	22,800	112,000
4440 Parks & Recreation		Dolan Field Infield Repairs	11,000	0	0	0	0	11,000
4440 Parks & Recreation		Andrews Field Infield Repairs	11,000	0	0	0	0	11,000
4440 Parks & Recreation		Garfield Park Parking Lot Repairs	85,000	0	0	0	0	85,000
4440 Parks & Recreation		Athletic Fields Parking Lot	35,100	0	0	0	0	35,100
4440 Parks & Recreation		Bernard Field Infield Repairs	30,000	0	0	0	0	30,000
4440 Parks & Recreation		Lancaster Field Infield repairs	24,000	0	0	0	0	24,000

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
4440 Parks & Recreation		Frett Field Infield Repairs	16,000	0	0	0	0	16,000
4440 Parks & Recreation		Painting of Phillips Park Visitors Center	30,000	0	0	0	0	30,000
4440 Parks & Recreation		General Worker II (2 Positions)	46,700	48,300	50,000	51,800	53,600	250,400
4440 Parks & Recreation		Hunt South Infield Repairs	22,000	0	0	0	0	22,000
4440 Parks & Recreation		Hunt North Infield Repairs	22,000	0	0	0	0	22,000
4440 Parks & Recreation		Solfisburg Parking Lot Repairs	16,400	0	0	0	0	16,400
4440 Parks & Recreation		General Worker I (New Position)	17,500	18,100	18,700	19,400	20,100	93,800
4441 Phillips Park Zoo		Appliances for Zoo	10,000	0	0	0	0	10,000
4441 Phillips Park Zoo		New Radios for Zoo	7,500	0	0	0	0	7,500
4441 Phillips Park Zoo		Sun Screens for Education Pavilion	25,000	0	0	0	0	25,000
4441 Phillips Park Zoo		Replace Split Rail Fencing	10,000	0	0	0	0	10,000
4441 Phillips Park Zoo		Veterinary Dental Equipment	10,000	0	0	0	0	10,000
4441 Phillips Park Zoo		Polaris Cart for Zoo	22,500	0	0	0	0	22,500
4441 Phillips Park Zoo		Seal Coat Zoo Blacktop/Asphalt	10,000	0	0	10,000	0	20,000
4441 Phillips Park Zoo		Zoo Parking Lot Repairs	83,900	0	0	0	0	83,900
4460 Street Maintenance		Sign Shop Printers	41,000	0	0	0	0	41,000
4460 Street Maintenance		Center Island Weed Control	10,500	0	0	0	0	10,500
4460 Street Maintenance		Snow Plow Purchase	70,000	0	0	0	0	70,000
Total			6,344,264	5,132,712	5,528,008	5,154,865	5,263,452	27,423,301
GO Bond								
3033 Fire		Tuck Point Fire Stations	171,700	0	0	0	0	171,700
3033 Fire		Central Station Boilers	140,700	0	0	0	0	140,700

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
	4430 Maintenance Services	Riverwalk Railing Repairs	50,000	50,000	0	0	0	100,000
Total			362,400	50,000	0	0	0	412,400
Golf Fund								
	4442 Phillips Park Golf Course	Pump Station Pumps Rebuild	50,000	0	0	0	0	50,000
	4442 Phillips Park Golf Course	Assistant Golf Operations Professional	89,000	92,700	96,000	99,300	102,800	479,800
	4442 Phillips Park Golf Course	Indoor Golf Simulator	68,600	0	0	0	0	68,600
	4442 Phillips Park Golf Course	Equipment Lease - 5 Year Lease to Own	70,200	70,200	70,200	70,200	70,200	351,000
	4442 Phillips Park Golf Course	Driving Range Facility Upgrade	16,400	500	500	500	500	18,400
	4442 Phillips Park Golf Course	Clubhouse HVAC & Furnace Replacement	102,000	0	0	0	0	102,000
	4442 Phillips Park Golf Course	Point-of-Sale/Tee Sheet Software Upgrade	30,000	0	0	0	0	30,000
	4442 Phillips Park Golf Course	1st Tee Building Roof Replacement	40,000	0	0	0	0	40,000
	4442 Phillips Park Golf Course	Clubhouse Roof Replacement	75,000	0	0	0	0	75,000
	4442 Phillips Park Golf Course	Clubhouse Concessions Appliance Replacements	20,000	0	0	0	0	20,000
	4442 Phillips Park Golf Course	Visage Mobile Golf Information System	35,900	35,900	35,900	35,900	0	143,600
	4442 Phillips Park Golf Course	Wireless Computer Hardware for Staff Efficiency	6,800	1,200	1,200	1,200	1,200	11,600
	4442 Phillips Park Golf Course	Golf Facilities Cintas Supply Services	6,600	6,600	6,600	0	0	19,800
Total			610,500	207,100	210,400	207,100	174,700	1,409,800
MVPS Fund								
	4432 MVPS Maintenance	SIP Repairs per Consultant Report	107,000	0	0	0	0	107,000
	4432 MVPS Maintenance	Fire Alarm System Panel Upgrade at SIP	60,000	0	0	0	0	60,000
	4432 MVPS Maintenance	Stolp Island Parking Deck Wall Lights	5,700	0	0	0	0	5,700
	4432 MVPS Maintenance	Replace Lake Street Fence	10,000	0	0	0	0	10,000

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
	4432 MVPS Maintenance	Parking Lot Paint Sprayer	7,000	0	0	0	0	7,000
	4432 MVPS Maintenance	Lot L & I Porous Pavement Maintenance	20,000	0	0	0	0	20,000
	4432 MVPS Maintenance	Exterior Stolp Island Parking Deck Lights	175,000	0	0	0	0	175,000
Total			384,700	0	0	0	0	384,700
Prop & Casualty Insurance								
	1380 Information Technology-Other D	Legal Matter Management Software	40,000	40,000	40,000	40,000	40,000	200,000
	4002 Public Works Admin	Safety Consultant	200,000	0	0	0	0	200,000
Total			240,000	40,000	40,000	40,000	40,000	400,000
SHAPE Fund								
	3033 Fire	Utility Pickup Truck	58,500	0	0	0	0	58,500
	3536 Police	Forensic Workstation for Investigations	11,000	0	0	0	0	11,000
	3536 Police	Replace Ballistic Shields in Patrol Vehicles	59,700	62,600	65,800	70,000	72,500	330,600
	3536 Police	Replace Tactical Armor for SRT	24,300	25,500	27,800	28,200	29,600	135,400
	3536 Police	Replace Ballistic Shields for SRT	11,400	12,000	12,500	13,200	14,000	63,100
Total			164,900	100,100	106,100	111,400	116,100	598,600
TIF # 8								
	1830 Economic Development	Consultants to Redevelop Bilter Road Properties	30,000	0	0	0	0	30,000
	1830 Economic Development	Sports Advisory Consultant	45,000	0	0	0	0	45,000
Total			75,000	0	0	0	0	75,000
TIF #1								
	1830 Economic Development	Downtown Parking Study	75,000	0	0	0	0	75,000

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
	1830 Economic Development	Consultants to Redevelop West Bank of Fox River	30,000	0	0	0	0	30,000
	4010 Central Services	62 North Broadway (Franz Gym)	25,000	0	0	0	0	25,000
Total			130,000	0	0	0	0	130,000
TIF #7 Fund								
	1830 Economic Development	Consultants to Redevelop Farnsworth Properties	30,000	0	0	0	0	30,000
Total			30,000	0	0	0	0	30,000
Transit Centers Fund								
	4433 Transit Center - Route 25	Pedestrian Bridge Insect Control	15,000	0	0	0	0	15,000
	4433 Transit Center - Route 25	Upgrade Route 25 Pay Station Modems	6,900	0	0	0	0	6,900
	4433 Transit Center - Route 25	Pedestrian Bridge Graffiti Removal	14,000	0	0	0	0	14,000
	4433 Transit Center - Route 25	Pedestrian Bridge Snow/Ice Control	16,000	0	0	0	0	16,000
	4434 Transit Center - Route 59	Upgrade Route 59 Pay Station Modems	7,700	0	0	0	0	7,700
	4434 Transit Center - Route 59	Refinish Route 59 Commuter Tunnel	52,500	0	0	0	0	52,500
Total			112,100	0	0	0	0	112,100
Water & Sewer Fund								
	4058 Water Production	Replace Sixteen (16) Obsolete Turbidimeters	35,000	35,000	0	0	0	70,000
	4058 Water Production	Replace Sodium Hypochlorite Tanks & Storage Tanks	90,000	0	0	0	0	90,000
	4058 Water Production	Replace Nine (9) Electronic Valve Actuators	85,000	0	0	0	0	85,000
	4058 Water Production	Conversion of SCADA Remote Site Radio Communications to F	40,000	0	0	0	0	40,000
	4063 Water & Sewer Maintenance	Maintenance Worker II (2 Positions)	234,600	242,800	251,300	260,100	269,200	1,258,000
	4063 Water & Sewer Maintenance	Excavated Spoils and Material Hauling	60,000	60,000	60,000	60,000	60,000	300,000

Fund	Department/Division Name	Decision Package Name	2022	2023	2024	2025	2026	Total
Total			544,600	337,800	311,300	320,100	329,200	1,843,000
Wireless 911 Surcharge Fee Fund								
	1380 Information Technology	Motorola Starcom Radio Subscriptions	20,000	20,000	20,000	20,000	20,000	100,000
	1380 Information Technology	Next Gen 911 Remote Dispatch Laptops	45,000	0	0	45,000	0	90,000
	3033 Fire	Cell Phone Upgrade	12,200	12,800	13,500	14,100	14,800	67,400
Total			77,200	32,800	33,500	79,100	34,800	257,400
Grand Total			12,129,064	6,482,712	6,810,708	6,498,265	6,548,352	38,469,101

CITY OF AURORA, ILLINOIS
2022 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

Overview

The City of Aurora requires that all requests for new services, programs, equipment, vehicles, and capital improvements be submitted for consideration during the budget process as “decision packages.” Decision packages are categorized as either “non-capital decision packages” (for services, programs, equipment, and vehicles) or “Capital Improvement Plan project requests” (for land improvements, buildings, building improvements, and infrastructure at a cost of at least \$100,000 and having a useful life of more than one year). Capital Improvement Plan project requests are addressed later in the Capital Projects Funds section of the budget. Below is information on non-capital decision packages included in the 2022 city budget with a provision of at least \$100,000 for the budget year. (Only 2022 costs are discussed below.)

General Fund (101)

Hire 2 Customer Relations Assistants, Customer Service Division, \$197,900. This decision package will provide for the addition of 2 full-time Customer Service Assistants. These positions will allow the call center hours to be expanded from 8am-5pm to 7am-6pm, to allow more time to assist citizens with requests.

IT Project Manager II, Information Technology Division, \$118,500. The additional staff member will be a liaison with divisions within the city and manage new information technology projects.

Data Engineer, Data & Analytics Division, \$133,000. The additional staff member will focus on extracting data from the city’s source systems and assist with the open data portal project.

Support Desk Engineer, Information Technology Division, \$105,700. This decision package provides for the addition of a Support Desk Engineer. To focus primarily on technical support including troubleshooting, diagnosis, and application problems citywide.

GIS Analyst, Information Technology Division, \$116,100. This decision package provides the addition of a GIS Analyst to the staff. The position will focus on advanced overall support and training in the Land/Parcel Management modules and the GIS applications, as well as the interface between the two systems.

Microsoft Teams Conference Rooms Phase I, Information Technology Division, \$140,000. This decision package will provide for a meeting space solution. It will help remove the barriers between spaces, places, and people.

ESRI Enterprise Agreement, Information Technology Division, \$101,500. This decision package provides for the purchase of additional licenses. To assist in making maps, analyzing geospatial data, and sharing data.

CITY OF AURORA, ILLINOIS
2022 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

City Website and Digital Services, Information Technology Division, \$114,000. This decision package will provide for the redevelopment of the city's website to be more user-friendly and improve interaction between clients, constituents, and visitors. Other features will include searchable databases, file sharing, interactive maps and calendars, improved payment processes, and online event registrations.

Electronic Citations Software Solution, Information Technology Division, \$250,000. This decision package provides funding for the purchase of software with the ability to electronically submitting citations. It will improve safety and efficiency for officers, courts, and citizens.

Time & Attendance Time Keeping Software, Information Technology Division, \$287,700. This decision package provides for the purchase of time and attendance software for the city. This solution will minimize input time and improve efficiencies.

Consulting Assistance for Reviews and Inspections, Building & Permits Division, \$162,500. This decision package provides for consulting services on large projects that come up throughout the year. It will help maintain current response timeframes, keep projects on schedule and open projects sooner.

Hire 9 Firefighters Over 3 Years, Fire Department, \$399,000. Hire three firefighters each year for the next three years to reduce overtime costs. The decision package will also reduce stress on the current staff by the reduction in extended work hours throughout the year.

Digital Forensic Investigator, Police Department, \$124,113. The non-sworn staff member will assist the investigations unit to operate more efficiently by providing technical skills and support to aid in solving crimes.

Increase Academy Costs for New Hires & Lateral Hires, Police Department, \$440,000. This decision package will provide additional funding for police academy costs. The State of Illinois has discontinued paying for the academy costs and now places the burden on the city.

Increase Training Budget, Police Department, \$100,000. This decision package provides for additional funding for training of current officers. This will allow the city to maintain a high level of professional police service to the community.

CAD Leads Coordinator, E911 Center, \$123,948. The additional staff member will focus on CAD and LEADS technical and administrative support to the E911 Center and the Police Department. This position will increase the overall efficiency of the department.

Professional Engineer, Engineering Division, \$134,600. This decision package provides for the addition of a Professional Engineer. To assist with the implementation of the city's capital improvement plan and will reduce outside consulting fees.

Engineering Technician II, Engineering Division, \$110,400. This decision package provides for the addition of an Engineering Technician II. This position will help reduce response times to residents and reduce consulting fees.

CITY OF AURORA, ILLINOIS
2022 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

Hire 2 Maintenance Worker I, Parks & Recreation Division, \$186,000. This decision package provides for two additional Maintenance Worker I's to expand the Parks & Recreation workforce.

DSC Generator, Central Services Division, \$300,000. This decision package provides funding for the purchase of a generator. The generator will ensure a reliable backup power source when needed.

American Rescue Plan Act (ARPA) Fund (287)

Fire Station Alerting System, Information Technology Division, \$990,000. This decision package provides funding for the purchase of an improved fire station alerting system. The system will improve efficiencies for alerts and dispatching.

No Child Left Offline, Information Technology Division, \$100,000. This decision package provides funding for the No Child Left Offline program. This will provide high speed Wi-Fi connectivity to 11 community-based locations throughout the city.

Aurora STEAM Academy, Information Technology Division, \$300,000. The decision package provides funding to implement a leading-edge e-learning program for students to develop and hone core 21st century skillsets. It will provide top-tier STEAM curriculum to 1,000 disenfranchised students.

DSC Heating Cooling Controls, Central Services Division, \$282,000. This decision package provides funding for the purchase of a replacement heating and cooling system for the DSC building.

Capital Improvements Fund (340)

Fire Records Management System (RMS), Fire Department, \$200,000. The decision package provides funding for a fire records management system. This system will support all areas in the department and will improve efficiencies.

Additional Small Bucket Truck, Street Maintenance Division, \$170,000. This decision package provides funding for the purchase of a small bucket truck. The truck will be used for an additional street crew to be deployed on a regular basis.

2022 General Obligation Bonds Fund (354)

Tuck Point Fire Stations, Fire Department, \$171,700. The decision package provides funding for tuck pointing work. Five stations will be tuck pointed to extend the life of the building.

Central Station Boilers, Fire Department, \$140,700. The decision package provides funding to purchase new boilers for the central fire station.

CITY OF AURORA, ILLINOIS
2022 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

MVPS Fund (520)

Stolp Island Parking Deck Repairs, MVPS Maintenance Division, \$107,000. The decision package provides funding for repairs and maintenance on the Stolp Island Parking Deck. The repairs will maintain the safety, appearance and long-term durability of the parking deck.

Exterior Stolp Island Parking Deck Lights, MVPS Maintenance Division, \$175,000. The decision package provides funding to replace the exterior light fixtures on the Stolp Island Parking Deck.

Water and Sewer Fund (510)

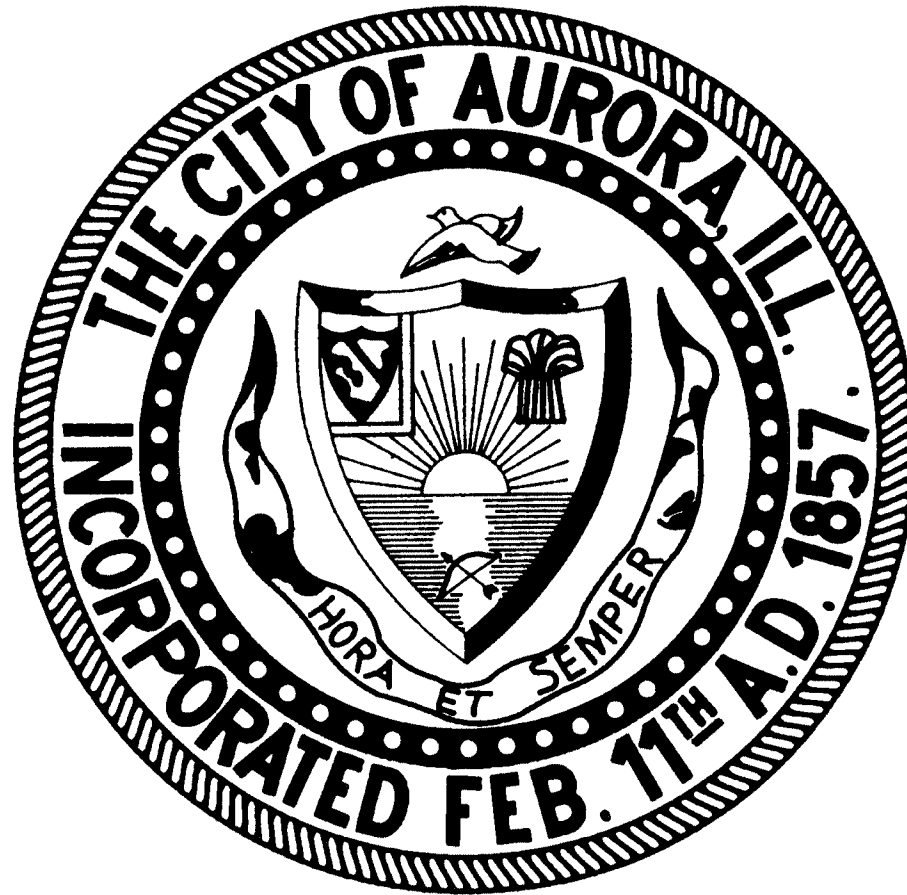
Maintenance Worker II, Water & Sewer Maintenance Division, \$234,600. The decision package provides for the addition of two Maintenance Worker IIs. These two positions will provide assistance with annual maintenance projects for the Water & Sewer Division.

Phillips Park Golf Course Fund (550)

Clubhouse HVAC & Furnace Replacement, Phillips Park Golf Course, \$102,000. The decision package provides for the replacement of the clubhouse HVAC and furnace. The replacements will reduce the costs of repairs, improve efficiency, and provide comfort for customers.

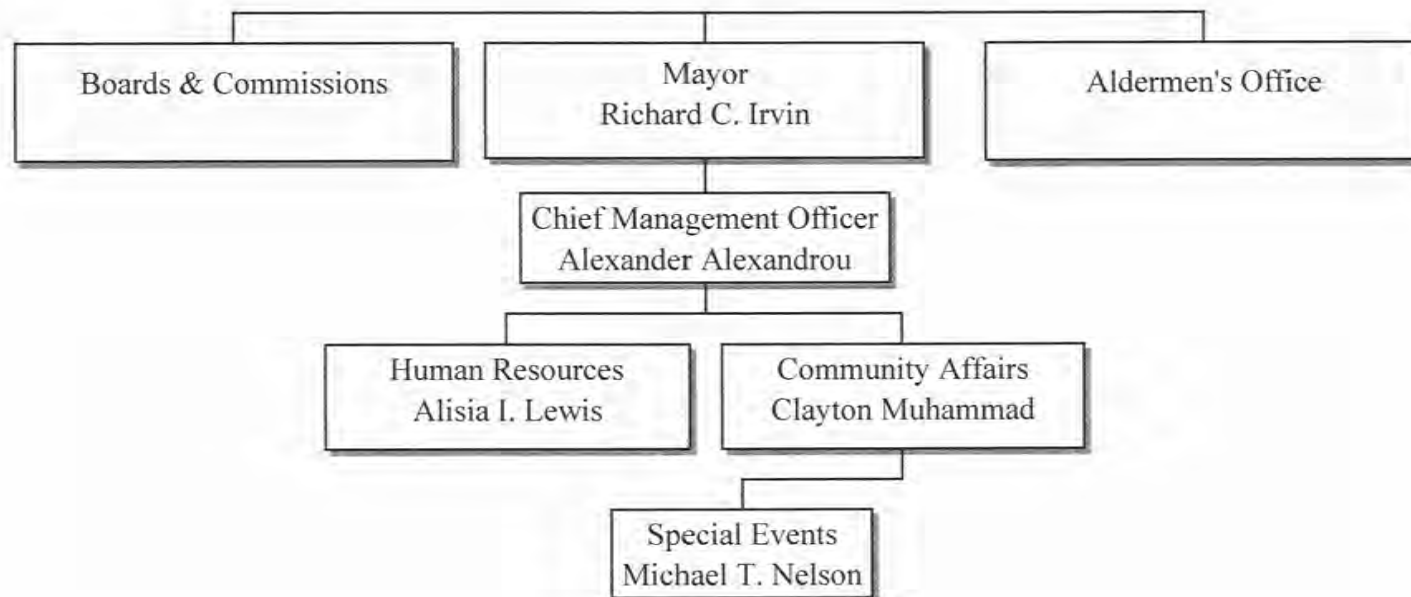
Property and Casualty Insurance Fund (601)

Safety Consultant, Public Works Administration Division, \$200,000. The decision package provides funding for a safety consultant. The consultant will review and modify operating procedures for work safety and compliance with regulations.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
EXECUTIVE DEPARTMENT**





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Mayor's Office

2022 Budget

Mission

To provide leadership and opportunities in an equitable and inclusive manner to ensure all Aurora residents and businesses receive high-quality municipal services and continue to grow and thrive as a city.

Major Functions

1. Oversee a municipal corporation with a budget of approximately \$529 million and a workforce of more than 1,000 full-time equivalent employees.
2. Support initiatives to improve the city's quality of life.
3. Establish policies and provide direction to all city departments and divisions.
4. Respond promptly and efficiently to the concerns and inquiries of residents and businesses.
5. Develop a balanced budget and present it to the City Council to be approved no later than December 31 of each year.
6. Serve as intergovernmental liaison to local, state, and federal elected and non-elected officials.

Budget Summary

<u>Expenditures</u>	<u>2021</u>		
	<u>2020</u> <u>Actual</u>	<u>Original</u> <u>Budget</u>	<u>2022</u> <u>Budget</u>
Salary & Benefits	1,080,998	912,719	1,129,696
Other Non-Capital	85,263	140,652	242,368
Capital	-	-	-
Total	1,166,261	1,053,371	1,372,064

Staffing

Full-Time Positions

	<u>2020</u>	<u>2021</u>	<u>2022</u>
Mayor	1	1	1
Administrative Aide	1	0	0
Chief Management Officer	1	1	1
Confidential Secretary	0	0	1
Deputy Chief of Staff	1	1	2
Deputy Mayor	1	0	1
Management Assistant	1	1	1
Office Coordinator	0	1	0
TOTAL	<u>6</u>	<u>5</u>	<u>7</u>

Mayor's Office

2022 Budget

Short-Term Goals (2022)

1. Continue to aggressively pursue funding opportunities to improve and stabilize the city's financial position following the COVID-19 pandemic.
2. Establish post-COVID-19 economic recovery protocol using data to drive decisions and determine where relief funds are needed.
3. Implement internal and public-facing tools to more effectively measure and present city functions.
4. Negotiate and obtain approval of significant economic development projects to begin construction.
5. Continue with targeted initiatives to promote reinvestment of existing and established businesses on the city's key gateway corridors.
6. Continue to leverage the city's fiber optic network and other city assets and facilities through the approval and implementation of a Smart City Program with related technologies and services.

Long-Term Goals (2023 and Beyond)

1. Create and implement measurable goals for the Minority, Women, and Disabled Persons (MWDP) program using the information gathered from the disparity study (2023).
2. Research, identify, and establish new sustainable sources of revenue (Ongoing).
3. Aggressively pursue funding opportunities to improve and stabilize the city's financial position due to the ongoing financial impact of COVID-19 (Ongoing).

4. Examine city policies and procedures to identify areas of improvement and create a collective vision of equity citywide (Ongoing).
5. Identify and implement new ways to increase community engagement and resident involvement in the city's decision-making processes (Ongoing).

2021 Major Accomplishments

- Expanded the Community Helping Aurora's Necessary Growth and Empowerment (CHANGE) reform initiative to cover other areas of city government.
- Launched a year-long availability and disparity study to gather data for the creation of a MWDP program.
- Further expanded Aurora's position as a regional leader by sustaining current partnerships and building new collaborative relationships and agreements with other units of government including school districts, counties, and the state and federal government.
- Negotiated and obtained approval of significant 2020 economic development projects in order to start construction.
- Continued with targeted initiatives to promote reinvestment of existing and established businesses on the city's key gateway corridors.
- Created a mechanism to engage the community in improving public safety citywide.
- Oversaw the implementation of a new Job Order Contract vendor services program to provide enhanced cost-effective procurement of management, labor, materials, and supplies for city projects.

Mayor's Office

- Continued to leverage the fiber optic network and other city assets and facilities through the approval and implementation of Smart City programs with related technologies and services.
- Created a comprehensive citywide housing policy that identifies current and future housing needs and targets both existing and new developments.

2020 Major Accomplishments

- Leveraged the optical fiber optic network to continue to support further economic development infrastructure and city operations.
- Targeted economic development initiatives to promote reinvestment of existing and established businesses on the key gateway corridors as well as attract new investment to the city.
- Fostered citywide opportunities for new economic investment ventures.
- Sustained and expanded the city's position as a regional leader by building new collaborative relationships with other units of government and elected officials.

2022 Budget

- Leveraged the use of technology to improve customer service processes.
- Maintained service levels during the COVID-19 pandemic by implementing remote work policies and providing the necessary equipment to city staff.
- Created and implemented policies to keep employees and customers safe while conducting business in municipal buildings during the COVID-19 pandemic.
- Maintained the city's financial health through the initial stages of the COVID-19 pandemic.

Budget Highlights

The 2022 budget will permit the Mayor's Office to provide enhanced municipal services to the public.

Aldermen's Office

2022 Budget

Mission

To serve the residents and businesses of the City of Aurora in a responsive and effective manner through leadership and legislative action to improve the quality of life in the community.

Major Functions

1. Serve on the City Council standing committees to review ordinances and resolutions and recommend action by the Committee of the Whole:
 - Rules, Administration, and Procedures Committee.
 - Building, Zoning & Economic Development Committee.
 - Finance Committee.
 - Public Health, Safety and Transportation Committee.
 - Infrastructure and Technology Committee.
2. Receive telephone calls from constituents, answer questions, receive complaints, and assist in solving problems.
3. Meet with citizens on ward committees and develop budgets for ward projects funds.
4. Meet with developers to discuss development.
5. Consider the formation of special service areas.
6. Work with neighborhood groups.
7. Attend community functions.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,215,626	1,099,788	1,099,787
Other Non-Capital	99,172	61,312	92,283
Capital	-	-	-
Total	1,252,998	1,161,100	1,192,070

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Chief of Staff	1	1	1
Aldermanic Aide	4	4	4
Subtotal - Full-Time Positions	5	5	5
<u>Part-Time Positions</u>			
Alderman	12	12	12
Subtotal - Part-Time Positions	12	12	12
TOTAL	17	17	17

Short-Term Goals (2022)

1. Execute the mission and efficiently perform the major functions of the Aldermen's Office.

Aldermen's Office

2022 Budget

Long-Term Goals (2023 and Beyond)

1. Implement an updated budget process for the Aldermen's Office including updated performance measures and line item detail.

2021 Major Accomplishments

- Continued to perform the duties and obligations of the Legislative Branch during the COVID-19 pandemic.
- Provided orientation and training to two newly elected aldermen.

2020 Major Accomplishments

- Developed a list of frequently asked questions for the Aldermen.
- Created a procedural handbook to set up and host committee meetings through a videoconference system in response to the COVID-19 pandemic.
- Worked with the Information Technology Division to train the Aldermen on the videoconference system to host meetings during the COVID-19 pandemic.
- Successfully commenced the City Council's standing committee meetings in June of 2020 via teleconference due to the COVID-19 pandemic.
- Worked with the Aldermen in two wards to set up and hold computer training classes for children and adults.

Performance Measures

	2021			
	2020	2021	Estimated	2022
<u>Staff Performance</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Neighborhood & Ward Meetings	12	75	30	75
Neighborhood Clean-Up & Shred Events	7	15	15	15
Community News Items Published	1	75	N/A	N/A
Minutes for Standing Committees	105	125	125	125
Agendas for Standing Committees	105	125	125	125
Meeting/Event Announcement Flyers Distributed	25,100	70,000	35000	60000
Correspondence Issued	4,200	4,000	N/A	N/A
Total Citizen Inquiries Via Telephone and Email	30,500	400	N/A	N/A
Block Party & Street Closure Applications Processed	0	50	30	50
Aldermen's Info Guides Issued	100	500	0	0
Training and Development Hours	30	30	30	50
<u>Committee Agenda Items</u>				
Building, Zoning & Economic Dev.	112	120	N/A	N/A
Finance	212	220	N/A	N/A
Public Health, Safety & Transport.	92	100	N/A	N/A
Information Technology	112	120	N/A	N/A
Rules, Admin. & Procedures	70	75	N/A	N/A
Total Committee Agenda Items	598	635	N/A	N/A

Note: The performance measures were restructured to more accurately reflect the goals of the Aldermen's Office.

Aldermen's Office

2022 Budget

Budget Highlights

The 2022 budget will permit the Aldermen's Office to provide enhanced municipal services to the public.

Human Resources Department

2022 Budget

Mission

To provide the tools, support, and staffing needed by the City of Aurora in order to serve citizens and city employees; to provide excellent customer service through knowledgeable employees who treat customers with courtesy, dignity, and respect; to establish a citywide framework of effective and consistent policies; to provide quality training to employees based on their needs; to facilitate effective communication throughout the city; and to safeguard the integrity and confidentiality of all personnel records and services.

Major Functions

1. Provide quality training to improve the skills and performance of city employees.
2. Develop management's skills for dealing with difficult personnel problems.
3. Negotiate the city's five collective bargaining agreements and three association agreements.
4. Administer union contracts.
5. Handle union grievances on behalf of the city.
6. Conduct labor/management meetings in order to facilitate communication with unions.
7. Recruit qualified employees for open positions within the city.
8. Promote and foster good employee relations through the development and consistent application of policies.
9. Establish and maintain eligibility lists for civil service positions as required to meet the city's needs.
10. Conduct promotional examinations for the police sergeant and lieutenant ranks as well as the fire lieutenant and captain ranks.
11. Conduct police officer and firefighter entry testing.

12. Review and update the civil service tests based upon revised job descriptions.
13. Administer the city's self-insurance programs for all civil liability claims, workers' compensation claims, preferred providers organization benefits, health maintenance organization benefits, and retiree benefits through coordination with the city's third-party administrators, medical providers, and other related professionals.
14. Purchase and maintain the required excess liability, excess workers' compensation, and property and casualty policies necessary to supplement the city's self-insured programs.
15. Administer occupational healthcare, return-to-work/light duty programs and evaluate, negotiate, and settle or clear litigated and non-litigated workers' compensation claims through the use of third-party administrators and defense counsel.
16. Maintain legally required documentation on all city employees.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,105,806	1,087,981	1,474,732
Other Non-Capital	394,482	511,304	626,958
Capital	-	-	-
Total	1,500,288	1,599,285	2,101,690

Human Resources Department

2022 Budget

Staffing

<u>Full-Time Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Chief HR Officer	0	0	1
Director of HR	1	1	1
Director of Training & Development	0	0	1
Assistant Director	2	2	0
HR Benefit Coordinator	0	0	1
Recruitment & Retention Coord	0	0	1
HR Analyst	0	0	1
Training Manager	0	0	1
Administrative Aide	1	1	1
Confidential Secretary	1	1	1
Executive Secretary	0	0	1
HR Generalist	2	2	2
Subtotal - Full-Time Positions	7	7	12
<u>Part-Time Positions</u>			
Greeter	0	0	2
Subtotal - Seasonal Positions	0	0	2
<u>Seasonal Positions</u>			
College Intern	1	1	1
Seasonal Worker I	0	6	0
Subtotal - Seasonal Positions	1	7	1
 TOTAL	 8	 14	 15

Note: Due to the COVID-19 pandemic, 6 seasonal workers were hired to provide health and temperature screening at the municipal facilities; however, the 2022 Budget reduced and reclassified the seasonal positions to 2 part-time Greeters to assist visitors at City Hall.

Short-Term Goals (2022)

1. Streamline the Occupational Safety and Health Administration, workers compensation, grievance, Family and Medical Leave Act, and scheduling systems.
2. Update the onboarding process.
3. Develop a platform to establish succession planning for departments and divisions.
4. Establish a comprehensive training and development program.

Long-Term Goals (2023 and Beyond)

1. Implement best practices in performance management to improve accountability, employee morale, and organizational efficiencies (Ongoing).

2021 Major Accomplishments

- Streamlined and implemented an online workflow process to improve office efficiency and stakeholder support.
- Implemented a citywide online training program to support employee development and future city staffing needs.
- Developed a plan to monitor compliance of emergency preparedness and ongoing safety issues as related to Human Resources purview.

2020 Major Accomplishments

- Developed an online civil service testing process.
- Implemented a telecommuting policy.

Human Resources Department

- Developed a COVID-19 Health and Safety Handbook.
- Implemented health and safety measures for city staff and citizens.

Performance Measures

<u>Measure</u>	2021			
	2020	2021	Estimated	2022
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Health/Wellness Seminars Provided	10	25	20	20
Safety Awareness Seminars Provided	20	20	15	25
Management Training Participants	100	200	100	250
Customized Training Participants	30	40	20	30
Computer Training Participants	50	100	0	50
Personnel Requisitions Processed	100	80	160	180
New Hires Processed-Regular	45	75	100	125
New Hires Processed-Seasonal	55	100	125	150
Workers Comp. Claims Processed	120	150	150	150
Workers Comp. Claim Settlements	25	20	10	10
Employees Completing Professional Training Programs	1,100	1,100	1100	1200

2022 Budget

Budget Highlights

The 2022 budget will permit the Human Resources Department to provide enhanced municipal services to the public.

Boards & Commissions

Major Functions

1. Civil Service Commission
2. FoxWalk Review Committee
3. Housing Authority Board
4. Planning & Zoning Commission
5. Preservation Commission

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	44,296	64,222	67,989
Other Non-Capital	8,099	20,400	15,500
Capital	-	-	-
Total	52,395	84,622	83,489

2022 Budget

Staffing

<u>Commissioners/Board Members</u>	2020	2021	2022
Civil Service Commission	5	5	5
FoxWalk Review Committee	9	9	9
Housing Authority	7	7	7
Planning & Zoning Commission	13	9	9
Preservation Commission	11	11	11
Zoning Board of Appeals	7	0	0
TOTAL	52	41	41

Note: In 2020, the Zoning Board of Appeals was combined with the Planning Commission and renamed the Planning & Zoning Commission.

Budget Highlights

The 2022 budget will permit the Boards & Commissions to provide enhanced municipal services to the public.

Community Affairs

2022 Budget

Mission

To communicate, connect, and create – with the best information and intention – in the most effective, empowering, and equitable manner that accurately reflects the One Aurora community.

Major Functions

1. Develop and implement a proactive media relations strategy.
2. Develop and implement general communication policies, procedures, and programs.
3. Disseminate timely and relevant information through mainstream and online media outlets and other communication tools as needed in reference to city policies, initiatives, programs, and activities with an emphasis on those that may not normally be communicated to residents through traditional media channels.
4. Research and respond to requests for information from media outlets.
5. Serve as the primary spokespersons on city issues and programs.
6. Ensure that key city information is conveyed through the city's website.
7. Monitor and archive media coverage.
8. Work with management to develop and implement communication strategies for new policies, initiatives, programs, and activities.
9. Maintain a repository of key city facts.
10. Develop and implement guidelines for the production of print, broadcast, online, and collateral material.
11. Assist city departments in preparing for interviews, presentations, and speaking engagements.

12. Manage and maintain the city broadcasting studio, facility, and equipment.
13. Manage the Aurora Community Television (ACTV) programs and schedules.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	534,815	591,121	1,124,156
Other Non-Capital	127,299	86,582	150,692
Capital	-	-	-
Total	662,114	677,703	1,274,848

Community Affairs

2022 Budget

Staffing

<u>Full-Time Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Chief Communications & Equity Officer	0	0	1
Administrative Aide	0	0	1
Communication Specialist	0	0	2
Director of Equity and Inclusion	0	0	1
Director of Community Affairs	1	1	1
Digital Communications Coord.	2	2	2
Public Information Specialist	1	1	0
Translation Specialist	0	0	1
Video Services Coordinator	1	1	1
Subtotal - Full-Time Positions	<u>5</u>	<u>5</u>	<u>10</u>
<u>Part-Time Postions</u>			
College Intern	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal-Part-Time Postions	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u>6</u>	<u>6</u>	<u>11</u>

Note: The 2022 budget approved two Communication Specialists; one to be shared with the Innovation Division and the other will provide support to the Aldermen's Office.

Short-Term Goals (2022)

1. Increase publicity across city departments.
2. Expand internal communication.
3. Implement internal and external, equity-focused initiatives.

Long-Term Goals (2023 and Beyond)

1. Launch the city's new web portal (2023).
2. Launch the city's new media center/Aurora Community Television (2023).
3. Increase equity and inclusion efforts (Ongoing).

2021 Major Accomplishments

- Collaborated with equity-focused vaccination clinics the VNA Health Care and community partners including Black Vax Aurora, and Indian Vax Aurora.
- Expanded the Chicagoland television coverage of Aurora initiatives by over 300%.
- Implemented an Equity & Inclusion Division with the goal of providing a more inclusive and reflective environment internally and externally.
- Continued to expand the CHANGE reform initiative through the implementation of a Civilian Review Board.
- Received the DuPage County Innovative Program of the Year award.

2020 Major Accomplishments

- Pivoted the departmental programs and duties to better serve the community during the COVID-19 pandemic including reimagining events and launching public health initiatives such as food distributions and mask distributions.

Community Affairs

2022 Budget

- Launched the city's CHANGE reform initiative in response to the global call for accountability, equity, and justice to focus on strengthening community relations with the Police Department.
- Expanded the weekly updates to include employee accomplishments, open positions, and regular messages from the mayor.
- Established a networking alliance for mentoring organizations to reduce youth violence.

Performance Measures

	2021			
	2020	2021	Estimated	2022
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Media Inquiries Handled	3,700	3,700	4,000	4,500
Media Advisories/News Releases Prepared	450	450	500	550
Resident Newsletters Prepared	0	0	0	2
Public Education Pieces	400	400	400	400
Presentations/ Talking Points Prepared	200	250	300	350
Constant Contact E-Blasts	325	325	350	375
Cable & Video Provider Customer Complaints Addressed	5	5	5	5
Electronic Newsletters Prepared	160	160	175	200
E-Mail Subscribers	14,200	15,000	16,000	17,000
Website Visits (millions)	1.40	1.40	1.45	1.55
Social Media Subscribers	70,000	75,000	80,000	83,000

Budget Highlights

The 2022 budget reflects a restructured, reimagined, and revised department that now includes the functional areas of communication, special events, community relations, and equity and inclusion.

Special Events Division

2022 Budget

Mission

To provide the City of Aurora with special events and cultural activities that entertain, enhance quality of life, encourage community pride and participation, and aid in developing a greater cross-cultural community.

Major Functions:

1. Develop and produce annual activities and special city events.
2. Assist the public in acquiring special event permits through the electronic approval process.
3. Provide guidance to prospective organizers through the event permit process.
4. Process music festival, carnival, and circus permit requests.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	354,632	344,845	435,377
Other Non-Capital	914,444	1,428,893	1,444,800
Capital	-	-	-
Total	1,269,076	1,773,738	1,880,177

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Special Events Manager	1	1	1
Special Events Assistant	0	0	1
Special Events Coordinator	1	1	2
Subtotal - Full-Time Positions	2	2	4
<u>Part-Time Positions</u>			
Special Events Assistant	2	2	1
Subtotal - Part-Time Positions	2	2	1
<u>Seasonal Positions</u>			
Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	1	1	1
TOTAL	5	5	6

Short-Term Goals (2022)

1. Work with event organizers to fast-track the permit approval process as COVID-19 regulations change.
2. Collaborate with key city departments to create additional event applications through the special event software.

Long-Term Goals (2023 and Beyond)

1. Continue to enhance and expand city events (Ongoing).

Special Events Division

2022 Budget

2. Continue to promote diversity in Aurora. (Ongoing).
3. Continue to work with the Aurora Civic Center Authority and various city departments on parking and traffic procedures for events at RiverEdge Park (Ongoing).
4. Work with the Fox Valley Music Foundation to bring more events to Aurora (Ongoing).

2021 Major Accomplishments

- Collaborated with key city departments to create an electronic outdoor dining application for the restaurants and eateries in Aurora.
- Coordinated a last-minute Independence Day parade and fireworks display due to updated COVID-19 regulations.
- Worked with other city departments to plan, execute, and staff the mass vaccination clinics.
- Worked with the Mayor's Office to plan and execute events during the Aurora Reopening Weekend.
- Coordinated four food distribution events at Phillips Park in cooperation with the Northern Illinois Food Bank and area food pantries.

2020 Major Accomplishments

- Assisted the Mayor's Office with the coordination of a free mask giveaway at the Aurora Transportation Center.
- Assisted the Community Services Division with the coordination of seven food distribution events at Phillips Park in cooperation with the Northern Illinois Food Bank and area food pantries.

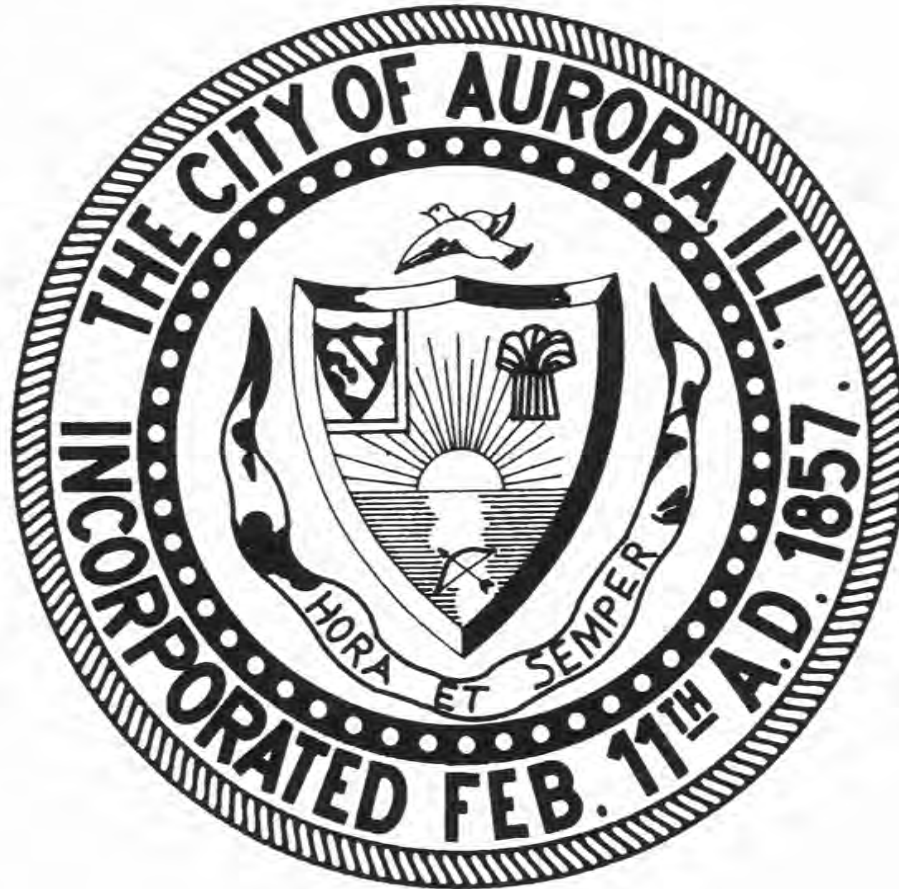
- Temporarily restructured the 4th of July parade into an emergency vehicle procession to highlight health care workers.
- Restructured the Farmers Market to follow state guidelines regarding the COVID-19 pandemic.
- Worked with the public on pop-up caravans, marches, demonstrations, prayer services, and other small events.
- Worked with several groups to either cancel or restructure their events to meet COVID-19 guidelines.
- Worked with other city departments to plan and execute outdoor dining in the downtown.
- Assisted Complete Count Committee with an Aurora to Elgin census caravan to encourage residents to participate in the 2020 U.S. Census.

Performance Measures

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Farmers Market Vendor Fees	\$4,570	\$5,500	\$6,855	\$6,000
July 4th Revenue	\$50	\$1,000	0	1,500
Special Event Permits	22	70	85	100

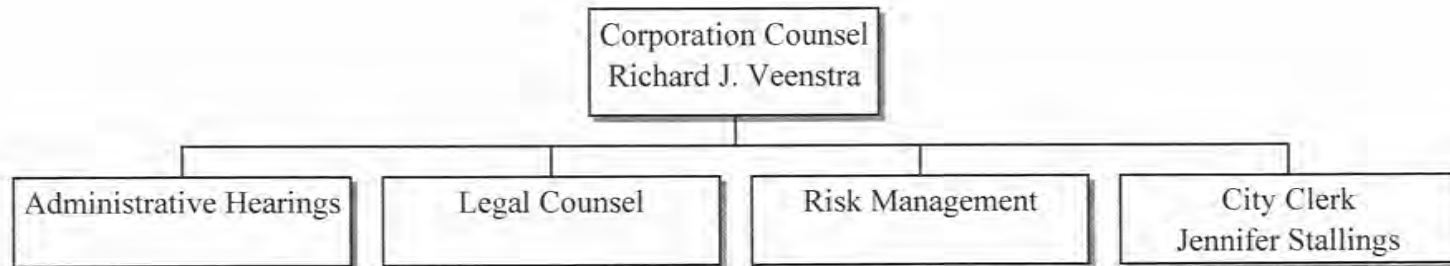
Budget Highlights

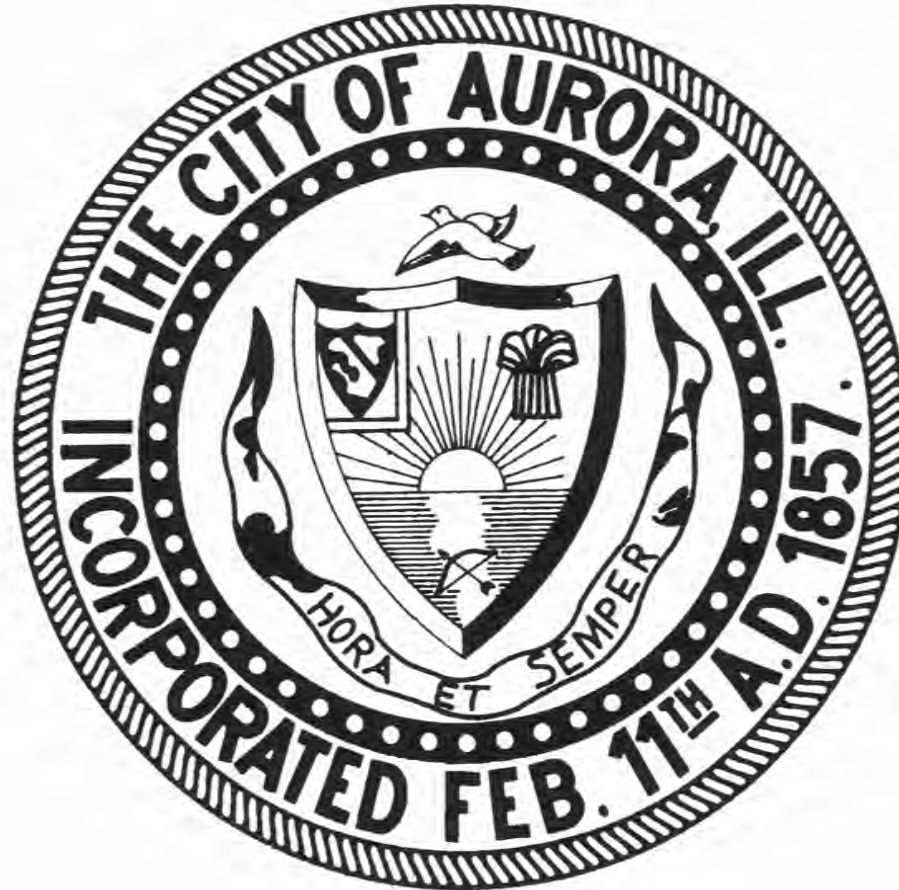
The 2022 budget will permit the Special Events Division to provide enhanced municipal services to the public.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
LAW DEPARTMENT**





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Law Department

Mission

To provide the City of Aurora's elected officials and employees with high-quality legal advice and representation in a prompt, professional, and efficient manner.

Major Functions

1. Provide legal advice and counsel to the city's elected officials and employees with respect to the performance of their official duties.
2. Commence and prosecute all actions and suits, whether civil, criminal, or quasi-criminal on behalf of the city.
3. Defend all actions and proceedings brought against the city or its officers and employees in their official capacities.
4. Draft, as directed, ordinances and resolutions for City Council consideration.
5. Represent the city's interests in all bond issues and other financing initiatives and monitor city involvement in prior bond issues, other municipal financing, and development agreements.
6. Represent the city in the acquisition or disposition of real property.
7. Represent the city's interests before administrative code hearing officers and in any appeals from their rulings.
8. Maintain a community-based prosecution program in cooperation with city and community leaders, law enforcement, and other key stakeholders.
9. Perform any other duties as may be directed by the Mayor, the City Council, or required by law or by ordinance.

2022 Budget

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	802,467	857,270	893,782
Other Non-Capital	308,362	407,548	420,447
Capital	-	-	-
Total	1,110,829	1,264,818	1,314,229

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Corporation Counsel	1	1	1
Asst. Corporation Counsel II	3	2	3
Legal Secretary	1	0	0
Management Assistant	0	1	1
Paralegal	1	1	1
Subtotal - Full-Time Positions	6	5	6
<u>Part-Time Positions</u>			
Asst. Corporation Counsel II	0	1	0
Subtotal - Part-Time Positions	0	1	0
TOTAL	6	6	6

Law Department

2022 Budget

Short-Term Goals (2022)

1. Increase the use of administrative adjudications for a wider variety of ordinance violations.
2. Integrate the operations of the Law Department and the City Clerk's Office.
3. Assist the city in responding to and implementing legislative changes required by the SAFE-T Act and other state criminal justice reform initiatives.
4. Provide support to the Police Department in the deployment of body worn cameras.

Long-Term Goals (2023 and Beyond)

1. Conduct comprehensive reviews and revisions to the Aurora City Code (Ongoing).
2. Identify opportunities to reduce the use of outside counsel where appropriate (Ongoing).

2021 Major Accomplishments

- Monitored the impact of new legislation on the city.
- Provided citywide support in the efforts to further mitigate the effects of the COVID-19 pandemic.
- Utilized the Microsoft 365 software applications to streamline departmental processes.
- Explored services to enhance efficiency at the administrative hearings.

2020 Major Accomplishments

- Provided greater professional development opportunities for staff.
- Provided near continuous legal advice and counsel to the city's virtual emergency operations center during Phases 1 and 2 of the COVID-19 pandemic.
- Developed guidelines to allow bars and restaurants to sell packaged wine and spirits at the onset of the COVID-19 pandemic.
- Reviewed gubernatorial orders to assist the city's administrative staff in the determination of essential businesses.
- Developed guidelines to increase outdoor seating capacities at the local bars and restaurants.
- Assisted the Kane County Health Department with the temporary relocation of residents at Hesed House during the COVID-19 pandemic.
- Assisted various departments in responding to questions from the public regarding gubernatorial orders and the restrictions contained therein.
- Assisted the Mayor's and City Clerk offices to develop a policy to facilitate the reopening of bars and restaurants in Phase 3 of the pandemic.
- Prepared proclamations of the states of emergency and emergency orders pursuant to the proclamations.
- Drafted lease deferral agreements for city-owned properties.
- Drafted several amendments to the Code of Ordinance to address unique challenges caused by or associated with the pandemic, including allowing for remote administrative hearings.
- Developed guidelines for remote bid openings.

Law Department

- Advised elected officials and members of the boards and commissions on how to conduct the operations of government during the pandemic.
- Assured compliance with and provided training on the new rules for remote meetings set forth in the Open Meetings Act.

Performance Measures

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Help Desk Requests Processed	194	200	200	200
Community Meetings Attended	1	10	10	10
Legistar Items Reviewed	271	400	400	400
Claims Processed	215	230	230	230
Special Service Areas Processed	7	7	7	7

2022 Budget

Budget Highlights

The 2022 budget will permit the Law Department to provide enhanced municipal services to the public.

City Clerk's Office

2022 Budget

Mission

To act as a direct link between residents and their local government, provide transparency of operations, and maintain all official city documents and records.

Major Functions

1. Serve as the official recordkeeper for the City of Aurora and keeper of the city seal for certifying official documents.
2. Attend all Committee of the Whole and City Council meetings, preparing and maintaining agendas and minutes for these meetings.
3. Assist the public and other city departments by researching and providing copies of archived documents.
4. Coordinate and update the Aurora Code of Ordinances.
5. Administer the filing and maintenance of city and county economic disclosure statements for all city officials and required employees, as well as members of city boards and commissions.
6. Ensure compliance with the Illinois State Archives Department for the retention and authorized disposal of city documents.
7. Work with the local businesses to educate and assist with new, renewal, and temporary liquor license applications.
8. Process and issue peddler and permits.
9. Process all Freedom of Information Act (FOIA) requests for the city.
10. Serve as the local election official.

Budget Summary

	2020	2021	
	Actual	Original Budget	2022 Budget
<u>Expenditures</u>			
Salary & Benefits	383,439	389,084	472,537
Other Non-Capital	84,795	169,726	170,972
Capital	-	-	-
Total	468,234	558,810	643,509

Staffing

Full-Time Positions

	2020	2021	2022
City Clerk	1	1	1
Administrative Aide	0	0	1
Deputy City Clerk	1	1	1
FOIA Specialist	1	1	1
Subtotal - Full-Time Positions	3	3	4

Part-Time Positions

Confidential Secretary	1	1	0
Subtotal - Part-Time Positions	1	1	0
TOTAL	4	4	4

City Clerk's Office

2022 Budget

Short-Term Goals (2022)

1. Complete the organization of essential city documents in the archive room.
2. Complete the citywide document retention and destruction review process.
3. Implement an online application to enable business owners to renew liquor licenses electronically.

Long-Term Goals (2023 and Beyond)

1. Develop and implement a process to improve accessibility of archived records including enhanced search functions and digital access to city staff (2023).
2. Continue to review and update the Municipal Code regarding alcoholic liquor and peddlers/solicitors (Ongoing).

2021 Major Accomplishments

- Implemented recent changes to the municipal code regarding alcoholic liquor and increased communication and education to the current liquor license holders and businesses seeking liquor licenses.
- Streamlined the process to update the online municipal code immediately following City Council approval of new ordinances.
- Implemented enhanced FOIA software to increase transparency and public accessibility to records.
- Fully implemented an online process to submit peddler applications.
- Continued to improve upon transparency of the City Council and Committee of the Whole meetings during the COVID-19 pandemic.

2020 Major Accomplishments

- Continued to implement an online application to enable business owners to renew liquor licenses electronically.
- Processed temporary outdoor dining permit applications in response to indoor dining restrictions due to the COVID-19 pandemic.
- Coordinated virtual City Council and Committee of the Whole meetings in response to meetings restrictions due to the COVID-19 pandemic.
- Continued to work toward enhancing public accessibility to ordinances and resolutions through an online self-service portal.
- Implemented an online application for peddler/solicitor permits.
- Implemented temporary COVID-specific rules for peddler and solicitor permits.

Performance Measures

Measure	2021			
	2020	2021	Estimated	2022
	Actual	Budget	Actual	Budget
Resolutions Processed	326	450	382	450
Ordinances Processed	116	120	91	120
Liquor Licenses Issued	192	230	204	220
Permits Issued:				
Temporary Liquor Permits	26	75	23	75
Raffle Permits	19	50	23	50
Peddlers Registered	42	200	95	150
Citywide FOIA Requests Processed	4,953	6,000	5,927	7,500

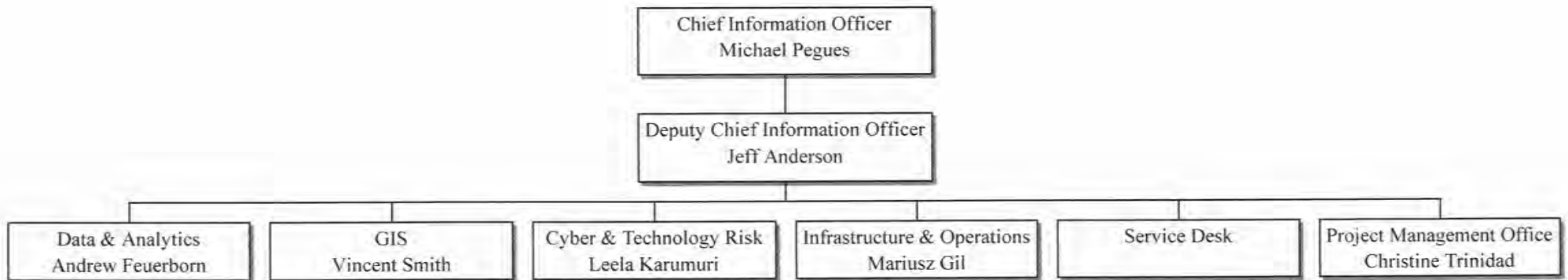
City Clerk's Office

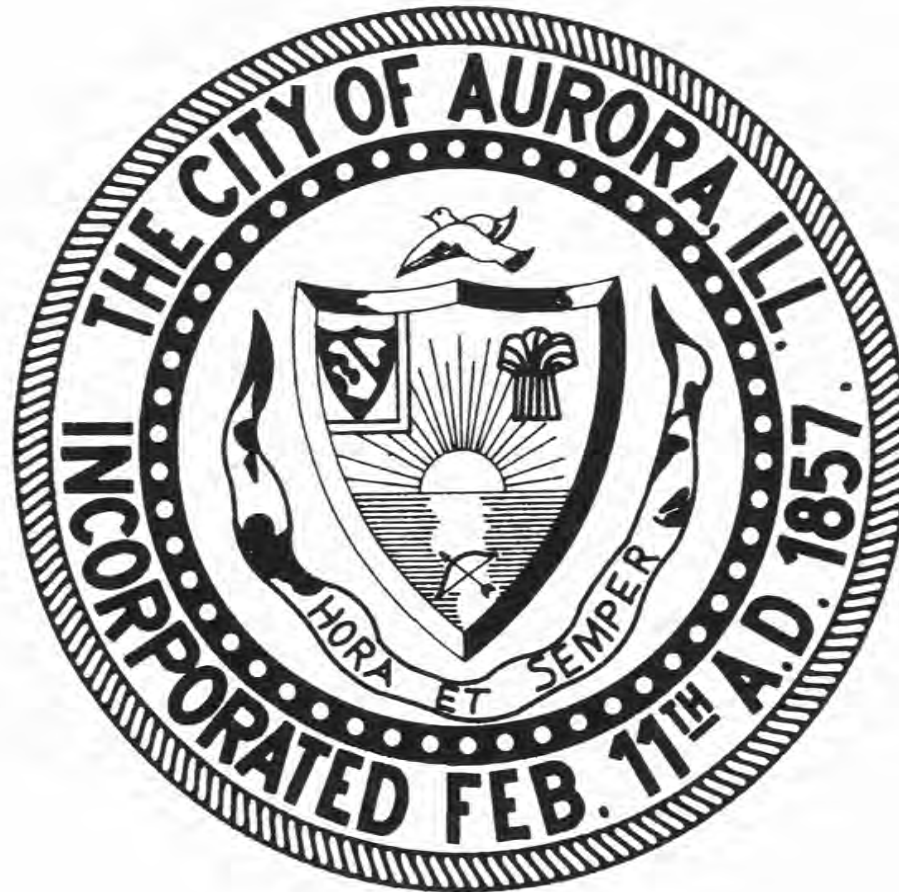
2022 Budget

Budget Highlights

The 2022 budget will permit the City Clerk's Office to provide enhanced municipal services to the public.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
INFORMATION TECHNOLOGY DEPARTMENT**





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Information Technology

Mission

To deliver innovative smart solutions, services, and provide a first-class customer experience.

Major Functions

To be the information technology strategic business partner for the city and the region we will:

1. Foster a "One IT" organizational structure.
2. Improve and sustain a high level of customer service and citizen engagement.
3. Quickly become an agile and smart business unit.
4. Build citywide rapport by effective cost optimization and operational efficiencies.
5. Seek ways to streamline, modernize, and standardize city services and technology.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,993,932	4,012,894	4,111,655
Other Non-Capital	3,509,562	4,549,980	5,113,796
Capital	-	-	-
Total	7,503,494	8,562,874	9,225,451

2022 Budget

Staffing

Full-Time Positions

	2020	2021	2022
Chief Information Officer	1	1	1
Data Engineer	0	0	2
Deputy Chief Information Officer	1	1	1
Director of Cyber & Tech. Risk	0	1	1
Director of Data & Analytics	1	1	1
Director of IT Operations	1	1	1
GIS Manager	1	1	1
GIS Analyst	0	0	2
GIS Project Assistant	1	1	0
GIS Specialist	1	1	1
IT Risk and Compliance Manager	1	0	0
IT PMO Manager	1	1	1
Network Engineer I	1	1	2
Network Engineer III	5	5	4
Office Coordinator	1	1	1
IT Project Administrator	1	1	1
IT Project Manager II	0	0	1
Support Desk Coordinator	1	1	1
Support Desk Engineer I	2	2	3
System Analyst I	1	1	3
System Analyst II	2	2	2
System Analyst III	2	2	0
Telecommunications Engineer	2	2	2
Subtotal - Full-Time Positions	27	27	32

Part-Time Positions

College Intern	1	1	1
Subtotal - Part-Time Positions	1	1	1

Information Technology

2022 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
GIS Temporary	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal - Seasonal Positions	<u>1</u>	<u>1</u>	<u>1</u>
Total	<u>29</u>	<u>29</u>	<u>34</u>

Short-Term Goals (2022)

1. Deliver managed print services and copy machine consolidation.
2. Work with the Village of North Aurora to integrate their Police Department into the city's public safety records management system.
3. Replace the city's document management software with a web-based solution.
4. Install a fiber connection to the Aurora Municipal Airport.
5. Install 14,500 feet (2.74 miles) of new fiber throughout the city.
6. Consolidate the city's two computer networks to improve support levels and streamline network routing, switches, and data management.

Long-Term Goals (2023 and Beyond)

1. Implement the next generation of networking equipment on the local and wide area networks (2025).
2. Implement a five-year fiber capacity plan (2025).
3. Continue to drive Smart City efforts to make the city a regional technology hub (Ongoing).

2021 Major Accomplishments

- Migrated the citywide departments to an Office365 environment, a Web-based subscription that provides premium Microsoft Office products and cloud-based software.
- Replaced the following legacy systems: two email archive solutions, two desktop antivirus solutions, three video management systems, tracking software for the Freedom of Information Act requests, and Windows 7 desktops.
- Implemented new technology for the body worn cameras and dash cameras, Critical Incident Intelligence Center, supervisory control and data acquisition network, and mobile device management software.

2020 Major Accomplishments

- Initiated scoping and discovery for the redesign of the city's network.
- Remediated the findings of the fiber audit.
- Upgraded the public safety radio consoles in the E911 Center, backup dispatch center, and Emergency Management Division.
- Replaced the obsolete automated license plate recognition system.

Information Technology

2022 Budget

Performance Measures

<u>Measures</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
E-Mail Accounts	1,170	1,200	1,077	1,200
Personal Computers	437	280	826	800
Laptop Computers	672	720	324	350
Ipads	230	190	190	210
Servers	149	120	120	120
Cellular Phones	N/A	N/A	682	725
Mi-Fi Devices	N/A	N/A	18	25
Legacy Systems Replaced	8	4	9	4
New Technology Introduced	8	5	4	4
Miles of Optical Fiber Installed	1.4	3.0	3.0	9.4

Budget Highlights

The 2022 budget will permit the Information Technology Department to provide enhanced municipal services to the public.

Data & Analytics

2022 Budget

Mission

Develop and execute a citywide digital data strategy that supports data-driven decision making and complements the overall mission and goals of the city. Provide increased government transparency while leveraging internal and external data sources in order to engage and empower residents, government agencies, and private enterprises. Identify opportunities to improve operational efficiencies and city services, economic development, improved citizen engagement, and an overall enhanced quality of life.

Major Functions

1. Identify and obtain the necessary internal and external resources and technology solutions needed to fully catalog, extract, and analyze internal and external data sources available to the city for improved data-driven decision making.
2. Collect and extract the city's data sources into a centralized data store.
3. Publish extracted data to an open data portal in an appropriate, responsible, timely, and usable manner for consumption by the city staff as well as external customers. Data will be published in machine-readable formats to meet the broadest number of users and audiences.
4. Identify opportunities for citywide data collection for dissemination to and from internal and external stakeholders through the development of applications to improve the efficiency of operations.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	5,014	55,736	170,300
Capital	-	-	-
Total	5,014	55,736	170,300

Short-Term Goals (2022)

1. Identify additional citywide data sets to publish on the open data portal for public use and increase government transparency.
2. Solicit key performance indicators from select city departments and identify and curate available data sources in order to measure and visualize the performance indicators.
3. Develop an open data governance model to ensure the formal management of city data assets including security and privacy, usability, integration, compliance, availability, and overall management of the internal and external data flows within the city.

Long-Term Goals (2023 and Beyond)

1. Continue to develop applications and visualizations to support city staff operations, enhance customer satisfaction, and public engagement (Ongoing).

Data & Analytics

2. Continue to evaluate the city's data sources to help increase data-driven decision making, improve the efficiency of city services, and identify new opportunities for business development (Ongoing).
3. Engage and educate city staff and the residents on the benefits of collecting, analyzing, and applying data to enhance the decision-making process, problem resolution, business development, and overall improved quality of life (Ongoing).

2021 Major Accomplishments

- Implemented database documentation software to track the database schema, data dictionaries, table relationships, governance, and change management.
- Supported and maintained the internal COVID-19 data collection, analysis, and dashboard activities for the Police and Fire Departments.
- Supported and maintained the public dashboard on the city's website for COVID-19 related statistical information.
- Developed and deployed a new information display system to post communications to all Fire Department station houses.
- Worked with the Economic Development Division and Invest Aurora to publish story maps that highlight the past, present, and upcoming development projects.

2020 Major Accomplishments

- Researched and implemented an open data portal that included a dashboard in response to the COVID-19 pandemic and an open data hub for the Office of Professional Standards for internal and external customers in response to the civil unrest.

2022 Budget

- Developed software to support the division's data warehouse with modules for database duplication, file ingestion, email file attachment ingestion, data uploading, and an application programming interface connection manager.
- Developed COVID-19 data capture applications for the Office of Community Relations & Public Information and the Fire Department.
- Assisted the Police and Fire Departments in implementing a data feedback loop to the 911 Dispatch Center to identify and track COVID-19 hotspots in the city to alert the public safety personnel when responding to calls during the pandemic.

Performance Measures

Measure	2021			
	2020	2021	Estimated	2022
	Actual	Budget	Actual	Budget
Data Sources Cataloged	6	10	5	10
Data Sources Extracted	6	10	18	10
Internal Data Sources Published	4	5	4	5
External Data Sources Published	2	5	2	5

Budget Highlights

The 2022 budget will permit the Data & Analytics Subdivision to provide enhanced municipal services to the public.

Project Management Office

Mission

To provide a standardized method of identifying, prioritizing, and successfully executing a technology portfolio of initiatives and projects that are aligned with the city's strategy goals and vision. Manage and control project constraints by ensuring project plans are implemented on schedule, within scope, on budget, and to quality. Encourage citywide collaboration of business units and overall improvement to minimize risks and deliver first class service.

Major Functions

1. Use the proper methodology and best practice standards to ensure successful completion of projects.
2. Manage the Information Technology Department's citywide project portfolio.
3. Keep the executive leadership, stakeholders, and project community informed.
4. Serve as the subject matter expert on citywide information technology project management practices.
5. Build project management maturity at the city level.

2022 Budget

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	3,944	52,200	140,015
Capital	-	-	-
Total	3,944	52,200	140,015

Short-Term Goals (2022)

1. Implement and deliver the E911 phone system that aligns with the national and state public safety answering point requirement.
2. Initiate an electronic signature application on certain mobile devices to streamline the city's business processes.
3. Deliver cloud-based services to replace the city's email system and provide robust security, reliability, and improve user productivity on a governed and unified platform.

Long-Term Goals (2023 and Beyond)

1. Evaluate the Information Technology Department's capabilities to deliver major technical projects (Ongoing).

Project Management Office

2022 Budget

2021 Major Accomplishments

- Completed the FOIA software upgrade to provide a more proficient method of searching previous requests, flag duplicate requests, and internally communicate with city staff regarding outstanding requests.
- Completed the Microsoft 365 and Office 365 exchange including a mobile device management system to standardize systems on a unified platform.
- Implemented a real-time crime center at the Police Department to serve as a modernized mini-fusion center and data hub for social media intelligence and data mining for critical incidents.

2020 Major Accomplishments

- Implemented the first phase of the electronic signature application tool that automates and streamlines the collection of signatures for government documents.
- Designed and implemented a PMO framework and governance model.
- Completed the delivery of the public administration community development software to allow citizens to conduct business transactions with the city in an electronic format.
- Launched the automated license plate recognition system to optimize parking enforcement by the MVPS Revenue & Collection Division.
- Initiated new security camera software along with modernized cameras in highly dense areas to provide a higher level of safety for the citizens and employees.

- Completed the upgrade of the radio consoles in the E911 Center to improve communication between emergency dispatchers and police officers as well as maintain the system integration with Naperville's dispatch center.
- Delivered grant management software to the Community Services Division to allow online submittal and management of grant applications.

Performance Measures

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Projects Completed on Time	12	8	7	8
Projects Delayed	0	3	2	3

Budget Highlights

The 2022 budget will permit the Project Management Office to provide enhanced municipal services to the public.

Cyber & Technology Risk Division

2022 Budget

Mission

To design, build, and implement a cybersecurity framework and supporting policies, processes, and procedures to mitigate risk and grow a more mature security posture applicable to employees, vendors, contractors, and other stakeholders including all network resources, as well as physical and cybersecurity, access control, and camera and video surveillance assets.

Major Functions

1. Define and implement IT Security policies, standards, and procedures to minimize risk.
2. Develop and maintain security compliance requirements for business partners.
3. Maintain internal and external physical and logical access control.
4. Manage the city's video surveillance platform.
5. Conduct risk assessments of citywide operations and institute improvements to protect critical infrastructure, information systems, and assets.
6. Provide cybersecurity education and awareness to city employees and residents.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	357,574	1,720,400	807,300
Capital	-	-	-
Total	357,574	1,720,400	807,300

Short-Term Goals (2022)

1. Continue to improve the maturity of the city's risk management based on the Cybersecurity Capability Maturity Model (C2M2).
2. Continue to improve the maturity of the risk management framework in accordance with the National Institute of Standards and Technology's (NIST) special publication #800-53 regarding security and privacy controls.
3. Continue to improve the maturity of the Information Technology Department's vendor management practices in accordance with the NIST's publication #800-171 regarding the protection of controlled unclassified information.

Long-Term Goals (2023 and Beyond)

1. Continue to mature cyber security roles and responsibilities for overall governance (Ongoing).
2. Continue to improve information security policies, standards, processes, and procedures (Ongoing).

Cyber & Technology Risk Division

3. Continue to cultivate user awareness through education, training, and policy development (Ongoing).
4. Continue to update the cyber security strategy in the ever-evolving landscape of cyber threats and offenders (Ongoing).

2021 Major Accomplishments

- Expanded the scope of the managed security services to include the city's operational technology and the supervisory control and data acquisition (SCADA) infrastructure.
- Implemented a continuous vulnerability management model with weekly vulnerability scans of the city's information technology assets.
- Successfully completed a cybersecurity incident response in response to a software supply chain compromise in late 2020.
- Completed the Windows 10 migration at the Water Treatment Plant and continued with the Information Technology and citywide migration.
- Detected, analyzed, and responded to 274 threat alerts through the managed security service.
- Developed a 24-month roadmap to improve the city's cybersecurity maturity.
- Developed a new program for vendor management in collaboration with the Chief Financial Officer and Purchasing Division to streamline and integrate security into the procurement process for the information technology products and services.
- Simplified the vendor assessment form by reducing the number of questions from 100 to 60 while improving the assessment of relevant items.

2022 Budget

2020 Major Accomplishments

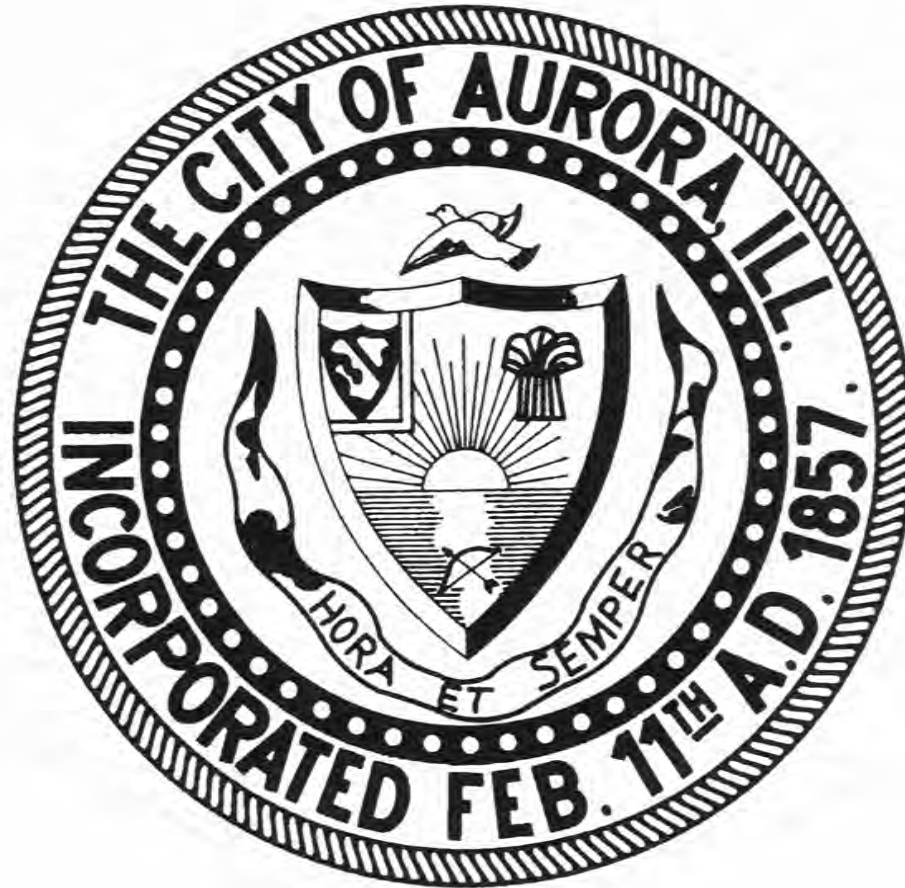
- Designed and implemented a multi-year lifecycle replacement and maintenance plan for the video surveillance and access control systems.

Performance Measures

	2021			
	2020	2021	Estimated	2022
Measure	Actual	Budget	Actual	Budget
Number of Policies	20	20	20	20
Number of Standards	5	5	5	5
Number of Procedures	20	20	20	20
Video Surveillance Cameras	275	275	275	300

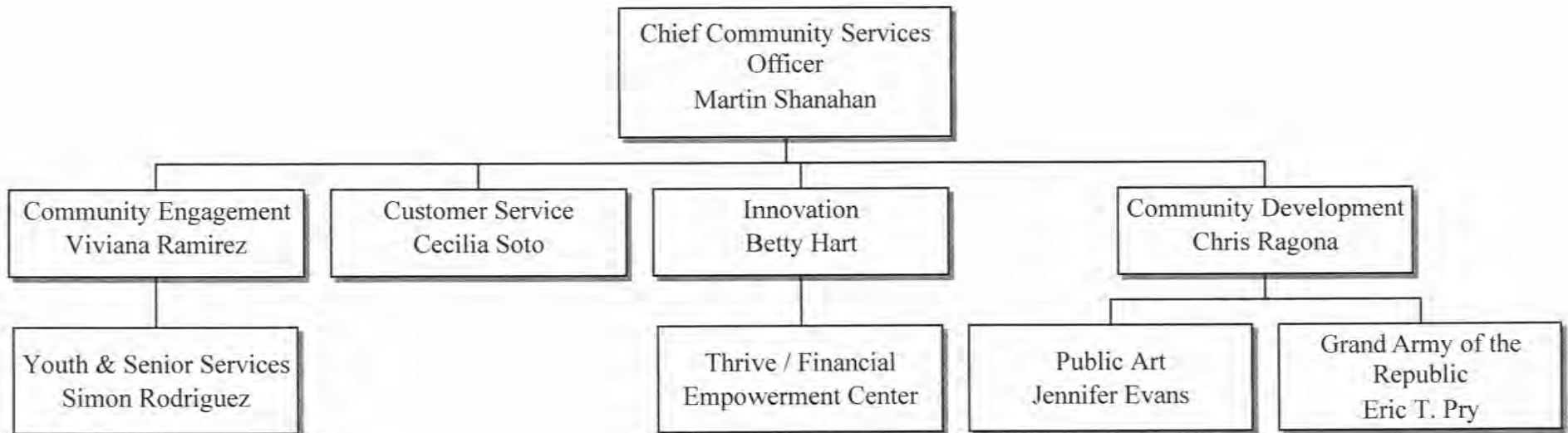
Budget Highlights

The 2022 budget will permit the Cyber & Technology Risk Division to provide enhanced municipal services to the public.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
COMMUNITY SERVICES DEPARTMENT**





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Innovation & Strategy Division

2022 Budget

Mission

Drive innovative and agile solutions by partnering with internal/external stakeholders, community leaders and citizens to improve and enhance public services and transform lives.

Major Functions

1. Introduce and coordinate initiatives to improve city processes, procedures, and policies.
2. Institute new partnerships that, when leveraged, bring new programs and services to the city.
3. Identify and pursue new funding sources to support division-led initiatives.
4. Design projects to leverage data to improve and institute innovative efficiencies for government decision-making processes.
5. Manage the Aurora Financial Empowerment Center (FEC).
6. Manage the Aurora Education Commission and co-lead the Aurora Innovation & Technology Commission.

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	303,813	182,099	379,549
Other Non-Capital	47,731	46,190	81,550
Capital			
Total	351,544	228,289	461,099

Budget Summary - Thrive Collaborative Center (TCC)

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,606	27,800	54,075
Other Non-Capital	59,148	46,020	61,800
Capital			
Total	63,754	73,820	115,875

Innovation & Strategy Division

2022 Budget

Budget Summary – Financial Empowerment Center

<u>Expenditures</u>	2021		
	2020 <u>Actual</u>	Original <u>Budget</u>	2022 <u>Budget</u>
Salary & Benefits	9,210	43,397	77,074
Other Non-Capital	50,399	346,000	155,600
Capital			
Total	59,609	389,397	232,674

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Director	0	0	1
Administrative Aide	0	0	1
Chief Innovation Officer	1	0	0
Program Manager	1	1	1
Project Assistant	1	1	1
Subtotal - Full-Time Positions	3	2	4

Seasonal Positions

College Intern	2	2	2
Subtotal - Seasonal Positions	2	2	2

TOTAL	5	4	6
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Note: A College Intern is allocated to the TCC and the Program Manager is allocated to the Innovation & Strategy Division, the FEC, and the TCC.

Short-Term Goals (2022)

1. Institute the Thrive brand as a new initiative to drive the city's innovation projects.
2. Expand services and partnerships to develop the first Office of Financial Empowerment in Illinois.
3. Conduct economic assessments of the city's workforce, education, and innovation ecosystems.

Long-Term Goals (2023 and Beyond)

1. Research and implement strategies to enhance the delivery of public services (Ongoing).
2. Develop and leverage partnerships that will maximize investments in city programs, projects, and infrastructure. (Ongoing).

2021 Major Accomplishments

- Offered additional workforce development training for young adults.
- Expanded the Thrive Center's hours of operation to provide services on weekends and increased membership.
- Engaged the services of a consultant to conduct an Aurora non-profit study.
- Led the Bloomberg Innovation Training initiative.
- Was awarded over \$200,000 in grants to support and sustain the Financial Empowerment Center through 2022.

Innovation & Strategy Division

- Designed a project to assess the sustainability of services and identified opportunities to increase partnerships and funding to impact service capacity under education/workforce enhancement.

2020 Major Accomplishments

- Launched the Thrive Collaborative Center and the City of Lights Financial Empowerment Center initiatives.
- Provided a strategic planning framework for the 2020 Census Complete Count program.
- Developed and executed a strategic priorities plan for senior services.
- Supported the Data & Analytics Division in the development of the next phase of the open data portal.
- Secured FEC funding and support for the 2021 budget year.
- Secured a Bloomberg Philanthropies Grant to provide innovation training to various city staff members.
- Worked with the Economic Development Division to create and execute a relief fund for businesses impacted by the COVID-19 pandemic.
- Worked with the Community Development Division to create and execute a rent relief program for Aurora families impacted by COVID-19.
- Created and launched a microbusiness training program at the Thrive Collaborative Center to support businesses impacted by COVID-19.
- Created and launched the Community Connections Group, a collaboration of interfaith leaders and social service agencies to help increase myriad services available to residents impacted by COVID-19.

2022 Budget

Performance Measures – Financial Empowerment Center

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Clients Served	261	500	750	1,000
Client Sessions	542	1,500	1,500	2,000
Clients Accessing a Public Support Program	63	120	150	200
Clients Assisted in Opening a Bank Account	24	50	75	100
Combined Client Savings	\$67,850	\$150,000	\$200,000	\$250,000
Combined Client Debt Reduction	\$210,000	\$400,000	\$600,000	\$700,000
Combined Reduced Delinquent Accounts	57	100	300	400

Performance Measures – Thrive Collaborative Center

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Educational Programs	24	80	90	100

Budget Highlights

The 2022 budget will permit the Innovation & Strategy Division to provide enhanced municipal services to the public.

Community Services Department

2022 Budget

Mission

To position Aurora as a premiere community for people to live, work, and play; and enhance the quality of life for Aurora residents by leveraging resources through collaboration, providing excellent customer service, stabilizing and revitalizing neighborhoods, providing programs for youth and seniors, and providing an expanded formal public art presence.

Major Functions

1. Manage the Customer Service, Community Development, Public Art, Grand Army of the Republic (GAR), and Youth & Senior Services Divisions.
2. Administer the gaming tax fund-supported grants.
3. Administer the city's Neighborhood Festival Fund Program.
4. Serve as the city liaison for various community partnership initiatives.
5. Research and apply for grants for city departments.
6. Serve as the Mass Care/Shelter Coordinator in the event of a disaster.
7. Manage the Neighborhood Group Support Program in conjunction with the Mayor's Office, the Police Department, and the Aldermen's Office.
8. Assist the Innovation & Core Services Administration Division with the research, development, and implementation of new programs.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	526,611	531,945	740,179
Other Non-Capital	165,300	352,442	206,050
Capital	-	-	-
Total	691,911	884,387	946,229

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Chief Community Services Officer	1	1	1
Community Engagement Manager	0	0	1
Executive Secretary	1	1	1
Grant Writer	1	1	1
Neighborhood Outreach Specialist	0	0	2
Subtotal - Full-Time Positions	3	3	6
<u>Part-Time Positions</u>			
Project Assistant	1	1	0
Senior Citizen & Disability Services Coordinator	1	0	0
Subtotal - Part-Time Positions	2	1	0
TOTAL	5	4	6

Community Services Department

2022 Budget

Short-Term Goals (2022)

1. Develop a Neighborhood Group Academy to help strengthen neighborhood groups.
2. Update the city's community garden program.
3. Develop and implement a comprehensive and inclusive civic engagement plan.
4. Develop a senior citizen resource guide and establish an outreach program to help residents navigate available resources.
5. Assist the Mayor's Office to update the citywide strategic plan.
6. Implement a volunteer award program.
7. Update the Neighborhood Group Starter Packet to assist residents in the formation of new neighborhood groups.
8. Overhaul the Neighborhood Festival Funding grant program.

Long-Term Goals (2023 and Beyond)

1. Reduce the number of census tracts that are low-moderate income through neighborhood revitalization strategies (2030).
2. Ensure that all residents are able to participate in a neighborhood group or homeowner's association.
3. Improve the accessibility of existing resources and programs through neighborhood outreach programs.

2021 Major Accomplishments

- Overhauled the Quality of Life grant program.
- Worked with the Emergency Management Division to update the emergency shelter and coordinated a drill exercise involving staff, partner agencies, and residents.

- Provided support to the Emergency Management Division for the mass vaccination clinics.
- Coordinated the daytime and overnight warming center operations during the winter months.
- Facilitated the use of an Illinois Department of Commerce and Economic Opportunity grant for the Aurora Housing Authority's Northern Lights Development Organization youth and community center.
- Assisted with the planning and staging of the National Night Out events at 23 locations and over 2,500 attendees.
- Facilitated the revival of dormant neighborhood groups and assisted with the establishment of new neighborhood groups.

2020 Major Accomplishments

- Completed the GAR Museum's lower level remodeling project funded by an Illinois Department of Natural Resources grant.
- Implemented new software to automate grant administration and reporting.
- Assisted with the coordination and staging of a pop-up food pantry in partnership with local non-profit agencies and city departments to provide meals for over 800 families during the COVID-19 pandemic.
- Restructured four back to school events to drive through formats that resulted in the distribution of 4,000 school supply kits.
- Assisted with an alternative housing plan and logistics for temporary shelter in response to the COVID-19 pandemic.
- Assisted the local neighborhood groups with holding virtual meetings to continue civic engagement during the COVID-19 pandemic.

Community Services Department

2022 Budget

- Assisted with the coordination and support of the Aurora Complete Count Committee, census grant administration, education, outreach, and engagement resulting in a 73% self-response rate.
- Assisted with the planning and staging of a virtual National Night Out event, bringing the community together with over 100 participants.

Performance Measures

Measure	2021			
	2020	2021	Estimated	2022
	Actual	Budget	Actual	Budget
Grant Applications Submitted	40	50	25	45
Grants Received	10	15	10	15
Value of Citywide Grants Received	\$200,000	\$500,000	\$1,200,000	\$2,000,000
Departmental Presentations to the Public	10	30	15	30
Staff Hours Devoted to Emergency Preparedness	40	100	75	100
Grant Applications Reviewed	40	50	44	50
Neighborhood Festivals Supported	2	25	15	25
Neighborhood Festival Attendance	700	50,000	10,000	50,000
City Hall Tours Conducted	1	5	2	5
Community Events Participation	10	40	10	40
National Night Out Events	1	40	23	40
Neighborhood Connection Events	0	5	2	5
New Neighborhood Groups Established	0	2	3	2

Budget Highlights

The 2022 budget will permit the Community Services Department to provide an increase in quality of life grants for senior programs and organizations focused on special needs. The additional funding for these critical services is necessary as the number of grant applications continues to grow.

Customer Service Division

Mission

To provide a courteous, prompt, and precise response to the informational and service needs of the city's residents, businesses, and visitors.

Major Functions

1. Maintain a centralized customer contact center, utilizing leading-edge telecommunications technology and highly trained personnel.
2. Provide appropriate responses to informational or service requests from city customers via telephone, web submissions, mobile applications, mail, FAX, and in person.
3. Develop and maintain an appropriate standard for customer contacts for all city divisions.
4. Track requests and complaints to assure they receive a prompt and complete response.
5. Analyze data to identify issues generating high volumes of customer contact and recommend policy or process improvements to address them.
6. Initiate and properly assign requests for information received pursuant to the Freedom of information Act.
7. Conduct front counter operations including processing water bill payments, receipt of pet registrations and fees, as well as the sale of waste stickers and special trash bags for senior citizens.
8. Maintain the facility's schedule of conference rooms, post meeting notices, and complete work orders for the meeting room setup.

2022 Budget

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	623,550	570,806	755,631
Other Non-Capital	(18,063)	(8,306)	(4,682)
Capital	-	-	-
Total	605,487	562,500	750,949

Staffing

Full-Time Positions

	2020	2021	2022
Customer Relations Manager	1	1	1
Customer Relations Assistant	0	0	2
Customer Relations Specialist	1	1	1
Subtotal - Full-Time Positions	2	2	4

Part-Time Positions

Customer Relations Assistant	4	4	4
Subtotal - Part-Time Positions	4	4	4

TOTAL	6	6	8
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Customer Service Division

2022 Budget

Short-Term Goals (2022)

1. Provide additional communication opportunities for the residents by offering text messaging and live chats through the city's webpage.
2. Migrate to a new customer resource management software to allow multiple departments to work on one platform.

Long-Term Goals (2023 and Beyond)

1. Expand the hours of operation at the customer service call center to accommodate anticipated increases in demand (Ongoing).

2021 Major Accomplishments

- Continued to promote the online portal and mobile application for customer service requests.
- Worked with the citywide departments and divisions to improve coordinated responses to citizen requests.
- Researched and created automated monthly reports of requests for service by ward for the aldermen.
- Collaborated with a multi-departmental team for the future migration of the customer resource management software to a single group platform.
- Provided COVID-19 testing site information and issued over 1,900 facial masks to walk-in and phone customers including senior and disabled citizens.

2020 Major Accomplishments

- Continued to research new communication opportunities and technologies for citizen outreach.
- Transitioned to remote services and seamlessly served the citizens during the COVID-19 pandemic.
- Worked with the Information Technology Division to schedule the rotation of the information telephone line to the division's staff members who were working remotely during the COVID-19 pandemic.
- Provided COVID-19 testing site information and requests for facial masks to over 400 phone customers.
- Provided information to over 200 phone customers regarding rent and mortgage assistance due to hardships related to COVID-19.
- Responded to and referred over 100 phone customers to local food pantries and mobile food pantry drive through events for food assistance.
- Worked with the Central Services Division to prepare the Customer Service Center for reopening within the guidelines of the Centers for Disease Control including the installation of Plexiglass dividers where necessary, 6 foot distancing stickers at the walk-in counter, reconfiguration of the furniture in the conference rooms, and hand sanitizing stations at every entrance to the building.

Customer Service Division

2022 Budget

Performance Measures

	2021			
	2020	2021	Estimated	2022
Measure	Actual	Budget	Actual	Budget
Abandoned Call Rate Reduction	10.98%	7.00%	11.31%	7.00%
Phone Inquiries/Complaints Received	36,486	38,000	35,077	35,000
Phone Inquiries/Complaints Per Customer Service Division Staff	6,081	6,300	5,846	5,800
Internet-Filed Inquiries / Complaints / Requests for Service Received	2,988	2,600	2,715	2,600
Requests for Service Received by Customer Service	5,941	6,000	6,984	7,000
Requests for Service Received Citywide	10,882	10,500	12,088	12,200
Requests for Service and Information Received by Email	3,961	3,500	2,294	3,000
Mobile App Submissions	825	950	810	900
Freedom of Information Act Requests Processed	5,465	5,200	3,391	3,500
Water Bill Payments Accepted	858	2,000	1,137	1,200
Yard Waste Stickers Sold	602	2,000	1,801	2,000
Senior Bags Sold	87	150	103	110
Conference Room Rentals	76	50	202	250
Pet Registrations Processed	2	10	2	5

Budget Highlights

The 2022 budget will permit the Customer Service Division to provide enhanced municipal services to the public.

Community Development Division

2022 Budget

Mission

To give policy guidance, plan, fund, and implement economic development, infrastructure, and human service programs and projects that eliminate blighted conditions, facilitate affordable housing development, and assist residents who live at or below 80% of the area median income.

Major Functions

1. Administer the Community Development Block Grant (CDBG), Home Investment Partnerships Program (HOME), Emergency Solutions Grant (ESG) entitlement, and Section 108 funding from the U.S. Department of Housing and Urban Development (HUD).
2. Seek and administer dynamic partnerships to identify and address community stabilization needs through the completion of public programs and capital projects.
3. Proactively seek federal, state, and local funding programs for community development as they become available.
4. Provide policy support at the federal, state, and local levels on community stabilization and development issues.
5. Collaborate with housing developers, nonprofit agencies, residents, business owners, elected officials, and other community partners to address community development and housing needs for low- and moderate-income citizens.

Budget Summary

<u>Expenditures</u>	<u>2020 Actual</u>	<u>2021</u>	
		<u>Original Budget</u>	<u>2022 Budget</u>
Salary & Benefits	543,990	535,317	526,779
Other Non-Capital	(286,013)	(276,668)	20,100
Capital	-	-	-
Total	257,977	258,649	546,879

Staffing

Full-Time Positions

	<u>2020</u>	<u>2021</u>	<u>2022</u>
Manager	1	1	1
Development Coordinator	1	1	1
Management Assistant	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

Office Coordinator	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	4	4	4

Short-Term Goals (2022)

1. Close out the COVID-19 funded projects, reallocate any remaining funding for non-profit assistance, and prepare for compliance review.

Community Development Division

2022 Budget

2. Partner with housing developers to utilize HOME funding to create or preserve affordable rental housing.
3. Launch efforts to implement the third year of the 2020-2024 Consolidated Plan.

Long-Term Goals (2023 and Beyond)

1. Implement the recommendations of the city's expanded Neighborhood Revitalization Strategy Area (Ongoing).
2. Implement programs and projects in support of economic development for low to moderate income businesses including workforce development (Ongoing).
3. Maintain an efficient and comprehensive neighborhood and social service base in an era of declining resources (Ongoing).
4. Implement the fourth year of the 2020-2024 Consolidated Plan's goals and objectives (Ongoing).

2021 Major Accomplishments

- Continued to focus on COVID-19 assistance projects for non-profit agencies for short- and long-term recovery efforts by providing approximately 18 direct grants.
- Restructured the Homeownership Expo to provide educational workshops in smaller groups.
- Launched efforts to implement the second year of the 2020-2024 Consolidated Plan.
- Created a fourth Community Housing Development Organization and completed an affordable housing project that provides safe and

sanitary affordable housing while also providing resources to promote self-sufficiency and homeownership.

2020 Major Accomplishments

- Developed a third Community Housing Development Organization to create or preserve affordable housing.
- Created the Standing Together with Aurora Business Local Emergency Fund (STABLE) to assist approximately 80 businesses that were affected by the COVID-19 global pandemic.
- Created an emergency rent program to provide assistance to residents directly impacted by the pandemic.
- Launched efforts to implement the first year of the 2020-2024 Consolidated Plan.
- Provided federal funding to non-profit agencies in response to COVID-19 to promote social distancing and aid in the effort to respond, prevent, and recover from the global pandemic.
- Closed out the ESG program due to funding reductions and monitored the subrecipients to ensure program success.

Community Development Division

2022 Budget

Performance Measures

<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
Citizen Outreach Events Hosted	0	3	2	3
Local Non-Profits Funded	15	10	23	11
Jobs Created with CDBG and/or				
Section 108 Loans	80	5	5	0
HOME Program Units				
Redeveloped/Created	0	3	2	14
Down Payment Program				
Homeowners Assisted	13	20	5	12
Emergency Single Family				
Rehabilitations	15	30	15	20

Budget Highlights

The 2022 budget will permit the Community Development Division to provide enhanced municipal services to the public.

Public Art Division

2022 Budget

Mission

To present public art in all its forms, provide a formal art presence for the residents, and enhance the city's image throughout the region with respect to the visual arts.

Major Functions

1. Oversee and maintain the David L. Pierce Art and History Center (the Pierce Center) and the Aurora Public Art Commission's (APAC) sculpture garden.
2. Oversee outdoor public art projects.
3. Maintain the first and third floor galleries at the Pierce Center, as well as the exhibits in the Council Chambers at City Hall.
4. Develop, coordinate, and support mechanisms for community artist support and alliance initiatives.
5. Network and collaborate with external partners, including but not limited to schools, art-related non-profit organizations in Aurora, as well as local and non-local artists and art administrators.
6. Seek grants and donations to augment public funds for outdoor public art projects.
7. Provide public art programs to promote public awareness of the positive value of diversity, using multi-disciplinary means of communication to encourage a deeper understanding and empathy between different groups.

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	161,639	158,759	158,520
Other Non-Capital	41,047	38,700	48,800
Capital	-	-	-
Total	202,686	197,459	207,320

Staffing

Full-Time Positions

	2020	2021	2022
Director/Curator	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal-Full-Time Positions	<u>1</u>	<u>1</u>	<u>1</u>

Part-Time Positions

Assistant Director	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal-Part-Time Positions	<u>1</u>	<u>1</u>	<u>1</u>

TOTAL	<u><u>2</u></u>	<u><u>2</u></u>	<u><u>2</u></u>
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Short-Term Goals (2022)

1. Develop a formal proposal for a Percent for the Arts Program.
2. Commission and oversee the installation of a public sculpture in the downtown.

Public Art Division

2022 Budget

3. Commission and oversee the installation of three murals in the downtown.

Long-Term Goals (2023 and Beyond)

1. Continue to increase the number of outdoor murals and sculptures to create a marketable outdoor art museum (2025).
2. Continue to sponsor six formal exhibits and fifteen events per year, including educational and performance programs in the Pierce Center (Ongoing).
3. Continue to support Aurora artists by expanding the local artist alliance (Ongoing).
4. Work with local artists to extend public art projects throughout the neighborhoods (Ongoing).

2021 Major Accomplishments

- Continued to research and develop public art best practices, economic impact reports, and alternate funding mechanisms.
- Established a Local Artist Alliance to provide support and networking opportunities to emerging and established artists in the area.
- Completed thirty mural projects.

- Hosted a one-day public art festival while adhering to the current public health guidelines.
- Hosted a one-day art and music festival to promote vaccine awareness.
- Hosted one art exhibit and three events at the Pierce Center.
- Increased online marketing by 500%.

2020 Major Accomplishments

- Pivoted to virtual programming during the governor's Shelter In Place mandate by providing an eight week virtual children's summer camp and a COVID safety poster design project.
- Was awarded a \$50,000 CARES grant from the National Endowment for the Arts to cover salaries for the Public Art Subdivision.
- Partnered with the Youth & Senior Services Division and Communities in Schools to provide virtual art lessons and supply kits for children during the COVID-19 pandemic.
- Developed, managed, and maintained a plywood mural program for boarded-up windows after the civil unrest.
- Coordinated a COVID-19 public service announcement lawn sign project to reduce the spread of the virus by encouraging the use of face masks.

Public Art Division

2022 Budget

Performance Measures

<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
In Person Attendance at Public Art Functions	300	500	1,500	3,000
Virtual Attendance at Public Art Functions	20,500	500	50	N/A
Number of In Person Art Exhibits	2	8	3	6
Number of Virtual Art Exhibits	1	1	N/A	N/A
Number of In Person Events	3	1	10	22
Number of Virtual Events	40	5	3	N/A

Budget Highlights

The 2022 budget will permit the Public Art Division to provide enhanced municipal services to the public.

Grand Army of the Republic Division

2022 Budget

Mission

To preserve, showcase, and interpret the artifacts of the Grand Army of the Republic (GAR) Post #20, America's military from 1861 through the present, and celebrate the history of the GAR through exhibits and programs.

Major Functions

1. Preserve the collection of over 3,500 artifacts, manuscripts, photographs, and historical documents detailing Aurora's and America's involvement in all military conflicts since 1861.
2. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora. This includes working with educational institutions, youth groups, area not-for-profit organizations, city departments, and business organizations throughout the city.
3. Maintain and operate the GAR Memorial Hall and Military Museum.
4. Seek private and corporate donations to augment public funds for the acquisition, installation, maintenance, and insurance of artifacts.
5. Coordinate educational programs for history-focused organizations and school groups.
6. Provide resources to historians researching the history of Aurora, America's involvement in military conflicts, and the Grand Army of the Republic.

Budget Summary

	2020	2021	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Salary & Benefits	101,786	108,422	133,422
Other Non-Capital	9,774	19,600	20,700
Capital	221,743	481,000	315,200
Total	333,303	609,022	469,322

Staffing

Full-Time Positions

	2020	2021	2022
GAR Curator	0	0	1
Subtotal - Full-Time Positions	0	0	1

Part-Time Positions

GAR Curator	1	1	0
Museum Assistant	1	1	1
Subtotal - Part-Time Positions	2	2	1

TOTAL

2	2	2
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Short-Term Goals (2022)

1. Display three exhibits in the newly renovated lower level.
2. Establish five grammar school educational programs.

Grand Army of the Republic Division

2022 Budget

3. Work with a local university to host a public college-level discussion.
4. Increase marketing of the museum via social media and printed material.

Long-Term Goals (2023 and Beyond)

1. Continue to expand the museums hours of operation to attract tourists to the downtown area (Ongoing).
2. Continue to mount GAR artifacts for exhibits at the David L. Pierce Center (Ongoing).
3. Mount and install four exhibits annually (Ongoing).
4. Establish an exhibit schedule that dictates topics and themes over a three year period (Ongoing).
5. Promote the use of the newly renovated lower level for use by at least four veteran's organizations (Ongoing).

2021 Major Accomplishments

- Reopened the museum to the public and increased the hours of operation when compared to the previous year's operational level.
- Hosted the *Service and Sacrifice: 100 Years of Aurora Excellence* exhibit.
- Partnered with 6th and 7th graders in School District 129 to provide an educational program on the American Civil War.
- Hosted quarterly programs to allow veterans and researchers to have an open dialogue with residents.
- Restored the GAR sentry statue and placed it inside the museum and installed a replicate statue in the original rooftop location.

- Restored the original four portraits from 1878 in the Angel Room.

2020 Major Accomplishments

- Partnered with a local school district to implement two educational programs.
- Was awarded a \$30,000 CARES Act Grant from the National Endowment for the Humanities to cover the cost of salaries and exhibits.
- Completed the renovation of the GAR's lower level.
- Hosted virtual educational programs for the general public on a variety of topics related to the GAR or military conflicts.
- Secured the return of a second and final city-owned civil war cannon.
- Received the Kane County Chronicle Reader's Choice Award for the best museum of the Fox River Valley.

Performance Measures

Measure	2021			
	2020 Actual	2021 Budget	Estimated Actual	2022 Budget
Patrons	0	5,000	3,715	5,000
Off-site Exhibit Patrons	0	3,000	0	3,000
Museum Tours Patrons	0	600	212	800
Exhibits	0	4	3	4
Virtual Programs	6	8	4	4

Grand Army of the Republic Division

2022 Budget

Budget Highlights

The 2022 budget will permit the Grand Army of the Republic Division to provide enhanced municipal services to the public.

Youth & Senior Services Division

2022 Budget

Mission

To foster educational, recreational, developmental, leisure, and support programs through collaboration that offers positive and constructive activities resulting in beneficial services being provided to youth, seniors, and individuals with disabilities in the community.

Major Functions

1. Coordinate the presentation of opportunities for youth, seniors, and individuals with disabilities to realize full life needs and potential through mentoring, leadership development, highly effective habits, leisure, and social support.
2. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth, family, senior, and individuals with disabilities involvement.
3. Facilitate high-quality organized sports, recreation, and leisure programs and activities that promote sportsmanship, character, and healthy living lifestyles in youth, seniors, and individuals with disabilities.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	154,557	157,551	258,385
Other Non-Capital	158,294	208,984	418,484
Capital	-	-	-
Total	312,851	366,535	676,869

Staffing

Full-Time Positions

	2020	2021	2022
Manager	1	1	1
Senior Citizen & Disability Services Coordinator	0	0	1
Subtotal - Full-Time Positions	1	1	2

Part-Time Positions

Youth Court Coordinator	1	1	1
Subtotal - Seasonal Positions	1	1	1

Seasonal Positions

College Intern	1	1	1
Subtotal - Seasonal Positions	1	1	1

Temporary Positions

Temporary Worker	1	1	1
Subtotal - Temporary Positions	1	1	1
TOTAL	4	4	5

Youth & Senior Services Division

2022 Budget

Short-Term Goals (2022)

1. Continue to seek grant funds to enhance the division's program offerings.
2. Collaborate with community partners to create a network for youth, senior, and disability service events and programs.
3. Expand the recreational activities and events to include various youth age groups and youth with disabilities.
4. Establish a program to highlight local youth accomplishments and create environments for them to excel.
5. Build and increase awareness of the city's presence and leadership in regard to strategy and advocacy for seniors and individuals with disabilities.
6. Create a resource guide for seniors and service providers.
7. Enhance the senior/disability services webpage to be a bridge for seniors and individuals with disabilities to connect with services.

Long-Term Goals (2022 and Beyond)

1. Seek funding to increase services, activities, and programs (Ongoing).
2. Maintain school-business partnership relations in support of positive activities for students, seniors, and individuals with disabilities (Ongoing).
3. Organize and maintain the Youth Court Program (Ongoing).
4. Maintain a third-party administrator for the youth programs (Ongoing).
5. Continue to foster new collaborations for activities involving partnerships serving the city's youth, seniors, and individuals with disabilities (Ongoing).

6. Explore grant opportunities to assist in offsetting program costs (Ongoing).
7. Collaborate with the middle schools to preview possible new competitions and improvements for the Sports Festival and City of Lights tournaments (Ongoing).
8. Continue to evaluate and seek programs to meet the needs of the city's youth, seniors, and individuals with disabilities (Ongoing).
9. Work with community partners to maintain the high school graduation rate above the state average (Ongoing).
10. Schedule senior and disability listening sessions to undergird the strategy and determine the need for these populations (Ongoing).
11. Work toward developing the city as an accessible and inclusive community (Ongoing).

2021 Major Accomplishments

- Collaborated with community partners to create a network for youth services, events, and programs.
- Sought grant funds for the enhancement of youth programs, events, and prevention.
- Created an annual report to highlight major accomplishments and program impact.
- Launched the Aurora STEAM Academy for students from underserved communities to explore the interconnections of STEAM components in a co-curricular after school program.
- Created and launched a citywide 12 stop senior listening tour.
- Developed and launched a citywide snow removal program for seniors and individuals with disabilities.
- Partnered with a network of organizations to provide holiday meals for seniors.

Youth & Senior Services Division

2022 Budget

2020 Major Accomplishments

- Revised the summer camp program from in-person attendance to a virtual experience for 1,000 youth each week with activity kits and Facebook live demonstrations.
- Updated the division's website with new resources and content for youth and their families.
- Assisted city's COVID Mitigation Team with the documentation and electronic storage of COVID-19 communications, policies, and procedures.
- Restructured the after-school program to provide activity kits and online demonstrations that resulted in a weekly participation rate of over 500 students during the fall semester.
- Partnered with the APL Training Institute to provide free computer courses in coding and Google Suites certification to the city's underserved youth.
- Co-hosted the back to school supply fairs with Communities in Schools and three Aldermen that involved not only the distribution of school supplies but also the coordination of COVID-19 action plans, volunteer duties, and promotion of the event.
- Conducted a community needs assessment to identify gaps in programs for youth services and develop programs based on the results.

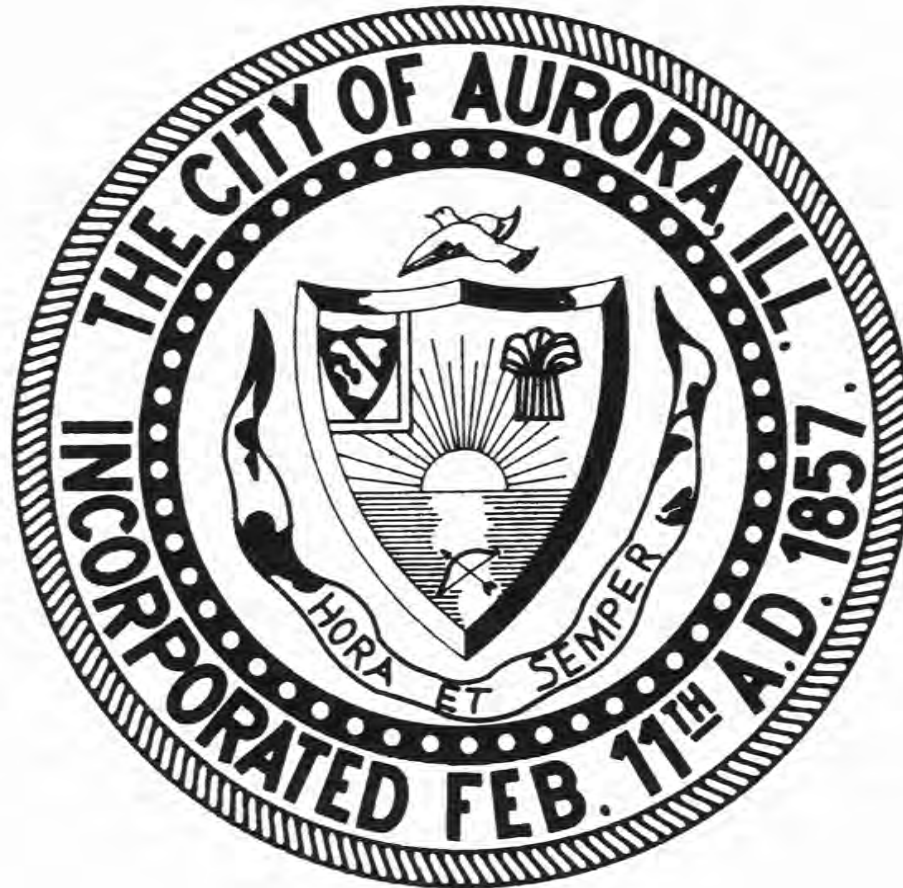
Performance Measures

Measure	2021			
	2020	2021	Estimated	2022
	Actual	Budget	Actual	Budget
School/After-School Activities	4	9	3	10
Co-Sponsored Activities	9	10	16	16
Sports Programs	2	14	8	12
Program Participants:				
School/After-School	265	1,300	60	1,300
Prevention/Intervention	66	170	105	170
Sports Program	280	4,500	1,562	4,500
Community Service	0	40	40	40
Co-Sponsored Event	13,600	10,000	20,020	20,000

Note: In addition, a third-party administrator coordinates an education summer camp, drama/music camp, science camp, and other youth development programs.

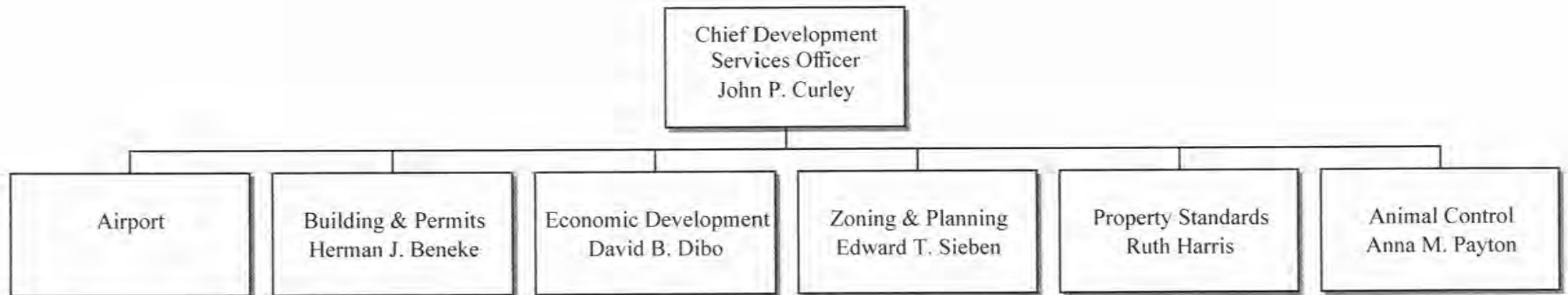
Budget Highlights

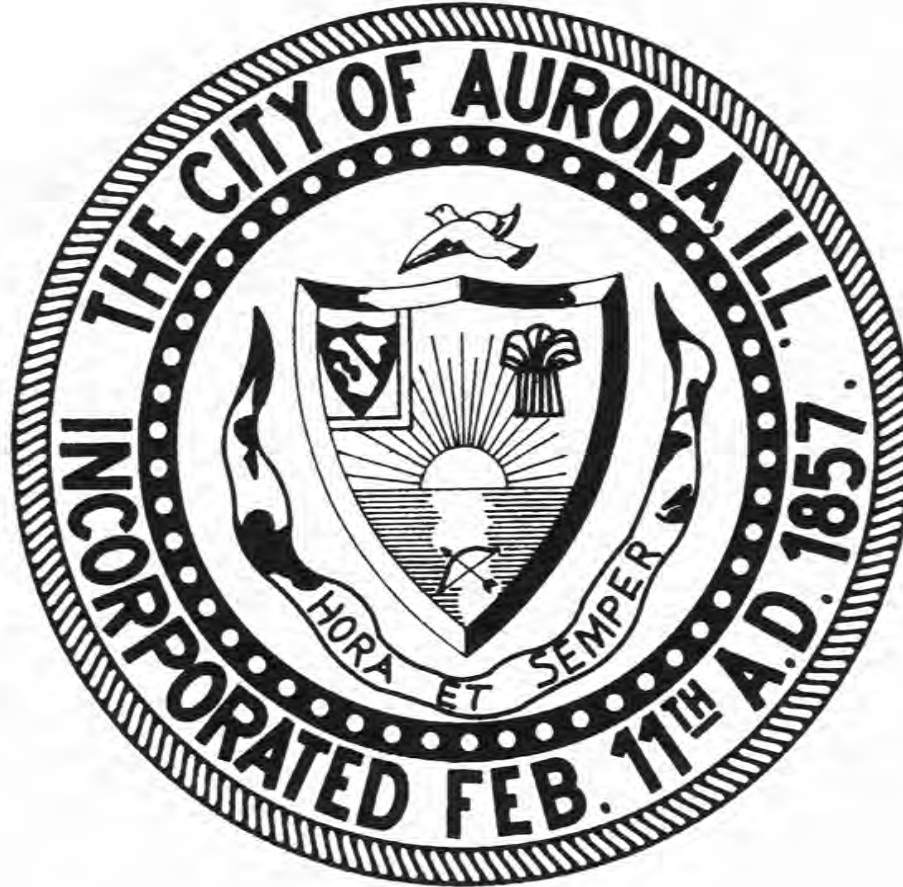
The 2022 budget will permit the Youth & Senior Services Division to provide enhanced municipal services to the public.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
DEVELOPMENT SERVICES DEPARTMENT**





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Development Services Administration

2022 Budget

Mission

To serve as the central coordinator of all development; promote professionalism and cooperation among various city departments to achieve common development goals; implement plans and policies established by the Mayor and City Council; and, do so in a courteous, timely, and professional manner.

Major Functions

1. Provide support and oversight to the Airport, Economic Development, Zoning & Planning, Building & Permits, Property Standards, and Animal Control Divisions, as well as other major functions of economic development.
2. Provide support to the Mayor and City Council for projects and programs important to the community.
3. Facilitate interaction among key divisions involved in the development process.
4. Provide decision making and oversight to the many and varied public infrastructure projects.
5. Provide internal staff support for Invest Aurora, a non-profit development corporation.
6. Attend City Council meetings, committees, miscellaneous boards and commissions, neighborhood meetings, and other meetings as requested.
7. Provide support to all tax increment financing joint review boards.
8. Provide special project management including land acquisitions, intergovernmental agreements, economic analysis, and repurposing of city-owned buildings.

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,289,049	1,251,701	1,368,706
Other Non-Capital	16,713	31,340	89,300
Capital	-	-	-
Total	1,305,762	1,283,041	1,458,006

Staffing

Full-Time Positions

	2020	2021	2022
Chief Dev. Services Officer	1	1	1
Confidential Secretary	0	0	1
Customer Service Representative	8	8	8
Development Services Supervisor	1	1	1
Director of Development Services	0	0	1
Management Assistant	2	2	2
Office Manager	1	0	1
TOTAL	13	12	15

Short-Term Goals (2022)

1. Leverage current key development opportunities to expand the number of residential units while enhancing and complimenting the retail and entertainment venues in the downtown.

Development Services Administration

2022 Budget

2. Develop a city-owned property divestment process including a publicly accessible inventory list.
3. Increase the number of on-line permits available on eTRAKiT.
4. Implement the TRAKiT customer relationship management software to reduce the response time to customer complaints resulting in property inspections.
5. Improve the transition from code enforcement to adjudication hearings with TRAKiT processing and document enhancements.

Long-Term Goals (2023 and Beyond)

1. Continue to improve the departmental cost recovery rate by focusing on resolution changes and improvements to the fees and fines that are below the industry average (Ongoing).
2. Continue to market prime vacant properties near the Aurora Transportation Center for residential development (Ongoing).
3. Market the Tanner and Palace Street Historic Districts as “walk to train” neighborhoods in anticipation of the construction of the pedestrian bridge to the east. (Ongoing).
4. Continue with blight reduction efforts through repair or demolition of vacant properties (Ongoing).

2021 Major Accomplishments

- Implemented a citywide business registration program.
- Streamlined the inspection process for the Property Standards Division by 15%.
- Streamlined the inspection process for the Building & Permits Division by 5%.

- Streamlined the review process for the Zoning & Planning Division by 10%, the Engineering Division by 5%, and the Building & Permits Division by 5%.
- Increased the number of over the counter permits available without a zoning review timeframe.
- Implemented a process to track projects from economic development prospecting through the issuance of certificates of occupancy.
- Updated the Municipal Code regarding animal control, signage, and zoning.
- Achieved 40% online transactions for rental licensing.
- Achieved 30% online transactions for contractor licensing.
- Reduced the Customer Service Representatives’ workload by 10% in the Building & Permits Division and 20% in the Property Standards Division.
- Implemented department-wide customer satisfaction surveys.

2020 Major Accomplishments

- Implemented the enterprise resource platform (ERP) system for development and license processing.
- Moved 33% of the rental license transactions to online submissions in the first year of TRAKiT.
- Maintained standard business hours Monday through Friday during the COVID-19 pandemic despite reduced staffing.
- Moved the contractor license application to an optional online process.

Development Services Administration

2022 Budget

- Implemented new lobby protocols and safety measures to allow the Development Service Center to remain open during the COVID-19 pandemic.
- Streamlined the zoning entitlement process that reduced approval timeframes for new projects by up to two weeks.

Performance Measures

Refer to the divisions of the Development Services Department for performance measures: Airport, Building & Permits, Property Standards, Economic Development, Zoning & Planning, and Animal Control.

Budget Highlights

The 2022 budget will permit the Development Services Administration Division to provide enhanced municipal services to the public. The budget also includes funding for an affordable housing study to determine the current affordable housing stock, affordable housing needs and demands, and strategic locations for affordable housing.

Building & Permits Division

Mission

Provide efficient and effective ordinance and code administration/enforcement for new and remodeling construction projects that protect the health, safety, and welfare of the citizens and businesses of Aurora, while maintaining the viability of existing structures.

Major Functions

1. Perform remodeling and new construction inspections for building and fire code compliance and issue certificates of occupancy.
2. Process building and fire permit applications and review for code compliance within Chamber of Commerce agreed timeframes.
3. Update the building and fire codes as required to maintain or improve the city's ISO Building Code Effectiveness Grading Score.
4. Administer the city's Building and Fire Codes.

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,769,571	1,771,114	2,033,147
Other Non-Capital	138,538	150,724	342,808
Capital	-	-	-
Total	1,908,109	1,921,838	2,375,955

2022 Budget

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Director	1	1	1
Code Compliance Officer/HVAC Inspector	1	1	1
Code Compliance Officer/Building Inspector	3	3	3
Code Compliance Officer/Electrical Inspector	2	2	2
Code Compliance Officer/Plumbing Inspector	1	1	1
Fire Inspector	1	1	1
General Inspector II	0	0	1
Plan Examiner	1	1	1
Senior Plan Examiner	2	2	2
Subtotal - Full-Time Positions	12	12	13
<u>Part-Time Positions</u>			
Code Compliance Officer/Plumbing Inspector	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	13	13	14

Short-Term Goals (2022)

1. Adopt the 2021 1-Series Codes.
2. Expand online permit options.
3. Streamline the plan review process by transitioning to an electronic markup and collaboration tool.
4. Implement the use of virtual inspections for certain types of inspections and customers' needs.
5. Continue to hold virtual internal, pre-review, and construction meetings.

Building & Permits Division

2022 Budget

Long-Term Goals (2023 and Beyond)

1. Continue to expand the online permit options to include larger projects (Ongoing).
2. Obtain biennial recognition from one of the following national organizations: International Code Council (ICC), Central Square Technologies, Center for Digital Government for the Digital Government Achievement Awards, International Economic Development Council for excellence in economic development, International City Management Association for performance management, and the Harvard Ash Center for innovations in American government (Ongoing).
3. Continue to maintain the best ranking in the State Building Code Effectiveness Grading Schedule for residential and commercial classifications per the Insurance Service Organization (ISO) (Ongoing).

2021 Major Accomplishments

- Worked with the Information Technology Division to create and implement an online permit process.
- Adopted the 2020 National Electric Code.
- Maintained the best ranking in the State Building Code Effectiveness Grading Schedule for residential and commercial classifications per the ISO.
- Implemented project management software to allow online submittal of over the counter and simple permits.
- Provided five additional permit types for online submittals.
- Provided 5% efficiency gains for plan reviews through the new enterprise resource platform (ERP) system.

- Provided 5% efficiency gains for the inspectors through the new ERP system.
- Issued a request for proposals for elevator services.
- Continued to maintain full business hours Monday through Friday to allow plan review and inspection services throughout the COVID-19 pandemic.
- Continued with virtual residential occupied structure inspections during the COVID-19 pandemic.
- Continued with virtual meetings during the COVID-19 pandemic for meetings with architects, engineers, developers, as well as internal meetings.

2020 Major Accomplishments

- Implemented a new permitting system through the ERP system.
- Maintained the best ranking in the State Building Code Effectiveness Grading Schedule for residential and commercial classifications per the ISO.
- Issued a customer satisfaction survey with all plan reviews, transactions, and inspections.
- Maintained full business hours Monday through Friday to allow plan review and inspection services throughout the COVID-19 pandemic despite reduced staffing.
- Converted the residential occupied structure inspections to a virtual format in response to the COVID-19 pandemic.
- Shifted to a virtual meeting process during the COVID-19 pandemic to meet with architects, engineers, developers, as well as internal meetings.

Building & Permits Division

2022 Budget

Performance Measures

		2021			
		2020	2021	Estimated	2022
Measure		Actual	Budget	Actual	Budget
Average Number of Days for Initial Review:					
New Commercial & Additions		24.3	19.5	17.8	19.5
Commercial Foundations		9.0	6.5	7.5	6.5
Commerical Remodeling > \$50,000		18.7	13.0	12.3	13.0
Commercial Remodeling < \$50,000		7.2	6.9	7.0	6.9
Single Trade Commercial		5.1	2.5	3.8	3.0
Permits:					
Applications Received		6,122	7,000	6,470	6,500
Permits Issued		3,793	5,500	3,792	3,800
Valuation of All Permits Issued (Million)		\$122.0	\$180.0	\$165.6	\$200.0
Inspections Performed		19,081	19,500	16,494	17,000
Single Family Home Permits Issued	New Detached	16	20	15	10
	Remodeling, Maintenance, and Accessory	2668	3,318	2,705	3,000
	Attached (Town, Dup, Quad)	59	68	84	68
	Additions	11	11	12	10
Commercial Structure Permits Issued	New Construction	5	11	11	10
	Remodeling	344	500	315	400
	Additions	2	5	1	3
	New Comm. Square Footage	163,500	1,250,000	680,324	1,250,000

Budget Highlights

The 2022 budget will permit the Building & Permits Division to provide enhanced municipal services to the public, become more virtual, and work towards paperless processes. The budget includes the provision of consulting assistance for mechanical, building, and electrical review in the event of large- and high-volume projects. The consulting contract will help maintain current response timeframes and keep project timelines on schedule.

Property Standards Division

2022 Budget

Mission

To provide professional property code and ordinance administration and enforcement with the highest standards of performance and ethics; and to work cooperatively with the city's diverse citizenry and neighborhood groups, establishing confidence in the quality of life for Aurora neighborhoods.

Major Functions

1. Enforce the property code ordinances and standards for all properties.
2. Enforce the zoning ordinance regarding illegal living units and land usage.
3. Regulate the sign ordinance for commercial and residential properties.
4. Enforce the parking regulations in residential neighborhoods on public and private property.
5. Monitor the public right of ways through continuous education and enforcement of the city's ordinances with an emphasis on Chapter 20 (refuse and recycling).
6. Administer the licensing and inspection programs for all owner-occupied, non-owner occupied, multi-unit residential, lodging homes, vacant, and foreclosed properties.
7. Adjudicate offenders of the licensing programs, property maintenance code, and the parking and zoning ordinances before the city's administrative hearing officer.
8. Process liens against properties for outstanding property fines and charges.

9. Attend neighborhood meetings to effectively support the community and continue established relationships with the residents.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,324,606	2,393,119	2,405,445
Other Non-Capital	444,281	789,876	824,176
Capital	-	-	-
Total	2,768,887	3,182,995	3,229,621

Staffing

<u>Full-Time Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Property Standards Manager	1	1	1
Property Maint. Compliance Officer I	2	2	2
Property Maint. Compliance Officer II	10	10	9
Quality of Life Inspector	2	2	2
Zoning Inspector I	2	2	2
Subtotal - Full-Time Positions	17	17	16

Property Standards Division

2022 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
General Worker II	2	1	0
Seasonal Worker II	2	1	0
Weed Inspector	2	1	0
Subtotal - Seasonal Positions	6	3	0
TOTAL	23	20	16

Short-Term Goals (2022)

1. Increase proactive case discovery by staff to reduce neighborhood complaints.
2. Create a property divestment program to reduce the cost of maintaining vacant lots owned by the city.
3. Implement ordinance revisions/changes to enforce internet-based lodging and short-term lodging.

Long-Term Goals (2023 and Beyond)

1. Increase the overall annual percentage of proactive exterior building violation citations (Ongoing).
2. Educate and communicate with residents and business owners on property maintenance standards (Ongoing).
3. Evaluate the code of ordinances to ensure that the most effective approaches are being utilized (Ongoing).
4. Continue the crime free multi-housing landlord training program in conjunction with the Aurora Police Department (Ongoing).

5. Continue to identify and investigate unregistered vacant properties to enforce the required registration (Ongoing).
6. Continue the use of innovative technology, such as field-based reporting, for improved delivery of services (Ongoing).

2021 Major Accomplishments

- Implemented performance-based licensing.
- Implemented an online self-service process to request a rental housing license inspection.
- Implemented a Property Maintenance & Housing Code Committee.
- Transitioned to contracted grass cutting services.
- Increased proactive code enforcement and maximized productivity by continuing to have the code enforcement staff work from their vehicles.

2020 Major Accomplishments

- Increased code enforcement efficiency and effectiveness with adjudication timing and p-ticket expansion.
- Provided 15% efficiency gains through streamlined processes for the inspectors.
- Implemented a protocol for the code enforcement staff members to work from their vehicle to lower the Development Service Center occupancy rate and abide by the social distancing requirements during the COVID-19 pandemic.

Property Standards Division

2022 Budget

Performance Measures

<u>Measures</u>	2020		2021	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
Overcrowding Violation Cases Investigated	1	30	19	20
Illegally Established Dwelling Units Investigated	9	30	9	15
Hearing Officer Prosecution Cases Filed	372	1,050	702	800
Unregistered Rental Property Cases Investigated	252	450	652	300
Unregistered Rental Property Cases Brought into Compliance	144	450	391	150
Attendees at Crime-Free Multihousing Seminar	55	400	149	300
Registered Vacant and Foreclosed Properties	185	400	134	200
Junk & Trash Violation Cases Cleared	610	950	803	900
Junk & Trash Investigation Complaints on Public Property	153	2,000	183	200
Weed Violation Cases Cleared	575	1,200	846	1,000
Junk Vehicle Violation Cases Cleared	10	75	212	75
Customer Service Issues Investigated	4,056	5,500	4,798	5,000

Performance Measures (Continued)

<u>Measures</u>	2020		2021	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
Illegal Signs Removed from Right-of-Ways	200	200	19	100
Electronic Recycling Disposed (pounds)	0	200,000	162,125	200,000
Household Recycling Material Disposed (tons)	17,000	18,000	15,229	15,000
Property Registration Fees Collected	\$1,080,090	\$1,294,500	\$1,155,124	\$1,228,900
Violation Fines Collected	\$99,835	\$200,000	\$161,692	\$110,000
Weed Violation Fines Collected	\$22,810	\$50,000	\$21,248	\$50,000
Board Up Fees Collected	\$24,195	\$45,000	\$16,447	\$45,000

Budget Highlights

The 2022 budget will permit the Property Standards Division to provide enhanced municipal services to the public.

Economic Development Division

2022 Budget

Mission

To promote economic prosperity for those who live and work in Aurora. To attract and retain commercial and industrial development and further the city's reputation as a pro-business city. In doing so, serve to enhance the quality of life for Aurora residents by creating jobs, increasing assessed valuations, and attracting property tax, sales tax, and other revenue generators to the community.

Major Functions

1. Provide leadership by identifying obtainable economic development opportunities and following up on those that come from the Mayor's Office and other sources.
2. Maintain a high level of customer service in all aspects of city processes.
3. Create marketing packages for all potential development sites.
4. Implement the approved downtown master plan.
5. Rebalance human and financial capital for all areas of economic development so that the resources are aligned with the mission and capabilities.
6. Facilitate an enhanced data system that identifies the city's economic drivers including businesses, categories, and synergies amongst industries located in, as well as those considering locating in the city.
7. Be the conduit for all adjunct groups that assist in economic development, such as Aurora Downtown, various local chambers of commerce, and Invest Aurora.
8. Attract investment and development in the city through branding and marketing initiatives.

9. Assist in attracting new restaurants and businesses, as well as residential and commercial redevelopment in the downtown.
10. Provide leadership to the Tax Increment Financing Joint Review Board for the various TIF districts in Aurora.
11. Act as the administrator of all functions under the RiverEdge Redevelopment Zone.
12. Ensure that all city-owned buildings are useable and marketable to enhance economic development.
13. Continue to fill vacant, underutilized properties and turn them into revenue and job creating enterprises.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	647,699	654,636	1,212,503
Other Non-Capital	487,436	696,350	983,950
Capital	-	-	-
Total	1,135,135	1,350,986	2,196,453

Economic Development Division

2022 Budget

Staffing

<u>Full-Time Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Director	1	1	1
Assistant Director	0	0	1
Confidential Secretary	1	0	1
Development Coordinator	1	0	1
Director of Development Strategy and Facilitation	1	1	0
Economic Development Specialist	0	0	1
Environmental Manager	0	0	1
Executive Secretary	0	1	1
Management Assistant	1	1	1
Office Manager	1	0	0
Planner	1	1	1
Project Manager	0	0	1
Senior Planner	0	0	1
Subtotal - Full-Time Positions	7	5	11
<u>Seasonal Positions</u>			
College Intern	1	1	1
Economic Development Specialist	0	0	1
Subtotal - Seasonal Positions	1	1	2
TOTAL	8	6	13

Note: The Management Assistant is budgeted in the Economic Development and Finance Administration Divisions. In addition, the Environmental Manager is budgeted in Economic Development and Engineering Divisions.

Short-Term Goals (2022)

1. Work with DAC Development to commence construction of mixed housing on the east bank of the Fox River.
2. Complete improvements to the Pinney Street deck.
3. Obtain City Council approval of a redevelopment agreement for property on the west bank of the Fox River near downtown.
4. Work with Hollywood Casino Aurora to obtain City Council approval for relocation to another site.
5. Complete the Farnsworth Avenue and Bilter Road redevelopment plans.
6. Complete the northwest downtown subarea project plan to provide guidance for future development opportunities.
7. Complete the establishment of a Tax Increment Financing (TIF) District for 110 Cross Street and the DAC Development sites.
8. Complete the Skinny Park and Wilder Park improvements.
9. Open additional recreational marijuana dispensaries.
10. Work with Kane County to improve access to the former Toyota site on Orchard Road.
11. Obtain City Council approval for the redevelopment of the former Todd Early Childhood Center and Lincoln Elementary buildings.
12. Continue to redevelop the Fox Valley Mall.
13. Obtain City Council approval for the redevelopment of the former Carson Pirie Scott building on Lake Street for a new mixed-use development.
14. Work with Pacifica Square to begin the Phase II construction.
15. Apply for an Illinois Main Street grant for the Broadway Avenue renovation.
16. Continue to pursue redevelopment agreements for new retail stores and restaurants in the downtown.

Economic Development Division

2022 Budget

17. Complete a restaurant needs assessment for the downtown.
18. Begin Phase I of the Cedarwood senior housing development at 75th Street and U.S. Route 34.
19. Completed the Bardwell Residences, a senior living community in the former Copley Hospital building.

Long-Term Goals (2023 and Beyond)

1. Work toward the establishment of additional residential units in the downtown area (Ongoing).
2. Continue to market and provide leadership in the development of significant downtown buildings (Ongoing).
3. Continue to look at strategic planning for commercial corridors and other viable spaces throughout the city (Ongoing).
4. Support riverfront development that recognizes sensitivity to the surrounding environment (Ongoing).
5. Maintain a high level of customer satisfaction in all aspects of the city's economic development processes (Ongoing).
6. Assist the Zoning & Planning Division in the development of strategic economic development plans for city corridors and wards (Ongoing).
7. Continue to market the creation of sustainable, affordable housing projects.

2021 Major Accomplishments

- Worked with the Information Technology Department to create a new interactive website for the Division.

- Reworked existing pre-COVID redevelopment agreements for the Craft Urban Restaurant, Keystone building project, and the Terminal building project.
- Completed a sales tax sharing agreement for Phase II of Pacifica Square, an Asian-themed lifestyle center.
- Completed a redevelopment agreement with developers for an apartment building on the east bank of the Fox River in downtown.
- Collaborated with the Zoning & Planning Division to update the sign ordinance.
- Extended the geographic boundary and the length of the program for the River Edge Redevelopment Zone.
- Worked with the Engineering Division to begin improvements to Wilder Park and Skinny Park.
- Worked with the Zoning & Planning Division to update the city's Comprehensive Plan in the Wolf Crossing subarea.
- Started the redevelopment of the historic Hobbs building located at Galena Boulevard and River Street.
- Held a ribbon-cutting ceremony for the Keystone Building Lofts at 30 S. Stolp Avenue.
- Worked with the Fox Valley Mall to redevelop the former Sears site.
- Completed Phase I of the Pacifica Square shopping center.
- Worked with Factor 75 to begin the expansion of the food prep facility located on Indian Trail.
- Collaborated with other city departments to design and implement outdoor dining and seating at restaurants in the downtown.
- Completed entitlements with the Zoning & Planning Division for Lincoln Crossing, Del Webb, Chelsea Manor townhomes, and Redwood Apartments.

Economic Development Division

2022 Budget

- Worked with the Zoning & Planning Division to rezone the former Todd and Lincoln Schools for residential development.
- Continued to work with Fox Valley Developers, LLC to redevelop the former Copley Hospital campus.
- Completed the 80 South River Street development that includes residential, office, and additional future retail uses.

2020 Major Accomplishments

- Worked with several city departments during the COVID-19 pandemic to implement business reopening guidelines, the creation of an outdoor dining application, creation of the Standing Together with Aurora Businesses Local Emergency (STABLE) Fund to assist small businesses, and assisted local businesses with the application process for county and state grants.
- Worked with the Engineering and the Communications Department to design and construct an improved Parking Lot E that includes new signage.
- Continued to work with the developers of the former Copley Hospital.

- Continued to work toward the Pacifica Square Redevelopment.
- Continued to work with the Fox Valley Mall to devise a workable and viable plan to increase the tax base and overall economic well-being of Aurora.
- Worked with the Aldermen to create jobs in each of the wards.
- Continued with the redevelopment of the downtown.
- Lead and executed a plan for all vacant big box stores that resulted in filling the former Cosmopolitan Marketplace and CUB Foods buildings with new businesses.
- Helped facilitate a citywide inventory of available properties, population statistics, and other data for potential developers.
- Utilized the enterprise resource platform software to follow prospects through the development process to occupancy and shared leads with Invest Aurora.
- Continued to plan for and implement the development vision for the Farnsworth Avenue and Bilter Road subarea.
- Negotiated boundary agreements with the Villages of Plainfield, Montgomery, and North Aurora.

Economic Development Division

2022 Budget

Performance Measures

Measure	2020	2021	2021	2022
	Actual	Budget	Estimated Actual	Budget
<i>Redevelopment Agreements (RDAs)</i>				
RDAs With New Developers	N/A	N/A	5	6
RDAs Completed	N/A	N/A	2	5
Value of RDA or Submitted Land Use Petitions (millions)	\$111.0	\$150.0	\$150.0	\$155.0
Ratio of Leveraged Private Dollars Per Dollar of Incentive (Non-TIF)	16%	18%	10%	19%
<i>Downtown</i>				
New Downtown Prospects	37	50	50	20
New Downtown Businesses	10	15	15	20
New Housing Units	N/A	N/A	54	50
<i>Citywide</i>				
New Businesses	37	50	50	60
New Housing Units	N/A	N/A	292	750
Number of Approved/In Process Development Projects	N/A	N/A	30	30
Value of Approved/In Process Development Projects (millions)	N/A	N/A	\$300.0	\$300.0
Square Footage of Approved/In Process for Non Residential	N/A	N/A	343,000	2,000,000
Visits to Current Businesses	85	115	119	N/A
Requests for Information/Prospects/Leads Citywide	205	275	275	N/A

Budget Highlights

The 2022 budget will provide the Economic Development Division with an expanded, strengthened team that is excited about the future and ability to complete an ever-growing list of complex and transformational projects. This investment will pay large dividends in the ability to fund basic services from a non-property tax source and continue to improve the quality of life across the entire city.

Zoning & Planning Division

2022 Budget

Mission

To provide guidance to the public and city representatives in the development and implementation of the city's policies regarding land-use regulation, zoning enforcement, neighborhood stabilization, growth management, and the promotion of redevelopment in the community. To designate, preserve, and enhance those properties and improvements that reflect the historical, cultural, artistic, social, ethnic, or other heritage of the nation, state, or community, or that may be representative of an architectural or engineering type inherently valuable for the study of a style, period, craftsmanship, method of construction, or use of indigenous materials.

Major Functions

1. Assist the city's policy makers in their efforts to improve the quality of life for all residents through the administration of the Zoning Ordinance and monitoring the implementation of the Comprehensive Land Use/Transportation Plan and physical development policies.
2. Provide a user friendly development process to enhance customer service.
3. Enforce the Historic District and Landmark Guidelines, FoxWalk Overlay District Design Guidelines, and the Code of Ordinance regarding quality of life issues.
4. Respond to public inquiries, land use referrals, and Freedom of Information Act requests.
5. Guide developers and the public through the initial development process.

6. Review and process land-use petitions and Certificates of Appropriateness (COA).
7. Verify the conformance of implemented site plans with approved documents.
8. Research and prepare plans and reports from which community trends can be identified and needs assessed.
9. Provide the staffing to accomplish the following:
 - Administration of the school/park land/cash ordinance.
 - Maintenance of the building permit database for population estimation and projection.
 - Record plats of annexation, subdivision, right-of-way dedication, and easements.
 - Provide technical assistance and recommendations to owners regarding style, materials, contractors, suppliers, and methods.
 - Complete mandated federal reviews for properties utilizing federal funding.
 - Update the historic property survey to meet Certified Local Government requirements.
 - Implement the Preservation Loan and Grant Programs.
 - Sponsor the Mayor's Awards for Excellence in restoring historic buildings.
 - Conduct tours featuring the city's historic properties.
 - Provide clerical and technical assistance to the Design Review Committee/FoxWalk Overlay District; Historic Preservation Commission; Planning and Zoning Commission; Planning Council; and the Riverwalk Advisory Subcommittee.
10. Encourage high-quality redevelopment within the FoxWalk District through technical and financial assistance programs.

Zoning & Planning Division

2022 Budget

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	829,838	801,394	838,503
Other Non-Capital	42,045	150,886	274,826
Capital	-	-	-
Total	871,883	952,280	1,113,329

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Director of Zoning & Planning	1	1	1
Administrative Secretary	1	1	1
Planner	3	3	2
Senior Planner	1	1	2
Subtotal-Full-Time Positions	6	6	6

Seasonal Positions

College Intern	1	0	1
Subtotal-Seasonal Positions	1	0	1
TOTAL	7	6	7

Short-Term Goals (2022)

1. Work with the Economic Development Division to update the Riverwalk Master Plan.
2. Update the ward boundaries from the 2020 Census.
3. Review and update the Development Fee Schedule to more accurately reflect administrative costs.
4. Review the current list of water service agreements and per the agreements, proceed with the annexation of the properties that are contiguous to the city limits.
5. Update the FoxWalk Overlay District Guidelines.
6. Review and, where necessary, update the land/cash fees table.

Long-Term Goals (2023 and Beyond)

1. Coordinate redevelopment along the Fox River through the implementation of the Riverfront Vision Plan, Seize the Future Downtown Master Plan, and RiverEdge Park Master Plan (Ongoing).
2. Facilitate zoning and site design of development and redevelopment projects throughout the city (Ongoing).
3. Develop ordinances and policies that focus on quality-of-life issues (Ongoing).
4. Continue to develop an interactive website to expedite the zoning process and responses to land use inquiries from the public (Ongoing).
5. Continue to update the zoning ordinance, the historic preservation guidelines, and the FoxWalk guidelines in response to evolving quality-of-life issues to ensure that the ordinances are living documents (Ongoing).

Zoning & Planning Division

2022 Budget

6. Document the architecture of historic properties (Ongoing).

2021 Major Accomplishments

- Updated the sign ordinance to reflect industry best practices.
- Accepted and processed historic preservation grant applications.
- Expanded the offering of online forms.

2020 Major Accomplishments

- Consolidated the Planning Commission and Zoning Board of Appeals.
- Updated the development processes and procedures.
- Developed 10% efficiency gains in the Zoning entitlement process.
- Implemented an online land use petition form.
- Transitioned to remote Planning & Zoning Commission, Development Services Team, and daily staff meetings during the COVID-19 pandemic.
- Developed an employee rotation schedule to provide office coverage during the COVID-19 pandemic.

Performance Measures

Measure	2021			
	2020	2021	Estimated	2022
	Actual	Budget	Actual	Budget
Average Number of Days to Process				
Land Use Petitions	38	36	37	35
Customer Service Requests	900	1000	1,050	1,000
Land Use Petitions Processed	49	60	82	75
Comprehensive Plan Revisions	0	1	1	1
Ordinances/Resolutions Approved by City Council	89	100	105	100
Acres Annexed	1	3	74	5
Public Hearings (Notices)	38	30	22	30
Recorded Documents	28	40	26	45
Number of Board, Commission, and Committee Meetings	44	60	64	60
Valuation of Construction Permits in the Downtown Core/Downtown				
Fringe District (millions)	\$7.1	\$10.0	\$0.5	\$10.0
Historic COA Applications	82	90	148	140
FoxWalk COA Applications	15	25	44	35
Loans/Grants Monitored	14	15	9	15
Section 106 Reviews	22	25	51	40

Budget Highlights

The 2022 budget will permit the Zoning & Planning Division to provide enhanced municipal services to the public.

Animal Control Division

2022 Budget

Mission

To serve the community through animal sheltering, pet placement programs, humane education, and animal law enforcement. Provide responsive, efficient, and high-quality animal control services that preserves public safety. Promote responsible pet ownership, educate the public on city ordinances relating to animals, and safe interactions.

Major Functions

1. Protect the public from zoonotic diseases through surveillance and investigation of wildlife exposure and animal bites.
2. Protect the public from vicious and nuisance animals by enforcement of animal control ordinances.
3. Operate the Animal Care & Control facility, providing a place to house unwanted pets and facilitate their adoption.
4. Patrol the streets of Aurora and actively respond to animal control problems before they become serious.
5. Investigate reports of animal cruelty.
6. Educate the public, especially children, regarding responsible pet ownership and pet care through tours, lectures, and presentations.
7. Cultivate and maintain relationships with other animal welfare agencies and organizations to help further the mission and better serve the community through collaboration.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,130,094	1,081,930	1,119,732
Other Non-Capital	257,084	271,150	293,040
Capital	-	-	-
Total	1,387,178	1,353,080	1,412,772

Staffing

Full-Time Positions

	2020	2021	2022
Director	0	0	1
Manager	1	1	0
Animal Control Officer I	2	2	2
Animal Control Officer II	1	1	1
Kennel Maintenance Worker	2	2	2
Office Manager	1	1	1
Subtotal - Full-Time Positions	7	7	7

Part-Time Positions

Animal Control Clerk	3	3	3
Kennel Maintenance Worker	1	1	2
Subtotal - Part-Time Positions	4	4	5

TOTAL	11	11	12
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Animal Control Division

2022 Budget

Short-Term Goals (2022)

1. Expand the facility's hours of operation to provide extended hours of service to the public.
2. Update the Municipal Code regarding animal control.

Long-Term Goals (2023 and Beyond)

1. Continue to improve the division's cost-recovery ratio (Ongoing).
2. Continue to educate and train the Animal Control Division staff (Ongoing).
3. Continue to increase animal code compliance (Ongoing).
4. Increase humane education programs and outreach (Ongoing).
5. Achieve a zero euthanasia rate for healthy and treatable animals (Ongoing).

2021 Major Accomplishments

- Hosted 4 free microchip clinics for cats and dogs owned by Aurora residents.
- Established pet merchandise sales to provide increased customer service and increased revenue.
- Expanded the Love-A-bull program that provides free spays and neuters to qualifying breeds.
- Established a volunteer program.

2020 Major Accomplishments

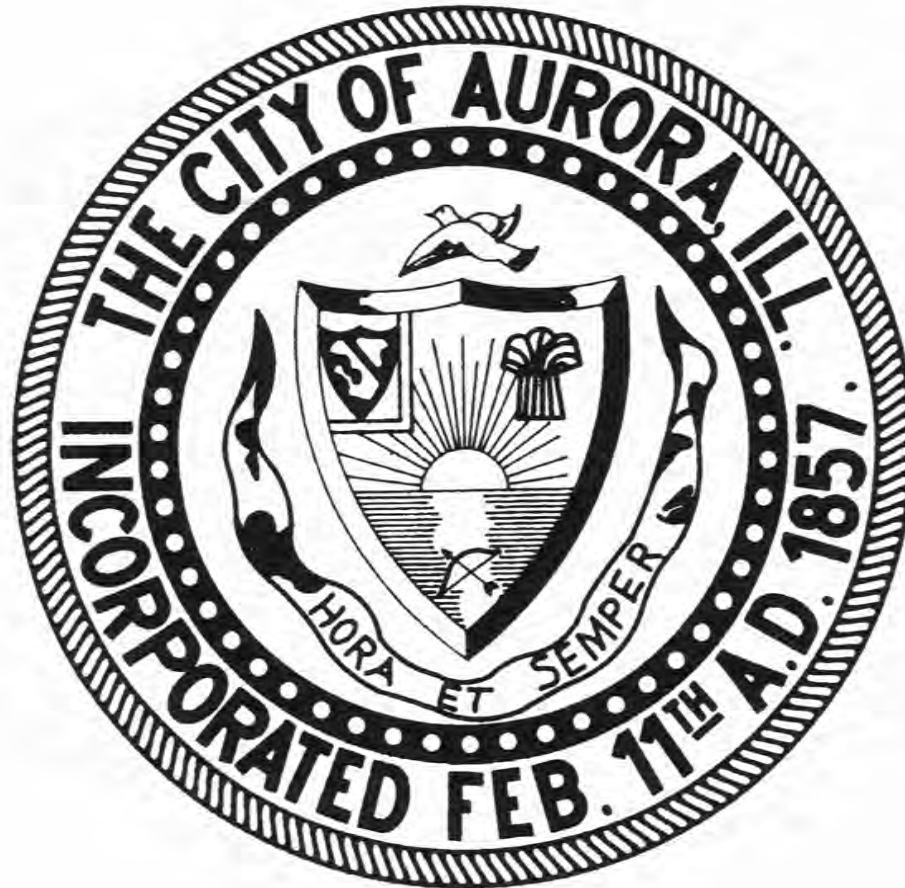
- Provided a free spay/neuter program for pit bull-type dogs owned by Aurora residents.
- Hosted a free microchip clinic for cats and dogs owned by Aurora residents.

Performance Measures

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Incidents	5,896	5,000	4,931	5,000
Cat & Dog Licenses Issued	1,250	2,000	829	1,500
Animals Impounded	1,220	1,700	1,347	1,500
Adoptions	430	700	402	750
Visitors to the Facility	3,300	8,000	2,600	8,000
Animals Transferred to Animal Welfare Organizations	318	350	363	350
Aurora Dogs Spayed/Neutered	35	100	98	125

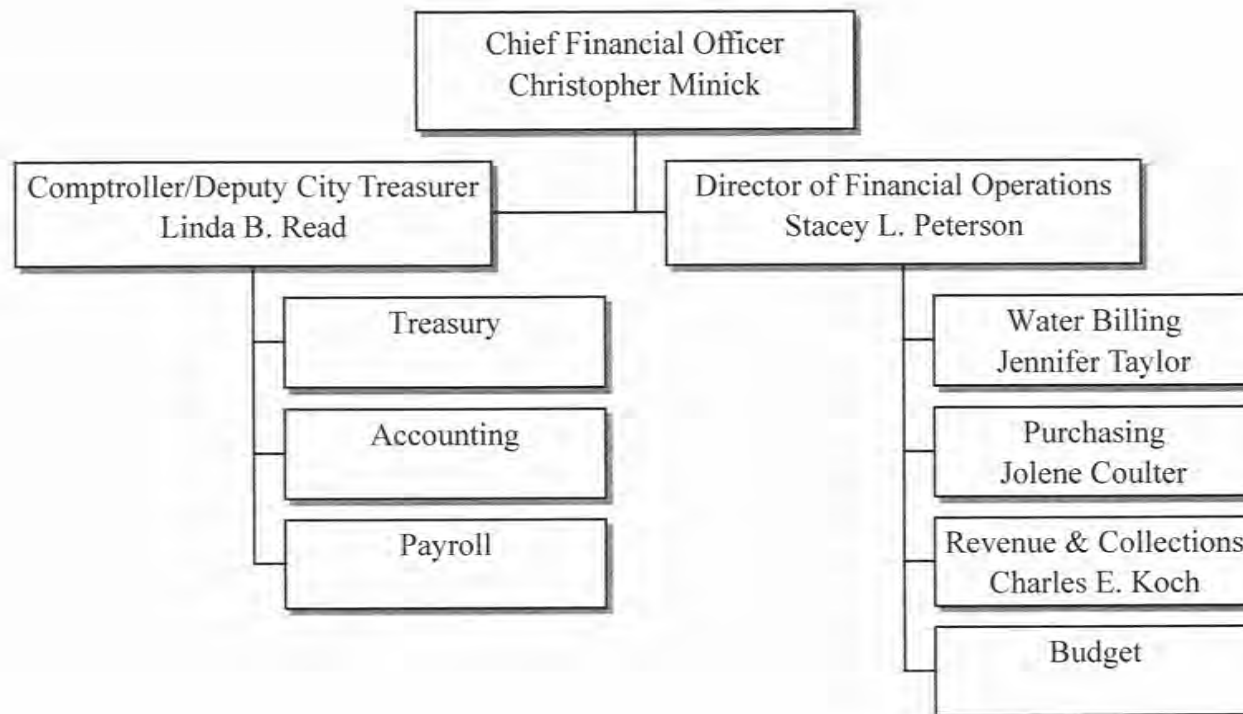
Budget Highlights

The 2022 budget will permit the Animal Control Division to provide enhanced municipal services to the public.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
FINANCE DEPARTMENT**





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Finance Administration

2022 Budget

Mission

To provide municipal financial services of the highest quality to the residents and businesses of the City of Aurora, the City Council, and the city staff in an efficient and progressive manner while safeguarding city assets and upholding the public trust.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Budgeting, financial planning, and financial forecasting.
4. Billing for city services, including water and sewer service.
5. Licensing.
6. Collection of city revenues.
7. Centralized purchasing.
8. Cash management and investing.
9. Debt management.
10. Evaluation of the financial impact of economic development proposals.
11. Monitoring compliance with the financial terms of economic development agreements in preparation for the payment of incentives.
12. Internal auditing.
13. Operation of the city mailroom.

Budget Summary (Administration Only)

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	328,019	293,751	460,053
Other Non-Capital	113,486	109,384	171,770
Capital	-	-	-
Total	420,886	403,135	631,823

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
CFO/City Treasurer	1	0	1
Administrative Aide	1	0	1
Subtotal Full-Time Positions	2	0	2
<u>Part-Time Positions</u>			
CFO/City Treasurer	0	1	0
Administrative Aide	0	1	0
Graduate Intern (Part-Time)	1	1	1
Subtotal Part-Time Positions	1	3	1
TOTAL	3	3	3

Short-Term Goals (2022)

1. Complete the bond issue process for projects included in the budget.

Finance Administration

2022 Budget

2. Design and implement a plan for the American Rescue Plan Act (ARPA) funding to maximizing opportunities for the city's benefit while respecting the rules and regulations of the program.
3. Provide analysis and support to the Economic Development Division regarding economic development proposals as necessary.
4. Review and update, if necessary, the city's corporate investment policy.
5. Install a financial transparency portal on the city's website.

Long-Term Goals (2023 and Beyond)

1. Refund the outstanding bond issues when market conditions are favorable (Ongoing).

2021 Major Accomplishments

- Reorganized the Finance Department to contain costs while maintaining current levels of service.

2020 Major Accomplishments

- Managed the COVID-19 expenses and administration of grants to:
 - a. Maximize federal grant funding received
 - b. Contain operating expenses
 - c. Avoid the issuance of short-term debt for continued public safety operations

Performance Measures

	2021			
	2020	2021	Estimated	2022
Measure	Actual	Budget	Actual	Budget
Avg. Return - Corp. Investments	1.3%	1.3%	1.3%	1.3%
General Obligation Bond Rating	AA	AA	AA	AA
Debt Service Abatement (millions)	\$5.9	\$7.2	\$7.2	\$7.2

Budget Highlights

The 2022 budget will permit the Finance Administration Division to provide enhanced municipal services to the public.

Accounting Division

Mission

To provide municipal accounting and financial reporting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Processing of accounts payable.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,575,343	1,596,837	1,611,945
Other Non-Capital	(8,878)	77,087	51,105
Capital	-	-	-
Total	1,566,465	1,673,924	1,663,050

2022 Budget

Staffing

Full-Time Positions

	2020	2021	2022
Assistant Director	1	0	0
Comptroller/Deputy Treasurer	0	1	1
Account Clerk II	2	2	2
Account Clerk III	1	1	1
Accountant	4	4	4
Accounting Supervisor	1	0	0
Accounting Manager	0	1	1
Administrative Aide	3	3	3
Payroll Supervisor	1	1	1
TOTAL	<u>13</u>	<u>13</u>	<u>13</u>

Short-Term Goals (2022)

1. Implement a new payroll time and attendance system.
2. Implement the Governmental Accounting Standards Board (GASB) Statement Number 87 for the accounting of leases.

Long-Term Goals (2023 and Beyond)

1. Offer citywide disaster cost recovery training in conjunction with the Emergency Management Division (2024).

Accounting Division

2022 Budget

2021 Major Accomplishments

- Enhanced the senior utility tax rebate process to allow for electronic submission of applications.
- Evaluated the enterprise resource platform payroll module.
- Converted the Firefighters' Pension Fund administration to contractual services per the pension boards' recommendation.
- Continued with the automation of the payroll and time-keeping process through the current payroll system software.

2020 Major Accomplishments

- Developed policies and procedures to integrate cash receipts data from the development and licensing module into the accounting system.
- Completed the Annual Comprehensive Financial Report (ACFR) on time despite adverse conditions and staffing restrictions due to COVID-19.
- Received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the 22nd consecutive year (2019 annual report).
- Implemented the GASB Statement Number 83 regarding financial reporting for certain asset retirement obligations.
- Implemented a policy to track COVID-related expenses and assisted department and division heads seeking financial assistance from external sources including funding from the CARES Act, FEMA, Rebuild Illinois, and other grant sources.

Performance Measures

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Utility Tax Rebates Issued Within 9 Weeks of Application	100%	100%	100%	100%
Employee Paychecks Issued	38,806	34,000	38,689	39,000
Employees on Direct Deposit Payroll	97%	95%	96%	96%
Pensioner Benefit Checks Issued	7,869	7,500	8,228	8,500
Accounts Payable Checks Issued	13,356	15,000	14,995	15,000
Bank Reconciliations Completed Within 30 Days	85%	100%	85%	100%
Post-Closing Year-End Journal Entries	15	10	10	10
Years Received the GFOA Certificate of Achievement	22	23	23	24

Budget Highlights

The 2022 budget will permit the Accounting Division to provide enhanced municipal services to the public.

Budgeting Division

Mission

To provide municipal budgeting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Budgeting, financial planning, and financial forecasting.
2. Publish an annual budget document.
3. Publish an annual budget-in-brief document.
4. Publish an annual capital improvement plan document.
5. Prepare tax levies.
6. Process budget transfers and budget amendments.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	369,542	358,904	374,134
Other Non-Capital	(784)	3,830	3,520
Capital	-	-	-
Total	368,758	362,734	377,654

2022 Budget

Staffing

<u>Full-Time Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Assistant Director	1	0	0
Director of Financial Operations	0	1	1
Budget Analyst	1	1	1
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2022)

1. Receive the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award (2022 Budget).
2. Publish a Budget-in-Brief document associated with the 2022 budget.
3. Incorporate a digital signature into the budget transfer request form to streamline the approval process.

Long-Term Goals (2023 and Beyond)

1. Continue to enhance the budget development process by providing new and updated help documents on the Budgeting Division's intranet site (Ongoing).

Budgeting Division

2022 Budget

2021 Major Accomplishments

- Received the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award (2021 Budget).
- Researched methods to streamline the budget process.
- Implemented the budgeting changes for the Finance Department reorganization.

2020 Major Accomplishments

- Received the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award (2020 Budget).
- Supported the citywide departments in the management of all operating funds to provide adequate funding for operations during the COVID-19 pandemic.

Performance Measures

<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
Budget Transfers Processed	148	200	225	150
Budget Amendments Processed	1	3	2	2
No. of Years Received the GFOA				
Budget Award	21	22	22	23

Budget Highlights

The 2022 budget will permit the Budgeting Division to provide enhanced municipal services to the public.

Revenue & Collection Division

Mission

To provide municipal cash handling, invoicing, and collection services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Billing for all city services except for water and sewer service.
2. Collection of city revenues.
3. Licensing.
4. Operation of the city mailroom.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	847,038	785,235	783,945
Other Non-Capital	138,524	118,072	124,856
Capital	-	-	-
Total	923,562	903,307	908,801

2022 Budget

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Assistant Director	1	1	1
Account Clerk I	1	0	0
Account Clerk II	3	3	3
Account Clerk III	2	2	2
Business Compliance Officer	0	0	1
Cashiering Operations Supervisor	1	1	1
Subtotal Full-Time Positions	8	7	8

Part-Time Positions

Account Clerk I	0	1	1
Subtotal Part-Time Positions	0	1	1

TOTAL	8	8	9
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Note: The Business Compliance Officer will be budgeted in the Revenue & Collection Division and the City Clerk's Office.

Short-Term Goals (2022)

1. Move the Property Standards Division's TRAKiT invoices into the accounts receivable system to begin the collection process.
2. Upgrade the interactive voice response phone payment system for water billing, accounts receivable, and parking.

Long-Term Goals (2023 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over the cash-handling and revenue processes (Ongoing).

Revenue & Collection Division

2022 Budget

2021 Major Accomplishments

- Maintained connectivity with the new software system in the Development Services Department.
- Implemented a process via the software system to send the Development Services Division's past due invoices to the collection agency per the city's collection policy.
- Processed all licenses in the new TRAKiT module.
- Set up a process to move the Property Standards Division's TRAKiT invoices into accounts receivable to send them to collection.

2020 Major Accomplishments

- Completed the installation of the development and licensing software for business licensing.
- Researched the option to use the development and licensing software for all local tax collections.
- Installed new credit card scanners at all cash terminals and moved the credit card information storage to a new vendor.
- Converted to remote operations for billing and revenue collection activities during the COVID-19 pandemic including telecommuting and remote acceptance of major revenue collection items such as real estate transfer tax stamps.

Performance Measures

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Collection Rate on Miscellaneous Receivables	84%	65%	73%	85%
Avg. Accounts over 90 days	51%	30%	55%	50%
Food & Beverage Tax Returns Processed	5,844	6,200	7,500	7,500
Real Estate Transfer Tax Stamps Issued	3,998	4,000	4,700	4,100
Licenses Issued	270	250	275	200

Budget Highlights

The 2022 budget provides for the addition of a Business Compliance Officer in the Revenue & Collection Division to monitor licensing requirements and tax collection from local businesses. The responsibilities of the position will be apportioned with the City Clerk's Office.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
MAILROOM**

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	631	1,648	12,900	12,900	12,900	-
RENTAL-LEASES	25,756	22,630	29,800	29,800	29,800	-
OTHER SERVICES & CHARGES	(12,855)	10,691	(19,600)	(19,600)	(19,600)	-
SUPPLIES-GENERAL	3,718	6,045	4,300	4,300	4,300	-
TOTAL OTHER NON-CAPITAL	<u>17,250</u>	<u>41,014</u>	<u>27,400</u>	<u>27,400</u>	<u>27,400</u>	<u>-</u>
TOTAL MAILROOM	<u>17,250</u>	<u>41,014</u>	<u>27,400</u>	<u>27,400</u>	<u>27,400</u>	<u>-</u>

Purchasing Division

2022 Budget

Mission

To promote the public trust through resourceful acquisition of goods and services needed by city operational and administrative units in the performance of their duties. This is to be accomplished by adherence to the City Code and state statutes in an efficient and forward-looking purchasing system. Education, investigation, innovation, and planning are paramount in an evolving stewardship role.

Major Functions

1. Facilitate competitive sourcing through research and the identification of qualified suppliers.
2. Maintain and update the vendor electronic data-base, including electronic funds transfer documents.
3. Develop solicitations and facilitate public notification in conformance with state statutes and the City Code.
4. Manage the city's procurement policies.
5. Audit all invoices as presented for payment and confirm the receipt of goods and services.
6. Administer maintenance agreements for city office equipment.
7. Serve as a resource for the budgeting process.
8. Manage the city's Procurement Development Program for minorities, women and displaced person (MWDP).
9. Manage the city's local vendor preference policy.
10. Maintain and manage the city's purchase card program.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	481,318	479,658	577,039
Other Non-Capital	(12,338)	26,800	84,744
Capital	-	-	-
Total	468,980	506,458	661,783

Staffing

Full-Time Positions

	2020	2021	2022
Director	1	1	1
Account Clerk II	1	1	1
Account Clerk III	1	1	1
Administrative Aide	1	0	0
Confidential Secretary	0	0	1
Purchasing Supervisor	0	1	1
Subtotal Full-Time Positions	4	4	5
TOTAL	4	4	5

Purchasing Division

2022 Budget

Short-Term Goals (2022)

1. Review the city's website compatibility for electronic bidding software.
2. Create a dashboard to provide performance indicators on the website.
3. Optimize the enterprise resource platform purchasing/inventory module.
4. Implement the next steps from the final Availability and Disparity Study report.
5. Translate the bid, request for proposals, and request for qualifications documents into Spanish to expand the contractor/vendor base and increase participation in the buying process.

Long-Term Goals (2023 and Beyond)

1. Implement standard commodity codes (2023).
2. Review the in-house procedures to implement best practices and improve customer service (Ongoing).
3. Develop a citywide procurement plan for targeted goods and services (Ongoing).

2021 Major Accomplishments

- Offered purchasing card and procurement card training sessions for new and current employees.
- Worked to provide online submission of vendor applications on the city website.

- Integrated third-party purchasing systems, cooperatives, and any new methodology to provide cost effective purchasing.
- Implemented an email outreach to update vendor information with email addresses, increase the number of vendors using electronic funds transfers, and expand the listing of MWDP vendors.
- Implemented a citywide online purchasing solution to increase buying power and cost-savings.
- Worked with the professional consultant for the Availability and Disparity Study.

2020 Major Accomplishments

- Transferred current purchasing processes to a remote access process in order to continue operations during the COVID-19 pandemic.
- Established a Job Order Contracting (JOC) service program to increase efficiencies in the city's purchasing services and generate revenue by providing the JOC service to other agencies.
- Assisted the citywide departments and divisions in procuring personal protective equipment and sanitization services during the COVID-19 pandemic to ensure a safe work environment for city staff.
- Partnered with a vendor to assist with information technology solicitations, using their expertise in the field to expedite review and award of information technology purchases.

Purchasing Division

2022 Budget

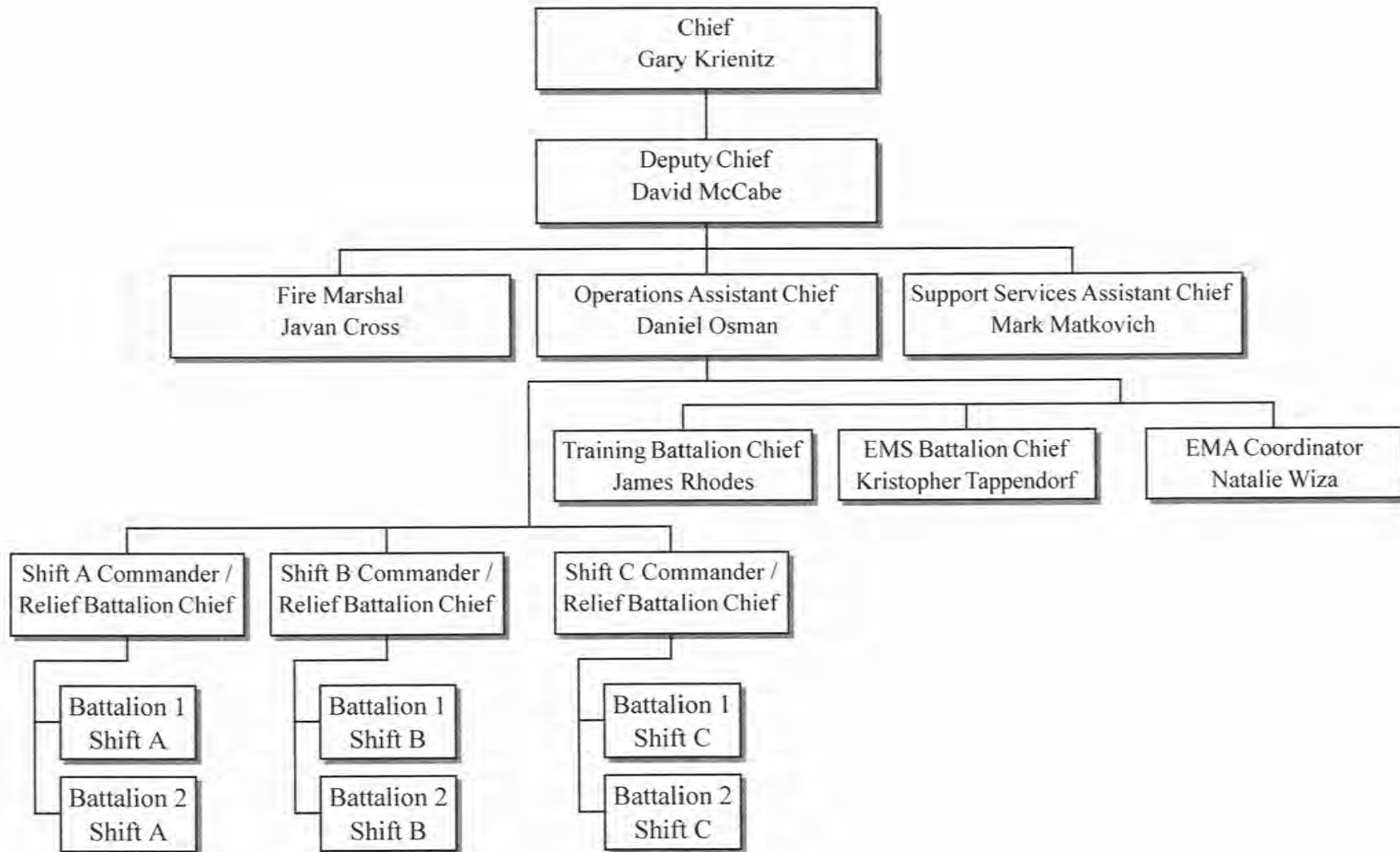
Performance Measures

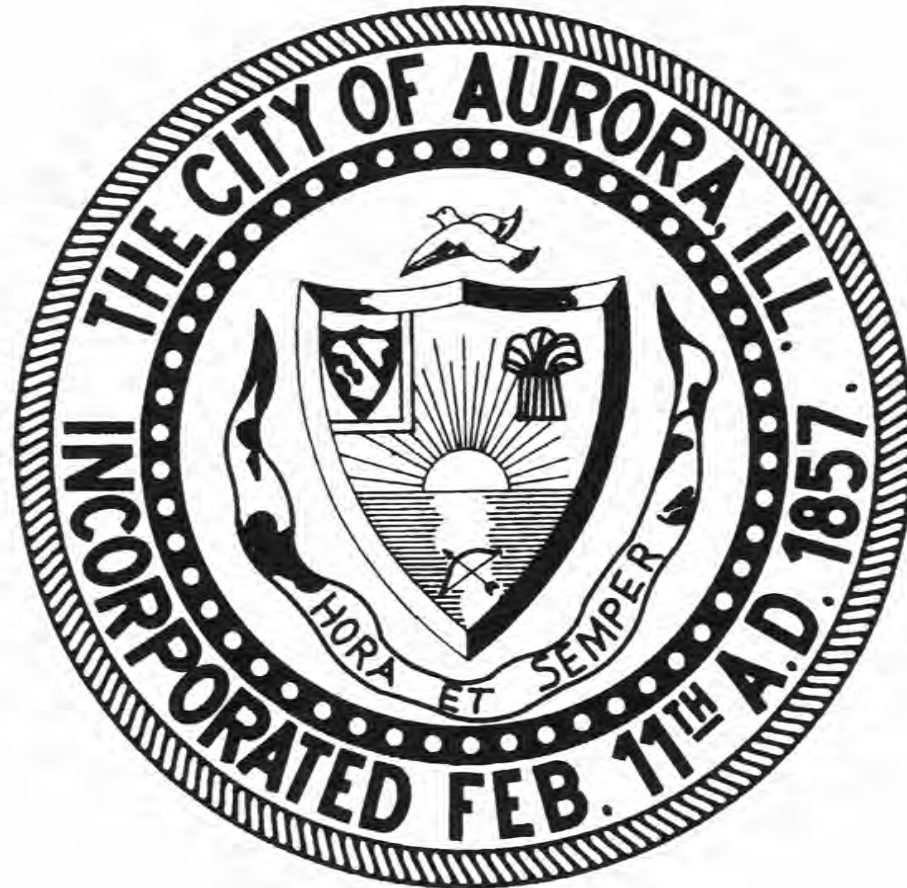
<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
Total Purchase Orders Issued	2,108	2,200	2,204	2,200
Open Purchase Orders Issued	450	700	470	500
Formal Bids Coordinated	61	89	83	90
Informal Bids Coordinated	38	60	37	50
Active MWDP Vendors	365	400	380	450
Vendors Participating in EFT Program	1,044	1,300	1,117	1,300
Procurement Card Holders	151	155	159	155

Budget Highlights

The 2022 budget will permit the Purchasing Division to purchase and implement E-bidding software to implement an electronic bid process. The software will provide a more efficient bid process by reducing the staff time spent on posting, responding, bid openings, and bid tabulations.

**CITY OF AURORA, ILLINOIS
ORGANIZATIONAL CHART
FIRE DEPARTMENT**





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Fire Department

2022 Budget

Mission

To provide essential fire suppression, special operations, and emergency medical services with an elevated level of expertise. To provide a unified professional response to life and property incidents affecting the City of Aurora and its citizens. To conduct a fire safety inspection program to uphold adopted codes and to supply an intensive quality fire prevention and education program. To provide the greatest quality of service to the public through a comprehensive training program that seeks to sharpen existing skills and develop new technologies to meet future demands. To provide a safe and healthy work environment for city employees.

Major Functions

1. Fire suppression and mitigation.
2. Provide emergency medical services.
3. Conduct fire inspections and prevention and education programs.
4. Provide juvenile fire-setter intervention programs.
5. Enforce the life safety fire codes and ordinances.
6. Provide specialized response teams (hazardous materials, water incident, technical rescue, fire investigation).

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	50,588,928	51,237,180	51,775,619
Other Non-Capital	2,929,323	2,281,573	2,362,586
Capital	-	-	-
Total	53,518,251	53,518,753	54,138,205

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Fire Chief	1	1	1
Administrative Secretary	2	1	1
Administrative Secretary II	0	1	1
Assistant Fire Chief	2	2	2
Battalion Fire Chief	11	11	11
Confidential Secretary	0	0	1
Deputy Fire Chief	1	1	1
Fire Captain	13	13	13
Fire EMS Support	1	1	1
Fire Inspector	2	2	2
Fire Lieutenant	32	32	32
Fire Marshal	1	1	1
Fire Private	139	139	142
Fire Senior Paramedic	9	9	9
Office Coordinator	1	1	1
Subtotal -Full-Time Positions	215	215	219

Fire Department

2022 Budget

Staffing (Continued)

<u>Part-Time Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Fire Cadet	8	8	8
Subtotal -Part-Time Positions	8	8	8
TOTAL	223	223	227

Short-Term Goals (2022)

1. Design and construct replacement Fire Station #4 on East Indian Trail near the Police Department.
2. Design the new Fire Station #13 near Bilter Road and Nan Street.
3. Remodel the bathrooms at Fire Station #5.
4. Replace the boilers at the Central Fire Station.

Long-Term Goals (2023 and Beyond)

1. Construct and staff Fire Station #13 (2023).
2. Design and construct replacement Fire Station #9 on the Eola Road corridor (2023).
3. Purchase and staff Medic #12 at Fire Station #12 (2024).

2021 Major Accomplishments

- Upgraded all basic life support engines to advanced life support.
- Constructed, equipped, and staffed Station #13.
- Replaced the driveway and windows at Station #5.

- Completed the remodel of the Central Station bathrooms, bedrooms, and kitchen.
- Completed the remodel of the Station #4 bedrooms.
- Put Ladder Truck 2 into service and added a reserve truck to the fleet.
- Put new Medic #4 into service, replacing an older ambulance.

2020 Major Accomplishments

- Replaced the fuel dispensing unit at Central Station.
- Replaced the sewer drain at Station #3.
- Put into service engines #7 and #8, replacing older engines.
- Put into service new Medic #3 and added a fifth reserve ambulance to the fleet.
- Upgraded engine #4 to provide advanced life support.
- Installed WiFi routers in all engines.
- Purchased and implemented equipment for twelve tactical emergency medical service personnel.

Fire Department

2022 Budget

Performance Measures

Measure	2020	2021	2021	
	Actual	Budget	Estimated	2022
			Actual	Budget
<i>Prevention Measures</i>				
Systems Tests	5	40	20	40
Fire Prevention Programs	18	280	90	180
Fire Drills	67	85	80	80
Hydrant Inspections	447	3,200	3,000	3,400
Inspections	648	1,400	800	1,200
Plan Reviews	16	20	15	30
Permits Issued	153	160	120	160
<i>Call Responses</i>				
Structure Fires	65	70	90	90
Vehicle Fires	71	70	75	70
Other Fires	176	160	80	80
Medical Calls	13,431	14,000	14,000	14,500
Motor Vehicle Accidents	890	1,000	1,000	1,000
Other Rescue Calls	61	60	60	60
Carbon Monoxide Incidents	143	150	100	120
Electric Hazard Incidents	88	90	70	80
Gas or Oil Leaks/Spills	208	200	180	200
Other Hazardous Incidents	40	40	40	40
Service and Good Intent Calls	1,541	1,300	1,500	1,500
False Alarms	1,321	1,300	1,300	1,300
Weather Emergencies	1	1	1	1
Total Call Responses	18,036	18,441	18,496	19,041

Performance Measures (Continued)

Measure	2020	2021	2021	
	Actual	Budget	Estimated	2022
			Actual	Budget
<i>Emergency Service Response Times</i>				
Fire-Average Response	5:06	6:00	5:54	5:30
Fire-Responses 6 Min. or Less	86%	90%	80%	90%
Medical/Rescue Average Response	5:12	6:00	5:18	5:20
Medical/Rescue Responses 6 Min. or Less	86%	90%	90%	90%

Budget Highlights

The 2022 budget includes the provision of much needed maintenance in several of the city's fire stations. In addition, staffing increased by three sworn firefighters per year over the next three years. These special budget items will allow the Fire Department to continue serving the residents in a safe and efficient manner, while reducing overtime costs.

Emergency Management Division

2022 Budget

Mission

To coordinate and administer an integrated, flexible, and comprehensive all-hazards emergency management program by supporting and facilitating departments and agencies through prevention, preparedness, response, recovery, and mitigation of activities to protect life, property, and the environment ahead of or during emergencies, disasters, or crises.

Major Functions

1. Maintain the city's emergency operations plans and warning systems in a state of readiness.
2. Support and facilitate participation and needs of internal and external partners.
3. Partner and coordinate with internal and external agencies, organizations, and stakeholders to enhance preparedness and response activities.
4. Ensure city compliance with state and federal legislative mandates and regulatory guidelines in emergency management including planning, training, and retention of accreditation.
5. Administer the Emergency Volunteer Service (EVS) Program.
6. Maintain a position on county, state, and national emergency management committees.
7. Oversee and support the practical use of grant monies to prepare, train, and equip the city through a strategic approach.
8. Monitor and share intelligence and information related to homeland security events and other incidents within the city.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	186,161	209,273	239,630
Other Non-Capital	229,094	342,530	368,115
Capital	-	-	-
Total	415,255	551,803	607,745

Staffing

<u>Full-Time Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Coordinator	1	1	1
EMA Specialist	1	1	2
TOTAL	2	2	3

Note: The 2022 budget includes the addition of one EMA Specialist each year through 2024, with 6-month contracts to hire.

Short-Term Goals (2022)

1. Complete the final requirements for the Complex Coordinated Terrorist Attack Grant.
2. Update the expired agreements with local jurisdictions and external partners.

Emergency Management Division

2022 Budget

Long-Term Goals (2023 and Beyond)

1. Coordinate expanded community education and outreach efforts (2023).
2. Implement a disaster exercise twice a year over the next four years and include at least one full-scale exercise in accordance to accreditation standards by the Illinois Emergency Management Agency (2024).
3. Conduct a feasibility study to determine the need for a new Emergency Management facility for staff and volunteers (2024).

2021 Major Accomplishments

- Received Emergency Management Agency accreditation from the State of Illinois for the 2021 through 2023 fiscal years.
- Updated and implemented improvements to the Emergency Volunteer Service Program.
- Participated in updating the Kane County Hazard Mitigation Plan and the DuPage County Hazard Mitigation Plan review process.
- Continued to support and manage the needs of the local government and community during the COVID-19 pandemic through strategic vaccination planning and operations.

2020 Major Accomplishments

- Supported and managed the emergency management needs of the local government and community during the COVID-19 pandemic.
- Developed a short and long term recovery plan pursuant to state and federal requirements.

- Developed and maintained a minimum standard of emergency management training and exercise for all city departments and employees.
- Developed and maintained recruitment and retention procedures for the Emergency Volunteer Services and increase volunteer participation.
- Implemented new technology and software in the Emergency Operations Center to improve citywide capabilities in emergency management.

Performance Measures

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
State Accreditation	Yes	Yes	Yes	Yes
Storm Ready Community	Yes	Yes	Yes	Yes
Exercises Scheduled	3	4	1	2
Exercises (City Attendance)	55	75	54	30
Exercises (External Attendance)	55	75	0	10
Trainings Scheduled	4	11	13	10
Training (City Attendance)	20	35	58	25
Training (External Attendance)	56	100	177	50
Planning Updates	4	5	2	3
EVS Volunteer Roster	18	25	31	40
EVS Hours of Service	4500	4500	4,350	4,400
Public Education	0	5	1	3
Planning Committee Meetings	0	4	0	2
Planning Mtgs. (City Attendance)	0	25	0	20
Planning Mtgs. (External Attendance)	0	15	0	10

Note: Due to the ongoing COVID pandemic, several performance measures were not met.

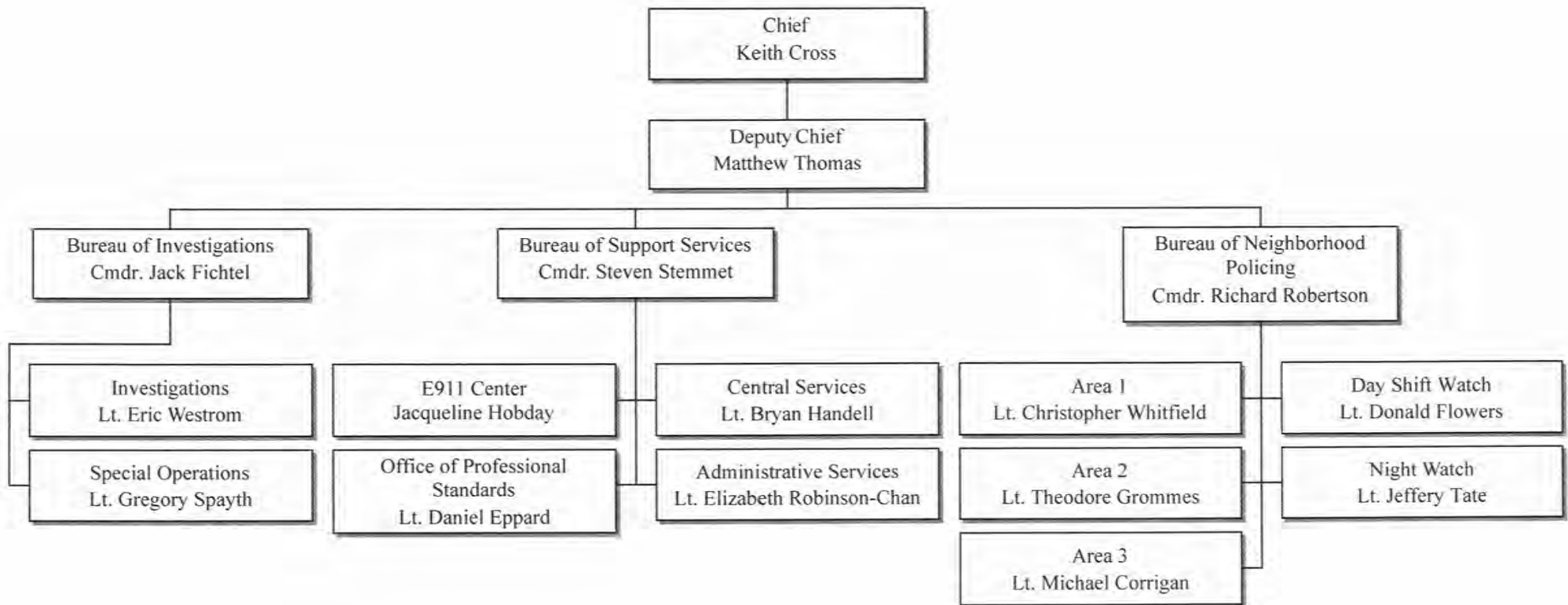
Emergency Management Division

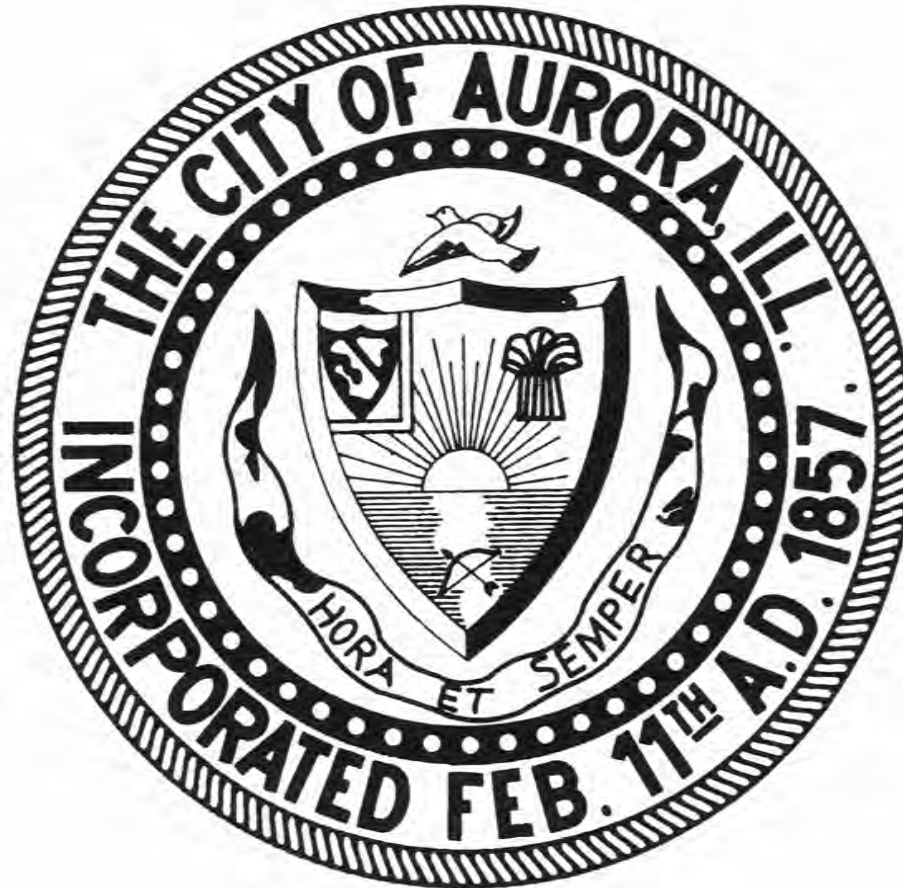
2022 Budget

Budget Highlights

The 2022 budget included a slight increase in staffing in the Emergency Management Division to provide enhanced municipal services to the public and deliver new services and programs.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
POLICE DEPARTMENT**





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Police Department

2022 Budget

Mission

To enhance the safety, security, and quality of life through innovation, partnerships, and service to the community.

Major Functions

1. Provide crime prevention measures.
2. Patrol the streets of the community in order to deter crime.
3. Respond to routine, unusual, and emergency calls for service.
4. Investigate crimes, offenses, and incidents.
5. Identify, arrest, and cooperate in the prosecution of criminal offenders.
6. Recover lost or stolen property.
7. Enforce traffic laws, investigate traffic accidents, and direct traffic in order to facilitate the safe and expeditious movement of vehicles.
8. Assist and advise the public in routine and emergency situations where no other public or private agency is available.
9. Develop a positive relationship between the community and the police department through community-oriented policing.
10. Reduce fear of crime through high-visibility and personal contact.
11. Report information to the appropriate state and federal agencies regarding crime.
12. Regulate certain business or activities as required by law.
13. Communicate, inform, and interact with the public through community meetings, traditional media, and social media.
14. Leverage and implement technology to assist the department with community caretaking, investigations, officer safety, and overall efficiency.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	72,901,095	73,920,912	73,527,653
Other Non-Capital	3,809,284	4,663,020	5,658,763
Capital	-	-	-
Total	76,710,379	78,583,932	79,186,416

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Police Chief	1	1	1
Deputy Police Chief	1	1	1
Administrative Aide	2	1	1
Administrative Assistant I	1	1	1
Administrative Secretary I	2	2	2
Administrative Secretary II	1	1	1
Commander	3	3	3
Court Detention Technician I	8	10	10
Court Detention Technician II	8	6	6
Crime Intelligence Analyst	1	1	1
Digital Evidence Custodian	0	0	3
Digital Evidence Manager	0	0	1
Digital Forensic Investigator	0	0	1
Evidence Technician	1	1	1
Executive Secretary	1	1	2
Forensic Examiner	1	1	0
Lieutenant	10	10	10
Media Relations Manager	1	1	1

Police Department

2022 Budget

Staffing (Continued)

<u>Full-Time Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Office Coordinator	0	1	1
Office Manager	1	1	1
Officer	250	250	253
Records Clerk	12	12	15
RMS Coordinator	0	0	1
Sergeant	42	42	42
Subtotal - Full-Time Positions	347	347	359
<u>Part-Time Positions</u>			
Administrative Aide	1	1	1
Confidential Secretary	2	2	1
Police Cadet	12	12	12
Subtotal - Part-Time Positions	15	15	14
<u>Seasonal Positions</u>			
Crossing Guard	35	35	1
Subtotal - Seasonal Positions	35	35	1
TOTAL	397	397	374

Short-Term Goals (2022)

1. Increase recruitment and branding efforts to attract the best and most diverse candidates for the department.
2. Implement body cameras, new squad car cameras, and digital evidence systems to improve transparency and accountability efforts.
3. Increase internal and external communication strategies to better inform and directly communicate with the community about concerns, issues, and information.

4. Continue to increase transparency efforts with the community through data, reporting, communications, and the Civilian Review Board.
5. Purchase and implement the use of an indoor drone equipped with a thermal imaging camera to provide the ability to search for and identify potentially dangerous, armed suspects while maintaining the officers' safety during a search.

Long-Term Goals (2023 and Beyond)

1. Continue to work toward reducing violent crimes (Ongoing).
2. Continue to work toward improving relationships with the community through community-oriented policing efforts (Ongoing).
3. Continue to attract the best and most diverse officers to the department (Ongoing).
4. Continue to have a robust internal and external communication strategy and transparency incentives to inform and directly communicate with the community about concerns, issues, and information (Ongoing).
5. Implement and leverage the best technology to assist with the overall mission of the department (Ongoing).

2021 Major Accomplishments

- Continued with the building infrastructure and software platform for the Critical Incident Intelligence Center.
- Purchased and issued body cameras to the police officers to increase transparency and accountability.

Police Department

2022 Budget

- Fully executed the recruitment team efforts and reached out to local high schools and universities to encourage minority students to consider a career in law enforcement.
- Implemented the use of portable bullet traps to create a more realistic training experience for the officers.
- Installed triple shelving units in the evidence storage area to provide more space until a court order approves the disposal of such evidence.
- Launched new transparency initiatives including the Civilian Review Board and open data portals to be more transparent to the residents, businesses, and visitors.

2020 Major Accomplishments

- Implemented a recruitment team to encourage students to consider a career in law enforcement.
- Transitioned the records staff to work remotely from home in the initial stages of the COVID-19 pandemic and implemented alternative work schedules to prevent the spread of the virus.
- Conducted the patrol operations' in-service training and roll calls in the garage to allow for social distancing during the COVID-19 pandemic.
- Provided sanitizing wipes and hand sanitizer to all employees as well as the police patrolmen to sanitize their vehicles before and at the end of the work shifts.
- Secured a federal grant to assist with the purchase of personal protective equipment for the department and city staff.

- Worked with the Fire Department and Emergency Management Services to procure and distribute personal protective equipment to other city departments.
- Implemented a policy to release arrestees on I-bonds to avoid bringing minor traffic/criminal offenders into the detention area.

Performance Measures

Measure	2021			
	2020	2021	Estimated	2022
	Actual	Budget	Actual	Budget
Prisoner Bookings	4,024	4,005	4,235	3,431
Firearm Seizures	251	202	214	216
Total Criminal Offenses	8,877	7,190	9,013	7,218
Traffic Tickets	9,948	12,166	12,166	11,602
Traffic Accidents	4,104	5,586	4,979	5,459
Violent Crimes	659	503	704	544
Property Crimes	2,312	1,809	1,980	1,692
<i>Rate Per 100,000 Persons</i>				
Prisoner Bookings	2,228.84	2,025.12	2,345.71	1,900.35
Firearm Seizures	139.03	102.00	118.53	119.66
Total Criminal Offenses	4,916.86	3,635.55	4,992.19	3,997.98
Traffic Tickets	5,510.08	6,152.01	5,382.68	6,064.72
Traffic Accidents	2,273.16	2,824.72	2,757.81	3,023.48
Violent Crimes	365.01	254.46	389.94	301.09
Property Crimes	1,280.59	914.84	1,096.70	937.43

Note: Traffic ticket total does not include warning tickets issued.

Police Department

2022 Budget

Budget Highlights

The 2022 budget will permit the Police Department to provide enhanced municipal services to the public. The implementation of new technology including body cameras, new squad car cameras, and a digital evidence solution will provide increased accountability and transparency to the community.

E911 Center

2022 Budget

Mission

To enhance the quality of life, we will serve, support, and respond with care by following the core values of excellent teamwork, high-quality customer service, integrity, dedication, and professionalism.

Major Functions

1. Deliver emergency communications to two police agencies and one fire/emergency medical service agency.
2. Handle 911 emergency calls, non-emergency calls, and emergency medical dispatch on a 24-hour-a-day, 365-days-a-year basis.
3. Assist with Law Enforcement Agency Data System (LEADS) duties.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,518,238	4,512,482	4,530,794
Other Non-Capital	13,489	43,200	40,950
Capital	-	-	-
Total	4,531,727	4,555,682	4,571,744

Staffing

Full-Time Positions

	2020	2021	2022
Manager	1	1	1
Emergency Dispatch Supervisor	3	3	3
Lead CAD Coordinator	0	0	1
Lead Telecom Operator	6	6	6
Telecommunications Operator I	19	21	21
Telecommunications Operator II	8	6	6
TOTAL	37	37	38

Short-Term Goals (2022)

1. Make the back-up dispatch center independently functional from the public safety answering point (PSAP) including radio, phone CAD, and fire dispatch capabilities.
2. Implement improvements to the 911 center to increase the ISO rating and lower property insurance costs.
3. Fully integrate the Fox Valley Park District police into the CAD system.
4. Work with the Information Technology Division to migrate to updated LEADS software.
5. Implement a lateral employee hiring program to increase staffing.
6. Complete part 2 of the Aurora/Naperville Complex Coordinated Terrorist Attack simulation.
7. Install, train, and implement new interoperable radio talk groups and radio communication procedures.

E911 Center

2022 Budget

8. Install status lights at each Telecom Operator's workstation to provide a visual notification when the operator is on a call or communicating via radio.
9. Install new workstations and reconfigure the radio room to allow for more efficient communication and supervision.

Long-Term Goals (2023 and Beyond)

1. Update the division's policies and procedures (2023).
2. Install a new fire station alert system that allows fire dispatch capability at each telecom workstation (2023).
3. Utilize the updated technology to allow video messaging capability in the radio room (2024).

2021 Major Accomplishments

- Developed and implemented an emergency medical dispatch quality assurance program.
- Increased 911-related public education through social media, the city's webpage, and speaking engagements in the community.
- Developed a telecommunications recruitment team to work with the Human Resources and Police Departments at all public functions.
- Upgraded the telecom phone system to a digital and internet-protocol-based 911 system as required by state and federal regulations.
- Upgraded the fire station alert capabilities at the back-up center to mirror the primary PSAP.

2020 Major Accomplishments

- Formalized an internal continuing education program to include industry specific topics and refresher training on equipment used in the call center.
- Continued to utilize the Complex Coordinated Terrorist Attack Grant to train staff and write policies in the event of a massive attack.
- Implemented and trained staff on the new record's management system.
- Implemented a certification training system for emergency medical dispatch protocols.
- Completed the Naperville/Aurora radio system upgrade to provide an interoperable communication system for first responders.
- Created and implemented an office policy using recommended procedures for COVID-19 to provide a safe workplace for the telecommunications staff.
- Collaborated with four health departments to gather and provide up-to-date COVID-19 data to the police and fire units through the CAD Special Situations module.
- Relocated telecommunications staff members to the back-up dispatch center to limit exposure to COVID-19 and provide continued E911 services.
- Created COVID-19 screening protocols for the telecom operators to provide the information to the police and fire responders.
- Created a long-term COVID-19 incident plan to maintain dispatching and 911 services if the pandemic continues further into the future.

E911 Center

2022 Budget

Performance Measures

<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
Answered 911 Phone Calls	80,171	88,000	81,000	82,000
Answered Non-Emergency Phone Calls	125,536	160,000	144,918	149,000
Dispatched Police Incidents	131,423	150,000	127,926	132,000
Dispatched Fire/EMS Incidents	18,371	19,000	20,398	21,000

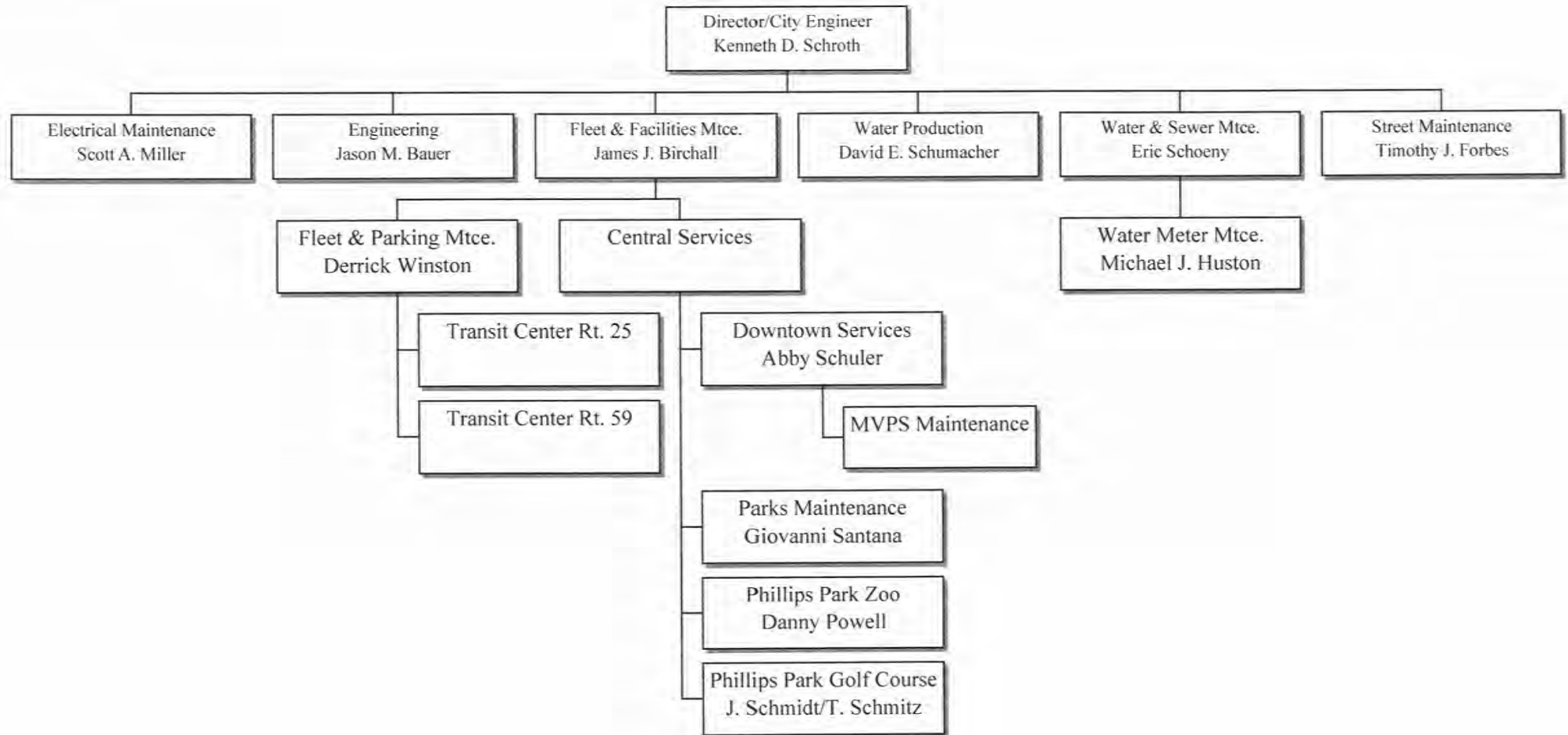
Budget Highlights

The 2022 budget will permit the E911 Center to provide enhanced municipal services to the public.



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CITY OF AURORA
ORGANIZATIONAL CHART
PUBLIC WORKS DEPARTMENT





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Public Works Administration Division

2022 Budget

Mission

To operate, construct, and protect the city's public infrastructure in a professional and cost-effective manner.

Major Functions

1. Assist in the preparation of the Capital Improvement Plan.
2. Interface with governmental agencies and other departments within the city to assist in the planning and implementation of projects.
3. Administer special service area projects.
4. Oversee the budget and performance of the divisions of the Public Works Department: Central Services, Electrical Maintenance, Engineering, Water Production, Water & Sewer Maintenance, Water Meter Maintenance, Downtown Services, Fleet & Parking Maintenance, MVPS Maintenance, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, and Street Maintenance.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	803,711	711,734	732,974
Other Non-Capital	45,716	30,100	30,100
Capital	-	-	-
Total	849,427	741,834	763,074

Staffing

Full-Time Positions

	2020	2021	2022
Director/City Engineer	1	1	1
Office Manager	1	1	1
TOTAL	2	2	2

Short-Term Goals (2022)

1. Develop a strategy to implement a complete lead service line inventory.

Long-Term Goals (2023 and Beyond)

1. Modify the city's lead service line replacement program to comply with the latest state regulations (2024).
2. Complete the projects contained in the Combined Sewer Overflow Long-Term Control Plan (2030).
3. Continue the annual bridge replacement program (Ongoing).
4. Implement preventative maintenance programs for watermain distribution and sewer collection systems (Ongoing).

Public Works Administration Division

2022 Budget

2021 Major Accomplishments

- Finalized the bid documents for the new combined maintenance facility and commenced the first phase of construction including site work, utility installation, and the salt storage facility.
- Continued to support all the divisions of the Public Works Department to develop remote work policies and procedures as necessary during the COVID-19 pandemic.
- Worked with the Public Works division heads to proactively plan for long-term modified work schedules in the event of a future facility closure when essential services are to be provided.
- Identified the necessary equipment to ensure preparedness for future facility closures including but not limited to personal protective equipment and technology.

2020 Major Accomplishments

- Finalized the preliminary layout, site design, and conceptual floor plan for the new combined maintenance facility.
- Successfully transitioned to remote services during the COVID-19 pandemic including responses to public inquiries, coordination with multiple Public Works divisions, and ongoing permit and contractor registrations.
- Implemented departmental procedures for social distancing in response to the COVID-19 pandemic.
- Coordinated and established outdoor dining accommodations on public right-of-ways, on-street parking areas, and city-owned parking lots as permitted in Phase 3 of the Restore Illinois Plan.

- Worked with the Mayor's Office and Finance Department to modify the Capital Improvement Plan by identifying essential projects and projects that could be delayed in anticipation of potential funding shortfalls.

Performance Measures

Refer to the divisions of the Public Works Department for performance measures: Central Services, Electrical Maintenance, Engineering, Water Production, Water & Sewer Maintenance, Water Meter Maintenance, Downtown Services, Fleet & Facilities Maintenance, MVPS Maintenance, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, and Street Maintenance.

Budget Highlights

The 2022 budget will permit the Public Works Administration Division to provide enhanced municipal services to the public.

Central Services Division

2022 Budget

Mission

To provide and maintain a clean and safe environment for city buildings and grounds and provide continuous maintenance of building systems and equipment.

Major Functions:

1. Provide maintenance service on a regular basis for all city-owned properties including the following municipal facilities:
 - a. Alschuler Building
 - b. Animal Control Building
 - c. Central Garage
 - d. City Hall
 - e. Customer Service Center
 - f. Development Services Center (DSC)
 - g. Elmslie/Hogan Building
 - h. Fire Museum
 - i. Grand Army of the Republic (GAR) Museum
 - j. Police Headquarters Campus
 - k. Public Art Building
 - l. Stolp Island Parking Deck offices and tenant spaces
 - m. Financial Empowerment Center
2. Perform daily and seasonal preventive maintenance on mechanical equipment.
3. Detect impending major mechanical malfunctions and take proactive steps for corrections/repairs.
4. Assist all departments that request services.
5. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
6. Assist/oversee all contractual work performed at city buildings.

7. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning repair and maintenance services.

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	896,896	1,008,849	1,120,488
Other Non-Capital	1,586,380	1,835,236	2,547,096
Capital	-	-	-
Total	2,483,276	2,844,085	3,667,584

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Superintendent	1	1	1
Central Services Supervisor	0	0	1
Custodian	3	3	3
Executive Secretary	1	1	1
Maintenance Engineer	4	4	4
Solid Waste Coordinator	1	0	0
TOTAL	10	9	10

Central Services Division

2022 Budget

Short-Term Goals (2022)

1. Establish building automation systems for the Development Service Center and on the fifth floor of City Hall for sustainable and efficient energy use in the facilities.
2. Tuckpoint the west side of the City Hall building.
3. Replace the rooftop HVAC unit on the Alschuler Building.
4. Sealcoat the parking lots at the Police Headquarters Campus and Customer Service/Fire Station #8.
5. Remodel the first floor and basement of the Development Service Center as a result of flood damage caused by a water main break on Broadway.
6. Replace two sump pumps in the City Hall and one sump pump at the Development Service Center.
7. Prepare bid documents for custodial services at the Police Headquarters Campus.
8. Repair the roof and gutters at the storage facility located at 727 Orchard Road.
9. Continue to assist the Fire Department with repairs and maintenance at the fire stations.

Long-Term Goals (2023 and Beyond)

1. Develop building automation systems for sustainable and efficient energy use in city facilities (Ongoing).
2. Continue training and development opportunities for employees (Ongoing).
3. Utilize cooperative purchasing agreements for the procurement of services (Ongoing).
4. Incorporate the deferred maintenance plan in the budget process (Ongoing).

5. Continue with roof replacements per the deferred maintenance plan for city-owned buildings (Ongoing).
6. Continue with the replacement of HVAC units per the deferred maintenance plan for city-owned buildings (Ongoing).

2021 Major Accomplishments

- Completed several maintenance projects on the Fire Museum building including the replacement of windows, concrete sidewalk, and the front entrance threshold; and waterproofed an outside wall and the basement.
- Caulked and performed temporary masonry repairs on the city hall building.
- Remodeled office space in the Police Headquarters for the Critical Incident Intelligence Center including a raised floor and display wall.
- Reconfigured offices for the investigation staff at the Police Headquarters.
- Built out the body camera and equipment room at the Police Headquarters.
- Completed maintenance repairs at 62 South Broadway including the removal of fire debris, repaired the roof, and removed the board-ups at the front entrance to improve the appearance and marketability of the vacant building.
- Replaced the roof over the 5th floor of City Hall.
- Replaced the roof at 19-21 South Broadway.
- Replaced the cooling tower at the Police Headquarters Campus.
- Replaced the roof of the Riverfront Playhouse at 11-13 South Water Street.

Central Services Division

2022 Budget

- Installed a ductless HVAC system in the Fire Prevention office to improve temperature zoning in the bridge area of the DSC.
- Remodeled, replaced the sidewalk, and painted the playground at the newly acquired community center at 1226 Grand Boulevard.
- Installed a partial roof replacement on the former Lincoln Elementary building.
- Maintained the newly acquired former Lincoln and Todd School buildings.

2020 Major Accomplishments

- Replaced the rooftop HVAC unit at 7 S. Broadway.
- Installed transparent protective barriers in every work area to provide a separation between employees and customers alike and prevent the spread of the COVID-19 virus.
- Installed signage in all municipal facilities to enforce social distancing requirements during the COVID-19 pandemic.
- Worked with the Kane County Court judges to install signs in the court rooms to enforce social distancing requirements during the COVID-19 pandemic.
- Negotiated with the contracted janitorial service to provide sanitation detail in all municipal facilities during the COVID-19 pandemic at no additional cost to the current contract.
- Procured sterile environment detail and distributed disinfectant supplies to all municipal facilities to prevent the spread of the COVID-19 virus.
- Installed ultraviolet germicidal lights in the HVAC systems to eliminate any possible COVID-19 germs in city buildings.
- Turned over the maintenance of the uninterruptible power supply batteries to the Information Technology Division.

- Remodeled the Budgeting and Payroll offices to maximize space.

Performance Measures

<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	4.0	4.0	5.0	3.0

Budget Highlights

The 2022 budget provides funding for maintenance projects on various city-owned buildings. The provision of the special budget items will permit the Central Services Division to increase building functionality while providing enhanced municipal services to the public.

Electrical Maintenance Division

2022 Budget

Mission

To provide the highest level of efficient, expedient, economic, and effective level of service to residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on the road system. Provide a quality of work environment through effective communications, training, leadership, and safety. This will ensure the reliability of the city's street lighting equipment.

Major Functions

1. Maintain, repair, and upgrade the city-owned streetlight system where necessary.
2. Provide emergency electrical maintenance and repair of city-owned buildings.
3. Maintain and repair the electrical wiring and circuitry in city-owned facilities (i.e., well houses, lift stations, crossing guard shelters, park and golf course lighting).
4. Provide J.U.L.I.E. locates for underground electrical wiring for city-owned streetlights and fiber optics.
5. Inspect all new fiber optic installations.
6. Serve as a liaison with ComEd concerning streetlight installation requests and streetlight fixture upgrades.
7. Inspect the new streetlight poles that are installed by private contractors and/or developers.
8. Assist with the electrical needs for city-sponsored festivals and special events.
9. Maintain and upgrade the streetlight infrastructure.

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	757,891	764,367	772,614
Other Non-Capital	1,534,482	1,674,844	1,703,646
Capital	-	-	-
Total	2,292,373	2,439,211	2,476,260

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Supervisor	1	1	1
Electrician	3	3	3
Subtotal - Full-Time Positions	4	4	4
<u>Seasonal Positions</u>			
Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	1	1	1
TOTAL	5	5	5

Short-Term Goals (2022)

1. Install new streetlights on New York Street from Smith Boulevard to Farnsworth Avenue.

Electrical Maintenance Division

2022 Budget

Long-Term Goals (2023 and Beyond)

1. Continue the conversion of the city streetlights to LED (Ongoing).
2. Continue to upgrade the electrical infrastructure throughout the city (Ongoing).

2021 Major Accomplishments

1. Installed new streetlights on State Street and on Edgelawn Drive.
2. Continued to maintain COVID-19 protocols as deemed necessary.
3. Added electrical power to the elk pen at the Phillips Park Zoo.
4. Added electrical power to the new downtown greenhouse.

2020 Major Accomplishments

1. Completed the conversion of the citywide bridge lights to LED.
2. Completed the Benton/Stolp streetlight upgrade.
3. Upgraded the interior lighting in the Stolp Island Parking (SIP) deck.
4. Upgraded two streetlight controllers on Farnsworth Avenue.
5. Upgraded the bridge lighting at the Development Service Center.
6. Installed a generator at the Phillips Park Zoo.
7. Instituted COVID-19 requirements including social distancing, masks, sanitizing, only one person allowed per vehicle, and staggered start times for the employees.

Performance Measures

Measure	2021			
	2020 Actual	2021 Budget	Estimated Actual	2022 Budget
Average Time to Repair Reported				
Streetlights Outage (Hours)	85	48	60	48
Streetlights Repaired	2,000	2,200	1,800	1,600
Streetlight Poles Installed/ Replaced	65	75	95	105
JULIE Locates	28,000	30,000	34,000	36,500

Budget Highlights

The 2022 budget will permit the Electrical Maintenance Division to provide enhanced municipal services to the public.

Engineering Division

2022 Budget

Mission

To effectively design and/or manage the engineering and construction of capital projects in the city.

Major Functions

1. Design and construction of road and bridge improvements.
2. Design and construction of traffic control improvements.
3. Design and construction of stormwater management and underground improvements.
4. Review proposed public improvements related to new development for conformance with Aurora's standards and ordinances.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,731,162	2,913,479	3,360,109
Other Non-Capital	(1,365,894)	(1,336,404)	(1,312,996)
Capital	-	-	-
Total	1,254,018	1,577,075	2,047,113

Staffing

Full-Time Positions

Capital Improvement Program

	2020	2021	2022
Manager	1	1	1
Civil Engineer I	2	2	3
Engineer Coordinator	4	4	4
Engineering Technician I	2	2	0
Engineering Technician II	1	1	4
Engineering Technician III	2	2	2
Engineering Technician IV	1	1	1
LTCP Project Assistant	1	1	1
Professional Engineer	3	3	4
Professional Engineer II	2	2	2
Traffic Engineer/Coordinator	1	1	1
Subtotal - Full-Time Positions	20	20	23

Seasonal Positions

College Intern	4	2	6
Subtotal - Seasonal Positions	4	2	6

TOTAL	24	22	29
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Short-Term Goals (2022)

1. Commence the restoration of Mastodon Lake.
2. Commence the construction of the combined maintenance facility.
3. Complete phase III of the East New York Street reconstruction.

Engineering Division

2022 Budget

Long-Term Goals (2023 and Beyond)

1. Complete infrastructure improvements in the downtown, near-east, and near-west side neighborhoods to meet the city's long-term control plan requirements (2030).
2. Rehabilitate the infrastructure in the downtown and Fox River Corridor as necessary to support the redevelopment of those areas (Ongoing).

2021 Major Accomplishments

- Completed downtown initiatives including Wilder Park, Skinny Park, and other beautification projects.
- Completed the superstructure replacement of the Montgomery Road bridge.
- Updated the pavement management system with new inspection data and created a draft multi-year plan.
- Worked with the Economic Development Division to redevelop the Fox Valley Mall.
- Completed the final phase of the near-west sewer separation project, removing 100 acres from the combined sewer system.
- Compiled a task list including procedures for remote services in the event of a potential future closure of the Engineering offices.
- Developed rotating work schedules to maximize the effectiveness of telecommuting while still providing the necessary services to the public as well as the development community.

2020 Major Accomplishments

- Completed the construction of the pedestrian bridge over the Fox River at the south end of RiverEdge Park.
- Completed the Eola Road realignment, eliminating the skewed intersection at Heggs Road and U.S. Route 30.
- Fully implemented software for new development.
- Completed a Mastodon Lake stormwater plan to implement future improvements.
- Continued to provide inspections of all capital improvements throughout the COVID-19 pandemic.
- Updated the 2020 Roadway Program to reflect potential funding shortfalls.
- Maintained response times for permits and new development projects that were consistent with pre-pandemic response times.
- Performed all engineering tasks remotely and implemented social distancing measures to reduce the spread of the COVID-19 virus in the division.
- Completed the in-house design of over 20 utility and roadway improvement projects.

Engineering Division

2022 Budget

Performance Measures

<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
Resurfacing (lane-miles)	46	60	41	53
Underground Utility Improvements Completed (millions)	\$5.0	\$12.0	\$9.5	\$10.0
Sidewalk Replacement (s.f.)	108,000	150,000	123,000	150,000
New Roadway (lane-miles)	1.4	1.0	0.7	1.0
New Watermain (feet)	16,000	10,000	13,400	10,000
New Storm Sewer (feet)	19,000	10,000	21,250	15,000
New Sanitary Sewer (feet)	7,000	5,000	4,200	5,000

Budget Highlights

The 2022 budget will permit the Engineering Division to provide enhanced municipal services to the public.

Downtown Services Division

2022 Budget

Mission

To provide the highest level of service to the Central Business District's (CBD) residents, businesses, and visitors. The service includes the general upkeep of the downtown with an aggressive schedule of landscaping, and debris and snow removal. Our services will lead to a clean and attractive CBD and positive community image.

Major Functions

1. Maintain ten miles of sidewalks, malls, and plazas.
2. Foster good communication between all city departments and businesses in the CBD.
3. Maintain the fountains and plazas in the CBD, including the Benton Street Plaza, Millennium Plaza, Swimming Stones Sculpture, Rotary Park, Mundy Park, Tivoli Plaza, and the Memory Garden.
4. Assist with the set-up of special events.
5. Paint streetlights, bridge viaducts, and railings in CBD.
6. Plant and maintain flowers in and around the CBD.
7. Maintain the public property and infrastructure of the CBD.
8. Coordinate with other city offices to ensure that maintenance requirements are considered in the plans for CBD infrastructure improvements.

Budget Summary

<u>Expenditures</u>	2021		
	2020 <u>Actual</u>	Original <u>Budget</u>	2022 <u>Budget</u>
Salary & Benefits	1,043,452	986,415	1,099,241
Other Non-Capital	335,575	479,464	503,532
Capital	-	-	-
Total	1,379,027	1,465,879	1,602,773

Staffing

<u>Full-Time Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Downtown Services Manager	1	1	1
Horticulturist	0	0	1
Horticulturist II	1	1	1
Labor Supervisor	0	1	1
Maintenance Service Worker	3	3	3
Maintenance Worker I	0	0	1
Maintenance Worker II	1	1	1
Sanitation Service Worker	1	1	1
Subtotal - Full-Time Positions	7	8	10

Downtown Services Division

2022 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
General Worker I	1	1	1
General Worker II	1	1	1
Seasonal Worker I	1	1	1
Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	4	4	4
 TOTAL	 11	 12	 14

Short-Term Goals (2022)

1. Grind 75 sections of sidewalk to an even surface to improve walkability in the CBD.
2. Re-level 1,000 square feet of brick ribbon in the CBD to improve walkability.
3. Continue to maintain COVID-19 mitigation protocol.

Long-Term Goals (2023 and Beyond)

1. Continue to improve the walkability in the CBD (Ongoing).
2. Implement a crime prevention through environmental design strategy to improve public safety (Ongoing).

2021 Major Accomplishments

- Widened certain sections of city sidewalks in the CBD to improve the walkability and snow removal process.
- Constructed a greenhouse in the CBD to improve the efficiency of maintaining the flower gardens in the downtown.
- Continued to maintain COVID-19 mitigation protocol.
- Widened certain sections of city sidewalks in the CBD to improve the walkability and snow removal process.
- Constructed a greenhouse in the CBD to improve the efficiency of maintaining the flower gardens in the downtown.

2020 Major Accomplishments

- Replaced the sidewalks in front of the Aurora Fire Museum to prevent water seepage into the building.
- Created a pollinator nature area along the riverbank near New York Street and the river trail.
- Sanitized and cleaned the facilities, vehicles, and tools for COVID-19 mitigation.
- Provided personal protective equipment and social distancing guidelines for staff.
- Planted 30 trees along the Riverwalk near River Street.

Downtown Services Division

2022 Budget

Performance Measures

<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
Sidewalk Improvements (sq. ft.)	1,000	2,000	3,100	1,500
Training and Development Hours	50	120	100	120

Budget Highlights

The 2022 budget will permit the Downtown Services Division to repair or replace the Riverwalk railings along the Fox River in the Central Business District. The improvements will remove a safety hazard and beautify the walkway.

Parks & Recreation Division

2022 Budget

Mission

To enhance the quality of life for our residents by preserving, maintaining, beautifying, and augmenting the city's parks. Through the provision of high quality recreation and park services, we will establish community pride and promote healthy lifestyles by providing safe and well maintained parks, manicured open-spaces, outdoor recreation opportunities, and quality preserved historical resources. Professionalism, innovation, and creativity will continue to be instrumental in our delivery of services to the residents and visitors.

Major Functions

1. Oversee all improvement/renovation projects to provide quality recreational facilities.
2. Ensure that the playgrounds and facilities meet applicable codes and regulations.
3. Promote all of the facilities, amenities, and services of the division.
4. Keep the city parks clean and attractive.
5. Keep all of the facilities in good repair and well maintained.
6. Maximize the greenhouse space to grow plants.
7. Assist in the maintenance of the Phillips Park Zoo and the Phillips Park Golf Course.
8. Assist in the beautification of Aurora.
9. Assist other city divisions with snow and tree removal.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,576,471	1,763,227	2,143,585
Other Non-Capital	852,326	971,885	1,781,477
Capital	-	-	-
Total	2,428,797	2,735,112	3,925,062

Staffing

Full-Time Positions

	2020	2021	2022
Superintendent	1	1	1
Horticulturist	1	1	0
Horticulturist II	0	0	1
Labor Supervisor	0	0	1
Maintenance Mechanic	1	1	1
Maintenance Service Worker	4	4	4
Maintenance Worker I	2	2	4
Maintenance Worker II	1	1	2
Maintenance Worker III	2	2	2
Office Manager	1	1	1
Subtotal - Full-Time Positions	13	13	17

Parks & Recreation Division

2022 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
College Intern	0	0	1
General Worker I	0	0	1
General Worker II	5	5	7
Seasonal Worker I	10	10	10
Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	16	16	20
TOTAL	29	29	37

Short-Term Goals (2022)

1. Replace all the drinking fountains throughout the parks.
2. Implement a master plan for Phillips Park, Phillips Park Zoo, and the Phillips Park Golf Course.
3. Establish a foundation to spearhead fundraising and volunteer efforts for Phillips Park.
4. Complete repairs to the waterfall at the Phillips Park main entrance.
5. Finish updating the wayward and directional signage throughout the park.
6. Complete the infield repairs to the baseball fields.
7. Install a perimeter fence around the fountain and repair the handrails, stairs, concrete, and sidewalks at the Phillips Park Sunken Garden.
8. Replace roofs throughout the park including eight pavilions, pump house, and armory building.
9. Paint the exterior of the Phillips Park Visitor's Center.
10. Contract with a vendor to treat the high-profile turf areas including, but not limited to the Sunken Garden, baseball fields, Visitor's

Center, and Mastodon Island to eliminate weeds such as clover, dandelions, and crabgrass.

Long-Term Goals (2023 and Beyond)

1. Implement the use of solar compacting waste bins to increase operational efficiency (2023).
2. Replace the portable toilets with more efficient vaulted/waterless bathrooms as determined by the master plan (2025).
3. Work with the Central Services and Information Technology Divisions to upgrade the security systems throughout the park facilities (Ongoing).
4. Continue to implement the improvements outlined in the park master plan (Ongoing).
5. Maintain a tree inventory (Ongoing).
6. Continue to work with the Information Technology Division to implement technology to make Phillips Park a Smart Park (Ongoing).
7. Establish user fee-based attractions to support the park operations (Ongoing).
8. Establish strategic partnerships to increase fundraising for park projects (Ongoing).
9. Continue to pursue state grant opportunities to fund park projects (Ongoing).

2021 Major Accomplishments

- Installed new playground equipment, renovated the monument, and installed new garden beds at Wilder Park.

Parks & Recreation Division

- Renovated the Pagoda Pavilion.
- Updated the amenities at the dog park.
- Assisted with the renovation of the women's restroom at the Phillips Park Golf Course.
- Solicited bids for repair of the waterfall at the Phillips Park entrance.
- Continued to update the wayward signs throughout Phillips Park.
- Renovated the warning tracks at Bernard, Lancaster, Frett, and Andrews baseball fields.
- Updated the amenities at McCarty Park.
- Worked with the Information Technology Division to implement smart technology throughout the parks.
- Assisted with the renovations of the animal enclosures at the Phillips Park Zoo.

2020 Major Accomplishments

- Cleaned up and removed all the construction material around the Mastodon Lake.
- Develop a perennial-based plan for the Smith Street medians.
- Added two new observation decks on Mastodon Island.
- Assisted with the renovation of the men's restroom at the Phillips Park Golf Course.
- Worked with the Phillips Park Golf Course staff to implement a second shift for equipment maintenance.
- Established multiple work shifts and employee reporting locations to adhere to the social distancing requirements during the COVID-19 pandemic.
- Assisted the Phillips Park Zoo with repairs and maintenance projects during the park closure due to the COVID-19 pandemic.

2022 Budget

- Augmented the golf course maintenance operations to provide a high level of service during the pandemic.

Performance Measures

	2021			
	2020	2021	Estimated	2022
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Park Area Maintained (acres)	408.69	421.00	408.69	408.69
Plants Grown/Planted/Maintained	16,916	25,000	27,900	28,000
Playground Equipment Inspections	14	15	15	15
Work Orders Completed for Other Departments	20	25	28	20
Park Pavillion Rentals	0	100	41	50

Budget Highlights

The 2022 budget will permit the Parks & Recreation Division to complete parking lot improvements at the several park locations including the Garfield and Solfisburg Parks, the Phillips Park athletic fields, and at the West Recreation dog park. In addition, funding is provided for monthly landscape maintenance at several parks, Wilder Promenade, Mastodon Island, and the medians along Smith Boulevard up to and including the waterfall area. The provision of these special budget items will greatly improve the aesthetics of the city's parks.

Phillips Park Zoo Division

2022 Budget

Mission

To inspire conservation of the natural world by strengthening the connection between animals and children. We will fulfill our mission by providing unique recreation and play activities in a natural setting; high quality, inclusive nature-based educational programs; the highest quality animal care; while cooperating with other institutions to promote and ensure the survivability of wild populations; and fostering a connection with the local community.

Major Functions

1. Implement husbandry and facility standards set forth by the Association of Zoos and Aquariums (AZA).
2. Maintain the Occupational Safety and Health Administration's standards for the safety of the zoo, its inhabitants, the public, and employees.
3. Encourage professional development by providing opportunities for the staff.
4. Follow the master plan recommendations and continue to modernize, expand, and improve the zoo.
5. Implement new educational programs for all ages to inspire a passion for the zoological field and conservation issues.
6. Increase the community's involvement with the zoo through special events and marketing.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	649,239	690,298	713,587
Other Non-Capital	249,354	257,960	507,400
Capital	-	-	-
Total	898,593	948,258	1,220,987

Staffing

Full-Time Positions

	2020	2021	2022
Zoo Manager	1	1	1
Zoo Keeper I	4	4	4
Subtotal - Full-Time Positions	5	5	5

Seasonal Positions

College Intern	1	1	1
General Worker II	2	2	2
Seasonal Worker I	5	5	5
Seasonal Worker II	3	3	3
Subtotal - Seasonal Positions	11	11	11
TOTAL	16	16	16

Phillips Park Zoo Division

2022 Budget

Short-Term Goals (2022)

1. Complete and adopt a master plan.
2. Complete fencing upgrades.
3. Formalize the zoo's education mission.
4. Implement procedures for educational tours.
5. Work with the Association of Zoos and Aquariums to participate in their Save Animals From Extinction (SAFE) program by developing educational programs and projects focused on the endangered monarch butterfly species.
6. Repair the zoo parking lot.

Long-Term Goals (2023 and Beyond)

1. Demolish the building that houses the restrooms (2023).
2. Complete repairs to the reptile house (2023).
3. Establish user fee-based exhibits to support the zoo operations (2025).
4. Complete the zoo renovations included in the Phillips Park Master Plan (2032).
5. Establish strategic partnerships to support fundraising efforts for additional zoo projects (Ongoing).
6. Increase the health and well-being of the animals through behavioral enrichment (Ongoing).
7. Expand the ability to provide medical care for the animals on zoo grounds (Ongoing).

2021 Major Accomplishments

- Installed an educational area along with the relocation of the elk viewing area to support education initiatives and provide a location for animal presentations to children.
- Completed the restoration and grading of the area formerly occupied by the waterwheel barn.
- Repainted the animal enclosures throughout the zoo.
- Continued to develop and improve the zoo's outreach program to provide hands-on animal-based events to local education partners.
- Re-established and expanded the volunteer and internship programs.
- New fencing.
- Re-perching of animal exhibits.

2020 Major Accomplishments

- Completed the installation of a backup generator in the zoo.
- Completed electrical upgrades to the cold storage building, animal barns, and miscellaneous exhibits.
- Installed an electrical fence around the elk yard.
- Upgraded the yard for the barn animals including renovations to the barn exterior, new fencing, an outdoor animal shelter, shade screening, and a new chicken coop.
- Partnered with a veterinarian to provide complete health assessments of the animals.
- Acquired two new wolves, two mini cows, additional elk, and birds of prey to expand the current exhibits.
- Upgraded the lynx exhibit to provide the resident animals with outdoor access.

Phillips Park Zoo Division

- Collaborated with the Boy Scouts of America on the completion of two Eagle Scout projects that resulted in two new animal enclosures/displays.
- Adjusted the zoo operations and staff schedules to assure continued safety measures while maintaining the social distance requirements during the COVID-19 pandemic.
- Implemented new safety procedures for the animal species that were determined at risk of becoming ill with the COVID-19 virus.
- Completed several needed repairs and renovations throughout the facility while the zoo remained closed during the COVID-19 pandemic.
- Restructured several animal exhibits in response to the COVID-19 pandemic, including the installation of an interior fence for the elk and renovated the domestic animal barns.

2022 Budget

Performance Measures

<u>Measure</u>	2021			
	2020	2021	Estimated	2022
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Safety Drills Performed	4	12	6	12
Number of Tours	6	120	25	50
Visitors to Zoo (General Public)	2,000	200,000	100,000	200,000
Visitors to Visitors Center	N/A	100,000	20,000	100,000
Volunteer Hours	1,300	4,500	3,500	4,000
Zoo-to-School Visits	12	40	10	10
Tram Riders	N/A	17,000	0	15,000
Training and Development Hours	75	150	150	150
Educational Outreach/Presentations	0	5	3	5
Visitors to Butterfly Exhibit	N/A	N/A	N/A	20,000

Budget Highlights

The 2022 budget will permit the Phillips Park Zoo Division to purchase new appliances, veterinary dental equipment, a work cart with a snowplow and salt spreader, and long-range radios for the zoo staff. The provision of these special budget items will increase efficiency and safety while reducing medical costs.

Street Maintenance Division

2022 Budget

Mission

To provide the highest level of service to the residents and visitors that will allow for the safe movement of pedestrian and vehicular traffic on the city's road system.

To fulfill our mission, the Street Maintenance Division will provide a quality work environment for its employees through effective communication, training, and leadership. This will ensure that road maintenance, street sweeping, parkway forestry maintenance, snow removal operations, regulatory signage installation, and roadway traffic markings are provided in the most timely and efficient manner possible.

Major Functions

1. Manage the city's snow and ice operations.
2. Maintain roadway pavement.
3. Trim trees and remove dead trees and stumps from public rights of way.
4. Fabricate, install, and maintain regulatory and informational signage.
5. Sweep city streets.
6. Paint curbs and apply roadway pavement markings.
7. Administer the mosquito abatement program.
8. Mow grass in the right-of-way in undeveloped areas and medians.
9. Maintain roadside gravel where no curbs exist.
10. Clean-up trash and debris in the rights-of-way in undeveloped areas.
11. Assist with the set-up of various city-sponsored festivals and the delivery of barricades to neighborhood block parties.
12. Coordinate the adopt-a-road program.

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,752,099	4,728,784	4,955,234
Other Non-Capital	1,620,315	2,754,316	3,057,840
Capital	-	-	-
Total	6,372,414	7,483,100	8,013,074

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Superintendent	1	1	1
Assistant Superintendent	0	0	1
Confidential Secretary	1	1	1
Labor Supervisor	3	3	3
Maintenance Worker I	22	22	24
Maintenance Worker II	7	7	7
Maintenance Worker III	8	8	8
Subtotal - Full-Time Positions	42	42	45
<u>Seasonal Positions</u>			
Seasonal Worker I	4	4	4
Seasonal Worker II	4	1	4
Subtotal - Seasonal Positions	8	5	8
TOTAL	50	47	53

Street Maintenance Division

2022 Budget

Short-Term Goals (2022)

1. Add a salt storage facility.
2. Increase the number of trees trimmed to 4,000 for the year.

Long-Term Goals (2023 and Beyond)

1. Empower employees to assume greater responsibility and accountability of the division's successes and needs for improvement (Ongoing).
2. Improve the division's operations by better use of new technologies (Ongoing).
3. Improve the effectiveness of the snowplowing operations (Ongoing).

2021 Major Accomplishments

- Installed the necessary equipment and wayward signage for the COVID-19 vaccination sites throughout the city.
- Cleared properties on Highland Avenue for the expansion of the Marie Wilkinson Food Pantry garden.

2020 Major Accomplishments

- Improved the aesthetics of the Animal Control facility by clearing up trees and brush behind the property.
- Assisted the Police Department in providing protective barriers at key locations during the civil unrest.

Performance Measures

Measure	2021			
	2020	2021	Estimated	2022
	Actual	Budget	Actual	Budget
Right-of-Way Trees Removed	840	500	746	500
Right-of-Way Trees Trimmed	2,989	2,500	3,679	4,000
Tree Stumps Removed/Restored	849	500	688	500
Citywide Street Sweeping Cycles	7	8	7	8
R.O.W. Street Signs Installed	418	1,600	1,980	1,600
Painted Markings Pavement/ Curbs (ft)	256,000	100,000	101,120	250,000
Thermoplastic Pavement Marking Material Applied (pounds)	9,100	30,000	13,700	30,000
Asphalt Material Used (tons)	600	800	650	800
Percentage of Snow Plow Events Completed Within 12-Hour Goal	100%	100%	100%	100%

Budget Highlights

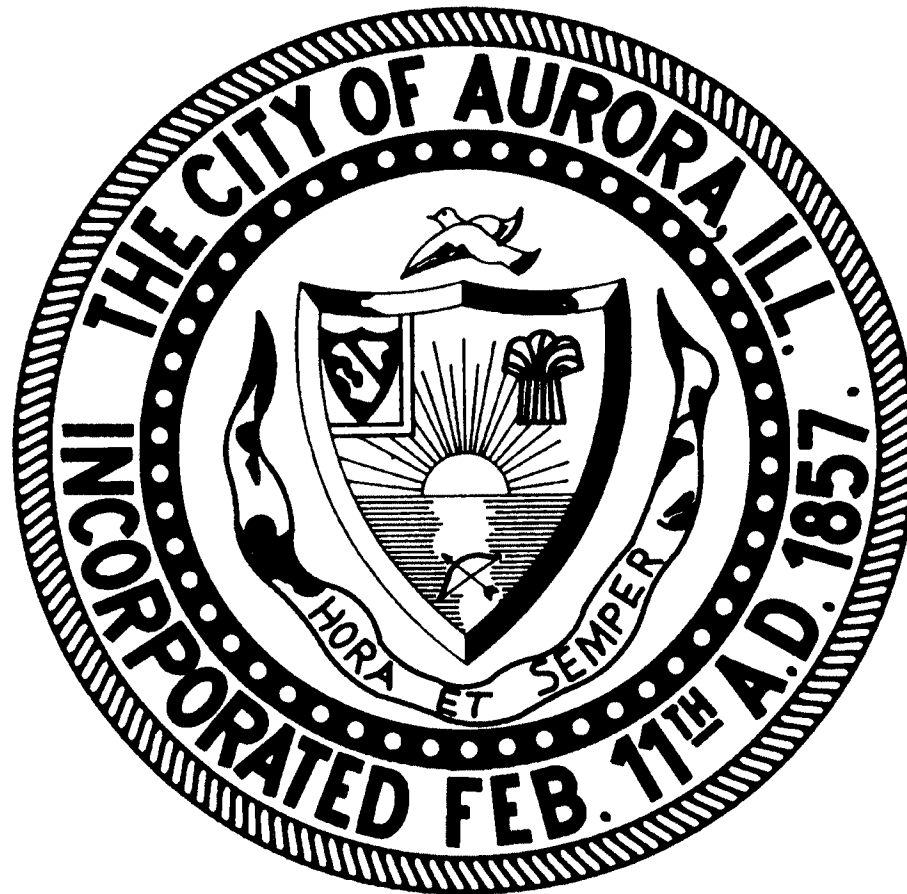
The 2022 budget provides funding for two sign shop printers, a woodchipper, a snowplow, and a small bucket truck. The provision of these special budget items will greatly enhance the efficiency of the Street Maintenance Division.



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**CITY OF AURORA, ILLINOIS
2022 BUDGET
NON-DEPARTMENTAL**

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
INSURANCE	<u>1,270,000</u>	<u>247,500</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>
TOTAL OTHER NON-CAPITAL	<u>1,270,000</u>	<u>247,500</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>
 TOTAL NON-DEPARTMENTAL	 <u>1,270,000</u>	 <u>247,500</u>	 <u>270,000</u>	 <u>270,000</u>	 <u>270,000</u>	 <u>-</u>
TOTAL GENERAL FUND	<u>189,677,735</u>	<u>174,035,588</u>	<u>193,770,617</u>	<u>197,304,656</u>	<u>204,973,857</u>	<u>11,203,240</u>



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CITY OF AURORA, ILLINOIS
2022 BUDGET
MFT-REBUILD ILLINOIS FUND (FUND 202)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ELECTRICAL PROJECTS						
TRAFFIC SIGNALS	-	6,271	270,000	270,000	468,000	198,000
TOTAL ELECTRICAL PROJECTS	<u>-</u>	<u>6,271</u>	<u>270,000</u>	<u>270,000</u>	<u>468,000</u>	<u>198,000</u>
STREET MAINTENANCE						
FARNSWORTH CULVERTS	-	427,346	360,000	488,700	455,000	95,000
MONTGOMERY RD BRIDGE	-	354,429	490,000	490,000	-	(490,000)
EAST NY ST-SEGMENT III	-	57,587	3,176,600	3,047,900	4,400,000	1,223,400
OTHER	-	565,942	1,768,400	1,768,400	6,239,400	4,471,000
TOTAL STREET MAINTENANCE	<u>-</u>	<u>1,405,304</u>	<u>5,795,000</u>	<u>5,795,000</u>	<u>11,094,400</u>	<u>5,299,400</u>
TOTAL MFT-REBUILD ILLINOIS FUND	<u>-</u>	<u>1,411,575</u>	<u>6,065,000</u>	<u>6,065,000</u>	<u>11,562,400</u>	<u>5,497,400</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
MOTOR FUEL TAX FUND (FUND 203)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	500,000	-	-	-	-	-
ELECTRICAL PROJECTS						
TRAFFIC SIGNALS	35,033	87,026	1,363,300	1,363,300	2,056,800	693,500
TOTAL ELECTRICAL PROJECTS	35,033	87,026	1,363,300	1,363,300	2,056,800	693,500
STREET MAINTENANCE						
PROFESSIONAL FEES	30,720	97,290	175,000	175,000	215,000	40,000
SUPPLIES-REPAIRS & MAINTENANCE	1,116,212	1,108,226	1,320,000	1,320,000	1,320,000	-
PATHWAYS/TRAILS	45,916	55,228	20,000	20,000	25,000	5,000
BUILDING/ADDITIONS	-	-	3,250,000	3,250,000	3,250,000	-
RESURFACING PROGRAM	5,953,796	3,362,868	3,200,000	3,200,000	3,300,000	100,000
INDIAN TRAIL BRIDGE	(148,067)	-	-	-	-	-
OHIO ST BRIDGE	(509)	-	-	-	-	-
FARNSWORTH CULVERTS	39,455	-	-	-	345,000	345,000
MONTGOMERY RD BRIDGE	43,280	-	300,000	300,000	300,000	-
ROADS	-	-	100,000	100,000	100,000	-
NORTH AURORA RD UNDERPASS	-	300,000	330,000	330,000	500,000	170,000
EAST NY ST-SEGMENT II	19,542	-	-	-	-	-
EAST NY ST-SEGMENT III	477,313	33,315	-	-	-	-
EOLA-WOLF'S CROSSING TO RT 30	573,238	-	-	-	-	-
OTHER	-	469,700	1,451,500	1,451,500	2,778,900	1,327,400
TOTAL STREET MAINTENANCE	8,150,896	5,426,627	10,146,500	10,146,500	12,133,900	1,987,400
TOTAL MOTOR FUEL TAX FUND	8,685,929	5,513,653	11,509,800	11,509,800	14,190,700	2,680,900

**CITY OF AURORA, ILLINOIS
2022 BUDGET**

SANITATION FUND (FUND 208)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
OTHER SERVICES & CHARGES	2,118,855	2,366,480	2,300,000	2,300,000	2,300,000	-
TOTAL OTHER NON-CAPITAL	<u>2,118,855</u>	<u>2,366,480</u>	<u>2,300,000</u>	<u>2,300,000</u>	<u>2,300,000</u>	<u>-</u>
TOTAL SANITATION FUND	<u>2,118,855</u>	<u>2,366,480</u>	<u>2,300,000</u>	<u>2,300,000</u>	<u>2,300,000</u>	<u>-</u>

HOTEL-MOTEL TAX FUND (FUND 209)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
GRANTS						
SPECIAL PROGRAMS	175,000	175,000	175,000	175,000	175,000	-
TOTAL GRANTS	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>-</u>
TOTAL HOTEL-MOTEL FUND	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>	<u>-</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
WIRELESS 911 SURCHARGE FUND (FUND 211)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	1,000,000	1,145,837	1,250,000	1,250,000	1,250,000	-
TOTAL INTERFUND TRANSFERS OUT	1,000,000	1,145,837	1,250,000	1,250,000	1,250,000	-
OTHER NON-CAPITAL						
PROFESSIONAL FEES	1,774	-	61,774	61,774	1,774	(60,000)
REPAIRS & MAINTENANCE SERVICES	130,008	364,539	1,000,290	1,086,890	355,290	(645,000)
COMMUNICATION CHARGES	-	-	-	-	12,200	12,200
GRANTS/OTHER	321,298	269,164	288,000	288,000	288,000	-
SUPPLIES-GENERAL	-	-	418,000	418,000	418,000	-
SUPPLIES-COMPUTER	2,104,197	3,283	1,534,300	1,447,700	1,133,200	(401,100)
TOTAL OTHER NON-CAPITAL	2,557,277	636,986	3,302,364	3,302,364	2,208,464	(1,093,900)
CAPITAL						
COMPUTER NETWORK EQUIPMENT	628,225	-	-	-	-	-
TOTAL CAPITAL	628,225	-	-	-	-	-
TOTAL WIRELESS 911 SURCHARGE FUND	4,185,502	1,782,823	4,552,364	4,552,364	3,458,464	(1,093,900)

MUNICIPAL MOTOR FUEL TAX FUND (FUND 212)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
CAPITAL						
NEIGHBORHOOD STREET IMPROVEMENT	55,337	1,641,649	2,100,000	2,100,000	2,100,000	-
TOTAL CAPITAL	55,337	1,641,649	2,100,000	2,100,000	2,100,000	-
TOTAL MUNICIPAL MOTOR FUEL TAX FUND	55,337	1,641,649	2,100,000	2,100,000	2,100,000	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET
HOME PROGRAM FUND (FUND 213)**

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
COMMUNITY HOUSING DEVELOPMENT						
DIRECT PROJECT ACTIVITY	-	259,790	663,500	663,500	677,100	13,600
ADMINISTRATION	22,549	51,807	-	-	-	-
TOTAL COMMUNITY HOUSING DEV.	22,549	311,597	663,500	663,500	677,100	13,600
TOTAL HOME PROGRAM FUND	22,549	311,597	663,500	663,500	677,100	13,600

EMERGENCY SOLUTIONS GRANT FUND (FUND 214)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
CAPITAL						
ESG-UNALLOCATED	116,105	-	-	-	-	-
CDBG COVID	355,302	222,403	1,091,700	1,091,700	-	(1,091,700)
TOTAL CAPITAL	471,407	222,403	1,091,700	1,091,700	-	(1,091,700)
TOTAL EMERGENCY SOLUTIONS GRANT FUND	471,407	222,403	1,091,700	1,091,700	-	(1,091,700)

CITY OF AURORA, ILLINOIS

2022 BUDGET

GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	1,100,000	-	1,100,000	1,100,000	-	(1,100,000)
TIF DISTRICT #17 FUND	1,500,000	-	-	-	149,700	149,700
TIF DISTRICT #3 FUND	691,200	632,588	690,100	690,100	692,900	2,800
TIF DISTRICT #6 FUND	584,500	536,063	584,800	584,800	589,000	4,200
TIF DISTRICT #7 FUND	75,000	68,750	75,000	75,000	75,000	-
WARD #1 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #2 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #3 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #4 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #5 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #6 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #7 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #8 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #9 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
WARD #10 PROJECTS FUND	40,000	36,663	40,000	40,000	40,000	-
TOTAL INTERFUND TRANSFERS OUT	4,350,700	1,604,031	2,849,900	2,849,900	1,906,600	(943,300)
ALDERMEN'S OFFICE						
SPECIAL PROGRAMS	39,850	35,395	40,000	40,000	40,000	-
TOTAL ALDERMEN'S OFFICE	39,850	35,395	40,000	40,000	40,000	-
INNOVATION & STRATEGY						
OTHER SERVICES & CHARGES	-	-	50,000	50,000	-	(50,000)
TOTAL INNOVATION & STRATEGY	-	-	50,000	50,000	-	(50,000)
INFORMATION TECHNOLOGY						
OTHER SERVICES & CHARGES	-	(433)	-	-	-	-
TOTAL INFORMATION TECHNOLOGY	-	(433)	-	-	-	-
COMMUNITY SERVICES ADMINISTRATION						
SPECIAL PROGRAMS	226,312	192,455	288,625	288,625	338,625	50,000
TOTAL COMMUNITY SERVICES ADMIN	226,312	192,455	288,625	288,625	338,625	50,000

CITY OF AURORA, ILLINOIS

2022 BUDGET

GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
COMMUNITY DEVELOPMENT						
PROFESSIONAL FEES	18,000	15,000	18,000	18,000	18,000	-
DENSITY REDUCTION PROGRAM	-	15,069	100,000	100,000	100,000	-
TOTAL COMMUNITY DEVELOPMENT	18,000	30,069	118,000	118,000	118,000	-
SPECIAL EVENTS						
SPECIAL PROGRAMS	25,155	7,173	174,000	174,000	178,900	4,900
TOTAL SPECIAL EVENTS	25,155	7,173	174,000	174,000	178,900	4,900
PUBLIC EDUCATION						
SPECIAL PROGRAMS	17,350	-	-	-	-	-
TOTAL PUBLIC EDUCATION	17,350	-	-	-	-	-
PUBLIC ART						
PROFESSIONAL FEES	-	32,568	50,000	50,000	133,000	83,000
GRANT-ACCA	435,000	326,250	435,000	435,000	435,000	-
GRANT-MUSEUM	165,000	123,750	165,000	165,000	165,000	-
PARK IMPROVEMENTS	-	-	-	-	100,000	100,000
TOTAL PUBLIC ART	600,000	482,568	650,000	650,000	833,000	183,000
YOUTH & SENIOR SERVICES						
SALARIES	5,948	6,195	15,041	15,041	15,041	-
EMPLOYEE BENEFITS	455	474	2,307	2,307	2,307	-
SPECIAL PROGRAMS	292,400	217,500	290,000	290,000	290,000	-
TOTAL YOUTH & SENIOR SERVICES	298,803	224,169	307,348	307,348	307,348	-
CENTRAL SERVICES						
COST OF LAND	296,564	59,122	2,000,000	2,000,000	2,000,000	-
TOTAL CENTRAL SERVICES	296,564	59,122	2,000,000	2,000,000	2,000,000	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET**

GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
PROPERTY STANDARDS						
NON-CAPITAL VEHICLES	-	-	77,500	77,500	25,500	(52,000)
TOTAL PROPERTY STANDARDS	<u>-</u>	<u>-</u>	<u>77,500</u>	<u>77,500</u>	<u>25,500</u>	<u>(52,000)</u>
ECONOMIC DEVELOPMENT						
PROFESSIONAL FEES	-	83,600	280,000	280,000	50,000	(230,000)
OTHER SERVICES & CHARGES	108,685	66,102	-	-	-	-
SEIZE THE FUTURE	440,762	447,276	520,900	520,900	520,900	-
LINES OF CREDIT	162,553	33,143	-	-	-	-
TOTAL ECONOMIC DEVELOPMENT	<u>712,000</u>	<u>630,121</u>	<u>800,900</u>	<u>800,900</u>	<u>570,900</u>	<u>(230,000)</u>
PLANNING & ZONING						
SPECIAL PROGRAMS	29,445	-	-	-	-	-
TOTAL PLANNING & ZONING	<u>29,445</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FINANCE ADMINISTRATION						
PROFESSIONAL FEES	46,119	2,250	60,000	60,000	60,000	-
TOTAL FINANCE ADMINISTRATION	<u>46,119</u>	<u>2,250</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>	<u>-</u>
FIRE						
CAPITAL OUTLAY-VEHICLES	557,582	-	-	-	-	-
TOTAL FIRE	<u>557,582</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
STREET MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	47,274	22,050	50,000	50,000	50,000	-
TOTAL STREET MAINTENANCE	<u>47,274</u>	<u>22,050</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
TOTAL GAMING TAX FUND	<u>7,265,154</u>	<u>3,288,970</u>	<u>7,466,273</u>	<u>7,466,273</u>	<u>6,428,873</u>	<u>(1,037,400)</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
STATE ASSET FORFEITURE FUND (FUND 217)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	-	882	3,300	3,300	3,300	-
RENTALS/LEASES	50,741	25,159	50,000	50,000	32,000	(18,000)
TRAVEL & PROFESSIONAL DVLPMT	1,500	9,269	-	-	-	-
OTHER SERVICES & CHARGES	2,969	19,595	-	22,000	-	-
SPECIAL PROGRAMS	49,850	20,758	100,000	100,000	55,000	(45,000)
SUPPLIES-GENERAL	30,365	89,016	50,000	50,000	20,000	(30,000)
OTHER NON-CAPITAL	135,425	164,679	203,300	225,300	110,300	(93,000)
TOTAL STATE ASSET FORFEITURE FUND	135,425	164,679	203,300	225,300	110,300	(93,000)

FOREIGN FIRE INSURANCE TAX FUND (FUND 219)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
FIRE						
REPAIRS & MAINTENANCE SERVICES	16,665	25,565	-	25,900	-	-
TRAVEL & PROFESSIONAL DVLPMT	-	7,800	20,000	8,000	20,000	-
SUPPLIES-GENERAL	97,551	93,907	195,000	165,800	195,000	-
SUPPLIES-REPAIRS & MAINTENANCE	6,414	35,433	25,000	40,300	25,000	-
TOTAL FIRE	120,630	162,705	240,000	240,000	240,000	-
TOTAL FOREIGN FIRE INSURANCE TAX FUND	120,630	162,705	240,000	240,000	240,000	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
COMMUNITY DEVELOPMENT BLOCK GRANT						
PUBLIC FACILITY PROJECTS	-	-	165,100	165,100	148,200	(16,900)
INFRASTRUCTURE PROGRAM	8,959	305,557	400,000	400,000	400,000	-
ECONOMIC DEVELOPMENT	844,408	(159,638)	167,000	167,000	167,000	-
HOUSING REHABILITATION	176,493	197,799	165,000	165,000	148,300	(16,700)
PUBLIC SERVICE	176,892	265,449	207,000	207,000	200,000	(7,000)
ADMINISTRATION	165,208	94,826	276,000	276,000	264,700	(11,300)
TOTAL CDBG	1,371,960	703,993	1,380,100	1,380,100	1,328,200	(51,900)
TOTAL BLOCK GRANT FUND	1,371,960	703,993	1,380,100	1,380,100	1,328,200	(51,900)

SECTION 108 LOAN FUND (FUND 222)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	-	-	200	200	200	-
SECTION 108- ARTS CENTRE	167,000	167,000	166,700	166,700	166,700	-
TOTAL OTHER NON-CAPITAL	167,000	167,000	166,900	166,900	166,900	-
TOTAL SECTION 108 LOAN FUND	167,000	167,000	166,900	166,900	166,900	-

CITY OF AURORA, ILLINOIS
2022 BUDGET
TIF DISTRICT #10 FUND (FUND 223)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
LINES OF CREDIT	22,252	1,237	1,826,200	1,826,200	1,796,200	(30,000)
PROFESSIONAL FEES	-	-	2,100	2,100	2,200	100
GRANTS-ECONOMIC AGREEMENTS	400,000	-	200,000	200,000	-	(200,000)
TOTAL OTHER NON-CAPITAL	422,252	1,237	2,028,300	2,028,300	1,798,400	(229,900)
 TOTAL TIF DISTRICT #10 FUND	 422,252	 1,237	 2,028,300	 2,028,300	 1,798,400	 (229,900)

TIF DISTRICT #11 FUND (FUND 224)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
FIFTH THIRD LOC	-	-	26,950	26,950	850,000	823,050
PROFESSIONAL FEES	-	-	2,100	2,100	2,200	100
GRANTS-ECONOMIC AGREEMENTS	283,333	283,333	850,000	850,000	-	(850,000)
TOTAL OTHER NON-CAPITAL	283,333	283,333	879,050	879,050	852,200	(26,850)
 TOTAL TIF DISTRICT #11 FUND	 283,333	 283,333	 879,050	 879,050	 852,200	 (26,850)

CITY OF AURORA, ILLINOIS
2022 BUDGET
TIF DISTRICT #12 FUND (FUND 225)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	263	-	2,100	2,100	2,200	100
TOTAL OTHER NON-CAPITAL	263	-	2,100	2,100	2,200	100
CAPITAL						
IMPROVEMENTS	41,502	99,803	800,000	800,000	328,000	(472,000)
TOTAL CAPITAL	41,502	99,803	800,000	800,000	328,000	(472,000)
TOTAL TIF DISTRICT #12 FUND	41,765	99,803	802,100	802,100	330,200	(471,900)

TIF DISTRICT #13 FUND (FUND 226)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
FIFTH THIRD LOC	13,494	5,194	53,900	53,900	2,607,400	2,553,500
PROFESSIONAL FEES	14,000	-	2,100	2,100	2,200	100
GRANTS-ECONOMIC AGREEMENTS	341,656	-	-	-	2,067,400	2,067,400
TOTAL OTHER NON-CAPITAL	369,150	5,194	56,000	56,000	4,677,000	4,621,000
TOTAL TIF DISTRICT #13 FUND	369,150	5,194	56,000	56,000	4,677,000	4,621,000

CITY OF AURORA, ILLINOIS
2022 BUDGET
TIF DISTRICT #14 FUND (FUND 227)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	-	-	-	-	149,700	149,700
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>149,700</u>	<u>149,700</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	7,288	1,225	2,100	18,600	2,200	100
FIFTH THIRD LOC	1,525,702	1,509,893	1,545,000	1,545,000	-	(1,545,000)
OSNB LOC	23,891	-	1,545,000	1,545,000	-	(1,545,000)
GRANTS-ECONOMIC AGREEMENTS	1,500,000	4,500,000	4,500,000	4,500,000	-	(4,500,000)
MISCELLANEOUS DEBT	-	108,447	150,000	133,500	-	(150,000)
TOTAL OTHER NON-CAPITAL	<u>3,056,881</u>	<u>6,119,565</u>	<u>7,742,100</u>	<u>7,742,100</u>	<u>2,200</u>	<u>(7,739,900)</u>
TOTAL TIF DISTRICT #14 FUND	<u>3,056,881</u>	<u>6,119,565</u>	<u>7,742,100</u>	<u>7,742,100</u>	<u>151,900</u>	<u>(7,590,200)</u>

TIF DISTRICT #17 FUND (FUND 230)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
FIFTH THIRD LOC	-	-	150,000	150,000	2,150,000	2,000,000
OSNB LOC	-	-	144,000	144,000	4,944,000	4,800,000
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>294,000</u>	<u>294,000</u>	<u>7,094,000</u>	<u>6,800,000</u>
TOTAL TIF DISTRICT #17 FUND	<u>-</u>	<u>-</u>	<u>294,000</u>	<u>294,000</u>	<u>7,094,000</u>	<u>6,800,000</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
TIF DISTRICT #1 FUND (FUND 231)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
TIF DISTRICT #6 FUND	100,000	91,663	100,000	100,000	100,000	-
SSA ONE FUND	210,000	-	210,000	210,000	210,000	-
TOTAL INTERFUND TRANSFERS OUT	310,000	91,663	310,000	310,000	310,000	-
OTHER NON-CAPITAL						
PROFESSIONAL FEES	27,193	9,312	45,100	45,100	163,265	118,165
REPAIRS & MAINTENANCE SERVICES	1,555	28,546	258,500	258,500	725,000	466,500
RENTAL/LEASES	-	-	25,000	25,000	-	(25,000)
OTHER SERVICES & CHARGES	361,359	37,566	342,200	342,200	342,200	-
GRANTS-ECONOMIC AGREEMENTS	249,075	156,290	675,000	675,000	675,000	-
SUPPLIES-REPAIRS & MAINTENANCE	34,804	13,680	10,000	20,000	15,000	5,000
TOTAL OTHER NON-CAPITAL	673,986	245,394	1,355,800	1,365,800	1,920,465	564,665
CAPITAL						
IMPROVEMENTS	120,620	333	205,000	195,000	449,000	244,000
TOTAL CAPITAL	120,620	333	205,000	195,000	449,000	244,000
TOTAL TIF DISTRICT #1 FUND	1,104,606	337,390	1,870,800	1,870,800	2,679,465	808,665

CITY OF AURORA, ILLINOIS
2022 BUDGET
TIF DISTRICT #3 FUND (FUND 233)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,100	2,100	22,100	22,100	22,200	100
REPAIRS & MTCE. SERVICES	6,925	-	-	-	-	-
OTHER SERVICES & CHARGES	33,481	1,491	18,500	18,500	18,500	-
TOTAL OTHER NON-CAPITAL	42,506	3,591	40,600	40,600	40,700	100
CAPITAL						
IMPROVEMENTS	-	248	350,000	350,000	-	(350,000)
TOTAL CAPITAL	-	248	350,000	350,000	-	(350,000)
SERIES 2018B						
PRINCIPAL	580,000	-	605,000	605,000	635,000	30,000
INTEREST	111,150	42,525	85,100	85,100	57,900	(27,200)
TOTAL SERIES 2018B BONDS	691,150	42,525	690,100	690,100	692,900	2,800
SERIES 2009						
PRINCIPAL	335,000	-	365,000	365,000	395,000	30,000
INTEREST	133,350	54,950	109,900	109,900	84,400	(25,500)
TOTAL SERIES 2009 NOTES	468,350	54,950	474,900	474,900	479,400	4,500
TOTAL DEBT SERVICE	1,159,500	97,475	1,165,000	1,165,000	1,172,300	7,300
TOTAL TIF DISTRICT #3 FUND	1,202,006	101,314	1,555,600	1,555,600	1,213,000	(342,600)

CITY OF AURORA, ILLINOIS
2022 BUDGET
TIF DISTRICT #4 FUND (FUND 234)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,100	2,100	2,100	2,100	2,200	100
GRANTS-ECONOMIC AGREEMENTS	78,922	88,169	85,300	85,300	85,200	(100)
TOTAL OTHER NON-CAPITAL	81,022	90,269	87,400	87,400	87,400	-
TOTAL TIF DISTRICT #4 FUND	81,022	90,269	87,400	87,400	87,400	-

TIF DISTRICT #5 FUND (FUND 235)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,100	2,100	17,100	17,100	17,200	100
SUPPLIES-REPAIRS & MAINTENANCE	-	-	21,000	21,000	-	(21,000)
OTHER SERVICES & CHARGES	71,706	-	74,400	74,400	74,400	-
GRANTS-ECONOMIC AGREEMENTS	56,136	26,523	126,525	126,525	126,525	-
TOTAL OTHER NON-CAPITAL	129,942	28,623	239,025	239,025	218,125	(20,900)
CAPITAL						
RIVEREDGE-BRIDGE	-	671,241	870,000	870,000	200,000	(670,000)
OTHER IMPROVEMENTS	7,873	10,405	200,000	200,000	130,000	(70,000)
TOTAL CAPITAL	7,873	681,646	1,070,000	1,070,000	330,000	(740,000)
TOTAL TIF DISTRICT #5 FUND	137,815	710,269	1,309,025	1,309,025	548,125	(760,900)

**CITY OF AURORA, ILLINOIS
2022 BUDGET
TIF DISTRICT #6 FUND (FUND 236)**

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,000	2,100	17,100	17,100	17,200	100
DEMOLITION	-	-	110,000	110,000	-	(110,000)
OTHER SERVICES & CHARGES	68,834	475	74,950	74,950	74,950	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	2,000	2,000	-	(2,000)
GRANTS-ECONOMIC AGREEMENTS	126,136	126,523	126,525	126,525	126,525	-
TOTAL OTHER NON-CAPITAL	196,970	129,098	330,575	330,575	218,675	(111,900)
CAPITAL						
OTHER IMPROVEMENTS	1,661	144,064	495,700	495,700	497,700	2,000
TOTAL CAPITAL	1,661	144,064	495,700	495,700	497,700	2,000
SERIES 2018A BONDS						
PRINCIPAL	395,000	-	415,000	415,000	440,000	25,000
INTEREST	189,500	84,875	169,750	169,750	149,000	(20,750)
TOTAL SERIES 2018A BONDS	584,500	84,875	584,750	584,750	589,000	4,250
TOTAL DEBT SERVICE	584,500	84,875	584,750	584,750	589,000	4,250
TOTAL TIF DISTRICT #6 FUND	783,131	358,037	1,411,025	1,411,025	1,305,375	(105,650)

CITY OF AURORA, ILLINOIS
2022 BUDGET
TIF DISTRICT # 7 FUND (FUND 237)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	4,685	2,286	17,100	17,100	47,200	30,100
CLEANING SERVICES	189,000	-	-	-	-	-
OTHER SERVICES & CHARGES	(95,912)		30,600	30,600	30,600	-
GRANTS-ECONOMIC AGREEMENTS	179,031	187,135	178,725	178,725	184,125	5,400
TOTAL OTHER NON-CAPITAL	276,804	189,421	226,425	226,425	261,925	35,500
CAPITAL						
CORPORATE BLVD REALIGNMENT	-	-	170,000	170,000	170,000	-
TOTAL CAPITAL	-	-	170,000	170,000	170,000	-
TOTAL TIF DISTRICT #7 FUND	276,804	189,421	396,425	396,425	431,925	35,500

TIF DISCTRICT # 8 FUND (FUND 238)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,000	2,100	22,100	22,100	97,200	75,100
OTHER SERVICES & CHARGES	234,748	-	-	-	246,485	246,485
GRANTS-ECONOMIC AGREEMENTS	2,138,868	2,081,300	2,246,525	2,246,525	2,246,525	-
TOTAL OTHER NON-CAPITAL	2,375,616	2,083,400	2,268,625	2,268,625	2,590,210	321,585
CAPITAL						
IMPROVEMENTS	-	-	850,000	850,000	850,000	-
BILTER-SEALMASTER TO PRAIRE PATH	-	-	950,000	950,000	950,000	-
DRAINAGE	-	-	800,000	800,000	800,000	-
TOTAL CAPITAL	-	-	2,600,000	2,600,000	2,600,000	-
TOTAL TIF DISTRICT #8 FUND	2,375,616	2,083,400	4,868,625	4,868,625	5,190,210	321,585

CITY OF AURORA, ILLINOIS
2022 BUDGET
TIF DISCTRICT # 9 FUND (FUND 239)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
GOLF FUND	-	258,412	281,900	281,900	-	(281,900)
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>258,412</u>	<u>281,900</u>	<u>281,900</u>	<u>-</u>	<u>(281,900)</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	2,000	2,100	2,100	2,100	2,200	100
OSNB LOC	-	-	1,542,813	1,542,813	1,450,000	(92,813)
GRANTS-ECONOMIC AGREEMENTS	1,150,000	475,000	512,500	512,500	537,500	25,000
TOTAL OTHER NON-CAPITAL	<u>1,152,000</u>	<u>477,100</u>	<u>2,057,413</u>	<u>2,057,413</u>	<u>1,989,700</u>	<u>(67,713)</u>
TOTAL TIF DISTRICT #9 FUND	<u>1,152,000</u>	<u>735,512</u>	<u>2,339,313</u>	<u>2,339,313</u>	<u>1,989,700</u>	<u>(349,613)</u>

SSA #14 SULLIVAN FUND (FUND 251)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
CLEANING SERVICES	-	-	10,000	10,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	-	-	10,000	10,000	10,000	-
SUPPLIES-REPAIRS/MAINTENANCE	-	-	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>
TOTAL SSA #14 SULLIVAN FUND	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
BUSINESS DISTRICT TAX #1 (FUND 254)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
GRANTS-ECONOMIC AGREEMENTS	97,746	-	60,000	60,000	100,000	40,000
TOTAL OTHER NON-CAPITAL	<u>97,746</u>	<u>-</u>	<u>60,000</u>	<u>60,000</u>	<u>100,000</u>	<u>40,000</u>
TOTAL BUSINESS DISTRICT TAX #1 FUND	<u>97,746</u>	<u>-</u>	<u>60,000</u>	<u>60,000</u>	<u>100,000</u>	<u>40,000</u>

SHAPE FUND (FUND 255)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	2,463,500	2,279,387	2,486,600	2,486,600	2,510,000	23,400
TOTAL INTERFUND TRANSFERS OUT	<u>2,463,500</u>	<u>2,279,387</u>	<u>2,486,600</u>	<u>2,486,600</u>	<u>2,510,000</u>	<u>23,400</u>
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	551,372	172,796	1,247,100	148,600	459,000	(788,100)
SPECIAL PROGRAMS	215,000	186,250	215,000	215,000	226,000	11,000
SUPPLIES-GENERAL	44,719	59,915	72,000	1,142,200	150,000	78,000
SUPPLIES-MACHINERY/EQUIPMENT	3,910	8,610	40,000	40,000	-	(40,000)
SUPPLIES-COMPUTER	-	-	-	9,000	-	-
SUPPLIES-REPAIRS & MAINTENANCE	31,571	30,569	33,000	33,000	34,000	1,000
OTHER SERVICES & CHARGES	18,271	18,271	49,750	49,750	49,750	-
TOTAL OTHER NON-CAPITAL	<u>864,843</u>	<u>476,411</u>	<u>1,656,850</u>	<u>1,637,550</u>	<u>918,750</u>	<u>(738,100)</u>
CAPITAL						
MACHINERY & EQUIPMENT	129,691	28,169	82,000	82,000	153,000	71,000
VEHICLES	1,184,328	1,950,680	2,078,100	2,097,400	1,371,700	(706,400)
TOTAL CAPITAL	<u>1,314,019</u>	<u>1,978,849</u>	<u>2,160,100</u>	<u>2,179,400</u>	<u>1,524,700</u>	<u>(635,400)</u>
TOTAL SHAPE FUND	<u>4,642,362</u>	<u>4,734,647</u>	<u>6,303,550</u>	<u>6,303,550</u>	<u>4,953,450</u>	<u>(1,350,100)</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
EQUITABLE SHARING-JUSTICE FUND (FUND 256)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	7,704	7,704	7,704	7,704	7,704	-
SPECIAL PROGRAMS	-	20,000	-	20,000	-	-
SUPPLIES-GENERAL	3,189	116,106	14,000	116,600	14,000	-
SUPPLIES-COMPUTER	-	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	10,893	143,810	21,704	144,304	21,704	-
CAPITAL						
MACHINERY & EQUIPMENT	268,490	-	-	-	40,000	40,000
TOTAL CAPITAL	268,490	-	-	-	40,000	40,000
TOTAL EQUITABLE SHARING-JUSTICE FUND	279,383	143,810	21,704	144,304	61,704	40,000

EQUITABLE SHARING- TREASURY FUND (FUND 257)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	-	3,671	-	43,700	-	-
SUPPLIES-GENERAL	-	207,117	-	207,700	-	-
SUPPLIES-MACHINERY/EQUIPMENT	-	517,407	-	570,000	-	-
TOTAL OTHER NON-CAPITAL	-	728,195	-	821,400	-	-
TOTAL EQUITABLE SHARING-JUSTICE FUND	-	728,195	-	821,400	-	-

**CITY OF AURORA, ILLINOIS
2022 BUDGET
SSA #24 EAGLE POINT FUND (FUND 262)**

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	55,366	15,889	50,000	50,000	50,000	-
TOTAL OTHER NON-CAPITAL	<u>55,366</u>	<u>15,889</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
TOTAL SSA #24 EAGLE POINT FUND	<u>55,366</u>	<u>15,889</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>

SSA ONE FUND (FUND 266)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
GRANT-AURORA DOWNTOWN	290,000	290,000	290,000	290,000	290,000	-
TOTAL OTHER NON-CAPITAL	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>-</u>
TOTAL SSA ONE FUND	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>290,000</u>	<u>-</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
SSA #34 OSWEGO FUND (FUND 275)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
OTHER CHARGES	119	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	119	-	-	-	-	-
 SERIES 2012D BONDS						
PRINCIPAL	395,000	-	-	-	-	-
INTEREST	11,850	-	-	-	-	-
TOTAL SERIES 2012D BONDS	406,850	-	-	-	-	-
 TOTAL DEBT SERVICE	406,850	-	-	-	-	-
 TOTAL SSA #34 OSWEGO FUND	406,969	-	-	-	-	-

SSA #44 FUND (FUND 276)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	27,000	700	33,600	33,600	33,600	-
TOTAL OTHER NON-CAPITAL	27,000	700	33,600	33,600	33,600	-
 TOTAL SSA #44 FUND	27,000	700	33,600	33,600	33,600	-

CITY OF AURORA, ILLINOIS
2022 BUDGET
STORMWATER MANAGEMENT FEE FUND (FUND 280)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	887,200	811,162	884,900	884,900	896,500	11,600
TOTAL INTERFUND TRANSFERS OUT	887,200	811,162	884,900	884,900	896,500	11,600
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	1,569	40,000	40,000	40,000	-
REPAIRS & MAINTENANCE SERVICES	-	-	40,000	40,000	40,000	-
OTHER SERVICES & CHARGES	25,300	28,450	36,000	36,000	36,000	-
SPECIAL PROGRAMS	5,650	-	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	30,950	30,019	126,000	126,000	126,000	-
CAPITAL						
BGI COMMITTEE PROJECTS	200,000	63,929	200,000	200,000	200,000	-
STORM COMPLIANCE	20,296	29,459	30,000	30,000	30,000	-
STORM SEWER EXTENSIONS	290,164	150,993	643,000	643,000	885,000	242,000
BIOINFILTRATION BASINS	-	-	34,500	34,500	34,500	-
VARIOUS PROJECTS	434,665	103,761	3,970,000	3,970,000	4,516,000	546,000
TOTAL CAPITAL	945,125	348,142	4,877,500	4,877,500	5,665,500	788,000
DEBT SERVICE						
PRINCIPAL	173,346	88,324	88,300	88,300	-	(88,300)
INTEREST	5,542	1,119	1,200	1,200	-	(1,200)
TOTAL IEPA LOAN #1/HEATHERCREST	178,888	89,443	89,500	89,500	-	(89,500)
TOTAL STORMWATER MGMT FEE FUND	2,042,163	1,278,766	5,977,900	5,977,900	6,688,000	710,100

CITY OF AURORA, ILLINOIS
2022 BUDGET
LONG-TERM CONTROL PLAN FEE FUND (FUND 281)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
CAPITAL						
BUILDING PURCHASE	-	-	-	-	2,750,000	2,750,000
STORMWATER DRAINAGE IMPROVEMENTS	-	-	40,500	40,500	40,500	-
	729,985	2,841,371	4,800,000	4,800,000	2,900,000	(1,900,000)
TOTAL CAPITAL	<u>729,985</u>	<u>2,841,371</u>	<u>4,840,500</u>	<u>4,840,500</u>	<u>5,690,500</u>	<u>850,000</u>
DEBT SERVICE						
PRINCIPAL	-	308,057	308,100	308,100	313,900	5,800
INTEREST	-	111,998	112,000	112,000	106,200	(5,800)
TOTAL 2016 IEPA LOAN	<u>-</u>	<u>420,055</u>	<u>420,100</u>	<u>420,100</u>	<u>420,100</u>	<u>-</u>
TOTAL LONG-TERM CONTROL PLAN FEE FUND	<u>729,985</u>	<u>3,261,426</u>	<u>5,260,600</u>	<u>5,260,600</u>	<u>6,110,600</u>	<u>850,000</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
AMERICAN RESCUE PLAN ACT (ARPA) FUND (FUND 287)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	-	-	-	-	3,580,015	3,580,015
TIF DISTRICT #10 FUND	-	-	-	-	500,000	500,000
MVPS FUND	-	-	-	-	500,000	500,000
TRANSIT CENTER FUND	-	-	-	-	1,500,000	1,500,000
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>6,080,015</u>	<u>6,080,015</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES						-
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	2,146,600	2,146,600
SUPPLIES-MACHINERY/EQUIPMENT	-	-	-	-	40,000	40,000
SPECIAL PROGRAMS	-	1,500,000	-	1,500,000	400,000	400,000
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>1,500,000</u>	<u>-</u>	<u>1,500,000</u>	<u>2,586,600</u>	<u>2,586,600</u>
CAPITAL						
IMPROVEMENTS	-	-	-	-	3,466,789	3,466,789
MACHINERY & EQUIPMENT	-	-	-	-	1,250,100	1,250,100
VEHICLES	-	-	-	-	505,000	505,000
TOTAL CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,221,889</u>	<u>5,221,889</u>
TOTAL AMERICAN RESCUE PLAN ACT (ARPA) FUND	<u>-</u>	<u>1,500,000</u>	<u>-</u>	<u>1,500,000</u>	<u>13,888,504</u>	<u>13,888,504</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET
CAPITAL PROJECTS SUMMARY**

Overview

Capital projects total \$124.2 million in the 2022 budget. The city considers a capital expenditure to be an expenditure for a vehicle, machinery, furniture, or equipment of at least \$50,000 or an expenditure for land, land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year. For a project to be included in the Capital Improvements Plan (CIP), it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. Vehicles, machinery, furniture, and equipment are excluded from the CIP.

The city has budgeted expenditures for capital projects in the following funds:

Special Revenue Funds:

Motor Fuel Tax Rebuild IL (Fund 202)
Motor Fuel Tax (Fund 203)
Municipal Motor Fuel Tax (Fund 212)
Gaming Tax (Fund 215)
Block Grant (Fund 221)
TIF #1 Downtown (Fund 231)
TIF #5 West River Area (Fund 235)
TIF #6 East River Area (Fund 236)
TIF #7 West Farnsworth Area (Fund 237)
TIF #8 East Farnsworth Area (Fund 238)
TIF #12 Ogden/75th Area (Fund 225)
Safety, Health, and Public Enhancement (SHAPE) (Fund 255)

Stormwater Management Fee (Fund 280)
Long-Term Control Plan (LTCP) Fee (Fund 281)
American Rescue Plan Act (ARPA) (Fund 287)

Capital Projects Funds:

Capital Improvements (Fund 340)
2017 GO Bond Project (Fund 353)
2022 GO Bond Project (Fund 354)

Proprietary Funds:

Airport (Fund 504)
Water & Sewer (Fund 510)
Transit Centers (Fund 530)
Golf (Fund 550)

Below is a discussion of the major capital projects budgeted in 2022. Numerical budget information pertaining to capital projects of the special revenue funds can be found in the section of the budget dedicated to Special Revenue Funds. Information on projects to be undertaken through the proprietary funds is located in the Proprietary Funds Section. Numerical budget information concerning capital projects of all other funds is presented in the Capital Projects Funds Section of the 2022 budget.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
CAPITAL PROJECTS SUMMARY**

Motor Fuel Tax Rebuild IL Fund (202)

E. Indian Trail – Mitchell to Farnsworth #2. The 2022 budget provides for improvements to East Indian Trail from Mitchell to Farnsworth Avenue which include road widening and installation of streetlights. The total cost of the construction is estimated at \$5.8 million. However, it is expected that 75% of this amount will be reimbursed by a federal grant.

East New York Street Segment III. The city will reconstruct East New York Street from Welsh Drive to Farnsworth Avenue. The total cost of the construction is estimated at \$4.4 million. However, it is expected that 80% of this amount will be reimbursed by a federal grant.

Montgomery and Hill Intersection Improvements. The 2022 budget for this project is \$1.7 million. Improvements will be made to Montgomery and Hill intersection which include additional through-lanes, extended auxiliary lanes, and corresponding drainage improvements.

Motor Fuel Tax Fund (203)

Arterial and Collector Resurfacing. The city's arterial and collector road resurfacing program is budgeted at \$3.3 million in 2022. Through this ongoing program, approximately 15 to 20 lane-miles of arterial and collector roads will be resurfaced.

Salt Storage Facility. The 2022 budget for this project is \$3.3 million. Construction of an additional salt storage facility will reduce potential road salt shortages by increasing the overall storage capacity.

East New York Street 3R-Ohio St. Farnsworth Ave. The city will resurface East New York Street utilizing Surface Transportation Program federal funds. The 2022 budget for this project is \$900,000.

Municipal Motor Fuel Tax Fund (212)

Neighborhood Street Improvements. The 2022 budget provides \$5.5 million for the resurfacing of approximately 35 lane-miles of residential and minor collector roadways across the city. The improvements are funded through the Municipal Motor Fuel Tax Fund, the Block Grant Fund, and Capital Improvements Fund.

TIF #1 Downtown Fund (231)

Downtown Skatepark. The 2022 budget provides for \$300,000 for a skatepark. The skatepark promotes recreational opportunities in the downtown area.

Vault Filling/Sidewalk Replacement Program. The city annually works on improving and/or filling existing utility vaults in the downtown area. The 2022 budget include \$650,000 for this project.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
CAPITAL PROJECTS SUMMARY**

TIF #6 East River Area Fund (236)

Access to Transit Plan Infrastructure Improvements. The 2022 budget provides \$514,700 for improvements to the Aurora Transportation Center. Federal and local funding will be used for this project.

TIF #8 East Farnsworth Area Fund (238)

TIF #8 Stormwater Improvements. The 2022 budget provides for \$800,000 to mitigate a flood plain and relocate stormwater management areas in TIF District #8. This project will maximize the development potential along Interstate Route 88.

Bilter Road – Sealmaster to the Prairie Path. The city will address traffic congestion at the entrance of the Chicago Premium Outlets with roadway reconstruction and widening from two to four lanes. The total 2022 budget provides \$950,000.

Stormwater Management Fee Fund (280)

Storm Sewer Extensions. In 2022, \$885,000 has been allocated for the reduction or elimination of combined sewer overflows. This project is ongoing and will help mitigate sewer back-ups into homes as part of the city's Long-Term Control Plan.

Storm Sewer and Facility Improvements. In 2022, \$4.3 million has been allocated for slope stabilization, dredging, or water quality

enhancement programs for various stormwater management facilities owned by the city. This project will help mitigate the erosion of shorelines and improve stormwater conveyance.

LTCP Fee Fund (281)

Long-Term Control Plan Improvements. In 2022, the city has budgeted \$3.0 million for the separation of combined sewers and the construction of green infrastructure in various areas of the city. This ongoing project will reduce or eliminate sewer back-ups into homes and reduce sewer overflows into the Fox River and the Indian Creek. The total provision includes \$2.9 million in the LTCP Fee Fund and \$108,100 out of the Water & Sewer Fund.

CSO Treatment Facility. The Combined Sewer Overflow (CSO) Treatment Facility will provide screening, high rate settlement and disinfection for two of the city's largest CSO locations. The 2022 budget for this project is \$2.8 million.

ARPA Fund (287)

Optical Fiber Projects. In 2022, the city has budgeted \$2.7 million for optical fiber projects. The city will continue to replace obsolete optical fiber core switches and provide additional fiber and cables as the need arises.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
CAPITAL PROJECTS SUMMARY**

Capital Improvements Fund (340)

Security Modernization Phase II. The 2022 budget includes \$1.1 million for the purchase and installation of security system equipment for the Police Department, Development Services Center, City Hall, Stolp Island Parking deck, and various city parks. The project will consolidate the facilities to one security platform.

Right-of-Way Improvement Program. In 2022, the city budgeted \$850,000 for right-of-way improvements including sidewalks, drive approaches, curbs, and gutters. About 10% of the program supports the drive approach, curb, and gutter replacement program through which residents are reimbursed a portion of the cost of improvements. The city will issue general obligation bonds to fund the program.

2022 GO Bond Project Fund (354)

Combined Maintenance Facility. In 2022, \$21.9 million has been budgeted for the construction of a multifunctional facility with \$17.9 million out of the 2022 GO Bond Project Fund. The remainder of the resources will come out of the Water & Sewer Fund. The total cost of the construction is estimated at \$41.9 million. The facility will consolidate three buildings and will house the Fleet & Parking Maintenance, Water and Sewer Maintenance, Streets Maintenance, and Electrical Divisions.

Fire Station #4/Administration Relocation. In 2022, \$8.8 million has been budgeted for the construction of a new fire station #4 and

relocation of the administrative offices. The new station will be located next to the Police Department on Indian Trail.

Fire Station #13. In 2022, \$750,00 has been budgeted for the design and start of construction of a new fire station at Bilter and Nan. The total cost for the project is \$7.1 million. Construction of the new fire station will meet the fire safety and paramedic needs north of Butterfield Road, the Chicago Premium Outlets mall, Metea Valley High School, and future growth in the North Farnsworth corridor.

Airport Fund (504)

Airfield Pavement Rehabilitation-Phase II. The 2022 budget provides \$320,000 for rehabilitation of taxiway P and the main apron. This project will comply with requirements established by the Illinois Department of Transportation Division of Aeronautics to improve runway and taxiway safety.

Airfield Lighting Rehabilitation. The city will replace airfield lighting and update the electrical equipment. The 2022 budget for this project is \$650,000.

NE Quad Entrance Road & Parking Lot Phase II. The 2022 budget provides \$3.7 million for the construction of a new entrance, entrance road, and parking lot in the northeast quadrant of the airport. This project will improve the infrastructure for future development. However, it is expected that 80% of this amount will be reimbursed by a state grant.

**CITY OF AURORA, ILLINOIS
2022 BUDGET
CAPITAL PROJECTS SUMMARY**

Rehab South Quad Parking Lot and Entrance Road. The city will construct an entrance road and car parking lot to serve the new development area and new control tower at the Aurora Municipal Airport. The 2022 budget for this project is \$1.5 million. However, it is expected that 90% of this amount will be reimbursed by a state grant.

Water & Sewer Fund (510)

Lime Sludge Containment System. In 2022, \$1.4 million is budgeted for this project. The project will provide a long-term means of disposing lime sludge from the water treatment plant by construction of a lime residual containment system in an underground limestone mine.

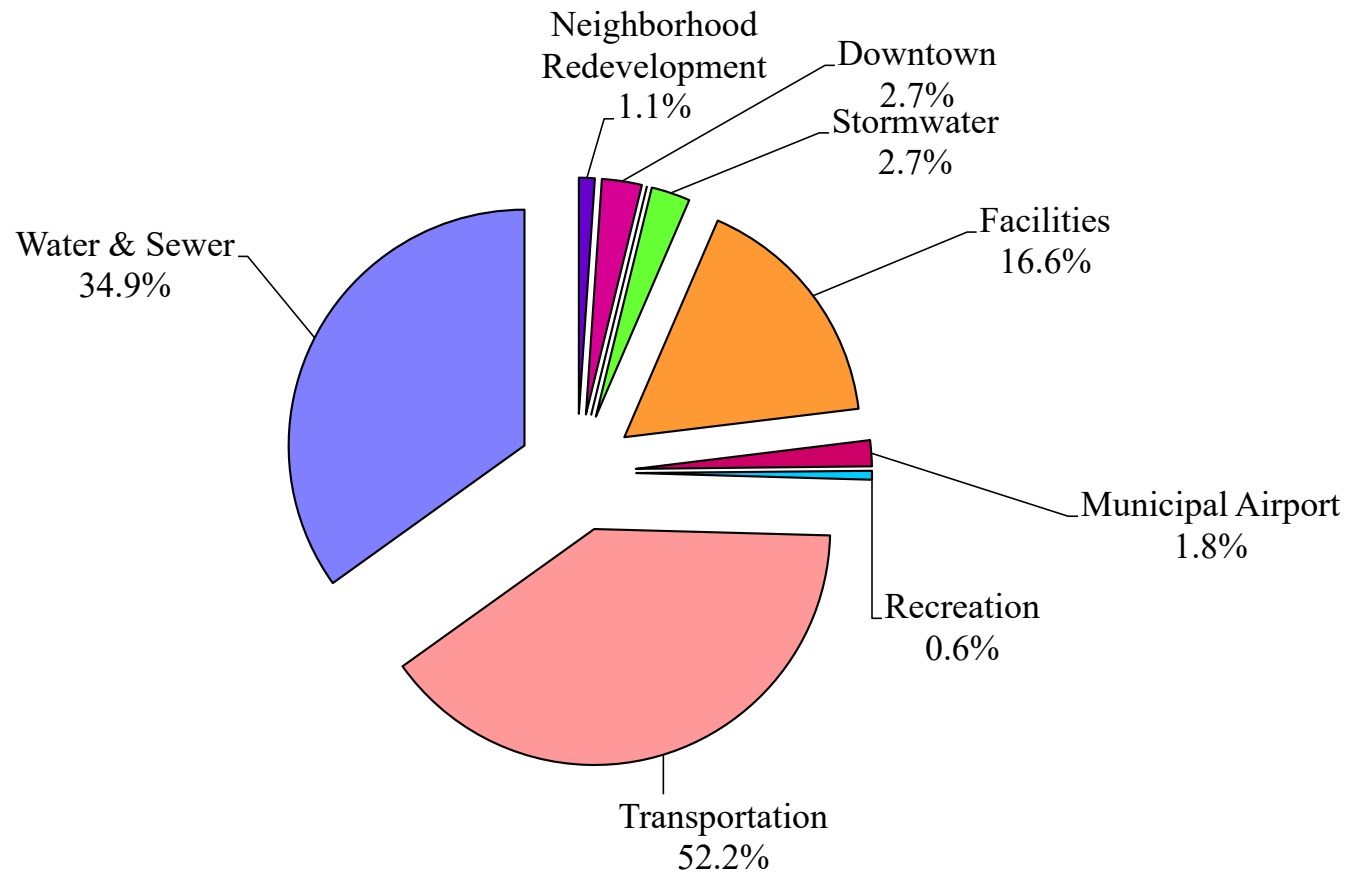
Sanitary Sewer Evaluation and Rehabilitation. The 2022 budget provides \$6.3 million for an ongoing program to evaluate and repair problematic sections of the city's sewer system. This project will bring the sanitary sewer system into compliance with applicable state and federal regulations pertaining to sanitary sewers.

Watermain Evaluation, Repair and Replacement. The city will evaluate and repair the water distribution system. This annual program will improve the water distribution system through the detection of possible water leaks. The 2022 budget for this project is \$5.9 million.

Lead Water Service Line Replacement. The 2022 budget for this project is \$5.6 million. The city will develop and implement a lead service line replacement plan that meets the requirements of the Environmental Protection Agency.

Rehabilitation of FVE Water Tanks. In 2022, \$4.6 million is budgeted for this project. The project will be the rehabilitation of four water storage tanks to maintain compliance with current safety and sanitary codes.

**CITY OF AURORA, ILLINOIS
2022-2031 CAPITAL IMPROVEMENT PLAN SUMMARY**



CITY OF AURORA, ILLINOIS
2022-2031 CAPITAL IMPROVEMENT PLAN SUMMARY

<u>PROJECT TYPE</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026-2031</u>	<u>10-YR TOTAL</u>
Downtown	3,065,000	2,469,000	8,895,000	4,925,000	4,525,000	675,000	21,489,000
Facilities	14,578,600	40,913,689	36,019,700	4,849,058	644,789	48,060,000	130,487,236
Municipal Airport	1,876,000	6,526,000	7,450,000	-	-	-	13,976,000
Neighborhood Redevelopment	800,000	850,000	850,000	850,000	850,000	5,100,000	8,500,000
Recreation	130,000	1,166,702	2,054,120	813,080	366,180	340,500	4,740,582
Stormwater	10,626,100	9,314,100	1,305,000	1,305,000	1,305,000	7,830,000	21,059,100
Transportation	21,224,200	30,451,500	33,890,000	28,553,000	13,616,100	205,810,000	312,320,600
Water & Sewer	18,329,687	32,472,000	31,775,550	32,537,400	31,635,200	146,201,300	274,621,450
TOTAL CAPITAL PROJECTS	70,629,587	124,162,991	122,239,370	73,832,538	52,942,269	414,016,800	787,193,968

**CITY OF AURORA, ILLINOIS
2022-2031 CAPITAL IMPROVEMENT PLAN
PROJECTS BY CATEGORY**

Project Category	Project #	Project Name	2022	2023	2024	2025	2026-2031	Total
Downtown (General)								
	A007	Vault Filling/Sidewalk Replacement Program	650,000	100,000	100,000	100,000	600,000	1,550,000
	A031	Dam Modifications/Canoe Chute Improvements	39,000	150,000	1,500,000	0	0	1,689,000
	A040	Streetscape Improvements	15,000	15,000	15,000	15,000	15,000	75,000
	A050	Major Project Development Fund	150,000	0	0	0	0	150,000
	A053	Wilder Park Improvements	200,000	0	0	0	0	200,000
	A054	Lake Street Redevelopment Corridor	130,000	80,000	0	0	0	210,000
	A055	Broadway Redevelopment Corridor	295,000	4,500,000	0	0	0	4,795,000
	A061	Pinney Deck	350,000	0	0	0	0	350,000
	A062	RiverEdge Park Music Garden Phase II	0	3,300,000	3,300,000	4,400,000	0	11,000,000
	A063	Demolition of 512 N. Broadway	0	110,000	0	0	0	110,000
	A064	Demolition of 110 S. LaSalle St.	0	530,000	0	0	0	530,000
	A065	Viaduct Improvements	100,000	100,000	0	0	0	200,000
	A067	Beilman Park Improvements	130,000	0	0	0	0	130,000
	A068	Downtown Skatepark	300,000	0	0	0	0	300,000
	A069	Sculptural Multi-Use Deck at Pierce Center	100,000	0	0	0	0	100,000
Total			2,459,000	8,885,000	4,915,000	4,515,000	615,000	21,389,000
Downtown (Riverwalk)								
	A013	FoxWalk - Phase I (West Channel)	5,000	5,000	5,000	5,000	30,000	50,000
	A014	FoxWalk - Phase II (East Channel)	5,000	5,000	5,000	5,000	30,000	50,000
Total			10,000	10,000	10,000	10,000	60,000	100,000

Project Category	Project #	Project Name	2022	2023	2024	2025	2026-2031	Total
Facilities								
	C012	Fire Station #13	750,000	3,250,000	3,100,000	0	0	7,100,000
	C013	Fire Station #9 Construction/Relocation	0	5,500,000	0	0	0	5,500,000
	C014	Parks Maintenance Facility Expansion	0	425,000	0	0	0	425,000
	C074	Outdoor Warning Sirens	0	0	100,000	0	0	100,000
	C089	Salt Storage Facility	3,250,000	0	0	0	0	3,250,000
	C104	Optical Fiber Projects	2,781,489	789,700	470,558	344,789	1,680,000	6,066,536
	C113	ATC Main Lot Resurfacing	0	480,000	0	0	0	480,000
	C114	Combined Maintenance Facility	21,936,000	20,000,000	0	0	0	41,936,000
	C121	Kennel Renovation	0	150,000	200,000	0	0	350,000
	C123	Partial Site Demolition 720 N. Broadway	0	0	700,000	0	0	700,000
	C124	Security Modernization - Phase II	1,090,200	1,000,000	0	0	0	2,090,200
	C126	Stolp Island Parking Deck Remodel	500,000	0	0	0	0	500,000
	C130	Lobby Security Improvements	600,000	0	0	0	0	600,000
	C131	Accounting Division Counter Security	100,000	0	0	0	0	100,000
	C132	Central Garage Deferred Maintenance	0	4,425,000	275,000	300,000	46,365,000	51,365,000
	C134	EMA Yard Expansion	115,000	0	3,500	0	15,000	133,500
	C135	Fire Station #4/Administration Relocation	8,800,000	0	0	0	0	8,800,000
	C136	Fuel System Upgrades	176,000	0	0	0	0	176,000
	C137	Fire Station #5 Bathroom Remodel	215,000	0	0	0	0	215,000
	C138	Human Resources Office Expansion	600,000	0	0	0	0	600,000
Total			40,913,689	36,019,700	4,849,058	644,789	48,060,000	130,487,236
Municipal Airport								
	D021	Runway 18/36 & Taxiway C Reconstruction	0	6,550,000	0	0	0	6,550,000
	D046	Airfield Pavement Rehabilitation - Phase II	320,000	0	0	0	0	320,000

Project Category	Project #	Project Name	2022	2023	2024	2025	2026-2031	Total
	D050	Airfield Pavement Rehab Phase III	131,000	0	0	0	0	131,000
	D051	Overlay SE Quadrant Perimeter Roadways Phase II	275,000	0	0	0	0	275,000
	D052	Airfield Lighting Rehabilitation	650,000	0	0	0	0	650,000
	D053	Airfield Pavement Rehabilitation Phase IV	0	900,000	0	0	0	900,000
	D054	NE Quad Entrance Road & Parking Lot Phase II	3,700,000	0	0	0	0	3,700,000
	D055	Rehab South Quad Parking Lot and Entrance Road	1,450,000	0	0	0	0	1,450,000
Total			6,526,000	7,450,000	0	0	0	13,976,000
Neighborhood Redevelopment								
	E004	Right-of-Way Improvement Program	850,000	850,000	850,000	850,000	5,100,000	8,500,000
Total			850,000	850,000	850,000	850,000	5,100,000	8,500,000
Recreation								
	F052	Zoo Improvements	75,000	510,000	0	0	0	585,000
	F054	Phillips Park Improvements	0	565,000	165,000	0	0	730,000
	F055	McCarty Park - Phase II Expansion	170,000	0	0	0	260,000	430,000
	F056	Phillips Park Playground Equipment	300,000	340,000	227,000	135,500	80,500	1,083,000
	F057	Phillips Park Waterfall	96,900	0	0	0	0	96,900
	F058	Phillips Park Restroom Facilities	0	154,120	106,080	55,680	0	315,880
	F059	Golf Pond Dredging	70,000	70,000	0	0	0	140,000
	F060	Golf Bunker Renovation	140,000	140,000	140,000	0	0	420,000
	F061	Golf Irrigation Replacement	175,000	175,000	175,000	175,000	0	700,000
	F062	Golf Outdoor Bathrooms	20,000	100,000	0	0	0	120,000
	F063	Phillips Park Golf Course Parking Lot	119,802	0	0	0	0	119,802
Total			1,166,702	2,054,120	813,080	366,180	340,500	4,740,582
Stormwater								

Project Category	Project #	Project Name	2022	2023	2024	2025	2026-2031	Total
	B010	I & T Committee Projects	200,000	200,000	200,000	200,000	1,200,000	2,000,000
	B031	Long-Term Control Plan Improvements	3,008,100	250,000	250,000	250,000	1,500,000	5,258,100
	B037	Storm Sewer Extensions	885,000	400,000	400,000	400,000	2,400,000	4,485,000
	B038	NPDES Phase II - Stormwater Compliance Program	30,000	30,000	30,000	30,000	180,000	300,000
	B046	Illinois Green Infrastructure	75,000	75,000	75,000	75,000	450,000	750,000
	B048	TIF District #8 Stormwater Improvements	800,000	0	0	0	0	800,000
	B049	Storm Sewer and Facility Improvements	4,316,000	350,000	350,000	350,000	2,100,000	7,466,000
Total			9,314,100	1,305,000	1,305,000	1,305,000	7,830,000	21,059,100
Transportation/Bridges								
	G010	95th St. Grade Separation at E.J. & E. R.R.	0	0	0	0	18,700,000	18,700,000
	G011	Commons Dr. Grade Separation at B.N.R.R.	0	0	0	0	14,300,000	14,300,000
	G016	Bridge Rehabilitation	500,000	500,000	500,000	500,000	3,000,000	5,000,000
	G018	Farnsworth Avenue Overpass	100,000	100,000	100,000	100,000	2,500,000	2,900,000
	G019	Farnsworth Culverts near Indian Trail	790,000	0	0	0	0	790,000
	G021	New York Street Bridge	300,000	100,000	375,000	125,000	1,500,000	2,400,000
Total			1,690,000	700,000	975,000	725,000	40,000,000	44,090,000
Transportation/Streets								
	GB001	Arterial and Collector Resurfacing	3,300,000	3,400,000	3,500,000	3,500,000	21,000,000	34,700,000
	GB014	Farnsworth Avenue - 5th Ave. to Route 34	100,000	300,000	11,000,000	0	0	11,400,000
	GB017	North Aurora Road Underpass	500,000	500,000	500,000	400,000	2,220,000	4,120,000
	GB021	Commons Drive - Route 34 to 75th St.	108,000	4,300,000	0	0	0	4,408,000
	GB022	Commons Drive - 75th St. to Montgomery Rd.	0	0	0	0	0	0
	GB032	Prairie Street/North Avenue Improvements	0	0	0	0	2,600,000	2,600,000
	GB033	Prairie Street - Edgelawn Dr. to Orchard Rd.	0	0	0	0	5,200,000	5,200,000
	GB034	Sheffer Road - Church Rd. to Farnsworth Ave.	0	0	0	0	7,400,000	7,400,000

Project Category	Project #	Project Name	2022	2023	2024	2025	2026-2031	Total
	GB037	Farnsworth Avenue - E. New York St. to 5th Ave.	0	0	0	0	7,100,000	7,100,000
	GB038	Molitor Road - Farnsworth Ave. to Diehl Rd.	0	0	0	0	10,100,000	10,100,000
	GB039	Bilster Road - Sealmaster to the Prairie Path	950,000	7,150,000	0	0	0	8,100,000
	GB052	Sullivan Road - Edgelawn Dr. to Golden Oaks Pkw	328,000	106,000	704,000	0	0	1,138,000
	GB058	Farnsworth Avenue - Fredericksburg Lane to 95th S	0	0	0	0	1,400,000	1,400,000
	GB059	95th Street - Eola Rd. to E.J. & E. R.R.	0	0	0	0	11,600,000	11,600,000
	GB060	95th Street - U.S. Route 30 to Eola Road	0	0	0	0	11,900,000	11,900,000
	GB062	Farnsworth - Summerlin Dr. to Hafenrichter Rd.	0	0	0	0	4,100,000	4,100,000
	GB065	Wolf's Crossing - Route 30 to E.J. & E. R.R.	0	0	0	0	5,800,000	5,800,000
	GB070	Sullivan Rd. - Deerpath Rd. to Eastlake Run Creek	0	0	0	0	17,000,000	17,000,000
	GB073	W. Indian Trail - ComEd R.O.W. to Hanks Rd.	0	0	0	0	7,900,000	7,900,000
	GB091	Mesa Lane Extension	0	0	0	0	2,300,000	2,300,000
	GB094	Wolf's Crossing Streetlights	0	0	0	0	400,000	400,000
	GB097	Neighborhood Street Improvements	5,500,000	6,000,000	6,000,000	6,000,000	36,000,000	59,500,000
	GB099	E. Indian Trail - Mitchell Rd. to Farnsworth Ave. #2	4,544,000	1,280,000	0	0	0	5,824,000
	GB104	Eola Road - Hafenrichter Rd. to Keating Drive	0	0	0	0	3,000,000	3,000,000
	GB106	New Haven/Morton SSA	0	0	0	0	1,800,000	1,800,000
	GB111	Mitchell Road - Saddle Ln. to Sullivan Rd.	0	0	0	0	1,900,000	1,900,000
	GB114	TIF District #8 Eastern Access	850,000	0	0	0	0	850,000
	GB116	Corporate Boulevard Realignment	170,000	0	1,700,000	0	0	1,870,000
	GB118	East New York Street - Segment III	4,400,000	0	0	0	0	4,400,000
	GB119	Bike and Pedestrian Enhancements	100,000	100,000	100,000	100,000	600,000	1,000,000
	GB121	Montgomery and Hill Intersection Improvements	1,695,400	1,500,000	0	0	0	3,195,400
	GB122	LED Streetlight Conversion and Pole Replacement	175,000	200,000	200,000	200,000	1,000,000	1,775,000
	GB128	Noise Barriers	50,000	1,450,000	0	0	0	1,500,000

Project Category	Project #	Project Name	2022	2023	2024	2025	2026-2031	Total
	GB130	Access to Transit Plan Infrastructure Improvements	514,700	0	0	0	0	514,700
	GB131	Montgomery Road Multi-Use Path	10,000	0	0	0	0	10,000
	GB132	Edgelawn Drive Bikeway Path	15,000	0	0	0	0	15,000
	GB135	Montgomery Rd. at Wisconsin Central RR	160,000	110,000	0	0	0	270,000
	GB136	Edgelawn Dr. at BNSF RR (Gilman Trl.)	105,000	110,000	0	0	0	215,000
	GB137	Farnsworth Ave. at Marshall Blvd. & IP Path	112,900	55,000	0	0	0	167,900
	GB138	Safe Routes to School Projects	200,000	100,000	300,000	0	0	600,000
	GB139	Bike/Ped Improvements-Lyons, West Park & Gale	50,000	90,000	445,000	0	0	585,000
	GB140	Montgomery Road MUP Extension to Route 59	300,000	150,000	430,000	0	0	880,000
	GB144	Indian Trl LAFO-Farnsworth Ave to Stonebridge Bl	533,000	0	0	0	0	533,000
	GB145	Montgomery Rd LAFO-Frontenac Rd to IL Rt 59	25,000	276,000	0	0	0	301,000
	GB146	Liberty Street LAFO - Commons Dr. to IL Route 59	25,000	353,000	0	0	0	378,000
	GB147	Illinois Avenue LAFO - Highland Ave. to Fox River	0	25,000	576,000	0	0	601,000
	GB148	Indian Trail LAFO - Stonebridge Blvd. to Eola Rd.	0	0	25,000	645,000	0	670,000
	GB149	East New York Street 3R - Ohio St. to Farnsworth	900,000	0	0	0	0	900,000
	GB150	Access to Transit Plan Improve-Lincoln Parking Lot	10,000	0	90,000	226,100	0	326,100
	GB151	River Street Corridor Improvements	90,000	90,000	150,000	0	0	330,000
	GB152	Douglas Avenue Resurfacing-US 30 to Ashland Av	0	0	0	25,000	135,000	160,000
Total			25,821,000	27,645,000	25,720,000	11,096,100	162,455,000	252,737,100
Transportation/Traffic Signals								
	GC003	High Street/Indian Trail - Signal	250,000	0	0	0	0	250,000
	GC033	Traffic Signal Pre-Emption Devices	52,000	27,000	28,000	29,000	195,000	331,000
	GC047	Commons Drive/75th Street - Signal	180,000	3,200,000	0	0	0	3,380,000
	GC053	Commons Drive/U.S. Route 34 - Signal	40,000	640,000	0	0	0	680,000
	GC072	Intersection Video Monitoring	101,000	57,000	58,000	59,000	375,000	650,000

Project Category	Project #	Project Name	2022	2023	2024	2025	2026-2031	Total
	GC075	Galena and New York Two Way - Phase II	42,700	0	0	0	0	42,700
	GC078	Traffic Signal Equipment - Mast Arm Improvements	100,000	100,000	100,000	100,000	600,000	1,000,000
	GC080	McCoy Dr/5th Ave & Kautz Road	366,800	0	0	0	0	366,800
	GC081	Montgomery Rd & Kautz Rd	440,000	0	0	0	0	440,000
	GC082	McCoy Dr & Cheshire Dr	40,000	400,000	0	0	0	440,000
	GC083	Indian Trail Signal - Edgelawn to Highland	468,000	206,000	1,442,000	0	0	2,116,000
	GC084	Galena Blvd Signal - Constitution to Locust	630,000	915,000	0	1,607,000	0	3,152,000
	GC085	Mitchell Road & Sullivan Road Intersection	230,000	0	230,000	0	2,185,000	2,645,000
Total			2,940,500	5,545,000	1,858,000	1,795,000	3,355,000	15,493,500
Water & Sewer/Other								
	I037	Shallow Wells #105 and #107	0	0	0	0	1,771,000	1,771,000
	I039	On-Site Treatment System at Deep Well	0	0	0	0	2,848,400	2,848,400
	I041	Deep Well Pump Motor Replacement	197,000	202,800	208,900	215,200	1,433,900	2,257,800
	I042	Main Pumping Station Improvements	445,800	0	0	0	0	445,800
	I043	River Intake Building Semi-Truck Access Drive	400,000	0	0	0	0	400,000
	I044	Lime Sludge Containment System	1,400,000	0	0	0	0	1,400,000
	I045	Water Loss Control Program	403,100	0	0	0	0	403,100
	I047	Rehabilitation of FVE Water Tanks	4,589,300	0	0	0	0	4,589,300
	I048	Rehabilitation of WTP Site Components	700,000	0	0	0	0	700,000
	I049	Replacement of Large Circuit Breakers	300,000	0	0	0	0	300,000
	I050	Water Treatment Plant Expansion Roof	0	200,850	0	0	0	200,850
	I051	Replace Programmable Logic Controllers	140,000	0	0	0	0	140,000
	I052	Purchase One 400HP Deep Well Motor	180,000	0	0	0	0	180,000
	I053	Rehabilitate Two Clearwell Water Tanks	0	100,000	1,200,000	1,200,000	0	2,500,000
	I054	Rehabilitate Church Road Elevated Water Tank	0	0	0	0	1,700,000	1,700,000

Project Category	Project #	Project Name	2022	2023	2024	2025	2026-2031	Total
	I055	Rehabilitate of Barnes Road Standpipe	0	0	0	0	3,100,000	3,100,000
	I056	Rehabilitate Phillips Park Spheroid Tank	0	0	0	0	1,700,000	1,700,000
	I057	CSO Treatment Facility	2,750,000	17,500,000	16,500,000	16,500,000	40,750,000	94,000,000
	I058	Non-Revenue Potable Water Loss Control	350,000	350,000	200,000	200,000	100,000	1,200,000
Total			11,855,200	18,353,650	18,108,900	18,115,200	53,403,300	119,836,250
Water & Sewer/Sanitary								
	IB018	Sanitary Sewer Evaluation & Rehabilitation	6,258,400	2,500,000	2,500,000	2,500,000	15,000,000	28,758,400
	IB019	Sanitary and Storm Lift Station Improvements	800,000	900,000	100,000	100,000	100,000	2,000,000
Total			7,058,400	3,400,000	2,600,000	2,600,000	15,100,000	30,758,400
Water & Sewer/Watermains								
	IC012	Kenilworth Pl. - Kingsway Dr. to Edgelawn Dr.	0	0	0	0	410,000	410,000
	IC015	Sheffer Road - Northfield Dr. to Greenview Dr.	0	0	0	0	223,000	223,000
	IC020	Greenview Drive - Sheffer Rd. North to Dead-End	0	0	0	0	565,000	565,000
	IC022	Watermain Extensions	500,000	500,000	500,000	500,000	3,000,000	5,000,000
	IC024	Small Watermain Additions & Looping	350,000	350,000	350,000	350,000	2,100,000	3,500,000
	IC043	New Haven Ave. - Highland Ave. to Elmwood Dr.	700,000	0	0	0	0	700,000
	IC062	Southeast Network Improvements	550,000	1,000,000	600,000	400,000	2,400,000	4,950,000
	IC074	N. Russell Ave-Old Indian Trl to South Dead-End	0	0	0	670,000	0	670,000
	IC076	Watermain Evaluation, Repair and Replacement	5,858,400	5,000,000	5,000,000	5,000,000	39,000,000	59,858,400
	IC079	Pennsbury to Enterprise Watermain - HP System	0	671,900	2,378,500	0	0	3,050,400
	IC080	Lead Water Service Line Replacement	5,600,000	2,500,000	3,000,000	4,000,000	30,000,000	45,100,000
Total			13,558,400	10,021,900	11,828,500	10,920,000	77,698,000	124,026,800
Grand Total			124,162,991	122,239,370	73,832,538	52,942,269	414,016,800	787,193,968

**CITY OF AURORA, ILLINOIS
2022 BUDGET
OPERATING IMPACT OF CAPITAL EXPENDITURES**

Oftentimes, when a government places a capital item into service, it incurs ongoing operating and/or maintenance costs. In some cases, money is saved when a capital item is placed into service. This table presents estimates of the impact of the city's 2022 capital expenditures upon future operating budgets.

Project Name	CIP Project Number	2022 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>Motor Fuel Tax Rebuild IL Fund</u>					
Farnsworth Culverts near Indian Trail	G019	445,000	-	Negligible.	
E. Indian Trail-Mitchell Rd. to Farnsworth Ave. #2	GB099	4,544,000	-	Negligible.	
East New York Street - Segment III	GB118	4,400,000	20,000	Annual maintenance cost.	2023
Montgomery and Hill Intersection Improvements	GB121	1,695,400	-	Negligible.	
Indian Trail Signal - Edgelawn to Highland	GC083	468,000	-	Negligible.	
		11,552,400	20,000		
<u>Motor Fuel Tax Fund</u>					
Salt Storage Facility	C089	3,250,000	5,000	Annual maintenance cost.	2023
Farnsworth Avenue Overpass	G018	100,000	-	Negligible.	
Farnsworth Culverts near Indian Trail	G019	345,000	-	See Motor Fuel Tax Rebuild IL Fund.	
New York Street Bridge	G021	300,000	-	Negligible.	
Arterial and Collector Resurfacing	GB001	3,300,000	(100,000)	Annual savings from decreased maintenance.	2022
North Aurora Road Underpass	GB017	500,000	-	Negligible.	
Sullivan Road - Edgelawn Dr. to Golden Oaks Pkwy	GB052	328,000	15,000	Annual maintenance cost.	2025
Montgomery Road Multi-Use Path	GB131	10,000	-	Negligible.	
Edgelawn Drive Bikeway Path	GB132	15,000	10,000	Annual maintenance cost.	2023
Montgomery Rd at Wisconsin Central RR	GB135	160,000	-	Negligible.	
Edgelawn Dr at BNSF RR (Gilman Trl.)	GB136	105,000	-	Negligible.	
Farnsworth Ave. at Marshall Blvd. & IP Path	GB137	112,900	-	Negligible.	
Safe Routes to School Projects	GB138	200,000	-	Negligible.	
Montgomery Road MUP Extension to Route 59	GB140	300,000	-	Negligible.	
Indian Trail LAFO-Farnsworth Ave. to Stonebridge Blvd.	GB144	533,000	-	Negligible.	
Montgomery Rd LAFO- Frontenac Rd to IL Rt. 59	GB145	25,000	-	Negligible.	
Liberty Street LAFO- Commons Dr. to IL Rt. 59	GB146	25,000	-	Negligible.	
East New York Street 3R-Ohio St. to Farnsworth Ave.	GB149	900,000	-	Negligible.	
River Street Corridor Improvements	GB151	90,000	10,000	Annual maintenance cost.	2025

Project Name	CIP Project Number	2022 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
High Street/Indian Trail-Signal	GC003	250,000	3,000	Annual maintenance cost.	2023
Traffic Signal Equipment- Mast Arm Improvements	GC078	100,000	-	Negligible.	
McCoy Dr./5th Ave & Kautz Road	GC080	366,800	3,000	Annual maintenance cost.	2023
Montgomery Rd & Kautz Rd	GC081	440,000	3,000	Annual maintenance cost.	2023
Mccoy Dr. & Cheshire Dr.	GC082	40,000	3,000	Annual maintenance cost.	2024
Galena Blvd Signal - Constitution to Locust	GC084	630,000	-	Negligible.	
Mitchell Road & Sullivan Road Intersection	GC085	230,000	-	Minimal.	
Total		12,655,700	(48,000)		
<u>Municipal Motor Fuel Tax Fund</u>					
Neighborhood Street Improvements	GB097	2,100,000	(30,000)	Reduced maintenance costs.	2022
Total		2,100,000	(30,000)		
<u>Gaming Tax Fund</u>					
Sculptural Multi-Use Deck at Pierce Center	A069	100,000	-		
Total		100,000	-		
<u>Block Grant Fund</u>					
Neighborhood Street Improvements	GB097	400,000	-	See Municipal Motor Fuel Tax Fund.	
Total		400,000	-		
<u>TIF #1 Downtown Fund</u>					
Vault Filling/Sidewalk Replacement Program	A007	650,000	(10,000)	Annual savings from decreased maintenance.	2022
FoxWalk-Phase I (West Channel)	A013	5,000	5,000	Annual maintenance cost.	2022
FoxWalk-Phase II (East Channel)	A014	5,000	5,000	Annual maintenance cost.	2022
Dam Modifications/Canoe Chute Improvements	A031	39,000	5,000	Annual maintenance cost.	2023
Streetscape Improvements	A040	15,000	-	Minimal.	2022
Major Project Development Fund	A050	150,000	-	Negligible.	
Viaduct Improvements	A065	100,000	-	Minimal.	
Downtown Skate Park	A068	300,000	-	Minimal.	
Total		1,264,000	5,000		

Project Name	CIP Project Number	2022 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>TIF #5 West River Area Fund</u>					
Wilder Park Improvements	A053	200,000	-	Negligible.	
Lake Street Redevelopment Corridor	A054	130,000	-	Dependent on specific projects undertaken.	
Total		330,000	-		
<u>TIF #6 East River Area Fund</u>					
Access to Transit Plan Infrastructure Improvements	GB130	487,700	-	Dependent on specific projects undertaken.	
Access to Transit Plan Improvement- Lincoln Parking Lot	GB150	10,000	-	Dependent on specific projects undertaken.	
Total		497,700	-		
<u>TIF #7 West Farnsworth Area Fund</u>					
Corporate Boulevard Realignment	GB116	170,000	1,500	Annual maintenance cost.	2023
Total		170,000	1,500		
<u>TIF #8 East Farnsworth Area Fund</u>					
TIF District # 8 Stormwater Improvements	B048	800,000	-	Minimal.	
Bilter Road - Sealmaster to the Prairie Path	GB039	950,000	25,000	Annual maintenance cost.	2024
TIF District # 8 Eastern Access	GB114	850,000	5,000	Annual maintenance cost.	2023
Total		2,600,000	30,000		
<u>TIF #12 Fund</u>					
Commons Drive-Route 34 to 75th St.	GB021	108,000	15,000	Annual maintenance cost.	2024
Commons Drive/75th Street - Signal	GC047	180,000	-	Negligible.	
Commons Drive/U.S. Route 34 - Signal	GC053	40,000	-	Negligible.	
Total		328,000	15,000		
<u>SHAPE Fund</u>					
Traffic Signal Pre-Emption Devices	GC033	52,000	-	Negligible.	
Intersection Video Monitoring	GC072	101,000	-	Negligible.	
Total		153,000	-		

Project Name	CIP Project Number	2022 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>Stormwater Management Fee Fund</u>					
BGI Committee Projects	B010	200,000	-	Dependent upon specific projects undertaken.	2022
Storm Sewer Extensions	B037	885,000	(2,000)	Annual savings from decreased maintenance.	
NPDES Phase II - Stormwater Compliance Program	B038	30,000	-	Negligible.	
Illinois Green Infrastructure	B046	34,500	-	See LTCP Fee Fund.	
Storm Sewer and Facility Improvements	B049	4,316,000	-	Dependent upon specific projects undertaken.	
Sanitary and Storm Lift Station Improvements	IB019	200,000	-	Dependent upon specific projects undertaken.	
Total		5,665,500	(2,000)		
<u>LTCP Fund</u>					
Long-Term Control Plan Improvements	B031	2,900,000	(2,000)	Annual savings from decreased maintenance.	2022
Illinois Green Infrastructure	B046	40,500	15,000	Annual maintenance cost.	2022
CSO Treatment Facility	I057	2,750,000	250,000	Annual maintenance cost.	
Total		5,690,500	263,000		
<u>ARPA Fund</u>					
Optical Fiber Projects	C104	2,696,789	-	Negligible.	
McCarty Park -Phase II Expansion	F055	170,000	3,000	Annual maintenance cost.	
Phillips Park Playground Equipment	F056	300,000	-	Minimal.	
Total		3,166,789	3,000		
<u>Capital Improvements Fund</u>					
Broadway Redevelopment Corridor	A055	295,000	-	Dependent upon specific projects undertaken.	2022
Security Modernization-Phase II	C124	1,090,200	-	Dependent upon specific projects undertaken.	
EMA Yard Expansion	C134	115,000	-	Negligible.	
Fuel System Upgrades	C136	176,000	-	Minimal.	
Right-of-Way Improvements Program	E004	850,000	-	Negligible.	
Zoo Improvements	F052	75,000	5,000	Minimal.	
Bridge Rehabilitation	G016	500,000	-	Negligible.	
Neighborhood Street Improvements	GB097	3,000,000	-	See Municipal Motor Fuel Tax Fund.	
Bike and Pedestrian Enhancements	GB119	100,000	-	Negligible.	
LED Streetlight Conversion and Pole Replacement	GB122	175,000	(18,700)	Reduction in energy cost and labor expense.	
Noise Barriers	GB128	10,000	-	See 2022 GO Bond Project Fund.	
Bike/Ped Improvements-Lyons, West Park & Gale	GB139	50,000	-	Negligible.	
Total		6,436,200	(13,700)		

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2022 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>	<u>Beginning Impact in Fiscal Year</u>
<u>2017 GO Bond Project Fund</u>					
Broadway Redevelopment Corridor	A055		-	See Capital Improvements Fund.	
Optical Fiber Projects	C104	84,700	-	See ARPA Fund.	
Access to Transit Plan Infrastructure Improvements	GB130	27,000	-	See TIF #6 East River Area Fund.	
Galena and New York Two Way - Phase II	GC075	42,700	-	Negligible.	
Total		154,400	-		
<u>2022 GO Bond Project Fund</u>					
Pinney Deck	A061	350,000	-	Negligible.	
Beilman Park Improvements	A067	130,000	-	Minimal.	
Fire Station #13	C012	750,000			
Combined Maintenance Facility	C114	17,936,000	40,000	Annual maintenance cost.	2024
Stolp Island Parking Deck Remodel	C126	500,000	-		
Lobby Security Improvements	C130	600,000	-	Negligible.	
Accounting Division Counter Security.	C131	100,000	-	Negligible.	
Fire Station #4/Administration Relocation	C135	8,800,000	10,000	Annual maintenance cost.	2023
Fire Station #5 Bathroom Remodel	C137	215,000	-	Negligible.	
Human Resources Office Expansion	C138	600,000	-	Minimal.	
Phillips Park Waterfall	F057	96,900	-	Minimal.	
Farnsworth Avenue - 5th Ave. to Route 34	GB014	100,000	20,000	Annual maintenance cost.	2025
Noise Barriers	GB128	40,000	10,000	Annual maintenance cost.	2024
Total		30,217,900	80,000		
<u>Airport Fund</u>					
Airfield Pavement Rehabilitation- Phase II	D046	320,000	-	Negligible.	
Airfield Pavement Rehab Phase III	D050	131,000	-	Negligible.	
Overlay SE Quadrant Perimeter Roadways Phase II	D051	275,000	-	Negligible.	
Airfield Lighting Rehabilitation	D052	650,000	-	Negligible.	
NE Quad Entrance Road & Parking Lot Phase II	D054	3,700,000	-	Negligible.	
Rehabe South Quad Parking Lot and Entrance Road	D055	1,450,000	-	Negligible.	
Total		6,526,000	-		

Project Name	CIP Project Number	2022 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>Water & Sewer Fund</u>					
Long-Term Control Plan Improvements	B031	108,100	-	See LTCP Fee Fund.	
Combined Maintenance Facility	C114	4,000,000	40,000	See Capital Improvements Fund.	
Deep Well Pump Motor Replacement	I041	197,000	-	Negligible.	
Main Pumping Station Improvements	I042	445,800	-	Negligible.	
River Intake Building Semi-Truck Access Drive	I043	400,000	-	Negligible.	
Lime Sludge Containment System	I044	1,400,000	(500,000)	Annual savings from decreased maintenance.	2023
Water Loss Reduction Program	I045	403,100	-	Negligible.	
Rehabilitation of FVE Water Tanks	I047	4,589,300	-	Negligible.	
Rehabilitation of WTP Site Components	I048	700,000	-	Negligible.	
Replacement of Large Circuit Breakers	I049	300,000	-	Negligible.	
Replace Programmable Logic Controllers	I051	140,000	-	Negligible.	
Purchase One 400HO Deep Well Motor	I052	180,000	-	Negligible.	
Non-Revenue Potable Water Loss Control	I058	350,000	-	Negligible.	
Sanitary Sewer Evaluation and Rehabilitation	IB018	6,258,400	(20,000)	Annual savings from decreased maintenance.	2022
Sanitary and Storm Lift Station Improvements	IB019	600,000	-		
Watermain Extensions	IC022	500,000	2,000	Annual maintenance cost per mile.	2022
Small Watermain Additions and Looping	IC024	350,000	-	Negligible.	
New Haven Ave. - Highland Ave. To Elmwood Dr	IC043	700,000	(5,000)	Annual savings due to fewer emergency repairs.	
Southeast Network Improvements	IC062	550,000	-	Negligible.	
Watermain Evaluation, Repair and Replacement	IC076	5,858,400	(30,000)	Annual savings from decreased maintenance.	2022
Lead Water Service Line Replacement	IC080	5,600,000	-		
Total		33,630,100	(513,000)		
<u>Golf Fund</u>					
Golf Pond Dredging	F059	70,000	-	None.	
Golf Bunker Renovation	F060	140,000	-	None.	
Golf Irrigation Replacement	F061	175,000	-	None.	
Golf Outdoor Bathrooms	F062	20,000	-	None.	2024
Phillips Park Golf Course Parking Lot	F063	119,802	-	Minimal.	
Total		524,802	-		
Grand Total		124,162,991	(189,200)		

CITY OF AURORA, ILLINOIS
2022 BUDGET
WARD #1 PROJECTS FUND (FUND 311)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	112	3,911	3,000	3,000	3,000	-
TOTAL ALDERMEN'S OFFICE	112	3,911	3,000	3,000	3,000	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	5,497	22,575	50,000	50,000	45,000	(5,000)
TOTAL HEALTH & WELFARE	5,497	22,575	50,000	50,000	45,000	(5,000)
PROPERTY STANDARDS						
CLEANING SERVICES	-	6,095	8,000	8,000	8,000	-
TOTAL PROPERTY STANDARDS	-	6,095	8,000	8,000	8,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	3,900	3,900	3,900	-
TOTAL ELECTRICAL MAINTENANCE	-	-	3,900	3,900	3,900	-
STORMWATER MGMT						
ENGINEERING/SURVEYING	-	-	33,000	33,000	33,000	-
TOTAL STORMWATER MGMT	-	-	33,000	33,000	33,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	158,700	158,700	158,700	-
SUPPLIES-REPAIRS & MAINTENANCE	625	15,618	35,000	35,000	45,000	10,000
TOTAL STREET MAINTENANCE	625	15,618	193,700	193,700	203,700	10,000
TOTAL WARD #1 PROJECTS FUND	6,234	48,199	291,600	291,600	296,600	5,000

CITY OF AURORA, ILLINOIS
2022 BUDGET
WARD #2 PROJECTS FUND (FUND 312)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	4,278	2,074	5,000	5,000	5,000	-
SUPPLIES-GENERAL	4,913	745	6,000	6,000	6,000	-
TOTAL ALDERMEN'S OFFICE	9,191	2,819	11,000	11,000	11,000	-
HEALTH & WELFARE						
PROFESSIONAL FEES	-	-	5,000	5,000	5,000	-
SPECIAL PROGRAMS	57,285	45,685	100,000	100,000	50,000	(50,000)
TOTAL HEALTH & WELFARE	57,285	45,685	105,000	105,000	55,000	(50,000)
PROPERTY STANDARDS						
CLEANING SERVICES	9,400	1,140	-	-	10,000	10,000
TOTAL PROPERTY STANDARDS	9,400	1,140	-	-	10,000	10,000
PARKS & RECREATION						
IMPROVEMENT-OTHER	-	-	100,000	98,500	100,000	-
TOTAL PARKS & RECREATION	-	-	100,000	98,500	100,000	-
STREET MAINTENANCE						
SUPPLIES-GENERAL	-	4,042	4,500	4,500	4,500	-
SUPPLIES-REPAIRS/MTCE	859	-	-	1,500	2,000	2,000
TOTAL STREET MAINTENANCE	859	4,042	4,500	6,000	6,500	2,000
TOTAL WARD #2 PROJECTS FUND	76,735	53,686	220,500	220,500	182,500	(38,000)

CITY OF AURORA, ILLINOIS
2022 BUDGET
WARD #3 PROJECTS FUND (FUND 313)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	3,228	3,051	10,000	10,000	10,000	-
TOTAL ALDERMEN'S OFFICE	3,228	3,051	10,000	10,000	10,000	-
COMMUNITY DEVELOPMENT						
COST OF LAND	-	-	13,000	13,000	13,000	-
TOTAL COMMUNITY DEVELOPMENT	-	-	13,000	13,000	13,000	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	17,166	25,819	90,000	90,000	25,000	(65,000)
TOTAL HEALTH & WELFARE	17,166	25,819	90,000	90,000	25,000	(65,000)
PROPERTY STANDARDS						
CLEANING SERVICES	(4,661)	3,218	5,000	5,000	5,000	-
TOTAL PROPERTY STANDARDS	(4,661)	3,218	5,000	5,000	5,000	-
ELECTRICAL MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	-	-	50,000	50,000	50,000	-
TOTAL ELECTRICAL MAINTENANCE	-	-	50,000	50,000	50,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	3,603	-	205,000	205,000	255,000	50,000
SUPPLIES-GENERAL	2,032	1,107	13,000	13,000	13,000	-
SUPPLIES-REPAIRS & MAINTENANCE	4,495	-	25,000	25,000	25,000	-
TOTAL STREET MAINTENANCE	10,130	1,107	243,000	243,000	293,000	50,000
TOTAL WARD #3 PROJECTS FUND	25,863	33,195	411,000	411,000	396,000	(15,000)

CITY OF AURORA, ILLINOIS
2022 BUDGET
WARD #4 PROJECTS FUND (FUND 314)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ALDERMEN'S OFFICE						
SUPPLIES-GENERAL	454	-	50	50	5,000	4,950
OTHER SERVICES & CHARGES	1,068	2,476	15,000	15,000	15,000	-
TOTAL ALDERMEN'S OFFICE	1,522	2,476	15,050	15,050	20,000	4,950
COMMUNITY DEVELOPMENT						
COST OF LAND	-	-	-	-	50,000	50,000
TOTAL COMMUNITY DEVELOPMENT	-	-	-	-	50,000	50,000
HEALTH & WELFARE						
SPECIAL PROGRAMS	10,150	15,684	26,000	26,000	30,000	4,000
TOTAL HEALTH & WELFARE	10,150	15,684	26,000	26,000	30,000	4,000
PROPERTY STANDARDS						
CLEANING SERVICES	-	1,237	5,000	5,000	5,000	-
TOTAL PROPERTY STANDARDS	-	1,237	5,000	5,000	5,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	6,950	14,000	14,000	14,000	-
TOTAL ELECTRICAL MAINTENANCE	-	6,950	14,000	14,000	14,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	3,569	5,942	135,000	133,900	135,000	-
TREES	-	703	-	1,100	20,000	20,000
TOTAL STREET MAINTENANCE	3,569	6,645	135,000	135,000	155,000	20,000
TOTAL WARD #4 PROJECTS FUND	15,241	32,992	195,050	195,050	274,000	78,950

CITY OF AURORA, ILLINOIS
2022 BUDGET
WARD #5 PROJECTS FUND (FUND 315)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ALDERMEN'S OFFICE						
RENTALS/LEASES	12	12	100	100	100	-
COMMUNICATION CHARGES	-	-	-	-	900	900
OTHER SERVICES & CHARGES	2,667	5,179	8,500	8,500	8,500	-
SUPPLIES-GENERAL	2,469	3,091	6,000	6,000	6,000	-
TOTAL ALDERMEN'S OFFICE	5,148	8,282	14,600	14,600	15,500	900
HEALTH & WELFARE						
SPECIAL PROGRAMS	43,751	20,510	70,000	70,000	50,000	(20,000)
TOTAL HEALTH & WELFARE	43,751	20,510	70,000	70,000	50,000	(20,000)
CENTRAL SERVICES						
UTILITY SERVICES	310	184	750	750	750	-
SUPPLIES-ENERGY	1,806	1,299	1,750	3,250	1,750	-
TOTAL CENTRAL SERVICES	2,116	1,483	2,500	4,000	2,500	-
PROPERTY STANDARDS						
CLEANING SERVICES	7,625	7,018	9,500	9,500	9,500	-
TOTAL PROPERTY STANDARDS	7,625	7,018	9,500	9,500	9,500	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	25,000	27,000	27,000	27,000	-
TOTAL ELECTRICAL MAINTENANCE	-	25,000	27,000	27,000	27,000	-
PARKS & RECREATION						
SUPPLIES-GENERAL	-	-	500	500	500	-
PARK IMPROVEMENTS	-	-	60,000	60,000	-	(60,000)
TOTAL PARKS & RECREATION	-	-	60,500	60,500	500	(60,000)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	38,897	26,688	290,000	288,500	290,000	-
SUPPLIES-GENERAL	-	-	200	200	200	-
SUPPLIES-REPAIRS & MAINTENANCE	8,234	2,142	19,000	19,000	38,000	19,000
TOTAL STREET MAINTENANCE	47,131	28,830	309,200	307,700	328,200	19,000
TOTAL WARD #5 PROJECTS FUND	105,771	91,123	493,300	493,300	433,200	(60,100)

CITY OF AURORA, ILLINOIS
2022 BUDGET
WARD #6 PROJECTS FUND (FUND 316)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	2,549	3,680	10,000	10,000	5,000	(5,000)
TOTAL ALDERMEN'S OFFICE	2,549	3,680	10,000	10,000	5,000	(5,000)
NEIGHBORHOOD REDEVELOPMENT						
COST OF LAND	-	-	100,000	100,000	50,000	(50,000)
DENSITY REDUCTION PROGRAM	-	-	50,000	40,000	50,000	-
TOTAL NEIGHBORHOOD REDEV	-	-	150,000	140,000	100,000	(50,000)
HEALTH & WELFARE						
SPECIAL PROGRAMS	52,800	52,804	70,000	70,000	25,000	(45,000)
TOTAL HEALTH & WELFARE	52,800	52,804	70,000	70,000	25,000	(45,000)
PROPERTY STANDARDS						
CLEANING SERVICES	3,955	6,539	5,000	15,000	5,000	-
TOTAL PROPERTY STANDARDS	3,955	6,539	5,000	15,000	5,000	-
PARKS & RECREATION						
IMPROVEMENTS	-	-	160,000	160,000	85,000	(75,000)
TOTAL PARKS & RECREATION	-	-	160,000	160,000	85,000	(75,000)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	20,865	-	52,000	52,000	250,700	198,700
SUPPLIES-GENERAL	1,912	1,846	5,000	5,000	5,000	-
TREES	-	-	3,000	3,000	3,000	-
TOTAL STREET MAINTENANCE	22,777	1,846	60,000	60,000	258,700	198,700
TOTAL WARD #6 PROJECTS FUND	82,081	64,869	455,000	455,000	478,700	23,700

CITY OF AURORA, ILLINOIS
2022 BUDGET
WARD #7 PROJECTS FUND (FUND 317)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	3,517	6,006	2,600	6,600	2,600	-
TOTAL ALDERMEN'S OFFICE	3,517	6,006	2,600	6,600	2,600	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	33,514	62,863	60,000	66,000	25,000	(35,000)
TOTAL HEALTH & WELFARE	33,514	62,863	60,000	66,000	25,000	(35,000)
YOUTH & SENIOR SERVICES						
PROFESSIONAL FEES	5,900	-	20,500	5,500	20,500	-
TOTAL YOUTH & SENIOR SERVICES	5,900	-	20,500	5,500	20,500	-
PROPERTY STANDARDS						
CLEANING SERVICES	19,272	20,431	20,000	20,500	20,000	-
TOTAL PROPERTY STANDARDS	19,272	20,431	20,000	20,500	20,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	45,000	44,500	45,000	-
SUPPLIES-GENERAL	-	2,603	2,000	7,000	2,000	-
SUPPLIES-REPAIRS & MAINTENANCE	638	1,508	5,000	5,000	5,000	-
TOTAL STREET MAINTENANCE	638	4,111	52,000	56,500	52,000	-
TOTAL WARD #7 PROJECTS FUND	62,841	93,411	155,100	155,100	120,100	(35,000)

**CITY OF AURORA, ILLINOIS
2022 BUDGET
WARD #8 PROJECTS FUND (FUND 318)**

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	2,569	8,217	7,500	8,500	8,500	1,000
TOTAL ALDERMEN'S OFFICE	2,569	8,217	7,500	8,500	8,500	1,000
HEALTH & WELFARE						
SPECIAL PROGRAMS	8,000	11,024	30,000	55,000	50,000	20,000
TOTAL HEALTH & WELFARE	8,000	11,024	30,000	55,000	50,000	20,000
PROPERTY STANDARDS						
CLEANING SERVICES	1,999	(303)	25,000	25,000	25,000	-
TOTAL PROPERTY STANDARDS	1,999	(303)	25,000	25,000	25,000	-
ECONOMIC DEVELOPMENT						
SPECIAL PROGRAMS	-	-	5,000	5,000	5,000	-
SUPPLIES-GENERAL	815	5,190	10,000	9,000	12,000	2,000
TOTAL ECONOMIC DEVELOPMENT	815	5,190	15,000	14,000	17,000	2,000
PLANNING & ZONING						
SUPPLIES-REPAIRS & MAINTENANCE	3,712	-	8,000	8,000	8,000	-
TOTAL PLANNING & ZONING	3,712	-	8,000	8,000	8,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	30,000	30,000	30,000	-
TOTAL ELECTRICAL MAINTENANCE	-	-	30,000	30,000	30,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	125,000	125,000	125,000	-
TREES	11,883	-	30,000	5,000	30,000	-
IMPROVEMENTS	-	-	25,000	25,000	25,000	-
TOTAL STREET MAINTENANCE	11,883	-	180,000	155,000	180,000	-
TOTAL WARD #8 PROJECTS FUND	28,978	24,128	295,500	295,500	318,500	23,000

CITY OF AURORA, ILLINOIS
2022 BUDGET
WARD #9 PROJECTS FUND (FUND 319)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	3,132	3,576	10,500	10,500	10,500	-
TOTAL ALDERMEN'S OFFICE	3,132	3,576	10,500	10,500	10,500	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	48,415	50,512	40,000	55,000	20,000	(20,000)
TOTAL HEALTH & WELFARE	48,415	50,512	40,000	55,000	20,000	(20,000)
PROPERTY STANDARDS						
CLEANING SERVICES	5,643	3,509	25,000	25,000	25,000	-
TOTAL PROPERTY STANDARDS	5,643	3,509	25,000	25,000	25,000	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	6,980	-	-	-	-	-
TOTAL ELECTRICAL MAINTENANCE	6,980	-	-	-	-	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	71,284	144,579	270,000	255,000	240,000	(30,000)
SUPPLIES-REPAIRS & MAINTENANCE	-	2,109	57,500	57,500	37,500	(20,000)
TOTAL STREET MAINTENANCE	71,284	146,688	327,500	312,500	277,500	(50,000)
TOTAL WARD #9 PROJECTS FUND	135,454	204,285	403,000	403,000	333,000	(70,000)

CITY OF AURORA, ILLINOIS
2022 BUDGET
WARD #10 PROJECTS FUND (FUND 320)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ALDERMEN'S OFFICE						
PROFESSIONAL FEES	1,090	-	2,000	2,000	10,000	8,000
OTHER SERVICES & CHARGES	2,423	2,212	7,000	4,000	7,000	-
SUPPLIES-GENERAL	1,992	7,148	5,000	8,000	10,000	5,000
TOTAL ALDERMEN'S OFFICE	5,505	9,360	14,000	14,000	27,000	13,000
HEALTH & WELFARE						
SPECIAL PROGRAMS	22,225	18,438	44,000	44,000	35,000	(9,000)
TOTAL HEALTH & WELFARE	22,225	18,438	44,000	44,000	35,000	(9,000)
PROPERTY STANDARDS						
CLEANING SERVICES	2,668	4,370	15,000	15,000	10,000	(5,000)
TOTAL PROPERTY STANDARDS	2,668	4,370	15,000	15,000	10,000	(5,000)
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	16,000	16,000	25,000	9,000
TOTAL ELECTRICAL MAINTENANCE	-	-	16,000	16,000	25,000	9,000
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	59,000	59,000	59,000	-
SUPPLIES-REPAIRS & MAINTENANCE	8,393	716	31,000	31,000	35,000	4,000
TOTAL STREET MAINTENANCE	8,393	716	90,000	90,000	94,000	4,000
TOTAL WARD #10 PROJECTS FUND	38,791	32,884	179,000	179,000	191,000	12,000

CITY OF AURORA, ILLINOIS
2022 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
WARD #1 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #2 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #3 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #4 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #5 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #6 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #7 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #8 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #9 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
WARD #10 PROJECTS FUND	35,000	32,087	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS OUT	350,000	320,870	350,000	350,000	350,000	-
INFORMATION TECHNOLOGY						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	200,000	200,000
CITY-OWNED OPTICAL FIBER	230,000	64,155	570,000	570,000	-	(570,000)
COMPUTER NETWORK EQUIPMENT	1,296,848	361,452	1,288,400	1,288,400	1,090,200	(198,200)
TOTAL MANAGEMENT INFO SYSTEMS	1,526,848	425,607	1,858,400	1,858,400	1,290,200	(568,200)
PROPERTY STANDARDS						
NON-CAPITAL VEHICLES	-	-	-	-	37,500	37,500
TOTAL PROPERTY STANDARDS	-	-	-	-	37,500	37,500
ANIMAL CONTROL						
REPAIRS & MAINTENANCE SERVICES	25,000	-	80,000	80,000	115,000	35,000
NON-CAPITAL VEHICLES	-	-	58,000	58,000	58,000	-
TOTAL ANIMAL CONTROL	25,000	-	138,000	138,000	173,000	35,000
ECONOMIC DEVELOPMENT						
CAPITAL OUTLAY-IMPROVEMENT	92,122	49,267	445,000	445,000	295,000	(150,000)
TOTAL ECONOMIC DEVELOPMENT	92,122	49,267	445,000	445,000	295,000	(150,000)

CITY OF AURORA, ILLINOIS
2022 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
PLANNING & ZONING						
PRESERVATION LOAN PROGRAM	22,150	-	-	-	-	-
TOTAL PLANNING & ZONING	22,150	-	-	-	-	-
FIRE						
PROFESSIONAL FEES	-	38,300	49,400	49,400	-	(49,400)
REPAIRS & MTCE. SERVICES	16,950	323,123	428,000	428,000	431,800	3,800
TOTAL FIRE	16,950	361,423	477,400	477,400	431,800	(45,600)
CENTRAL SERVICES						
PROFESSIONAL FEES	273,750	-	-	-	-	-
REPAIRS & MAINTENANCE SERVICES	249,045	61,883	412,100	412,100	506,100	94,000
BUILDING PURCHASE	6,743	-	-	-	-	-
NON-CAPITAL VEHICLES	-	-	27,000	27,000	27,000	-
BUILDING RENOVATIONS	34,700	106,943	-	89,000	-	-
TOTAL CENTRAL SERVICES	564,238	168,826	439,100	528,100	533,100	94,000
POLICE						
NON-CAPITAL VEHICLES	296,784	-	-	-	-	-
TOTAL POLICE	296,784	-	-	-	-	-
ENGINEERING						
SUPPLIES- REPAIRS & MAINTENANCE	-	-	300,000	300,000	300,000	-
NON-CAPITAL VEHICLES	150	-	-	-	84,000	84,000
TOTAL ENGINEERING	150	-	300,000	300,000	384,000	84,000

**CITY OF AURORA, ILLINOIS
2022 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)**

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
ELECTRICAL MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	146,824	112,978	200,000	200,000	175,000	(25,000)
TRAFFIC SIGNALS	26,986	2,915	-	3,500	-	-
VEHICLES	-	-	-	-	78,000	78,000
TOTAL ELECTRICAL MAINTENANCE	173,810	115,893	200,000	203,500	253,000	53,000
MAINTENANCE SERVICES						
SUPPLIES-REPAIRS & MAINTENANCE	-	16,350	20,000	20,000	-	(20,000)
TOTAL MAINTENANCE SERVICES	-	16,350	20,000	20,000	-	(20,000)
PARKS & RECREATION						
PROFESSIONAL FEES	-	-	5,000	5,000	10,000	5,000
REPAIRS & MAINTENANCE SERVICES	398	11,876	110,600	50,600	85,000	(25,600)
CAPITAL OUTLAY-IMPROVEMENTS	85,646	69,600	-	60,000	-	-
VEHICLES	57,230	52,453	124,000	124,000	255,500	131,500
TOTAL PARKS & RECREATION	143,274	133,929	239,600	239,600	350,500	110,900
PHILLIPS PARK ZOO						
REPAIRS & MAINTENANCE SERVICES	24,220	-	17,000	17,000	17,000	-
CAPITAL OUTLAY-IMPROVEMENTS	-	-	-	-	75,000	75,000
TOTAL PHILLIPS PARK ZOO	24,220	-	17,000	17,000	92,000	75,000

CITY OF AURORA, ILLINOIS
2022 BUDGET
CAPITAL IMPROVEMENTS FUND (FUND 340)

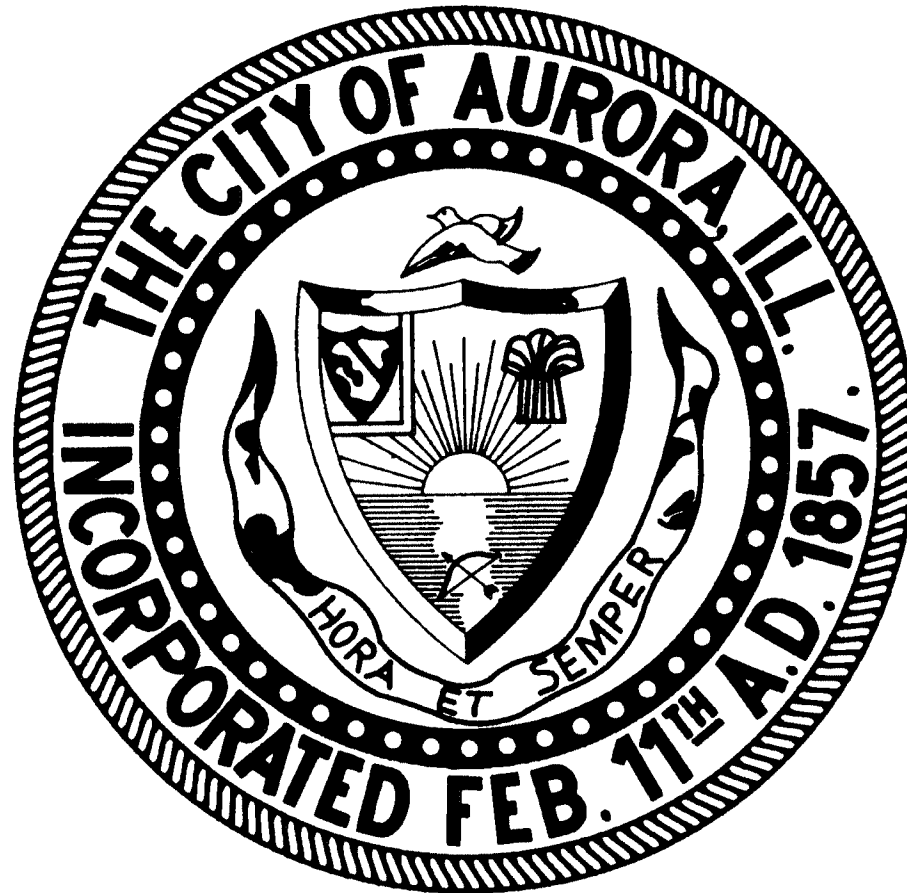
EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
STREET MAINTENANCE						
PROFESSIONAL FEES	-	-	-	-	10,000	10,000
REPAIRS & MAINTENANCE SERVICES	130,577	532,864	800,000	800,000	862,000	62,000
IMPROVEMENTS	599,136	1,345,182	1,800,000	2,103,100	4,076,000	2,276,000
VEHICLES	268,061	476,272	173,000	173,000	1,011,500	838,500
MACHINE/EQUIPMENT	195,620	-	-	-	550,000	550,000
ROADS-OTHER	335,096	75,938	304,000	167,600	-	(304,000)
LANDSCAPE RESTORATION	-	-	175,000	4,800	175,000	-
TOTAL STREET MAINTENANCE	1,528,490	2,430,256	3,252,000	3,248,500	6,684,500	3,432,500
TOTAL CAPITAL IMPROVEMENTS FUND	4,764,036	4,022,421	7,736,500	7,825,500	10,874,600	3,138,100

CITY OF AURORA, ILLINOIS
2022 BUDGET
2017 GO BOND PROJECT FUND (FUND 353)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INFORMATION TECHNOLOGY						
IMPROVEMENT - OPTICAL FIBER	945	-	84,700	84,700	84,700	-
TOTAL INFORMATION TECHNOLOGY	945	-	84,700	84,700	84,700	-
ECONOMIC DEVELOPMENT						
IMPROVEMENTS-OTHER	86,527	8,150	127,000	127,000	27,000	(100,000)
TOTAL ECONOMIC DEVELOPMENT	86,527	8,150	127,000	127,000	27,000	(100,000)
TRANSIT CENTER-ROUTE 25						
IMPROVEMENTS-PARKING LOTS	4,111,629	24,333	-	-	-	-
TOTAL TRANSIT CENTER-ROUTE 25	4,111,629	24,333	-	-	-	-
TRANSIT CENTER-ROUTE 59						
IMPROVEMENTS-PARKING LOTS	1,000	-	-	-	-	-
TOTAL TRANSIT CENTER-ROUTE 59	1,000	-	-	-	-	-
PARKS & RECREATION						
PARK IMPROVEMENTS	(3,008)	-	-	-	-	-
TOTAL PARKS & RECREATION	(3,008)	-	-	-	-	-
STREET MAINTENANCE						
ROAD PROJECTS	32,216	212	42,700	42,700	42,700	-
TOTAL STREET MAINTENANCE	32,216	212	42,700	42,700	42,700	-
TOTAL 2017 GO BOND PROJECT FUND	4,229,309	32,695	254,400	254,400	154,400	(100,000)

CITY OF AURORA, ILLINOIS
2022 BUDGET
2022 GO BOND PROJECT FUND (FUND 354)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
FIRE						
REPAIRS & MTCE. SERVICES	-	-	-	-	312,400	312,400
FIRE FACILITY	-	-	-	-	9,765,000	9,765,000
TOTAL FIRE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>10,077,400</u>	<u>10,077,400</u>
CENTRAL SERVICES						
COST OF BUILDING	-	-	6,430,000	6,430,000	17,936,000	11,506,000
BUILDING IMPROVMENTS	-	14,994	925,500	925,500	1,845,000	919,500
TOTAL CENTRAL SERVICES	<u>-</u>	<u>14,994</u>	<u>7,355,500</u>	<u>7,355,500</u>	<u>19,781,000</u>	<u>12,425,500</u>
MAINTENANCE SERVICES						
REPAIRS & MAINTENANCE SERVICES	-	36,914	700,000	700,000	700,000	-
TOTAL MAINTENANCE SERVICES	<u>-</u>	<u>36,914</u>	<u>700,000</u>	<u>700,000</u>	<u>700,000</u>	<u>-</u>
PARKS & RECREATION						
PARK IMPROVEMENTS	-	261,340	490,000	490,000	226,900	(263,100)
TOTAL PARKS & RECREATION	<u>-</u>	<u>261,340</u>	<u>490,000</u>	<u>490,000</u>	<u>226,900</u>	<u>(263,100)</u>
STREET MAINTENANCE						
PROFESSIONAL FEES	-	-	40,000	40,000	40,000	-
IMPROVEMENTS-OTHER	-	264,711	250,000	250,000	250,000	-
ROAD PROJECTS	-	-	200,000	200,000	100,000	(100,000)
TOTAL STREET MAINTENANCE	<u>-</u>	<u>264,711</u>	<u>490,000</u>	<u>490,000</u>	<u>390,000</u>	<u>(100,000)</u>
TOTAL 2022 GO BOND PROJECT FUND	<u>-</u>	<u>577,959</u>	<u>9,035,500</u>	<u>9,035,500</u>	<u>31,175,300</u>	<u>22,139,800</u>



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**CITY OF AURORA, ILLINOIS
2022 BUDGET
LONG – TERM DEBT**

The City of Aurora is a home-rule municipality under the Illinois Constitution of 1970. The Illinois General Assembly has set no debt limits for home-rule municipalities. Furthermore, the city may issue debt without referendum approval.

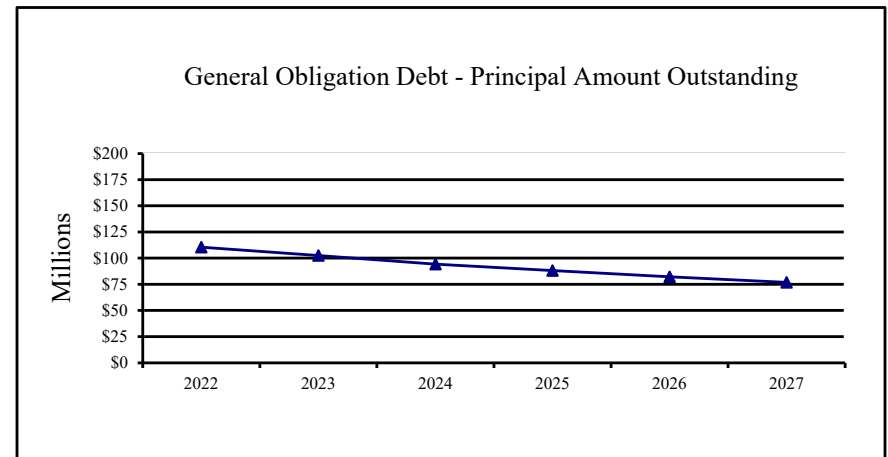
As a matter of policy, the city does not issue bonds with maturities greater than the useful lives of the capital assets financed through the bond proceeds. In addition, when the issuance of debt is necessary for capital projects related to the operation of enterprise funds, the city seeks to issue revenue bonds (not general obligation bonds) to finance those projects.

The city accounts for debt service payments related to general obligation bonds in the Bond and Interest Fund (Fund 401) and the Library Bond and Interest Fund (Fund 410). The TIF District #3 and TIF District #6 Funds (Funds 233 and 236, respectively) are used to account for the debt service associated with tax increment revenue bonds. Debt service payments on water and sewer revenue bonds are accounted for in the Water and Sewer Fund (Fund 510) and payments on golf revenue bonds are accounted for in the Golf Operations Fund (Fund 550). Payments for loans from the Illinois Environmental Protection Agency are recorded in the Stormwater Management Fee Fund (Fund 280) and the Water and Sewer Fund.

The city has abated a portion of the 2021 property tax levy for general obligation debt service (payable in 2022). That abatement

will amount to approximately \$7.3 million. Historically, the city has abated a large portion of its property tax levy for debt service. This abatement has been possible primarily by the dedication of real estate transfer tax and other own-source revenues to the payment of debt service. The graph below illustrates the rapidity with which the City of Aurora is paying its outstanding general obligation debt.

The total general obligation debt of \$118.0 million at the beginning of 2022 will be reduced to \$76.1 million by the end of 2027. The city's principal payment in 2022 will be approximately \$7.4 million.



In 2019, Standard & Poor's Ratings Services affirmed the rating of AA to the city's general obligation bonds. The AA rating reflects S&P's assessment that the city possesses "very strong capacity to

meet financial commitments.” AA-rated bonds are generally known as high quality, investment-grade bonds. Similarly, in recognition of the financial strength of the city’s water and sewer utility, S&P affirmed a rating of AA+ to the city’s Series 2015B Water Revenue Bonds in 2015.

Some of the most significant statistics related to the city’s outstanding debt as of December 2020 (the most current information available) are presented at the table to the right.

The city plans to issue taxable and non-taxable bonded debt in 2022 for Economic Development purposes in the amount of \$16.0 million and Infrastructure project purposes (\$34.0 million for the New Public Works Facility Phase I, Various Capital projects for facility improvements and major vehicle replacements), which is detailed in the City’s Capital Improvements Plan 2022 – 2031 and in the Annual Budget Document. Also, the city will refund existing debt to achieve debt service savings when the opportunities to do so arise.

General Obligation Bonded Indebtedness

	Amount Applicable (thousands)	Ratio to		Per Capita (2010 Pop. 197,899)
		Assessed Value	Estimated Actual	
City EAV	\$4,368,435	100.00%	33.33%	\$22,074
Estimated Actual Value	\$13,105,304	300.00%	100.00%	\$66,222
Direct Bonded Debt	\$117,995	2.70%	0.90%	\$596
Paid from Non-Property Tax Sources	(\$30,910)	-0.71%	-0.24%	(\$156)
Net Direct Debt	\$87,085	1.99%	0.66%	\$440
Overlapping Bonded Debt				
Schools	\$232,061	5.31%	1.77%	\$1,173
Other	\$40,545	0.93%	0.31%	\$205
Total Overlapping Bonded Debt	\$272,606	6.24%	2.08%	\$1,378
Total Direct and Overlapping Bonded Debt	\$359,691	8.23%	2.74%	\$1,818

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL PRINCIPAL REQUIREMENTS**

Issue	Purpose	Interest Rate	2022	2023	2024	2025	2026	2027	2027 - 2041	Total
General Obligation Bonds:										
Series 2011	Refunded 2001A, 2003A, and 2003B	3.0%	100,000							100,000
Series 2012A	New Main Library and Improvements	3.0-4.0%	550,000	660,000	675,000	690,000	710,000	725,000	12,580,000	16,590,000
Series 2012B	Refunded Series 2004A	2.0-2.5%	625,000	640,000	655,000					1,920,000
Series 2013	Partially Refunded Series 2006	2.0-3.125%	1,330,000	1,375,000	1,415,000	1,465,000				5,585,000
Series 2014	Partially Refunded Series 2006	2.0-3.5%					1,580,000	775,000	2,465,000	4,820,000
Series 2015A	Partially Refunded Series 2006	3.25-4.0%							6,690,000	6,690,000
Series 2015C	Refunded Series 2008	3.0-4.0%	2,560,000	2,640,000	2,715,000	2,785,000	2,860,000	2,945,000	39,430,000	55,935,000
Series 2017	New CIP Bonds	3.0-3.5%	740,000	755,000	775,000	795,000	820,000	845,000	8,960,000	13,690,000
Series 2019A	Refund 2009A and 2009B	4.0%	1,525,000	1,595,000	1,655,000					4,775,000
Series 2021	Redevelopment Project Costs	.50%-2.65%		390,000	370,000	390,000	395,000	400,000	5,945,000	7,890,000
Total GO Bonds			<u>7,430,000</u>	<u>8,055,000</u>	<u>8,260,000</u>	<u>6,125,000</u>	<u>5,970,000</u>	<u>5,290,000</u>	<u>76,070,000</u>	<u>117,995,000</u>
Tax Increment Financing Bonds:										
Series 2018A (TIF #6)	Refunded 2008A	5.0%	440,000	460,000	480,000	510,000	530,000	560,000	0	2,980,000
Series 2018B (TIF #3)	Refunded 2008B	4.5%	635,000	650,000						1,285,000
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	395,000	400,000	410,000					1,205,000
Total TIF Bonds			<u>1,470,000</u>	<u>1,510,000</u>	<u>890,000</u>	<u>510,000</u>	<u>530,000</u>	<u>560,000</u>	<u>0</u>	<u>5,470,000</u>
Water Revenue Bonds:										
Series 2015B	Refunded Series 2006	3.0-4.0%	1,120,000	1,160,000	1,190,000	1,230,000	1,280,000	1,315,000	14,750,000	22,045,000
Illinois EPA Loans:										
Water Treatment Plant	Expand Water Production System	2.905%	638,826							638,826
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	105,519	316,557
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	459,714	1,379,142
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	6,677	22,703
Series 2016	Long-Term Control Plan Improvements	1.86%	313,814	319,678	325,652	331,737	337,936	344,251	3,816,908	5,789,975
Total Illinois EPA Loans			<u>1,143,722</u>	<u>510,760</u>	<u>516,734</u>	<u>522,819</u>	<u>529,018</u>	<u>535,333</u>	<u>4,388,818</u>	<u>8,147,203</u>
Total Principal			<u>11,163,722</u>	<u>11,235,760</u>	<u>10,856,734</u>	<u>8,387,819</u>	<u>8,309,018</u>	<u>7,700,333</u>	<u>95,208,818</u>	<u>153,657,203</u>

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL DEBT SERVICE REQUIREMENTS**

Issue	Purpose	Interest Rate	2022	2023	2024	2025	2026	2027	2028-2041	Total
General Obligation Bonds:										
Series 2011	Refunded 2001A, 2003A, and 2003B	3.0%	103,000							103,000
Series 2012A	New Main Library and Improvements	3.0-4.0%	1,115,669	1,209,169	1,204,368	1,199,119	1,198,418	1,192,119	16,305,155	23,424,017
Series 2012B	Refunded Series 2004A	2.0-2.5%	670,638	671,575	671,375					2,013,588
Series 2013	Partially Refunded Series 2006	2.0-3.125%	1,499,381	1,504,481	1,503,231	1,510,781				6,017,874
Series 2014	Partially Refunded Series 2006	2.0-3.5%	147,340	147,340	147,340	147,340	1,727,340	878,100	2,631,425	5,826,225
Series 2015A	Partially Refunded Series 2006	3.25-4.0%	245,294	245,293	245,294	245,293	245,294	245,293	8,348,101	9,819,862
Series 2015C	Refunded Series 2008	3.0-4.0%	4,500,688	4,503,887	4,499,688	4,488,237	4,479,688	4,478,887	48,942,874	75,893,949
Series 2017	Capital Improvements Bonds	3.0 - 3.5%	1,161,469	1,154,269	1,151,619	1,148,369	1,149,519	1,149,919	10,445,125	17,360,288
Series 2019 A	Refunded 2009A and 2009B	4.0%	1,716,000	1,725,000	1,721,200					5,162,200
Series 2021	Redevelopment Agreements	.50%-2.65%	149,676	539,676	517,921	535,516	537,084	537,858	6,991,988	9,809,719
Total GO Bonds			<u>11,309,155</u>	<u>11,700,690</u>	<u>11,662,036</u>	<u>9,274,655</u>	<u>9,337,343</u>	<u>8,482,175</u>	<u>93,664,668</u>	<u>155,430,721</u>
Tax Increment Financing Bonds:										
Series 2018A (TIF #6)	Refunded 2008 A	5.0%	589,000	587,000	584,000	590,000	584,500	588,000	0	3,522,500
Series 2018B (TIF #3)	Refunded 2008 B	4.5%	692,825	679,250						1,372,075
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	479,350	456,700	438,700					1,374,750
Total TIF Bonds			<u>1,761,175</u>	<u>1,722,950</u>	<u>1,022,700</u>	<u>590,000</u>	<u>584,500</u>	<u>588,000</u>	<u>0</u>	<u>6,269,325</u>
Water Revenue Bonds:										
Series 2015B	Refunded Series 2006	3.0-4.0%	1,912,950	1,919,350	1,914,550	1,918,850	1,931,950	1,926,950	17,847,150	29,371,750
Illinois EPA Loans:										
Water Treatment Plant	Expand Water Production System	2.905%	652,614							652,614
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	105,519	316,557
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	459,714	1,379,142
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	6,677	22,703
Series 2016	Long-Term Control Plan Improvements	1.86%	420,055	420,055	420,055	420,055	420,055	420,055	4,200,549	6,720,878
Total Illinois EPA Loans			<u>1,263,751</u>	<u>611,137</u>	<u>611,137</u>	<u>611,137</u>	<u>611,137</u>	<u>611,137</u>	<u>4,772,459</u>	<u>9,091,894</u>
Total Debt Service			<u>16,247,031</u>	<u>15,954,127</u>	<u>15,210,423</u>	<u>12,394,642</u>	<u>12,464,930</u>	<u>11,608,262</u>	<u>116,284,277</u>	<u>200,163,691</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
BOND & INTEREST FUND (FUND 401)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	-	-	3,000,000	3,000,000	-	(3,000,000)
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>3,000,000</u>	<u>3,000,000</u>	<u>-</u>	<u>(3,000,000)</u>
OTHER NON-CAPITAL						
PMT-REFUNDED BOND ESCROW			-	-	-	-
BANK SERVICE FEES	3,800	4,275	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	<u>3,800</u>	<u>4,275</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>-</u>
DEBT SERVICE						
SERIES 2011 LIBRARY						
PRINCIPAL	330,000	-	-	-	100,000	100,000
INTEREST	7,875	-	-	-	3,000	3,000
TOTAL SERIES 2011 LIBRARY	<u>337,875</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>103,000</u>	<u>103,000</u>
SERIES 2012A LIBRARY						
PRINCIPAL	290,000	-	-	-	550,000	550,000
INTEREST	295,284	-	-	-	565,700	565,700
TOTAL SERIES 2012A LIBRARY	<u>585,284</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,115,700</u>	<u>1,115,700</u>
SERIES 2012B						
PRINCIPAL	595,000	-	605,000	605,000	625,000	20,000
INTEREST	70,394	29,247	58,500	58,500	45,700	(12,800)
TOTAL SERIES 2012B	<u>665,394</u>	<u>29,247</u>	<u>663,500</u>	<u>663,500</u>	<u>670,700</u>	<u>7,200</u>
SERIES 2013						
PRINCIPAL	1,250,000	-	1,285,000	1,285,000	1,330,000	45,000
INTEREST	245,431	103,966	208,000	208,000	169,400	(38,600)
TOTAL SERIES 2013	<u>1,495,431</u>	<u>103,966</u>	<u>1,493,000</u>	<u>1,493,000</u>	<u>1,499,400</u>	<u>6,400</u>

**CITY OF AURORA, ILLINOIS
2022 BUDGET**

BOND & INTEREST FUND (FUND 401)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
SERIES 2014						
PRINCIPAL	-	-	-	-	-	-
INTEREST	147,340	73,670	148,000	148,000	148,000	-
TOTAL SERIES 2014	147,340	73,670	148,000	148,000	148,000	-
SERIES 2015A						
PRINCIPAL	-	-	-	-	-	-
INTEREST	245,294	122,647	245,300	245,300	245,300	-
TOTAL SERIES 2015A	245,294	122,647	245,300	245,300	245,300	-
SERIES 2015C						
PRINCIPAL	2,395,000	-	2,480,000	2,480,000	2,560,000	80,000
INTEREST	2,086,938	1,007,544	2,015,100	2,015,100	1,940,700	(74,400)
TOTAL SERIES 2015C	4,481,938	1,007,544	4,495,100	4,495,100	4,500,700	5,600
SERIES 2017						
PRINCIPAL	710,000	-	725,000	725,000	740,000	15,000
INTEREST	464,519	221,609	443,300	443,300	421,500	(21,800)
TOTAL SERIES 2015C	1,174,519	221,609	1,168,300	1,168,300	1,161,500	(6,800)
SERIES 2019						
PRINCIPAL	1,400,000	-	1,470,000	1,470,000	1,525,000	55,000
INTEREST	315,144	124,900	249,800	249,800	191,000	(58,800)
TOTAL SERIES 2019	1,715,144	124,900	1,719,800	1,719,800	1,716,000	(3,800)
SERIES 2021						
PRINCIPAL	-	-	-	-	-	-
INTEREST	-	55,297	-	-	149,700	149,700
TOTAL SERIES 2021	-	55,297	-	-	149,700	149,700
FIFTH THIRD LINE OF CREDIT						
INTEREST	3,921	1,640	-	-	-	-
TOTAL FIFTH THIRD LINE OF CREDIT	3,921	1,640	-	-	-	-
TOTAL DEBT SERVICE	10,852,140	1,740,520	9,933,000	9,933,000	11,310,000	1,377,000
TOTAL BOND & INTEREST FUND	10,855,940	1,744,795	12,943,000	12,943,000	11,320,000	(1,623,000)

Fleet & Parking Maintenance Division

2022 Budget

Mission

To be an industry-leading equipment maintenance organization that provides services that are unsurpassed in quality and value; and to maintain the city's fleet so that all equipment and vehicles operate in a safe, efficient, and effective manner.

Major Functions

1. Effectively maintain all city equipment and vehicles.
2. Develop programs to increase the efficiency of city equipment by promoting standardization and adaptability.
3. Reduce the city's carbon footprint by implementing environmentally-friendly, sustainable practices.
4. Analyze, evaluate, and coordinate all city equipment requirements and replacement intervals.
5. Review and establish equipment specifications.
6. Support operational needs of other departments.
7. Coordinate the sale and/or disposal of equipment.
8. Maintain the city's fuel inventory and process disbursements and charge-backs.
9. Maintain and secure the Central Garage Facility.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,298,198	2,206,470	2,258,649
Other Non-Capital	2,265,924	2,794,584	2,861,598
Capital	-	-	-
Total	4,564,122	5,001,054	5,120,247

Staffing

Full-Time Positions

	2020	2021	2022
Assistant Superintendent	1	1	1
Labor Supervisor	2	2	2
Equipment Service Worker	0	0	1
Equipment Technician	13	13	13
Inventory Clerk/Equipment Service	1	1	1
Subtotal - Full-Time Positions	17	17	18

Seasonal Positions

Seasonal Worker II	0	0	2
Subtotal - Seasonal Positions	0	0	2
TOTAL	17	17	20

Fleet & Parking Maintenance Division

2022 Budget

Short-Term Goals (2022)

1. Achieve shop certification from the National Institute for Automotive Service Excellence Blue Seal Program.
2. Procure additional electrical vehicles for the fleet.
3. Install additional electrical vehicle charging stations.

Long-Term Goals (2023 and Beyond)

1. Incorporate all of the city's vehicle fuel sites into the fuel management network (2023).
2. Recycle 100% of used materials to achieve zero waste (Ongoing).
3. Continue to decrease vehicle emissions and fuel consumption (Ongoing).

2021 Major Accomplishments

- Installed an electric vehicle charging station.
- Continued to apply COVID-19 mitigation measures.
- Worked with the Information Technology Division to upgrade the laptop computers to enhance the shop capabilities and performance.

2020 Major Accomplishments

- Incorporated additional sites into the fleet fuel management network.

- Increased the sanitation frequency and scope, applied social distancing measures, and provided personnel screening and personal protective equipment to prevent the spread of COVID-19 at the facility.
- Imposed limited access to the facility by outside personnel.
- Modified the vehicle drop-off/pick-up procedures.
- Replaced the industrial band saw to improve the safety and productivity of the Equipment Technicians.

Performance Measures

		2021			
		2020	2021	Estimated	2022
		Actual	Budget	Actual	Budget
<i>Service</i>					
Maintenance and Repair	Availability rate of vehicles and equipment	97.2%	98.0%	98.2%	98.0%
Maintenance Service	Preventive vehicle maintenance compliance rate	93.6%	94.0%	96.7%	94.0%
Productivity Rate	Ratio of direct over total labor hours	87.4%	93.0%	96.4%	93.0%

Note: The productivity rate measures the percentage of direct (productivity) hours to all hours that include indirect (non-productive) hours.

Fleet & Parking Maintenance Division

2022 Budget

Budget Highlights

The 2022 budget will provide funding for the replacement of a floor scrubber and the purchase of an additional air-conditioning service machine and a multi-process welder. The equipment will greatly increase safety and efficiency in the Fleet & Parking Maintenance Division.

Airport Division

Mission

To maintain a dynamic facility that will create synergy between corporate/personal air commerce and the economic growth of the area.

Major Functions

1. Ensure the safety of airport users and the public.
2. Ensure compliance with U.S. Department of Transportation Federal Aviation Administration (FAA) reporting, safety, maintenance, and inspection requirements.
3. Assist in land use planning and height zoning issues.
4. Ensure compliance with local codes and ordinances.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	223,858	209,363	232,072
Other Non-Capital	1,919,538	796,560	821,500
Capital	144,732	1,961,000	6,526,000
Total	2,288,128	2,966,923	7,579,572

2022 Budget

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Airport Manager	1	1	1
Administrative Secretary	1	1	1
TOTAL	2	2	2

Short-Term Goals (2022)

1. Complete the security fence installation.
2. Complete Phase II and III of the airfield pavement rehabilitation.
3. Replace the airport entrance sign.

Long-Term Goals (2023 and Beyond)

1. Complete Phase IV of the airfield pavement rehabilitation (2023).
2. Rehabilitate the automobile parking lots (2023).
3. Overlay the southeast quadrant perimeter roadway (2023).

2021 Major Accomplishments

- Installed 1,700 linear feet of the perimeter security fence.

Airport Division

2022 Budget

2020 Major Accomplishments

- Replaced the drain tile system across the airport property per an intergovernmental agreement with the Sugar Grove Drainage District.

Performance Measures

<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
Promotional Events	1	7	7	7
Hangar Occupancy	96%	96%	98%	98%
Fuel Pumped (mil. gallons)	1.1	1.0	1.1	1.1
Grants Received	1	1	1	1

Budget Highlights

The 2022 budget will permit the Airport Division to provide enhanced municipal services to the public.

Water Billing Division

Mission

To issue accurate and timely water and sewer service bills to Aurora residents and businesses, collect customer accounts efficiently and effectively, and respond to customer inquiries in a professional manner.

Major Functions

1. Provide quality customer service to customers who call or visit.
2. Issue invoices for the city's various utility services.
3. Troubleshoot the reasons for unusually high water bills.
4. Work with the Water & Sewer Maintenance Division staff to establish metered services and exchange defective meters.
5. Establish accounts for new customers and administer changes of existing services.
6. Manage online payments and account inquiries.
7. Manage the process of collecting delinquent accounts.
8. Produce reports on water and sewer service revenues and the status of customer accounts.
9. Manage tenant deposits and deposit refunds.
10. Coordinate with other city departments and divisions, as well as external agencies, concerning water meter reading and water billing issues.
11. Process customer payments of city invoices for services.

2022 Budget

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,287,579	1,077,927	1,161,471
Other Non-Capital	490,171	621,734	652,494
Capital	-	-	-
Total	1,777,750	1,699,661	1,813,965

Staffing

<u>Full-Time Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Assistant Director	1	0	0
Water Billing Manager	0	1	1
Assistant Manager	1	1	1
Customer Service Representative	6	6	6
Customer Service Worker	3	3	3
Water Billing Clerk	1	1	1
TOTAL	<u>12</u>	<u>12</u>	<u>12</u>

Short-Term Goals (2022)

1. Implement a customer portal to allow water customers to access account information, manage and adjust water usage, and receive notifications regarding their account.

Water Billing Division

2022 Budget

2. Collaborate with the Water & Sewer Maintenance Division to complete the water meter change-out program.
3. Collaborate with the Revenue & Collection and Information Technology Divisions to upgrade the online payment system to include a mobile application for notifications, payments, and billing information.
4. Purchase computer tablets for the Customer Service Workers that work in the field to improve productivity and file sharing.

Long-Term Goals (2023 and Beyond)

1. Collaborate with the Public Works Department to purchase and install five to ten meters with the capability to remotely turn on, turn off, and deliver alarm notices in the event of certain conditions including empty pipes, reverse flow, leaks, and tampering (2027).
2. Implement a mobile application to notify a customer when there is a potential water leak (2027).

2021 Major Accomplishments

- Continued with daily operations during the COVID-19 pandemic to serve the public remotely and in the office to process statements of open accounts as well as water billing matters.
- Collaborated a process to notify water customers of a potential water leak prior to their bi-monthly billing statement.

2020 Major Accomplishments

- Continued meter testing to collect data for future change-outs.
- Collaborated with the Revenue & Collection and Information Technology Divisions to install chip reader registers and migrate to a new payment processor.

Performance Measures

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Accounts	49,336	49,500	49,484	49,650
Accounts per Administrative Staff	8,223	8,250	8,247	8,275
Accounts per Customer Service Worker	16,445	16,500	16,495	16,550
Non-Final Work Orders Processed (Not Final Reads)	13,052	13,500	18,634	16,000
Final-Read Work Orders Processed	6,380	7,000	6,470	7,000
Total Work Orders Processed	19,432	22,000	25,104	23,000
Sanitary Sewer District Termination Orders Processed	152	1,300	0	1,300

Note: Due to the COVID pandemic, the 2021 Sanitary Sewer District terminations were temporarily paused.

Budget Highlights

The 2022 budget will permit the Water Billing Division to provide enhanced municipal services to the public.

Water Production Division

2022 Budget

Mission

To provide the residents with a reliable supply of safe, high-quality water at adequate pressure for fire protection, in a cost-effective manner, and in full compliance with regulatory requirements; and manage the maintenance and expansion of water supply infrastructure needed to effectively support growth and development.

Major Functions

1. Operate and maintain the Water Treatment Plant (WTP), well houses, and pumping and storage facilities.
2. Operate chemical and microbiological laboratories and perform water sampling and analysis to meet state and federal regulatory requirements.
3. Plan and manage capital improvement and maintenance projects for the water supply, treatment, storage, and distribution systems.

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	5,102,431	4,410,727	4,466,923
Other Non-Capital	7,621,342	9,766,792	10,827,019
Capital	3,142,739	11,992,144	21,495,500
Total	15,866,512	26,169,663	36,789,442

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Administrative Secretary	1	1	1
Electrician	1	1	1
Lab Technician I	1	1	1
Lab Technician II	3	3	3
Labor Supervisor	1	1	1
Laboratory Manager	1	1	1
Manager of Water System Eng.	1	1	1
Operations Supervisor	1	1	1
Plant Operator I	6	6	6
Plant Operator II	4	4	4
Water Production Worker I	6	6	6
Water Production Worker II	3	3	3
TOTAL	<u>31</u>	<u>31</u>	<u>31</u>

Short-Term Goals (2022)

1. Replace the large circuit breakers at the WTP and at the river intake.
2. Complete the rehabilitation of the Fox Valley East Booster Station storage tanks #1, #2, #3, and #4.
3. Replace the outdated video system server.
4. Replace the normal pressure system master flow meter.
5. Convert the supervisory control data acquisition (SCADA) radio communications to fiber optics.
6. Rehabilitate the lime residual dewatering lagoons.
7. Begin the repairs found by the SCADA system vulnerability study.

Water Production Division

2022 Budget

8. Replace the sodium hypochlorite day tanks.
9. Update the water utility source water protection plan.
10. Rehabilitate one finished water pump.
11. Replace the sodium hypochlorite dosing pumps.
12. Replace the obsolete programmable logic controllers for the SCADA system.
13. Replace the individual pump isolation valves at the main pumping station.
14. Replace eight obsolete turbidimeters.
15. Inspect the Indian Trail elevated tank.
16. Rehabilitate river intake pump #5.
17. Complete the Illinois Environmental Protection Agency sanitary inspection.
18. Replace pump #4 at the Main Pumping Station.
19. Replace the granular activated carbon in filters #1 through #8.
20. Complete the federally mandated lead service line sequential sampling.

Long-Term Goals (2023 and Beyond)

1. Implement a long-term plan for lime residual disposal (2023).
2. Install a permanent finished water ammonia feed system and renovate the electrical system, including pump starters, and piping at the Main Pumping Station (2023).
3. Continue with the replacement of eight obsolete turbidimeters (2023).
4. Complete a citywide water master plan/capacity analysis (2024).
5. Implement a computerized asset management system (2024).
6. Replace the river intake travelling screens (2025).

7. Construct an on-site treatment system at an existing deep well (2030).

2021 Major Accomplishments

- Inspected three clearwell storage tanks at the Water Treatment Plant.
- Designed and publicly bid the Fox Valley East Booster Station storage tank rehabilitation project.
- Rehabilitated wells #23, #26, and #28.
- Updated the water rate financial model.
- Installed security cameras at the Fox Valley East Booster Station site.
- Replaced pump #3 at the Main Pumping Station.
- Recertified the laboratory with the Illinois Department of Public Health.

2020 Major Accomplishments

- Connected the Fox Valley East Booster Station to the city's fiber optic network.
- Updated the water utility Risk and Resilience Plan.
- Installed liners in bulk storage tanks #1 and #2 for sodium hypochlorite.
- Repaired deep well #28.
- Inspected the water towers located at Phillips Park and Church Road.
- Updated the water utility Emergency Response Plan.

Water Production Division

2022 Budget

- Reduced the COVID-19 virus risk to the division's employees by creating designated teams that never crossed paths, while maintaining complete levels of water treatment to produce excellent water quality as well as meet the city's water demand.
- Rehabilitated shallow well #129.
- Implemented a nitrification action plan.

Performance Measures

<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
Gallons Treated (billions)	5.8	6.0	6.0	6.0
IEPA Watermain Projects Supervised	7	15	18	18
Lime Sludge (wet tons)	46,398	40,000	38,000	42,000
Lime Sludge (dry tons)	16,560	15,200	14,450	15,800
Unit Consumption (gallons/connections)	119,000	125,000	122,000	122,000
Electrical Consumption (kWh/MG Produced)	2,880	2,800	2,800	2,800

Budget Highlights

The 2022 budget will permit the Water Production Division to provide enhanced municipal services to the public.

Water Meter Maintenance Division

2022 Budget

Mission

To maintain the city's water meters to ensure their accuracy. Provide customer service by investigating and solving complaints of high water usage and low water pressure.

Major Functions

1. Maintain the city's water meters through repair or replacement.
2. Respond to customer complaints of low water pressure, no water, and water leaks.
3. Install water meters in new building construction.
4. Issue and maintain fire hydrant water meters.
5. Monitor the conservation of water and issue citations for theft of water.
6. Check and diagnose water service leaks.
7. Enforce the water conservation ordinance.

Budget Summary

<u>Expenditures</u>	<u>2021</u>		
	<u>2020</u> <u>Actual</u>	<u>Original</u> <u>Budget</u>	<u>2022</u> <u>Budget</u>
Salary & Benefits	332,969	369,249	285,548
Other Non-Capital	204,666	691,126	1,806,540
Capital	-	-	-
Total	537,635	1,060,375	2,092,088

Staffing

Full-Time Positions

	<u>2020</u>	<u>2021</u>	<u>2022</u>
Water Meter Repairer	<u>3</u>	<u>3</u>	<u>0</u>
TOTAL	<u>3</u>	<u>3</u>	<u>0</u>

Note: A 2021 budget amendment reclassified the Water Meter Repairers to the Water & Sewer Maintenance Division.

Short-Term Goals (2022)

1. Eliminate the Water Meter Maintenance Division and transfer the current employees and their duties to the Water & Sewer Maintenance Division.

Long-Term Goals (2023 and Beyond)

1. Replace all radio-read batteries on a cyclical basis before they run out of power with new 20-year batteries (2025).
2. Begin replacing the radio read batteries that have reached the 20 year threshold (2031).
3. Upgrade the commercial meters through the meter exchange program (Ongoing).

Water Meter Maintenance Division

2022 Budget

2021 Major Accomplishments

- Worked with the current smart meter vendor and initiated a pilot program to increase revenue through the detection of under-reported water meters.

2020 Major Accomplishments

- Cross trained the Water Meter Repairers to provide assistance to the Water & Sewer Maintenance Division.
- Implemented a policy to only enter homes to resolve emergency issues during the COVID-19 pandemic.

Performance Measures

<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
Service Calls	1,383	5,000	1,075	5,000
Residential and Business				
Water Meters Replaced	135	2,000	628	3,000
Commercial Water Meters				
Replaced	15	250	51	100

Budget Highlights

The 2022 budget will permit the Water Meter Maintenance Division to provide enhanced municipal services to the public.

Water & Sewer Maintenance Division

2022 Budget

Mission

To provide the best quality service, information, and support to the citizens of Aurora by addressing concerns while maintaining Aurora's sanitary, storm, and metered water distribution utilities.

Major Functions

1. Maintain the water distribution system to including watermain, valves, fire hydrants, and water service lines.
2. Maintain the sanitary sewer lines up to 15 inches in diameter and four sanitary lift stations. (Lines over 15 inches are maintained by the Fox Metro Water Reclamation District.)
3. Maintain the combined sewer system and assist with meeting National Pollutant Discharge Elimination System permit requirements for the city's 15 combined sewer overflows.
4. Maintain the storm sewer system including storm sewer main lines, storm sewer catch basins, four storm sewer lift stations, and water detention systems.
5. Locate and identify the city's water and sewer system infrastructure pursuant to requests from Joint Utility Locating Information for Excavators, Inc. (JULIE).
6. Manage the division's inventory of parts and supplies.
7. Maintain a mapping database of the city's water and sewer system infrastructure reflecting the location, size, and age of components as well as other relevant information.
8. Enforce the water conservation ordinance.

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	6,162,482	5,123,846	5,506,280
Other Non-Capital	4,970,323	6,620,836	7,069,137
Capital	2,139,794	8,516,543	11,281,500
Total	13,272,599	20,261,225	23,856,917

Staffing

Full-Time Positions

	2020	2021	2022
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Administrative Secretary	1	1	1
Custodian	1	1	1
GIS Analyst II	1	1	1
Labor Supervisor	3	3	3
Licensed Plumber	1	0	0
Maintenance Worker I	15	15	17
Maintenance Worker II	6	6	8
Maintenance Worker III	8	9	11
Radio/Telephone Dispatcher	1	1	1
Utility Service Worker	1	1	1
Subtotal - Full-Time Positions	40	40	46

Water & Sewer Maintenance Division

2022 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Seasonal Worker I	4	4	4
Seasonal Worker II	2	2	2
Subtotal - Seasonal Positions	6	6	6
 TOTAL	 46	 46	 52

Short-Term Goals (2022)

1. Consolidate the Water Meter Maintenance and Water & Sewer Maintenance Divisions.

Long-Term Goals (2023 and Beyond)

1. Reduce the number of older-model fire hydrants from the water system (2025).
2. Reduce the number of sewer backups in cooperation with the Engineering Division and other agencies (2025).
3. Conduct a comprehensive leak survey of the entire water distribution and transmission system (Ongoing).
4. Initiate a televising program for the entire sewer system (Ongoing).

2021 Major Accomplishments

- Assisted with the conventional and unidirectional flushing of the potable water distribution system.

2020 Major Accomplishments

- Assisted the Engineering Division in the development of a GIS program for managing the city's water and sewer infrastructure.

Performance Measures

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Watermain Break Repairs	131	100	141	125
Water Service Leak Repairs	118	100	57	100
JULIE Locating Callouts	20,031	27,000	22,500	27,000
Fire Hydrants Inspected	2,164	2,000	1,930	2,500
Fire Hydrants Replaced	34	20	41	35
Sewer Back-Ups Repaired	4	5	4	5
Sewer Cleaning (miles)	53	100	57	75
Catchbasin Repairs/Installed/ Rebuilt	69	100	60	100
Training and Development Hours	205	1,400	520	750

Budget Highlights

The 2022 budget will permit the Water & Sewer Maintenance Division to provide enhanced municipal services to the public.

CITY OF AURORA, ILLINOIS
2022 BUDGET
WATER AND SEWER FUND (FUND 510)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	-	-	-	-	-	-
CAPITAL IMPROVEMENTS FUND	-	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	-	-	-	-	-	-
 TOTAL NON-DEPARTMENTAL	-	-	-	-	-	-
 TOTAL WATER AND SEWER FUND	<u>31,650,510</u>	<u>28,771,212</u>	<u>49,505,319</u>	<u>49,564,757</u>	<u>64,768,987</u>	<u>15,263,668</u>

MVPS Revenue & Collection Division

2022 Budget

Mission

To serve parking customers in a professional, courteous, and efficient manner while collecting parking space rental fees and fine payments.

Major Functions

1. Bill and collect various fees and fines related to the city's parking systems.
2. Administer the rental of parking spaces in city-owned and city-operated parking facilities.
3. Administer the system of adjudication of parking ordinance violations.
4. Administer the system of adjudication of seized vehicles and ordinance violation citations issued by city.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	392,847	359,730	384,919
Other Non-Capital	220,931	222,536	275,776
Capital	-	-	-
Total	613,778	582,266	660,695

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Account Clerk II	2	2	2
Parking Enforcement Officer	1	1	1
Subtotal - Full-Time Positions	3	3	3
<u>Part-Time Positions</u>			
Account Clerk I	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	4	4	4

Short-Term Goals (2022)

1. Upgrade the interactive voice response phone system for parking payments.
2. Work with the Illinois Secretary of State to get updated license plate ownership information to pursue parking violations.

Long-Term Goals (2023 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).
2. Continuously review the parking policy to make sure that it provides for future parking needs (Ongoing).
 - a) Transit parking policy.
 - b) Downtown parking policy.

MVPS Revenue & Collection Division

2022 Budget

2021 Major Accomplishments

- Maintained unfilled staffing positions to reduce costs while still providing the necessary level of service.

2020 Major Accomplishments

- Worked with the Information Technology Division to install an upgraded parking payment module.
- Improved parking lot permit enforcement through the use of the new license plate recognition system.
- Converted to remote processes to continue operations during the COVID-19 pandemic.

Performance Measures

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Citations Issued	6,852	10,000	13,005	18,000
Revenue from Fines	\$180,648	\$253,200	\$197,589	\$221,200
Revenue from Permit Fees	\$124,480	\$158,400	\$178,814	\$129,500
Collection Rate	69%	68%	60%	65%
Seizure & Impoundments Processed	666	1,000	667	600

Budget Highlights

The 2022 budget will permit the MVPS Revenue & Collection Division to provide enhanced municipal services to the public.

MVPS Maintenance Division

2022 Budget

Mission

To perform cost-effective maintenance of city-owned parking facilities and provide patrons with attractive, clean, safe, and convenient parking.

Major Functions

1. Plan and execute maintenance projects to uphold the safety, cleanliness, and appearance of city-owned parking facilities.
2. Plow and remove snow from city-owned parking lots.
3. Ensure the proper operation of the Stolp Island Parking (SIP) Deck equipment including entry gate ticket dispensers.
4. Evaluate traffic patterns to improve wayward signage.
5. Assess on-street parking and evaluate the need to increase the number of spaces.
6. Assist with site preparation for city-sponsored special events.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	195,756	162,711	174,174
Other Non-Capital	85,957	320,904	752,888
Capital	397,622	-	-
Total	679,335	483,615	927,062

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Parking Meter Repairer	0	1	1
Labor Supervisor	1	0	0
TOTAL	<u>1</u>	<u>1</u>	<u>1</u>

Short-Term Goals (2022)

1. Seal coat two surface lots in the Central Business District (CBD).
2. Replace the interior wall lights with LED fixtures in the SIP.

Long-Term Goals (2023 and Beyond)

1. Continue to renovate the surface lots in the CBD (Ongoing).

2021 Major Accomplishments

- Seal coated three surface parking lots in the CBD.
- Crack-filled 4,000 feet of surface parking lots.
- Continued to maintain COVID-19 mitigation protocol.

2020 Major Accomplishments

- Upgraded the cameras at the entrance and exit of the SIP Deck.
- Crack-filled 5,700 feet of surface parking lots.

MVPS Maintenance Division

2022 Budget

- Seal-coated and striped surface parking lot H.
- Sanitized and cleaned the facilities, vehicles, and tools for COVID-19 mitigation.
- Provided personal protective equipment and social distancing guidelines for staff.

Performance Measures

<u>Measure</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2022</u>
			<u>Actual</u>	<u>Budget</u>
Downtown Surface Lot Spaces				
Restriped	400	350	340	400

Budget Highlights

The 2022 budget will permit the MVPS Maintenance Division to upgrade the fire alarm system panel and perform repairs per a condition assessment by a consultant. The Stolp Island Parking deck enhancements will increase safety, appearance, and functionality.

Route 25 Transit Center Division

2022 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the commuter station building, parking lot, and landscaped areas.
 1. Provide security for station patrons, their automobiles, and city property.
 2. Provide patrons with information on the use of the facilities.
 3. Enforce the parking ordinances.
 4. Clean and maintain the appearance of the commuter station buildings.
 5. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
 6. Manage parking for the RiverEdge Park events.

Budget Summary

		2021	
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	763,963	552,225	565,840
Other Non-Capital	341,986	459,666	520,108
Capital	90,144	-	-
Total	1,196,093	1,011,891	1,085,948

Staffing

<u>Full-Time Positions</u>	2020	2021	2022
Foreman	2	2	2
Parking Meter Repairer	1	0	0
Subtotal - Full-Time Positions	3	2	2

<u>Part-Time Positions</u>			
Facilities Security Worker	3	3	3
Subtotal - Part-Time Positions	3	3	3

<u>Seasonal Positions</u>			
Seasonal Worker II	3	3	3
Subtotal - Seasonal Positions	3	3	3

TOTAL	9	8	8
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Route 25 Transit Center Division

2022 Budget

Short-Term Goals (2022)

1. Continue to enhance the station functionality and appearance.
2. Complete a bi-annual insect control application at the pedestrian bridge over the Fox River.
3. Upgrade the modems in 13 pay stations with more reliable wireless communication.

Long-Term Goals (2023 and Beyond)

1. Mill and resurface the main commuter parking lot (2023).
2. Upgrade all the facility and parking lots to LED lighting (2024).

2021 Major Accomplishments

- Performed enhancement projects to improve the stations functionality and appearance.
- Continued to apply COVID-19 mitigation measures.

2020 Major Accomplishments

- Continued to enhance the station's functionality and appearance.
- Increased the sanitation frequency and scope; applied social distancing measures; and provided personnel screening, personal protective equipment for the employees, and hand sanitizer for customers/visitors to prevent the spread of COVID-19 at the facility.

Performance Measures

	2021			
	2020	2021	Estimated	2022
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	9%	15%	12%	20%
Pavement Stripes Refreshed	193	175	152	175

Budget Highlights

The 2022 budget will provide the Route 25 Transit Center Division with additional funding for the abatement of snow and ice on the RiverEdge Park pedestrian bridge. The funding will ensure that adequate material is available to maintain pedestrian safety during the winter season.

Route 59 Transit Center Division

2022 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.

Budget Summary

<u>Expenditures</u>	<u>2021</u>		
	<u>2020</u> <u>Actual</u>	<u>Original</u> <u>Budget</u>	<u>2022</u> <u>Budget</u>
Salary & Benefits	443,801	349,780	345,798
Other Non-Capital	535,237	626,717	781,829
Capital	51,092	-	-
Total	1,030,130	976,497	1,127,627

Staffing

<u>Full-Time Positions</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Foreman	1	1	1
Parking Enforcement Officer	1	1	1
Subtotal-Full -Time Positions	2	2	2
<u>Part-Time Positions</u>			
Facilities Security Worker	1	1	1
Subtotal-Part-Time Positions	1	1	1
TOTAL	3	3	3

Short-Term Goals (2022)

1. Continue to enhance the station functionality and appearance.
2. Upgrade the modems in 14 pay stations with more reliable wireless communication.

Long-Term Goals (2023 and Beyond)

1. Remodel the main station interior (2025).

2021 Major Accomplishments

- Performed enhancement projects to improve the stations functionality and appearance.
- Continued to apply COVID-19 mitigation measures.

Route 59 Transit Center Division

2022 Budget

2020 Major Accomplishments

- Refurbished the platform buildings' exterior surfaces.
- Increased the sanitation frequency and scope; applied social distancing measures; and provided personnel screening, personal protective equipment for the employees, and hand sanitizer for customers/visitors to prevent the spread of COVID-19 at the facility.

Performance Measures

	2021			
	2020	2021	Estimated	2022
Measure	Actual	Budget	Actual	Budget
Daily Spaces Occupied	8%	12%	10%	12%

Budget Highlights

The 2022 budget will permit the Route 59 Transit Center Division to refinish the commuter tunnel, staircase, and ramp; and update the lighting and signage. These improvements will improve safety and promote a more positive experience for the Route 59 train station commuters.

Phillips Park Golf Course

2022 Budget

Mission

To provide a great golfing experience at a competitive price by maintaining the scheduling, staff, equipment, and facilities of the Phillips Park Golf Course.

Major Functions

1. Operate the 21-hole golf course.
2. Maintain all buildings, grounds, and equipment.
3. Work with the Parks and Recreation Division on special projects.

Budget Summary

	2021		
	2020	Original	2022
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	651,669	752,150	1,058,317
Other Non-Capital	390,326	420,485	1,162,002
Capital	224,737	-	403,600
Total	1,266,732	1,172,635	2,623,919

Staffing

Full-Time Positions

	2020	2021	2022
Golf Maintenance Manager	1	1	1
Golf Operations Manager	1	1	1
Assistant Golf Pro	0	0	1
Maintenance Worker II	1	1	0
Subtotal - Full-Time Positions	3	3	3

Seasonal Positions

General Worker I	4	4	4
General Worker II	6	6	6
Pro Shop Cashier I	2	2	2
Pro Shop Cashier II	1	1	1
Seasonal Worker I	23	23	23
Seasonal Worker II	1	1	1
Subtotal - Seasonal Positions	37	37	37

TOTAL

40	40	40
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Short-Term Goals (2022)

1. Install two indoor golf simulators to expand golf course usage to include the winter months.
2. Replace the driving range mats to improve the quality, aesthetics, and patron experience at the range.
3. Install GPS systems on the golf cars to offer patrons the ultimate golf experience.
4. Create a golf development program for men, women, and junior players.
5. Renovated the women's bathroom.

Phillips Park Golf Course

2022 Budget

6. Improve the aesthetics and lengthen the driving range.
7. Replace the 20-year-old HVAC/furnace in the golf clubhouse to improve efficiency and provide a comfortable environment for the customers.
8. Rebuild the 25-year-old pump station pumps used to supply water for the golf course irrigation.
9. Install an electronic credit card payment system and a driving range ball dispenser to expand payment options and increase revenue.
10. Replace the clubhouse roof.
11. Resurface the golf course parking lot.
12. Remodel and reconfigure the golf shop to improve customer traffic flow and maximize the retail floor space.
13. Implement a five-year equipment replacement program.
14. Work with the Information Technology and Accounting Divisions to update the clubhouse computer hardware and point-of-sale software to improve the customer experience and increase staff efficiencies.

Long-Term Goals (2023 and Beyond)

1. Dredge the ponds on hole numbers 2, 5, 10, and 15 to improve the water quality and aesthetics of the course (2023).
2. Renovate the golf course bunker (2023).
3. Replace the original irrigation system that was installed in 1996 (2024).
4. Upgrade the practice facility through the addition of amenities and improved aesthetics (Ongoing).
5. Maintain the Audubon Sanctuary certification (Ongoing).

6. Continue to ensure the health of the golf course through sound maintenance practices including aerification, fertilization, and pesticide applications (Ongoing).
7. Work with the Parks & Recreation Division to develop and implement plans for improvements to the golf course in accordance with the golf master plan. (Ongoing).
8. Continue to perform general maintenance on the clubhouse to preserve the building in a safe operating condition (Ongoing).

2021 Major Accomplishments

- Leased a fleet of golf carts to improve the golf course amenities as well as the golf course experience for the patrons.
- Coached a 13u PGA Jr. League team for the 5th consecutive year.
- Hosted two Conference, one Regional, and one Sectional Illinois High School Association golf tournaments.
- Increased the number of total rounds of golf by 40% with no disruption in services while operating under staffing shortages.
- Increased by 60% the number of 3-hole junior rounds played.
- Increased golf revenue by 31% in green fees, 52% in cart fees, 50% in food and beverage sales, and 37% in driving range fees.
- Converted the First Tee building to provide a break room, lunchroom, and restroom for the golf maintenance staff.

Phillips Park Golf Course

2022 Budget

2020 Major Accomplishments

- Increased the total rounds of golf by 4.8% while operating under the mandated guidelines of the Illinois Department of Commerce and Economic Opportunity (IDCEO) during the COVID-19 pandemic.
- Increased revenue while still operating under mandated IDCEO guidelines.
- Collaborated with the Finance Department to develop a solution to collect online customer golf fees as mandated by the IDCEO during the first phases of the COVID-19 pandemic.
- Coached a 13u PGA Jr. League team.
- Collaborated with the Water & Sewer Maintenance Division to clean out several troublesome drainage lines.
- Expanded the yard around the golf maintenance building by 5,500 square feet in preparation for future asphalt installation.
- Modified the clubhouse and golf operations to increase efficiency with limited staffing due to the COVID-19 pandemic.
- Removed the south tree line to allow for expansion of the driving range.
- Earned Shaw Media's Best of the Fox Award in the best golf course in Aurora category for the second consecutive year.
- Renovated the men's restroom.
- Issued a request for proposals for the lease of new golf carts.
- Performed tree maintenance on the front 9 holes as well as the 3-hole junior course.

Performance Measures

<u>Measure</u>	<u>2021</u>			
	<u>2020</u>	<u>2021</u>	<u>Estimated</u>	<u>2022</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	26,659	27,000	37,537	36,000
Driving Range Revenue	\$73,232	\$97,000	\$100,408	\$95,000
3-Hole Junior Rounds	4,027	3,200	6,476	4,275
Training and Development Hours	55	80	150	65

Budget Highlights

The 2022 budget provides funding for the Phillips Park Golf Course Division to purchase several new appliances for the clubhouse concession area and replace the roof on the 1st Tee building. The replacement of the old appliances and the roof repairs will provide cost-savings on service calls and improve the golf course experience.

CITY OF AURORA, ILLINOIS
2022 BUDGET
GOLF FUND (FUND 550)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	40	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	<u>40</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL NON-DEPARTMENTAL	<u>40</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL GOLF FUND	<u>1,266,772</u>	<u>1,020,610</u>	<u>1,172,635</u>	<u>1,172,635</u>	<u>2,631,019</u>	<u>1,458,384</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
INTERFUND TRANSFERS OUT						
CAPITAL IMPROVEMENTS FUND	1,050,000	68,750	75,000	75,000	75,000	-
TOTAL INTERFUND TRANSFERS OUT	1,050,000	68,750	75,000	75,000	75,000	-
SALARIES & BENEFITS						
SALARIES-MAYOR'S OFFICE	72,187	60,169	68,942	68,942	73,022	4,080
SALARIES-LAW	78,917	74,577	77,735	77,735	80,265	2,530
TOTAL SALARIES & BENEFITS	151,104	134,746	146,677	146,677	153,287	6,610
OTHER NON-CAPITAL						
CONSULTING-RISK MANAGEMENT	45,000	45,000	25,000	25,000	225,000	200,000
ENVIRONMENTAL INSURANCE	-	-	30,000	30,000	33,000	3,000
UNEMPLOYMENT INSURANCE	123,969	10,967	180,000	180,000	180,000	-
WORKERS' COMPENSATION INSURANCE	2,267,724	(814,089)	3,133,000	3,133,000	3,054,300	(78,700)
GENERAL LIABILITY INSURANCE	1,566,151	891,267	1,442,000	1,442,000	1,698,500	256,500
PROPERTY INSURANCE	1,039,378	1,132,689	340,000	340,000	414,800	74,800
OTHER INSURANCE	7,995	8,796	20,000	20,000	20,000	-
COMPUTER SOFTWARE	-	-	-	-	40,000	40,000
BUILDING & GROUNDS	-	-	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	5,050,217	1,274,630	5,180,000	5,180,000	5,675,600	495,600
TOTAL PROPERTY & CASUALTY INS FUND	6,251,321	1,478,126	5,401,677	5,401,677	5,903,887	502,210

CITY OF AURORA, ILLINOIS
2022 BUDGET
EMPLOYEE HEALTH INSURANCE FUND (FUND 602)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
EMPLOYEE HEALTH INSURANCE	16,111,079	16,381,937	16,454,657	16,454,657	17,188,500	733,843
EMPLOYEE DENTAL INSURANCE	702,665	771,769	874,759	874,759	873,700	(1,059)
SECTION 125 TPA FEES	8,441	7,941	9,119	9,119	8,000	(1,119)
TRANS REINSURE / ACA FEES	3,985	3,583	5,000	5,000	5,000	-
EMPLOYEE LIFE INSURANCE	361,142	372,720	338,091	338,091	360,000	21,909
OTHER SERVICES & CHARGES	34,375	89,989	60,500	60,500	56,500	(4,000)
TOTAL OTHER NON-CAPITAL	17,221,687	17,627,939	17,742,126	17,742,126	18,491,700	749,574
TOTAL EMPLOYEE HEALTH INS FUND	17,221,687	17,627,939	17,742,126	17,742,126	18,491,700	749,574

CITY OF AURORA, ILLINOIS
2022 BUDGET
EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
SALARIES & BENEFITS						
SALARIES-FINAL PAY	2,265,607	2,927,596	2,800,000	2,800,000	2,600,000	(200,000)
TOTAL SALARIES & BENEFITS	<u>2,265,607</u>	<u>2,927,596</u>	<u>2,800,000</u>	<u>2,800,000</u>	<u>2,600,000</u>	<u>(200,000)</u>
 TOTAL EMPLOYEE COMPENSATED BENEFITS	 <u>2,265,607</u>	 <u>2,927,596</u>	 <u>2,800,000</u>	 <u>2,800,000</u>	 <u>2,600,000</u>	 <u>(200,000)</u>

CITY OF AURORA, ILLINOIS
2022 BUDGET
POLICE PENSION FUND (FUND 701)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	18,474,059	20,557,805	19,613,000	19,613,000	22,540,000	2,927,000
TOTAL SALARIES & BENEFITS	18,474,059	20,557,805	19,613,000	19,613,000	22,540,000	2,927,000
OTHER NON-CAPITAL						
PROFESSIONAL FEES	561,661	561,703	628,200	628,200	628,300	100
TRAVEL & PROFESSIONAL DEV	1,633	2,127	5,000	5,000	5,000	-
OTHER SERVICES & CHARGES	25,755	33,081	27,600	27,600	36,900	9,300
SUPPLIES-GENERAL	-	-	200	200	200	-
TOTAL OTHER NON-CAPITAL	589,049	596,911	661,000	661,000	670,400	9,400
TOTAL POLICE PENSION FUND	19,063,108	21,154,716	20,274,000	20,274,000	23,210,400	2,936,400

FIREFIGHTERS' PENSION FUND (FUND 702)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	15,803,128	17,141,500	16,993,000	16,993,000	18,643,000	1,650,000
TOTAL SALARIES & BENEFITS	15,803,128	17,141,500	16,993,000	16,993,000	18,643,000	1,650,000
OTHER NON-CAPITAL						
PROFESSIONAL FEES	435,732	422,617	508,200	508,200	558,600	50,400
TRAVEL & PROFESSIONAL DEV	1,278	1,983	6,200	6,200	6,200	-
OTHER SERVICES & CHARGES	23,905	31,067	26,500	26,500	36,600	10,100
SUPPLIES-GENERAL	60	-	200	200	200	-
TOTAL OTHER NON-CAPITAL	460,975	455,667	541,100	541,100	601,600	60,500
TOTAL FIREFIGHTERS' PENSION FUND	16,264,103	17,597,167	17,534,100	17,534,100	19,244,600	1,710,500

CITY OF AURORA, ILLINOIS
2022 BUDGET
RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
IMRF RETIREE HEALTH INSURANCE	3,161,867	3,424,677	2,844,306	2,844,306	3,318,600	474,294
IMRF RETIREE DENTAL INSURANCE	131,508	172,919	117,876	117,876	118,700	824
POLICE RETIREE HEALTH INSURANCE	3,148,878	3,379,808	3,152,225	3,152,225	3,590,900	438,675
POLICE RETIREE DENTAL INSURANCE	112,712	114,462	95,168	95,168	95,300	132
FIRE RETIREE HEALTH INSURANCE	2,633,585	2,851,966	3,006,851	3,006,851	3,343,100	336,249
FIRE RETIREE DENTAL INSURANCE	103,682	111,992	84,562	84,562	84,900	338
SUBROGATION RECOVERY FEE	-	-	-	-	-	-
LEGAL-OUTSIDE ATTORNEYS	-	-	10,000	10,000	10,000	-
AUDIT	3,500	3,600	3,500	3,500	3,500	-
INVESTMENT SERVICES	78,200	41,183	75,000	75,000	75,000	-
ACTUARIAL SERVICES	10,000	10,300	9,200	9,200	9,200	-
CONSULTING FEES	27,800	20,850	27,600	27,600	27,600	-
TRAVEL & PROFESSIONAL DEV	-	-	1,000	1,000	1,000	-
OTHER SERVICES & CHARGES	17,302	17,033	27,100	27,100	27,100	-
TOTAL OTHER NON-CAPITAL	9,429,034	10,148,790	9,454,388	9,454,388	10,704,900	1,250,512
TOTAL RETIREE HEALTH INS TRUST FUND	9,429,034	10,148,790	9,454,388	9,454,388	10,704,900	1,250,512

On July 1, 2020, the Aurora City Council and the Library Board approved the conversion of the city library to a library district. The historical Library Fund detail is provided in this section and throughout the budget booklet where appropriate.

CITY OF AURORA, ILLINOIS
2022 BUDGET
LIBRARY BOND & INTEREST FUND (FUND 410)

EXPENDITURES BY ELEMENT	2020 ACTUAL	2021 ESTIMATED ACTUAL	2021 ORIGINAL BUDGET	2021 AMENDED BUDGET	2022 BUDGET	2022-2021 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	-	-	1,500	1,500	-	(1,500)
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>1,500</u>	<u>1,500</u>	<u>-</u>	<u>(1,500)</u>
DEBT SERVICE						
SERIES 2011						
PRINCIPAL	-	-	95,000	95,000	-	(95,000)
INTEREST	7,874	-	5,900	5,900	-	(5,900)
TOTAL SERIES 2011	<u>7,874</u>	<u>-</u>	<u>100,900</u>	<u>100,900</u>	<u>-</u>	<u>(100,900)</u>
SERIES 2012A						
PRINCIPAL	-	-	540,000	540,000	-	(540,000)
INTEREST	295,285	-	581,900	581,900	-	(581,900)
TOTAL SERIES 2012A	<u>295,285</u>	<u>-</u>	<u>1,121,900</u>	<u>1,121,900</u>	<u>-</u>	<u>(1,121,900)</u>
TOTAL DEBT SERVICE	<u>303,159</u>	<u>-</u>	<u>1,222,800</u>	<u>1,222,800</u>	<u>-</u>	<u>(1,222,800)</u>
TOTAL LIBRARY BOND & INTEREST FUND	<u>303,159</u>	<u>-</u>	<u>1,224,300</u>	<u>1,224,300</u>	<u>-</u>	<u>(1,224,300)</u>



CITY OF AURORA, ILLINOIS

ORDINANCE NO. 021-066
DATE OF PASSAGE December 7, 2021

An Ordinance Adopting An Annual Budget For the Fiscal Year Beginning January 1, 2022 And Ending December 31, 2022 In Lieu Of Passage Of An Appropriation Ordinance.

WHEREAS, the City of Aurora has a population of more than 25,000 persons and is, therefore, a home rule unit under subsection (a) of Section 6 of Article VII of the Illinois Constitution of 1970; and

WHEREAS, subject to said Section, a home rule unit may exercise any power and perform any function pertaining to its government and affairs for the protection of the public health, safety, morals, and welfare; and

WHEREAS, the City Council approved Ordinance No. 099-96 on November 9, 1999 adopting the budget system of finance for the City in lieu of the appropriation system in accordance with 65 ILCS 5/8-2-9.1 et. seq. and Code Section 2-312(a); and

WHEREAS, the tentative annual budget of the City of Aurora for the fiscal year beginning January 1, 2022, and ending December 31, 2022, as prepared by the Budget Officer and proposed by the Mayor to City Council, was placed on file in the City's Finance Department on October 22, 2021 and on the City's website on October 27, 2021, for public inspection; and

WHEREAS, pursuant to a notice duly published on November 29, 2021, a public hearing was held by the City Council on said tentative annual budget on December 7, 2021, prior to consideration of this Ordinance:)

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Aurora, Illinois, as follows:

SECTION 1: That the annual budget for the City of Aurora for the fiscal year beginning January 1, 2022, and ending December 31, 2022, a copy of which is attached hereto and made a part hereof, is hereby passed and adopted as the annual budget of the City of Aurora for said fiscal year.

ORDINANCE NO. 021-066
DATE OF PASSAGE December 7, 2021

SECTION 2: That the level of control for the annual budget shall be the department level or, where no departmental segregation of a fund exists, the fund level.

SECTION 3: That this ordinance shall be in full force and effect, and shall be controlling, upon its passage and approval.

SECTION 4: That all ordinances or parts of ordinances thereof in conflict herewith are hereby repealed to the extent of any such conflict.

SECTION 5: That any section or provision of this ordinance that is construed to be invalid or void shall not affect the remaining sections or provisions, which shall remain in full force and effect thereafter.

ORDINANCE NO. 021-066

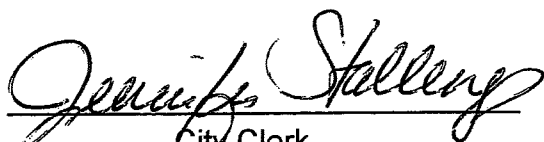
LEGISTAR NO. 21-0780

PASSED AND APPROVED ON December 7, 2021

AYES 11 NAYS 0 NOT VOTING 0 ABSENT 1

ALDERMAN	Vote
Alderman Llamas, Ward 1	absent
Alderwoman Garza, Ward 2	yes
Alderman Mesiacos, Ward 3	yes
Alderman Donnell, Ward 4	yes
Alderman Franco, Ward 5	yes
Alderman Saville, Ward 6	yes
Alderwoman Hart-Burns, Ward 7	yes
Alderwoman Smith, Ward 8	yes
Alderman Bugg, Ward 9	yes
Alderwoman Baid, Ward 10	yes
Alderman Woerman, At Large	yes
Alderman Jenkins, At Large	yes

ATTEST:


City Clerk


Mayor



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Glossary

Abbreviations and Acronyms

AARP- American Association of Retired Persons

ACFR – Annual Comprehensive Financial Report

ACTV - Aurora Cable Television

ADA - Americans with Disabilities Act

AFSCME - Association of Federal, State, County, and Municipal Employees

APAC - Aurora Public Art Commission

ARPA-American Rescue Plan Act

ATC - Aurora Transportation Center

BIB – Budget-in-Brief

BWV – Body Worn Video

C2M2- Cybersecurity Capability Maturity Model

CAD - Computer-aided dispatch or computer-aided design

CARES Act – Coronavirus Aide, Relief, and Economic Security

CBD - Central Business District

CCTA – Complex Coordinated Terrorist Attack

CHANGE – Community Helping Aurora’s Necessary Growth and Empowerment

CIP - Capital Improvement Plan

CIIC - Critical Incident Intelligence Center

COA - Certificate of Appropriateness

CMAQ - Congestion Mitigation and Air Quality

COLA - Cost of living adjustment

COVID-19 - Coronavirus Disease

CPI - Consumer Price Index

Dev or **Devel** - Development

EAV – Equalized assessed valuation

EFT – Electronic Funds Transfer

EMA - Emergency Management Agency

EMS - Emergency medical services

EPA - Environmental Protection Agency

ESG – Emergency Solutions Grant

EVS - Emergency Volunteer Service

FEC –Financial Empowerment Center

FOIA - Freedom of Information Act

GAAP - Generally Accepted Accounting Principles

GFOA - Government Finance Officers Association

GIS - Geographical Information System

GPS - Global Positioning System

Haz Mat - Hazardous materials

HOME - Home Ownership and Maintenance Empowerment

HVAC – Heating, ventilation, and air conditioning

HUD – Housing and Urban Development

IAFF - International Association of Fire Fighters

IDCEO – Illinois Department of Commerce and Economic Opportunity

IDOL - Illinois Department of Labor

IDOR - Illinois Department of Revenue

IDOT - Illinois Department of Transportation

IEMA - Illinois Emergency Management Agency

IEPA - Illinois Environmental Protection Agency

IGA – Intergovernmental Agreement

IMRF - Illinois Municipal Retirement Fund

ISO - Insurance Service Organization

IT - Information technology

IP- Internet Protocol

JOC – Job order costing

JULIE - Joint Utility Locating for Excavators

LAFO - Local Agency Functional Overlay

LED - Light-emitting diode

LTCP - Long-Term Control Plan

LOC – Line of Credit

MFT - Motor fuel tax

Mtc or **Mtce** - Maintenance

MVPS - Motor Vehicle Parking System

MWDP - Minorities, Women, and Disabled Persons

NIST- National Institute of Standards @ Technology

PAFR - Popular Annual Financial Report

PPO - Preferred Provider Organization

PSAP- Public Service Answering Point

RETT - Real estate transfer tax

RFP - Request for proposals

RFQ - Request for qualifications

RIP - Reconversion Incentive Program

SHAPE - Safety, Health, and Public Enhancement Fund

SIP - Stolp Island Place

SIT - State income tax

SMS - Short message service

SP - Strategic Plan

SSA - Special service area

STABLE – Standing Together Aurora Businesses Local Emergency Fund

TCC – Thrive Collaborative Center

TIF - Tax increment financing

WiFi - Wireless fidelity

W&S - Water and sewer

WTP - Water treatment plant

Terms

Abatement - A complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments and service charges.

Accountability - The state of being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry - to justify the raising of public resources and the purpose for which they are used.

Accrual Basis - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Annual Budget Supplement - The portion of the budget that contains the actual line-time detail approved by the City Council.

Appropriation - A legal authorization granted by a legislative body to make expenditures for specific purposes. An appropriation usually is limited in amount and time it may be expended.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

Audit - A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

Aurora Downtown - A not-for-profit corporation comprised of representatives of community organizations, governmental bodies, the business community, and other entities and formed for the purpose of promoting redevelopment within Special Service Area One in the city's downtown.

Aurora Neighborhood Planning Initiative - A city program introduced in 2002 involving the development of plans to improve the quality of life in existing neighborhoods by obtaining input on local needs directly from residents and undertaking a variety of intervention measures, to include law enforcement and code-related actions.

Aurora Transportation Center - A commuter train station in downtown Aurora on the Metra railway line.

Base Budget - A budget that provides resources for the continuation of a service or program at the same level in the budget year as was provided in the preceding year.

Balanced Budget - The characterization of the status of a fund whose budgeted expenditures do not exceed the total of its budgeted revenues and unassigned fund balance at the beginning of the fiscal year.

Basis of Accounting - A term used to refer to when revenues, expenditures, expenses, and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or the accrual method.

Bonded Debt - The portion of indebtedness represented by outstanding bonds.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term “budget” is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating governing body for adoption, and sometimes, the plan finally approved by that body.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and

the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the past years’ actual revenues, expenditures and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue and borrowing measures necessary to put the budget into effect.

Budget-in-Brief – A summarized, reader-friendly version of a larger, formal budget document.

Cash Basis - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capital Expenditure - An expenditure for a vehicle, machinery, furniture, or equipment of at least \$50,000 or an expenditure for land, land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year.

Capital Improvement Plan - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Carryover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “rollover.”)

Certificate of Appropriateness - A certificate evidencing compliance with the FoxWalk Overlay District Intent, Rules, and Regulations and permitting the modification of a building within the FoxWalk Overlay District.

Congestion Mitigation and Air Quality Grant - A federal grant supporting initiatives that serve to reduce traffic congestion and air pollution.

Consumer Price Index - Measures the rate of inflation over time.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants and notes.

Debt Limit - The maximum amount of outstanding gross or net debt legally permitted.

Debt Ratios - Comparative statistics illustrating the relation between the issuer's outstanding debt and such factors as its tax base, income or population. These ratios often are used as part of the process of determining the credit rating of an issue, especially with general obligation bonds.

Debt Service Fund - Account for the accumulation of resources for and the retirement of general long-term debt principal and interest.

Debt Service Fund Requirements - The resources which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

Decision Package - A budget request to provide a new or additional service, program, or capital project.

Deferred Maintenance - The act of not performing (deferring) maintenance at the time it should have been or was scheduled to be performed. Maintenance in this context means more than routine preventive maintenance and repairs. It also includes replacement of parts, periodic road resurfacing and other activities needed to maintain the fixed asset at its originally contemplated serviceability for its originally estimated life.

Deficit - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period. (3) The excess of expenditures over revenues and fund balance during an accounting period.

Density Reduction Program - A program designed to reduce neighborhood density and create more open space through the city's purchase and demolition of blighted buildings.

Enterprise Fund - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities; airports; parking garages; or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital

maintenance, public policy, management control, accountability or other purposes.

Entitlement - The amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

Entry - The record of a financial transaction in the appropriate book of account.

Equalized Assessed Valuation – In Illinois, assessed valuation of a taxing district that has been adjusted to compensate for varying valuation practices between townships and counties. Equalized assessed valuation is calculated by multiplying the assessed valuation by an adjustment factor (i.e., a multiplier). A county establishes multipliers to equalize the assessed valuation of townships within the county. The Illinois Department of Revenue establishes multipliers to equalize the assessed valuation of counties within the state.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The city's fiscal year is January 1 to December 31.

Fixed Costs - Costs of providing goods or services that do not vary proportionately to the volume of goods or services provided.

FoxWalk - The name of a project whose aim is to develop a scenic pedestrian walk along the Fox River in Aurora.

FoxWalk Overlay District - A district designated within the Aurora downtown within which the city desires to preserve architectural, cultural, and historical character.

FoxWalk Overlay District Intent, Rules, and Regulations - Formal standards specifying permissible modifications to buildings within the FoxWalk Overlay District. The standards are designed to preserve architectural, cultural, and historical character of buildings within the district.

Fund - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - The difference between fund assets and fund liabilities of budgetary funds. "Budgetary funds" include proprietary funds accounted for on the modified accrual basis of accounting for budget purposes.

General Fund - Accounts for all financial resources except those required to be accounted for in another fund.

Generally Accepted Accounting Principles - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed

practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.

Home Ownership and Maintenance Empowerment Program - A program administered by the County of DuPage to provide housing for individuals with low or moderate incomes. The program is funded by a grant from the U.S. Department of Housing and Urban Development.

Home Rule - Broad authority conveyed by the Illinois Constitution of 1970 upon a unit of local government to exercise any power or perform any function pertaining to its governance and affairs for the protection of public health, safety, morals, and welfare. In Illinois, any municipality with a population of more than 25,000 is automatically a home-rule unit. Smaller municipalities may adopt home rule by referendum.

Home-Rule Sales Tax - A sales tax that only home-rule governments in Illinois may impose. A home-rule sales tax is imposed in addition to the base sales tax that the State of Illinois shares with municipalities. Under state law, home-rule sales taxes may be imposed in increments of 0.25%. The home-rule sales tax generally applies to the retail sale of all goods except the sale of food, medicines, and automobiles.

Illinois Municipal Retirement Fund - An agent, multiple-employer public employee retirement system. The system provides retirement

and disability pension benefits to municipal government employees in Illinois who work a prescribed minimum number of hours and are not sworn police officers or firefighters.

Interfund Transfers - All interfund transactions except loans, quasi-external transactions and reimbursements. Transfers can be classified as belonging to one of two major categories: residual equity transfers or operating transfers.

Invest Aurora – See “Seize the Future.”

Joint Utility Locating for Excavators – A company that acts as a one-call dispatch center for member utilities to respond to requests for field marking utilities ahead of excavation projects.

Leadership in Energy and Environmental Design – A program sponsored by the U.S. Green Building Council. The program promotes environmentally friendly construction and provides third-party verification of the green attributes of buildings. Building projects may earn points to achieve different levels of green certification.

Letter of Credit - A financial institution’s written guarantee of a customer’s drafts, up to a specified amount, for a certain period of time.

Levy - (1) (Verb) To impose taxes, special assessments or service charges for the support of government activities. (2) (Noun) The total amount of taxes, special assessments or service charges imposed by a government.

Liabilities - Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or

provide services to other entities in the future as a result of past transactions or events.

Long-Term Control Plan – A plan required by federal law and the policies of the United States Environmental Protection Agency to provide for the management of overflows from combined municipal sewers.

Maintenance - The act of keeping capital assets in a state of good repair. It includes preventive maintenance; normal periodic repairs; replacement of parts, structural components and so forth and other activities needed to maintain the asset so that it continues to provide normal services and achieves its optimum life.

Major Fund – A governmental fund or enterprise fund reported in a separate column in the basic financial statements of a state or local government, which is subject to a separate opinion in the independent auditor’s report. Pursuant to standards of the GASB, to be considered a “major fund,” a fund generally must have revenues, expenditures/expenses, assets, or liabilities that are at least 10% of the corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all governmental and enterprise funds. A fund may also be deemed to be major by a government’s management if the fund is considered to be of particular importance to financial statement users.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual (i.e., when they become both “measurable” and “available to finance expenditures of the

current period”). “Available” means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

Municipal - In its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments.

National Pollutant Discharge Elimination System - A permitting program created by the Clean Water Act of 1972 that is designed to address water pollution by regulating point sources that discharge pollutants into the waters of the United States.

Neighborhood Stabilization Program - A program supported by a federal grant through which abandoned and foreclosed properties are purchased by the city and rehabilitated. In addition, the program serves to establish a land bank for foreclosed homes, demolish blighted structures, and redevelop demolished or vacant properties.

Ordinance - A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that

the latter requires less legal formality and has a lower legal status. Ordinarily the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

Per Capita Debt - The amount of a government's debt divided by its population. Per capita debt is used to indicate the government's credit position by reference to the proportionate debt borne per resident.

Popular Annual Financial Report - A supplementary financial report designed to meet the special needs of interested parties who are either unable or unwilling to use the more detailed financial information provided in a traditional CAFR.

Procurement Development Program for Minorities, Women, and Disabled Persons - A city program seeking to increase the involvement of businesses owned minorities, women, and disabled persons in the city's procurement activities.

Reconversion Incentive Program - A city program through which grants are awarded to property owners who agree to reduce the number of units in their multi-family residential buildings.

Replacement Cost - The amount of cash or other consideration that would be required today to obtain the same asset or its equivalent.

Rollover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also "carryover.")

Seize the Future - A public/private economic development partnership dedicated to expanding economic opportunities in Aurora and developing a sustainable community for Aurora residents. The organization works to increase economic vitality by attracting, retaining and promoting commercial, industrial, retail, and mixed-use development that brings value to city residents and reflects the dynamic and diverse nature of the community. (Also known as "Invest Aurora.")

Smart City - An urban area that uses different types of electronic internet of things sensors to collect data and then use insights gained from that data to manage assets, resources and services efficiently.

Special Assessments - Amounts levied against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Target Area - Block grant-eligible area based on low/moderate income by census tract.

Tax Rate - The amount of tax per \$100 of equalized assessed valuation of taxable property.

Unit Cost - In the context of cost accounting, the cost of producing a unit of product or rendering a unit of service.

Ward Committee - A committee established by one of the city's ten ward aldermen to provide input concerning the needs of residents and neighborhoods. The committee helps the alderman identify capital projects to be accomplished through the "ward projects fund" (a capital projects fund) for the ward. Each of the city's ten wards has a ward committee and a ward projects fund.

Wireless Fidelity - The underlying technology of wireless computing and telecommunications devices.

Zoning Entitlement – A description of what can be built by right on a particular property under the current rules and regulations of the zoning code, the comprehensive plan, and any other regulatory restrictions.